

**PRIMARY CARE PROVIDERS  
FOR A HEALTHY FELICIANA, INC.**

**Clinton, Louisiana**

**Financial and Compliance Report  
August 31, 2023**

## TABLE OF CONTENTS

	<u>Page</u>
Independent Auditor's Report	1 - 3
Financial Statements:	
Statement of Financial Position	4
Statement of Activities and Changes in Net Assets	5
Statement of Cash Flows	6
Statement of Functional Expenses	7
Notes to Financial Statements	8 - 26
Supplementary Information	
Schedule of Expenditures of Federal Awards	27
Schedule of Compensation, Benefits and Other Payments	28
Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed In Accordance with <i>Government Auditing Standards</i>	29 - 30
Independent Auditor's Report on Compliance for Each Major Federal Program and on Internal Control Over Compliance Required by the Uniform Guidance	31 - 33
Schedule of Findings and Questioned Costs	34 - 35
Summary Schedule of Prior Year Findings and Questioned Costs	36

# STEVEN M. DEROUEN & ASSOCIATES, LLC

*Certified Public Accountants*

P. O. BOX 4265  
LAKE CHARLES, LA 70606  
(337) 513-4915 OFFICE / (337) 205-6927 FAX  
steve@sderouencpa.com

Member American Institute of  
Certified Public Accountants

Member Louisiana Society of  
Certified Public Accountants

## INDEPENDENT AUDITOR'S REPORT

Board of Directors  
Primary Care Providers For A Healthy Feliciana, Inc.  
Clinton, Louisiana

### **Report on the Audit of the Financial Statements**

#### ***Opinion***

We have audited the accompanying financial statements of Primary Care Providers For A Healthy Feliciana, Inc. (a nonprofit organization), which comprise the statement of financial position as of August 31, 2023, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements present fairly, in all material respects, the financial position of Primary Care Providers For A Healthy Feliciana, Inc. as of August 31, 2023, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### ***Basis for Opinion***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Primary Care Providers For A Healthy Feliciana, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### ***Emphasis of Matter Regarding Contingent Liability***

The accompanying financial statements have been prepared assuming all liabilities have been recognized and recorded. The entity is in the process of negotiating with the State of Louisiana Medicaid Program regarding a potential payback of a portion of prior-year claims that Medicaid believes were overpaid. Information related to this contingent liability is disclosed in Note 6.

### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Primary Care Providers For A Healthy Feliciano, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Primary Care Providers For A Healthy Feliciano, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Primary Care Providers For A Healthy Feliciano, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### ***Supplementary Information***

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200. *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the financial statements. In addition, the accompanying schedule of compensation, benefits and other payments to chief executive officer, are also presented for additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards and schedule of compensation, benefits and other payments to chief executive officer are fairly stated, in all material respects, in relation to the financial statements as a whole.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated February 26, 2024, on our consideration of Primary Care Providers For A Healthy Feliciano, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Primary Care Providers For A Healthy Feliciano, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Primary Care Providers For A Healthy Feliciano, Inc.'s internal control over financial reporting and compliance.

### **Report on Summarized Comparative Information**

We have previously audited Primary Care Providers For A Healthy Feliciano, Inc.'s August 31, 2022 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated February 21, 2023. In our opinion, the summarized comparative information presented herein as of and for the year ended August 31, 2022, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Steven M. DeRouen & Associates, LLC

Lake Charles, Louisiana  
February 26, 2024

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Statements of Financial Position**  
**As of August 31, 2023**  
**With Summarized Comparative Totals as of August 31, 2022**

	2023	2022
<b>Assets</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 1,570,672	\$ 3,466,076
Patient accounts receivable, net	1,186,442	1,687,485
Contract receivables	193,821	-
Other receivables	10,792	31,205
Certificates of deposit investment	1,599,719	280,769
Inventory	181,266	184,832
Prepaid expenses	147,012	357,453
Total Current Assets	4,889,724	6,007,820
<b>Property, Plant and Equipment</b>		
Furniture and equipment	4,256,752	4,407,641
Building and improvements	15,437,287	15,334,031
Operating right-of-use asset	197,535	-
	19,891,574	19,741,672
Less accumulated depreciation	(8,483,164)	(7,873,267)
	11,408,410	11,868,405
Land	750,280	750,280
Construction in progress	282,047	32,015
Net Property, Plant and Equipment	12,440,737	12,650,700
<b>Other Assets</b>		
Investment LPCACO	62,771	31,264
Total Other Assets	62,771	31,264
Total Assets	\$ 17,393,232	\$ 18,689,784
<b>Liabilities and Net Assets</b>		
<b>Current Liabilities</b>		
Accounts payable	\$ 349,137	\$ 160,040
Accrued payroll and related liabilities	660,789	845,901
Medicaid program estimated liability	2,000,000	1,000,000
Accrued interest payable	19,305	16,596
Current portion of notes payable	311,577	1,218,114
Current portion of operating right-of-use lease liability	69,823	-
Total Current liabilities	3,410,631	3,240,651
<b>Long Term Liabilities</b>		
Notes payable - net of current portion	5,534,653	5,284,022
Operating right-of-use lease liability - net of current portion	127,712	-
Total Long Term Liabilities	5,662,365	5,284,022
Total Liabilities	9,072,996	8,524,673
<b>Net Assets</b>		
Without donor restrictions	8,320,236	10,165,111
Total Net Assets	8,320,236	10,165,111
Total Liabilities and Net Assets	\$ 17,393,232	\$ 18,689,784

See accompanying notes to the financial statements

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Statements of Activities and Changes in Net Assets**  
**For the Year Ended August 31, 2023**  
**With Summarized Comparative Totals for the Year Ended August 31, 2022**

	<b>2023</b>			<b>2022</b>
	Without Donor Resitrcitions	With Donor Resitrcitions	Total	Total
<b>Revenue and Support</b>				
Revenue:				
Gross patient service revenue	\$ 30,971,438	\$ -	\$ 30,971,438	\$ 27,752,293
Less: contractual allowances and discounts	(18,992,042)	-	(18,992,042)	(16,376,891)
Net patient service revenue	11,979,396	-	11,979,396	11,375,402
Less: provision for uncollectible accounts	(135,266)	-	(135,266)	(927,119)
Net patient service revenue	11,844,130	-	11,844,130	10,448,283
Pharmacy 340B program income	667,660	-	667,660	136,948
Medicare settlement revenue	14,682	-	14,682	25,028
Medicare shared savings and Medicaid incentive program	613,889	-	613,889	532,445
<b>Total Revenue</b>	<b>13,140,361</b>	<b>-</b>	<b>13,140,361</b>	<b>11,142,704</b>
Support:				
Grant awards	7,673,307	-	7,673,307	9,011,210
Contract revenue	193,821	-	193,821	-
Interest and investment income (loss)	35,775	-	35,775	4,475
Gain/(loss) on disposal of fixed assets	(33,467)	-	(33,467)	1,095
Miscellaneous income	91,879	-	91,879	35,897
<b>Total Support and Other Income</b>	<b>7,961,315</b>	<b>-</b>	<b>7,961,315</b>	<b>9,052,677</b>
Net assets released from restrictions				
Satisfaction of program restrictions	-	-	-	-
<b>Total Revenue, Support and Other Income</b>	<b>21,101,676</b>	<b>-</b>	<b>21,101,676</b>	<b>20,195,381</b>
<b>Expenses</b>				
Program services	20,559,785	-	20,559,785	20,232,402
General and administrative	2,386,766	-	2,386,766	2,406,775
<b>Total Expenses</b>	<b>22,946,551</b>	<b>-</b>	<b>22,946,551</b>	<b>22,639,177</b>
Change in Net Assets (Revenues over Expenses)	(1,844,875)	-	(1,844,875)	(2,443,796)
Net Assets - Beginning of Year	10,165,111	-	10,165,111	12,608,907
Net Assets - End of Year	<u>\$ 8,320,236</u>	<u>\$ -</u>	<u>\$ 8,320,236</u>	<u>\$ 10,165,111</u>

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Statements of Cash Flows**  
**For the Year Ended August 31, 2023**  
**With Summarized Comparative Totals for the Year Ended August 31, 2022**

	<b>2023</b>	<b>2022</b>
<b>Cash Flows From Operating Activities</b>		
Change in net assets	\$ (1,844,875)	\$ (2,443,796)
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation and amortization	1,057,980	1,121,436
Changes in operating assets and liabilities:		
Change in allowance for doubtful accounts	135,266	927,119
(Increase) decrease in accounts receivable	365,777	(1,197,682)
(Increase) decrease in contract receivable	(193,821)	
(Increase) decrease in other receivables	20,413	29,829
(Increase) decrease in inventory	3,566	38,210
(Increase) decrease in prepaid expenses	210,441	218,373
Increase (decrease) in accounts payable	189,097	(2,319)
Increase (decrease) in accrued liabilities	(185,112)	2,835
Increase (decrease) in Medicaid program estimated liability	1,000,000	1,000,000
	<u>758,732</u>	<u>(305,995)</u>
<b>Net Cash Provided (Used) by Operating Activities</b>		
<b>Cash Flows From Investing Activities</b>		
Appreciation of LPCACO investment	(31,507)	(29,239)
Proceeds from disposition and maturity of certificate of deposits	280,769	-
Investment in certificates of deposit	(1,599,719)	(801)
Fixed asset acquisitions	(683,949)	(707,224)
Disposal of fixed assets	33,467	14,018
	<u>(2,000,939)</u>	<u>(723,246)</u>
<b>Net Cash Provided (Used) by Investing Activities</b>		
<b>Cash Flows From Financing Activities</b>		
Increase (decrease) in accrued interest payable	2,709	16,596
Payments payments on long-term debt	(655,906)	(323,739)
	<u>(653,197)</u>	<u>(307,143)</u>
<b>Net Cash Provided (Used) by Financing Activities</b>		
<b>Net Increase in Cash and Cash Equivalents</b>	<u>(1,895,404)</u>	<u>(1,336,384)</u>
Cash and Cash Equivalents - Beginning of Year	<u>3,466,076</u>	<u>4,802,460</u>
Cash and Cash Equivalents - End of Year	<u>1,570,672</u>	<u>3,466,076</u>
<b>Presentation on the Statement of Financial Position:</b>		
Cash and cash equivalents	1,570,672	3,466,076
<b>Supplemental Disclosure of Cash Flow Information:</b>		
Interest paid	<u>\$ 252,224</u>	<u>\$ 301,372</u>

See accompanying notes to the financial statements

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Statements of Functional Expenses**  
**For the Year Ended August 31, 2023**  
**With Summarized Comparative Totals for the Year Ended August 31, 2022**

	Supporting Services		Total	
	Program Services	General and Administrative	2023	2022
Salaries	\$ 11,718,800	\$ 1,161,667	\$ 12,880,467	\$ 12,931,290
Fringe benefits	1,281,617	127,045	1,408,662	1,191,104
Retirement	313,838	31,110	344,948	283,471
Payroll taxes	918,000	91,000	1,009,000	995,514
Consultants and contractual services	690	-	690	11,776
Computer processing and billing costs	861,976	152,113	1,014,089	965,949
Printing and copying	39,417	6,956	46,373	75,874
Medical supplies	1,050,589	-	1,050,589	709,248
Software supplies	155,617	27,462	183,079	189,090
Office supplies	-	54,311	54,311	60,309
Minor equipment	181,835	32,088	213,923	355,577
Dues and subscriptions	45,769	8,077	53,846	69,793
Repairs and maintenance	962,039	169,772	1,131,810	1,007,605
Telephone	262,362	65,590	327,952	387,358
Automobile expense	21,806	3,848	25,654	29,657
Bank charges	-	500	500	758
Postage	9,908	1,748	11,656	13,661
Insurance	162,174	28,619	190,793	130,002
Supplies	-	50,792	50,792	46,443
Meals and entertainment	7,447	1,314	8,761	9,042
Travel and seminars	40,219	7,098	47,317	56,548
Occupancy	455,644	80,408	536,052	609,888
Waste disposal	103,039	18,183	121,222	75,293
Interest	216,693	38,240	254,933	325,503
Donations	33,920	-	33,920	8,750
Legal and professional	257,846	45,502	303,348	550,492
Rental expense	66,725	11,775	78,500	97,735
Taxes and licenses	72,819	12,850	85,669	86,700
Advertising and promotion	419,715	-	419,715	250,846
<b>Total expenses before depreciation</b>	<b>19,660,502</b>	<b>2,228,069</b>	<b>21,888,571</b>	<b>21,525,276</b>
<b>Depreciation</b>	<b>899,283</b>	<b>158,697</b>	<b>1,057,980</b>	<b>1,113,901</b>
<b>Total expenses</b>	<b>\$ 20,559,785</b>	<b>\$ 2,386,766</b>	<b>\$ 22,946,551</b>	<b>\$ 22,639,177</b>

See accompanying notes to the financial statements

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Nature of Activities**

Primary Care Providers For A Healthy Feliciana, Inc. was organized without capital stock under Louisiana laws on August 6, 1998, as a non-profit corporation for the purpose of operating one or more community health centers for the public and/or providing medical care or medical education for the benefit of the public. The Organization is a federally qualified health center (FQHC) and is principally funded under a grant from the Office of Public Health Services, a component of the U.S. Department of Health and Human Services (DHHS). The Board of Directors of Primary Care Providers For A Healthy Feliciana, Inc. is comprised of thirteen members who serve without paid compensation. The Organization is supported primarily through fees for services paid by patients, Medicare, Medicaid and private insurance as well as from grants. The Organization's main location is in Clinton, Louisiana, but also operates eleven other primary health care sites located in East Feliciana Parish, West Baton Rouge Parish, Livingston Parish, and Tangipahoa Parish. Also, behavioral health services are offered in thirty schools in Livingston Parish, twenty-five schools in Tangipahoa Parish, and in three schools in West Baton Rouge Parish.

**Income Taxes**

Primary Care Providers For A Healthy Feliciana, Inc. is exempt from federal income taxes under Section 501 (c) (3) of the Internal Revenue Code and applicable state codes. Accordingly, no provision for federal and state income taxes is included in the financial statements. The Primary Care Providers For A Healthy Feliciana, Inc.'s Form 990's, Return of Organization Exempt from Income Tax, are subject to examination by the IRS, generally for three (3) years after they are filed.

**Budgetary Planning and Control**

Once Primary Care Providers For A Healthy Feliciana, Inc. determines the activities to undertake for the coming year(s), the budget is prepared to translate those goals, objectives, and plans into revenue and expense figures. The Chief Financial Officer develops the budget in collaboration with the executive staff with input obtained from others such as other senior management. The governing board reviews and approves the operating budget. Once approved, the budgets are submitted to the full board for review and approval. Budgets are reviewed and revised annually. A continuing actual-to-budget comparison is prepared monthly with year-to-date figures in adequate detail to provide basic comparative data to staff responsible for expenses or revenues.

**Prior Year Balances**

Certain prior year amounts may have been reclassified to conform to current year presentation.

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Accounting Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

**Cash and Cash Equivalents**

For purposes of reporting cash flows, the Organization considers all highly liquid debt investments purchased with a maturity of three months or less to be cash equivalents.

**Method of Accounting**

The accompanying financial statements of the Organization have been prepared on the accrual basis of accounting, in accordance with generally accepted accounting principles. Net assets and revenues, expense, gains and losses are classified based on the existence or absence of grantor/contributor imposed or time restrictions.

The financial statement presentation follows the recommendation of the Financial Accounting Standards Board (FASB) in its Accounting Standard Codification (ASC) Topic, *Financial Statements of Not-for-Profit Organizations*. In accordance with this guidance, the Organization is required to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

*Net Assets Without Donor Restrictions* – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.

*Net Assets With Donor Restrictions* – Net assets available subject to donor-imposed or certain grantor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

The Organization reports contributions restricted by donors as increases in net assets without donor restrictions if the restrictions expire (that is, when a stipulated time restriction ends, or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions, depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions.

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Method of Accounting (Continued)**

There were no significant net assets with donor restrictions at August 31, 2023.

**Accounts Receivable**

The Organization records accounts receivable at the time of service according to fees developed from cost data of this and similar organizations. These amounts are often reduced because of the patients' inability to pay or because of disallowances and reductions from third party payors.

**Allowance for Doubtful Accounts and Bad Debts**

Accounts receivable are reduced by an allowance for doubtful accounts. In evaluating the collectability of accounts receivable, the Organization analyzes its past history and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for bad debts. Management regularly reviews data about these major payor sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts. For receivables associated with services provided to patients who have third-party coverage, the Organization analyzes contractually due amounts and provides an allowance for doubtful accounts and a provision for bad debts, if necessary. For receivables associated with self-pay patients (which includes both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the Organization records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. The difference between the standard rates (or the discounted rates if negotiated) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts.

**Investments**

The Organization reports its investments in accordance with generally accepted accounting principles for not-for-profit organizations, which establish accounting standards for investments in certain equity securities and for all debt securities. The guidance prescribes that covered investments be reported in the statement of financial position at fair value with any realized or unrealized gains or losses reported in the statement of activities.

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Risk Management**

The Organization is exposed to various risks of loss from torts; theft of, damage to, and destruction of assets; business interruption; errors and omissions; employee injuries and illnesses; natural disasters; medical malpractice claims and judgments. Commercial insurance coverage is purchased for claims arising from such matters. The Organization is deemed under the Federal Torts Claims Act for claims arising from malpractice and commercial insurance (remained of what is there).

**Property and Equipment**

Property and equipment are stated at cost. It is the Organization's policy to capitalize expenditures for these items in excess of \$5,000. Property and equipment donated for Primary Care Providers For A Healthy Feliciana, Inc. operations are valued at their fair market value as of the date received. Repairs and maintenance are charged to operations when incurred. Depreciation of property and equipment is computed using the straight-line method over the following estimated useful lives:

	<u>Years</u>
Buildings and improvements	15 - 40
Equipment, furniture and fixtures	3 - 20

**Grants and Contributions**

Grants and contributions are recognized as income when received. The Board reports grants as with donor restrictions support if they are received with stipulations that limit the use of the funds. When grantor restrictions expire, with donor restrictions net assets are reclassified to without donor restrictions net assets and reported in the statement of activities as net assets released from restrictions. All other support is recognized when earned. Grants and contributions that are restricted by the grantor or donor are reported as increases in without donor restrictions net assets if the restrictions expire in the same fiscal year in which the grants and contributions are recognized.

**Compensated Absences**

Employees of Primary Care Providers For A Healthy Feliciana, Inc. are entitled to paid vacation and personal days off depending on job classification, length of service and other factors. The values of these compensated absences is calculated based on the employee's pay rate at the end of the year. Accrued compensated absences totaled \$311,426 as of August 31, 2023.

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Net Patient Service Revenue**

Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered. Retroactive adjustments arising under reimbursement agreements with third-party payors are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

Primary Care Providers For A Healthy Feliciana, Inc. has agreements with third-party payors that provide reimbursement to the Primary Care Providers For A Healthy Feliciana, Inc. at amounts different from its established rates. Contractual adjustment under third-party reimbursement programs represent the difference between the Primary Care Providers For A Healthy Feliciana, Inc.'s rates for services and amounts reimbursed by third-party payors.

Patient service revenue is reported at the amount the Organization expects to be paid for providing patient care. These amounts are due from patients and third-party payors (including health insurers and government programs) and include variable consideration for retroactive revenue adjustments due to the settlement of audits, reviews, and investigations. Generally, the Organization bills the patients and third-party payors soon after the services are performed.

Patient service revenue is recognized as performance obligations are satisfied based on the nature of the services provided by the Organization. Revenue for performance obligations that are satisfied over time is recognized based on actual charges incurred in relation to total expected or actual charges. The Organization believes that this method provides a faithful depiction of the transfer of services over the term of the performance obligation based on the inputs needed to satisfy the obligation. Generally, performance obligations satisfied over time relate to patients receiving outpatient services. The Organization measures the performance obligations for patient services over a period of less than one day when goods or services are provided and the Organization does not believe it is required to provide additional goods or services to the patient.

Because all its performance obligations relate to contracts with a duration of less than one year, the Organization has elected to apply the optional exemption provided in ASC 606. Under this exemption, the Organization is not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period. Since the unsatisfied or partially unsatisfied performance obligations referred to above are primarily related to outpatient services at the end of the reporting period, the performance obligations for these contracts are generally completed within days or weeks of the end of the reporting period.

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Net Patient Service Revenue (Continued)**

The Organization determines the transaction price based on standard charges for goods and services provided, reduced by contractual adjustments provided to third-party payors, discounts provided to uninsured patients in accordance with the Organization's policy, and other implicit price concessions provided to uninsured patients. The Organization determines its estimates of contractual adjustments and discounts based on contractual agreements, its discount policies, and its historical settlement experience. The Organization determines its estimate of implicit price concessions for uninsured patients based on its historical collection experience with this class of patients.

Agreements with third-party payors typically provide for payments at amounts less than established charges. A summary of the payment arrangements with major third-party payors follows:

- **Medicare:** Certain services are paid at prospectively determined rates based on clinical, diagnostic, and other factors. Certain services are paid based on cost-reimbursement methodologies (subject to certain limits) with final settlement determined after Medicare Administrative Contractors have audited annual cost reports submitted by the Organization. Services are paid based upon established fee schedules that are based on services provided.
- **Medicaid:** Reimbursements for Medicaid services are generally paid at prospectively determined rates per discharge, per occasion of service, or per covered member.
- **Other:** Payment agreements with certain commercial insurance carriers, HMOs, and preferred provider organizations provide for payment using prospectively determined rates.

The healthcare industry is subject to laws and regulations concerning government programs, including Medicare and Medicaid, which are complex and subject to varying interpretation. Compliance with such laws and regulations may also be subject to future government review and interpretation as well as significant regulatory action, including fines, penalties, and potential exclusion from the related programs. While the Organization operates a Compliance Program, which reviews its compliance with these laws and regulations, there can be no assurance that regulatory authorities will not challenge the Organization's compliance with these laws and regulations, and it is not possible to determine the impact (if any) such claims or penalties would have upon the Organization. In addition, the contracts the Organization has with commercial payors also provide for retroactive audit and review of claims.

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Net Patient Service Revenue (Continued)**

Settlements with third-party payors for retroactive adjustments due to audits, reviews, or investigations are considered variable consideration and are included in the determination of the estimated transaction price for providing patient care. These settlements are estimated based on the terms of the payment agreement with the payor, correspondence from the payor, and the Organization's historical settlement activity, including an assessment to ensure that it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the retroactive adjustment is subsequently resolved. Estimated settlements are adjusted in future periods as adjustments become known (that is, new information becomes available), or as years are settled or are no longer subject to such audits, reviews, and investigations.

Consistent with the Organization's mission, care is provided to patients regardless of their ability to pay. Therefore, the Organization has determined it has provided implicit price concessions to uninsured patients and patients with other uninsured balances (for example, copays and deductibles). For uninsured patients, the Organization applies a policy discount from standard charges to determine amounts billed to those patients. The implicit price concessions included in estimating the transaction price represent the difference between amounts billed to patients and the amounts the Organization expects to collect based on its collection history with that class of patients.

Subsequent changes to the estimate of the transaction price are generally recorded as adjustments to patient service revenue in the period of the change. Subsequent changes that are determined to be the result of an adverse change in the patient's ability to pay are recorded as bad debt expense.

**Major Funding Source**

The Organization receives funds from the Department of Health and Human Services (DHHS), under section 330 of the Public Health Service Act (42 U.S.C. 254c). In accordance with DHHS policies, all funds disbursed should be in compliance with the specific terms of the grant agreements. DHHS may, at its discretion, request reimbursement for expenses or return of unexpended funds, or both, as a result of non-compliance by the Organization with the terms of the grants. In addition, if the Organization terminates its DHHS grant activities, all unexpended federal funds are to be returned to DHHS.

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Functional Expenses**

Expenses were allocated in the accompanying financial statements to program and support services functional expense groups. The methods of allocation were based on the Organization's estimates of the relative proportion of various staff members' time and effort between program and support services as well as the Organization's estimates of the amount of each expense utilized for program or support service functions.

**Inventory**

Supply inventories are stated at lower of cost, determined by the FIFO method, or market.

**Right-Of-Use Operating Lease**

Primary Care Providers for a Healthy Feliciano, Inc. implemented ASU 2016-02, Leases (Topic 842), effective September 1, 2022. The ASU's core principle is that "a lessee should recognize the assets and liabilities that arise from leases." The ASU considered that "all leases create an asset and a liability," and accordingly requires recording the assets and liabilities related to all leases with a term greater than 12 months. This accounting was applied to all lease agreements using the modified retrospective method and recognized the leased assets and liabilities on its balance sheet at the earliest comparative period beginning on September 1, 2022. In adopting the standard on September 1, 2022, the Organization recognized a right-of-use operating asset and corresponding lease liability totaling \$221,754. The right-of-use operating lease standards did not have a significant effect on net income and net assets.

Right-of-use assets are a result of leases in which Primary Care Providers for a Healthy Feliciano, Inc. has entered into a contract with a lessor that conveys control of the right-of-use the lessor's nonfinancial asset (the underlying asset) as specified by the contract for a period of time in an exchange or exchange-like transaction. Such assets are reported on the financial statements, net of amortization. Right-of-use assets are amortized at the lesser of the useful life of the lease term.

Effective May 1, 2023, Primary Care Providers for a Healthy Feliciano, Inc. entered into a equipment lease agreement for multiple copiers. The lease is for thirty-nine months and an option exists to renew the lease. The Organization incurred a lease cost of \$73,160 for the year ended August 31, 2023.

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Right-Of-Use Operating Lease (Continued)**

Key estimates and judgments related to leases include how the Organization determines (1) the discount rate it uses to discount the expected lease payments to present value, (2) lease term, and (3) lease payments.

- The Organization uses the interest rate charged by the lessor as the discount rate. When the interest rate charged by the lessor is not provided, the Organization generally uses its estimated incremental borrowing rate as the discount rate for leases.
- The lease term includes the noncancellable period of the lease. Lease payments included in the measurement of the lease liability are composed of fixed payments for the thirty-nine month lease term.

The Organization monitors changes in circumstances that would require a remeasurement of its lease and will remeasure the lease asset and liability if certain changes occur that are expected to significantly affect the amount of the lease liability.

The Organization is obligated for the rental payments through 2026 which totals \$219,600.

Year Ending August 31,		
2024	\$	73,200
2025		73,200
2026		73,200
Total Undiscounted Cash Flows		219,600
Less: Present Value		(22,065)
Total Operating Lease Liability	\$	197,535

**Advertising and Promotion Expense**

The Organization expenses the cost of advertising and promotion as the expenses are incurred. For the year ended August 31, 2023, the cost totaled \$326,233.

**Performance Indicator**

The Organization utilizes revenues over expenses as its performance indicator.

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 1 - NATURE OF ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Revenue Recognition**

The Organization adopted ASU 2014-09, *Revenue from Contracts with Customers* (Topic 606), using the full retrospective method. This guidance outlines a single, comprehensive model for accounting for revenue in exchange transactions from contracts with other entities. The Organizations revenue derived from exchange transactions are for services performed under the terms of various contracts. The Organization applied Topic 606 to its revenue derived from exchange transactions as follows:

*Transaction price* – The transaction price of contract revenue are based on the cost expended to provide such goods and services.

*Performance obligations* – The Organization has identified the following performance obligation in exchange transactions: services under the terms of various contracts. The Organization applies the principles of materiality in the determination of the performance obligations.

Payments under cost-reimbursable contracts and deliverable contracts recognize revenue when performance obligations under the terms of the contracts with other entities are satisfied.

The following table presents the Organization’s net revenue disaggregated based on revenues from contracts with other entities:

Cost reimbursement and deliverable performance obligation contracts    \$193,821

*340b Drug Program* – The 340b drug program is a federal program whereby drug manufacturers provide outpatient drugs to eligible healthcare organizations at significantly reduced costs. The Organization tracks separately the revenues and expenses related to the outpatient drugs provided under this program.

This program is overseen by the Health Resources and Services Administration (HRSA) Office of Pharmacy Affairs (OPA). HRSA conducts routine audits and monitoring of these programs at healthcare organizations. Laws and regulations governing the 340b program are complex and subject to interpretation and change. As a result, it is reasonably possible that material changes to amounts related to the 340b Program could occur in the near term.

*Incentive Revenue* – The Organization participates in various incentive programs with third party insurers who provide bonus payments based on quality measures and metrics established by the program. The Organization recognizes incentive payments as revenue when it is reasonably assured that the quality measures and metrics have been achieved.

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 2 - PATIENT ACCOUNTS RECEIVABLE**

Patient accounts receivable are comprised of the following for the years ending August 31, 2023 and 2022:

	<u>2023</u>	<u>2022</u>
Medicare	\$ 842,137	\$ 1,000,808
Medicaid	1,151,742	885,759
Private	697,255	1,170,344
	<u>2,691,134</u>	<u>3,056,911</u>
Less allowance for doubtful accounts	<u>(1,504,692)</u>	<u>(1,369,426)</u>
	<u>\$ 1,186,442</u>	<u>\$ 1,687,485</u>

The method to calculate allowance for doubtful accounts did not significantly change from the prior year. The Organization's write-offs, which primarily consisted of self-pay charges, totaled \$135,266 for the fiscal year August 31, 2023. The Organization amended its charity care policy to adhere to the annually revised Federal Poverty Level Guidelines during the fiscal year.

**NOTE 3 - ECONOMIC DEPENDENCY**

The Organization receives a substantial portion of its total support and revenues from the federal government. During the fiscal year ended August 31, 2023, Primary Care Providers For A Healthy Feliciana, Inc. recorded \$7,428,781 in grant support from the Department of Health and Human Services. This represents 35% of total support and revenues for the year ended August 31, 2023.

**NOTE 4 - COST REPORT RECEIVABLE**

The Organization participates in the Medicare and Medicaid programs as a provider of medical services to program beneficiaries. The Organization participates in the Medicaid program as a federally qualified health center. Final settlements will be made upon completion of audits by program representatives. As of August 31, 2023, the Organization has a total due from the filing of its Medicare cost report in the amount of \$10,792.

**NOTE 5 - FUNCTIONAL ALLOCATION OF EXPENSES**

Expenses were allocated in the accompanying financial statements to program and supporting service functional expense groups. The methods of allocation were based on several factors such as utilization of office space as well as the Organization's estimates of the relative proportion of various staff members' time and effort between program and administrative functions.

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 6 - CONTINGENT LIABILITY**

In August 2021, the Organization formally acknowledged an inquiry by the Louisiana Medicaid Program concerning collections of nurse medication administration claims in the 2014-2017 school years. The Organization operated during these years under the premise stemming from conversations with the Medicaid Managed Care Organizations (MCO) that, under the MOA with the school systems, this was a service provided to the student population. Verbal responses from the MCO's included that the clinics could only be compensated as an FQHC with the PSS payment methodology. School systems across the state bill and collect for these same services, but at a reduced fee for service rate. The state's position is that registered nurses are not billable providers under the FQHC program. While there was no fraudulent intent from the Organization, simply inconclusive documentation, the state has a case for reimbursement of those payments which could range from \$-0- to over \$1,000,000, the approximate amount of the overpayment. In the event fines, penalties and interest are assessed, the liability could increase to approximately \$4,000,000. The Organization has engaged a law firm to represent the Organization as well as the consulting firms to conduct a validation of the state's method of estimating any potential payback and a "ability to pay" study. Resolution to the inquiry is expected to be concluded during the upcoming fiscal year. As of the date of the financial statements, it appears it is probable the Organization will be liable for the overpayment. While the estimated potential settlement is unknown, a liability of \$2,000,000 has been accrued on the statement of financial position and statement of activities. It is possible the estimated potential settlement could change in the near term.

**NOTE 7 - PRIOR-YEAR SUMMARIZED INFORMATION**

The financial statements include certain prior year summarized comparative information in total, but not by asset class. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the Organization's financial statements for the year ended August 31, 2022, from which the summarized information was derived.

**NOTE 8 - RETIREMENT PLAN**

The Organization has established a 403B defined contribution retirement plan. All employees are eligible to participate after thirty days of service. The Organization will contribute to each qualifying participant a dollar-per-dollar match up to 5% of the qualifying participant's monthly wages which is subjected to a vesting period. The Organization's contributions to the plan for the year ended August 31, 2023 and 2022 totaled \$344,948 and \$283,471, respectively.

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 9 – CHARITY CARE**

The Organization provides care to patients who qualify under federal guidelines and other policies of the Organization at fees less than its established rates. The amount of charity care is reduced from the amount of fees for services presented in the statement of activities. The amount of charity care for disclosure purposes should be measured by costs, including direct and indirect costs. Management has calculated the costs associated with providing charity care utilizing the cost to charge ratio obtained from the Medicare cost report data. The amount of costs associated with charity care for the fiscal year ended August 31, 2023, totaled \$206,401. The Organization receives a Department of Health and Human Services grant to subsidize the charity care medical services provided to qualifying patients.

**NOTE 10 - CONCENTRATIONS OF CREDIT RISK**

The Organization maintains several bank accounts at various banks. Accounts are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 at each institution and one bank secures excess deposits over FDIC insurance with a pledged line of credit totaling \$1,500,000. As of August 31, 2023, the Organization had cash deposits totaling \$3,544,866 of which deposits in excess of FDIC insured limits and pledged securities totaled \$1,224,955.

The majority of the Organization’s patients are located in east Louisiana. The Organization grants credit without collateral to its patients. The mix of receivables from patients and third-party payors as of August 31, 2023 and 2022 were as follows:

	<u>2023</u>	<u>2022</u>
Medicare	29 %	34 %
Medicaid	45	44
Other	26	22
	<u>100 %</u>	<u>100 %</u>

The mix of net patient revenues for the year ended August 31, 2023 and 2022 were as follows:

	<u>2023</u>	<u>2022</u>
Medicare	6 %	10 %
Medicaid	77	76
Other	17	14
	<u>100 %</u>	<u>100 %</u>

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 11 - NOTES PAYABLE**

Notes payable for the year ended August 31, 2023 consisted of the following:

Promissory Note Payable from Hancock Whitney Bank: Mortgage loan dated June 14, 2016, in the amount of \$1,455,486, due in 119 installments of \$9,021.47 starting on July 14, 2016 until loan maturity and balloon payment of \$889,205 due on June 14, 2026, bearing an fixed interest of 4.20%; collateralized by real estate (11990 Jackson St. Clinton, LA) and deposit accounts. Cross-collateralization multiple indebtedness mortgage. \$ 1,065,784

Promissory Note Payable from Hancock Whitney Bank: Mortgage loan dated October 30, 2018, in the amount of \$768,000, due in 180 installments of \$6,180.09 starting on November 30, 2018 until loan maturity on October 30, 2033, bearing an fixed interest of 5.19%; collateralized by real estate (455 East Airport Ave. Baton Rouge, LA) and deposit accounts. Cross-collateralization multiple indebtedness mortgage. 582,847

Promissory Note Payable from Hancock Whitney Bank: Mortgage loan dated September 3, 2015, in the amount of \$1,296,250, due in 120 installments of \$7,477.79 starting on October 3, 2016 until balloon payment of \$786,931 and loan maturity on September 3, 2025, bearing an fixed interest of 4.35%; collateralized by real estate (221 Allendale Rd. Port Allen, LA) and deposit accounts. Cross-collateralization multiple indebtedness mortgage. 890,840

Promissory Note Payable from Hancock Whitney Bank: Mortgage loan dated October 17, 2016, in the amount of \$748,000, due in 72 installments of \$4,738 starting on November 17, 2016 until loan maturity and balloon payment of \$579,343 due on October 17, 2022, bearing an fixed interest of 4.45%; collateralized by real estate (27124 Highway 42, Springfield, LA) and deposit accounts. Cross-collateralization multiple indebtedness mortgage. 572,380

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 11 - NOTES PAYABLE (CONTINUED)**

<p><u>Promissory Note Payable from Landmark Bank:</u> Mortgage loan dated December 22, 2011, in the amount of \$487,359, due in 180 installments of \$3,206.98 bearing an fixed interest of 5.150% starting on January 20, 2012 until January 20, 2027 in which 119 additional installments are required with an initial amount of \$1,958.37 bearing a variable interest rate starting at 4.250% based on the prime rate published in the "Wall Street Journal" plus a margin of 1.00%, loan maturity on December 20, 2036, collateralized by real estate. Cross-collateralization multiple indebtedness mortgage.</p>	231,602
<p><u>Promissory Note Payable from Hancock Whitney Bank:</u> Mortgage loan dated November 14, 2019, in the amount of \$1,600,000, line of credit phase until May 1, 2021 in which due in 119 installments of principal and interest bearing a variable interest rate of a one month Ice Libor rate plus 1.85%, loan maturity on May 1, 2031 with an estimated unpaid balance balloon payment of \$951,855, collateralized by real estate (28315 South Frost Rd, Livingston, LA), deposit accounts, and furniture, fixture and equipment. Cross-collateralization multiple indebtedness mortgage.</p>	1,478,478
<p><u>Promissory Note Payable from Hancock Whitney Bank:</u> Mortgage loan dated August 7, 2020, in the amount of \$1,200,000, line of credit phase until May 1, 2021 in which due in 180 installments of principal and interest bearing an variable interest rate of a one month Ice Libor rate plus 2.50%, loan maturity on May 1, 2031 with an estimated unpaid balance balloon payment of \$473,313, collateralized by real estate (11990 Jackson St, Clinton, LA) and deposit accounts. Cross-collateralization multiple indebtedness mortgage.</p>	<u>1,043,123</u>
Total	5,865,054
Less: current portion	(311,577)
Less: deferred financing costs, net	<u>(18,824)</u>
Long-term debt	<u>\$ 5,534,653</u>

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 11 - NOTES PAYABLE (CONTINUED)**

Maturities of debt are as follows:

August 31,	Amount
2024	\$ 311,578
2025	328,455
2026	2,420,763
2027	181,713
2028	186,983
Thereafter	2,435,562
Total	\$ 5,865,054

**NOTE 12 - COMPLIANCE WITH LOAN COVENANTS**

The multiple loan agreements contain various requirements related to reserves, financial ratios, financial reporting due dates, etc. The Organization did not fulfil the debt service coverage ratio as required in the loan agreement with Hancock Whitney Bank. Hancock Whitney Bank issued a debt service coverage ratio covenant waiver for the fiscal year ending August 31, 2023.

**NOTE 13 - DEFERRED FINANCING COSTS**

Deferred financing costs are capitalized and amortized over the life of the related debt using the straight-line method. Total capitalized costs were \$89,282 and the related accumulated amortization was \$70,458, as of August 31, 2023. Deferred financing costs are reported as a direct deduction from the face amount of the related notes payable in the statements of financial position. Amortization expense totaled \$22,168 for the fiscal year ended August 31, 2023.

The following is the estimated aggregate amortization expense for each of the five years succeeding August 31, 2023:

Year	Amount
2024	\$ 9,992
2025	4,816
2026	4,016

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 14 – FAIR VALUE OF INSTRUMENTS**

The Organization has a number of financial instruments, none of which is held for trading purposes. The Organization estimates that the fair value of all financial instruments as of August 31, 2023, does not differ materially from the aggregate carrying values of its financial instruments recorded in the accompanying balance sheet. The estimated fair value amounts have been determined by the Organization using available market information and appropriate valuation methodologies. Considerable judgment is necessarily required in interpreting market data to develop the estimates of fair value, and, accordingly, the estimates are not necessarily indicative of the amounts that the agency could realize in a current market exchange. The recorded values of cash and cash equivalents, accounts receivable, contract receivables, other receivables, inventory, prepaid expenses, accounts payable, accrued payroll and related liabilities, and accrued interest approximate their fair values based on their short-term nature. The recorded values of notes payable approximate their fair value, as interest is insignificant.

**NOTE 15 – INVESTMENTS**

The Organization applies GAAP for fair value measurements of financial assets that are recognized at fair value in the financial statements on a recurring basis. GAAP establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements). The three levels of fair market hierarchy are as follows:

Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities the Organization has the ability to access.

Level 2 inputs are inputs (other than quoted prices in Level 1) that are observable for the asset or liability, either directly or indirectly.

Level 3 are unobservable inputs for the asset or liability and rely on management’s own assumptions about the assumptions that market participants would use in pricing the asset or liability. (The unobservable inputs should be developed based on the best information available).

As of August 31, 2023, the Organization’s investments measured on a recurring basis consisted of certificate of deposit investments with fair market value (Level 2) and cost bases as follows:

	<u>Cost</u>	<u>Fair Value</u>	<u>Unrealized Gain (Loss)</u>
Certificate of deposit investments (Level 2 Observable Inputs)	\$ 1,599,719	\$ 1,599,719	\$ -0-

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 15 – INVESTMENTS (CONTINUED)**

As of August 31, 2022, the Organization’s investments measured on a recurring basis consisted of certificate of deposit investments with fair market value (Level 2) and cost bases as follows:

	<u>Cost</u>	<u>Fair Value</u>	<u>Unrealized Gain (Loss)</u>
Certificate of deposit investments (Level 2 Observable Inputs)	\$ 280,769	\$ 280,769	\$ -0-

**NOTE 16 - PROPERTY AND EQUIPMENT**

The balances and changes in property, plant, and equipment as of and for the year ended August 31, 2023 are as follows:

	Balance Beginning	Additions	Deletions	Balance Ending
Asset type:				
Non-depreciable assets:				
Land	\$ 750,280	\$ -	\$ -	\$ 750,280
Construction in progress	32,015	250,032	-	282,047
Total non-depreciable assets	782,295	250,032	-	1,032,327
Depreciable assets:				
Buildings	15,334,031	168,425	(65,169)	15,437,287
Furniture and equipment	4,407,641	265,001	(415,890)	4,256,752
Total depreciable assets	19,741,672	433,426	(481,059)	19,694,039
Accumulated depreciation	7,873,473	1,055,687	(445,996)	8,483,164
Total depreciable assets	11,868,199	(622,261)	(35,063)	12,243,202
Total property and equipment, net	\$ 12,650,494	\$ (372,229)	\$(35,063)	\$ 12,243,202

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Notes to Financial Statements**  
**August 31, 2023**

**NOTE 17 – LIQUIDITY AND AVAILABILITY OF RESOURCES**

The Organization has \$4,561,446 of financial assets available within one year of the statement of financial position date to meet cash needs for general expenditures consisting of substantially cash of \$1,570,672, receivables of \$1,391,055, and certificates of deposit of \$1,599,719. None of the financial assets are subject to donor or other contractual restrictions that make them unavailable for general expenditures within one year of the statement of financial position. The Organization has a goal to maintain financial assets which consist of cash on hand to meet three (3) months of normal operating expenses, which are, on average, approximately \$5,500,000. The Organization has a policy to structure its financial assets to be available as its general expenditures, liabilities and other obligations come due. In addition, as part of its liquidity management, the Organization deposits cash in excess of daily requirements in certificate of deposit investments.

**NOTE 18 – SUBSEQUENT EVENTS**

The Organization evaluated its August 31, 2023 financial statements for subsequent events through the date of the audit report, the date the financial statements were available to be issued. The Organization is not aware of any subsequent events which would require recognition or disclosure in the financial statements.

**NOTE 19 – COMMITMENT**

In July 2023, the Organization entered into a construction contract to renovate a portion of the medical clinic in Clinton, Louisiana. The total expenditures to date and estimated committed amounts total \$282,047 and \$811,051, respectively. The project is expected to be completed in March 2024.

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**

**Schedule of Expenditures of Federal Awards  
Year Ended August 31, 2023**

<u>Program Title</u>	<u>Assistance Listing Number</u>	<u>Grant Number</u>	<u>Program Year</u>	<u>Program Revenues</u>	<u>Program Expenses</u>
U. S. Department of Health and Human Services Cluster					
Direct Programs:					
Community Health Center Section 330	* 93 224	H80CS06459	9/1/22 - 8/31/23	\$ 5,400,143	\$ 5,400,143
American Rescue Plan Act Funding for Health Centers	* 93.224	H8FCS41539	9/1/22 - 8/31/23	1,715,409	1,715,409
Grants for New and Expanded Services under the Health Center Program	* 93.527	H8GCS48209	9/1/22 - 8/31/23	<u>196,013</u>	<u>196,013</u>
Total U.S. Department of Health and Human Services Cluster				<u>7,311,565</u>	<u>7,311,565</u>
U.S. Department of Health and Human Services					
Grants for Capital Development in Health Centers	93 526	C8ECS44766	9/1/22 - 8/31/23	110,976	110,976
Pass-through from Administrators of the Tulane Educational Fund Aging Research	93.866		9/1/22 - 8/31/23	<u>6,240</u>	<u>6,240</u>
Total U.S. Department of Health and Human Services				<u>117,216</u>	<u>117,216</u>
Federal Communications Commission					
Universal Service Fund - Rural Health Care	32.005			<u>4,022</u>	<u>4,022</u>
Total Federal Communications Commission				<u>4,022</u>	<u>4,022</u>
Total federal assistance				<u>\$ 7,432,803</u>	<u>\$ 7,432,803</u>

\* Major Program

Basis of Presentation

The accompanying schedule of expenditures of federal awards includes the federal grant activity of Provider Care Providers for a Healthy Feliciana, Inc., and is presented on the accrual basis of accounting. The information on this schedule is presented in accordance with the requirements of Title 2 of U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Certain costs have been allocated to the federal program in accordance with OMB Circular A-122, Cost Principles of Non-Profit Organizations. The amounts presented in this schedule do not differ from the amounts presented in, or used in the preparation of the financial statements. Provider Care Providers for a Healthy Feliciana, Inc. has elected not to use the 10 percent *de minimis* indirect cost rate as allowed under the Uniform Guidance

**Primary Care Providers For A Healthy Feliciano, Inc.**

**Schedule of Compensation, Benefits and Other Payments to Executive Director**

**August 31, 2023**

NO COMPENSATION PAID FROM PUBLIC FUNDS

**Agency Head Name: Christi Hunt, Chief Executive Officer**

<b>Purpose</b>	<b>Amount</b>
Salary	-
Benefits-health insurance	-
Benefits-retirement	-
Benefits-Life, ADD, LTD	-
Car allowance	-
Vehicle provided by government	-
Per diem	-
Reimbursements – Auto Mileage Reimb	-
Travel	-
Registration fees	-
Conference travel	-
Continuing professional education fees	-
Housing	-
Unvouchered expenses	-
Special meals	-

# STEVEN M. DEROUEN & ASSOCIATES, LLC

*Certified Public Accountants*

P. O. BOX 4265  
LAKE CHARLES, LA 70606  
(337) 513-4915 OFFICE/ (337) 205-6927 FAX  
[steve@sderouencpa.com](mailto:steve@sderouencpa.com)

Member American Institute of  
Certified Public Accountants

Member Louisiana Society of  
Certified Public Accountants

## INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors  
Primary Care Providers For A Healthy Feliciana, Inc.  
Clinton, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Primary Care Providers For A Healthy Feliciana, Inc. (a nonprofit organization), which comprise the statement of financial position as of August 31, 2023, and the related statements of activities and changes of net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated February 26, 2024.

### **Report on Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Primary Care Providers For A Healthy Feliciana, Inc.'s internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Primary Care Providers For A Healthy Feliciana, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of Primary Care Providers For A Healthy Feliciana, Inc.'s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Board of Directors  
Primary Care Providers For A Healthy Feliciana, Inc.  
Clinton, Louisiana

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

### **Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Primary Care Providers For A Healthy Feliciana, Inc.'s financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose. However, this report is a matter of public record and its distribution is not limited.

Steven M. DeRouen & Associates, LLC

Lake Charles, Louisiana  
February 26, 2024

# STEVEN M. DEROUEN & ASSOCIATES, LLC

*Certified Public Accountants*

P. O. BOX 4265  
LAKE CHARLES, LA 70606  
(337) 513-4915 OFFICE/ (337) 205-6927 FAX  
steve@sderouencpa.com

Member American Institute of  
Certified Public Accountants

Member Louisiana Society of  
Certified Public Accountants

## INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

Board of Directors  
Primary Care Providers For A Healthy Feliciana, Inc.  
Clinton, Louisiana

### **Report on Compliance for Each Major Federal Program**

#### ***Opinion on Each Major Federal Program***

We have audited Primary Care Providers For A Healthy Feliciana, Inc.'s compliance with the types of compliance requirements identified as subject to audit in the OMB Compliance Supplement that could have a direct and material effect on each of Primary Care Providers For A Healthy Feliciana, Inc.'s major federal programs for the year ended August 31, 2023. Primary Care Providers For A Healthy Feliciana, Inc.'s major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, Primary Care Providers For A Healthy Feliciana, Inc. complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended August 31, 2023.

#### ***Basis for Opinion on Each Major Federal Program***

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Primary Care Providers For A Healthy Feliciana, Inc. and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Primary Care Providers For A Healthy Feliciana, Inc.'s compliance with the compliance requirements referred to above.

Board of Directors  
Primary Care Providers For A Healthy Feliciana, Inc.  
Clinton, Louisiana

### ***Responsibilities of Management for Compliance***

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to Primary Care Providers For A Healthy Feliciana, Inc.'s federal programs.

### ***Auditor Responsibilities for the Audit of Compliance***

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Primary Care Providers For A Healthy Feliciana, Inc.'s compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Primary Care Providers For A Healthy Feliciana, Inc.'s compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Primary Care Providers For A Healthy Feliciana, Inc.'s compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Primary Care Providers For A Healthy Feliciana, Inc.'s internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Primary Care Providers For A Healthy Feliciana, Inc.'s internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Board of Directors  
Primary Care Providers For A Healthy Feliciana, Inc.  
Clinton, Louisiana

***Report on Internal Control Over Compliance***

*A deficiency in internal control* over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control* over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control* over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose. However, this report is a matter of public record and its distribution is not limited.

Steven M. DeRouen & Associates, LLC

Lake Charles, Louisiana  
February 26, 2024

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, LA**  
**Schedule of Findings and Questioned Costs**  
**Year Ended August 31, 2023**

**SECTION I – SUMMARY OF AUDITORS’ RESULTS**

Financial Statements

Type of auditor’s report issued			Unmodified
Internal control over financial reporting:			
Material weaknesses identified?	___ Yes	_x_ No	
Significant deficiency identified not considered to be material weaknesses?	___ Yes	_x_ None reported	
Noncompliance material to financial statements noted?	___ Yes	_x_ No	

Federal Awards

Internal control over major programs:			
Material weaknesses identified?	___ Yes	_x_ No	
Significant deficiency identified not considered to be material weaknesses?	___ Yes	_x_ None reported	
Type of auditor’s report issued on compliance for major programs:			Unmodified
Any audit findings disclosed that are required to be reported in accordance with the Uniform Guidance?	___ Yes	_x_ No	

Identification of major programs:

<u>Assistance</u>	<u>Name of Federal Program or Cluster</u>
Listing Number	
93.224	U.S. Department of Health and Human
93.527	Services, Community Health Centers
	Cluster

Dollar threshold used to distinguish between Type A and Type B programs: \$750,000

Auditee qualified as low-risk auditee?   x   Yes      No

**A separate management letter was not issued.**

**PRIMARY CARE PROVIDERS FOR A HEALTHY FELICIANA, INC.**  
**Clinton, Louisiana**  
**Schedule of Findings and Questioned Costs (Continued)**  
**Year Ended August 31, 2023**

**SECTION II – FINANCIAL STATEMENT FINDINGS**

None

**SECTION III – FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

The results of my tests disclosed no instances of non-compliance with the requirements applicable to each major federal program that are required to be reported in accordance with the Uniform Guidance.

**PRIMARY CARE PROVIDERS FOR A HEALTH FELICIANA, INC.**  
**Clinton, Louisiana**  
**Summary Schedule of Prior Year Findings and Questioned Costs**  
**Year Ended August 31, 2023**

**PRIOR YEAR FINDINGS**

**2022-1: Reconciliation of Various Accounts:**

**Corrective action taken** - Management reconciles the various accounts to the general ledger on a monthly and annual basis. Also, management assesses the collectability of patient accounts receivable and adjusts the allowance for doubtful accounts accordingly.

# STEVEN M DEROUEN & ASSOCIATES LLC

*Certified Public Accountants*  
2720 RUE DE JARDIN, SUITE 300  
P. O. BOX 4265  
LAKE CHARLES, LA 70606  
(337) 513-4915 OFFICE/ (337) 205-6927 FAX  
steve@sderouenpa.com

Member American Institute of  
Certified Public Accountants

Member Louisiana Society of  
Certified Public Accountants

## INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING AGREED-UPON PROCEDURES

To the Board of Directors of Primary Care Providers For A Healthy Feliciana, Inc. and the Louisiana Legislative Auditor:

We have performed the procedures enumerated below on the control and compliance (C/C) areas identified in the Louisiana Legislative Auditor's (LLA's) Statewide Agreed-Upon Procedures (SAUPs) for the fiscal period September 1, 2022 through August 31, 2023. Primary Care Providers For A Healthy Feliciana, Inc.'s management is responsible for those C/C areas identified in the SAUPs.

Primary Care Providers For A Healthy Feliciana, Inc. has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of the engagement, which is to perform specified procedures on the C/C areas identified in LLA's SAUPs for the fiscal period September 1, 2022 through August 31, 2023. Additionally, LLA has agreed to and acknowledged that the procedures performed are appropriate for its purposes. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and associated findings are as follows:

### ***1) Written Policies and Procedures***

---

- A. Obtain and inspect the entity's written policies and procedures and observe whether they address each of the following categories and subcategories if applicable to public funds and the entity's operations:
  - i. ***Budgeting***, including preparing, adopting, monitoring, and amending the budget.
  - ii. ***Purchasing***, including (1) how purchases are initiated; (2) how vendors are added to the vendor list; (3) the preparation and approval process of purchase requisitions and purchase orders; (4) controls to ensure compliance with the Public Bid Law; and (5) documentation required to be maintained for all bids and price quotes.

- iii. **Disbursements**, including processing, reviewing, and approving.
- iv. **Receipts/Collections**, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue or agency fund additions (e.g., periodic confirmation with outside parties, reconciliation to utility billing after cutoff procedures, reconciliation of traffic ticket number sequences, agency fund forfeiture monies confirmation).
- v. **Payroll/Personnel**, including (1) payroll processing, (2) reviewing and approving time and attendance records, including leave and overtime worked, and (3) approval process for employee(s) rate of pay or approval and maintenance of pay rate schedules.
- vi. **Contracting**, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process.
- vii. **Credit Cards (and debit cards, fuel cards, P-Cards, if applicable)**, including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g., determining the reasonableness of fuel card purchases).
- viii. **Travel and Expense Reimbursement**, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers.
- ix. **Ethics**, including (1) the prohibitions as defined in Louisiana Revised Statute (R.S.) 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) a requirement that documentation is maintained to demonstrate that all employees and officials were notified of any changes to the entity's ethics policy.
- x. **Debt Service**, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.
- xi. **Information Technology Disaster Recovery/Business Continuity**, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.
- xii. **Prevention of Sexual Harassment**, including R.S. 42:342-344 requirements for (1) agency responsibilities and prohibitions, (2) annual employee training, and (3) annual reporting.

*Were any exceptions found? - No*

*We performed the Information Technology Disaster Recovery/Business Continuity procedure (1Axi) and discussed the results with management.*

## **2) Board or Finance Committee**

---

- A. Obtain and inspect the board/finance committee minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and:
- i. Observe that the board/finance committee met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, bylaws, or other equivalent document.
  - ii. For those entities reporting on the governmental accounting model, observe whether the minutes referenced or included monthly budget-to-actual comparisons on the general fund, quarterly budget-to-actual, at a minimum, on proprietary funds, and semi-annual budget-to-actual, at a minimum, on all special revenue funds. *Alternately, for those entities reporting on the not-for-profit accounting model, observe that the minutes referenced or included financial activity relating to public funds if those public funds comprised more than 10% of the entity's collections during the fiscal period.*
  - iii. For governmental entities, obtain the prior year audit report and observe the unassigned fund balance in the general fund. If the general fund had a negative ending unassigned fund balance in the prior year audit report, observe that the minutes for at least one meeting during the fiscal period referenced or included a formal plan to eliminate the negative unassigned fund balance in the general fund.
  - iv. Observe whether the board/finance committee received written updates of the progress of resolving audit finding(s), according to management's corrective action plan at each meeting until the findings are considered fully resolved.

*Were any exceptions found? - No*

## **3) Bank Reconciliations**

---

- A. Obtain a listing of entity bank accounts for the fiscal period from management and management's representation that the listing is complete. Ask management to identify the entity's main operating account. Select the entity's main operating account and randomly select 4 additional accounts (or all accounts if less than 5). Randomly select one month from the fiscal period, obtain and inspect the corresponding bank statement and reconciliation for each selected account, and observe that:
- i. Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated or electronically logged);
  - ii. Bank reconciliations include evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation (e.g., initialed and dated, electronically logged); and
  - iii. Management has documentation reflecting it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.

*Were any exceptions found? – Yes*

*Exception (3Aii): For the month sampled, the bank reconciliations did not include evidence of a review by a member of management/board member who does not handle cash, post ledgers or issue checks.*

#### **4) Collections (excluding electronic funds transfers)**

---

- A. Obtain a listing of deposit sites for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. Randomly select 5 deposit sites (or all deposit sites if less than 5).
- B. For each deposit site selected, obtain a listing of collection locations and management's representation that the listing is complete. Randomly select one collection location for each deposit site (i.e., 5 collection locations for 5 deposit sites), obtain and inspect written policies and procedures relating to employee job duties (if no written policies or procedures, inquire of employees about their job duties) at each collection location, and observe that job duties are properly segregated at each collection location such that:
  - i. Employees responsible for cash collections do not share cash drawers/registers.
  - ii. Each employee responsible for collecting cash is not responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g., pre-numbered receipts) to the deposit.
  - iii. Each employee responsible for collecting cash is not responsible for posting collection entries to the general ledger or subsidiary ledgers, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit.
  - iv. The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or agency fund additions, are not responsible for collecting cash, unless another employee/official verifies the reconciliation.
- C. Obtain from management a copy of the bond or insurance policy for theft covering all employees who have access to cash. Observe the bond or insurance policy for theft was enforced during the fiscal period.
- D. Randomly select two deposit dates for each of the 5 bank accounts selected for procedure #3 under "Bank Reconciliations" above (select the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly select a deposit if multiple deposits are made on the same day). *Alternately, the practitioner may use a source document other than bank statements when selecting the deposit dates for testing, such as a cash collection log, daily revenue report, receipt book, etc.* Obtain supporting documentation for each of the 10 deposits and:
  - i. Observe that receipts are sequentially pre-numbered.
  - ii. Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.
  - iii. Trace the deposit slip total to the actual deposit per the bank statement.

- iv. Observe the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles from the collection location or the deposit is less than \$100 and the cash is stored securely in a locked safe or drawer).
- v. Trace the actual deposit per the bank statement to the general ledger.

*These procedures are not applicable to the public funds administered by this non-profit organization.*

***5) Non-Payroll Disbursements (excluding card purchases/payments, travel reimbursements, and petty cash purchases)***

---

- A. Obtain a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. Randomly select 5 locations (or all locations if less than 5).
- B. For each location selected under #5A above, obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employee job duties (if the agency has no written policies and procedures, inquire of employees about their job duties), and observe that job duties are properly segregated such that:
  - i. At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order/making the purchase.
  - ii. At least two employees are involved in processing and approving payments to vendors.
  - iii. The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files.
  - iv. Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments.

[Note: Findings related to controls that constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality) should not be reported.]
- C. For each location selected under #5A above, obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtain management's representation that the population is complete. Randomly select 5 disbursements for each location, obtain supporting documentation for each transaction, and:
  - i. Observe whether the disbursement, whether by paper or electronic means, matched the related original itemized invoice and supporting documentation indicates deliverables included on the invoice were received by the entity.
  - ii. Observe whether the disbursement documentation included evidence (e.g., initial/date, electronic logging) of segregation of duties tested under #9, as applicable.
- D. Using the entity's main operating account and the month selected in Bank Reconciliations procedure #3A, randomly select 5 non-payroll-related electronic disbursements (or all electronic disbursements if

less than 5) and observe that each electronic disbursement was (a) approved by only those persons authorized to disburse funds (e.g., sign checks) per the entity's policy, and (b) approved by the required number of authorized signers per the entity's policy. Note: If no electronic payments were made from the main operating account during the month selected the practitioner should select an alternative month and/or account for testing that does include electronic disbursements.

*The Non-Payroll Disbursements items were subject to testing under the Allowable Costs and Procurement in the OMB Compliance Supplement (Uniform Guidance).*

#### **6) Credit Cards/Debit Cards/Fuel Cards/P-Cards**

- A. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and P-cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.
- B. Using the listing prepared by management, randomly select 5 cards (or all cards if less than 5) that were used during the fiscal period. Randomly select one monthly statement or combined statement for each card (for a debit card, randomly select one monthly bank statement), obtain supporting documentation, and:
  - i. Observe whether there is evidence that the monthly statement or combined statement and supporting documentation (e.g., original receipts for credit/debit card purchases, exception reports for excessive fuel card usage) were reviewed and approved, in writing (or electronically approved), by someone other than the authorized card holder. [Note: Requiring such approval may constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality); these instances should not be reported.]
  - ii. Observe that finance charges and late fees were not assessed on the selected statements.
- C. Using the monthly statements or combined statements selected under #6B above, excluding fuel cards, randomly select 10 transactions (or all transactions if less than 10) from each statement, and obtain supporting documentation for the transactions (e.g., each card should have 10 transactions subject to testing). For each transaction, observe it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only). For missing receipts, the practitioner should describe the nature of the transaction and note whether management had a compensating control to address missing receipts, such as a "missing receipt statement" that is subject to increased scrutiny.

*Were any exceptions found? – No*

#### **7) Travel and Travel-Related Expense Reimbursements (excluding card transactions)**

- A. Obtain from management a listing of all travel and travel-related expense reimbursements during the fiscal period and management's representation that the listing or general ledger is complete. Randomly select 5 reimbursements, obtain the related expense reimbursement

forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected:

- i. If reimbursed using a per diem, observe the approved reimbursement rate is no more than those rates established either by the State of Louisiana or the U.S. General Services Administration ([www.gsa.gov](http://www.gsa.gov)).
- ii. If reimbursed using actual costs, observe the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased.
- iii. Observe each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by written policy (procedure #1h).
- iv. Observe each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

*These procedures are not applicable to the public funds administered by this non-profit organization.*

## **8) Contracts**

---

- A. Obtain from management a listing of all agreements/contracts for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period. *Alternately, the practitioner may use an equivalent selection source, such as an active vendor list.* Obtain management's representation that the listing is complete. Randomly select 5 contracts (or all contracts if less than 5) from the listing, excluding the practitioner's contract, and:
  - i. Observe whether the contract was bid in accordance with the Louisiana Public Bid Law (e.g., solicited quotes or bids, advertised), if required by law.
  - ii. Observe whether the contract was approved by the governing body/board, if required by policy or law (e.g., Lawrason Act, Home Rule Charter).
  - iii. If the contract was amended (e.g., change order), observe the original contract terms provided for such an amendment and that amendments were made in compliance with the contract terms (e.g., if approval is required for any amendment, was approval documented).
  - iv. Randomly select one payment from the fiscal period for each of the 5 contracts, obtain the supporting invoice, agree the invoice to the contract terms, and observe the invoice and related payment agreed to the terms and conditions of the contract.

*Were any exceptions found? – No*

## **9) Payroll and Personnel**

---

- A. Obtain a listing of employees and officials employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees or officials, obtain related paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates in the personnel files.

- B. Randomly select one pay period during the fiscal period. For the 5 employees or officials selected under #9A above, obtain attendance records and leave documentation for the pay period, and:
- i. Observe all selected employees or officials documented their daily attendance and leave (e.g., vacation, sick, compensatory). (Note: Generally, officials are not eligible to earn leave and do not document their attendance and leave. However, if the official is earning leave according to a policy and/or contract, the official should document his/her daily attendance and leave.)
  - ii. Observe whether supervisors approved the attendance and leave of the selected employees or officials.
  - iii. Observe any leave accrued or taken during the pay period is reflected in the entity's cumulative leave records.
  - iv. Observe the rate paid to the employees or officials agree to the authorized salary/pay rate found within the personnel file.
- C. Obtain a listing of those employees or officials that received termination payments during the fiscal period and management's representation that the list is complete. Randomly select two employees or officials, obtain related documentation of the hours and pay rates used in management's termination payment calculations and the entity's policy on termination payments. Agree the hours to the employee's or officials' cumulative leave records, agree the pay rates to the employee's or officials' authorized pay rates in the employee's or officials' personnel files, and agree the termination payment to entity policy.
- D. Obtain management's representation that employer and employee portions of third-party payroll related amounts (e.g., payroll taxes, retirement contributions, health insurance premiums, garnishments, workers' compensation premiums, etc.) have been paid, and any associated forms have been filed, by required deadlines.

*The Payroll and Personnel items were subject to testing under the Allowable Costs and Procurement in the OMB Compliance Supplement (Uniform Guidance).*

### **10) Ethics**

---

- A. Using the 5 randomly selected employees/officials from procedure #16 under "Payroll and Personnel" above obtain ethics documentation from management, and:
- i. Observe whether the documentation demonstrates each employee/official completed one hour of ethics training during the fiscal period.
  - ii. Observe whether the entity maintains documentation which demonstrates each employee and official were notified of any changes to the entity's ethics policy during the fiscal period, as applicable.
- B. Inquire and/or observe whether the agency has appointed an ethics designee as required by R.S. 42:1170.

*These procedures are not applicable to this non-profit organization.*

### ***11) Debt Service***

---

- A. Obtain a listing of bonds/notes and other debt instruments issued during the fiscal period and management's representation that the listing is complete. Select all debt instruments on the listing, obtain supporting documentation, and observe State Bond Commission approval was obtained for each debt instrument issued as required by Article VII, Section 8 of the Louisiana Constitution.
- B. Obtain a listing of bonds/notes outstanding at the end of the fiscal period and management's representation that the listing is complete. Randomly select one bond/note, inspect debt covenants, obtain supporting documentation for the reserve balance and payments, and agree actual reserve balances and payments to those required by debt covenants (including contingency funds, short-lived asset funds, or other funds required by the debt covenants).

*These procedures are not applicable to this non-profit organization.*

### ***12) Fraud Notice***

---

- A. Obtain a listing of misappropriations of public funds and assets during the fiscal period and management's representation that the listing is complete. Select all misappropriations on the listing, obtain supporting documentation, and observe that the entity reported the misappropriation(s) to the legislative auditor and the district attorney of the parish in which the entity is domiciled as required by R.S. 24:523.
- B. Observe the entity has posted, on its premises and website, the notice required by R.S. 24:523.1 concerning the reporting of misappropriation, fraud, waste, or abuse of public funds.

*Were any exceptions found? - No*

### ***13) Information Technology Disaster Recovery/Business Continuity***

---

- A. Perform the following procedures, **verbally discuss the results with management, and report "We performed the procedure and discussed the results with management."**
  - i. Obtain and inspect the entity's most recent documentation that it has backed up its critical data (if there is no written documentation, then inquire of personnel responsible for backing up critical data) and observe evidence that such backup (a) occurred within the past week, (b) was not stored on the government's local server or network, and (c) was encrypted.
  - ii. Obtain and inspect the entity's most recent documentation that it has tested/verified that its backups can be restored (if there is no written documentation, inquire of personnel responsible for testing/verifying backup restoration) and observe evidence that the test/verification was successfully performed within the past 3 months.
  - iii. Obtain a listing of the entity's computers currently in use and their related locations, and management's representation that the listing is complete. Randomly select 5 computers and observe while management demonstrates that the selected computers have current and

active antivirus software and that the operating system and accounting system software in use are currently supported by the vendor.

- B. Randomly select 5 terminated employees (or all terminated employees if less than 5) using the list of terminated employees obtained in procedure #9C. Observe evidence that the selected terminated employees have been removed or disabled from the network.

*We performed the Information Technology Disaster Recovery/Business Continuity procedures and discussed the results with management.*

#### **14) Prevention Sexual Harassment**

---

- A. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A, obtain sexual harassment training documentation from management, and observe the documentation demonstrates each employee/official completed at least one hour of sexual harassment training during the calendar year as required by R.S. 42:343.
- B. Observe that the entity has posted its sexual harassment policy and complaint procedure on its website (or in a conspicuous location on the entity's premises if the entity does not have a website).
- C. Obtain the entity's annual sexual harassment report for the current fiscal period, observe that the report was dated on or before February 1, and observe that the report includes the applicable requirements of R.S. 42:344:
- i. Number and percentage of public servants in the agency who have completed the training requirements;
  - ii. Number of sexual harassment complaints received by the agency;
  - iii. Number of complaints which resulted in a finding that sexual harassment occurred;
  - iv. Number of complaints in which the finding of sexual harassment resulted in discipline or corrective action; and
  - v. Amount of time it took to resolve each complaint.

*These procedures are not applicable to this non-profit organization.*

#### **Management's Responses**

**3Aii – Beginning in March 2023, the Organization requires a board member to review bank reconciliations.**

We were engaged by Primary Care Providers For A Healthy Feliciana, Inc. to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on those C/C areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of Primary Care Providers For A Healthy Feliciana, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely to describe the scope of testing performed on those C/C areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the LLA as a public document.

Steven M DeRouen & Associates LLC

Lake Charles, Louisiana  
February 26, 2024