

AUDUBON NATURE INSTITUTE, INC.

Audits of Financial Statements

December 31, 2025 and 2024

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Independent Auditor's Report

To the Board of Directors of
Audubon Nature Institute, Inc.

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Audubon Nature Institute, Inc. (the Institute), which comprise the statement of financial position as of December 31, 2025, the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Institute as of December 31, 2025, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Institute and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other Matter

The financial statements of the Institute, as of and for the year ended December 31, 2024, were audited by other auditors, whose report, date June 18, 2025, expressed an unmodified opinion on those financial statements.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with U.S. GAAP, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Institute's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Institute's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Institute's ability to continue as a going concern for a reasonable period of time.

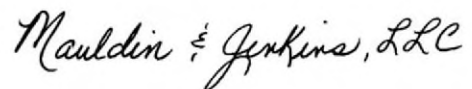
We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of compensation, benefits, and other payments to agency head is presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, the schedule of compensation, benefits, and other payments to agency head is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 6, 2026 on our consideration of the Institute's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Institute's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Institute's internal control over financial reporting and compliance.



Metairie, LA
June 6, 2026

AUDUBON NATURE INSTITUTE, INC.
Statements of Financial Position
December 31, 2025 and 2024

	2025	2024
Assets		
Cash and Cash Equivalents	\$ 3,679,338	\$ 5,158,357
Cash Restricted	10,596,433	11,614,322
Grants Receivable	555,364	469,794
Accounts Receivable, Net	519,116	744,328
Inventory	50,842	39,958
Prepaid Expenses	599,921	558,564
Promises to Give, Net	3,808,400	1,622,767
Equipment, Net	1,195,300	790,889
Investments and Assets Limited as to Use	798,034	850,930
Due from Audubon Commission	172,392	56,597
Due from Audubon Nature Institute Foundation	118,479	92,947
Total Assets	\$ 22,093,619	\$ 21,999,453
Liabilities and Net Assets		
Liabilities		
Accounts Payable and Accrued Expenses	\$ 3,714,186	\$ 4,311,155
Accrued Salaries and Benefits	532,614	1,034,180
Deferred Revenue	2,379,876	3,008,709
Loan Payable	2,900,000	2,900,000
Line of Credit	9,900,000	4,900,000
Deferred Compensation	798,064	845,580
Total Liabilities	20,224,740	16,999,624
Net Assets		
Without Donor Restrictions	(14,856,854)	(11,105,281)
With Donor Restrictions	16,725,733	16,105,110
Total Net Assets	1,868,879	4,999,829
Total Liabilities and Net Assets	\$ 22,093,619	\$ 21,999,453

The accompanying notes are an integral part of these financial statements.

AUDUBON NATURE INSTITUTE, INC.
Statement of Activities
For the Year Ended December 31, 2025

	Without Donor Restrictions	With Donor Restrictions	Total
Revenue, Gains (Losses), and Other Support			
Charges for Services	\$ 33,860,893	\$ 50,899	\$ 33,911,792
Government Grants	687,651	-	687,651
Gifts and Exhibit/Program Sponsorships	1,056,199	3,593,588	4,649,787
Investment Return, Net	537,611	-	537,611
Fundraising Activities	1,389,406	-	1,389,406
Transfers from Audubon Commission for Operations	5,555,000	-	5,555,000
Contribution from Audubon Nature Institute Foundation	1,436,121	-	1,436,121
Other Revenues and Gains	341,401	3,397	344,798
Net Assets Released from Restrictions	3,027,261	(3,027,261)	-
Total Revenue, Gains (Losses), and Other Support	47,891,543	620,623	48,512,166
Expenses			
Program Services			
Operation and Management of Audubon Commission Facilities and Programs	34,571,042	-	34,571,042
Supporting Services			
Development Expenses	1,224,014	-	1,224,014
Fundraising Activities	647,344	-	647,344
Management and General	15,200,716	-	15,200,716
Total Expenses	51,643,116	-	51,643,116
Change in Net Assets	(3,751,573)	620,623	(3,130,950)
Net (Deficit) Assets, Beginning of Year	(11,105,281)	16,105,110	4,999,829
Net (Deficit) Assets, End of Year	\$ (14,856,854)	\$ 16,725,733	\$ 1,868,879

The accompanying notes are an integral part of these financial statements.

AUDUBON NATURE INSTITUTE, INC.
Statement of Activities
For the Year Ended December 31, 2024

	Without Donor Restrictions	With Donor Restrictions	Total
Revenue, Gains (Losses), and Other Support			
Charges for Services	\$ 36,654,897	\$ -	\$ 36,654,897
Government Grants	444,609	232,000	676,609
Gifts and Exhibit/Program Sponsorships	1,398,748	14,582,539	15,981,287
Nonfinancial Contributions	-	447,881	447,881
Investment Return, Net	136,668	-	136,668
Fundraising Activities	1,443,031	-	1,443,031
Transfers from Audubon Commission for Operations	4,807,445	-	4,807,445
Contribution from Audubon Nature Institute Foundation	1,675,551	-	1,675,551
Other Revenues and Gains	404,028	-	404,028
Net Assets Released from Restrictions	4,161,119	(4,161,119)	-
Total Revenue, Gains (Losses), and Other Support	51,126,096	11,101,301	62,227,397
Expenses			
Program Services			
Operation and Management of Audubon Commission Facilities and Programs	36,934,061	-	36,934,061
Supporting Services			
Development Expenses	1,323,044	-	1,323,044
Fundraising Activities	653,983	-	653,983
Management and General	16,175,020	-	16,175,020
Total Expenses	55,086,108	-	55,086,108
Change in Net Assets	(3,960,012)	11,101,301	7,141,289
Net (Deficit) Assets, Beginning of Year	(7,145,269)	5,003,809	(2,141,460)
Net (Deficit) Assets, End of Year	\$ (11,105,281)	\$ 16,105,110	\$ 4,999,829

The accompanying notes are an integral part of these financial statements.

AUDUBON NATURE INSTITUTE, INC.
Statements of Cash Flows
For the Years Ended December 31, 2025 and 2024

	2025	2024
Cash Flows from Operating Activities		
Change in Net Assets	\$ (3,130,950)	\$ 7,141,289
Adjustments to Reconcile Change in Net Assets to Net Cash		
(Used in) Provided by Operating Activities		
Realized and Unrealized Gains on Investments, Net	(120,800)	(135,502)
Gain on Disposal of Property and Equipment	(92,499)	(38,642)
Receipt of Stock Gifts	(5,366)	(5,367)
Discount on Pledges Receivable	97,827	139,786
Bad Debt Expense (Recovery)	(5,740)	65,699
Depreciation and Amortization	279,714	249,359
Changes in Operating Assets and Liabilities		
Grants Receivable	(85,570)	(34,268)
Accounts Receivable	241,228	(368,929)
Promises to Give	(2,293,736)	(1,328,911)
Inventory	(10,884)	(6,117)
Prepaid Expenses	(41,357)	(188,834)
Due from Audubon Commission	(115,795)	981,712
Due from Audubon Nature Institute Foundation	(25,532)	(65,893)
Accounts Payable and Accrued Expenses	(596,969)	671,539
Accrued Salaries and Benefits	(501,566)	(568,004)
Deferred Revenue	(628,833)	(201,277)
Deferred Compensation	(47,516)	(330,655)
Net Cash (Used in) Provided by Operating Activities	(7,084,344)	5,976,985
Cash Flows from Investing Activities		
Purchases of Investments and Assets Limited as to Use	-	(161,581)
Proceeds from Sales of Investments and Assets Limited as to Use	179,062	627,755
Proceeds from Sales of Equipment	92,499	44,494
Purchases of Equipment	(684,125)	(119,667)
Net Cash (Used in) Provided by Investing Activities	(412,564)	391,001
Cash Flows from Financing Activities		
Proceeds from Lines of Credit	5,000,000	5,300,000
Net Cash Provided by Financing Activities	5,000,000	5,300,000
Net (Decrease) Increase in Cash and Cash Equivalents and Restricted Cash	(2,496,908)	11,667,986
Cash and Cash Equivalents and Restricted Cash, Beginning of Year	16,772,679	5,104,693
Cash and Cash Equivalents and Restricted Cash, End of Year	\$ 14,275,771	\$ 16,772,679
Supplemental Disclosures of Cash Flow Information		
Cash Paid During the Year for Interest	\$ 524,067	\$ 227,138
Line of Credit Converted to Loan Payable	\$ -	\$ 2,900,000

The accompanying notes are an integral part of these financial statements.

AUDUBON NATURE INSTITUTE, INC.

Notes to Financial Statements

Note 1. Organization and Nature of Activities

Audubon Nature Institute, Inc. (the Institute) is a nonprofit organization incorporated October 31, 1975, exclusively for educational purposes, including for such purposes, the making of distributions to organizations that qualify as exempt organizations under Section 501(c)(3) of the Internal Revenue Code. Pursuant to the Revised and Restated Management and Cooperative Endeavor Agreement (the Agreement) discussed below between the Institute and the Audubon Commission (the Commission), the Institute operates and manages the Audubon Facilities, as defined below, for the benefit of the Commission, an independent agency of the City of New Orleans.

The Commission owns, controls, and manages various facilities in the State of Louisiana in fulfillment of its goals, purposes, and objectives, including, but not limited to Audubon Park, Audubon Zoo, Audubon Aquarium, Audubon Insectarium, Woldenberg Riverfront Park, Freeport-McMoRan Audubon Species Survival Center, Audubon Center for Research of Endangered Species, Audubon Louisiana Nature Center, and Audubon Wilderness Park, collectively the Audubon Facilities as referred to above.

Per the Agreement in place in 2021 and previous years, the Commission paid for the cost and operation of the Audubon Facilities, with the Commission reimbursing the Institute for all expenses that it incurred on behalf of the Commission in furtherance of the Agreement. On December 31, 2021, and again on December 31, 2024, the Agreement was amended and restated. The Institute shall continue to undertake complete operation, management, and control, subject to the reserved rights and responsibilities of the Commission. As part of the implementation of the Agreement, on January 1, 2022, the Commission transferred certain assets and liabilities related to operations and management of the Audubon Facilities. The Agreement terminates on December 31, 2036, unless extended by the parties. The following are the main terms to the Agreement with financial reporting impacts.

The Institute, in order to achieve and continue the public purpose of the Agreement and its management obligations set forth within the Agreement, shall retain in its own account Earned Revenue and Other Revenue for the operation, maintenance, and development of Audubon Facilities. Such Earned Revenue and Other Revenue shall be administered by the Institute and deposited in an account to be used for the operation of the Audubon Facilities (hereinafter referred to as the "Institute Operating Account"). For the avoidance of doubt, it is the understanding of the parties that in no event shall Earned Revenue or Other Revenue be considered public funds.

AUDUBON NATURE INSTITUTE, INC.

Notes to Financial Statements

Note 1. Organization and Nature of Activities (Continued)

It is the intent of both parties that Earned Revenue (defined as admission fees, special event fees, special event rental fees, contractual income, food and merchandise revenue, and other fees collected attributable to the Audubon Facilities), Other Revenue (defined as qualifying philanthropic sponsorships, grants specific to the Institute), and Commission Revenue (defined as tax revenue, bond proceeds, intergovernmental grants, or Commission real estate lease revenue will be used for the benefit of all Audubon Facilities), in furtherance of the missions of both the Commission and the Institute and will cover all necessary expenses related to operation, maintenance, upgrade and development of the Audubon Facilities. Reserves and/or total positive net Earned Revenue shall also be used for the benefit of and for operation, maintenance, and development of the Audubon Facilities.

The Institute obtains donations, gifts, and grants; and conducts fundraising activities in furtherance of its exempt purpose. The revenues and net assets reflected in these financial statements are the result of these activities. Specific grants by the Institute to the Commission consist of donations received and grants obtained by the Institute for operating support and capital improvements of the Audubon Facilities discussed above.

Necessary expenses of the Institute relating to the operation, maintenance, upgrade and development of the Audubon Facilities shall be paid by the Commission through transfer of Commission Revenue, including tax revenue, bond proceeds, intergovernmental grants, and the Commission real estate lease revenue and any other Commission Revenue due to the Commission.

All tax revenues, bond proceeds, intergovernmental grants, Commission real estate lease revenue and any other Commission Revenue due to the Commission for the operation, maintenance, upgrade and development of the Audubon Facilities shall be administered by the Institute on behalf of and in the name of the Commission and deposited in an account administered by the Institute on behalf of and in the name of the Commission (hereinafter referred to as the "Commission Account"). For the avoidance of doubt, it is the understanding of the parties that funds maintained in the Commission Account are considered public funds.

Audubon Nature Institute Foundation (the Foundation) is a nonprofit organization that is separate and independent of the Institute. The purpose of the Foundation is to raise funds in support of the Audubon Facilities, programs, and other activities managed by the Institute. The Foundation is governed by its own board, with one member of that board being the Chairman of the Board of the Institute. The Foundation independently administers its assets at its sole discretion and for the benefit of the Institute, and while those assets are not commingled in any way with the funds and assets of the Institute, there is an ongoing economic interest between the Foundation and Institute.

AUDUBON NATURE INSTITUTE, INC.

Notes to Financial Statements

Note 1. Organization and Nature of Activities (Continued)

Summary financial information for the Foundation as of and for the years ended December 31, 2025 and 2024 is as follows:

	2025	2024
Total Assets	\$ 39,481,724	\$ 35,441,683
Total Liabilities	130,249	92,947
Total Net Assets	\$ 39,351,475	\$ 35,348,736
Total Revenues, Gains (Losses), and Other Support	\$ 5,673,580	\$ 7,546,254
Total Expenses	\$ 234,719	\$ 23,400
Total Endowment Distributions and Grants	\$ 1,436,122	\$ 1,675,551

Note 2. Summary of Significant Accounting Policies

Basis of Presentation

The financial statement presentation is presented in accordance with the *Not-for-Profit Entities* Topic of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC).

Cash and Cash Equivalents and Restricted Cash

For reporting purposes, the Institute considers all demand deposits and highly liquid investments purchased with an initial maturity of three months or less to be cash and cash equivalents. The following table provides a reconciliation of cash, cash equivalents and restricted cash reported within the statement of financial position that sum to the total of the same amounts show in the statement of cash flows as of December 31, 2025 and 2024:

	2025	2024
Cash and Cash Equivalents - Unrestricted	\$ 3,679,338	\$ 5,158,357
Cash Restricted for Riverfront for All Project	10,596,433	11,614,322
Total Cash and Cash Equivalents and Restricted Cash as Shown in the Statements of Cash Flows	\$ 14,275,771	\$ 16,772,679

Note 2. Summary of Significant Accounting Policies (Continued)

Grants Receivable

Grants receivable are for grants from governmental, academic, and private entities. The Institute has determined that an uncollectible allowance is not required as of December 31, 2025, and 2024, as the balance is expected to be fully collectible.

Promises to Give

The Institute records unconditional promises to give that are expected to be collected within one year at net realizable value. Unconditional promises to give expected to be collected in future years are initially recorded at fair value using present value techniques incorporating risk-adjusted discount rates designed to reflect the assumptions market participants would use in pricing the asset. In subsequent years, amortization of the discounts is included in contribution revenue in the statements of activities. The Institute determines the allowance for uncollectable promises to give based on historical experience, an assessment of economic conditions, and a review of subsequent collections. Promises to give are written off when deemed uncollectable.

Inventory

Inventory consists of merchandise for sale stated at the lower of cost or net realizable value, using the first in, first out method.

Equipment, Net

Equipment with an original cost in excess of \$10,000 and a useful life of over one year is capitalized and depreciated using the straight-line method over estimated useful lives ranging from 3 to 10 years. Equipment of \$5,280,009 and \$4,605,926 is presented on the statements of financial position net of accumulated depreciation of \$4,084,709 and \$3,815,037 at December 31, 2025 and 2024, respectively.

Investments and Assets Limited as to Use

Assets limited as to use primarily include investments in mutual funds measured at fair value. These assets are designated for funding the 457 Executive Retirement Plan (the 457 Plan), discussed further in Note 12. The Institute records investments in accordance with the *Not-for-Profit Entities* Topic of the FASB ASC which establishes standards for the recognition of fair value of investments in certain equity and debt securities with gains and losses included in the statements of activities. See Note 4.

Note 2. Summary of Significant Accounting Policies (Continued)

Net Assets

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions - Net assets available for use in general operations and not subject to donor restrictions.

Net Assets With Donor Restrictions - Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or that can be fulfilled or removed by actions of the Institute pursuant to those stipulations such as completion of construction projects. Other donor-imposed restrictions are perpetual in nature (also referred to as an endowment fund), where the donor stipulates that resources be maintained in perpetuity.

Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. As restrictions are met or until released in accordance with the Institute's spending policy, assets are reclassified to net assets without donor restrictions. There were no net asset restrictions that were perpetual in nature as of December 31, 2025 and 2024. The Institute reports gifts of cash and other assets as restricted support if they are received with donor-imposed restrictions or requirements that limit the use of the donation. A donor restriction ends when a time restriction is met, or a purpose restriction is accomplished. As restrictions are met, assets are reclassified to net assets without donor restrictions.

Nonfinancial Contributions

Donated services and other noncash donations are recorded as contributions at their fair values at the date of donation. Donated services are recognized as contributions if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by the Institute. During 2024, the Institute received an unconditional promise to give certain pest control services with a total estimated fair value of \$500,000. The 2025 pledge balance discounted to present value is \$349,918. The services will be rendered evenly over a multi-year period ending in 2029. Fair value was measured based on current market rates for these services. The contributed services are reported as revenues with donor restrictions for time restriction. As the services are provided over the pledge period, the restriction will be released and the corresponding expense will be recognized in the statement of activities.

Revenue and Revenue Recognition

Contributions are recognized when cash, securities, or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Contributions which are conditional are recognized as revenue when the conditions are substantially met.

Note 2. Summary of Significant Accounting Policies (Continued)

Revenue and Revenue Recognition (Continued)

The Institute accounts for a contract with a customer when it has written approval, the contract is committed, the rights of the parties, including payment terms, are identified, the contract has commercial substance and consideration is probable of collection. Revenue is recognized when, or as, control of a promised service transfers to a customer, in an amount that reflects the consideration to which the Institute expects to be entitled in exchange for transferring those services.

The Institute earns revenues from customers for exchange transactions such as ticket sales, membership sales, facilities rentals, sponsorships, fundraisers and sales opportunities related to and at its special events.

Contracts typically require the completion of a defined service and billing for completed services are based on actual amounts. The Institute satisfies the performance obligation and recognizes revenue at a point in time. Revenues obtained through such arrangements are typically billed and recognized, after the service has been delivered. This results in revenue recognition that corresponds with the value to the client of the services transferred to date. The Institute historically collects revenues before or at the time when the sales transaction is entered into. Advanced membership sales and ticket sales for admissions to facilities and events, as well as related sponsorships are deferred and recognized as revenue as events occur. Receivables from contracts with customers are reported as accounts receivable in the accompanying statements of financial position, net of an allowance totaling \$44,032 and \$60,048 for the years ended December 31, 2025 and 2024, respectively.

Functional Allocation of Expenses

Expenses are charged directly to program services, management and general, or development/fundraising based on specific identification.

Income Tax

The Institute is exempt from income tax under Section 501(c)(3) of the United States Internal Revenue Code. In addition, the Institute qualifies for the charitable contribution deductions under Section 170(b)(1)(a)(vi) and has been classified as an organization other than a private foundation under Section 509(a)(2). Any unrelated business income may be subject to taxation. The Institute's significant sources of business income include sales from golf course and tennis. Income taxes for unrelated business income were \$-0- for both the years ended December 31, 2025 and 2024.

Note 2. Summary of Significant Accounting Policies (Continued)

Income Tax (Continued)

Accounting principles generally accepted in the United States of America provide accounting and disclosure guidance about positions taken by an entity in its tax returns that might be uncertain. The Institute believes that it has taken appropriate support for any tax positions taken, and management has determined that there are no uncertain tax positions that are material to the financial statements.

Penalties and interest assessed by income taxing authorities, if any, would be included in provision for income tax expense.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Concentrations

Financial instruments that potentially expose the Institute to concentrations of credit and market risk consist primarily of cash and investments. The Institute has not experienced any losses in these accounts. The Federal Deposit Insurance Corporation (FDIC) secures accounts in insured institutions up to \$250,000 per depositor. At December 31, 2025 and 2024, the Institute had \$14,274,625 and \$15,687,359, respectively, in excess of the FDIC insured limit. As of December 31, 2025 and 2024, \$11,038,030 and \$10,629,000, respectively, of the balance is invested in a money market fund rated AAAM by the Standard & Poor's Investor Services. The fund contains underlying securities which are issued or guaranteed as to principal and interest by the U.S. government or its agencies and instrumentalities.

AUDUBON NATURE INSTITUTE, INC.

Notes to Financial Statements

Note 3. Liquidity and Availability

The following table reflects the Institute's financial assets as of December 31, 2025 and 2024, reduced by amounts not available for general expenditure within one year.

	2025	2024
Financial Assets		
Cash and Cash Equivalents	\$ 3,679,338	\$ 5,158,357
Cash Restricted	10,596,433	11,614,322
Grants Receivable	555,364	469,794
Accounts Receivable, Net	519,116	744,328
Promises to Give, Net	3,808,400	1,622,767
Investments and Assets Limited as to Use	798,034	850,930
Due from Audubon Commission	172,392	56,597
Due from Audubon Nature Institute Foundation	118,479	92,947
Financial Assets at Year End	20,247,556	20,610,042
Less Those Unavailable for General Expenditure Within One Year Due to:		
Cash Subject to Satisfaction of Donor Restrictions	(10,533,099)	(13,293,362)
Promises to Give, Restricted by Donor for Time or Purpose	(3,808,400)	(1,622,767)
Investments Held for Use in Greater Than One Year	(798,034)	(850,930)
Financial Assets at Year End Available to Meet Cash Needs for General Expenditures Within One Year	\$ 5,108,023	\$ 4,842,983

The Institute receives significant contributions and promises to give restricted by donors, and considers contributions restricted for programs which are ongoing, major, and central to its operations to be available to meet cash needs for general expenditures. The Institute monitors its liquidity so that it is able to meet its operating needs and other contractual commitments. The Institute uses its budget to help manage cash flow needs by monitoring expenses and revenues during the year. The Institute also has a line of credit available to meet short term needs.

The Institute is authorized to borrow up to \$5,000,000 directly from Audubon Nature Institute Foundation. See Note 11 for a discussion on how affiliated entities are involved in meeting the operating needs of the Institute.

AUDUBON NATURE INSTITUTE, INC.

Notes to Financial Statements

Note 4. Investments and Assets Limited as to Use

At December 31, 2025 and 2024, investments and assets limited as to use consisted of the following:

	2025	2024
Mutual Funds (Invested Primarily in Equity and Bond Funds)	\$ 795,702	\$ 707,396
Cash/Sweep Funds	2,332	60,951
Exchange Traded Funds	-	82,583
Total Investments and Asset Limited as to Use	\$ 798,034	\$ 850,930

Note 5. Promises to Give

Unconditional promises of donors to make contributions to the Institute are included in the statements of financial position as promises to give and as revenue and other support with donor restrictions. Promises to give are recorded after discounting future cash flows to the present value and are discounted at rates ranging from 3.73% to 4.38%.

Promises to give for the years ended December 31, 2025 and 2024 are expected to be realized as follows:

	2025	2024
In One Year or Less	\$ 1,448,866	\$ 406,240
Between One Year and Five Years	2,577,258	1,293,648
Thereafter	97,500	130,000
	4,123,624	1,829,888
Less: Discount to Present Value	(290,401)	(192,574)
Less: Allowance for Uncollectible Promises to Give	(24,823)	(14,547)
Promises to Give, Net	\$ 3,808,400	\$ 1,622,767

Promises to give for the years ended December 31, 2025 and 2024, have restrictions as follows:

	2025	2024
Programs and Capital Projects	\$ 2,723,603	\$ 1,110,867
Other - General Capital and Operating Support	1,084,797	511,900
Restrictions on Promises to Give, Net	\$ 3,808,400	\$ 1,622,767

AUDUBON NATURE INSTITUTE, INC.

Notes to Financial Statements

Note 6. Bank Loans

On December 15, 2025, the Institute, with the Foundation as co-borrower, opened an unsecured line of credit with a bank bearing interest at Prime rate with a floor of 5% to provide borrowings of up to \$5,000,000 to expire December 31, 2026. Interest only payments are due monthly with the outstanding balance due at maturity. The outstanding balance on the line at December 31, 2025 was \$5,000,000.

The Institute, with the Foundation as co-borrower, has a revolving line of credit with a bank bearing interest at Wall Street Journal Prime floating less 50 bps with a floor of 5%. It provides borrowing of up to \$5,000,000 to expire December 31, 2026. The line is secured by Audubon Nature Institute Foundation Brokerage Accounts. Interest only payments are due monthly with the outstanding balance due at maturity. The outstanding balance on the line at December 31, 2025 and 2024 was \$4,900,000.

During 2024, the Institute had an unsecured line of credit with a bank to provide borrowing of up to \$2,900,000. In 2024, that line of credit was refinanced as a term note and was later renewed in 2025, bearing interest at Wall Street Journal Prime with a floor of 5%. Payments of interest only are due monthly with one principal payment of \$2,900,000 due on December 31, 2026. The outstanding balance of the loan was \$2,900,000 as of December 31, 2025 and 2024.

The Institute does not believe there are any conditions that would change its ability to renew its credit lines. The credit line is short-term in nature and, consequently, its carrying value is considered representative of its approximate fair value.

Note 7. Net Assets With Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes as of December 31, 2025 and 2024:

	2025	2024
Promises to Give and Grants Receivable for Periods after Year End	\$ 3,781,760	\$ 1,556,629
Support for Riverfront for All Projects	10,596,433	11,614,322
Capital Projects at the Audubon Facilities	1,285,692	1,847,619
Education Programs at the Audubon Facilities	63,793	77,499
Operating Support for the Audubon Facilities	998,055	1,009,041
Total Net Assets With Donor Restrictions	\$ 16,725,733	\$ 16,105,110

AUDUBON NATURE INSTITUTE, INC.

Notes to Financial Statements

Note 8. Net Assets Released from Restrictions

Net assets were released from restrictions during the year ended December 31, 2025 and 2024, by incurring expenses satisfying the restricted purpose or by the expiration of time as follows:

	2025	2024
Operating Support for the Audubon Facilities	\$ 1,810,047	\$ 662,434
Education Programs at the Audubon Facilities	98,072	119,528
Support for Riverfront for All Projects	1,017,889	885,678
Capital Projects at the Audubon Facilities	101,253	2,353,567
Promises to Give and Grants Receivable for Periods after Year End	-	139,912
Total Net Assets Released from Restrictions	\$ 3,027,261	\$ 4,161,119

Note 9. Revenue from Contracts with Customers

The following table provides information about significant changes in deferred revenue for the years ended December 31, 2025 and 2024:

	2025	2024
Deferred Revenue, Beginning of Year	\$ 3,008,709	\$ 3,209,986
Membership Cash Received During the Year	1,948,958	2,551,790
Membership Revenue Recognized	(2,551,790)	(2,466,492)
Events Rentals and Catering Cash Received During the Year	90,661	24,500
Events Rentals and Catering Revenue Recognized	(99,273)	(311,434)
Golf Annual Pass and Advances Cash Received During the Year	42,318	14,461
Golf Annual Pass and Advances Cash Revenue Recognized	(38,693)	(17,431)
Sponsorship and Special Events Cash Received During the Year	1,116,104	906,714
Sponsorship and Special Events Revenue Recognized	(1,137,118)	(903,385)
Deferred Revenue, End of Year	\$ 2,379,876	\$ 3,008,709

AUDUBON NATURE INSTITUTE, INC.

Notes to Financial Statements

Note 10. Functional Reporting of Expenses

The Institute's expenses, by functional classification, for the year ended December 31, 2025 are as follows:

	Program Services	Supporting Services			
	Operation and Management of Audubon Commission Facilities and Programs	Development Expenses	Fundraising	Management and General	Total
Salaries and Benefits	\$ 17,398,326	\$ 537,336	\$ 185,158	\$ 7,380,072	\$ 25,500,892
Operating Supplies and Equipment	4,460,250	3,620	1,567	324,684	4,790,121
Insurance	4,442	-	-	4,598,259	4,602,701
Contractual Services	1,520,456	580,504	38,719	931,011	3,070,690
Advertising	2,659,445	1,977	4,000	950	2,666,372
Utilities	2,440,532	-	-	-	2,440,532
Grant Expenses	1,549,260	-	-	-	1,549,260
Security Services	1,424,017	231	16,549	-	1,440,797
Fees	775,527	3,383	12,136	110,216	901,264
Repairs and Maintenance	784,165	-	-	4,179	788,344
Outside Services and Professional Fees	156,875	16,000	-	406,581	579,456
Interest Expense	-	-	-	561,302	561,302
Event Production	76,005	14,134	312,031	-	402,170
Information Technology	78,193	264	-	312,375	390,832
Outreach and Education Expenses	373,071	-	-	-	373,071
Depreciation and Amortization	125,676	-	-	154,038	279,714
Dues	69,264	1,135	-	120,804	191,203
Cost of Goods Sold	179,597	-	-	-	179,597
Postage and Freight	119,335	6,749	25,653	2,682	154,419
Employee Expenses	63,996	1,481	486	78,539	144,502
Travel	126,813	470	-	7,360	134,643
Deferred Compensation	-	-	-	120,800	120,800
Printing and Photography	48,193	30,958	35,424	5,454	120,029
Office Supplies and Furniture	53,218	274	590	26,263	80,345
Conferences, Conventions, Meetings	52,357	661	110	8,231	61,359
Telephone	136	-	-	55,010	55,146
Miscellaneous	31,893	150	129	7,922	40,094
Donor Relations	-	14,411.00	14,790	-	29,201
Bad Debt Expense (Recoveries)	-	10,276	-	(16,016)	(5,740)
Total	\$ 34,571,042	\$ 1,224,014	\$ 647,344	\$ 15,200,716	\$ 51,643,116

AUDUBON NATURE INSTITUTE, INC.

Notes to Financial Statements

Note 10. Functional Reporting of Expenses (Continued)

The Institute's expenses, by functional classification, for the year ended December 31, 2024 are as follows:

	Program Services	Supporting Services			
	Operation and Management of Audubon Commission Facilities and Programs	Development Expenses	Fundraising	Management and General	Total
Salaries and Benefits	\$ 17,825,579	\$ 627,597	\$ 182,342	\$ 7,062,841	\$ 25,698,359
Operating Supplies and Equipment	4,354,125	22,716	700	346,659	4,724,200
Insurance	-	-	-	5,795,349	5,795,349
Contractual Services	1,989,649	518,512	20,125	881,337	3,409,623
Utilities	3,412,177	-	-	-	3,412,177
Advertising	2,451,673	955	4,875	583	2,468,086
Grant Expenses	2,549,210	-	-	-	2,549,210
Cost of Goods Sold	144,391	-	-	-	144,391
Outside Services and Professional Fees	239,642	48,000	900	431,762	720,304
Repairs and Maintenance	632,267	-	-	4,306	636,573
Fees	899,236	2,940	15,319	17,121	934,616
Event Production	-	24,297	345,709	-	370,006
Information Technology	89,561	-	-	239,924	329,485
Deferred Compensation, Net of Market Adjustment	-	-	-	297,083	297,083
Depreciation and Amortization	119,056	-	-	130,303	249,359
Employee Expense	92,436	613	71	295,648	388,768
Outreach and Education Expenses	226,170	-	-	6,170	232,340
Office Supplies and Furniture	64,048	588	313	38,693	103,642
Travel	125,489	1,508	166	16,442	143,605
Interest Expense	-	-	-	227,138	227,138
Security Services	1,375,249	-	17,921	-	1,393,170
Printing and Photography	28,281	36,823	33,181	3,379	101,664
Dues	59,726	5,775	-	108,014	173,515
Miscellaneous	117,747	396	-	149,181	267,324
Postage and Freight	87,075	12,153	15,913	3,570	118,711
Conferences, Conventions, and Meetings	40,753	1,361	-	8,047	50,161
Telephone and Communications	521	-	-	49,360	49,881
Donor Relations	-	15,221	16,448	-	31,669
Bad Debt Expense	-	3,589	-	62,110	65,699
Total	\$ 36,934,061	\$ 1,323,044	\$ 653,983	\$ 16,175,020	\$ 55,086,108

Note 11. Transactions with Audubon Commission and Audubon Nature Institute Foundation

As mentioned in Note 1, the Institute operates and manages the Audubon Facilities for the benefit of the Commission as evidenced by the revised and restated Agreement. The Agreement provides that all Earned Revenue and Other Revenue for the operation, maintenance, and development of the Audubon Facilities shall be deposited and administered in an account maintained and administered by the Institute. All revenues of the Commission that are for the operation, maintenance, upgrade, and development of the Audubon Facilities shall be deposited in an account on behalf of and in the name of the Commission and administered and maintained by the Institute on behalf of and in the name of the Commission. Specific grants or donations received by the Institute related to capital improvements will be transferred to the Commission.

AUDUBON NATURE INSTITUTE, INC.

Notes to Financial Statements

Note 11. Transactions with Audubon Commission and Audubon Nature Institute Foundation (Continued)

At December 31, 2025 and 2024, the amount due from the Commission to the Institute totaled \$172,392 and \$56,597, respectively. During the years ended December 31, 2025 and 2024, the Commission transferred funds to support the Institute's operations in the amounts of \$5,555,000 and \$4,807,445, respectively.

The Institute has provided support to the Commission to fund certain capital projects and operational support. For the years ended December 31, 2025 and 2024, those amounts included in the statements of activities as grant expense totaled \$1,459,948 and \$2,549,210, respectively.

During the years ended December 31, 2025 and 2024, the Institute donated \$89,312 and \$-0-, respectively, to the Foundation which is included in grant expense on the statements of activities. At December 31, 2025 and 2024, the amount due from the Foundation to the Institute totaled \$118,479 and \$92,947, respectively.

Specific grants provided by the Institute to the Foundation and to the Commission for the Audubon Facilities to pay operating expenses and fund certain capital projects for the years ended December 31, 2025 and 2024, are summarized as follows:

	2025	2024
Aquarium of the Americas and Riverfront Park	\$ 46,677	\$ 1,303,117
Audubon Zoo and Park	1,173,720	1,221,193
Louisiana Nature Center	34,194	24,900
Species Survival Center/Research Center	205,357	-
Audubon Nature Institute Foundation	89,312	-
Total	\$ 1,549,260	\$ 2,549,210

As mentioned in Note 1, the Foundation raises funds in support of the Audubon Facilities, programs, and other activities managed by the Institute. In addition to that support and in the event of the Institute's inability to gain access to capital through other lines of credit, the Foundation's Board of Directors authorized the loaning of funds to the Institute in an amount not to exceed \$5,000,000, bearing no interest. Funds may be used by the Institute for the repayment of debt obligations in favor of a commercial lending institution incurred directly by the Institute, general operating needs, and capital improvements for the Audubon Facilities. There are no specific repayment terms. The Foundation reserves the right to forgive this loan at its discretion by vote of its Board. For December 31, 2025 and 2024, there were no loans from the Foundation to the Institute.

Note 12. Employee Benefit Plans

The Institute has established a 403(b) retirement plan (the 403(b) Plan) to provide eligible employees, with a systematic means of saving and investing for the future. The 403(b) Plan is a defined contribution plan subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended. The Institute contributes a discretionary match amount to be determined by the Institute each year. Contributions are subject to certain limitations. For the years ended December 31, 2025 and 2024, contribution expense totaled \$309,544 and \$292,186, respectively.

The Institute also has a discretionary 457 Executive Retirement Plan (the 457 Plan) for certain officers. The 457 Plan provides additional compensation based on the dollar amount or percentage specified in a salary deferral agreement with the officers. The deferred compensation is to be paid to the individuals or their beneficiaries/survivors in a lump sum upon death, disability or established vesting date. Deferred compensation expense includes total contributions totaling approximately \$-0- for 2025 and \$162,000 for 2024 and net market adjustment gain (loss) related to the associated assets totaling approximately \$121,000 and \$136,000 for 2025 and 2024, respectively. The liability related to the 457 Plan totaled \$798,064 and \$845,580 at December 31, 2025 and 2024, respectively, and is included in deferred compensation in the accompanying statements of financial position.

Note 13. UNO/Audubon Nature Institute Sustainable Wildlife Program

The Institute and the University of New Orleans (the University or UNO) have established four funded trusts to support four endowed chairs at the University. These trusts were funded by private donations totaling \$2,400,000 and \$1,600,000 in matching funds from the Louisiana Trust Fund for Eminent Scholars. This funding initially provided four \$1,000,000 chairs. The trust assets are not included in the Institute's assets but are maintained and administered by the University of New Orleans Foundation. The Institute and the University jointly benefit from trust distributions that fund the UNO/Audubon Nature Institute Sustainable Wildlife Program.

In 2016 the University and the Institute were authorized to create the UNO/Audubon Nature Institute Sustainable Wildlife Program. A revised affiliation agreement repurposes endowed chairs to allow funds to be utilized for the University professorships, graduate student fellowships, internships and research related to sustainable wildlife initiatives conducted at facilities managed by Audubon Nature Institute.

Revenues from the University totaled \$92,000 for the year ended December 31, 2025 and \$70,071 for the year ended December 31, 2024.

Note 14. Contingencies

Certain claims and suits have been filed against the Institute. The majority of these claims are covered by insurance. Management does not believe the ultimate resolution of these matters will have a significant effect on the Institute's financial position, changes in net assets, or cash flows.

Note 15. Fair Value of Financial Instruments

The Institute follows the *Fair Value Measurement* Topic of the FASB ASC which establishes a common definition of fair value of financial instruments, a framework for measuring fair value, and expands disclosures about fair value measurements.

The *Fair Value Measurement* Topic establishes a hierarchy for ranking the quality and reliability of the information used to determine fair values. ASC 820 requires that assets and liabilities earned at fair value be classified and disclosed in one of the following three categories:

- Level 1 Unadjusted quoted market prices in active markets for identical assets or liabilities. Includes mutual funds and an exchange traded fund valued at the net asset value of shares on the last trading day of the fiscal year, which is the basis for transactions at that date, as well as cash/sweep funds.
- Level 2 Unadjusted quoted prices in active markets for similar assets or liabilities, unadjusted quoted prices for identical or similar assets or liabilities in markets that are not active, or inputs other than quoted prices are observable for the asset or liability.
- Level 3 Unobservable inputs for the asset or liability.

The Institute endeavors to utilize the best available information in measuring fair value. Financial assets and liabilities are classified based on the lowest level of input that is significant to the fair value measurement.

Recurring Fair Value Measurements

The fair value of assets and liabilities measured at estimated fair value on a recurring basis, including those items for which the Institute has elected the fair value option, are estimated as described in the preceding section.

AUDUBON NATURE INSTITUTE, INC.

Notes to Financial Statements

Note 15. Fair Value of Financial Instruments (Continued)

Recurring Fair Value Measurements (Continued)

These estimated fair values and corresponding fair value hierarchy are summarized as follows:

December 31, 2025	Level 1	Level 2	Level 3	Total
Mutual Funds	\$ 795,702	\$ -	\$ -	\$ 795,702
Cash/Sweep Funds	2,332	-	-	2,332
Total	<u>\$ 798,034</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 798,034</u>
December 31, 2024	Level 1	Level 2	Level 3	Total
Mutual Funds	\$ 707,396	\$ -	\$ -	\$ 707,396
Exchange Traded Funds	82,583	-	-	82,583
Cash/Sweep Funds	60,951	-	-	60,951
Total	<u>\$ 850,930</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 850,930</u>

Note 16. Subsequent Events

The Institute has evaluated subsequent events through the date that the financial statements were available to be issued, June 6, 2026, and determined that there were no events that require recognition or additional disclosure. No other subsequent events occurring after this date have been evaluated for inclusion in these financial statements.



**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT
OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE
WITH GOVERNMENT AUDITING STANDARDS**

Independent Auditor's Report

To the Board of Directors of
Audubon Nature Institute, Inc.

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*), the financial statements of Audubon Nature Institute, Inc. (the Institute) which comprise the statement of financial position as of December 31, 2025, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated June 6, 2026.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Institute's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Institute's internal control. Accordingly, we do not express an opinion on the effectiveness of the Institute's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Institute's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Institute's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Institute's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Institute's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Under Louisiana Revised Statute 24:513, this report is distributed by the Louisiana Legislative Auditor as a public document.

Mauldin & Jenkins, LLC

Metairie, LA
June 6, 2026

AUDUBON NATURE INSTITUTE, INC.
Schedule of Findings and Responses
For the Year Ended December 31, 2025

Part I - Summary of Auditor's Results

Financial Statements

Type of Auditor's Report Issued on Whether the Financial Statements Audited were Prepared in Accordance with GAAP:	Unmodified
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Internal Control Over Financial Reporting:

- | | |
|---|---------------|
| • Material Weakness(es) Identified? | No |
| • Significant Deficiency(ies) Identified? | None Reported |

Noncompliance Material to Financial Statements Noted?	No
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Part II - Financial Statement Findings

No matters were reported.

AUDUBON NATURE INSTITUTE, INC.
Summary Schedule of Prior Audit Findings
For the Year Ended December 31, 2025

The prior year audit disclosed no significant findings, and no significant uncorrected or unresolved findings exist from prior audit.

AUDUBON NATURE INSTITUTE, INC.
Schedule of Compensation, Benefits, and Other Payments
to Agency Head
For the Year Ended December 31, 2025

Louisiana Revised Statute (R.S.) 24:513(A)(3) as amended by Act 706 of the 2014 Regular Legislative Session requires that the total compensation, reimbursements, and benefits of an agency head or political subdivision head or chief executive officer related to the position, including but not limited to travel, housing, unvouchered expense, per diem, and registration fees to be reported as a supplemental report within the financial statement of local government and quasi-public auditees. In 2015, Act 462 of the 2015 Regular Session of the Louisiana Legislature further amended R.S. 24:513(A)(3) to clarify that nongovernmental entities or not-for-profit entities that received public funds shall report only the use of public funds for the expenditures itemized in the supplemental report.

Agency Head Name: Michael Sawaya, Chief Executive Officer of Audubon Nature Institute, Inc.

Purpose	Amount
Salary	\$543,269
Benefits-Insurance	\$11,186
Benefits-Retirement	\$8,812
Car Allowance	\$11,400
Dues and Registration Fees	\$1,115
Travel - Conference	\$2,213
Special Meals	\$2,819
Other	\$427

As discussed in Note 1, pursuant to a Management and Cooperative Endeavor Agreement (Agreement) between the Institute and the Audubon Commission (the Commission), the Institute operates and manages the Audubon Facilities for the benefit of the Commission, an independent agency of the City of New Orleans. The Institute employs individuals, including L. Ronald Forman, to operate and maintain the Commission's facilities.



AGREED-UPON PROCEDURES REPORT

Audubon Nature Institute, Inc.

Independent Accountant's Report
On Applying Agreed-Upon Procedures

For the Period January 1, 2025 - December 31, 2025

To the Board of Directors of
Audubon Nature Institute, Inc. and
the Louisiana Legislative Auditor:

We have performed the procedures enumerated below on the control and compliance (C/C) areas identified in the Louisiana Legislative Auditor's (LLA's) Statewide Agreed-Upon Procedures (SAUPs) for the fiscal period January 1, 2025 through December 31, 2025. Audubon Nature Institute, Inc.'s (the Institute) management is responsible for those C/C areas identified in the SAUPs.

The Institute has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of the engagement, which is to perform specified procedures on the C/C areas identified in LLA's SAUPs for the fiscal period January 1, 2025 through December 31, 2025. Additionally, LLA has agreed to and acknowledged that the procedures performed are appropriate for its purposes. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and associated findings are as follows:

1) *Written Policies and Procedures*

- A. Obtain and inspect the entity's written policies and procedures and observe whether they address each of the following categories and subcategories if applicable to public funds and the entity's operations:
 - i. ***Budgeting***, including preparing, adopting, monitoring, and amending the budget.

- ii. **Purchasing**, including (1) how purchases are initiated, (2) how vendors are added to the vendor list, (3) the preparation and approval process of purchase requisitions and purchase orders, (4) controls to ensure compliance with the Public Bid Law, and (5) documentation required to be maintained for all bids and price quotes.
- iii. **Disbursements**, including processing, reviewing, and approving.
- iv. **Receipts/Collections**, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue or agency fund additions (e.g., periodic confirmation with outside parties, reconciliation to utility billing after cutoff procedures, reconciliation of traffic ticket number sequences, agency fund forfeiture monies confirmation).
- v. **Payroll/Personnel**, including (1) payroll processing, (2) reviewing and approving time and attendance records, including leave and overtime worked, and (3) approval process for employee rates of pay or approval and maintenance of pay rate schedules.
- vi. **Contracting**, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process.
- vii. **Travel and Expense Reimbursement**, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers.
- viii. **Credit Cards (and debit cards, fuel cards, purchase cards, if applicable)**, including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g., determining the reasonableness of fuel card purchases).
- ix. **Ethics**, including (1) the prohibitions as defined in Louisiana Revised Statute (R.S.) 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) a requirement that documentation is maintained to demonstrate that all employees and officials were notified of any changes to the entity's ethics policy.
- x. **Debt Service**, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.
- xi. **Information Technology Disaster Recovery/Business Continuity**, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.
- xii. **Prevention of Sexual Harassment**, including R.S. 42:342-344 requirements for (1) agency responsibilities and prohibitions, (2) annual employee training, and (3) annual reporting.

Results: No exceptions were noted as a result of these procedures.

2) Board or Finance Committee

- A. Obtain and inspect the board/finance committee minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and
- i. Observe that the board/finance committee met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, bylaws, or other equivalent document.
 - ii. For those entities reporting on the governmental accounting model, review the minutes from all regularly scheduled board/finance committee meetings held during the fiscal year and observe whether the minutes from at least one meeting each month referenced or included monthly budget-to-actual comparisons on the general fund, quarterly budget-to-actual comparisons, at a minimum, on all proprietary funds, and semi-annual budget-to-actual comparisons, at a minimum, on all special revenue funds. *Alternatively, for those entities reporting on the not-for-profit accounting model, observe that the minutes referenced or included financial activity relating to public funds if those public funds comprised more than 10% of the entity's collections during the fiscal period.*
 - iii. For governmental entities, obtain the prior year audit report and observe the unassigned fund balance in the general fund. If the general fund had a negative ending unassigned fund balance in the prior year audit report, observe that the minutes for at least one meeting during the fiscal period referenced or included a formal plan to eliminate the negative unassigned fund balance in the general fund.
 - iv. Observe whether the board/finance committee received written updates of the progress of resolving audit finding(s), according to management's corrective action plan at each meeting until the findings are considered fully resolved.

Results: No exceptions were noted as a result of these procedures.

3) Bank Reconciliations

- A. Obtain a listing of entity bank accounts for the fiscal period from management and management's representation that the listing is complete. Ask management to identify the entity's main operating account. Select the entity's main operating account and randomly select 4 additional accounts (or all accounts if less than 5). Randomly select one month from the fiscal period, obtain and inspect the corresponding bank statement and reconciliation for each selected account, and observe that:
- i. Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated or electronically logged);
 - ii. Bank reconciliations include written evidence that a member of management or a board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation within 1 month of the date the reconciliation was prepared (e.g., initialed and dated, electronically logged); and
 - iii. Management has documentation reflecting it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.

Results: No exceptions were noted as a result of these procedures.

4) Collections (excluding electronic funds transfers)

- A. Obtain a listing of deposit sites for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. Randomly select 5 deposit sites (or all deposit sites if less than 5).
- B. For each deposit site selected, obtain a listing of collection locations and management's representation that the listing is complete. Randomly select one collection location for each deposit site (e.g., 5 collection locations for 5 deposit sites), obtain and inspect written policies and procedures relating to employee job duties (if there are no written policies or procedures, then inquire of employees about their job duties) at each collection location, and observe that job duties are properly segregated at each collection location such that
 - i. Employees responsible for cash collections do not share cash drawers/registers;
 - ii. Each employee responsible for collecting cash is not also responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g., pre-numbered receipts) to the deposit;
 - iii. Each employee responsible for collecting cash is not also responsible for posting collection entries to the general ledger or subsidiary ledgers, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit; and
 - iv. The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or custodial fund additions, is (are) not also responsible for collecting cash, unless another employee/official verifies the reconciliation.
- C. Obtain from management a copy of the bond or insurance policy for theft covering all employees who have access to cash. Observe that the bond or insurance policy for theft was in force during the fiscal period.
- D. Randomly select two deposit dates for each of the 5 bank accounts selected for Bank Reconciliations procedure #3A (select the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly select a deposit if multiple deposits are made on the same day). *Alternatively, the practitioner may use a source document other than bank statements when selecting the deposit dates for testing, such as a cash collection log, daily revenue report, receipt book, etc.* Obtain supporting documentation for each of the 10 deposits and:
 - i. Observe that receipts are sequentially pre-numbered.
 - ii. Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.
 - iii. Trace the deposit slip total to the actual deposit per the bank statement.
 - iv. Observe that the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles from the collection location or the deposit is less than \$100 and the cash is stored securely in a locked safe or drawer).
 - v. Trace the actual deposit per the bank statement to the general ledger.

Not applicable.

5) Non-Payroll Disbursements (excluding card purchases, travel reimbursements, and petty cash purchases)

- A. Obtain a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. Randomly select 5 locations (or all locations if less than 5).
- B. For each location selected under procedure #5A above, obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employee job duties (if the agency has no written policies and procedures, then inquire of employees about their job duties), and observe that job duties are properly segregated such that
 - i. At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order or making the purchase;
 - ii. At least two employees are involved in processing and approving payments to vendors;
 - iii. The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files;
 - iv. Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments; and
 - v. Only employees/officials authorized to sign checks approve the electronic disbursement (release) of funds, whether through automated clearinghouse (ACH), electronic funds transfer (EFT), wire transfer, or some other electronic means.

[Note: Findings related to controls that constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality) should not be reported].
- C. For each location selected under procedure #5A above, obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtain management's representation that the population is complete. Randomly select 5 disbursements for each location, obtain supporting documentation for each transaction, and
 - i. Observe whether the disbursement, whether by paper or electronic means, matched the related original itemized invoice and supporting documentation indicates that deliverables included on the invoice were received by the entity, and
 - ii. Observe whether the disbursement documentation included evidence (e.g., initial/date, electronic logging) of segregation of duties tested under procedure #5B above, as applicable.
- D. Using the entity's main operating account and the month selected in Bank Reconciliations procedure #3A, randomly select 5 non-payroll-related electronic disbursements (or all electronic disbursements if less than 5) and observe that each electronic disbursement was (a) approved by only those persons authorized to disburse funds (e.g., sign checks) per the entity's policy, and (b) approved by the required number of authorized signers per the entity's policy. *Note: If no electronic payments were made from the main operating account during the month selected the practitioner should select an alternative month and/or account for testing that does include electronic disbursements.*

Results: No exceptions were noted as a result of these procedures.

6) Credit Cards/Debit Cards/Fuel Cards/Purchase Cards (Cards)

- A. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and purchase cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.
- B. Using the listing prepared by management, randomly select 5 cards (or all cards if less than 5) that were used during the fiscal period. Randomly select one monthly statement or combined statement for each card (for a debit card, randomly select one monthly bank statement). Obtain supporting documentation, and
 - i. Observe whether there is evidence that the monthly statement or combined statement and supporting documentation (e.g., original receipts for credit/debit card purchases, exception reports for excessive fuel card usage) were reviewed and approved, in writing (or electronically approved) by someone other than the authorized card holder (those instances requiring such approval that may constrain the legal authority of certain public officials, such as the mayor of a Lawrason Act municipality, should not be reported); and
 - ii. Observe that finance charges and late fees were not assessed on the selected statements.
- C. Using the monthly statements or combined statements selected under procedure #6B above, excluding fuel cards, randomly select 10 transactions (or all transactions if less than 10) from each statement, and obtain supporting documentation for the transactions (e.g., each card should have 10 transactions subject to inspection). For each transaction, observe that it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only). For missing receipts, the practitioner should describe the nature of the transaction and observe whether management had a compensating control to address missing receipts, such as a "missing receipt statement" that is subject to increased scrutiny.
- D. Using the list of terminated employees obtained in Payroll and Personnel procedure #9C identify those individuals who had access to cards and randomly select 5 terminated employees (or all terminated employees with card access if less than 5) from this population. Observe evidence that the cards have been deactivated for these terminated employees. In cases where a card is shared by multiple users, obtain evidence that the terminated employees' authorization has been removed.

Results: No exceptions were noted as a result of these procedures.

7) Travel and Travel-Related Expense Reimbursements (excluding card transactions)

- A. Obtain from management a listing of all travel and travel-related expense reimbursements during the fiscal period and management's representation that the listing or general ledger is complete. Randomly select 5 reimbursements and obtain the related expense reimbursement forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected

- i. If reimbursed using a per diem, observe that the approved reimbursement rate is no more than those rates established either by the State of Louisiana (doa.la.gov/doa/ost/ppm-49-travel-guide/) or the U.S. General Services Administration (www.gsa.gov);
- ii. If reimbursed using actual costs, observe that the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased;
- iii. Observe that each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by Written Policies and Procedures procedure #1A(vii); and
- iv. Observe that each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

Results: No exceptions were noted as a result of these procedures.

8) Contracts

- A. Obtain from management a listing of all agreements/contracts for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period. *Alternatively, the practitioner may use an equivalent selection source, such as an active vendor list.* Obtain management's representation that the listing is complete. Randomly select 5 contracts (or all contracts if less than 5) from the listing, excluding the practitioner's contract, and
 - i. Observe whether the contract was bid in accordance with the Louisiana Public Bid Law (e.g., solicited quotes or bids, advertised), if required by law;
 - ii. Observe whether the contract was approved by the governing body/board, if required by policy or law (e.g., Lawrason Act, Home Rule Charter);
 - iii. If the contract was amended (e.g., change order), observe that the original contract terms provided for such an amendment and that amendments were made in compliance with the contract terms (e.g., if approval is required for any amendment, the documented approval); and
 - iv. Randomly select one payment from the fiscal period for each of the 5 contracts, obtain the supporting invoice, agree the invoice to the contract terms, and observe that the invoice and related payment agreed to the terms and conditions of the contract.

Results: No exceptions were noted as a result of these procedures.

9) Payroll and Personnel

- A. Obtain a listing of employees and officials employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees or officials, obtain related paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates in the personnel files.

- B. Randomly select one pay period during the fiscal period. For the 5 employees or officials selected under procedure #9A above, obtain attendance records and leave documentation for the pay period, and
- i. Observe that all selected employees or officials documented their daily attendance and leave (e.g., vacation, sick, compensatory);
 - ii. Observe whether supervisors approved the attendance and leave of the selected employees or officials;
 - iii. Observe that any leave accrued or taken during the pay period is reflected in the entity's cumulative leave records; and
 - iv. Observe whether the rate paid to the employees or officials agrees to the authorized salary/pay rate found within the personnel file.
- C. Obtain a listing of those employees or officials that received termination payments during the fiscal period and management's representation that the list is complete. Randomly select two employees or officials and obtain related documentation of the hours and pay rates used in management's termination payment calculations and the entity's policy on termination payments. Agree the hours to the employee's or official's cumulative leave records, agree the pay rates to the employee's or official's authorized pay rates in the employee's or official's personnel files, and agree the termination payment to entity policy.
- D. Obtain management's representation that employer and employee portions of third-party payroll related amounts (e.g., payroll taxes, retirement contributions, health insurance premiums, garnishments, workers' compensation premiums, etc.) have been paid, and any associated forms have been filed, by required deadlines.

Results: No exceptions were noted as a result of these procedures.

10) Ethics

- A. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A obtain ethics documentation from management, and
- i. Observe whether the documentation demonstrates that each employee/official completed one hour of ethics training during the calendar year as required by R.S. 42:1170; and
 - ii. Observe whether the entity maintains documentation which demonstrates that each employee and official were notified of any changes to the entity's ethics policy during the fiscal period, as applicable.
- B. Inquire and/or observe whether the agency has appointed an ethics designee as required by R.S. 42:1170.

Not applicable.

11) Debt Service

- A. Obtain a listing of bonds/notes and other debt instruments issued during the fiscal period and management's representation that the listing is complete. Select all debt instruments on the listing, obtain supporting documentation, and observe that State Bond Commission approval was obtained for each debt instrument issued as required by Article VII, Section 8 of the Louisiana Constitution.
- B. Obtain a listing of bonds/notes outstanding at the end of the fiscal period and management's representation that the listing is complete. Randomly select one bond/note, inspect debt covenants, obtain supporting documentation for the reserve balance and payments, and agree actual reserve balances and payments to those required by debt covenants (including contingency funds, short-lived asset funds, or other funds required by the debt covenants).

Not applicable.

12) Fraud Notice

- A. Obtain a listing of misappropriations of public funds and assets during the fiscal period and management's representation that the listing is complete. Select all misappropriations on the listing, obtain supporting documentation, and observe that the entity reported the misappropriation(s) to the Legislative Auditor and the district attorney of the parish in which the entity is domiciled as required by R.S. 24:523.
- B. Observe that the entity has posted, on its premises and website, the notice required by R.S. 24:523.1 concerning the reporting of misappropriation, fraud, waste, or abuse of public funds.

Results: No exceptions were noted as a result of these procedures.

13) Information Technology Disaster Recovery/Business Continuity

Perform the following procedures, **verbally discuss the results with management, and report "We performed the procedure and discussed the results with management."**

- A. Obtain and inspect the entity's most recent documentation that it has backed up its critical data (if there is no written documentation, then inquire of personnel responsible for backing up critical data) and observe evidence that such backup (a) occurred within the past week, (b) was not stored on the government's local server or network, and (c) was encrypted.
- B. Obtain and inspect the entity's most recent documentation that it has tested/verified that its backups can be restored (if there is no written documentation, then inquire of personnel responsible for testing/verifying backup restoration) and observe evidence that the test/verification was successfully performed within the past 3 months.
- C. Obtain a listing of the entity's computers currently in use and their related locations, and management's representation that the listing is complete. Randomly select 5 computers and observe while management demonstrates that the selected computers have current and active antivirus software and that the operating system and accounting system software in use are currently supported by the vendor.

- D. Randomly select 5 terminated employees (or all terminated employees if less than 5) using the list of terminated employees obtained in Payroll and Personnel procedure #9C. Observe evidence that the selected terminated employees have been removed or disabled from the network.
- E. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A, obtain cybersecurity training documentation from management, and observe that the documentation demonstrates that the following employees/officials with access to the agency's information technology assets have completed cybersecurity training as required by R.S. 42:1267. The requirements are as follows:
 - i. Hired before June 9, 2020 - completed the training; and
 - ii. Hired on or after June 9, 2020 - completed the training within 30 days of initial service or employment.

We performed the procedure and discussed the results with management.

14) Prevention of Sexual Harassment

- A. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A, obtain sexual harassment training documentation from management, and observe that the documentation demonstrates each employee/official completed at least one hour of sexual harassment training during the calendar year as required by R.S. 42:343.
- B. Observe that the entity has posted its sexual harassment policy and complaint procedure on its website (or in a conspicuous location on the entity's premises if the entity does not have a website).
- C. Obtain the entity's annual sexual harassment report for the current fiscal period. observe that the report was dated on or before February 1st, and observe that the report includes the applicable requirements of R.S. 42:344:
 - i. Number and percentage of public servants in the agency who have completed the training requirements;
 - ii. Number of sexual harassment complaints received by the agency;
 - iii. Number of complaints which resulted in a finding that sexual harassment occurred;
 - iv. Number of complaints in which the finding of sexual harassment resulted in discipline or corrective action; and
 - v. Amount of time it took to resolve each complaint.

Not applicable.

We were engaged by the Institute to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on those C/C areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of the Institute and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely to describe the scope of testing performed on those C/C areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana R. S. 24:513, this report is distributed by the LLA as a public document.

Mauldin & Jenkins, LLC

Metairie, LA
June 17, 2026