

### TABLE OF CONTENTS

	<b>EXHIBIT</b>	<u>PAGE</u>
Independent Auditor's Report		1 - 3
Management Discussion & Analysis		4 - 8
Basic Financial Statements		
Statement of Net Position	A	9
Statement of Revenues, Expenses, and Changes		
in Fund Net Position	В	10
Statement of Cash Flows	C	11 – 12
Notes to the Basic Financial Statements		13 – 22
Index		13
Notes to Financial Statements		14–22
Other Reports Required by Government Auditing Standards  And by Office of Management and Budget (OMB) Compliance Supplement	<u>ent</u>	
Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards		23 – 24
Report on Compliance with Requirements That Could Have a Direct and Material Effect on Each Major Program and on Internal Control Over Compliance in Accordance with the Uniform Guidance		25 – 27
Schedule of Expenditures of Federal Awards		28
Notes to the Schedule of Expenditures of Federal Awards		29
Schedule of Findings and Questioned Costs		30 - 32
Corrective Action Plan		33
Summary Schedule of Prior Audit Findings		34
Supplementary Information		
Statement and Certification of Actual Modernization Costs	D(1)	35
Statement of Modernization Costs – Uncompleted	D(2)	36
Schedule of Compensation, Benefits and Other Payments to Agency Head or Chief Executive Director	D(3)	37
Agreed-Upon Procedures Report		38 – 49
Financial Data Schedules		50 – 65



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MEMBER OF THE
AMERICAN INSTITUTE OF
CERTIFIED PUBLIC
ACCOUNTANTS
and the
AICPA GOVERNMENTAL
AUDIT QUALITY CENTER

Independent Auditor's Report

Board of Commissioners Housing Authority of Natchitoches Natchitoches, Louisiana

### Report on the Audit of the Financial Statements

### **Opinions**

We have audited the accompanying financial statements of each major fund of the Housing Authority of the City of Natchitoches, Louisiana as of and for the year ended March 31, 2024, and the related notes to the financial statements, which collectively comprise the Housing Authority of Natchitoches, Louisiana basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective position of each major fund, of the Housing Authority of the City of Natchitoches, Louisiana as of and for the year ended March 31, 2024, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### Emphasis of Matter

Also included in Supplementary Information is an Agreed-Upon Procedures report, which reports on an Agreed-Upon Procedures engagement now required by the Louisiana Legislative Auditor. Our opinion is not modified in respect to this matter.

### Other Matters

### **Basis for Opinions**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Housing Authority of Natchitoches, Louisiana and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Housing Authority of the City of Natchitoches, Louisiana's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Housing Authority of the City of Natchitoches, Louisiana's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Housing Authority of the City of Natchitoches, Louisiana's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Managements' Discussion and Analysis on pages 4 to 8 be presented to supplement the basic financial statements.

Such information, is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards general accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Housing Authority of the City of Natchitoches, Louisiana's basic financial statements. The statement and certification of actual modernization costs, statement of modernization costsuncompleted, financial data schedules, and the schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the statement and certification of actual modernization costs, statement of modernization costs-uncompleted, financial data schedules, and the schedule of expenditures of federal awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 12, 2024 on our consideration of the Housing Authority of the City of Natchitoches, Louisiana's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Housing Authority of the City of Natchitoches, Louisiana's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Audit Standards* in considering the Housing Authority of the City of Natchitoches, Louisiana's internal control over financial reporting and compliance.

Mike Estes, P.C.

Mike Ester, P.C.

Fort Worth, Texas September 12, 2024

# MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)

**MARCH 31, 2024** 

### Management's Discussion and Analysis (MD&A) March 31, 2024

As management of the Housing Authority, we offer readers of the Housing Authority's financial statements this narrative overview and analysis of the financial activities of the Housing Authority for the fiscal year ended March 31, 2024. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages 5 - 7 of this report. All amounts, unless otherwise indicated, are rounded to nearest dollar.

#### FINANCIAL HIGHLIGHTS

- X The assets of the Housing Authority exceeded its liabilities at the close of the most recent fiscal year by \$17,265,099 (net position). Of this amount, \$5,634,585 (unrestricted net assets) may be used to meet the government's ongoing obligations to citizens and creditors.
- X The Housing Authority's total net position decreased by \$109,976. This decrease is attributable in large part to capital contributions from the U.S. Department of Housing and Urban Development.
- X At the end of the current fiscal year, unrestricted net assets for the general fund were \$5,634,585 or 116 percent of the general fund total operating expenses.
- X The Housing Authority continues to operate without the need for debt borrowings during the current fiscal year.

**OVERVIEW OF THE FINANCIAL STATEMENTS** This discussion and analysis are intended to serve as an introduction to the Housing Authority's basic financial statements. The Housing Authority's basic financial statements comprise two components: 1) fund financial statements, and 2) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves. The Housing Authority is a special purpose government engaged only in business-type activities. Accordingly, only fund financial statements are presented as the basic financial statements.

### COMPARATIVE CONDENSED FINANCIAL STATEMENTS (THOUSANDS)

<u>BALANCE SHEET</u> <u>MARCH 31, 2024</u>		
ASSETS	2023	2024
Current Assets	\$5,793	\$5,972
Capital Assets, Net	\$11,843	\$11,627
Other Assets	\$35	\$26
Total Assets	17,671	11,625
<u>LIABILITIES</u>		
Current Liabilties	170	293
Non-Current Liabilities	126	67
Total Liabilities	296	360
NET ASSETS		
Invested in Capital Assets	11,842	11,627
Restricted	55	3
Unrestricted	5,478	5,635
Total Net Position	\$17,375	\$17,265

### Management's Discussion and Analysis (MD&A) March 31, 2024

# COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS (THOUSANDS) YEAR ENDED MARCH 31, 2024

OPERATING REVENUES	2023	2024
Rental and Other	\$4,330,183	\$4,207,445
OPERATING EXPENSES		
Administration	749,520	828,604
Tenant Services	2,361	660
Utilities	54,058	42,099
Ordinary Maintenance & Operations	902,229	968,115
General	850,148	794,378
Depreciation	779,832	775,047
Housing Assistance Payments	1,311,112	1,386,434
Protective Services	0	33,504
Total Operating Expenses	4,649,260	4,828,841
,		
Income (Loss) from Operations	(319,077)	(621,396)
NON OPERATING REVENUES		
Interest Earnings & Other	141,986	18,521
Total Non-Operating Revenues	141,986	18,521
Capital Contributions	762,338	492,899
_		
Net Change in Position	585,247	(109,976)
-		<u> </u>
Net Position at Beginning of Year	16,789,828	17,375,075
Net Position at End of Year	\$17,375,075	\$17,265,099

**FUND FINANCIAL STATEMENTS** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Housing Authority, like other state and local governments, uses fund accounting to insure and demonstrate compliance with financial-related legal requirements. All of the funds of the Housing Authority are reported as proprietary funds.

The General Fund net position increased from \$17,375,075 at March 31, 2023 to \$17,265,099 at March 31, 2024, a decrease of \$109,976. Net assets invested in capital assets, net of related debt, increased from \$11,842,646 at March 31, 2023 to \$11,627,251 at March 31, 2024; a decrease of \$215,395. The increase was because capital fund improvements were less than depreciation for the year.

The Housing choice voucher fund net position decreased from \$54,535 at March 31, 2023 to \$3,263 at March 31, 2024 a decrease of \$51,272.

### USING THIS ANNUAL REPORT

The Housing Authority's annual report consists of financial statements that show information about the Housing Authority's most significant funds - such as the Housing Authority's general fund, Housing Voucher

### Management's Discussion and Analysis (MD&A) March 31, 2024

Funds and its component unit.

### Reporting the Housing Authority's Most Significant Funds

The Housing Authority's financial statements provide detailed information about the most significant funds. Some funds are required to be established by the Department of Housing and Urban Development (HUD). However, the Housing Authority establishes other funds to help it control and manage money for particular purposes or to show that it is meeting legal responsibilities for using grants and other money. The Housing Authority's enterprise funds use the following accounting approach:

Proprietary funds - All of the Housing Authority's services are reported in enterprise funds. They are reported using the full accrual method of accounting in which all assets and all liabilities associated with the operation of these funds are included on the balance sheet. The focus of proprietary funds is on income measurement, which, together with the maintenance of equity, is an important financial indication.

### FINANCIAL ANALYSIS

The Housing Authority's net position was \$17,265,099 at March 31, 2024, a decrease of \$109,976 or 6.32% below the \$17,375,075 at March 31, 2023. Of this amount, \$5,634,585 was unrestricted.

As we noted earlier, the Housing Authority uses funds to help it control and manage money for particular purposes. The general fund is used to account for the public housing, and comprehensive grant programs, and a component unit, The Natchitoches Housing Corporation (NHC). The NHC is primarily supported by management fees. The NHC has the same year-end and Board of Commissioners. Accordingly, it is part of the General Fund. The Section 8 voucher program is accounted for in the Housing Choice Voucher Fund. Our analysis below focuses on the net assets and the change in net assets of the primary government as a whole.

Total revenues and capital grants decreased \$515,642 mainly due to:

- Capital grants from HUD decreased \$269,439 due to formula funding changes.
- Operating grants from HUD decreased \$73,290 due to formula funding changes.
- Dwelling rental and rental related charges increased \$19,439.
- Increase in interest income to \$5,415, primarily due to an increase in principal investment.
- Insurance proceeds decreased \$128,880.

Total operating expenses increased \$179,581 due mainly to:

Decrease in maintenance and general operating and administrative expenses.

Management's Discussion and Analysis (MD&A)
March 31, 2024

### CAPITAL ASSET AND DEBT ADMINISTRATION

### **Capital Assets**

On March 31, 2024, the Housing Authority had \$11,627,251 invested in a broad range of capital assets, including land, buildings, furniture, and equipment. This amount represents a net decrease (including additions, deductions, and depreciation) of approximately \$215,395 from the prior year.

### Capital Assets at Year-End

	2023	2024
Land	\$957,400	\$957,400
Buildings	26,537,867	\$27,087,618
Furniture and equipment	2,720,320	2,730,239
Total	30,215,587	30,775,257
Less: accumulated depreciation	18,372,941	19,148,006
Fixed assets, net	\$11,842,646	\$11,627,251

This year's additions of \$559,670 are mainly the result of the renovation work in East and West Natchitoches paid for by the capital fund program. No debt was issued for these additions.

Major capital projects were planned for the 2024 fiscal year, projects LA 115-2, and LA 115-3. We anticipate capital additions to continue into the March 31, 2025, fiscal year. We present more detailed information about our capital assets in the notes to the financial statements.

#### **Debt**

Our long-term debt includes accrued annual and sick leave.

#### ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The Housing Authority is primarily dependent upon HUD for the funding of operations; therefore, the Housing Authority is affected more by the Federal budget than by local economic conditions. The budgets for March 31, 2024, fiscal year have already been submitted to HUD for approval and no major changes are expected.

The capital grant programs are multiple year budgets and have remained relatively stable. Capital grants are used for the modernization of public housing properties including administrative fees involved in the modernization.

### CONTACTING THE HOUSING AUTHORITY'S FINANCIAL MANAGEMENT

Our financial report is designed to provide our citizens and investors and creditors with a general overview of the Housing Authority's finances and to show the Housing Authority's accountability for the money it receives. If you have questions about this report or wish to request additional financial information, contact Weda Anthony, Executive Director, at the Housing Authority of the City of Natchitoches, 536 Culbertson Lane, Natchitoches, Louisiana, 71457, telephone number (318) 352-9774.

# HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA STATEMENT OF NET POSITION

### MARCH 31, 2024

ASSETS			General	_	Housing Choice Voucher	Total
Cash and cash equivalents         \$ 4,582,518         \$ 413,162         \$ 4,995,680           Investments         811,527         0         811,528           Accounts receivable net         8,772         9,766         18,538           Prepaid items and other assets         11,121         7,066         18,187           Inventory         40,344         0         40,344           Restricted assets - cash and cash equivalents         5,538,219         433,257         5,971,476           Capital Assets, net         5,538,219         433,257         5,971,476           Capital Assets, net         0         0         957,400           Other capital assets - net of depreciation         10,666,651         3,200         10,669,851           Total Capital Assets, net         11,624,051         3,200         11,627,251           Other Assets         26,489         0         26,489           Total Assets         17,188,759         436,457         \$ 17,625,216           LIABILITIES           Current Liabilities         \$ 25,260         \$ 5,837         \$ 31,097           Accounts payable         \$ 25,260         \$ 5,837         \$ 31,097           Acrued PILOT         10,699         0         10,699 <th>ASSETS</th> <th>_</th> <th></th> <th></th> <th></th> <th> </th>	ASSETS	_				 
Investments						
Accounts receivable net         8,772 hrapaid items and other assets         11,121 hrapaid hrap	•	\$		\$		\$
Prepaid items and other assets					•	,
Inventory   40,344   0   40,344   Restricted assets - cash and cash equivalents   83,937   3,263   87,200						
Restricted assets - cash and cash equivalents         83,937         3,263         87,200           Total Current Assets         5,538,219         433,257         5,971,476           Capital Assets, net         1         0         957,400           Other capital assets - net of depreciation         10,666,651         3,200         10,669,851           Total Capital Assets, net         11,624,051         3,200         11,627,251           Other Assets         26,489         0         26,489           Total Assets         \$ 17,188,759         436,457         \$ 17,625,216           LIABILITIES           Current Liabilities         Accounts payable         \$ 25,260         \$ 5,837         \$ 31,097           Acrued PILOT         10,699         0         10,699           Compensated absences payable         20,197         3,260         23,457           Unearned revenue         11,175         141,757         152,932           Deposits due others         74,573         0         74,573           Total Current Liabilities         141,904         150,854         292,758           Noncurrent Liabilities         205,609         154,508         360,117           NET POSITION         Net investment in capital assets <td><u> </u></td> <td></td> <td></td> <td></td> <td></td> <td></td>	<u> </u>					
Capital Assets, net         2957,400         0         957,400           Other capital assets - net of depreciation         10,666,651         3,200         10,669,851           Total Capital Assets, net         11,624,051         3,200         11,627,251           Other Assets         26,489         0         26,489           Total Assets         \$ 17,188,759         436,457         \$ 17,625,216           LIABILITIES           Current Liabilities         \$ 25,260         \$ 5,837         \$ 31,097           Acrued PILOT         10,699         0         10,699           Compensated absences payable         20,197         3,260         23,457           Unearned revenue         11,175         141,757         152,932           Deposits due others         74,573         0         74,573           Total Current Liabilities         141,904         150,854         292,758           Noncurrent Liabilities         51,049         3,654         54,703           Accrued liabilities—other         12,656         0         12,656           Total Liabilities         205,609         154,508         360,117           NET POSITION           Net investment in capital assets         11,624,051	•		,		o o	,
Land and other non-depreciated assets Other capital assets - net of depreciation         957,400 10,666,651         0 957,400 10,669,851           Total Capital Assets, net         11,624,051 26,489         3,200 11,627,251           Other Assets         26,489         0 26,489           Total Assets         \$ 17,188,759         436,457         \$ 17,625,216           LIABILITIES           Current Liabilities         \$ 25,260         \$ 5,837         \$ 31,097           Acrounts payable         \$ 20,197         3,260         23,457           Compensated absences payable         20,197         3,260         23,457           Unearned revenue         11,175         141,757         152,932           Deposits due others         74,573         0 74,573           Total Current Liabilities         141,904         150,854         292,758           Noncurrent Liabilities         51,049         3,654         54,703           Accrued liabilities-other         12,656         0 12,656           Total Liabilities         205,609         154,508         360,117           NET POSITION           Net investment in capital assets         11,624,051         3,200         11,627,251           Restricted for:         0         3,263	Total Current Assets	_	5,538,219	•	433,257	 5,971,476
Land and other non-depreciated assets Other capital assets - net of depreciation         957,400 10,666,651         0 957,400 10,669,851           Total Capital Assets, net         11,624,051 26,489         3,200 11,627,251           Other Assets         26,489         0 26,489           Total Assets         \$ 17,188,759         436,457         \$ 17,625,216           LIABILITIES           Current Liabilities         \$ 25,260         \$ 5,837         \$ 31,097           Acrounts payable         \$ 20,197         3,260         23,457           Compensated absences payable         20,197         3,260         23,457           Unearned revenue         11,175         141,757         152,932           Deposits due others         74,573         0 74,573           Total Current Liabilities         141,904         150,854         292,758           Noncurrent Liabilities         51,049         3,654         54,703           Accrued liabilities-other         12,656         0 12,656           Total Liabilities         205,609         154,508         360,117           NET POSITION           Net investment in capital assets         11,624,051         3,200         11,627,251           Restricted for:         0         3,263	Capital Assets, net	_		•		 
Total Capital Assets, net Other Assets         11,624,051 26,489         3,200 26,489         11,627,251           Total Assets         \$ 17,188,759         \$ 436,457         \$ 17,625,216           LIABILITIES           Current Liabilities         \$ 25,260         \$ 5,837         \$ 31,097           Accounts payable         \$ 25,260         \$ 5,837         \$ 31,097           Acrued PILOT         10,699         0         10,699           Compensated absences payable         20,197         3,260         23,457           Unearned revenue         11,175         141,757         152,932           Deposits due others         74,573         0         74,573           Total Current Liabilities         141,904         150,854         292,758           Noncurrent Liabilities         51,049         3,654         54,703           Accrued liabilities—other         12,656         0         12,656           Total Liabilities         205,609         154,508         360,117           NET POSITION           Net investment in capital assets         11,624,051         3,200         11,627,251           Restricted for:         HAP Equity         0         3,263         3,263           Unrestricted <td><del>-</del></td> <td></td> <td>957,400</td> <td></td> <td>0</td> <td>957,400</td>	<del>-</del>		957,400		0	957,400
Other Assets         26,489         0         26,489           Total Assets         \$ 17,188,759         436,457         \$ 17,625,216           LIABILITIES           Current Liabilities         \$ 25,260         \$ 5,837         \$ 31,097           Acrued PILOT         10,699         0         10,699           Compensated absences payable         20,197         3,260         23,457           Unearned revenue         11,175         141,757         152,932           Deposits due others         74,573         0         74,573           Total Current Liabilities         141,904         150,854         292,758           Noncurrent Liabilities         141,904         150,854         292,758           Noncurrent Liabilities         205,609         154,508         360,117           NET POSITION         205,609         154,508         360,117           NET POSITION         3,200         11,627,251           Restricted for:         40         3,263         3,263           HAP Equity         0         3,263         3,263           Unrestricted         5,359,099         275,486         5,634,585	Other capital assets - net of depreciation	_	10,666,651		3,200	 10,669,851
Other Assets         26,489         0         26,489           Total Assets         \$ 17,188,759         436,457         \$ 17,625,216           LIABILITIES           Current Liabilities         \$ 25,260         \$ 5,837         \$ 31,097           Acrued PILOT         10,699         0         10,699           Compensated absences payable         20,197         3,260         23,457           Unearned revenue         11,175         141,757         152,932           Deposits due others         74,573         0         74,573           Total Current Liabilities         141,904         150,854         292,758           Noncurrent Liabilities         12,656         0         12,656           Total Liabilities—other         12,656         0         12,656           Total Liabilities         205,609         154,508         360,117           NET POSITION           Net investment in capital assets         11,624,051         3,200         11,627,251           Restricted for:         HAP Equity         0         3,263         3,263           Unrestricted         5,359,099         275,486         5,634,585	Total Capital Assets, net		11,624,051		3,200	11,627,251
LIABILITIES         Current Liabilities       \$ 25,260 \$ 5,837 \$ 31,097         Accounts payable       \$ 25,260 \$ 5,837 \$ 31,097         Acrrued PILOT       10,699 0 0 10,699         Compensated absences payable       20,197 3,260 23,457         Unearned revenue       11,175 141,757 152,932         Deposits due others       74,573 0 74,573         Total Current Liabilities       141,904 150,854 292,758         Noncurrent Liabilities       205,609 3,654 54,703         Accrued liabilities-other       12,656 0 12,656         Total Liabilities       205,609 154,508 360,117         NET POSITION       3,200 11,627,251         Restricted for:       11,624,051 3,200 3,263 3,263         HAP Equity       0 3,263 3,263         Unrestricted       5,359,099 275,486 5,634,585		_	26,489	_		
Current Liabilities         \$ 25,260 \$         5,837 \$         \$ 31,097 \$           Acrued PILOT         10,699 \$         0         10,699 \$           Compensated absences payable         20,197 \$         3,260 \$         23,457 \$           Unearned revenue         11,175 \$         141,757 \$         152,932 \$           Deposits due others         74,573 \$         0         74,573 \$           Total Current Liabilities         141,904 \$         150,854 \$         292,758 \$           Noncurrent Liabilities         51,049 \$         3,654 \$         54,703 \$           Accrued liabilities—other         12,656 \$         0         12,656 \$           Total Liabilities         205,609 \$         154,508 \$         360,117 \$           NET POSITION         Sestricted for:         3,200 \$         11,627,251 \$           Restricted for:         HAP Equity         0         3,263 \$         3,263 \$           Unrestricted         5,359,099 \$         275,486 \$         5,634,585 \$	Total Assets	\$	17,188,759		436,457	\$ 17,625,216
Accounts payable       \$ 25,260       \$ 5,837       \$ 31,097         Acrrued PILOT       10,699       0       10,699         Compensated absences payable       20,197       3,260       23,457         Unearned revenue       11,175       141,757       152,932         Deposits due others       74,573       0       74,573         Total Current Liabilities       141,904       150,854       292,758         Noncurrent Liabilities       51,049       3,654       54,703         Accrued liabilities-other       12,656       0       12,656         Total Liabilities       205,609       154,508       360,117         NET POSITION         Net investment in capital assets       11,624,051       3,200       11,627,251         Restricted for:       HAP Equity       0       3,263       3,263         Unrestricted       5,359,099       275,486       5,634,585						
Acrrued PILOT       10,699       0       10,699         Compensated absences payable       20,197       3,260       23,457         Unearned revenue       11,175       141,757       152,932         Deposits due others       74,573       0       74,573         Total Current Liabilities       141,904       150,854       292,758         Noncurrent Liabilities       20mpensated absences payable       51,049       3,654       54,703         Accrued liabilities-other       12,656       0       12,656         Total Liabilities       205,609       154,508       360,117         NET POSITION         Net investment in capital assets       11,624,051       3,200       11,627,251         Restricted for:       HAP Equity       0       3,263       3,263         Unrestricted       5,359,099       275,486       5,634,585						
Compensated absences payable         20,197         3,260         23,457           Unearned revenue         11,175         141,757         152,932           Deposits due others         74,573         0         74,573           Total Current Liabilities         141,904         150,854         292,758           Noncurrent Liabilities         20mpensated absences payable         51,049         3,654         54,703           Accrued liabilities-other         12,656         0         12,656           Total Liabilities         205,609         154,508         360,117           NET POSITION         Net investment in capital assets         11,624,051         3,200         11,627,251           Restricted for:         HAP Equity         0         3,263         3,263           Unrestricted         5,359,099         275,486         5,634,585	e *	\$		\$	·	\$
Unearned revenue         11,175         141,757         152,932           Deposits due others         74,573         0         74,573           Total Current Liabilities         141,904         150,854         292,758           Noncurrent Liabilities         205,609         3,654         54,703           Accrued liabilities-other         12,656         0         12,656           Total Liabilities         205,609         154,508         360,117           NET POSITION Net investment in capital assets Restricted for: HAP Equity         0         3,263         3,263           Unrestricted         5,359,099         275,486         5,634,585			,			*
Deposits due others         74,573         0         74,573           Total Current Liabilities         141,904         150,854         292,758           Noncurrent Liabilities         205,609         3,654         54,703           Accrued liabilities-other         12,656         0         12,656           Total Liabilities         205,609         154,508         360,117           NET POSITION         Net investment in capital assets         11,624,051         3,200         11,627,251           Restricted for:         4AP Equity         0         3,263         3,263           Unrestricted         5,359,099         275,486         5,634,585	± •				·	
Noncurrent Liabilities       51,049       3,654       54,703         Accrued liabilities-other       12,656       0       12,656         Total Liabilities       205,609       154,508       360,117         NET POSITION         Net investment in capital assets         Restricted for:         HAP Equity         0         3,263         3,263         Unrestricted         5,359,099         275,486         5,634,585						
Compensated absences payable         51,049         3,654         54,703           Accrued liabilities-other         12,656         0         12,656           Total Liabilities         205,609         154,508         360,117           NET POSITION         Net investment in capital assets         11,624,051         3,200         11,627,251           Restricted for:             HAP Equity         0         3,263         3,263           Unrestricted         5,359,099         275,486         5,634,585	Total Current Liabilities	_	141,904		150,854	 292,758
Compensated absences payable         51,049         3,654         54,703           Accrued liabilities-other         12,656         0         12,656           Total Liabilities         205,609         154,508         360,117           NET POSITION         Net investment in capital assets         11,624,051         3,200         11,627,251           Restricted for:             HAP Equity         0         3,263         3,263           Unrestricted         5,359,099         275,486         5,634,585	Noncurrent Liabilities	_		•		
Total Liabilities         205,609         154,508         360,117           NET POSITION         Net investment in capital assets         11,624,051         3,200         11,627,251           Restricted for:         0         3,263         3,263           Unrestricted         5,359,099         275,486         5,634,585	Compensated absences payable		51,049		3,654	54,703
NET POSITION         Net investment in capital assets       11,624,051       3,200       11,627,251         Restricted for:       0       3,263       3,263         Unrestricted       5,359,099       275,486       5,634,585	Accrued liabilities-other	_	12,656	_	0	12,656
Net investment in capital assets       11,624,051       3,200       11,627,251         Restricted for:       0       3,263       3,263         Unrestricted       5,359,099       275,486       5,634,585	Total Liabilities		205,609		154,508	360,117
Restricted for:       0       3,263       3,263         Unrestricted       5,359,099       275,486       5,634,585	NET POSITION	_		•		
Unrestricted 5,359,099 275,486 5,634,585	•		11,624,051		3,200	11,627,251
	- ·				3,263	3,263
Net Position \$ 16,983,150 \$ 281,949 \$ 17,265,099	Unrestricted	_	5,359,099		275,486	 5,634,585
	Net Position	\$ _	16,983,150	\$	281,949	\$ 17,265,099

The Notes to the Financial Statements are an integral part of these statements.

### HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION

### YEAR ENDED MARCH 31, 2024

OPERATING REVENUES           Dwelling rental         \$ 1,286,763 \$ 0 \$ 1,286,763           Governmental operating grants         1,022,096 1,616,700 2,638,796           Tenant revenue - other         64,397 0 64,397           Other         204,280 13,209 217,489           Total Operating Revenues         2,577,536 1,629,909 4,207,445           OPERATING EXPENSES           Administration         605,767 222,837 82,604           Tenant services         660 0 660           Utilities         36,699 5,400 42,099           Ordinary maintenance & operations         968,115 0 968,115           General expenses         766,375 28,003 794,378           Depreciation         773,447 1,600 775,047           Protective services         33,504 0 33,504           Housing assistance payments         0 1,386,434 1,386,434           Total Operating Expenses         3,184,567 1,644,274 4,828,841           Income (Loss) from Operations         (607,031) (14,365) (621,396)           Non Operating Revenues (Expenses)         16,694 1,827 18,521           Total Non-Operating Revenues (Expenses)         16,694 1,827 18,521           Income (Loss) before contribution         (590,337) (12,538) (602,875)           Capital Contribution         492,899 0 492,899           Change in net posi		General	Housing Choice Voucher	Total
Governmental operating grants         1,022,096         1,616,700         2,638,796           Tenant revenue - other         64,397         0         64,397           Other         204,280         13,209         217,489           Total Operating Revenues         2,577,536         1,629,909         4,207,445           OPERATING EXPENSES           Administration         605,767         222,837         828,604           Tenant services         660         0         660           Utilities         36,699         5,400         42,099           Ordinary maintenance & operations         968,115         0         968,115           General expenses         766,375         28,003         794,378           Depreciation         773,447         1,600         775,047           Protective services         33,504         0         33,504           Housing assistance payments         0         1,386,434         1,386,434           Total Operating Expenses         3,184,567         1,644,274         4,828,841           Income (Loss) from Operations         (607,031)         (14,365)         (621,396)           Non Operating Revenues (Expenses)         16,694         1,827         18,521	OPERATING REVENUES			
Tenant revenue - other         64,397 (204,280)         0 (34,397)         64,397 (204,280)         13,209         217,489           Total Operating Revenues         2,577,536         1,629,909         4,207,445           OPERATING EXPENSES           Administration         605,767         222,837         828,604           Tenant services         660         0         660           Utilities         36,699         5,400         42,099           Ordinary maintenance & operations         968,115         0         968,115           General expenses         766,375         28,003         794,378           Depreciation         773,447         1,600         775,047           Protective services         33,504         0         33,504           Housing assistance payments         0         1,386,434         1,386,434           Total Operating Expenses         3,184,567         1,644,274         4,828,841           Income (Loss) from Operations         (607,031)         (14,365)         (621,396)           Non Operating Revenues (Expenses)         16,694         1,827         18,521           Total Non-Operating Revenues (Expenses)         16,694         1,827         18,521           Income (Loss) before contribut	Dwelling rental	1,286,76	53 \$ 0	\$ 1,286,763
Other         204,280         13,209         217,489           Total Operating Revenues         2,577,536         1,629,909         4,207,445           OPERATING EXPENSES         Administration         605,767         222,837         828,604           Tenant services         660         0         660           Utilities         36,699         5,400         42,099           Ordinary maintenance & operations         968,115         0         968,115           General expenses         766,375         28,003         794,378           Depreciation         773,447         1,600         775,047           Protective services         33,504         0         33,504           Housing assistance payments         0         1,386,434         1,386,434           Total Operating Expenses         3,184,567         1,644,274         4,828,841           Income (Loss) from Operations         (607,031)         (14,365)         (621,396)           Non Operating Revenues (Expenses)         16,694         1,827         18,521           Total Non-Operating Revenues (Expenses)         16,694         1,827         18,521           Income (Loss) before contribution         (590,337)         (12,538)         (602,875) <td< td=""><td>Governmental operating grants</td><td>1,022,09</td><td>1,616,700</td><td>2,638,796</td></td<>	Governmental operating grants	1,022,09	1,616,700	2,638,796
Total Operating Revenues         2,577,536         1,629,909         4,207,445           OPERATING EXPENSES         Administration         605,767         222,837         828,604           Tenant services         660         0         660           Utilities         36,699         5,400         42,099           Ordinary maintenance & operations         968,115         0         968,115           General expenses         766,375         28,003         794,378           Depreciation         773,447         1,600         775,047           Protective services         33,504         0         33,504           Housing assistance payments         0         1,386,434         1,386,434           Total Operating Expenses         3,184,567         1,644,274         4,828,841           Income (Loss) from Operations         (607,031)         (14,365)         (621,396)           Non Operating Revenues (Expenses)         16,694         1,827         18,521           Total Non-Operating Revenues (Expenses)         16,694         1,827         18,521           Income (Loss) before contribution         (590,337)         (12,538)         (602,875)           Capital Contribution         492,899         0         492,899	Tenant revenue - other	64,39	07	64,397
OPERATING EXPENSES           Administration         605,767         222,837         828,604           Tenant services         660         0         660           Utilities         36,699         5,400         42,099           Ordinary maintenance & operations         968,115         0         968,115           General expenses         766,375         28,003         794,378           Depreciation         773,447         1,600         775,047           Protective services         33,504         0         33,504           Housing assistance payments         0         1,386,434         1,386,434           Total Operating Expenses         3,184,567         1,644,274         4,828,841           Income (Loss) from Operations         (607,031)         (14,365)         (621,396)           Non Operating Revenues (Expenses)         16,694         1,827         18,521           Total Non-Operating Revenues (Expenses)         16,694         1,827         18,521           Income (Loss) before contribution         (590,337)         (12,538)         (602,875)           Capital Contribution         492,899         0         492,899           Change in net position         (97,438)         (12,538)         (10,9,97	Other	204,28	30 13,209	217,489
Administration         605,767         222,837         828,604           Tenant services         660         0         660           Utilities         36,699         5,400         42,099           Ordinary maintenance & operations         968,115         0         968,115           General expenses         766,375         28,003         794,378           Depreciation         773,447         1,600         775,047           Protective services         33,504         0         33,504           Housing assistance payments         0         1,386,434         1,386,434           Total Operating Expenses         3,184,567         1,644,274         4,828,841           Income (Loss) from Operations         (607,031)         (14,365)         (621,396)           Non Operating Revenues (Expenses)         16,694         1,827         18,521           Total Non-Operating Revenues (Expenses)         16,694         1,827         18,521           Income (Loss) before contribution         (590,337)         (12,538)         (602,875)           Capital Contribution         492,899         0         492,899           Change in net position         (97,438)         (12,538)         (109,976)           Total net position - beginnin	Total Operating Revenues	2,577,53	1,629,909	4,207,445
Tenant services         660         0         660           Utilities         36,699         5,400         42,099           Ordinary maintenance & operations         968,115         0         968,115           General expenses         766,375         28,003         794,378           Depreciation         773,447         1,600         775,047           Protective services         33,504         0         33,504           Housing assistance payments         0         1,386,434         1,386,434           Total Operating Expenses         3,184,567         1,644,274         4,828,841           Income (Loss) from Operations         (607,031)         (14,365)         (621,396)           Non Operating Revenues (Expenses)         16,694         1,827         18,521           Total Non-Operating Revenues (Expenses)         16,694         1,827         18,521           Income (Loss) before contribution         (590,337)         (12,538)         (602,875)           Capital Contribution         492,899         0         492,899           Change in net position         (97,438)         (12,538)         (109,976)           Total net position - beginning         17,080,588         294,487         17,375,075	OPERATING EXPENSES			
Utilities         36,699         5,400         42,099           Ordinary maintenance & operations         968,115         0         968,115           General expenses         766,375         28,003         794,378           Depreciation         773,447         1,600         775,047           Protective services         33,504         0         33,504           Housing assistance payments         0         1,386,434         1,386,434           Total Operating Expenses         3,184,567         1,644,274         4,828,841           Income (Loss) from Operations         (607,031)         (14,365)         (621,396)           Non Operating Revenues (Expenses)         16,694         1,827         18,521           Total Non-Operating Revenues (Expenses)         16,694         1,827         18,521           Income (Loss) before contribution         (590,337)         (12,538)         (602,875)           Capital Contribution         492,899         0         492,899           Change in net position         (97,438)         (12,538)         (109,976)           Total net position - beginning         17,080,588         294,487         17,375,075		605,76	57 222,837	828,604
Ordinary maintenance & operations         968,115         0         968,115           General expenses         766,375         28,003         794,378           Depreciation         773,447         1,600         775,047           Protective services         33,504         0         33,504           Housing assistance payments         0         1,386,434         1,386,434           Total Operating Expenses         3,184,567         1,644,274         4,828,841           Income (Loss) from Operations         (607,031)         (14,365)         (621,396)           Non Operating Revenues (Expenses)         16,694         1,827         18,521           Total Non-Operating Revenues (Expenses)         16,694         1,827         18,521           Income (Loss) before contribution         (590,337)         (12,538)         (602,875)           Capital Contribution         492,899         0         492,899           Change in net position         (97,438)         (12,538)         (109,976)           Total net position - beginning         17,080,588         294,487         17,375,075	Tenant services	66	0	660
General expenses         766,375         28,003         794,378           Depreciation         773,447         1,600         775,047           Protective services         33,504         0         33,504           Housing assistance payments         0         1,386,434         1,386,434           Total Operating Expenses         3,184,567         1,644,274         4,828,841           Income (Loss) from Operations         (607,031)         (14,365)         (621,396)           Non Operating Revenues (Expenses)         16,694         1,827         18,521           Total Non-Operating Revenues (Expenses)         16,694         1,827         18,521           Income (Loss) before contribution         (590,337)         (12,538)         (602,875)           Capital Contribution         492,899         0         492,899           Change in net position         (97,438)         (12,538)         (109,976)           Total net position - beginning         17,080,588         294,487         17,375,075		,	,	,
Depreciation         773,447         1,600         775,047           Protective services         33,504         0         33,504           Housing assistance payments         0         1,386,434         1,386,434           Total Operating Expenses         3,184,567         1,644,274         4,828,841           Income (Loss) from Operations         (607,031)         (14,365)         (621,396)           Non Operating Revenues (Expenses)         16,694         1,827         18,521           Total Non-Operating Revenues (Expenses)         16,694         1,827         18,521           Income (Loss) before contribution         (590,337)         (12,538)         (602,875)           Capital Contribution         492,899         0         492,899           Change in net position         (97,438)         (12,538)         (109,976)           Total net position - beginning         17,080,588         294,487         17,375,075	•	968,11	.5	968,115
Protective services         33,504         0         33,504           Housing assistance payments         0         1,386,434         1,386,434           Total Operating Expenses         3,184,567         1,644,274         4,828,841           Income (Loss) from Operations         (607,031)         (14,365)         (621,396)           Non Operating Revenues (Expenses)         16,694         1,827         18,521           Total Non-Operating Revenues (Expenses)         16,694         1,827         18,521           Income (Loss) before contribution         (590,337)         (12,538)         (602,875)           Capital Contribution         492,899         0         492,899           Change in net position         (97,438)         (12,538)         (109,976)           Total net position - beginning         17,080,588         294,487         17,375,075	•	,	,	· · · · · · · · · · · · · · · · · · ·
Housing assistance payments         0         1,386,434         1,386,434           Total Operating Expenses         3,184,567         1,644,274         4,828,841           Income (Loss) from Operations         (607,031)         (14,365)         (621,396)           Non Operating Revenues (Expenses)         16,694         1,827         18,521           Total Non-Operating Revenues (Expenses)         16,694         1,827         18,521           Income (Loss) before contribution         (590,337)         (12,538)         (602,875)           Capital Contribution         492,899         0         492,899           Change in net position         (97,438)         (12,538)         (109,976)           Total net position - beginning         17,080,588         294,487         17,375,075	1	773,44	1,600	,
Total Operating Expenses         3,184,567         1,644,274         4,828,841           Income (Loss) from Operations         (607,031)         (14,365)         (621,396)           Non Operating Revenues (Expenses)         16,694         1,827         18,521           Total Non-Operating Revenues (Expenses)         16,694         1,827         18,521           Income (Loss) before contribution         (590,337)         (12,538)         (602,875)           Capital Contribution         492,899         0         492,899           Change in net position         (97,438)         (12,538)         (109,976)           Total net position - beginning         17,080,588         294,487         17,375,075	Protective services	33,50	04	,
Income (Loss) from Operations         (607,031)         (14,365)         (621,396)           Non Operating Revenues (Expenses)         16,694         1,827         18,521           Total Non-Operating Revenues (Expenses)         16,694         1,827         18,521           Income (Loss) before contribution         (590,337)         (12,538)         (602,875)           Capital Contribution         492,899         0         492,899           Change in net position         (97,438)         (12,538)         (109,976)           Total net position - beginning         17,080,588         294,487         17,375,075	Housing assistance payments		0 1,386,434	1,386,434
Non Operating Revenues (Expenses)       16,694       1,827       18,521         Total Non-Operating Revenues (Expenses)       16,694       1,827       18,521         Income (Loss) before contribution       (590,337)       (12,538)       (602,875)         Capital Contribution       492,899       0       492,899         Change in net position       (97,438)       (12,538)       (109,976)         Total net position - beginning       17,080,588       294,487       17,375,075	Total Operating Expenses	3,184,56	1,644,274	4,828,841
Interest earnings         16,694         1,827         18,521           Total Non-Operating Revenues (Expenses)         16,694         1,827         18,521           Income (Loss) before contribution         (590,337)         (12,538)         (602,875)           Capital Contribution         492,899         0         492,899           Change in net position         (97,438)         (12,538)         (109,976)           Total net position - beginning         17,080,588         294,487         17,375,075	Income (Loss) from Operations	(607,03	(14,365)	(621,396)
Interest earnings         16,694         1,827         18,521           Total Non-Operating Revenues (Expenses)         16,694         1,827         18,521           Income (Loss) before contribution         (590,337)         (12,538)         (602,875)           Capital Contribution         492,899         0         492,899           Change in net position         (97,438)         (12,538)         (109,976)           Total net position - beginning         17,080,588         294,487         17,375,075	Non Operating Revenues (Expenses)			
Income (Loss) before contribution       (590,337)       (12,538)       (602,875)         Capital Contribution       492,899       0       492,899         Change in net position       (97,438)       (12,538)       (109,976)         Total net position - beginning       17,080,588       294,487       17,375,075	1 0 1	16,69	1,827	18,521
Capital Contribution         492,899         0         492,899           Change in net position         (97,438)         (12,538)         (109,976)           Total net position - beginning         17,080,588         294,487         17,375,075	Total Non-Operating Revenues (Expenses)	16,69	1,827	18,521
Change in net position         (97,438)         (12,538)         (109,976)           Total net position - beginning         17,080,588         294,487         17,375,075	Income (Loss) before contribution	(590,33	(12,538)	(602,875)
Total net position - beginning 17,080,588 294,487 17,375,075	Capital Contribution	492,89	0	492,899
<del></del>	Change in net position	(97,43	(12,538)	(109,976)
Total net position - ending \$ 16,983,150 \$ 281,949 \$ 17,265,099	Total net position - beginning	17,080,58	294,487	17,375,075
	Total net position - ending	16,983,15	50 \$ 281,949	\$ 17,265,099

# HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA STATEMENT OF CASH FLOWS

### YEAR ENDED MARCH 31, 2024

		General	Housing Choice Voucher	Total
CASH FLOWS FROM OPERATING ACTIVITIES				
Rental receipts	\$	1,222,885 \$	0 \$	1,222,885
Other receipts/disbursements		271,406	13,475	284,881
Federal grants		1,022,553	1,742,758	2,765,311
Payments to vendors		(1,450,142)	(44,683)	(1,494,825)
Payments to employees – net		(964,955)	(206,014)	(1,170,969)
Payments to private landlords		0	(1,386,434)	(1,386,434)
Net cash provided (used) by operating activities		101,747	119,102	220,849
1 0	_	101,747	119,102	220,849
CASH FLOWS FROM CAPITAL AND				
RELATED FINANCING ACTIVITIES		(554.952)	(4.900)	(550 652)
Purchase of capital assets		(554,853)	(4,800)	(559,653)
Federal Capital Grants	_	492,899	0	492,899
Net cash provided (used) by capital and related financing activities		(61,954)	(4,800)	(66,754)
<u> </u>	_	(01,551)	(1,000)	(00,751)
CASH FLOWS FROM INVESTING				
ACTIVITIES		16.604	1.025	10.521
Interest income		16,694	1,827	18,521
Purchase of investments		(3,994)	0	(3,994)
Investment maturities	_	5,408	0	5,408
Net cash provided (used) by				
investing activities		18,108	1,827	19,935
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	_	57,901	116,129	174,030
CASH AND CASH FOLLWALENTS				
CASH AND CASH EQUIVALENTS Beginning of Fiscal Year		4,608,554	300,296	4,908,850
CASH AND CASH FOUNAL ENTS		_		
CASH AND CASH EQUIVALENTS End of Fiscal Year	\$	4,666,455 \$	416,425 \$	5,082,880

Continued

# HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA STATEMENT OF CASH FLOWS

### YEAR ENDED MARCH 31, 2024

	Housing Choice					
		General	Voucher	Total		
RECONCILIATION OF OPERATING						
INCOME (LOSS) TO NET CASH						
PROVIDED (USED) BY OPERATING						
ACTIVITIES						
Operating income (loss)	\$	(607,031) \$	(14,365) \$	(621,396)		
Adjustment to reconcile operating						
income (loss) to net cash provided (used)						
by operating activities:						
Depreciation Expense		773,447	1,600	775,047		
Provision of uncollectible accounts		2,469	0	2,469		
Change in assets and liabilities:						
Receivables		(6,934)	(9,766)	(16,700)		
Inventories		10,054	0	10,054		
Prepaid items		(1,391)	(426)	(1,817)		
Account payables		(56,323)	6,591	(49,732)		
Unearned income		(15,652)	135,468	119,816		
Deposits due others	_	3,108	0	3,108		
Net cash provided (used) by operations	\$	101,747 \$	119,102 \$	220,849		

Concluded

### MARCH 31, 2024

### **INDEX**

NOTE I –	SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES	4
A.	REPORTING ENTITY1	4
	FUNDS	
C.	MEASUREMENT FOCUS AND BASIS OF ACCOUNTING1	5
D.	CASH AND CASH EQUIVALENTS1	6
E.	INVESTMENTS1	
F.	REVENUE RECOGNITION	6
G.	INVENTORY1	7
H.	PREPAID ITEMS1	7
I.	CAPITAL ASSETS	7
J.	UNEARNED INCOME	
K.	COMPENSATED ABSENCES	
L.	POST EMPLOYMENT BENEFITS	
	NET POSITION AND FLOW ASSUMPTIONS	
	USE OF ESTIMATES	
	DEPOSITS AND INVESTMENTS	
NOTE 3 –	ACCOUNTS RECEIVABLE	9
	CAPITAL ASSETS1	
	ACCOUNTS PAYABLE2	
	COMPENSATED ABSENCES	
	LONG – TERM OBLIGATIONS	_
	RETIREMENT SYSTEM	
	COMMITMENTS AND CONTINGENCIES	
NOTE 10 -	- ECONOMIC DEPENDENCE2	2
NOTE 11 -	– SUBSEQUENT EVENTS2	2

MARCH 31, 2024

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES The accompanying financial statements of the Housing Authority of the City of Natchitoches have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

**A. REPORTING ENTITY** Housing Authorities are chartered as public corporations under the laws (LSA – R.S. 40.391) of the State of Louisiana for the purpose of providing safe and sanitary dwellings accommodations. This creation was contingent upon the local governing body of the city or parish declaring a need for the Housing Authority to function in such city or parish. The Housing Authority is governed by a five member Board of Commissioners. The members, appointed by the Honorable Mayor of the City of Natchitoches, serve staggered multi-year terms.

The Housing Authority has the following units:

PHA Owned Housing	FW 2009	398
Section 8		
Housing Choice Vouchers	LA-115	450 (322 issued)

GASB Statement 14 establishes criteria for determining the governmental reporting entity and component units that should be included within the reporting entity. Under provisions of this Statement, the Housing Authority is considered a primary government, since it is a special purpose government that has a separate governing body, is legally separate, and is fiscally independent of other state or local governments. As used in GASB Statement 14, fiscally independent means that the Housing Authority may, without the approval or consent of another governmental entity, determine or modify its own budget, levy its own taxes or set rates or charges, and issue bonded debt with HUD approval.

The Housing Authority is a related organization of the City of Natchitoches since the City of Natchitoches appoints a voting majority of the Housing Authority's governing board. The City of Natchitoches is not financially accountable for the Housing Authority as it cannot impose its will on the Housing Authority and there is no potential for the Housing Authority to provide financial benefit to, or impose financial burdens on, the City of Natchitoches. Accordingly, the Housing Authority is not a component unit of the financial reporting entity of the City of Natchitoches.

Governmental Accounting Standards Board (GASB) Codification Section 2100 establishes criteria for determining which, if any, component units should be considered part of the Housing Authority for financial reporting purposes. The basic criteria for including a potential component unit within the reporting entity is financial accountability. The GASB has set forth criteria to be considered in determining financial accountability, which includes:

### MARCH 31, 2024

- 1) Appointing a voting majority of an organization's governing body, and:
  - a) The ability of the government to impose its will on that organization and/or
  - b) The potential for the organization to provide specific financial benefits to or impose specific financial burdens on the government.
- 2) Organizations for which the government does not appoint a voting majority but are fiscally dependent on the government.
- 3) Organizations for which the reporting entity financial statements would be misleading if data of the organization is not included because of the nature or significance of the relationship.

The Natchitoches Housing Corporation (Corporation), a non-profit corporation, is a legally separate entity. The Corporation's Board is the same as the Authority's Board. The Authority has the ability to influence the Corporation. The Corporation does not issue separate financial statements. Based on the above, it has been determined that the Corporation is a component unit of the Housing Authority and should be included, and were included, in the Housing Authority's financial statements through blended presentation. The Corporation does not issue separate financial statements.

**B. FUNDS** The accounts of the Housing Authority are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds are maintained consistent with legal and managerial requirements.

The transactions of the Housing Authority are reported in a proprietary enterprise fund. The general fund accounts for the transactions of the Public Housing Low Rent program and the Capital Fund program. The housing choice voucher fund accounts for the Section 8 Housing Choice Voucher program.

### C. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

**PROPRIETARY FUNDS** Proprietary funds are accounted for on the flow of economic resources measurement focus and the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time the liabilities are incurred. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the statement of net position.

#### MARCH 31, 2024

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary funds' principal ongoing operations. According to the Authority's policy, governmental operating grants are considered operating revenues. The other principal operating revenues of the Housing Authority are rent and maintenance charges to residents and operating fees earned. Operating expenses for proprietary funds include the administrative costs of providing the service and the housing assistance payments to landlords. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

**D. CASH AND CASH EQUIVALENTS** Cash includes amounts in demand deposits and interest-bearing demand deposits. Cash equivalents include amounts in time deposits, of less than ninety days, and cash with fiscal agent. Under state law, the Housing Authority may deposit funds in demand deposits, interest-bearing demand deposits, money market accounts, or time deposits with state banks organized under Louisiana law and national banks having their principal offices in Louisiana.

On the Statement of Cash Flows, cash and cash equivalents, end of year, is \$5,082,880. This is comprised of cash and cash equivalents of \$4,995,680 and restricted assets – cash of \$87,200, on the statement of net position.

**E. INVESTMENTS** Investments are limited to L.S.-R.S. 33:2955 and the Housing Authority investment policy. If the original maturities of investments exceed 90 days, they are classified as investments; however, if the original maturities are 90 days or less, they are classified as cash equivalents.

The investments are reflected at quoted market prices except for the following which are required/permitted as per GASB Statement No. 31:

Investments in <u>nonparticipating</u> interest-earning contracts, such as nonnegotiable certificates of deposit with redemption terms that do not consider market rates, are reported using a cost-based measure.

#### Definitions:

Interest-earning investment contract include time deposits with financial institutions (such as certificates of deposit), repurchase agreements, and guaranteed investment contracts.

**F. REVENUE RECOGNITION** Revenues and other governmental fund financial resource increments are recognized in the accounting period in which they become susceptible to accrual – that is, when they become *measurable* and *available* to the finance expenditures of the fiscal period. "Available" is determined as collectible within the 12 months of the fiscal year or soon enough thereafter to be used in pay liabilities of the current period.

### MARCH 31, 2024

**G. INVENTORY** All purchased inventory items are valued at cost using the first-in, first-out method. Inventory is recorded using the purchase method. At year end, the amount of inventory is recorded for external financial reporting.

**H. PREPAID ITEMS** Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

**I. CAPITAL ASSETS** Capital assets are recorded at historical cost and depreciated over their estimated useful lives (excluding salvage value). The capitalization threshold is \$500. Donated capital assets are recorded at their estimated fair value at the date of donation. Estimated useful live is management's estimate of how long the asset is expected to meet service demands. Straight line depreciation is used based on the following estimated useful lives:

Site improvements15 yearsBuildings15-40 yearsBuilding improvements15 yearsFurniture and equipment5-7 yearsComputers3 years

**J. UNEARNED INCOME** The Housing Authority reports prepaid revenues on its statement of net position. Prepaid revenues arise when resources are received by the Housing Authority before it has a legal claim to them, as when grant monies are received prior to the occurrence of qualifying expenditures. In subsequent periods, when the Housing Authority has a legal claim to the resources, the liability for prepaid revenue is removed from the statement of net position and the revenue is recognized.

**K. COMPENSATED ABSENCES** The Housing Authority follows Louisiana Civil Service regulations for accumulated annual and sick leave. Employees may accumulate up to three hundred hours of annual leave which may be received upon termination or retirement. Sick leave hours accumulate, but the employee is not paid for them if not used by his/her retirement or termination date.

**L. POST EMPLOYMENT BENEFITS** The Authority does not recognize or pay any post employment benefits.

**M. NET POSITION AND FLOW ASSUMPTIONS** Net position is reported as restricted when constraints placed on net position use as either:

Externally imposed by creditors (such as debt covenants), grantors, contributors, or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation.

### MARCH 31, 2024

Sometime the Authority may fund outlays from both restricted and unrestricted resources. In the event that should occur, the Authority must make a flow assumption about the order in which the resources are considered to be applied. It is the Authority's policy to consider restricted-net position to have been depleted before unrestricted-net position is applied.

**N. USE OF ESTIMATES** The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses and other financing sources and uses during the reporting period. Actual results could differ from those estimates.

**NOTE 2 – DEPOSITS AND INVESTMENTS** The Housing Authority has reported their investments with a maturity at time of purchase of one year or less at amortized cost. Investments with maturity at time of purchase of greater than one year are presented at fair value at March 31, 2024. Deposits are stated at cost, which approximates fair value.

Interest Rate Risk: The Housing Authority's policy does not address interest rate risk.

Credit Rate Risk: GASB 40 disclosure of credit rate risk does not apply, since the Authority's only investments are certificates of deposit.

Custodial Credit Risk: The Authority's policy requires the financial institution to cover the first \$250,000 of deposits with FDIC coverage. Any excess deposits must be collateralized with securities held by the pledging financial institution, with a fair market value that equals or exceeds the amount of excess deposits.

Restricted Cash: \$74,665 is restricted in the General Fund for security deposits. \$9,272 is restricted for an amount equal to other current liabilities. \$3,263 is restricted in the Housing Choice Voucher fund for HAP Equity.

At March 31, 2024, the Housing Authority's carrying amount of deposits was \$5,894,407 and the bank balance was \$6,024,135, which includes \$811,527 in certificates of deposits classified as investments. Petty cash consists of \$85. \$1,067,688 of the bank balance was covered by FDIC Insurance. The remaining bank balance of \$4,956,447 was covered by pledged securities. However, this \$4,956,447 was exposed to custodial credit risk, as defined by GASBS No. 40, para. 8, because it was uninsured and collateralized with securities held by the pledging financial institution's trust department or agent but not in the Housing Authority's name.

Even though the pledged securities are considered uncollateralized (Category 3) under the provisions of GASB Statement 40, Louisiana Revised Statute 39:1229 imposes a statutory requirement on the custodial bank to advertise and sell the pledged securities within ten days of being notified by the Housing Authority that the fiscal agent has failed to pay deposited funds upon demand. Investments during the year were solely in time deposits at banks.

### MARCH 31, 2024

**NOTE 3 – ACCOUNTS RECEIVABLE** The receivables at March 31, 2024, are as follows:

		Housing						
		General		Choice Voucher		Total		
Class of Receivables Local sources:			-		•			
Tenants	\$	6,587	\$	0	\$	6,587		
Other		2,185		356		2,541		
Federal sources:								
Grants	_	0		9,410		9,410		
Total	\$	8,772	\$	9,766	\$	18,538		

The tenants account receivable is net of an allowance for doubtful accounts of \$347.

**NOTE 4 – CAPITAL ASSETS** The changes in capital assets are as follows:

	_	Beginning Balance	Additions	Deletions		Ending Balance
Non-depreciable assets Land and buildings	\$	957,400	\$ 0	\$ 0 5	\$	957,400
Depreciable assets:						
Buildings		26,537,867	549,751	0		27,087,618
Furniture and equipment		2,720,320	9,919	0		2,730,239
Total capital assets	-	30,215,587	 559,670	 0	_	30,775,257
Less: accumulated depreciation						
Buildings		16,649,301	567,084	0		17,216,385
Furniture and equipment		1,723,640	207,981	0		1,931,621
Total accumulated depreciation	-	18,372,941	 775,065	 0	_	19,148,006
Total capital assets, net	\$	11,842,646	\$ (215,395)	\$ 0 5	\$ <u></u>	11,627,251

### MARCH 31, 2024

**NOTE 5 – ACCOUNTS PAYABLE** The payables at March 31, 2024 are as follows:

			Housing			
	_	General Choice Voucher		_	Total	
Vendors	\$	0	\$	5,191	\$	5,191
Payroll taxes &						
Retirement withheld		9,895		0		9,895
Utilities		13,833		0		13,833
Federal sources:						
Grants		1,532		646		2,178
Total	\$	25,260	\$	5,837	\$	31,097

**NOTE 6 – COMPENSATED ABSENCES** At March 31, 2024, employees of the Housing Authority have accumulated and vested \$78,160 of employee leave computed in accordance with GASB, Codification Section C60.

**NOTE 7 – LONG-TERM OBLIGATIONS** The following is a summary of the long-term obligation transactions for the year ended March 31, 2024.

		Compensated Absences
Balance, beginning Additions Deletions	\$	130,938 53,412 (106,190)
Balance, ending	_	78,160
Amounts due in one year	\$	23,457

### MARCH 31, 2024

**NOTE 8 – RETIREMENT SYSTEM** The Housing Authority participates in a defined contribution plan through the Louisiana Housing Council. The plan consists of employees of various local and regional housing authorities, urban renewal agencies, and other similar organizations. Through this plan, the Housing Authority provides pension benefits for all of its full-time employees. All full-time employees are eligible to participate in the plan on the first day of the month after completing one year of continuous and uninterrupted employment.

Under a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Each participant in the plan is required to make a monthly contribution equal to 5.5% of his effective compensation, and may make additional contributions. The employer is required to make monthly contributions equal to 8% of each participant's effective compensation.

The Housing Authority's contribution for each employee and income allocated to the employee's account is fully vested after five years of continuous service. The Housing Authority's contributions and interest forfeited by employees who leave employment before five years of service are first used to pay for plan expenses and if there is any residual amount, the amount is refunded to the Housing Authority.

The Housing Authority has the right to establish or amend retirement plan provisions. The Housing Authority's Joinder Agreement with the Housing Renewal and Local Agency Retirement Plan may be amended or modified by Board Resolution. Amendment of the Joinder Agreement is limited to provisions affecting plan specifications.

The Housing Authority made the required contributions of \$96,429 for the year ended March 31, 2024, of which \$55,955 was paid by the Housing Authority and \$40,474 was paid by employees. No payments were made out of the forfeiture account.

### NOTE 9 – COMMITMENTS AND CONTINGENCIES

<u>Commitments</u> On January 1, 2024, the Authority renewed an Employment Agreement with the Executive Director. The agreement is for one year, unless terminated earlier by either party. The board may renew the agreement for additional one year terms.

The contract may be terminated for cause, as specified in the contract. The Board may also terminate without cause, if such termination, in the Board's opinion, serves the best interests of the Authority. If the Executive Director is terminated for any reason, due process is required, as outlined in the agreement. The Director may terminate the agreement upon 30 days of written notice to the Board.

The Executive Director will be paid any accrued salary through the date of termination, in the event termination should occur. The Director is also entitled to all earned annual leave at the time of separation, regardless of the reason for the separation.

### MARCH 31, 2024

<u>Litigation</u> The Housing Authority is not presently involved in litigation.

<u>Grant Disallowances</u> The Housing Authority participates in a number of federally assisted grant programs. The programs are subject to compliance audits under the single audit approach. Such audits could lead to requests for reimbursement by the grantor agency for expenditures disallowed under terms of the grants. Housing Authority management believes that the amount of disallowance, if any, which may arise from future audits will not be material.

<u>Construction Projects</u> There are certain renovation or construction projects in progress at March 31, 2024. These include modernizing rental units. These projects are being funded by HUD. Funds are requested periodically as the cost is incurred.

<u>Risk Management</u> The Housing Authority is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the Housing Authority carries commercial insurance.

The Housing Authority transfers risk of loss by participating in a public entity risk pool and contracting with a commercial insurance carrier for all major categories of exposed risk.

This includes coverage of property, general liability, public liability, auto, and worker's compensation. The risk pool and insurance contracted are obligated to meet settlements up to the maximum coverage, after the PHA's premiums and deductions are met.

Louisiana State law prohibits one governmental entity assessing another entity. If the Louisiana Housing Council, Inc Group Insurance Risk Management Agency risk pool is unable to meet its obligations, the risk to the Housing Authority is only that its own claim would be unpaid.

Coverage has not significantly changed from the previous year and settlements for each of the past three years have not exceeded insurance coverage.

The Authority has adopted GASB Statement No. 96, which provides accounting and financial reporting guidance for subscription-based information technology arrangements (SBITAs). The adoption of GASB Statement No. 96 had no material effect on the Authority's March 31, 2024 financial statements.

**NOTE 10 – ECONOMIC DEPENDENCE** The Department of Housing and Urban Development provided \$3,131,695 to the Housing Authority, which represents approximately 66% of the Housing Authority's total revenue and capital contributions for the year.

**NOTE 11 - SUBSEQUENT EVENTS** Management has evaluated events and transactions subsequent to the statement of net position date through, September 12, 2024, of the independent auditor's report for potential recognition or disclosure in the financial statements.

### MIKE ESTES, P.C.



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AUDIT QUALITY CENTER

Report on Internal Control Over Financial Reporting and on Compliance and
Other Matters Based on an Audit of Financial Statements Performed in
Accordance with Government Auditing Standards

Independent Auditor's Report

Housing Authority of Natchitoches Natchitoches, Louisiana

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of each major fund, of the Housing Authority of the City of Natchitoches, Louisiana, as of and for the year ended March 31, 2024, and the related notes to the financial statements, which collectively comprise the Housing Authority of the City of Natchitoches, Louisiana's basic financial statements, and have issued our report thereon dated September 12, 2024.

### Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Housing Authority of the City of Natchitoches, Louisiana's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Housing Authority of the City of Natchitoches, Louisiana's internal control. Accordingly, we do not express an opinion on the effectiveness of the Housing Authority of the City of Natchitoches, Louisiana's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses, or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Housing Authority of the City of Natchitoches, Louisiana's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mike Estes, P.C.

Fort Worth, Texas

Mike Ester, P.C.

September 12, 2024

# AICPA) TOVANCES

MIKE ESTES, CPA

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Report on Compliance For Each Major Federal Program; Report on Internal Control Over Compliance; and Report on the Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

Independent Auditor's Report

Housing Authority of Natchitoches Natchitoches, Louisiana

Report on Compliance for Each Major Federal Program

### Opinion on Each Major Federal Program

We have audited the Housing Authority of the City of Natchitoches, Louisiana's compliance with the types of compliance requirements identified as subject to audit in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Housing Authority of the City of Natchitoches, Louisiana's major federal programs for the year ended March 31, 2024. The Housing Authority of the City of Natchitoches, Louisiana's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the Housing Authority of the City of Natchitoches, Louisiana complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended March 31, 2024.

### Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the Housing Authority of the City of Natchitoches, Louisiana and to meet our ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the Housing Authority of the City of Natchitoches, Louisiana's compliance with the compliance requirements referred to above.

### Responsibilities of Management for Compliance

Management is responsible compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the Housing Authority of the City of Natchitoches, Louisiana's federal programs.

### Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the Housing Authority of the City of Natchitoches, Louisiana's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, Government Auditing Standards, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Housing Authority of the City of Natchitoches, Louisiana's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design
  and perform audit procedures responsive to those risks. Such procedures include examining, on
  a test basis, evidence regarding the Housing Authority of the City of Natchitoches, Louisiana's
  compliance with the compliance requirements referred to above and performing such other
  procedures as we considered necessary in the circumstances.
- Obtain an understanding of the Housing Authority of the City of Natchitoches, Louisiana's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the Housing Authority of the City of Natchitoches, Louisiana's internal control over compliance. Accordingly no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

### Report on Internal Control Over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned

functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis.

A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charge with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

### Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the financial statements of the Housing Authority of Natchitoches, Louisiana's each major fund, and the aggregate remaining fund information of the Housing Authority of the City of Natchitoches, Louisiana, as of and for the year ended March 31, 2024, and the related notes to the financial statements, which collectively comprise the Housing Authority of the City of Natchitoches, Louisiana's basic financial statements. We issued our report thereon dated September 12, 2024, which contained unmodified opinions on those financial statements. Our audit was performed for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

Mike Estes, P.C.

Fort Worth, Texas

Mike Ester, P.C.

September 12, 2024

# HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

### YEAR ENDED MARCH 31, 2024

FEDERAL GRANTOR PROGRAM TITLE	CDFA NO.		PROGRAM EXPENDITURES
U. S. Department of Housing and Urban Development Direct Programs:			
Low-Income Housing Operating Subsidy	14.850a	\$	1,022,096
Capital Fund Program	14.872		492,899
Housing Choice Voucher	14.871		1,616,700
Total United States Department		-	
of Housing and Urban Development		\$	3,131,695
Total Expenditures of Federal Awards		\$	3,131,695
		_	

The accompanying notes are an integral part of this schedule.

### HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

### YEAR ENDED MARCH 31, 2024

**NOTE 1 – BASIS OF PRESENTATION** The accompanying Schedule of Expenditures of Federal Awards (the "Schedule") includes the federal award activity of the Housing Authority of the City of Natchitoches, Louisiana (the "Housing Authority") under programs of the federal government for the year ended March 31, 2024. The information in the Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Costs Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the Housing Authority, it is not intended to and does not present the financial position, changes in net assets, or cash flows of the Housing Authority.

**NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

**NOTE 3 - RELATIONSHIP TO BASIC FINANCIAL STATEMENTS** Federal awards revenues are reported in the Housing Authority's basic financial statements as follows:

	_	Federal Sources	
Enterprise Funds			
Governmental operating grants	\$	2,638,796	
Capital contributions	_	492,899	
Total	\$	3,131,695	

**NOTE 4 – RELATIONSHIP TO FEDERAL FINANCIAL REPORTS** Amounts reported in the accompanying schedule agree with the amounts reported in the related federal financial reports except for changes made to reflect amounts in accordance with generally accepted accounting principles.

**NOTE 5 – DE MINIMIS INDIRECT COST RATE** The Housing Authority did not elect to use the 10-precent de minimis indirect cost rate allowed under the Uniform Guidance.

# HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA SCHEDULE OF FINDINGS AND QUESTIONED COSTS

### YEAR ENDED MARCH 31, 2024

### Section I – Summary of the Auditor's Results

### **Financial Statement Audit**

1.	Type of Auditor's Report Issued on Financial Statements – Unmodified.				
2.	Internal Control Over Financial Reporting:				
	<ul> <li>a. Material weakness(es) identified? yes ✓ no</li> <li>b. Significant deficiency(ies) identified? yes ✓ none reported</li> </ul>				
3.	Noncompliance material to financial statements noted? yes✓ no				
<u>A</u> ı	ndit of Federal Awards				
1.	Internal Control Over Major Programs:				
	<ul> <li>a. Material weakness(es) identified? yes✓ no</li> <li>b. Significant deficiency(ies) identified that are not considered to be material</li> </ul>				
	weaknesses? yes✓ none reported				
2.	Type of Auditor's Report Issued on Compliance For Major Programs – Unmodified.				
3.	Any audit findings disclosed that are required to be reported in accordance with Uniform Guidance (2 CFR 200)? yes no				
4.	The programs tested as major programs include:				
	CFDA# 14.871 Section 8 Housing Choice Voucher				
5.	Dollar threshold used to distinguish between Type A and Type B Programs as described in the Uniform Guidance (2 CFR 200): \$750,000				
6.	Auditee qualified as low-risk auditee yes no under Uniform Guidance (2 CFR 200)?				
	Nonstatistical sampling was used. To determine sample sizes, the AICPA Audit Guide <i>Audit mpling</i> was used.				

# HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA SCHEDULE OF FINDINGS AND QUESTIONED COSTS

### YEAR ENDED MARCH 31, 2024

<u>Section II – Findings related to the financial statements which are required to be reported in accordance with Governmental Auditing Standards generally accepted in the United States of America:</u>

None

# HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA SCHEDULE OF FINDINGS AND QUESTIONED COSTS

### YEAR ENDED MARCH 31, 2024

# Section III –Findings and questioned costs for federal awards which are required to be reported under Uniform Guidance

None

# HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA CORRECTIVE ACTION PLAN

### YEAR ENDED MARCH 31, 2024

There were no audit findings.

# HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS

### YEAR ENDED MARCH 31, 2024

The following prior audit findings were required to be reported under OMB Circular No. A-133, Section 510(a) (for the major program) for the prior year:

There were no prior audit findings.



# HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA STATEMENT AND CERTIFICATION OF ACTUAL MODERNIZATION COSTS ANNUAL CONTRIBUTION CONTRACT

	2018 Capital Fund		2019 Capital Fund		2020 Capital Fund
Funds approved	\$ 882,665	\$	916,377	\$	982,155
Funds expended	882,665		916,467		982,155
Excess of funds approved	\$ 0	\$	(90)	\$	0
				_	
Funds advanced	\$ 882,665	\$	916,467	\$	982,155
Funds expended	882,665		916,467		982,155
Excess (Deficiency) of funds advanced	\$ 0	\$	0	\$	0

- 1. The Actual Modernization Costs are as follows:
- 2. The distribution of costs by project as shown on the Final Statements of Modernization Costs dated May 16, 2023, August 1, 2022, and March 8, 2023 accompanying the Actual Modernization Costs Certificates submitted to HUD for approval are in agreement with the PHA's records.
- 3. All modernization costs have been paid and all related liabilities have been discharged through payment.

# HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA STATEMENT OF MODERNIZATION COSTS - UNCOMPLETED

### YEAR ENDED MARCH 31, 2024

### **CASH BASIS**

	_	2021 Capital Fund	_	2022 Capital Fund		2023 Capital Fund
Funds approved	\$	962,798	\$	1,176,364	\$	1,186,046
Funds expended		929,380		329,486		68
Excess of funds approved	\$	33,418	\$	846,878	\$	1,185,978
Funds advanced	\$	929,380	\$	329,487	\$	0
Funds expended		929,380		329,487		68
Excess (Deficiency) of funds	\$	0	\$	0	\$	(68)

# HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA SCHEDULE OF COMPENSATION, BENEFITS AND OTHER PAYMENTS TO AGENCY HEAD OR CHIEF EXECUTIVE DIRECTOR

# YEAR ENDED MARCH 31, 2024

**Agency Head Name:** A. Anthony, Executive Director

Purpose	Amount
Salary	\$ 75,000
Benefits-insurance	13,629
Benefits-retirement	6,000
Benefits- <list any="" here="" other=""></list>	
Car allowance	
Vehicle provided by government	<pre><enter amount="" on="" reported="" w-2=""></enter></pre>
Per diem	512
Reimbursements	
Travel	844
Registration fees	1,070
Conference travel	
Continuing professional education fees	
Housing	1,325
Unvouchered expenses*	
Parking	90
Total	\$ 98,470



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AUDIT QUALITY CENTER

#### AGREED UPON PROCEDURES REPORT

Independent Accountant's Report On Applying Agreed-Upon Procedures

To the Board of Directors of the Natchitoches Housing Authority and the Louisiana Legislative Auditor:

We have performed the procedures enumerated below, which were agreed to by the Natchitoches Housing Authority and the Louisiana Legislative Auditor (LLA) on the control and compliance (C/C) areas identified in the LLA's Statewide Agreed-Upon Procedures (SAUPs) for the fiscal period April 1, 2023 through March 31, 2024. The Natchitoches Housing Authority's management is responsible for those C/C areas identified in the SAUPs.

The Natchitoches Housing Authority has agreed to an acknowledged that the procedures performed are appropriate to meet the intended purpose of the engagement, which is to perform specified procedures on the C/C areas identified in LLA's SAUPs for the fiscal period April 1, 2023 through March 31, 2024. Additionally, LLA has agreed and acknowledged that the procedures performed are appropriate for its purposes. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and associated findings are as follows:

#### 1) Written Policies and Procedures

- A. Obtain and inspect the entity's written policies and procedures and observe whether they address each of the following categories and subcategories if applicable to public funds and the entity's operations:
  - i. *Budgeting*, including preparing, adopting, monitoring, and amending the budget.
  - ii. **Purchasing**, including (1) how purchases are initiated, (2) how vendors are added to the vendor list, (3) the preparation and approval process of purchase requisitions and purchase orders, (4) controls to ensure compliance with the Public Bid Law, and (5) documentation required to be maintained for all bids and price quotes.
  - iii. *Disbursements*, including processing, reviewing, and approving.
  - iv. **Receipts/Collections**, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue or agency fund additions (e.g.,

periodic confirmation with outside parties, reconciliation to utility billing after cutoff procedures, reconciliation of traffic ticket number sequences, agency fund forfeiture monies confirmation).

- v. **Payroll/Personnel**, including (1) payroll processing, (2) reviewing and approving time and attendance records, including leave and overtime worked, and (3) approval process for employee rates of pay or approval and maintenance of pay rate schedules.
- vi. *Contracting*, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process.
- vii. *Travel and Expense Reimbursement*, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers.
- viii. *Credit Cards (and debit cards, fuel cards, purchase cards, if applicable)*, including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g., determining the reasonableness of fuel card purchases).
- ix. *Ethics*, including (1) the prohibitions as defined in Louisiana Revised Statute (R.S.) 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) a requirement that documentation is maintained to demonstrate that all employees and officials were notified of any changes to the entity's ethics policy.
- x. **Debt Service**, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.
- xi. *Information Technology Disaster Recovery/Business Continuity*, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.
- xii. **Prevention of Sexual Harassment**, including R.S. 42:342-344 requirements for (1) agency responsibilities and prohibitions, (2) annual employee training, and (3) annual reporting.

#### Results of Testing:

All of the above policies were adopted prior to the beginning of the audit year.

#### 2) Board or Finance Committee

- A. Obtain and inspect the board/finance committee minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and
  - i. Observe that the board/finance committee met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, bylaws, or other equivalent document.
  - ii. For those entities reporting on the governmental accounting model, observe whether the minutes referenced or included monthly budget-to-actual comparisons on the general fund, quarterly budget-to-actual comparisons, at a minimum, on all proprietary fund, and

semi-annual budget-to-actual comparisons, at a minimum, on all special revenue funds. Alternatively, for those entities reporting on the not-for-profit accounting model, observe that the minutes referenced or included financial activity relating to public funds if those public funds comprised more than 10% of the entity's collections during the fiscal period.

- For governmental entities, obtain the prior year audit report and observe the unassigned fund balance in the general fund. If the general fund had a negative ending unassigned fund balance in the prior year audit report, observe that the minutes for at least one meeting during the fiscal period referenced or included a formal plan to eliminate the negative unassigned fund balance in the general fund.
- iv. Observe whether the board/finance committee received written updates of the progress of resolving audit finding(s), according to management's corrective action plan at each meeting until the findings are considered fully resolved.

#### **Results of Testing:**

- (i)-The board met in accordance with the bylaws.
- (ii)-The minutes properly reference the budget-to-actual comparisons.
- (iii)-The unassigned fund balance was a positive amount at the end of the prior year.
- (iv)-The prior audit report did not contain any audit findings.

#### 3) Bank Reconciliations

- A. Obtain a listing of entity bank accounts for the fiscal period from management and management's representation that the listing is complete. Ask management to identify the entity's main operating account. Select the entity's main operating account and randomly select 4 additional accounts (or all accounts if less than 5). Randomly select one month from the fiscal period, obtain and inspect the corresponding bank statement and reconciliation for each selected account, and observe that:
  - i. Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated or electronically logged);
  - ii. Bank reconciliations include written evidence that a member of management or a board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation within 1 month of the date the reconciliation was prepared (e.g., initialed and dated or electronically logged); and
  - iii. Management has documentation reflecting it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.

#### Results of Testing:

No exceptions were noted in the above tests.

#### 4) Collections (excluding electronic funds transfers)

A. Obtain a listing of deposit sites for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. Randomly select 5 deposit sites (or all deposit sites if less than 5).

#### **Results of Testing:**

A list of deposit sites was obtained. Management represents that the list is complete.

- B. For each deposit site selected, obtain a listing of collection locations and management's representation that the listing is complete. Randomly select one collection location for each deposit site (e.g., 5 collection locations for 5 deposit sites), obtain and inspect written policies and procedures relating to employee job duties (if there are no written policies or procedures, then inquire of employees about their job duties) at each collection location, and observe that job duties are properly segregated at each collection location such that
  - i. Employees responsible for cash collections do not share cash drawers/registers;
  - ii. Each employee responsible for collecting cash is not also responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g., pre-numbered receipts) to the deposit;
  - iii. Each employee responsible for collecting cash is not also responsible for posting collection entries to the general ledger or subsidiary ledgers, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit; and
  - iv. The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or custodial fund additions, is (are) not also responsible for collecting cash, unless another employee/official verifies the reconciliation.

#### Results of Testing:

No exceptions were noted in the above tests.

C. Obtain from management a copy of the bond or insurance policy for theft covering all employees who have access to cash. Observe that the bond or insurance policy for theft was in force during the fiscal period.

#### Results of Testing:

A fidelity/surety bond was in force the entire year that covered all employees handling cash.

- D. Randomly select two deposit dates for each of the 5 bank accounts selected for Bank Reconciliations procedure #3A (select the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly select a deposit if multiple deposits are made on the same day). Alternatively, the practitioner may use a source document other than bank statements when selecting the deposit dates for testing, such as a cash collection log, daily revenue report, receipt book, etc. Obtain supporting documentation for each of the 10 deposits and
  - i. Observe that receipts are sequentially pre-numbered.
  - ii. Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.
  - iii. Trace the deposit slip total to the actual deposit per the bank statement.
  - iv. Observe that the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles from the collection

location or the deposit is less than \$100 and the cash is stored securely in a locked safe or drawer).

v. Trace the actual deposit per the bank statement to the general ledger.

#### **Results of Testing:**

No exceptions were noted in the above tests.

- 5) Non-Payroll Disbursements (excluding card purchases, travel reimbursements, and petty cash purchases)
- A. Obtain a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. Randomly select 5 locations (or all locations if less than 5).

#### **Results of Testing:**

Disbursements are processed and disbursed only from the Authority office.

- B. For each location selected under procedure #5A above, obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employee job duties (if the agency has no written policies and procedures, then inquire of employees about their job duties), and observe that job duties are properly segregated such that
  - a) At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order or making the purchase;
  - b) At least two employees are involved in processing and approving payments to vendors;
  - c) The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files;
  - d) Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments; and
  - e) Only employees/officials authorized to sign checks approve the electronic disbursement (release) of funds, whether through automated clearinghouse (ACH), electronic funds transfer (EFT), wire transfer, or some other electronic means.

(Note: Findings related to controls that constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality) should not be reported.)

#### Results of Testing:

No exceptions were noted in the above tests.

- C. For each location selected under procedure #5A above, obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtain management's representation that the population is complete. Randomly select 5 disbursements for each location, obtain supporting documentation for each transaction, and
  - i. Observe whether the disbursement, whether by paper or electronic means, matched the related original itemized invoice and supporting documentation indicates that deliverables included on the invoice were received by the entity, and

ii. Observe whether the disbursement documentation included evidence (e.g., initial/date, electronic logging) of segregation of duties tested under procedure #5B above, as applicable.

#### **Results of Testing:**

No exceptions were noted in the above tests.

D. Using the entity's main operating account and the month selected in Bank Reconciliations procedure #3A, randomly select 5 non-payroll-related electronic disbursements (or all electronic disbursements if less than 5) and observe that each electronic disbursement was (a) approved by only those persons authorized to disburse funds (e.g., sign checks) per the entity's policy, and (b) approved by the required number of authorized signers per the entity's policy. Note: If no electronic payments were made from the main operating account during the month selected the practitioner should select an alternative month and/or account for testing that does include electronic disbursements.

#### **Results of Testing:**

No exceptions were noted in the above tests.

### 6) Credit Cards/Debit Cards/Fuel Cards/Purchase Cards (Cards)

A. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and purchase cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.

#### Results of Testing:

No exceptions were noted in the above tests.

- B. Using the listing prepared by management, randomly select 5 cards (or all cards if less than 5) that were used during the fiscal period. Randomly select one monthly statement or combined statement for each card (for a debit card, randomly select one monthly bank statement). Obtain supporting documentation, and
  - a) Observe whether there is evidence that the monthly statement or combined statement and supporting documentation (e.g., original receipts for credit/debit card purchases, exception reports for excessive fuel card usage) were reviewed and approved, in writing (or electronically approved) by someone other than the authorized card holder (those instances requiring such approval that may constrain the legal authority of certain public officials, such as the mayor of a Lawrason Act municipality, should not be reported); and
  - b) Observe that finance charges and late fees were not assessed on the selected statements.

#### **Results of Testing:**

No exceptions were noted in the above tests.

C. Using the monthly statements or combined statements selected under procedure #7B above, excluding fuel cards, randomly select 10 transactions (or all transactions if less than 10) from each statement, and obtain supporting documentation for the transactions (e.g., each card should

have 10 transactions subject to inspection). For each transaction, observe that it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only). For missing receipts, the practitioner should describe the nature of the transaction and observe whether management had a compensating control to address missing receipts, such as a "missing receipt statement" that is subject to increased scrutiny.

### **Results of Testing:**

No exceptions were noted in the above tests.

#### 7) Travel and Travel-Related Expense Reimbursements (excluding card transactions)

- A. Obtain from management a listing of all travel and travel-related expense reimbursements during the fiscal period and management's representation that the listing or general ledger is complete. Randomly select 5 reimbursements and obtain the related expense reimbursement forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected
  - i. If reimbursed using a per diem, observe that the approved reimbursement rate is no more than those rates established either by the State of Louisiana or the U.S. General Services Administration (www.gsa.gov);
  - ii. If reimbursed using actual costs, observe that the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased;
  - iii. Observe that each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by Written Policies and Procedures procedure #1A(vii); and
  - iv. Observe that each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

#### Results of Testing:

No exceptions were noted in the above tests.

#### 8) Contracts

- A. Obtain from management a listing of all agreements/contracts for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period. *Alternatively, the practitioner may use an equivalent selection source, such as an active vendor list.* Obtain management's representation that the listing is complete. Randomly select 5 contracts (or all contracts if less than 5) from the listing, excluding the practitioner's contract, and
  - i. Observe whether the contract was bid in accordance with the Louisiana Public Bid Law (e.g., solicited quotes or bids, advertised), if required by law;
  - ii. Observe whether the contract was approved by the governing body/board, if required by policy or law (e.g., Lawrason Act, Home Rule Charter);
  - iii. If the contract was amended (e.g., change order), observe that the original contract terms provided for such an amendment and that amendments were made in compliance with the

- contract terms (e.g., if approval is required for any amendment, the documented approval); and
- iv. Randomly select one payment from the fiscal period for each of the 5 contracts, obtain the supporting invoice, agree the invoice to the contract terms, and observe that the invoice and related payment agreed to the terms and conditions of the contract.

#### Results of Testing:

No exceptions were noted in the above tests.

#### 9) Payroll and Personnel

A. Obtain a listing of employees and officials employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees or officials, obtain related paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates in the personnel files.

#### **Results of Testing:**

No exceptions were noted in the above tests.

- B. Randomly select one pay period during the fiscal period. For the 5 employees or officials selected under procedure #9A above, obtain attendance records and leave documentation for the pay period, and
  - i. Observe that all selected employees or officials documented their daily attendance and leave (e.g., vacation, sick, compensatory);
  - ii. Observe whether supervisors approved the attendance and leave of the selected employees or officials;
  - iii. Observe that any leave accrued or taken during the pay period is reflected in the entity's cumulative leave records; and
  - iv. Observe the rate paid to the employees or officials agrees to the authorized salary/pay rate found within the personnel file.

#### Results of Testing:

No exceptions were noted in the above tests.

C. Obtain a listing of those employees or officials that received termination payments during the fiscal period and management's representation that the list is complete. Randomly select two employees or officials and obtain related documentation of the hours and pay rates used in management's termination payment calculations and the entity's policy on termination payments. Agree the hours to the employee's or official's cumulative leave records, agree the pay rates to the employee's or official's authorized pay rates in the employee's or official's personnel files, and agree the termination payment to entity policy.

#### Results of Testing:

No exceptions were noted in the above tests.

D. Obtain management's representation that employer and employee portions of third-party payroll related amounts (e.g., payroll taxes, retirement contributions, health insurance premiums, garnishments, workers' compensation premiums, etc.) have been paid, and any associated forms have been filed, by required deadlines.

#### Results of Testing:

Management represents that payroll-related amounts and reports were timely paid and filed. We did not note any exceptions in our tests.

#### 10) Ethics

- A. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A obtain ethics documentation from management, and
  - a. Observe whether the documentation demonstrates that each employee/official completed one hour of ethics training during the calendar year as required by R.S. 42:1170; and
  - b. Observe whether the entity maintains documentation which demonstrates that each employee and official were notified of any changes to the entity's ethics policy during the fiscal period, as applicable.

#### Results of Testing:

No exceptions were noted in the above tests.

B. Inquire and/or observe whether the agency has appointed an ethics designee as required by R.S. 42:1170.

### **Results of Testing:**

An ethics designee has been appointed.

#### 11) Debt Service

A. Obtain a listing of bonds/notes and other debt instruments issued during the fiscal period and management's representation that the listing is complete. Select all debt instruments on the listing, obtain supporting documentation, and observe that State Bond Commission approval was obtained for each debt instrument issued as required by Article VII, Section 8 of the Louisiana Constitution.

#### **Results of Testing:**

Not applicable.

B. Obtain a listing of bonds/notes outstanding at the end of the fiscal period and management's representation that the listing is complete. Randomly select one bond/note, inspect debt covenants, obtain supporting documentation for the reserve balance and payments, and agree actual reserve balances and payments to those required by debt covenants (including contingency funds, short-lived asset funds, or other funds required by the debt covenants).

#### **Results of Testing:**

Not applicable.

#### 12) Fraud Notice

A. Obtain a listing of misappropriations of public funds and assets during the fiscal period and management's representation that the listing is complete. Select all misappropriations on the listing, obtain supporting documentation, and observe that the entity reported the misappropriation(s) to the legislative auditor and the district attorney of the parish in which the entity is domiciled as required by R.S. 24:523.

#### **Results of Testing:**

Management represents that they are not aware of any misappropriations of public funds or assets. We did not note any in our tests.

B. Observe that the entity has posted, on its premises and website, the notice required by R.S. 24:523.1 concerning the reporting of misappropriation, fraud, waste, or abuse of public funds.

#### Results of Testing:

The notice is properly posted.

#### 13) Information Technology Disaster Recovery/Business Continuity

- A. Perform the following procedures, verbally discuss the results with management, and report "We performed the procedure and discussed the results with management."
  - a. Obtain and inspect the entity's most recent documentation that it has backed up its critical data (if there is no written documentation, then inquire of personnel responsible for backing up critical data) and observe evidence that such backup (a) occurred within the past week, (b) was not stored on the government's local server or network, and (c) was encrypted.
  - b. Obtain and inspect the entity's most recent documentation that it has tested/verified that its backups can be restored (if there is no written documentation, then inquire of personnel responsible for testing/verifying backup restoration) and observe evidence that the test/verification was successfully performed within the past 3 months.
  - c. Obtain a listing of the entity's computers currently in use and their related locations, and management's representation that the listing is complete. Randomly select 5 computers and observe while management demonstrates that the selected computers have current and active antivirus software and that the operating system and accounting system software in use are currently supported by the vendor.

#### Results of Testing:

We performed the procedures and discussed the results with management.

B. Randomly select 5 terminated employees (or all terminated employees if less than 5) using the list of terminated employees obtained in Payroll and Personnel procedure #9C. Observe evidence that the selected terminated employees have been removed or disabled from the network.

#### **Results of Testing:**

No exceptions were noted in the above tests.

- C. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A, obtain cybersecurity training documentation from management, and observe that the documentation demonstrates that the following employees/officials with access to the agency's information technology assets have completed cybersecurity training as required by R.S. 42:1267. The requirements are as follows:
  - 1. Hired before June 9, 2020 completed the training; and
  - 2. Hired on or after June 9, 2020 completed the training within 30 days of initial service or employment.

#### Results of Testing:

No exceptions were noted in the above tests.

#### 14) Prevention of Sexual Harassment

A. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A, obtain sexual harassment training documentation from management, and observe that the documentation demonstrates each employee/official completed at least one hour of sexual harassment training during the calendar year as required by R.S. 42:343.

# Results of Testing:

No exceptions were noted in the above tests.

B. Observe that the entity has posted its sexual harassment policy and complaint procedure on its website (or in a conspicuous location on the entity's premises if the entity does not have a website)

#### Results of Testing:

The notice is properly posted.

- C. Obtain the entity's annual sexual harassment report for the current fiscal period, observe that the report was dated on or before February 1, and observe that the report includes the applicable requirements of R.S. 42:344:
  - i. Number and percentage of public servants in the agency who have completed the training requirements;
  - ii. Number of sexual harassment complaints received by the agency;
  - iii. Number of complaints which resulted in a finding that sexual harassment occurred;

- iv. Number of complaints in which the finding of sexual harassment resulted in discipline or corrective action; and
- v. Amount of time it took to resolve each complaint.

#### **Results of Testing:**

Management represents that they did not receive any sexual harassment complaints during the year.

We were engaged by the Natchitoches Housing Authority to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on those C/C areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of the Natchitoches Housing Authority and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely to describe the scope of testing performed on those C/C areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the LLA as a public document.

Mike Estes, P.C.

Fort Worth, Texas

Mike Ester, P.C.

September 12, 2024

	Entity Wide Bala	ance Sheet Su	ımmary				
	Project Total	6.2 Component Unit - Blended	14.871 Housing Choice Vouchers	cocc	Subtotal	ELIM	Total
111 Cash - Unrestricted	\$3,577,401	\$226,394	\$413,162	\$778,723	\$4,995,680		\$4,995,680
112 Cash - Restricted - Modernization and Development	, , ,	, ,		•			
113 Cash - Other Restricted			\$3,263	\$9,272	\$12,535		\$12,535
114 Cash - Tenant Security Deposits	\$74,174	\$491			\$74,665		\$74,665
115 Cash - Restricted for Payment of Current Liabilities							
100 Total Cash	\$3,651,575	\$226,885	\$416,425	\$787,995	\$5,082,880	\$0	\$5,082,880
121 Accounts Receivable - PHA Projects	\$1,311			\$409	\$1,720		\$1,720
122 Accounts Receivable - HUD Other Projects			\$9,410	<u> </u>	\$9,410		\$9,410
124 Accounts Receivable - Other Government							
125 Accounts Receivable - Miscellaneous				\$465	\$465		\$465
126 Accounts Receivable - Tenants	\$6,934		\$356	·	\$7,290		\$7,290
126.1 Allowance for Doubtful Accounts -Tenants	-\$347		\$0		-\$347		-\$347
126.2 Allowance for Doubtful Accounts - Other	\$0		\$0	\$0	\$0		\$0
127 Notes, Loans, & Mortgages Receivable - Current							
128 Fraud Recovery							
128.1 Allowance for Doubtful Accounts - Fraud							
129 Accrued Interest Receivable							
120 Total Receivables, Net of Allowances for Doubtful Accounts	\$7,898	\$0	\$9,766	\$874	\$18,538	\$0	\$18,538
131 Investments - Unrestricted	\$414,521	\$39,601		\$357,405	\$811,527		\$811,527
132 Investments - Restricted	, ,	, ,					, ,
135 Investments - Restricted for Payment of Current Liability							
142 Prepaid Expenses and Other Assets	\$1,098		\$7,066	\$10,023	\$18,187		\$18,187
143 Inventories	\$42,466			•	\$42,466		\$42,466
143.1 Allowance for Obsolete Inventories	-\$2,122				-\$2,122		-\$2,122
144 Inter Program Due From							
145 Assets Held for Sale							
150 Total Current Assets	\$4,115,436	\$266,486	\$433,257	\$1,156,297	\$5,971,476	\$0	\$5,971,476

Entity Wide Balance Sheet Summary									
	Project Total	6.2 Component Unit - Blended	14.871 Housing Choice Vouchers	cocc	Subtotal	ELIM	Total		
161 Land	\$921,100	\$800		\$35,500	\$957,400		\$957,400		
162 Buildings	\$26,849,485	\$27,643		\$210,473	\$27,087,601		\$27,087,601		
163 Furniture, Equipment & Machinery - Dwellings	\$2,040,758	ψ=:,σ::σ		\$1,400	\$2,042,158		\$2,042,158		
164 Furniture, Equipment & Machinery - Administration	\$586,411		\$15,405	\$86,265	\$688,081		\$688,081		
165 Leasehold Improvements	,,,,,		, ,, ,,	, ,	, , , , , ,		, , , , , , , , , , , , , , , , , , ,		
166 Accumulated Depreciation	-\$18,876,714	-\$24,171	-\$12,205	-\$234,899	-\$19,147,989		-\$19,147,989		
167 Construction in Progress		, ,	. ,	. ,	, , ,				
168 Infrastructure									
160 Total Capital Assets, Net of Accumulated Depreciation	\$11,521,040	\$4,272	\$3,200	\$98,739	\$11,627,251	\$0	\$11,627,251		
171 Notes, Loans and Mortgages Receivable - Non-Current									
172 Notes, Loans, & Mortgages Receivable - Non Current - Past Due									
173 Grants Receivable - Non Current									
174 Other Assets				\$26,489	\$26,489		\$26,489		
176 Investments in Joint Ventures									
180 Total Non-Current Assets	\$11,521,040	\$4,272	\$3,200	\$125,228	\$11,653,740	\$0	\$11,653,740		
200 Deferred Outflow of Resources									
290 Total Assets and Deferred Outflow of Resources	\$15,636,476	\$270,758	\$436,457	\$1,281,525	\$17,625,216	\$0	\$17,625,216		
311 Bank Overdraft									
312 Accounts Payable <= 90 Days			\$5,191		\$5,191		\$5,191		
313 Accounts Payable >90 Days Past Due			ψο, το τ		ψ0,101		φο,τοτ		
321 Accrued Wage/Payroll Taxes Payable				\$9,895	\$9,895		\$9,895		
322 Accrued Compensated Absences - Current Portion	\$15,093		\$3,260	\$5,104	\$23,457		\$23,457		
324 Accrued Contingency Liability	ψ.ο,οσο		ψο,=οο	Ψο,	Ψ20, .0.		Ψ=0, .0.		
325 Accrued Interest Payable									
331 Accounts Payable - HUD PHA Programs			\$646		\$646		\$646		
332 Account Payable - PHA Projects	\$1,429		72.2	\$103	\$1,532		\$1,532		

Er	ntity Wide Bala	ance Sheet Su	mmary				
	Project Total	6.2 Component Unit - Blended	14.871 Housing Choice Vouchers	cocc	Subtotal	ELIM	Total
333 Accounts Payable - Other Government	\$10,699				\$10,699		\$10,699
341 Tenant Security Deposits	\$74,082	\$491			\$74,573		\$74,573
342 Unearned Revenue	\$11,175	* -	\$141,757		\$152,932		\$152,932
343 Current Portion of Long-term Debt - Capital Projects/Mortgage Revenue	, , -		, , ,		¥ = 7==		+ - ,
344 Current Portion of Long-term Debt - Operating Borrowings							
345 Other Current Liabilities				\$13,833	\$13,833		\$13,833
346 Accrued Liabilities - Other					. ,		
347 Inter Program - Due To							
348 Loan Liability - Current							
310 Total Current Liabilities	\$112,478	\$491	\$150,854	\$28,935	\$292,758	\$0	\$292,758
351 Long-term Debt, Net of Current - Capital Projects/Mortgage Revenue 352 Long-term Debt, Net of Current - Operating Borrowings				• • • • • •	•		
353 Non-current Liabilities - Other			<b>4</b> ·	\$12,656	\$12,656		\$12,656
354 Accrued Compensated Absences - Non Current	\$28,126		\$3,654	\$22,923	\$54,703		\$54,703
355 Loan Liability - Non Current							
356 FASB 5 Liabilities							
357 Accrued Pension and OPEB Liabilities	000,100	Φ0	<b>#0.054</b>	<b>A</b> 05.570	007.050		<b>\$07.050</b>
350 Total Non-Current Liabilities	\$28,126	\$0	\$3,654	\$35,579	\$67,359	\$0	\$67,359
300 Total Liabilities	\$140,604	\$491	\$154,508	\$64,514	\$360,117	\$0	\$360,117
400 Deferred Inflow of Resources							
508.4 Net Investment in Capital Assets	\$11,521,040	\$4,272	\$3,200	\$98,739	\$11,627,251		\$11,627,251
511.4 Restricted Net Position	\$0	, ,	\$3,263	\$0	\$3,263		\$3,263
512.4 Unrestricted Net Position	\$3,974,832	\$265,995	\$275,486	\$1,118,272	\$5,634,585		\$5,634,585
513 Total Equity - Net Assets / Position	\$15,495,872	\$270,267	\$281,949	\$1,217,011	\$17,265,099	\$0	\$17,265,099
600 Total Liabilities, Deferred Inflows of Resources and Equity - Net	\$15,636,476	\$270,758	\$436,457	\$1,281,525	\$17,625,216	\$0	\$17,625,216

	Entity Wide Revenue	and Expense	Summary				
	Project Total	6.2 Component Unit - Blended	14.871 Housing Choice Vouchers	cocc	Subtotal	ELIM	Total
70300 Net Tenant Rental Revenue	\$1,277,963	\$8,800			\$1,286,763		\$1,286,763
70400 Tenant Revenue - Other	\$64,397	, -,			\$64,397		\$64,397
70500 Total Tenant Revenue	\$1,342,360	\$8,800	\$0	\$0	\$1,351,160	\$0	\$1,351,160
70600 HUD PHA Operating Grants	\$1,022,096		\$1,616,700		\$2,638,796		\$2,638,796
70610 Capital Grants	\$492,899				\$492,899		\$492,899
70710 Management Fee				\$373,098	\$373,098	-\$373,098	\$0
70720 Asset Management Fee				\$18,036	\$18,036	-\$18,036	\$0
70730 Book Keeping Fee				\$10,693	\$10,693	-\$10,693	\$0
70740 Front Line Service Fee							
70750 Other Fees							
70700 Total Fee Revenue				\$401,827	\$401,827	-\$401,827	\$0
70800 Other Government Grants							
71100 Investment Income - Unrestricted	\$11,312	\$816	\$1,827	\$4,566	\$18,521		\$18,521
71200 Mortgage Interest Income							
71300 Proceeds from Disposition of Assets Held for Sale							
71310 Cost of Sale of Assets							
71400 Fraud Recovery			\$5,460		\$5,460		\$5,460
71500 Other Revenue	\$14,068	\$40	\$7,749	\$190,172	\$212,029		\$212,029
71600 Gain or Loss on Sale of Capital Assets							
72000 Investment Income - Restricted							
70000 Total Revenue	\$2,882,735	\$9,656	\$1,631,736	\$596,565	\$5,120,692	-\$401,827	\$4,718,865
91100 Administrative Salaries	\$92,548		\$121,217	\$139,221	\$352,986		\$352,986
91200 Auditing Fees	\$20,436	1	\$10,218	\$0	\$30,654		\$30,654
91300 Management Fee	\$373,098		, ,,,,,,,,		\$373,098	-\$373,098	\$0
91310 Book-keeping Fee	\$9,018	\$1,675			\$10,693	-\$10,693	\$0
91400 Advertising and Marketing	<del>+-,</del>	, ,			,	+ -,	1
91500 Employee Benefit contributions - Administrative	\$34,503		\$69,970	\$98,237	\$202,710		\$202,710
91600 Office Expenses	\$38,232	\$242	\$17,388	\$17,252	\$73,114		\$73,114

Entity	y Wide Revenue a	and Expense	Summary				
	Project Total	6.2 Component Unit - Blended	14.871 Housing Choice Vouchers	cocc	Subtotal	ELIM	Total
91700 Legal Expense	\$3,250			\$940	\$4,190		\$4,190
91800 Travel				\$14,300	\$14,300		\$14,300
91810 Allocated Overhead							
91900 Other	-\$7,806		\$4,044	\$154,412	\$150,650		\$150,650
91000 Total Operating - Administrative	\$563,279	\$1,917	\$222,837	\$424,362	\$1,212,395	-\$383,791	\$828,604
92000 Asset Management Fee	\$18,036				\$18,036	-\$18,036	\$0
92100 Tenant Services - Salaries							
92200 Relocation Costs							
92300 Employee Benefit Contributions - Tenant Services							
92400 Tenant Services - Other	\$660				\$660		\$660
92500 Total Tenant Services	\$660	\$0	\$0	\$0	\$660	\$0	\$660
93100 Water							
93200 Electricity	\$24,470			\$5,332	\$29,802		\$29,802
93300 Gas	\$5,811			\$1,086	\$6,897		\$6,897
93400 Fuel							
93500 Labor							
93600 Sewer							
93700 Employee Benefit Contributions - Utilities							
93800 Other Utilities Expense			\$5,400		\$5,400		\$5,400
93000 Total Utilities	\$30,281	\$0	\$5,400	\$6,418	\$42,099	\$0	\$42,099
94100 Ordinary Maintenance and Operations - Labor	\$313,580				\$313,580		\$313,580
94200 Ordinary Maintenance and Operations - Materials and Other	\$149,053	\$71		\$5,158	\$154,282		\$154,282
94300 Ordinary Maintenance and Operations Contracts	\$311,904	\$2,023		\$7,269	\$321,196		\$321,196
94500 Employee Benefit Contributions - Ordinary Maintenance	\$179,057				\$179,057		\$179,057
94000 Total Maintenance	\$953,594	\$2,094	\$0	\$12,427	\$968,115	\$0	\$968,115
95100 Protective Services - Labor	\$29,960				\$29,960		\$29,960
95200 Protective Services - Labor 95200 Protective Services - Other Contract Costs	φ29,900	<del> </del>		¢2 544			
30200 Trotective Services - Other Contract COSts				\$3,544	\$3,544		\$3,544

E	ntity Wide Revenue	and Expense	Summary				
	Project Total	6.2 Component Unit - Blended	14.871 Housing Choice Vouchers	cocc	Subtotal	ELIM	Total
95300 Protective Services - Other							
95500 Employee Benefit Contributions - Protective Services							
95000 Total Protective Services	\$29,960	\$0	\$0	\$3,544	\$33,504	\$0	\$33,504
96110 Property Insurance	\$444,561	\$3,129		\$408	\$448,098		\$448,098
96120 Liability Insurance	\$18,937		\$3,841	\$14,032	\$36,810		\$36,810
96130 Workmen's Compensation	\$22,841		\$5,221	\$14,992	\$43,054		\$43,054
96140 All Other Insurance	\$18,211			\$6,458	\$24,669		\$24,669
96100 Total insurance Premiums	\$504,550	\$3,129	\$9,062	\$35,890	\$552,631	\$0	\$552,631
96200 Other General Expenses			\$2,947		\$2,947		\$2,947
96210 Compensated Absences	\$28,704		\$15,994	\$27,684	\$72,382		\$72,382
96300 Payments in Lieu of Taxes	\$124,779		, ,,,,	, , , , , , , , , , , , , , , , , , , ,	\$124,779		\$124,779
96400 Bad debt - Tenant Rents	\$41,639				\$41,639		\$41,639
96500 Bad debt - Mortgages	, , , , , , , , , , , , , , , , , , , ,				, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		, , , , , , , , , , , , , , , , , , ,
96600 Bad debt - Other							
96800 Severance Expense							
96000 Total Other General Expenses	\$195,122	\$0	\$18,941	\$27,684	\$241,747	\$0	\$241,747
96710 Interest of Mortgage (or Bonds) Payable							
96720 Interest on Notes Payable (Short and Long Term)							
96730 Amortization of Bond Issue Costs							
96700 Total Interest Expense and Amortization Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0
96900 Total Operating Expenses	\$2,295,482	\$7,140	\$256,240	\$510,325	\$3,069,187	-\$401,827	\$2,667,360
97000 Excess of Operating Revenue over Operating Expenses	\$587,253	\$2,516	\$1,375,496	\$86,240	\$2,051,505	\$0	\$2,051,505
97100 Extraordinary Maintenance							
97200 Casualty Losses - Non-capitalized							
97300 Housing Assistance Payments			\$1,379,406		\$1,379,406		\$1,379,406
97350 HAP Portability-In			\$7,028		\$7,028		\$7,028

Entity \	Wide Revenue	and Expense	Summary				
	Project Total	6.2 Component Unit - Blended	14.871 Housing Choice Vouchers	cocc	Subtotal	ELIM	Total
97400 Depreciation Expense	\$768,429	\$257	\$1,600	\$4,761	\$775,047		\$775,047
97500 Fraud Losses	<b>4.00</b> , 120	<del></del>	<b>V</b> 1,000	<b>+</b> -,	<b>*</b> ***********************************		<b>*</b> ***********************************
97600 Capital Outlays - Governmental Funds							
97700 Debt Principal Payment - Governmental Funds							
97800 Dwelling Units Rent Expense							
90000 Total Expenses	\$3,063,911	\$7,397	\$1,644,274	\$515,086	\$5,230,668	-\$401,827	\$4,828,841
10010 Operating Transfer In	\$97,638				\$97,638	-\$97,638	\$0
10020 Operating transfer Out	-\$97,638				-\$97,638	\$97,638	\$0
10030 Operating Transfers from/to Primary Government					, ,	. ,	,
10040 Operating Transfers from/to Component Unit							
10050 Proceeds from Notes, Loans and Bonds							
10060 Proceeds from Property Sales							
10070 Extraordinary Items, Net Gain/Loss							
10080 Special Items (Net Gain/Loss)							
10091 Inter Project Excess Cash Transfer In							
10092 Inter Project Excess Cash Transfer Out							
10093 Transfers between Program and Project - In							
10094 Transfers between Project and Program - Out							
10100 Total Other financing Sources (Uses)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10000 Excess (Deficiency) of Total Revenue Over (Under) Total Expenses	-\$181,176	\$2,259	-\$12,538	\$81,479	-\$109,976	\$0	-\$109,976
11020 Required Annual Debt Principal Payments	\$0	\$0	\$0	\$0	\$0		\$0
11030 Beginning Equity	\$15,677,048	\$268,008	\$294,487	\$1,135,532	\$17,375,075		\$17,375,075
11040 Prior Period Adjustments, Equity Transfers and Correction of Errors	\$0			\$0	\$0		\$0
11050 Changes in Compensated Absence Balance							
11060 Changes in Contingent Liability Balance							
11070 Changes in Unrecognized Pension Transition Liability							
11080 Changes in Special Term/Severance Benefits Liability							
11090 Changes in Allowance for Doubtful Accounts - Dwelling Rents							

Entity V	/ide Revenue	and Expense	Summary				
	Project Total	6.2 Component Unit - Blended	14.871 Housing Choice Vouchers	cocc	Subtotal	ELIM	Total
11100 Changes in Allowance for Doubtful Accounts - Other							
11170 Administrative Fee Equity			\$278,686		\$278,686		\$278,686
11180 Housing Assistance Payments Equity			\$3,263		\$3,263		\$3,263
11190 Unit Months Available	4752		3775	0	8527		8527
11210 Number of Unit Months Leased	4509		3775	0	8284		8284
11270 Excess Cash	\$3,770,227				\$3,770,227		\$3,770,227
11610 Land Purchases	\$0			\$0	\$0		\$0
11620 Building Purchases	\$487,780			\$0	\$487,780		\$487,780
11630 Furniture & Equipment - Dwelling Purchases	\$5,119			\$0	\$5,119		\$5,119
11640 Furniture & Equipment - Administrative Purchases	\$0			\$0	\$0		\$0
11650 Leasehold Improvements Purchases	\$0			\$0	\$0		\$0
11660 Infrastructure Purchases	\$0			\$0	\$0		\$0
13510 CFFP Debt Service Payments	\$0			\$0	\$0		\$0
13901 Replacement Housing Factor Funds	\$0			\$0	\$0		\$0

Project Balance Sheet Summary									
	LA115000010	OTHER PROJ	LA115000020	Total					
111 Cash - Unrestricted	\$1,202,200		\$2,375,201	\$3,577,401					
112 Cash - Restricted - Modernization and Development	ψ1,202,200		Ψ2,373,201	ψ3,377,401					
113 Cash - Other Restricted									
114 Cash - Tenant Security Deposits	\$41,349		\$32.825	\$74,174					
115 Cash - Restricted for Payment of Current Liabilities	ψ+1,0+0		ψ02,020	ψιτ,τιτ					
100 Total Cash	\$1,243,549	\$0	\$2,408,026	\$3,651,575					
Too Total Guerr	ψ1,210,010	Ψΰ	ΨΣ, 100,020	ψο,σοτ,στο					
121 Accounts Receivable - PHA Projects	\$390		\$921	\$1,311					
122 Accounts Receivable - HUD Other Projects	4000		Ψ0=:	ψ.,σ					
124 Accounts Receivable - Other Government									
125 Accounts Receivable - Miscellaneous									
126 Accounts Receivable - Tenants	\$2,998		\$3,936	\$6,934					
126.1 Allowance for Doubtful Accounts -Tenants	-\$150		-\$197	-\$347					
126.2 Allowance for Doubtful Accounts - Other	\$0		\$0	\$0					
127 Notes, Loans, & Mortgages Receivable - Current	7.0		**	**					
128 Fraud Recovery									
128.1 Allowance for Doubtful Accounts - Fraud									
129 Accrued Interest Receivable									
120 Total Receivables, Net of Allowances for Doubtful Accounts	\$3,238	\$0	\$4,660	\$7,898					
	¥5,=55	7.	<b>V</b> 1,000	<b>V</b> .,555					
131 Investments - Unrestricted	\$212,762		\$201,759	\$414,521					
132 Investments - Restricted	, , ,		, , , , , , , , , , , , , , , , , , ,	· /-					
135 Investments - Restricted for Payment of Current Liability									
142 Prepaid Expenses and Other Assets	\$1,098			\$1,098					
143 Inventories	\$18,123		\$24,343	\$42,466					
143.1 Allowance for Obsolete Inventories	-\$906		-\$1,216	-\$2,122					
144 Inter Program Due From									
145 Assets Held for Sale									
150 Total Current Assets	\$1,477,864	\$0	\$2,637,572	\$4,115,436					
161 Land	\$665,000		\$256,100	\$921,100					
162 Buildings	\$16,296,750		\$10,552,735	\$26,849,485					
163 Furniture, Equipment & Machinery - Dwellings	\$630,356		\$1,410,402	\$2,040,758					
164 Furniture, Equipment & Machinery - Administration	\$264,047		\$322,364	\$586,411					
165 Leasehold Improvements									
166 Accumulated Depreciation	-\$11,581,846		-\$7,294,868	-\$18,876,714					
167 Construction in Progress									
168 Infrastructure									
160 Total Capital Assets, Net of Accumulated Depreciation	\$6,274,307	\$0	\$5,246,733	\$11,521,040					
171 Notes, Loans and Mortgages Receivable - Non-Current									
172 Notes, Loans, & Mortgages Receivable - Non Current - Past									
173 Grants Receivable - Non Current									
174 Other Assets									
176 Investments in Joint Ventures									
180 Total Non-Current Assets	\$6,274,307	\$0	\$5,246,733	\$11,521,040					
200 Deferred Outflow of Resources									
290 Total Assets and Deferred Outflow of Resources	\$7,752,171	\$0	\$7,884,305	\$15,636,476					

Project Balance Sheet Summary				
	LA115000010	OTHER PROJ	LA115000020	Total
311 Bank Overdraft				
312 Accounts Payable <= 90 Days				
313 Accounts Payable >90 Days Past Due				
321 Accrued Wage/Payroll Taxes Payable				
322 Accrued Compensated Absences - Current Portion	\$8,247		\$6,846	\$15,093
324 Accrued Contingency Liability				
325 Accrued Interest Payable				
331 Accounts Payable - HUD PHA Programs				
332 Account Payable - PHA Projects	\$1,039		\$390	\$1,429
333 Accounts Payable - Other Government	\$6,306		\$4,393	\$10,699
341 Tenant Security Deposits	\$41,257		\$32,825	\$74,082
342 Unearned Revenue	\$6,067		\$5,108	\$11,175
343 Current Portion of Long-term Debt - Capital	, , , , ,		¥ = 7 = -	* /
344 Current Portion of Long-term Debt - Operating Borrowings				
345 Other Current Liabilities				
346 Accrued Liabilities - Other				
347 Inter Program - Due To				
348 Loan Liability - Current				
310 Total Current Liabilities	\$62,916	\$0	\$49,562	\$112,478
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, ,	+ -/	, , -
351 Long-term Debt, Net of Current - Capital Projects/Mortgage				
352 Long-term Debt, Net of Current - Operating Borrowings				
353 Non-current Liabilities - Other				
354 Accrued Compensated Absences - Non Current	\$17,648		\$10,478	\$28,126
355 Loan Liability - Non Current	<b>4</b> 11,010		<b>Ç</b> 10, 110	<del>+==,:==</del>
356 FASB 5 Liabilities				
357 Accrued Pension and OPEB Liabilities				
350 Total Non-Current Liabilities	\$17,648	\$0	\$10,478	\$28,126
300 Total Liabilities	\$80,564	\$0	\$60,040	\$140,604
OU TOTAL EIGDINIOS	ψου,σομ	ΨΟ	ψου,υπο	ψ170,004
400 Deferred Inflow of Resources				
508.4 Net Investment in Capital Assets	\$6,274,307		\$5,246,733	\$11,521,040
511.4 Restricted Net Position	\$0			\$0
512.4 Unrestricted Net Position	\$1,397,300	\$0	\$2,577,532	\$3,974,832
513 Total Equity - Net Assets / Position	\$7,671,607	\$0	\$7,824,265	\$15,495,872
600 Total Liabilities, Deferred Inflows of Resources and Equity -	\$7,752,171	\$0	\$7,884,305	\$15,636,476

East Natchitoches An				
	East Natchitoches Amp #10			
	Low Rent	Capital Fund	Total Project	
70300 Net Tenant Rental Revenue	\$713,372		\$713,372	
70400 Tenant Revenue - Other	\$29,182		\$29,182	
70500 Total Tenant Revenue	\$742,554	\$0	\$742,554	
70600 HIID DHA Operating Create	<b>\$450.700</b>	<b>#0.400</b>	<b>#</b> 400.077	
70600 HUD PHA Operating Grants	\$458,769	\$8,108	\$466,877	
70610 Capital Grants		\$177,246	\$177,246	
70710 Management Fee				
70720 Asset Management Fee				
70730 Book Keeping Fee				
70740 Front Line Service Fee		1		
70750 Other Fees				
70700 Total Fee Revenue				
70800 Other Government Grants				
71100 Investment Income - Unrestricted	\$4,819		\$4,819	
71200 Mortgage Interest Income				
71300 Proceeds from Disposition of Assets Held for Sale				
71310 Cost of Sale of Assets				
71400 Fraud Recovery				
71500 Other Revenue	\$5,952		\$5,952	
71600 Gain or Loss on Sale of Capital Assets				
72000 Investment Income - Restricted				
70000 Total Revenue	\$1,212,094	\$185,354	\$1,397,448	
91100 Administrative Salaries	\$51,944		\$51,944	
91200 Auditing Fees	\$10,218		\$10,218	
91300 Management Fee	\$151,570		\$151,570	
91310 Book-keeping Fee	\$4,962		\$4,962	
91400 Advertising and Marketing				
91500 Employee Benefit contributions - Administrative	\$18,827		\$18,827	
91600 Office Expenses	\$27,152		\$27,152	
91700 Legal Expense	\$730		\$730	
91800 Travel				
91810 Allocated Overhead				
91900 Other	\$3,179		\$3,179	
91000 Total Operating - Administrative	\$268,582	\$0	\$268,582	
92000 Asset Management Fee	\$9,924		\$9,924	
92100 Tenant Services - Salaries	ψ3,324		ψ5,524	
92200 Relocation Costs				
92300 Employee Benefit Contributions - Tenant Services				
92400 Tenant Services - Other	\$330		\$330	
92500 Total Tenant Services	\$330	\$0	\$330	
93100 Water 93200 Electricity	\$16,239		\$16,239	
SUZUU LIGURIUR		1	\$4,004	
<u> </u>	CA MM			
93300 Gas	\$4,004		Ψ+,00+	
<u> </u>	\$4,004		Ψ4,004	

Single Project Revenue and Expense East Natchitoches Amp #10			
93700 Employee Benefit Contributions - Utilities			
93800 Other Utilities Expense			
93000 Total Utilities	\$20,243	\$0	\$20,243
94100 Ordinary Maintenance and Operations - Labor	\$139,373		\$139,373
94200 Ordinary Maintenance and Operations - Materials and Other	\$68,654		\$68,654
94300 Ordinary Maintenance and Operations Contracts	\$174,150		\$174,150
94500 Employee Benefit Contributions - Ordinary Maintenance	\$78,594		\$78,594
94000 Total Maintenance	\$460,771	\$0	\$460,771
95100 Protective Services - Labor			
95200 Protective Services - Other Contract Costs			
95300 Protective Services - Other			
95500 Employee Benefit Contributions - Protective Services			
95000 Total Protective Services	\$0	\$0	\$0
96110 Property Insurance	\$220,512		\$220,512
96120 Liability Insurance	\$3,841		\$3,841
96130 Workmen's Compensation	\$15,104		\$15,104
96140 All Other Insurance	\$13,574		\$13,574
96100 Total insurance Premiums	\$253,031	\$0	\$253,031
96200 Other General Expenses			
96210 Compensated Absences	\$18,291		\$18,291
96300 Payments in Lieu of Taxes	\$69,304		\$69,304
96400 Bad debt - Tenant Rents	\$16,383		\$16,383
96500 Bad debt - Mortgages			
96600 Bad debt - Other			
96800 Severance Expense			
96000 Total Other General Expenses	\$103,978	\$0	\$103,978
96710 Interest of Mortgage (or Bonds) Payable			
96720 Interest on Notes Payable (Short and Long Term)			
96730 Amortization of Bond Issue Costs			
96700 Total Interest Expense and Amortization Cost	\$0	\$0	\$0
96900 Total Operating Expenses	\$1,116,859	\$0	\$1,116,859
97000 Excess of Operating Revenue over Operating Expenses	\$95,235	\$185,354	\$280,589
	, , , , , ,	,	
97100 Extraordinary Maintenance			
97200 Casualty Losses - Non-capitalized			
97300 Housing Assistance Payments			
97350 HAP Portability-In			
97400 Depreciation Expense	\$405,402		\$405,402
97500 Fraud Losses			
97600 Capital Outlays - Governmental Funds			
97700 Debt Principal Payment - Governmental Funds			
97800 Dwelling Units Rent Expense	04 700 00:	<b>*</b>	<b>#4.500.001</b>
90000 Total Expenses	\$1,522,261	\$0	\$1,522,261

Single Project Revenue and Expense East Natchitoches Amp #10			
10010 Operating Transfer In	\$8,108		\$8,108
10020 Operating transfer Out	<b>4</b> 0,100	-\$8,108	-\$8,108
10030 Operating Transfers from/to Primary Government		, i , i i i	* - /
10040 Operating Transfers from/to Component Unit			
10050 Proceeds from Notes, Loans and Bonds			
10060 Proceeds from Property Sales			
10070 Extraordinary Items, Net Gain/Loss			
10080 Special Items (Net Gain/Loss)			
10091 Inter Project Excess Cash Transfer In			
10092 Inter Project Excess Cash Transfer Out			
10093 Transfers between Program and Project - In			
10094 Transfers between Project and Program - Out			
10100 Total Other financing Sources (Uses)	\$8,108	-\$8,108	\$0
10000 Excess (Deficiency) of Total Revenue Over (Under) Total Expenses	-\$302,059	\$177,246	-\$124,813
11020 Required Annual Debt Principal Payments	\$0	\$0	\$0
11030 Beginning Equity	\$7,796,420	\$0	\$7,796,420
11040 Prior Period Adjustments, Equity Transfers and Correction of Errors		\$0	\$0
11050 Changes in Compensated Absence Balance			
11060 Changes in Contingent Liability Balance			
11070 Changes in Unrecognized Pension Transition Liability			
11080 Changes in Special Term/Severance Benefits Liability			
11090 Changes in Allowance for Doubtful Accounts - Dwelling Rents			
11100 Changes in Allowance for Doubtful Accounts - Other			
11170 Administrative Fee Equity			
11180 Housing Assistance Payments Equity			
11190 Unit Months Available	2580		2580
11210 Number of Unit Months Leased	2481		2481
11270 Excess Cash 11610 Land Purchases	\$1,303,562	Φ0	\$1,303,562
	\$0 \$0	\$0 \$174.696	\$0 \$174.696
11620 Building Purchases 11630 Furniture & Equipment - Dwelling Purchases	\$0 \$0	\$174,686	\$174,686
11640 Furniture & Equipment - Dweiling Purchases  11640 Furniture & Equipment - Administrative Purchases	\$0 \$0	\$2,560	\$2,560
11650 Leasehold Improvements Purchases	\$0 \$0	\$0 \$0	\$0 \$0
11660 Infrastructure Purchases	\$0	\$0 \$0	\$0 \$0
13510 CFFP Debt Service Payments	\$0	\$0	\$0 \$0
13901 Replacement Housing Factor Funds	\$0	\$0	\$0 \$0
1990 F Mepiacement Housing Factor Fullus	ΦU	φυ	φυ

Single Project Revenue and Expense  East Natchitoches Amp #20			
70300 Net Tenant Rental Revenue	\$564,591		\$564,591
70400 Tenant Revenue - Other	\$35,215		\$35,215
70500 Total Tenant Revenue	\$599,806	\$0	\$599,806
	*****	* -	<b>,</b> , , , , , , , , , , , , , , , , , ,
70600 HUD PHA Operating Grants	\$465,689	\$89,530	\$555,219
70610 Capital Grants		\$315,653	\$315,653
70710 Management Fee			
70720 Asset Management Fee			
70730 Book Keeping Fee			
70740 Front Line Service Fee			
70750 Other Fees			
70700 Total Fee Revenue			
70800 Other Government Grants			
71100 Investment Income - Unrestricted	\$6,493		\$6,493
71200 Mortgage Interest Income	Ψ0,493		Ψ0,493
71300 Proceeds from Disposition of Assets Held for Sale			
71310 Cost of Sale of Assets			
71400 Fraud Recovery			
71500 Other Revenue	\$8,116		\$8,116
71600 Gain or Loss on Sale of Capital Assets	ψ0,110		ψο, ι το
72000 Investment Income - Restricted			
70000 Total Revenue	\$1,080,104	\$405,183	\$1,485,287
	<b>4</b> 1,000,101	<b>,</b> , , , , , , , , , , , , , , , , , ,	<del>+ 1, 100,=01</del>
91100 Administrative Salaries	\$40,604		\$40,604
91200 Auditing Fees	\$10,218		\$10,218
91300 Management Fee	\$221,528		\$221,528
91310 Book-keeping Fee	\$4,056		\$4,056
91400 Advertising and Marketing	. ,		. ,
91500 Employee Benefit contributions - Administrative	\$15,676		\$15,676
91600 Office Expenses	\$11,080		\$11,080
91700 Legal Expense	\$2,520		\$2,520
91800 Travel			
91810 Allocated Overhead			
91900 Other	-\$10,985		-\$10,985
91000 Total Operating - Administrative	\$294,697	\$0	\$294,697
92000 Asset Management Fee	\$8,112		\$8,112
92100 Tenant Services - Salaries	φ0,112		ψΟ, ΙΙΖ
92200 Relocation Costs		1	
92300 Employee Benefit Contributions - Tenant Services			
92400 Tenant Services - Other	\$330	1	\$330
92500 Total Tenant Services	\$330	\$0	\$330
93100 Water	****		<b>40.33</b>
93200 Electricity	\$8,231		\$8,231
93300 Gas	\$1,807	1	\$1,807
93400 Fuel			
93500 Labor			

Single Project Revenue and Expense  East Natchitoches Amp #20			
93700 Employee Benefit Contributions - Utilities			
93800 Other Utilities Expense			
93000 Total Utilities	\$10,038	\$0	\$10,038
33000 Total Offices	\$10,030	ΨΟ	φ10,030
94100 Ordinary Maintenance and Operations - Labor	\$174,207		\$174,207
94200 Ordinary Maintenance and Operations - Materials and Other	\$80,399		\$80,399
94300 Ordinary Maintenance and Operations Contracts	\$137,754		\$137,754
94500 Employee Benefit Contributions - Ordinary Maintenance			
	\$100,463	00	\$100,463
94000 Total Maintenance	\$492,823	\$0	\$492,823
95100 Protective Services - Labor	\$29,960		\$29,960
95200 Protective Services - Cabor 95200 Protective Services - Other Contract Costs	φ29,900		ψ <b>∠</b> ૭,૭00
95300 Protective Services - Other Contract Costs  95300 Protective Services - Other		1	
95500 Employee Benefit Contributions - Protective Services 95000 Total Protective Services	\$20,000	<b>C</b> O	\$20,000
95000 Total Protective Services	\$29,960	\$0	\$29,960
96110 Property Insurance	\$224,049		\$224,049
96120 Liability Insurance	\$15,096		\$15,096
96130 Workmen's Compensation			
96140 All Other Insurance	\$7,737		\$7,737
96100 Total insurance Premiums	\$4,637	r.o.	\$4,637
96100 Total insurance Flemiums	\$251,519	\$0	\$251,519
96200 Other General Expenses			
96210 Compensated Absences	\$10,413		\$10,413
96300 Payments in Lieu of Taxes	\$55,475		\$55,475
96400 Bad debt - Tenant Rents	\$25,256		\$25,256
96500 Bad debt - Mortgages	Ψ23,230		Ψ23,230
96600 Bad debt - Other			
96800 Severance Expense			
96000 Severance Expense 96000 Total Other General Expenses	\$91,144	\$0	¢01 144
90000 Total Other General Expenses	φ91,144	ΦΟ	\$91,144
96710 Interest of Mortgage (or Bonds) Payable			
96720 Interest on Notes Payable (Short and Long Term)			
96730 Amortization of Bond Issue Costs			
96700 Total Interest Expense and Amortization Cost	\$0	\$0	\$0
Total Interest Expense and Americanism Cost	Ψ	ΨΟ	ΨΟ
96900 Total Operating Expenses	\$1,178,623	\$0	\$1,178,623
3 1	ψ1,110,0 <u>2</u> 0	45	ψ.,σ,σ2σ
97000 Excess of Operating Revenue over Operating Expenses	-\$98,519	\$405,183	\$306,664
07400 Fisher and in our Majorts			
97100 Extraordinary Maintenance			
97200 Casualty Losses - Non-capitalized		1	
97300 Housing Assistance Payments			
97350 HAP Portability-In			*****
97400 Depreciation Expense	\$363,027		\$363,027
97500 Fraud Losses			
97600 Capital Outlays - Governmental Funds			
97700 Debt Principal Payment - Governmental Funds			
97800 Dwelling Units Rent Expense			
90000 Total Expenses	\$1,541,650	\$0	\$1,541,650

Single Project Revenue and Expense			
East Natchitoches Amp #20			
	Low Rent	Capital Fund	Total Project
10010 Operating Transfer In	\$89,530		\$89,530
10020 Operating transfer Out		-\$89,530	-\$89,530
10030 Operating Transfers from/to Primary Government			
10040 Operating Transfers from/to Component Unit			
10050 Proceeds from Notes, Loans and Bonds			
10060 Proceeds from Property Sales			
10070 Extraordinary Items, Net Gain/Loss			
10080 Special Items (Net Gain/Loss)			
10091 Inter Project Excess Cash Transfer In			
10092 Inter Project Excess Cash Transfer Out			
10093 Transfers between Program and Project - In			
10094 Transfers between Project and Program - Out			
10100 Total Other financing Sources (Uses)	\$89,530	-\$89,530	\$0
10000 Excess (Deficiency) of Total Revenue Over (Under) Total Expenses	-\$372,016	\$315,653	-\$56,363
11020 Required Annual Debt Principal Payments	\$0	\$0	\$0
11030 Beginning Equity	\$7,880,628	\$0	\$7,880,628
11040 Prior Period Adjustments, Equity Transfers and Correction of Errors		\$0	\$0
11050 Changes in Compensated Absence Balance			
11060 Changes in Contingent Liability Balance			
11070 Changes in Unrecognized Pension Transition Liability			
11080 Changes in Special Term/Severance Benefits Liability			
11090 Changes in Allowance for Doubtful Accounts - Dwelling Rents			
11100 Changes in Allowance for Doubtful Accounts - Other			
11170 Administrative Fee Equity			
11180 Housing Assistance Payments Equity			
11190 Unit Months Available	2172		2172
11210 Number of Unit Months Leased	2028		2028
11270 Excess Cash	\$2,466,665		\$2,466,665
11610 Land Purchases	\$0	\$0	\$0
11620 Building Purchases	\$0	\$313,094	\$313,094
11630 Furniture & Equipment - Dwelling Purchases	\$0	\$2,559	\$2,559
11640 Furniture & Equipment - Administrative Purchases	\$0	\$0	\$0
11650 Leasehold Improvements Purchases	\$0	\$0	\$0
11660 Infrastructure Purchases	\$0	\$0	\$0
13510 CFFP Debt Service Payments	\$0	\$0	\$0
13901 Replacement Housing Factor Funds	\$0	\$0	\$0