

Natchitoches Parish Port Commission

Natchitoches, Louisiana

Annual Financial Statements
with Independent Auditor's Report

As of and For the Year Ended
December 31, 2025
with Supplemental Information Schedules

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Contents		
	Statement	Page
Independent Auditor's Report		4 - 6
Basic Financial Statements		
Government-Wide Financial Statements:		
Statement of Net Position	A	9
Statement of Activities	B	10
Fund Financial Statements		
Governmental Funds		
Balance Sheet	C	12
Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position	D	13
Statement of Revenues, Expenditures, and Changes in Fund Balance	E	14
Reconciliation of the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances to the Statement of Activities	F	15
Notes to the Financial Statements		17 - 31

Natchitoches Parish Port Commission
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As of and for the year ended December 31, 2025
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	Schedule	Page
Required Supplementary Information		
Budgetary Comparison Schedule		
General Fund	1	33
Schedule of Employer's Share of Net Pension Liability	2	34
Schedule of Employer Contributions	3	35
Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards		36 - 37
Independent Auditor's Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by the Uniform Guidance		38 - 40
Supplemental Information Schedules		
Schedule of Findings and Questioned Costs	4	42 - 43
Schedule of Compensation, Benefits, and Other Payments to Agency Head	5	44
Schedule of Expenditures of Federal Awards	6	45 - 46
Statewide Agreed-Upon Procedures		
Independent Accountant's Report on Applying Louisiana Legislative Auditor's Statewide Agreed-Upon Procedures		47 - 54
Management's Response to Exceptions to the Statewide Agreed-Upon Procedures		55
Louisiana Agreed-Upon Procedures Representation Form		56 - 58



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Independent Auditor's Report

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities and each major fund of the Natchitoches Parish Port Commission, as of and for the year ended December 31, 2025, and the related notes to the financial statements, which collectively comprise the Natchitoches Parish Port Commission's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities and each major fund of the Natchitoches Parish Port Commission, as of December 31, 2025, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to the financial audits contained in the Government Auditing Standards, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Natchitoches Parish Port Commission, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Natchitoches Parish Port Commission's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and Government Auditing Standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Natchitoches Parish Port Commission's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Natchitoches Parish Port Commission's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the budgetary comparison information, the schedule of employer's share of net pension liability, and the schedule of employer contributions, as listed in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Management has omitted the management's discussion and analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of the financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by this missing information.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Natchitoches Parish Port Commission's basic financial statements. The accompanying schedule of compensation, reimbursements, benefits and other payments to agency head, political subdivision head or chief executive officer, and schedule of expenditures of federal awards, as required by Title 23 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived directly from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of compensation, reimbursements, benefits and other payments to agency head, political subdivision head or chief executive officer, and the schedule of expenditures of federal awards are fairly stated in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated June 25, 2026, on our consideration of the Natchitoches Parish Port Commission's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Natchitoches Parish Port Commission's internal control over financial reporting and compliance.

Report on Other Legal and Regulatory Requirements

In accordance with the requirements of Louisiana Legislative Auditor, we have issued our report dated June 25, 2026, on the results of our state wide agreed-upon procedures performed in accordance with attestation standards established by the American Institute of Certified Public Accountants and the standards applicable to attestation engagements contained in Government Auditing Standards. The purpose of that report is solely to describe the scope of our testing performed on those control and compliance areas identified in the Louisiana Legislative Auditor's state wide agreed-upon procedures, and the results of that testing, and not to provide an opinion on control or compliance.

Kenneth D. Folden & Co., CPAs, LLC

Jonesboro, Louisiana
June 25, 2026

BASIC FINANCIAL STATEMENTS

GOVERNMENT-WIDE FINANCIAL STATEMENTS

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Statement of Net Position
As of December 31, 2025

	Governmental Activities
Assets	
Cash and equivalents	\$ 770,584
Investments	100,435
Accounts receivable	743,396
Net pension asset	37,395
Capital assets (net of accumulated depreciation)	14,684,118
Total Assets	<u>16,335,928</u>
Deferred Outflows of Resources	
Pension	57,517
Total Deferred Outflows of Resources	<u>57,517</u>
Liabilities	
Current Liabilities:	
Accounts payable	192,611
Payroll liabilities	22,065
Total Liabilities	<u>214,676</u>
Deferred Inflows of Resources	
Pension	33,168
Total Deferred Inflows of Resources	<u>33,168</u>
Net Position	
Net investment in capital assets	14,684,118
Unrestricted	1,461,483
Total Net Position	<u>\$ 16,145,601</u>

The accompanying notes are an integral part of these financial statements.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Statement of Activities
For the Year Ended December 31, 2025

	Major Funds			Net (Expense) Revenue and Changes in Net Position
Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities

Functions/Programs

Primary government

Governmental activities

General government	\$ 985,226	\$ 184,522	\$ -	\$ 4,198,106	\$ 3,397,402
Total governmental activities	<u>\$ 985,226</u>	<u>\$ 184,522</u>	<u>\$ -</u>	<u>\$ 4,198,106</u>	<u>\$ 3,397,402</u>

General Revenues

Taxes:

Franchise taxes 17,407

Investment earnings 50,489

Rental income 324,274

Other revenue 31,001

Total general revenues 423,171

Change in net position 3,820,573

Net position - December 31, 2024 12,325,028

Net position - December 31, 2025 \$ 16,145,601

FUND FINANCIAL STATEMENTS

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Balance Sheet - Governmental Funds
As of December 31, 2025

	Governmental Funds
Assets	
Cash and equivalents	\$ 770,584
Investments	100,435
Accounts receivable	743,396
Total Assets	<u>\$ 1,614,415</u>
Liabilities & Fund Balances	
Liabilities:	
Accounts payable	\$ 192,611
Payroll liabilities	22,065
Total Liabilities	<u>214,676</u>
Fund balances:	
Unassigned	1,399,739
Total Fund Balances	<u>1,399,739</u>
Total Liabilities and Fund Balances	<u>\$ 1,614,415</u>

The accompanying notes are an integral part of these financial statements.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position
As of December 31, 2025

Total Fund Balances at December 31, 2025 - Governmental Funds (Statement C)	\$	1,399,739
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Total Net Position reported for governmental activities in the Statement of Net Position (Statement A) are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in governmental funds, net of depreciation.		14,684,118
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Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the governmental funds.

Net pension asset (liability)		37,395
Deferred outflows of resources		57,517
Deferred inflows of resources		(33,168)

Net Position at December 31, 2025	\$	16,145,601
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Natchitoches Parish Port Commission
Natchitoches, Louisiana

Statement of Revenues, Expenditures, and Changes in Fund Balance - Governmental Funds
For the Year Ended December 31, 2025

	Governmental Funds
Revenues	
Taxes:	
Franchise tax	\$ 17,407
Capital grant	4,198,106
Rent, royalty, and commission	324,274
Charges for services	184,522
Total revenues	<u>4,724,309</u>
Expenditures	
Current:	
General government	
Personnel services	388,751
Utilities	18,682
Repairs and maintenance	23,650
Contractual services	1,700
Miscellaneous	2,000
Insurance	62,899
Legal and accounting	96,197
Office	14,360
Taxes and licenses	380
Training, education, and travel	2,602
Capital outlay	4,304,484
Total expenditures	<u>4,915,705</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(191,396)</u>
Other financing sources (uses)	
Investment earnings	50,489
Miscellaneous	27,118
Total other financing sources (uses)	<u>77,607</u>
Net changes in fund balances	(113,789)
Fund balances - December 31, 2024	<u>1,513,528</u>
Fund balances - December 31, 2025	<u>\$ 1,399,739</u>

The accompanying notes are an integral part of these financial statements.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Reconciliation of the Governmental Funds Statement of Revenues, Expenditures,
and Changes in Funds Balances to the Statement of Activities
For the Year Ended December 31, 2025

Total net change in Fund Balances - Governmental Funds (Statement E)	\$	(113,789)
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Amounts reported for governmental activities in the Statement of Activities are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlay differs from depreciation for the period.

Depreciation		(376,939)
Capital outlay		4,304,484

Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds. These timing differences are summarized below.

Net pension liability decrease (increase)		<u>6,817</u>
Change in net position of governmental activities (Statement B)	\$	<u><u>3,820,573</u></u>

NOTES TO THE FINANCIAL STATEMENTS

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Notes to the Financial Statements
As of and for the year ended December 31, 2025

INTRODUCTION

The Natchitoches Parish Port Commission (Port) was created by Act 1975 containing Revised Statutes 34:3151 through 34:3157 of the Louisiana Legislature. The Natchitoches Parish Port Commission serves all of Natchitoches Parish. The Natchitoches Parish Port Commission shall regulate the commerce and traffic within the port area in such a manner as may, in its judgment, be for the best interest of the State. One member of the Board is appointed by the Governor, two members are appointed by the Natchitoches Parish Government, and two members are appointed by the City of Natchitoches, Louisiana. The members serve six year terms.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Basis of Presentation

The accompanying financial statements of the Natchitoches Parish Port Commission have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The Natchitoches Parish Port Commission applies all relevant GASB pronouncements, and GAAP, as applicable to governmental entities. Also, the Natchitoches Parish Port Commission's financial statements are prepared in accordance with the requirements of Louisiana R.S. 24:513 and Audits of State and Local Government Units, published by the American Institute of Certified Public Accountants.

B. Reporting Entity

GASB Statement No. 14, The Financial Reporting Entity, established criteria for determining the governmental reporting entity and component units that should be included within the reporting entity. Under provisions of this Statement, the Natchitoches Parish Port Commission is considered a special purpose government that has a separately appointed governing body, is legally separate, and is fiscally independent of other state or local governments. As used in GASB Statement No. 14, fiscally independent means that the Natchitoches Parish Port Commission may, without the approval or consent of another governmental entity, determine or modify its own budget, levy its own taxes or set rates or charges, and issue bonded debt.

GASB Statement No. 39, Determining Whether Certain Organizations are Component Units, establishes criteria for determining which, if any, component units should be considered part of the Natchitoches Parish Port Commission for financial reporting purposes. GASB Statement No. 61 provides additional criteria for classifying entities as component units. The basic criterion for including a potential component unit within the reporting entity is financial accountability, which includes:

1. Appointing a voting majority of an organization's governing body, and:
 - i. The ability of the government to impose its will on that organization and/or
 - ii. The potential for the organization to provide specific financial benefits to or impose specific financial burdens on the government.
2. Organizations for which the government does not appoint a voting majority but are fiscally dependent on the government and there is a potential for the organization to provide specific financial benefits to, or to impose specific financial burdens on, the government regardless of whether the organization has a separately elected governing board, a governing board appointed by a higher level of government, or a jointly appointed board.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Notes to the Financial Statements
As of and for the year ended December 31, 2025

3. Organizations for which the reporting entity financial statements would be misleading if data of the organization is not included because of the nature or significance of the relationship.

The Natchitoches Parish Port Commission was created as a special purpose government under the provisions of Louisiana Revised Statutes 34:3151-3157. The Revised Statutes authorize the Natchitoches Parish Port Commission to employ officers or agents as it finds necessary to perform its duties to regulate the commerce and traffic within the port area in such a manner as may be for the best interest of the State. Therefore, the Natchitoches Parish Port Commission is not a component unit of any other government entity, nor does the Natchitoches Parish Port Commission have or include in its financial statements any government unit as a component unit.

C. Government-Wide Financial Statements

The Natchitoches Parish Port Commission's government-wide financial statements include the Statement of Net Position and the Statement of Activities. These statements present summaries of the governmental activities for the Natchitoches Parish Port Commission. Fiduciary activities of the Port are not included in these statements.

These statements are presented on an "economic resources" measurement focus and the accrual basis of accounting. Accordingly, all of the Natchitoches Parish Port Commission's assets, deferred outflows of resources, liabilities, and deferred inflows of resources, including capital assets and long-term liabilities, are included in the accompanying Statement of Net Position. The Statement of Activities presents changes in Net Position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which the liability is incurred, regardless of the timing of related cash flows. Revenues, expenses, gains, losses, assets and liabilities resulting from exchange or exchange-like transactions are recognized when the exchange occurs (regardless of when cash is received or disbursed). Revenues, expenses, gains, losses, assets and liabilities resulting from nonexchange transactions are recognized in accordance with the requirements of GASB Statement No. 33, Accounting and Financial Reporting for Nonexchange Transactions.

The Statement of Activities presents a comparison between direct expenses and program revenues for each function of the Natchitoches Parish Port Commission's governmental activities.

Program Revenues - Program revenues included in the Statement of Activities (Statement B) derive directly from parties outside the Natchitoches Parish Port Commission's taxpayers or citizenry, including (a) fees and charges paid by the recipient for goods or services offered by the program, and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program; program revenues reduce the cost of the function to be financed from the Natchitoches Parish Port Commission's general revenues.

Direct Expenses - The Natchitoches Parish Port Commission reports all direct expenses by function in the Statement of Activities (Statement B). Direct expenses are those that are clearly identifiable with a function. Depreciation expense, which can be specifically identified by function, is included in the direct expenses of each function.

Indirect Expenses - The Natchitoches Parish Port Commission reports all indirect expenses separately on the Statement of Activities (Statement B). Indirect expenses are those expenses that are not clearly identifiable with a function. Interest on long-term debt is considered an indirect expense.

General revenues are taxes and other items that are not properly included among program revenues.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Notes to the Financial Statements
As of and for the year ended December 31, 2025

D. Fund Financial Statements

The accounts of the Natchitoches Parish Port Commission are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund equity, revenues, expenditures or expenses, as appropriate, additions, and deductions. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds maintained is consistent with legal and managerial requirements. Funds of the Natchitoches Parish Port Commission are classified into one category: governmental.

Governmental Funds

Governmental fund financial statements include a Balance Sheet and a Statement of Revenues, Expenditures and Changes in Fund Balances for all major governmental funds. An accompanying schedule is presented to reconcile and explain the differences in fund balances and changes in fund balances as presented in these statements to the net position and changes in net position presented in the Government-Wide financial statements. The Natchitoches Parish Port Commission has presented all major funds.

All governmental funds are accounted for on a spending or "current financial resources" measurement focus and the modified accrual basis of accounting. Accordingly, only current assets, deferred outflows of resources, current liabilities, and deferred inflows of resources are included on the Balance Sheets. Amounts recorded as assets exclude capital assets and the acquisition of capital assets is treated as an expenditure. Long-term debts are reported as an other financing source, and repayment of long-term debt is reported as an expenditure. The Statement of Revenues, Expenditures and Changes in Fund Balances presents increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in fund balance.

Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures of the current period. "Measurable" means the amount of the transaction can be determined, and "available" means collectible within the current period or soon thereafter to pay liabilities of the current period. Accordingly, revenues are recorded when received in cash and when collected within 60 days after year-end. Expenditures are recorded in the accounting period in which the related fund liability is incurred, except for principal and interest on general long-term debt, which are recognized when due.

The Natchitoches Parish Port Commission reports the following major governmental funds:

General Fund - The primary operating fund of the Port, the General Fund accounts for all financial resources, except those required to be accounted for in other funds. The General Fund is available for any purpose provided it is expended or transferred in accordance with state and federal laws and according to Natchitoches Parish Port Commission policy.

Revenues

The governmental funds use the following practices in recording revenues:

Those revenues susceptible to accrual are franchise taxes and charges for services.

Entitlements and shared revenues are recorded as unrestricted grants-in-aid at the time of receipt or earlier if the susceptible-to-accrual criteria are met.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Notes to the Financial Statements
As of and for the year ended December 31, 2025

Expenditure-driven grants are recognized when the qualifying expenditures have been incurred, all other grant requirements have been met, and the susceptible-to-accrual criteria have been met.

Expenditures

The governmental funds use the following practices in recording expenditures:

Salaries are recorded as expenditures when earned by employees.

Purchases of various operating supplies, etc. are recorded as expenditures when the related fund liability is incurred.

Compensated absences are recognized as expenditures when leave is actually taken or when employees, or their heirs, are paid for accrued leave upon retirement or death.

Principal and interest on long-term debt are recognized when due.

Other Financing Sources (Uses)

The governmental funds use the following practices in recording other financing sources (uses):

Interest earnings are recorded when the investments have matured and the interest is available.

Sales of fixed assets and long-term debt proceeds and payments are accounted for as other financing sources (uses). These other financing sources (uses) are recognized at the time the underlying events occur.

E. Equity Classifications

The Natchitoches Parish Port Commission has implemented GASB Statement No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position.

In the Government-Wide Financial Statements, the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources is classified as net position and reported in three components:

Net investment in capital assets: This classification consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of these assets.

Restricted net position: This classification consists of net position with constraints placed on its use either by external groups such as creditors, grantors, contributors, or laws or regulations of other governments, or law through constitutional provision or enabling legislation.

Unrestricted net position: Any other net position that does not meet the definition of "restricted" or "net investment in capital assets."

When an expense is incurred for the purposes for which both restricted and unrestricted net position are available, management applies unrestricted net position first, unless a determination is made to use restricted net position. The policy concerning which to apply first varies with the intended use and legal requirements. This decision is typically made by management at the incurrence of the expense.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Notes to the Financial Statements
As of and for the year ended December 31, 2025

The Governmental Fund Financial Statements present fund balances based on classifications that comprise a hierarchy that is based primarily on the extent to which the Natchitoches Parish Port Commission is bound to honor constraints on the specific purposes for which amounts in the respective governmental funds can be spent. The classifications used in the governmental fund financial statements are as follows:

Nonspendable: This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) are legally or contractually required to be maintained intact. The Natchitoches Parish Port Commission did not have any nonspendable funds for the year ended December 31, 2025.

Restricted: This classification includes amounts for which constraints have been placed on the use of the resources either (a) externally imposed by creditors (such as through a debt covenant), grantors, contributors, or laws or regulations of other governments, or (b) imposed by law through constitutional provisions or enabling legislation. The Natchitoches Parish Port Commission did not have any restricted funds for the year ended December 31, 2025.

Committed: This classification includes amounts that can be used only for specific purposes pursuant to constraints imposed by formal action of the Natchitoches Parish Port Commission. These amounts cannot be used for any other purpose unless the Natchitoches Parish Port Commission removes or changes the specified use by taking the same type of action (resolution) that was employed when the funds were initially committed. This classification also includes contractual obligations to the extent that existing resources have been specifically committed for use in satisfying those contractual requirements. The Natchitoches Parish Port Commission typically establishes commitments through the adoption and amendment of the budget. The Natchitoches Parish Port Commission did not have any committed funds for the year ended December 31, 2025.

Assigned: This classification includes amounts that are constrained by the Natchitoches Parish Port Commission's intent to be used for a specific purpose but are neither restricted nor committed. This intent can be expressed by the Board of Commissioners or through the Board delegating this responsibility to a body or official (Executive Director) for specific purposes. This classification also includes the remaining positive fund balance for all governmental funds except for the General Fund. The Natchitoches Parish Port Commission has no assigned funds for year ended December 31, 2025.

Unassigned: This classification includes the residual fund balance for the General Fund. The Unassigned classification also includes negative residual fund balance of any other governmental fund that cannot be eliminated by offsetting of Assigned fund balance amounts. All funds of the Natchitoches Parish Port Commission are designated as unassigned.

The Natchitoches Parish Port Commission would typically use Restricted fund balances first, followed by Committed resources, and then Assigned resources, as appropriate opportunities arise, but reserves the right to selectively spend Unassigned resources first to defer the use of these other classified funds.

F. Budgets

Formal budgetary accounting is employed as a management control. The Natchitoches Parish Port Commission prepares and adopts a budget each year for its General Fund in accordance with Louisiana Revised Statutes. The operating budget is prepared based on the prior year's revenues and expenditures and the estimated increase therein for the current year, using the full accrual basis of accounting. The Natchitoches Parish Port Commission amends its budget when projected revenues are expected to be less than budgeted revenues by five percent or more and/or projected expenditures are expected to be more than budgeted amounts by five percent or more. All budget appropriations lapse at year end.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Notes to the Financial Statements
As of and for the year ended December 31, 2025

The 2025 General Fund budget was published in the official journal and made available for public inspection. The budget was adopted by the Port on December 16, 2024, and the budget was amended on December 15, 2025.

G. Cash and Cash Equivalents

Cash includes amounts in demand deposits, interest-bearing demand deposits, and money market accounts. Cash equivalents include amounts in time deposits and those investments with original maturities of 90 days or less. Under state law, the Natchitoches Parish Port Commission may deposit funds in demand deposits in stock-owned federally insured depository institutions organized under the laws of the state of Louisiana or of any other state of the United States, or under the laws of the United States. The Natchitoches Parish Port Commission may invest in certificates and time deposits with state banks organized under Louisiana law and national banks having their principal offices in Louisiana.

For the purposes of the statement of cash flows, cash equivalents include all highly liquid investments with a maturity date of 90 days or less when purchased.

Under state law, the Natchitoches Parish Port Commission may invest in United States bonds, treasury notes, or certificates. Those with maturities of 90 days or less would be classified as cash equivalents and all other reported as investments.

H. Investments

The Natchitoches Parish Port Commission's investments comply with Louisiana Revised Statute 33:2955. Under state law, the Natchitoches Parish Port Commission may deposit funds with a fiscal agent organized under the laws of Louisiana, the laws of any other state in the union, or the laws of the United States. The Natchitoches Parish Port Commission may invest in United States bonds, treasury notes and bills, or government-backed agency securities or certificates, and time deposits of state banks organized under Louisiana law and national banks having principal offices in Louisiana. These deposits are classified as investments if their original maturities exceed 90 days. Investments are stated at fair value except for those which are permitted under GASB Statement No. 31 to use a different valuation measurement.

In accordance with paragraph 69 of GASB Statement No. 72, the Natchitoches Parish Port Commission reports at amortized cost money market investments and participating interest-bearing investment contracts that have a remaining maturity at the time of purchase of one year or less. Money market investments are short-term, highly liquid debt instruments that include U.S. Treasury obligations.

I. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g. roads, bridges, sidewalks, and similar items), are recorded in the governmental column of the government-wide financial statements, but are not reported in the governmental fund financial statements. Acquisitions of property and equipment are capitalized at historical cost or estimated cost if historical cost is not available. Donated assets are recorded as capital assets at their estimated fair market value at the date of donation. The Port maintains a threshold level of \$1,000 or more for capitalizing capital assets.

The costs of normal maintenance and repairs that do not add to the value of that asset or materially extend the life of that asset are not capitalized.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Notes to the Financial Statements
As of and for the year ended December 31, 2025

Depreciation of all exhaustible capital assets is recorded as an expense in the Statement of Activities, with accumulated depreciation reflected in the Statement of Net Position. Depreciation is provided over the assets' estimated useful lives using the straight-line method of depreciation. The range of useful lives by type of asset is as follows:

Furniture, fixtures, equipment	5-10 years
Buildings, improvements	10-40 years
Site improvements	10-40 years

J. Compensated Absences

Employees earn leave at various rates depending on the number of years of service. However, leave cannot be accumulated or carried over from one year to the next. Therefore, no liability for compensated absences has been recorded in the accompanying financial statements.

K. Deferred Outflows of Resources

The Natchitoches Parish Port Commission reports decreases in net position that relate to future periods as deferred outflows of resources in a separate section of its government-wide statements of net position. The Natchitoches Parish Port Commission reported deferred outflows of resources of \$57,517 in relation to the net pension liability, but no deferred outflows of resources affect the governmental funds financial statements.

L. Deferred Inflows of Resources

The Natchitoches Parish Port Commission reports increases in net position that relate to future periods as deferred inflows of resources in a separate section of its government-wide statements of net position. The Natchitoches Parish Port Commission will not recognize the related revenues until a future event occurs. The Natchitoches Parish Port Commission reported deferred inflows of resources in the government-wide statements of \$33,168 in relation to the net pension liability, but no deferred inflows of resources affect the governmental funds financial statements.

M. Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America require management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenditures, and expenses during the reporting period. Actual results could differ from those estimates.

2. Cash and Cash Equivalents

At December 31, 2025, the Natchitoches Parish Port Commission had cash and cash equivalents (book balances) totaling \$770,584 in interest bearing demand deposits. These deposits are stated at cost, which approximates market. Under state law, these deposits (or the resulting bank balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The market value of the pledged securities plus the federal deposit insurance must at all times equal the amount on deposit with the fiscal agent.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Notes to the Financial Statements
As of and for the year ended December 31, 2025

At December 31, 2025, the Natchitoches Parish Port Commission had \$1,067,915 in deposits (collected bank balances). These deposits are secured from risk by \$250,000 federal deposit insurance and \$970,000 in pledged securities. The deposits collateralized by the securities held in the Federal Reserve pledge account are not exposed to custodial credit risk. These deposits are stated at cost, which approximates market. Under state law, these deposits (or the resulting bank balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The market value of the pledged securities plus the federal deposit insurance must at all times equal the amount on deposit with the fiscal agent. These securities are held in the name of the pledging fiscal agent bank in a holding or custodial bank in the form of safekeeping receipts held by the Port.

Even though the pledged securities are considered uncollateralized under the provisions of GASB Statement No. 40, Louisiana Revised Statute 30:1229 imposes a statutory requirement on the custodial bank to advertise and sell the pledged securities within 10 days of being notified that the fiscal agent has failed to pay deposited funds upon demand. Louisiana R.S. 39:1224 requires bonds, or other such instruments furnished as security, to be deposited with the depositing authority or with an unaffiliated bank or trust company, Federal Reserve Bank, or any Federal Home Loan Bank or its successor. This security is deemed to be under the control and in the possession of the public entity and deemed to be held in its name. The Natchitoches Parish Port Commission has complied with these requirements of state law.

Cash and investments are categorized to give an indication of the level of risk assumed by the Natchitoches Parish Port Commission at December 31, 2025. Deposits are considered to be exposed to custodial credit risk if they are not covered by depository insurance and the deposits are (a) uncollateralized, (b) collateralized with securities held by the pledging financial institution, or (c) collateralized with securities held by the the pledging financial institution's trust department or agent but not in the depositor-government's name. The Natchitoches Parish Port Commission has cash and cash equivalents that are covered by \$250,000 of federal depository insurance. The remaining balance is exposed to custodial credit risk because it is uninsured and collateralized with securities held by the pledging financial institution. The Natchitoches Parish Port Commission has no policy on custodial credit risk.

3. Investments

The Natchitoches Parish Port Commission maintains investment accounts as authorized by the Louisiana Revised Statutes. Under state law, the Natchitoches Parish Port Commission may invest in obligations of the U.S. Treasury and U.S. Agencies, or certificates of deposit. Investments are carried at fair market value as of the balance sheet date.

There are three fair valuation techniques that are prescribed in GASB Statement No. 72: the market approach, the cost approach, or the income approach. However, the Natchitoches Parish Port Commission values all investments using the amortized cost because all investments are certificates of deposit with maturities of one year or less.

The fair value hierarchy categorizes the inputs to valuation techniques used to measure fair value into three levels. Level 1 inputs are quoted prices (unadjusted) for identical assets in active markets that a government can access at the measurement date. Level 2 inputs are inputs-other than quoted prices included within Level 1-that are observable for an asset, either directly or indirectly. Level 3 inputs are unobservable inputs for an asset, and the government should measure fair value using another valuation technique that maximizes the use of relevant observable inputs and minimizes the use of unobservable inputs. Below are the fair value measurements of the investments held by the Natchitoches Parish Port Commission at December 31, 2025.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Notes to the Financial Statements
As of and for the year ended December 31, 2025

Type of Investment	Level 1	Level 2	Level 3	Other	Total
LAMP Investments	\$ -	\$ -	\$ -	\$ 100,435	\$ 100,435
Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 100,435</u>	<u>\$ 100,435</u>

4. Receivables

The receivables of \$743,396 at December 31, 2025, are as follows:

	Amount
Charges for services	\$ 17,691
Franchise fees	4,670
Rents and commissions	119,779
Grants	601,256
Total	<u>\$ 743,396</u>

5. Capital Assets

A summary of changes in capital assets for the year ended December 31, 2025, is as follows:

	Balance, January 01, 2025	Additions	Deletions	Balance, December 31, 2025
Capital assets not being depreciated				
Land	\$ 1,659,040	\$ -	\$ -	\$ 1,659,040
Construction in progress	2,943,581	100,000	2,941,006	102,575
Total capital assets not being depreciated	<u>4,602,621</u>	<u>100,000</u>	<u>2,941,006</u>	<u>1,761,615</u>
Capital assets being depreciated				
Site improvements	14,957,225	6,954,221	-	21,911,446
Building and other improvements	289,437	-	-	289,437
Furniture, fixtures, and equipment	263,627	191,269	-	454,896
Total capital assets depreciated	<u>15,510,288</u>	<u>7,145,490</u>	<u>-</u>	<u>22,655,779</u>
Less accumulated depreciation				
Site improvements	9,076,427	358,512	-	9,434,940
Building and other improvements	144,717	6,410	-	151,127
Furniture, fixtures, and equipment	135,192	12,017	-	147,209
Total accumulated depreciation	<u>9,356,337</u>	<u>376,939</u>	<u>-</u>	<u>9,733,276</u>
Net capital assets being depreciated	<u>6,153,951</u>	<u>6,768,551</u>	<u>-</u>	<u>12,922,503</u>
Governmental Capital Assets, Net	<u>\$ 10,756,572</u>	<u>\$ 6,868,551</u>	<u>\$ 2,941,006</u>	<u>\$ 14,684,118</u>

Depreciation expense of \$376,939 was charged to the general government function.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Notes to the Financial Statements
As of and for the year ended December 31, 2025

6. Payables

The payables of \$214,676 at December 31, 2025, are as follows:

	Amount
Vendor	\$ 192,611
Salaries and benefits	22,065
Total	<u>\$ 214,676</u>

7. Retirement Systems - Parochial Employees' Retirement System of Louisiana (System)

Plan Description

The Natchitoches Parish Port Commission contributes to the Parochial Employees' Retirement System of Louisiana (System) which is a cost sharing multiple employer defined benefit pension plan. All permanent employees working at least 28 hours per week are eligible to participate in the System. As of January 1997, elected officials, except coroners, justices of the peace, and parish presidents may no longer join PERS. Section 1901 through 2025 of Title 11 of the Louisiana Revised Statutes (La. R.S. 11:1901-2025) and other general laws of the State of Louisiana govern PERS.

The System is composed of two distinct plans, Plan A and Plan B, with separate assets and benefit provisions. All employees of the Port are members of Plan A.

Any member of Plan A who was hired prior to January 1, 2007, can retire providing he/she meets one of the following criteria:

1. Any age with thirty (30) or more years of creditable service.
2. Age 55 with a minimum twenty-five (25) years of creditable service.
3. Age 60 with a minimum of ten (10) years of creditable service.
4. Age 65 with a minimum of seven (7) years of creditable service.

Eligibility for retirement for members hired on or after January 1, 2007, is as follows:

1. Age 55 after 30 years of service.
2. Age 62 after 10 years of service.
3. Age 67 after 7 years of service.

Generally, the monthly amount of the retirement allowance of any member of Plan A shall consist of an amount equal to 3.00% percent of the employee's final compensation multiplied by his or her years of creditable service. However, under certain conditions, as outlined in the statutes, the benefits are limited to specified amounts.

The System also provides death and disability benefits. Benefits are established or amended by state statute.

For the year ended December 31, 2025, the Natchitoches Parish Port Commission's total payroll for all employees was \$307,130. Total covered payroll was \$307,130. Covered payroll refers to all compensation paid by the Natchitoches Parish Port Commission to active employees covered by the System.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Notes to the Financial Statements
As of and for the year ended December 31, 2025

The System issues an annual publicly available financial report that includes financial statements and required supplementary information for the System. The report may be obtained by writing to the Parochial Employees Retirement System of Louisiana, 7937 Office Park Boulevard, Baton Rouge, Louisiana 70809, or by calling (225) 925-4810, or by visiting the System's website www.persla.org.

Contributions

According to state statute, contribution requirements for all employers are actuarially determined each year. For the year ended December 31, 2025, the actual employer contribution rate was 11.00% for Plan A, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. In accordance with state statute, the System receives ad valorem taxes and state revenue sharing funds. These additional sources of income are used as employer contributions and are considered support from non-employer contributing entities, but are not considered special funding situations. The Natchitoches Parish Port Commission's contributions to the System under Plan A for the year ending December 31, 2025 were \$33,784.

Under Plan A, members are required by state statute to contribute 9.50% of their annual covered salary. The contributions are deducted from the employee's wages or salary and remitted by the Natchitoches Parish Port Commission to the System monthly.

Pension Liabilities, Pension Expense, Deferred Outflows of Resources, and Deferred Inflows of Resources Related to Pensions

At December 31, 2025, the Port reported an asset of \$37,395 for its proportionate share of the Net Pension Asset. The Net Pension Asset was measured as of December 31, 2024 and the total pension asset used to calculate the Net Pension Asset was determined by an actuarial valuation as of that date. The Natchitoches Parish Port Commission's proportion of the Net Pension Asset was based on a projection of the Natchitoches Parish Port Commission's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At December 31, 2025, the Natchitoches Parish Port Commission's proportion was 0.037186%, which was a decrease of 0.001985% from its proportion measured as of December 31, 2023.

For the year ended December 31, 2025, the Natchitoches Parish Port Commission recognized pension expense of \$31,610 plus employer's amortization of change in proportionate share and differences between employer contributions and proportionate share of contributions, which was (\$34,545). Total pension expense for the Natchitoches Parish Port Commission for the year ended December 31, 2025 was (\$2,935).

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Notes to the Financial Statements
As of and for the year ended December 31, 2025

At December 31, 2025, the Natchitoches Parish Port Commission reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 22,821	\$ 3,251
Changes in assumptions	-	4,115
Net difference between projected and actual earnings on pension plan	-	24,625
Changes in employer's proportion of beginning net pension liability	911	958
Differences between employer contributions and proportionate share of employer contributions	-	217
Subsequent measurement contributions	33,784	-
Total	<u>\$ 57,516</u>	<u>\$ 33,166</u>

The \$33,784 reported as deferred outflows of resources related to pensions resulting from the Natchitoches Parish Port Commission's contributions subsequent to the measurement date will be recognized as a reduction of Net Pension Liability in the year ended December 31, 2026. Other amounts reported as deferred outflows of resources and deferred inflows of resources will be recognized in pension expense as follows:

<u>Year Ended December 31:</u>	
2026	\$ 13,172
2027	33,561
2028	(37,610)
2029	(18,557)

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Notes to the Financial Statements
As of and for the year ended December 31, 2025

Actuarial Assumptions

A summary of the actuarial methods and assumptions used in determining the total pension liability as of December 31, 2024, are as follows:

Valuation Date	December 31, 2024
Actuarial Cost Method	Entry Age Normal
Actuarial Assumptions:	
Investment Rate of Return	6.40% (net of investment expense, including inflation)
Expected remaining service life	4 years
Projected salary increases	4.75%
Inflation rate	2.30%
Mortality rates	Pub-2010 Public Retirement Plans Mortality Table for Health Retirees multiplied by 130% for males and 125% for females using MP2021 scale for annuitant and beneficiary mortality. For employees, the Pub-2010 Public Retirement Plans Mortality Table for General Employees multiplied by 130% for males and 125% for females using MP2021 scale. Pub-2010 Public Retirement Plans Mortality Table for General Disabled Retirees multiplied by 130% for males and 125% for females using MP2021 scale for disabled annuitants.
Cost of Living Adjustment	The present value of future retirement benefits is based on benefits currently being paid by the System and includes previously granted cost of living increases. The present values do not include provisions for potential future increases not yet authorized by the Board of Trustees.

Discount Rate

The discount rate used to measure the total pension liability was 6.40% for Plan A. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rates and that contributions from participating employers and non-employer contributing entities will be made at the actuarially determined contribution rates, which are calculated in accordance with relevant statutes and approved by the Board of Trustees and the Public Retirement Systems' Actuarial Committee. Based on those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Notes to the Financial Statements
As of and for the year ended December 31, 2025

The long-term expected rate of return on pension plan investments was determined using a triangulation method which integrated the CAPM pricing model (top-down), a treasury yield curve approach (bottom-up) and an equity building-block model (bottom-up). Risk return and correlations are projected on a forward looking basis in equilibrium, in which best-estimates of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These rates are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.40% and an adjustment for the effect of rebalancing/diversification. The resulting expected long-term rate of return is 7.13% for the year ended December 31, 2024.

Best estimates of arithmetic real rates of return for each major asset class included in the System's target asset allocation as of December 31, 2024 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Fixed income	37.00%	1.08%
Equity	47.00%	2.82%
Alternatives	15.00%	0.76%
Real Assets	1.00%	0.07%
Totals	100.00%	4.73%
Inflation		2.40%
Expected arithmetic nominal return		7.13%

Sensitivity of the Natchitoches Parish Port Commission's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the Natchitoches Parish Port Commission's proportionate share of the net pension liability calculated using the discount rate of 6.40%, as well as what the Port's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage-point lower (5.40%) or one percentage-point higher (7.40%) than the current rate:

	1.0% Decrease	Current Discount Rate	1.0% Increase
Employer's proportionate share of net pension liability \$	\$ 190,840	\$ (37,395)	\$ (228,972)

Payables to the Pension Plan

There are not amounts payable for the year ended December 31, 2025.

Fund Fiduciary Net Position

Detailed information about the Plan's fiduciary net position is available in the separately issued Parochial Employees' Retirement System of Louisiana Audit Report at www.persla.org.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Notes to the Financial Statements
As of and for the year ended December 31, 2025

8. Leases

The Natchitoches Parish Port Commission was not obligated under any noncancellable capital or operating lease agreements at December 31, 2025.

9. Grants

The Natchitoches Parish Port Commission received a total of \$4,198,106 in grants for the year ended December 31, 2025. The Port received \$348,884 from the Cooperative Endeavor Agreement Act 461 of 2025 State Aid to Local Government Entities to fund the construction of a rail stacker conveyor and related electrical repairs. In addition, the Port received \$2,882,920 from FEMA and \$966,302 from Red River Waterway to fund expenditures for the Dock 3 restoration.

10. Risk Management

The Natchitoches Parish Port Commission is exposed to various risk of loss related to torts, thefts of, damage to, and destruction of assets, errors and omissions, and injuries to employees. To handle such risk of loss, the Natchitoches Parish Port Commission maintains commercial insurance policies for general liability, commercial property, and railroad liability. During the past three years, no claims were paid on any of the policies which exceeded the policies' coverage amount.

11. Litigation and Claims

At December 31, 2025, the Natchitoches Parish Port Commission is a defendant in one lawsuit. Although the outcome of this lawsuit is not presently determinable, in the opinion of management and legal counsel, resolution of this matter would not create a liability in excess of insurance coverage that would have a material adverse effect on the financial condition of the Natchitoches Parish Port Commission.

12. Subsequent Events

Management has evaluated subsequent events through the date that the financial statements were available to be issued, June 25, 2026, and determined that no events occurred that require disclosure. No subsequent events occurring after this date have been evaluated for inclusion in these financial statements.

REQUIRED SUPPLEMENTARY INFORMATION

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Budgetary Comparison Schedule - General Fund
For the Year Ended December 31, 2025

	Budget - Original	Budget - Final	Actual	Variance Favorable (Unfavorable)
Revenues				
Taxes:				
Franchise tax	\$ 12,000	\$ 15,000	\$ 17,407	\$ 2,407
Capital grant	3,295,000	6,113,500	4,198,106	(1,915,394)
Rent, royalty, and commission	315,000	314,095	324,274	10,179
Charges for services	150,500	186,100	184,522	(1,578)
Total revenues	<u>3,772,500</u>	<u>6,628,695</u>	<u>4,724,309</u>	<u>(1,904,386)</u>
Expenditures				
Current:				
General government				
Personnel services	372,500	378,500	388,751	(10,251)
Utilities	20,000	17,000	18,682	(1,682)
Repairs and maintenance	40,500	85,000	23,650	61,350
Contractual services	39,500	100,000	1,700	98,300
Miscellaneous	3,500	2,000	2,000	-
Insurance	62,000	63,129	62,899	230
Legal and accounting	25,750	86,225	96,197	(9,972)
Office	18,250	19,002	14,360	4,642
Taxes and licenses	500	380	380	-
Training, education, and travel	4,000	2,311	2,602	(291)
Capital outlay	<u>3,295,000</u>	<u>5,614,390</u>	<u>4,304,484</u>	<u>1,309,906</u>
Total expenditures	<u>3,881,500</u>	<u>6,367,937</u>	<u>4,915,705</u>	<u>1,452,232</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(109,000)</u>	<u>260,758</u>	<u>(191,396)</u>	<u>(452,154)</u>
Other financing sources (uses)				
Interest earnings	56,300	51,300	50,489	(811)
Miscellaneous	<u>18,200</u>	<u>26,600</u>	<u>27,118</u>	<u>518</u>
Total other financing sources (uses)	<u>74,500</u>	<u>77,900</u>	<u>77,607</u>	<u>(293)</u>
Net changes in fund balances	<u>(34,500)</u>	<u>338,658</u>	<u>(113,789)</u>	<u>(452,447)</u>
Fund balances - December 31, 2024	<u>1,513,528</u>	<u>1,513,528</u>	<u>1,513,528</u>	<u>-</u>
Fund balances - December 31, 2025	<u>\$ 1,479,028</u>	<u>\$ 1,852,186</u>	<u>\$ 1,399,739</u>	<u>\$ (452,447)</u>

The accompanying notes are an integral part of these financial statements.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Schedule of Employer's Share of Net Pension Liability
Parochial Employee's Retirement System (Plan A)
For the year ended December 31, 2025

	2025	2024	2023	2022	2021	2020	2019	2018	2017	2016
Employer's proportion of the net pension liability (asset)	0.037186%	0.039171%	0.032970%	0.029153%	0.029311%	0.030150%	0.029075%	0.034452%	0.031162%	0.030903%
Employer's proportionate share of the net pension liability (asset)	\$ (37,395)	\$ 37,319	\$ 126,895	\$ (137,323)	\$ (51,394)	\$ 1,419	\$ 129,045	\$ (25,572)	\$ 64,179	\$ 81,346
Employer's covered employee payroll	\$ 287,637	\$ 283,908	\$ 220,075	\$ 195,602	\$ 195,773	\$ 191,170	\$ 178,736	\$ 212,054	\$ 184,806	\$ 177,189
Employer's proportionate share of the net pension liability (asset) as a percentage of its covered employee payroll	(13.00)%	13.14 %	57.66 %	(70.21)%	(26.25)%	0.74 %	72.20 %	(12.06)%	34.73 %	45.91 %
Employer's proportion of the net pension liability (asset)	101.97 %	98.03 %	97.74 %	110.46 %	104.00 %	99.89 %	88.86 %	101.98 %	94.15 %	92.23 %

The amounts presented have a measurement date of the prior fiscal year.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Schedule of Employer Contributions
Parochial Employee's Retirement System (Plan A)
For the year ended December 31, 2025

	2025	2024	2023	2022	2021	2020	2019	2018	2017	2016
Contracturally required contribution	\$ 33,784	\$ 33,078	\$ 32,649	\$ 25,309	\$ 23,961	\$ 23,982	\$ 21,985	\$ 20,555	\$ 26,507	\$ 24,025
Contributions in relation to contractually required contribution	33,784	33,078	32,649	25,309	23,961	23,982	21,985	20,555	26,507	24,025
Contribution deficiency (excess)	-	-	-	-	-	-	-	-	-	-
Employer's covered payroll	\$ 307,130	\$ 287,637	\$ 283,908	\$ 220,075	\$ 195,602	\$ 195,773	\$ 191,170	\$ 178,736	\$ 212,054	\$ 184,806
Contributions as a percentage of covered employee payroll	11.00 %	11.50 %	11.50 %	11.50 %	12.25 %	12.25 %	11.50 %	11.50 %	12.50 %	13.00 %



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**Independent Auditor's Report on Internal Control Over
Financial Reporting and on Compliance and
Other Matters Based on an Audit of Financial Statements
Performed in Accordance With Government Auditing Standards**

Natchitoches Parish Port Commission
Natchitoches, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of the Natchitoches Parish Port Commission, as of and for the year ended December 31, 2025, and the related notes to the financial statements, which collectively comprise the Natchitoches Parish Port Commission's basic financial statements and have issued our report thereon dated June 25, 2026.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Natchitoches Parish Port Commission's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Natchitoches Parish Port Commission's internal control. Accordingly, we do not express an opinion on the effectiveness of the Natchitoches Parish Port Commission's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Natchitoches Parish Port Commission's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed one instance of noncompliance or other matters that is required to be reported under Government Auditing Standard and which is described in the accompanying schedule of findings and questioned costs as Finding 2025-001.

Natchitoches Parish Port Commission's Response to Findings

Government Auditing Standards requires the auditor to perform limited procedures on Natchitoches Parish Port Commission's response to the finding identified in our audit and described in the accompanying Schedule of Findings and Responses. The Natchitoches Parish Port Commission's response was not subjected to the other auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on the response.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Natchitoches Parish Port Commission's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Kenneth D. Folden & Co., CPAs, LLC

Jonesboro, Louisiana
June 25, 2026



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**Independent Auditor's Report on Compliance for Each Major Program
and on Internal Control Over Compliance
Required by the Uniform Guidance**

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited the Natchitoches Parish Port Commission's compliance with the types of compliance requirements identified as subject to audit in the OMB Compliance Supplement that could have a direct and material effect on each of the Natchitoches Parish Port Commission's major federal programs for the year ended December 31, 2025. The Natchitoches Parish Port Commission's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs.

In our opinion, the Natchitoches Parish Port Commission complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its other major federal programs for the year ended December 31, 2025.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in Governmental Auditing Standards issued by the Comptroller General of the United States, and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the Natchitoches Parish Port Commission and to meet our other ethical responsibilities, in accordance with relevant ethical requirements related to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the Natchitoches Parish Port Commission's compliance with the compliance requirements referred to above.

Responsibility of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the Natchitoches Parish Port Commission's federal programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the Natchitoches Parish Port Commission's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS, Government Auditing Standards, and the Uniform Guidance will always detect a material noncompliance when it exists. The risk of not detecting a material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Natchitoches Parish Port Commission's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, Government Auditing Standards, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the Natchitoches Parish Port Commission's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the Natchitoches Parish Port Commission's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the Natchitoches Parish Port Commission's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Kenneth D. Folden & Co., CPAs, LLC

Jonesboro, Louisiana
June 25, 2026

SUPPLEMENTAL INFORMATION

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Schedule of Findings and Questioned Costs
For the Year ended December 31, 2025

Part I - Summary of Auditor's Results

Financial Statement Audit

- i. The type of audit report was unmodified.
- ii. There were no instances of material weaknesses and no instances of significant deficiencies required to be disclosed by Government Auditing Standards issued by the Comptroller General of the United States of America.
- iii. There was one instance of noncompliance, as defined by the Government Auditing Standards, to the financial statements.

Audit of Federal Awards

- iv. There was no instances of material weaknesses and no instances of significant deficiencies required to be disclosed by the Uniform Guidance (2 CFR 200).
- v. The type of report the auditor issued on compliance for the major program was unmodified.
- vi. The audit disclosed no findings which the auditor is required to report under the Uniform Guidance.
- vii. The major federal program was Red River Flooding Disaster Event - CFDA #97.036
- viii. The dollar threshold used to identify between Type A and Type B programs as described in the Uniform Guidance was \$1,000,000.
- ix. The auditee does not qualify as a low-risk auditee under the Uniform Guidance.

Part II - Findings related to the financial statements which are required to be reported in accordance with Government Auditing Standards generally accepted in the United States of America

Current Year

Finding 2025-001 Compliance with Local Government Budget Act

Criteria: Louisiana Revised Statute 39:1311 requires that a public entity whose actual revenues are below budgeted revenues by 5% amend the budget in the same manner the budget was first adopted.

Condition: The Natchitoches Parish Port Commission's actual revenues were less than budgeted revenues by more than 5%.

Cause: None.

Effect: The Natchitoches Parish Port Commission is not in compliance with the state law concerning budgeting.

Recommendation: The Natchitoches Parish Port Commission should implement procedures to ensure that state law is followed with respect to budgetary procedures.

Management Response: The Natchitoches Parish Port Commission will implement procedures to ensure that state law is followed with respect to budgetary procedures.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Schedule of Findings and Questioned Costs
For the Year ended December 31, 2025

Prior Year

Finding 2024-001 Noncompliance with the Timely Submission of Audit Report

Criteria: In accordance with the state statute, the Natchitoches Parish Port Commission audit report must be submitted to the Louisiana Legislative Auditor within 180 days of the close of the entity's fiscal year.

Condition: The Natchitoches Parish Port Commission received substantial federal funding during the fiscal year which resulted in the requirement for an audit under the Uniform Guidance.

Cause: This federal funding required additional time to review the information in order to reach an opinion on the Natchitoches Parish Port Commission's December 31, 2025 audit report.

Effect: The Natchitoches Parish Port Commission is not in compliance with filing requirements and deadline established by the state statute.

Recommendation: We recommend that the Natchitoches Parish Port Commission comply with the filing requirements and deadline established by the state statute.

Management Response: The Natchitoches Parish Port Commission understands and will comply with the filing requirements and deadline established by the state statute. This finding has been resolved.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Schedule of Compensation, Benefits and Other Payments to Agency Head
For the year ended December 31, 2025

Travis Tyler Executive Director		
Salary	\$	131,814
Benefits - Medicare		1,911
Benefits - Health Insurance		14,359
Benefits - Retirement		14,500
Reimbursement - Travel/Conferences		<u>1,101</u>
	\$	<u><u>163,685</u></u>

Natchitoches Parish Port Commission
Natchitoches, Louisiana
Schedule of Expenditures of Federal Awards
For the Year ended December 31, 2025

Award Information	AL/ other #	Pass-Through Entity Name	Pass-Through Entity #	Passed-through to Subrecipients (\$)	Federal Expenditures (\$)
Department of Homeland Security					
Red River Flooding Disaster Event					
Red River Flooding Disaster Event	97.036				\$ 2,882,920
Total Red River Flooding Disaster Event					\$ 2,882,920
<i>Total Department of Homeland Security</i>					\$ 2,882,920
<i>Total Expenditures of Federal Awards</i>					<i>\$ 2,882,920</i>

The accompanying notes are an integral part of this schedule.

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Notes to the Schedule of Expenditures of Federal Awards
As of and For the Year Ended December 31, 2025

1. Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards presents the activity of all federal awards programs of the Natchitoches Parish Port Commission, Louisiana, (the Port) for the year ended December 31, 2025. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the Port, it is not intended to and does not present the financial position or change in net position of the Port.

2. Summary of Significant Accounting Policies

Expenditures reported on the SEFA are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

3. De Minimis Indirect Cost Rate

The Port has elected not to use the 10% de minimis indirect cost rate allowed under the Uniform Guidance.

4. Loan and Loan Guarantee Programs

The Port did not have any loan or loan guarantee programs outstanding as of December 31, 2025.

5. Noncash Assistance

The Port did not receive any noncash assistance.

6. Pass-through Entities

Federal awards received as a subrecipient are identified in the SEFA by the name of the pass-through entity and the pass-through entity's identifying number.

7. Reconciliation to Financial Statements

The amounts reported in the SEFA agree with the amounts reported in the Port's financial statements and Federal Financial Reports (FFRs).



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Independent Accountant's Report on Applying Agreed-Upon Procedures

To the Board Members of Natchitoches Parish Port Commission
Natchitoches, Louisiana
and the Louisiana Legislative Auditor:

We have performed the procedures enumerated below on the control and compliance (C/C) areas identified in the Louisiana Legislative Auditor's (LLA's) Statewide Agreed-Upon Procedures (SAUPs) for the fiscal period January 01, 2025 through December 31, 2025. Natchitoches Parish Port Commission's management is responsible for those C/C areas identified in the SAUPs.

Natchitoches Parish Port Commission has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of the engagement, which is to perform specified procedures on the C/C areas identified in LLA's SAUPs for the fiscal period January 01, 2025 through December 31, 2025. Additionally, LLA has agreed to and acknowledged that the procedures performed are appropriate for its purposes. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and associated findings are as follows:

1) Written Policies and Procedures

A. Obtain and inspect the entity's written policies and procedures and observe whether they address each of the following categories and subcategories if applicable to public funds and the entity's operations:

- i. Budgeting, including preparing, adopting, monitoring, and amending the budget.
- ii. Purchasing, including (1) how purchases are initiated, (2) how vendors are added to the vendor list, (3) the preparation and approval process of purchase requisitions and purchase orders, (4) controls to ensure compliance with the Public Bid Law, and (5) documentation required to be maintained for all bids and price quotes.
- iii. Disbursements, including processing, reviewing, and approving,
- iv. Receipts/Collections, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue or agency fund additions (e.g., periodic confirmation with outside parties, reconciliation to utility billing after cutoff procedures, reconciliation of traffic ticket number sequences, agency fund forfeiture monies confirmation).

- v. Payroll/Personnel, including (1) payroll processing, (2) reviewing and approving time and attendance records, including leave and overtime worked, and (3) approval process for employee rates of pay or approval and maintenance of pay rate schedules.
- vi. Contracting, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process.
- vii. Travel and expense reimbursement, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers.
- viii. Credit Cards (and debit cards, fuel cards, purchase cards, if applicable), including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g., determining the reasonableness of fuel card purchases).
- ix. Ethics, including (1) the prohibitions as defined in Louisiana Revised Statute (R.S.) 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) a requirement that documentation is maintained to demonstrate that all employees and officials were notified of any changes to the entity's ethics policy.
- x. Debt Service, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.
- xi. Information Technology Disaster Recovery/Business Continuity, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.
- xii. Prevention of Sexual Harassment, including R.S. 42:342-344 requirements for (1) agency responsibilities and prohibitions, (2) annual employee training, and (3) annual reporting.

Procedure Results: We noted no exceptions.

2) Board or Finance Committee

- A. Obtain and inspect the board/finance committee minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and:
 - i. Observe that the board/finance committee met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, bylaws, or other equivalent document.
 - ii. For those entities reporting on the governmental accounting model, review the minutes from all regularly scheduled board/finance committee meetings held during the fiscal year and observe whether the minutes from at least one meeting each month referenced or included monthly budget-to-actual comparisons on the general fund, quarterly budget-to-actual, at a minimum, on all proprietary funds, and semi-annual budget-to-actual comparisons, at a minimum, on all special revenue funds. Alternately, for those entities reporting on the not-for-profit accounting model, observe that the minutes referenced or included financial activity relating to public funds if those public funds comprised more than 10% of the entity's collections during the fiscal period.
 - iii. For governmental entities, obtain the prior year audit report and observe the unassigned fund balance in the general fund. If the general fund had a negative ending unassigned fund balance in the prior year audit report, observe that the minutes for at least one meeting during the fiscal period referenced or included a formal plan to eliminate the negative unassigned fund balance in the general fund.
 - iv. Observe whether the board/finance committee received written updates of the progress of resolving audit finding(s), according to management's corrective action plan at each meeting until the findings are considered fully resolved.

Procedure Results: We noted no exceptions.

3) Bank Reconciliations

A. Obtain a listing of entity bank accounts for the fiscal period from management and management's representation that the listing is complete. Ask management to identify the entity's main operating account. Select the entity's main operating account and randomly select 4 additional accounts (or all accounts if less than 5). Randomly select one month from the fiscal period, obtain and inspect the corresponding bank statement and reconciliation for each selected account, and observe that:

- i. Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated or electronically logged);
- ii. Bank reconciliations include written evidence that a member of management or a board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation (e.g., initialed and dated, electronically logged); and
- iii. Management has documentation reflecting it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.

Procedure Results: We noted no exceptions.

4) Collections

A. Obtain a listing of deposit sites for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. Randomly select 5 deposit sites (or all deposit sites if less than 5).

B. For each deposit site selected, obtain a listing of collection locations and management's representation that the listing is complete. Randomly select one collection location for each deposit site (e.g., 5 collection locations for 5 deposit sites), obtain and inspect written policies and procedures relating to employee job duties (if there are no written policies or procedures, then inquire of employees about their job duties) at each collection location, and observe that job duties are properly segregated at each collection location such that:

- i. Employees responsible for cash collections do not share cash drawers/registers;
- ii. Each employee responsible for collecting cash is not also responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g., pre-numbered receipts) to the deposit;
- iii. Each employee responsible for collecting cash is not also responsible for posting collection entries to the general ledger or subsidiary ledgers, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit; and
- iv. The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or agency fund additions, is (are) not also responsible for collecting cash, unless another employee/official verifies the reconciliation.

C. Obtain from management a copy of the bond or insurance policy for theft covering all employees who have access to cash. Observe the bond or insurance policy for theft was in force during the fiscal period.

D. Randomly select two deposit dates for each of the 5 bank accounts selected for Bank Reconciliations procedure #3a (select the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly select a deposit if multiple deposits are made on the same day). Alternately, the practitioner may use a source document other than bank statements when selecting the deposit dates for testing, such as a cash collection log, daily revenue report, receipt book, etc. Obtain supporting documentation for each of the 10 deposits and:

- i. Observe that receipts are sequentially pre-numbered.
- ii. Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.

- iii. Trace the deposit slip total to the actual deposit per the bank statement.
- iv. Observe that the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles from the collection location or the deposit is less than \$100 and the cash is stored securely in a locked safe or drawer).
- v. Trace the actual deposit per the bank statement to the general ledger.

Procedure Results: We noted no exceptions.

5) Non-Payroll Disbursements (excluding card purchases, travel reimbursements, and petty cash purchases)

A. Obtain a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. Randomly select 5 locations (or all locations if less than 5).

B. For each location selected under procedure #5a above, obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employee job duties (if the agency has no written policies and procedures, then inquire of employees about their job duties), and observe that job duties are properly segregated such that:

- i. At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order or making the purchase;
- ii. At least two employees are involved in processing and approving payments to vendors;
- iii. The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files;
- iv. Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments; and
- v. Only employees/officials authorized to sign checks approve the electronic disbursement (release) of funds, whether through automated clearinghouse (ACH), electronic funds transfer (EFT), wire transfer, or some other electronic means.

C. For each location selected under #5a above, obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtain management's representation that the population is complete. Randomly select 5 disbursements for each location, obtain supporting documentation for each transaction, and:

- i. Observe whether the disbursement, whether by paper or electronic means, matched the related original itemized invoice and supporting documentation indicates that deliverables included on the invoice were received by the entity, and
- ii. Observe whether the disbursement documentation included evidence (e.g., initial/date, electronic logging) of segregation of duties tested under #5b above, as applicable.

D. Using the entity's main operating account and the month selected in Bank Reconciliations procedure #3a, randomly select 5 non-payroll-related electronic disbursements (or all electronic disbursements if less than 5) and observe that each electronic disbursement was (a) approved by only those persons authorized to disburse funds (e.g., sign checks) per the entity's policy, and (b) approved by the required number of authorized signers per the entity's policy. Note: If no electronic payments were made from the main operating account during the month selected the practitioner should select an alternative month and/or account for testing that does include electronic disbursements.

Procedure Results: We noted no exceptions.

6) Credit Cards/Debit Cards/Fuel Cards/Purchase Cards (Cards)

A. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and purchase cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.

B. Using the listing prepared by management, randomly select 5 cards (or all cards if less than 5) that were used during the fiscal period. Randomly select one monthly statement or combined statement for each card (for a debit card, randomly select one monthly bank statement). Obtain supporting documentation, and

i. Observe whether there is evidence that the monthly statement or combined statement and supporting documentation (e.g., original receipts for credit/debit card purchases, exception reports for excessive fuel card usage) was reviewed and approved, in writing, (or electronically approved), by someone other than the authorized card holder.

ii. Observe that finance charges and late fees were not assessed on the selected statements.

C. Using the monthly statements or combined statements selected under procedure #7b above, excluding fuel cards, randomly select 10 transactions (or all transactions if less than 10) from each statement, and obtain supporting documentation for the transactions (e.g., each card should have 10 transactions subject to inspection). For each transaction, observe that it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only). For missing receipts, the practitioner should describe the nature of the transaction and observe whether management had a compensating control to address missing receipts, such as a "missing receipt statement" that is subject to increased scrutiny.

Procedure Results: We noted exceptions. See item 1.

7) Travel and Travel-Related Expense Reimbursements (excluding card transactions)

A. Obtain from management a listing of all travel and travel-related expense reimbursements during the fiscal period and management's representation that the listing or general ledger is complete. Randomly select 5 reimbursements and obtain the related expense reimbursement forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected

i. If reimbursed using a per diem, observe the approved reimbursement rate is no more than those rates established either by the State of Louisiana or the U.S. General Services Administration (www.gsa.gov);

ii. If reimbursed using actual costs, observe that the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased;

iii. Observe that each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by Written Policy and Procedures procedure #1a(vii); and

iv. Observe that each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

Procedure Results: We noted no exceptions.

8) Contracts

A. Obtain from management a listing of all agreements/contracts for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period.

Alternately, the practitioner may use an equivalent selection source, such as an active vendor list. Obtain management's representation that the listing is complete. Randomly select 5 contracts (or all contracts if less than 5) from the listing, excluding the practitioner's contract, and

- i. Observe whether the contract was bid in accordance with the Louisiana Public Bid Law (e.g., solicited quotes or bids, advertised), if required by law;
- ii. Observe whether the contract was approved by the governing body/board, if required by policy or law (e.g., Lawrason Act, Home Rule Charter);
- iii. If the contract was amended (e.g., change order), observe that the original contract terms provided for such an amendment and that amendments were made in compliance with the contract terms (e.g., if approval is required for any amendment, the documented approval); and
- iv. Randomly select one payment from the fiscal period for each of the 5 contracts, obtain the supporting invoice, agree the invoice to the contract terms, and observe that the invoice and related payment agreed to the terms and conditions of the contract.

Procedure Results: We noted no exceptions.

9) Payroll and Personnel

- A. Obtain a listing of employees and officials employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees or officials, obtain related paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates in the personnel files.
- B. Randomly select one pay period during the fiscal period. For the 5 employees or officials selected under #9a above, obtain attendance records and leave documentation for the pay period, and
 - i. Observe all selected employees or officials documented their daily attendance and leave (e.g., vacation, sick, compensatory);
 - ii. Observe whether supervisors approved the attendance and leave of the selected employees or officials;
 - iii. Observe that any leave accrued or taken during the pay period is reflected in the entity's cumulative leave records; and
 - iv. Observe the rate paid to the employees or officials agrees to the authorized salary/pay rate found within the personnel file.
- C. Obtain a listing of those employees or officials that received termination payments during the fiscal period and management's representation that the list is complete. Randomly select two employees or officials and obtain related documentation of the hours and pay rates used in management's termination payment calculations and the entity's policy on termination payments. Agree the hours to the employee's or official's cumulative leave records, agree the pay rates in the employee's or official's authorized pay rates in the employee's or official's personnel files, and agree the termination payment to entity policy.
- D. Obtain management's representation that employer and employee portions of third-party payroll related amounts (e.g., payroll taxes, retirement contributions, health insurance premiums, garnishments, workers' compensation premiums, etc.) have been paid, and any associated forms have been filed, by required deadlines.

Procedure Results: We noted no exceptions.

10) Ethics

- A. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9a obtain ethics documentation from management, and
 - i. Observe whether the documentation demonstrates that each employee/official completed one hour of ethics training during the calendar year as required by R.S. 42:1170; and
 - ii. Observe whether the entity maintains documentation which demonstrates that each employee and official were notified of any changes to the entity's ethics policy during the fiscal period, as applicable.
- B. Inquire and/or observe whether the agency has appointed an ethics designee as required by R.S. 42:1170.

Procedure Results: We noted no exceptions.

11) Debt Service

A. Obtain a listing of bonds/notes and other debt instruments issued during the fiscal period and management's representation that the listing is complete. Select all debt instruments on the listing, obtain supporting documentation, and observe that State Bond Commission approval was obtained for each debt instrument issued as required by Article VII, Section 8 of the Louisiana Constitution.

B. Obtain a listing of bonds/notes outstanding at the end of the fiscal period and management's representation that the listing is complete. Randomly select one bond/note, inspect debt covenants, obtain supporting documentation for the reserve balance and payments, and agree actual reserve balances and payments to those required by debt covenants (including contingency funds, short-lived asset funds, or other funds required by the debt covenants).

Procedure Results: We noted no exceptions.

12) Fraud Notice

A. Obtain a listing of misappropriations of public funds and assets during the fiscal period and management's representation that the listing is complete. Select all misappropriations on the listing, obtain supporting documentation, and observe that the entity reported the misappropriation(s) to the legislative auditor and the district attorney of the parish in which the entity is domiciled as required by R.S. 24:523.

B. Observe that the entity has posted, on its premises and website, the notice required by R.S. 24:523.1 concerning the reporting of misappropriation, fraud, waste, or abuse of public funds.

Procedure Results: We noted no exceptions.

13) Information Technology Disaster Recovery/Business Continuity

A. Perform the following procedures, verbally discuss the results with management, and report "We performed the procedure and discussed the results with management."

i. Obtain and inspect the entity's most recent documentation that it has backed up its critical data (if there is no written documentation, then inquire of personnel responsible for testing/verifying backing up restoration) and observe evidence that such backup (a) occurred within the past week, (b) was not stored on the government's local server or network, and (c) was encrypted.

ii. Obtain and inspect the entity's most recent documentation that it has tested/verified that its backups can be restored (if there is no written documentation, then inquire of personnel responsible for testing/verifying backup restoration) and observe evidence that the test/verification was successfully performed within the past 3 months.

iii. Obtain a listing of the entity's computers currently in use and their related locations, and management's representation that the listing is complete. Randomly select 5 computers and observe while management demonstrates that the selected computers have current and active antivirus software and that the operating system and accounting system software in use are currently supported by the vendor.

B. Randomly select 5 terminated employees (or all terminated employees if less than 5) using the list of terminated employees obtained in procedure #9c. Observe evidence that the selected terminated employees have been removed or disabled from the network.

Procedure Results: We performed the procedure and discussed the results with management.

14) Prevention of Sexual Harassment

A. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9a, obtain sexual harassment training documentation from management, and observe that the documentation demonstrates each employee/official completed at least one hour of sexual harassment training during the calendar year as required by R.S. 42:343.

B. Observe that the entity has posted its sexual harassment policy and complaint procedure on its website (or in a conspicuous location on the entity's premises if the entity does not have a website).

C. Obtain the entity's annual sexual harassment report for the current fiscal period, observe that the report was dated on or before February 1, and observe that the report includes the applicable requirements of R.S. 42:344:

- i. Number and percentage of public servants in the agency who have completed the training requirements;
- ii. Number of sexual harassment complaints received by the agency;
- iii. Number of complaints which resulted in a finding that sexual harassment occurred;
- iv. Number of complaints in which the finding of sexual harassment resulted in discipline or corrective action; and
- v. Amount of time it took to resolve each complaint.

Procedure Results: We noted no exceptions.

We were engaged by Natchitoches Parish Port Commission to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of Government Auditing Standards. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on those C/C areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of Natchitoches Parish Port Commission and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely to describe the scope of testing performed on those C/C areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the LLA as a public document.

Kenneth D. Folden & Co., CPAs, LLC

Kenneth D. Folden & Co., CPAs, LLC

Jonesboro, Louisiana

June 25, 2026

Natchitoches Parish Port Commission
Natchitoches, Louisiana

Management's Responses to Exceptions to the
Statewide Agreed-Upon Procedures
For the year ended December 31, 2025

Item 1: Exception: The credit card statement included itemized receipts, but it did not include documentation of the individuals participating in meals.

Response: The Natchitoches Parish Port Commission will include the names of individuals participating in meals on credit card receipts.



June 25, 2026

Kenneth D. Folden & Co., CPAs, LLC
302 8th Street
Jonesboro, LA 71251

In connection with your engagement to apply agreed-upon procedures to certain control and compliance (C/C) areas identified in the Louisiana Legislative Auditor's Statewide Agreed-Upon Procedures (SAUPs), for the fiscal period January 01, 2025 through December 31, 2025, we confirm to the best of our knowledge and belief, the following representations made to you during your engagement.

1. We acknowledge that we are responsible for the C/C areas identified in the SAUPs, including written policies and procedures; board or finance committee; bank reconciliations; collections; non-payroll disbursements; credit/debit/fuel/purchasing cards; travel and travel related expense reimbursement; contracts; payroll and personnel; ethics; debt service; and other areas (as applicable).
Yes ☒ No ☐
2. For the fiscal period January 01, 2025 through December 31, 2025, the C/C areas were administered in accordance with the best practice criteria presented in the SAUPs.
Yes ☒ No ☐
3. We are responsible for selecting the criteria and procedures and for determining that such criteria and procedures are appropriate for our purposes.
Yes ☒ No ☐
4. We have provided you with access to all records that we believe are relevant to the C/C areas and the agreed-upon procedures.
Yes ☒ No ☐
5. We have disclosed to you all known matters contradicting the results of the procedures performed in C/C areas.
Yes ☒ No ☐
6. We have disclosed to you any communications from regulatory agencies, internal auditors, other independent practitioners or consultants, and others affecting the C/C areas, including communications received between December 31, 2025, and June 25, 2026.
Yes ☒ No ☐
7. We represent that the listing of bank accounts for the fiscal period that we provided to you is complete. We also represent that we have identified and disclosed to you our main operating account.

- Yes ☒ No ☐
8. We represent that the listing of deposit sites for the fiscal period that we provided to you is complete.
- Yes ☒ No ☐
9. We represent that the listing of collection locations for the fiscal period that we provided to you is complete.
- Yes ☒ No ☐
10. We represent that the listing of locations that process payments for the fiscal period that we provided to you is complete.
- Yes ☒ No ☐
11. We represent that the non-payroll disbursement transaction population for each location that processes payments for the fiscal period that we provided to you is complete.
- Yes ☒ No ☐
12. We represent that the listing of all active credit cards, bank debit cards, fuel cards, and P-cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards, that we provided to you is complete.
- Yes ☒ No ☐
13. We represent that the listing of all travel and travel-related expense reimbursements during the fiscal period that we provided to you is complete.
- Yes ☒ No ☐
14. We represent that the listing of all agreements/contracts (or active vendors) for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period that we provided to you is complete.
- Yes ☒ No ☐
15. We represent that the listing of employees/elected officials employed during the fiscal period that we provided to you is complete.
- Yes ☒ No ☐
16. We represent that the listing of employees/officials that received termination payments during the fiscal period that we provided to you is complete.
- Yes ☒ No ☐
17. We represent that the employer and employee portions of payroll taxes, retirement contributions, health insurance premiums, and workers' compensation premiums have been paid, and associated forms have been filed, by required deadlines during the fiscal period.
- Yes ☒ No ☐
18. We represent that the listing of bonds/notes issued during the fiscal period that we provided to you is complete.
- Yes ☒ No ☐
19. We represent that the listing of bonds/notes outstanding at the end of the fiscal period that we provided to you is complete.
- Yes ☒ No ☐

20. We represent that the listing of misappropriations of public funds and assets during the fiscal period that we provided to you is complete.

Yes ☒ No ☐

21. We are not aware of any material misstatements in the C/C areas identified in the SAUPs.

Yes ☒ No ☐

22. We have disclosed to you any other matters as we have deemed appropriate.

Yes ☒ No ☐

23. We have responded fully to all inquiries made by you during the engagement.

Yes ☒ No ☐

24. We have disclosed to you all known events that have occurred subsequent to December 31, 2025, that would have a material effect on the C/C areas identified in the SAUPs, or would require adjustment to or modification of the results of the agreed-upon procedures.

Yes ☒ No ☐

The previous responses have been made to the best of our belief and knowledge.

Signature [Signature] Date June 25, 2026

Title Executive Director

Signature [Signature] Date June 25, 2026

Title Board Member