

CITY OF NEW ORLEANS, LOUISIANA
BASIC FINANCIAL STATEMENTS
DECEMBER 31, 2010
(WITH INDEPENDENT AUDITORS' REPORT THEREON)

Under provisions of state law, this report is a public document. A copy of the report has been submitted to the entity and other appropriate public officials. The report is available for public inspection at the Baton Rouge office of the Legislative Auditor and, where appropriate, at the office of the parish clerk of court.

Release Date **OCT 05 2011**



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CITY OF NEW ORLEANS, LOUISIANA

Basic Financial Statements

December 31, 2010

(With Independent Auditors' Report Thereon)

CITY OF NEW ORLEANS, LOUISIANA

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Independent Auditors' Report

The Honorable Mayor and Members
City Council of the City of New Orleans, Louisiana:

We have audited the accompanying financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of New Orleans, Louisiana (the City) as of and for the year ended December 31, 2010, which collectively comprise the City's basic financial statements, as listed in the table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the New Orleans Tourism Marketing Corporation, the Orleans Parish Communication District, the Audubon Commission, the French Market Corporation, the Upper Pontalba Building Restoration Corporation, the Piazza D'Italia Development Corporation, the Canal Street Development Corporation, and the New Orleans Traffic Court, which represent 8% and 17% respectively, of the assets and revenues of the aggregate discretely presented component units; the Firefighters' Pension and Relief Fund of the City of New Orleans (old and new systems), the Police Pension Fund of the City of New Orleans, and the Employees' Retirement System of the City of New Orleans, which represent 76% of the assets and 58% of the additions and revenues of the aggregate remaining fund information; and the Board of Liquidation, City Debt, which is a major fund and 14% and 8% of assets and revenues of the governmental activities, respectively. Those financial statements were audited by other auditors, whose reports have been furnished to us, and our opinions, insofar as they relate to the amounts included for the New Orleans Tourism Marketing Corporation, the Orleans Parish Communication District, the Audubon Commission, the French Market Corporation, the Upper Pontalba Building Restoration Corporation, the Piazza D'Italia Development Corporation, the Canal Street Development Corporation, the New Orleans Traffic Court, the Firefighters' Pension and Relief Fund of the City of New Orleans (old and new systems), the Police Pension Fund of the City of New Orleans, the Employees' Retirement System of the City of New Orleans, and the Board of Liquidation, City Debt, are based on the reports of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control over financial reporting. Accordingly, we express no opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the reports of other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, and the aggregate remaining fund information of the City as of December 31, 2010, and the respective changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note 6 to the financial statements, the City adopted new accounting requirements related to the accounting and financial reporting of derivative instruments, which requires the City to record the fair market value of the interest rate swap.

In accordance with *Government Auditing Standards*, we have issued our report dated September 19, 2011 on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, and the schedules of funding progress on pages 3 through 13 and 69 through 74 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.



Metairie, Louisiana
September 19, 2011

MANAGEMENT'S DISCUSSION AND ANALYSIS

CITY OF NEW ORLEANS
Management's Discussion and Analysis
December 31, 2010

Management's Discussion and Analysis

The following Management's Discussion and Analysis (MD&A) of the City of New Orleans, Louisiana's (the City), financial performance provides an overview of the City's financial activities for the fiscal year ended December 31, 2010. We encourage readers to consider the information presented here in conjunction with additional information that is furnished in the City's basic financial statements and the notes to the basic financial statements.

Financial Highlights

- The City's net assets balance on the government-wide basis was approximately \$51.3 million at December 31, 2010.
- The government-wide statement of activities reported an increase in net assets of \$247.4 million.
- 2010 general fund tax revenues increased by \$19.5 million compared to 2009.
- The general fund reported an excess of expenses and other financing uses over revenues and other financing sources of \$19.4 million for a total ending fund balance deficit at December 31, 2010 of \$11.1 million. The general fund's undesignated fund balance at December 31, 2010 is a deficit of \$25.2 million.
- Total governmental funds reported an excess of expenses and other financing uses over revenues and other financing sources of \$28.7 million.
- Total cash and investments of governmental funds amounted to \$228.6 million at December 31, 2010, a decrease of \$8.8 million compared to December 31, 2009.
- Total bonded debt amounted to \$685.6 million, an increase of \$12.9 million over the beginning of the year total. The Community Disaster Loan of \$240.0 million and accrued interest on the loan of \$25.9 million was forgiven during 2010.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the City's basic financial statements. The City's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the basic financial statements. This report also contains required supplementary information to provide greater detail of data presented in the basic financial statements.

Government-wide Financial Statements. The government-wide financial statements are designed to provide readers with a broad overview of the City's finances, in a manner similar to a private-sector business.

The statement of net assets presents information on all of the City's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

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The statement of activities presents information showing how the City's net assets changed during the year ended December 31, 2010. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future periods (e.g. earned but unused leave for vacations).

The government-wide financial statements distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the City include general government, public safety, public works, health and human services, culture and recreation, urban development and housing and economic development. All of the business-type activities of the City are undertaken through component units, which are presented separately.

Fund Financial Statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into two categories: governmental funds and fiduciary funds.

Governmental Funds. Governmental funds are used to account for essentially the same functions reported as government activities in the government-wide financial statement. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources. Such information may be useful in evaluating government's financing requirements.

Because the focus of governmental fund is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City maintains 91 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for its seven major funds: the General Fund, the Department of Housing and Urban Development (HUD) grant fund, the Federal UDAG grant fund, the Federal Emergency Management Agency (FEMA) fund, the Debt Service Fund, the Capital Projects Fund, and the Louisiana Office of Community Development (LCD) grant fund. Data from the other governmental funds are combined under the heading "Nonmajor Governmental Funds."

Proprietary Funds. The City does not directly maintain proprietary funds. Proprietary activities are included within component units of the City.

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Fiduciary Funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

Notes to the Basic

Financial Statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Required Supplementary Information. In addition to the basic financial statements and accompanying notes, this report also presents required supplementary information to demonstrate legal budgetary compliance for each major fund for which an annual budget is adopted and to provide information concerning the City's progress in funding its obligation to provide pension benefits to its employees.

Government-wide Financial Analysis

As noted previously, net assets may serve over time as a useful indicator of a government's financial position. The City's assets exceeded liabilities by approximately \$51.3 million at December 31, 2010.

Net Assets

December 31, 2010 and 2009

(Amounts in thousands)

	Governmental Activities	
	<u>2010</u>	<u>2009</u>
Current and other assets	\$ 369,362	348,864
Capital assets	<u>1,389,544</u>	<u>1,325,342</u>
Total assets	<u>1,758,906</u>	<u>1,674,206</u>
Long-term liabilities	1,499,946	1,715,399
Other liabilities	<u>207,682</u>	<u>154,976</u>
Total liabilities	<u>1,707,628</u>	<u>1,870,375</u>
Net assets:		
Invested of capital assets, net of related debt	741,516	641,513
Restricted	60,839	85,692
Unrestricted (deficit)	<u>(751,077)</u>	<u>(923,374)</u>
Total net assets	<u>\$ 51,278</u>	<u>(196,169)</u>

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The City's statement of net assets reflects its investment in capital assets, land, construction-in-progress, infrastructure, buildings, and equipment, less any related debt used to acquire those assets that is still outstanding, in the amount of \$741.5 million at December 31, 2010. The City uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided for by other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Debt service funds have accumulated \$60.8 million at December 31, 2010 to provide for the servicing of annual interest and principal payments on bonds and are classified in restricted net assets. The unrestricted deficit net assets in the amount of \$803.1 million is due to the City's recording of long-term obligations including claims and judgments, liabilities, accrued annual and sick leave. The unrestricted deficit decreased by \$120.2 million, which is primarily due to the change in net assets described below.

Governmental Activities

The federal government's forgiveness of the outstanding Community Disaster Loan (CDL) balance of \$265.9 million was the primary cause of the increase in the City's net assets by \$247.4 million. Total revenue increased overall by \$348.1 million or 46.2% from \$752.7 million in 2009 to \$1.1 billion in 2010. Operating grants and contributions increased by \$26.7 million and capital grants and contributions increased by \$60.6 million compared to 2009. Property tax revenue increased from \$146.0 million in 2009 to \$175.9 million in 2010, an increase of \$29.9 million or 20.5%. Real estate property taxes were assessed and the majority collected in the beginning of the fiscal year. Sales tax revenues increased by \$13.6 million or 10.1%.

Total expenses were \$853.3 million in 2010, an increase of \$14.1 million, or 1.7%, compared to \$839.2 million in 2009. General government expense increased \$37.6 million or 12.7% from \$296.4 million in 2009 to \$334.1 million in 2010 primarily due to increases in pay and payroll benefits. Public safety expense increased \$10.0 million or 4.7% from \$214.9 million in 2009 to \$224.9 million in 2010 due to increased payroll expense. Public works expense decreased \$11.4 million or 8.4% from \$136.3 million in 2009 to \$125.0 million in 2010. Urban development and housing expense decreased \$7.4 million or 15.6% from \$47.5 million in 2009 to \$40.1 million in 2010. Economic development expense decreased \$14.0 million or 57.5% from \$24.3 million in 2009 to \$10.3 million in 2010 primarily due to two one-time grants that ended in 2009. The closing of these two grants, a reduction in the Department of Labor's allocation to the City, and the reduction of Urban Development Action Grant loans account for nearly all of the decrease.

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A comparison of 2010 to 2009 is as follows (amounts are reported in thousands):

	2010	2009
Revenues:		
Program revenues:		
Charges for services	\$ 106,960	134,248
Operating grants and contributions	170,164	143,482
Capital grants and contributions	111,859	51,230
General revenues:		
Property taxes	175,863	145,956
Sales taxes	147,453	133,868
Other taxes	49,567	45,332
Investment earnings	5,301	32,791
Forgiveness of debt	265,915	—
Miscellaneous	67,695	65,785
Total revenues	1,100,777	752,692
Expenses:		
General government	334,083	296,441
Public safety	224,915	214,899
Public works	124,952	136,344
Health and human services	19,084	20,682
Culture and recreation	23,577	25,392
Urban development and housing	40,114	47,544
Economic development	10,329	24,321
Interest and fiscal changes	76,276	73,590
Total expenses	853,330	839,213
Change in net assets	247,447	(86,521)
Net assets, beginning of year as restated	(196,169)	(109,648)
Net assets, ending	\$ 51,278	(196,169)

Financial Analysis of the Governmental Funds

The focus of the City's governmental funds is to provide information on near-term inflows, outflows, and balances of expendable resources. Such information is useful in assessing the City's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of December 31, 2010, the City's governmental funds reported a combined ending fund balance of \$142.5 million, a decrease of \$28.7 million when compared to the prior year. Unreserved-undesignated fund balance, as of December 31, 2010, was a deficit \$21.1 million. The unreserved-designated fund balance in the amount of \$13.6 million has been designated for expenditure by the City in future years. The reserved fund balance in the amount of \$149.9 million is primarily reserved to pay debt service (\$60.8 million), for grantee loans (\$2.5 million), and to liquidate contracts and purchase orders of the prior period (\$86.5 million).

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General Fund

The general fund is the chief operating fund of the City. At December 31, 2010, the general fund balance was a deficit of \$11.1 million. The City's general fund decreased by \$19.4 million in 2010. Key factors relative to this change are as follows:

- Expenditures increased in 2010 to \$511.8 million compared to \$500.8 million in 2009, an increase of \$11.0 million, which represents a 2.2% increase in expenditures. Public Safety expenditures increased by \$54.1 million due to the first full year of salary increases and an increase in public safety expenses which were funded by the Community Disaster Loan (CDL). All other areas of expense decreased due to cost cutting measures initiated by the new administration.
- Total Revenues and Other Financing Sources (Uses), net, for the general fund increased by \$43.2 million or 9.6% compared to 2009.
- Other financing sources (uses), net, totaled \$28.6 million in 2010 representing a decrease of \$9.7 million or 25.3% in comparison to 2009. The City's general fund received an \$8.5 million debt service assistance loan from the State and a \$7.0 million loan for the purchase of equipment in 2009. These loans were not repeated in 2010.
- Charges for services increased by \$2.2 million or 4.6% compared to 2009.
- Taxes increased by \$19.5 million or 7.9% as compared to 2009 primarily due to an increase of \$13.5 million in sales tax collections.
- Licenses and Permits revenues increased by \$4.0 million or 7.4%.
- Fines and Fees increased by \$6.8 million or 27.4% primarily due to the increase in red light camera violation collections. Miscellaneous revenues increased from \$16.3 million in 2009 to \$33.8 million in 2010, an increase of \$17.5 million due to the receipt of insurance proceeds in 2010.

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The accompanying table shows the amount (in thousands) of general fund revenues by source for 2010 and 2009.

Revenues and Other Financing Sources	2010 Actual	% of Total	Increase (Decrease) Over 2009	2009 Actual	% of Total
Taxes	\$ 264,326	53.69%	\$ 19,462	\$ 244,864	54.52%
Licenses and permits	58,117	11.80	3,981	54,136	12.05
Intergovernmental	22,792	4.63	3,413	19,379	4.31
Charges for services	50,417	10.24	2,228	48,189	10.73
Fines and forfeits	31,578	6.41	6,782	24,796	5.52
Interest income	721	0.15	(1,351)	2,072	0.46
Contributions, gifts, and donations	2,043	0.41	858	1,185	0.26
Miscellaneous and other	33,784	6.86	17,508	16,276	3.62
Other financing sources (uses), net	28,572	5.81	(9,670)	38,242	8.51
	<u>\$ 492,350</u>	<u>100.0%</u>	<u>\$ 43,211</u>	<u>\$ 449,139</u>	<u>100.0%</u>

The accompanying table shows the amount (in thousands) of general fund expenditures by source for 2010 and 2009.

Expenditures	2010 Actual	% of Total	Increase (Decrease) Over 2009	2009 Actual	% of Total
General government	\$ 139,472	27.25%	\$ (35,838)	\$ 175,310	35.01%
Public safety	215,720	42.15	54,097	161,623	32.27
Public works	63,289	12.37	(10,973)	74,262	14.83
Health and human services	13,689	2.67	(702)	14,391	2.87
Other	26,601	5.20	(118)	26,719	5.34
Debt service	52,991	10.35	4,514	48,477	9.68
	<u>\$ 511,762</u>	<u>100.0%</u>	<u>\$ 10,980</u>	<u>\$ 500,782</u>	<u>100.0%</u>

HUD Fund

This special revenue fund is used to account for funding from the Department of Housing and Urban Development (HUD). Some of the major initiatives are Community Development Block Grants (CDBG), HOME Investment Partnership Act Program (HOME), Emergency Shelter Grant (ESG) Program, and Housing Opportunities for Persons with HIV/AIDS (HOPWA). Revenues decreased \$6.6 million from \$40.0 million in 2009 to \$33.3 million in 2010, and expenditures decreased \$5.5 million from \$40.1 million in 2009 to \$34.6 million in 2010. The decrease in revenues and expenditures in the HUD fund are due to decreases in CDBG and HOME programs activities.

Federal UDAG Fund

The Federal UDAG special revenue fund accounts for grants received from the HUD for the purpose of providing loans to the private sector for completion of projects that will stimulate economic development activity in the City. Expenditures decreased \$2.7 million from \$6.0 million in 2009 to \$3.3 million in 2010. Revenues were \$68,000 in 2010 compared to \$2.3 million in 2009.

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FEMA Fund

The FEMA Fund primarily accounts for grants received as a result of Hurricanes Katrina, Rita and Gustav from the Federal government. FEMA, as authorized by the Stafford Act, assists individuals, as well as, state and local governments with response to and recovery from disasters. The FEMA grants are reimbursement basis grants where expenditures and related revenues have been accrued. The deficit in the FEMA fund at December 31, 2010 of \$55.3 million is partially attributable to \$13.1 million of revenue that has been deferred and will be collected by the City in 2011. Revenue amounted to \$10.2 million in 2010 compared to \$24.7 million in 2009 while expenditures totaled \$15.6 million compared to \$40.5 million in 2009. Revenues and expenditures for Hurricanes Katrina, Rita and Gustav in the FEMA fund are decreasing as funding for the emergencies comes to an end.

Debt Service Funds

The Debt Service fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. Total fund balance for the Debt Service Fund was \$60.8 million at December 31, 2010, which was a \$2.8 million decrease compared to the prior year balance of \$63.6 million.

Capital Project Funds

The Capital Projects fund is used to account for all resources and expenditures in connection with the acquisition of capital facilities and repair and maintenance projects other than those accounted for in the component units. Expenditures for capital projects in 2010 totaled \$131.1 million, a decrease of \$14.4 million compared to 2009. This decrease is due to the completion of construction projects begun after Hurricane Katrina.

Louisiana Office of Community Development Fund

The Louisiana Office of Community Development (LCD) fund primarily accounts for grants received from the Louisiana Office of Community Development. The primary purpose of this fund is to purchase properties for the site of the new Charity/Tulane/Veterans Administration (VA) Hospital Complex. Revenues increased \$44.1 million from \$12.5 million in 2009 to \$56.6 million in 2010, and expenditures increased \$57.2 million from \$11.9 million in 2009 to \$69.2 million in 2010. The increase in revenues and expenditures in the LCD fund are due to funding received for the new hospital complex.

General Fund Budgetary Highlights

Variances between the General Fund's amended budget and the actual revenues were caused generally by a downturn in the national and local economies. However, miscellaneous revenues were \$29.2 million more than budgeted due to the collection of one-time revenues.

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	2010		Variance Positive (Negative)
	Budget	Actual	
Revenues			
Taxes	\$ 270,376	264,326	(6,050)
Licenses and permits	66,625	58,117	(8,508)
Intergovernmental	11,034	22,792	11,758
Charges for services	57,579	50,459	(7,120)
Fines and forfeits	35,938	31,578	(4,360)
Interest income	3,143	745	(2,398)
Contributions, gifts, and donations	6,499	2,043	(4,456)
Miscellaneous	4,456	33,665	29,209
Total Revenues	\$ 455,650	463,725	8,075
Expenditures	474,902	521,837	(46,935)
Other Financing Sources (Uses), net	19,252	38,671	19,419
Net Change in Assets	\$ -	(19,441)	(19,441)

Capital Assets

Capital assets at December 31, 2010 and 2009 are as follows (net of depreciation):

	2010	2009
Land	\$ 94,220	92,114
Construction in progress	250,676	148,186
Buildings, improvements, and equipment	218,903	222,645
Other	14,737	16,202
Infrastructure assets	811,008	846,191
	\$ 1,389,544	1,325,338

Hurricane Katrina and the related flooding caused physical damage to the City's capital assets. As a result, certain assets were destroyed and other assets, specifically buildings, require restoration efforts to restore their service utility. Some assets have been demolished and are being replaced. Buildings, improvements, equipment, other, and infrastructure assets have been reduced in value as a result of demolition, damage, or depreciation. Rebuilding efforts are ongoing and, as a result, the replacement and repair costs for these assets have led to an increase in construction in progress of \$102.5 million from \$148.2 million at December 31, 2009 to \$250.7 million at December 31, 2010.

Debt Administration

Outstanding general obligation bonds at December 31, 2010 totaled \$529.2 million, all of which are considered to be net, direct-tax supported debt. There are no special assessment bonds outstanding.

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During 2010, the City issued \$40.0 million of Taxable Public Improvement Bonds used to improve infrastructure.

Outstanding Debt		
	<u>2010</u>	<u>2009</u>
General obligation bonds	\$ 529,219	508,019
Accreted GO 1991 refunding bonds	113,856	120,914
Limited tax bonds	25,140	26,845
Revenue bonds	<u>131,250</u>	<u>137,800</u>
	<u>799,465</u>	<u>793,578</u>
Certificates of indebtedness	55,460	75,305
Notes payable (CDL loan)	-	240,000
Note payable (equipment loan)	5,405	7,000
Capital leases	22,646	24,852
Go Zone Notes	79,886	79,886
Section 108 HUD loans	<u>25,844</u>	<u>28,162</u>
	<u>\$ 988,706</u>	<u>1,248,783</u>

The following is a summary of debt transactions:

Balance at January 1, 2010	\$ 1,248,783
New issues	40,000
Payments	(60,077)
Forgiveness of debt	<u>(240,000)</u>
Balance at December 31, 2010	<u>\$ 988,706</u>

The Louisiana Legislature, in Act 1 of 1994, increased the City's general obligation bond debt limit to an amount equal to the greater of (i) \$500,000,000 or (ii) 35% of total assessed valuation of the City. Under Act 1, based on the most recent assessed valuations, the City's debt limit is \$1.1 billion as of December 31, 2010. At December 31, 2010, the City's legal debt margin adjusted for outstanding principal of \$529.2 million and past and future accretion of \$163.4 million on the City's outstanding General Obligation Bonds, plus fund balance available in the Debt Service Fund of \$30.2 million to service this debt was \$435.8 million.

On May 1, 2007, Moody's upgraded the City's general obligation bond rating to "Baa3" investment grade. Fitch upgraded the City's general obligation bond rating "BBB", investment grade in April 2009, and Standard & Poor's Corporation upgraded the City's general obligation bond rating "BBB", investment grade in March of 2009. As of December 31, 2010, these ratings remained in effect.

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Economic Factors and Next Year's Budgets and Rates

The General Fund's final budgeted revenues exceeded the original budgeted revenues by \$7.5 million and final budgeted expenditures exceeded original budgeted expenditures by approximately \$9.6 million.

The General Fund's budget for expenditures and revenues and other financing sources was decreased to \$474.9 million in 2010. The decrease in 2010 revenues was partially attributable to the declines in federal and state funding which was used during the recovery after Hurricane Katrina. The 2011 budget was increased by \$8.5 million primarily due to a 2011 increased property tax millage and increased collections.

The following table presents an adopted budget comparison for 2011, 2010, and 2009 (amounts in thousands):

	<u>2011</u>	<u>2010</u>	<u>2009</u>
Revenues and other financing sources	\$ 483,446	\$ 474,902	\$ 493,100
Expenditures	483,446	474,902	493,100

Although the nation is in economic decline, New Orleans economy is bolstered by the continuing recovery efforts and its world-renowned reputation as a leader in hosting large-scale events. The City's Mardi Gras celebration, the Jazz & Heritage Festival, Bayou Classic, the New Orleans Bowl, the Sugar Bowl, the Essence Festival, and the French Quarter Festival, which continues to set attendance records, are some of the more notable annual attractions drawing millions of visitors each year, and are major parts of the City's tourism industry. The City and the State of Louisiana have become popular film locations due to tax credits, qualified labor, and governmental assistance. The State of Louisiana is now third behind California and New York for film locations.

The Super Dome has completed major renovations, designed to add to and maintain this world renowned venue. Additionally, adjacent to the Super Dome, a new tailgating venue Championship Square has been added to honor the 2009 Super Bowl Champs, the New Orleans Saints. The Super Dome is prepared to host: the Bowl Championship Series (BCS), national college football championship in January 2012, the NCAA Final Four basketball championship in March 2012, and the NFL Super Bowl XLVII in 2013.

Requests for Information

This financial report is designed to provide a general overview of the City's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or request for additional financial information may be addressed to the Office of the Director of Finance, City of New Orleans, 1300 Perdido Street, Room 3E06, New Orleans, Louisiana 70112.

BASIC FINANCIAL STATEMENTS

CITY OF NEW ORLEANS, LOUISIANA

Statement of Net Assets

December 31, 2010

(Amounts in thousands)

Assets	Primary government Governmental activities	Component units
Cash and cash equivalents	\$ 24,168	61,638
Investments	204,413	88,144
Receivables (net of allowance for uncollectibles):		
Taxes	30,886	9,556
Accounts	12,177	24,074
Interest	59	19
Grantee loans	6,942	—
Other	—	1,841
Due from component units	7,400	—
Due from other governments	79,074	35,589
Other assets	4,243	43,224
Restricted cash and investments	—	360,190
Capital assets (net of accumulated depreciation)	1,389,544	2,344,155
Total assets	1,758,906	2,968,430
Liabilities		
Accounts payable	107,606	54,628
Retainages payable	3,430	1,971
Accrued expenses	444	34,504
Taxes payable	10,296	—
Accrued interest payable	5,533	11,332
Due to component units	1,220	—
Due to other governments	39,983	64,523
Other postretirement benefits liability	—	33,069
Deferred revenues	3,215	204
Derivative instrument liability	35,955	—
Liabilities payable from restricted assets	—	23,559
Non-current liabilities due within one year	152,397	31,116
Non-current liabilities due in more than one year	1,347,549	764,672
Total liabilities	1,707,628	1,019,578
Net Assets		
Invested in capital assets, net of related debt	741,516	1,833,416
Restricted for debt service	60,839	80,831
Restricted for capital improvement (deficit)	—	(66,123)
Restricted for environmental cleanup and facility maintenance	—	5,580
Restricted for operating reserve	—	12,937
Unrestricted (deficit)	(751,077)	82,211
Total net assets	\$ 51,278	1,948,852

See accompanying notes to basic financial statements.

CITY OF NEW ORLEANS, LOUISIANA

Statement of Activities

Year ended December 31, 2010

(Amounts in thousands)

Functions/Programs	Program revenues			Net (expense) revenue and changes in net assets		
	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Primary governmental activities	Component units
Primary government:						
Governmental activities:						
General government	\$ 334,083	46,153	85,313	2,653	(199,964)	—
Public safety	224,915	17,602	15,871	1,866	(189,576)	—
Public works	124,952	32,218	1,428	97,114	5,808	—
Health and human services	19,084	9,862	16,783	1,120	8,681	—
Culture and recreation	23,577	235	1,774	9,106	(12,462)	—
Urban development and housing	40,114	—	39,962	—	(132)	—
Economic development	10,329	890	9,033	—	(406)	—
Interest and fiscal charges	76,276	—	—	—	(76,276)	—
Total primary government	\$ 853,330	106,960	170,164	111,859	(464,347)	—
Component units:						
Audubon Commission	\$ 51,830	32,594	—	7,688	—	(11,548)
Louis Armstrong New Orleans International Airport	89,853	65,306	—	10,736	—	(13,811)
Sewerage and Water Board	172,479	125,361	9,368	48,959	—	11,209
Other nonmajor component units	36,064	23,677	3,708	—	—	(8,679)
Total component units	\$ 350,226	246,938	13,076	67,383	—	(22,829)
General revenues:						
Taxes:						
Property taxes					175,863	54,049
Sales taxes					147,453	—
Utility taxes					10,827	—
Parking taxes					3,410	—
Franchise fees					34,853	—
Beverage taxes					477	—
Unrestricted investment income (loss)					5,301	1,374
Passenger facility charges					—	16,912
Forgiveness of debt					265,915	54,664
Miscellaneous					67,695	23,674
Total general revenues					711,794	150,673
Change in net assets					247,447	127,844
Net assets (deficit) — beginning of year					(164,464)	1,821,008
Prior period adjustments (note 12)					(31,705)	—
Net assets (deficit) — beginning of year, as adjusted					(196,169)	1,821,008
Net assets — end of year					51,278	1,948,852

See accompanying notes to basic financial statements.

CITY OF NEW ORLEANS, LOUISIANA

Balance Sheet — Governmental Funds

Year ended December 31, 2010

(Amounts in thousands)

Assets	General	HUD	Federal UDAG	FEMA	Debt Services (132)	Capital Projects	Louisiana Office of Community Development Fund	Nonmajor Governmental Funds	Total Governmental Funds
Cash and cash equivalents	11	2,744	—	—	—	8,673	1,328	11,544	24,168
Investments	3,360	—	—	—	60,446	123,806	—	16,801	204,413
Receivables (net of allowances for uncollectibles):									
Sales taxes	13,128	—	—	—	—	—	—	—	13,128
Property taxes	1,107	—	—	—	1,717	—	—	—	2,824
Franchise taxes	6,681	—	—	—	—	—	—	—	6,681
Accounts	10,473	133	—	—	—	6	—	1,543	12,177
Grantee loans	—	—	2,544	—	—	—	—	4,398	6,942
Interest	59	—	—	—	—	—	—	—	59
Due from other funds	55,388	—	12,194	3,935	—	23,022	—	1,660	96,399
Due from other governments	1,040	5,084	—	13,354	—	39,230	13,144	7,222	79,074
Due from component units	2,670	—	—	—	—	4,730	—	—	7,400
Advances to other funds	205	—	—	—	—	—	—	—	205
Other assets	—	—	—	—	—	—	—	16	16
Total assets	\$ 94,322	7,981	14,738	17,289	62,031	199,467	14,472	43,186	453,486
Liabilities									
Accounts payable	64,165	8,985	92	3,439	—	20,228	5,251	5,446	107,606
Retainages payable	—	—	—	—	—	3,430	—	—	3,430
Accrued expenses	—	85	—	113	123	—	33	90	444
Due to other funds	35,312	—	1,080	42,686	—	6,777	—	10,544	96,399
Due to other governments	1,725	—	—	13,242	—	8,114	15,834	1,068	39,983
Due to component units	1,197	—	—	—	—	23	—	—	1,220
Advances from other funds	—	—	—	—	—	—	—	205	205
Deferred revenues	2,984	587	—	13,137	1,069	31,207	7,544	5,178	61,706
Total liabilities	105,383	9,657	1,172	72,617	1,192	69,779	28,662	22,531	310,993
Fund Balances									
Fund balances:									
Reserved	530	—	13,566	—	60,839	74,569	—	424	149,928
Unreserved:									
Designated for subsequent year	13,619	(1,676)	—	(55,328)	—	55,119	(14,190)	20,231	13,619
Undesignated	(25,210)	(1,676)	—	(55,328)	—	—	(14,190)	—	(21,054)
Total fund balances	(11,061)	(1,676)	13,566	(55,328)	60,839	129,688	(14,190)	20,655	142,493
Total liabilities and fund balances	\$ 94,322	7,981	14,738	17,289	62,031	199,467	14,472	43,186	453,486

See accompanying notes to basic financial statements.

CITY OF NEW ORLEANS, LOUISIANA

Reconciliation of Balance Sheet — Governmental Funds to the
Statement of Net Assets

December 31, 2010

(Amounts in thousands)

Total fund balances – governmental funds	\$	142,493
Amounts reported for governmental activities in the statement of net assets are different because:		
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds		1,389,544
Certain receivables are not available to pay for the current period's expenditures and, are therefore, deferred in the funds		66,744
Bond issue costs are capitalized and amortized over the life of the bonds in the government-wide statement of net assets		4,227
Interest expense is accrued at year-end in the government-wide financial statements, but is recorded only if due and payable on the governmental fund financial statements		(5,533)
Taxes payable		(10,296)
Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported in the funds.		
Long-term liabilities consist of:		
Bonds payable		(806,334)
Certificates of indebtedness		(55,460)
Loans payable		(111,135)
Capital leases payable		(22,646)
Annual and sick leave		(46,585)
Claims payable		(304,438)
Net pension obligation		(95,046)
Derivative instrument liability		(35,955)
Other long-term liabilities		(58,302)
Total net assets – governmental activities	\$	<u>51,278</u>

See accompanying notes to basic financial statements.

CITY OF NEW ORLEANS, LOUISIANA

Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds
Year ended December 31, 2010

(Amounts in thousands)

	General	HUD	Federal UDAG	FEMA	Debt Service	Capital Projects	Louisiana Office of Community Development Fund	Nonmajor Governmental	Total Governmental Funds
Revenues:									
Taxes	264,326	—	—	—	63,424	—	—	6,099	333,849
Licenses and permits	58,117	—	—	—	—	—	—	—	58,117
Intergovernmental	22,792	33,304	6	10,194	—	108,226	56,360	36,405	267,487
Charges for services	50,417	—	—	—	—	—	—	—	50,417
Program income	—	40	1	—	—	—	1	103	145
Fines and forfeits	31,578	—	—	—	—	—	—	1,987	33,565
Interest income	721	—	61	—	410	—	—	11	1,203
Contributions, gifts and donations	2,043	—	—	—	—	—	—	1,817	3,860
Miscellaneous	33,784	—	—	—	—	2,215	—	31,234	67,233
Total revenues	463,778	33,344	68	10,194	63,834	110,441	56,361	77,656	815,876
Expenditures:									
Current:									
General government	139,472	—	—	10,060	500	—	68,743	26,676	245,451
Public safety	215,720	—	—	2,763	—	—	—	2,251	220,734
Public works	63,289	627	—	1,814	—	—	—	—	65,730
Health and human services	13,689	—	—	24	—	—	—	5,371	19,084
Culture and recreation	20,239	—	—	—	—	—	—	1,808	22,047
Urban development and housing	10	34,008	2,207	63	—	—	424	3,402	40,114
Economic development and assistance	—	—	—	—	—	131,080	—	10,329	140,928
Capital outlays	6,352	—	—	916	—	—	—	2,580	—
Debt service:									
Principal	31,706	—	538	—	20,505	—	—	270	53,019
Interest and fiscal charges	21,285	—	528	—	46,334	—	—	274	68,421
Bond issuance costs	—	—	—	—	953	—	—	—	953
Total expenditures	511,762	34,635	3,273	15,640	68,292	131,080	69,167	52,961	886,310
Excess (deficiency) of revenues over expenditures	(47,984)	(1,291)	(3,205)	(5,446)	(4,458)	(20,639)	(12,606)	24,695	(70,934)
Other financing sources (uses):									
Transfers in	30,064	—	—	—	—	40,278	—	1,977	72,319
Transfers out	(1,977)	—	(2,000)	—	(40,000)	(3,870)	—	(24,472)	(72,319)
Issuance of bonds	—	—	—	—	40,726	—	—	—	40,726
Federal subsidy - Build America Bonds	—	—	—	—	975	—	—	—	975
Other, net	485	—	—	—	(400)	—	—	—	485
Total other financing sources (uses)	28,572	—	(2,000)	—	1,701	36,408	—	(22,495)	42,186
Net change in fund balances	(19,412)	(1,291)	(5,205)	(5,446)	(2,757)	15,769	(12,606)	2,200	(28,748)
Fund balances - beginning of year	7,936	(385)	18,771	(49,882)	63,996	113,919	(1,584)	18,455	171,226
Prior period adjustments	415	—	—	—	(400)	—	—	—	15
Fund balances - beginning of year, as adjusted	8,351	(385)	18,771	(49,882)	63,596	113,919	(1,584)	18,455	171,241
Fund balances - end of year	(11,061)	(1,676)	13,566	(55,328)	60,839	129,688	(14,190)	20,655	142,493

See accompanying notes to basic financial statements.

CITY OF NEW ORLEANS, LOUISIANA
Reconciliation of the Statement of Revenues, Expenditures, and
Changes in Fund Balances of Governmental Funds to the
Statement of Activities

Year ended December 31, 2010

(Amounts in thousands)

Net change in fund balances -- total governmental funds	\$	(28,748)
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlays as expenditures. However, in the statement of activities the costs of those assets are allocated over their estimated useful lives and are reported as depreciation expense. This represents the amount that capital outlays exceeded depreciation and loss on disposals in the current period.		64,206
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the governmental funds. This represents the change in deferred revenue.		15,766
The increase in taxes payable related to current year refunds due to taxpayers does not consume current resources in the governmental funds, but increases tax revenue in the statement of activities.		(2,666)
The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, but has no effect on net assets.		(40,726)
Governmental funds report the effect of issuance costs when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities.		726
The repayment of long-term debt consumes the current financial resources of governmental funds, but has no effect on net assets.		53,019
Amortization of premium, discount, and loss on refunding of \$7,905 (net) was recorded in the current period.		7,905
Amortization of bond costs \$477 was recorded in the current period.		(477)
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds. This represents the change in interest payable from the prior to the current period.		(6,769)
Compensated absences are recorded in the governmental funds when paid, but are recorded in the statement of activities when earned. This represents the amount compensated absences earned exceeded amounts paid in the current period.		1,295
Legal claims and judgments are recorded in the governmental funds when paid, but are recorded in the statement of activities when incurred. This represents the amount claims paid and changes in estimates to claims exceed new claims incurred in the current period.		(59,681)
Changes in estimates related to municipal landfill closure costs do not consume current financial resources in the governmental funds, but are expensed in the statement of activities.		(1,371)
Other post retirement benefits contributions are recorded as expenditures when paid by the governmental funds. This is the amount that the annual other post retirement benefit costs exceeded the other post retirement benefit contributions.		(2,950)
Pension and contributions are recorded as expenditures when paid by the governmental funds. Pension expense is recorded based on the annual pension cost in the statement of activities. This is the amount that the annual pension cost exceeded pension contributions.		(13,808)
Governmental funds report changes in the investment derivative instrument only when the instrument provides or uses financial resources. However, in the statement of activities, changes in the fair value of the instrument are changes in economic resources and are reported in each period in which there is a change in the fair value of the investment. This is the amount of change in the fair value of investment derivatives in the current period.		(4,189)
Forgiveness of Community Disaster Loan not recognized as revenue at the fund level		265,915
Change in net assets of governmental activities	\$	<u>247,447</u>

See accompanying notes to basic financial statements.

CITY OF NEW ORLEANS, LOUISIANA

Statement of Fiduciary Net Assets

December 31, 2010

(Amounts in thousands)

Assets	Pension Trust Funds	Agency Funds
Cash	\$ 6,733	35,307
Investments	559,299	19,150
Receivables:		
Accounts	—	2
Accrued interest	3,378	—
Contribution	217	—
Other	992	—
Due from other governments	—	2
Capital assets, net of accumulated depreciation	19	—
Total assets	570,638	54,461
Liabilities and Net Assets		
Liabilities:		
Accounts payable	1,165	2
Other payables and accruals	6,995	54,459
Notes payable	51,958	—
Total liabilities	60,118	54,461
Net assets:		
<i>Net assets held in trust for pension benefits</i>	\$ 510,520	—

See accompanying notes to basic financial statements.

CITY OF NEW ORLEANS, LOUISIANA
Statement of Changes in Fiduciary Net Assets
Year ended December 31, 2010
(Amounts in thousands)

	<u>Pension Trust Funds</u>
Additions:	
Contributions:	
Employer	\$ 23,668
Members	5,154
Fire insurance rebate	1,592
Other	22,811
Total contributions	53,225
Investment income:	
Net appreciation in fair value of investments	52,498
Interest and dividends	5,358
Other investment income	5,162
Total investment income	63,018
Investment expense	(7,460)
Net investment income	55,558
Total additions	108,783
Deductions:	
Pension benefits	68,197
Refunds of member contributions	1,176
Death benefits	72
Administrative expenses	1,803
DROP withdrawal	2,954
PLOP withdrawal	5,242
Transfers to other plans	1,018
Total deductions	80,462
Change in net assets	28,321
Net assets held in trust for pension benefits – beginning of year	482,199
Net assets held in trust for pension benefits – end of year	\$ 510,520

See accompanying notes to basic financial statements.

CITY OF NEW ORLEANS, LOUISIANA

Combining Statement of Net Assets

Component Units

December 31, 2010

(Amounts in thousands)

Assets	Audubon Commission	Louis Armstrong New Orleans International Airport	Sewerage and Water Board	Nonmajor Component Units	Total
Current assets:					
Cash and cash equivalents	\$ 765	2,852	17,833	40,188	61,638
Investments	—	84,156	—	3,988	88,144
Receivables (net of allowances for uncollectibles):					
Property taxes	—	—	9,556	—	9,556
Accounts	1,000	1,703	14,783	6,588	24,074
Accrued interest	—	—	7	12	19
Other	—	—	—	1,841	1,841
Due from other governments	—	—	34,746	843	35,589
Inventory of supplies	1,450	—	10,365	—	11,815
Prepaid expenses and deposits	1,005	1,889	690	742	4,326
Other assets	—	—	3,242	559	3,801
Total current assets	4,220	90,600	91,222	54,761	240,803
Restricted cash and investments:					
Customer deposits	—	—	7,980	284	8,264
Construction account	—	—	206	—	206
Current debt service account	—	22,036	32,775	763	55,574
Future debt service account	1,574	33,123	—	4,424	39,121
Contingency (renewal and replacement) account	—	—	—	1,444	1,444
Operation and maintenance account	—	8,373	—	840	9,213
Capital improvements	1,901	154,832	68,513	—	225,246
Health insurance reserve	—	—	5,233	—	5,233
Receivables	—	3,403	—	—	3,403
Other	—	12,274	212	—	12,486
Total restricted assets	3,475	234,041	114,919	7,755	360,190
Capital assets (net of accumulated depreciation)	135,816	429,897	1,715,478	62,964	2,344,155
Other assets	10,269	10,427	2,075	511	23,282
Total assets	\$ 153,780	764,965	1,923,694	125,991	2,968,430

See accompanying notes to basic financial statements.

(Continued)

CITY OF NEW ORLEANS, LOUISIANA

Combining Statement of Net Assets

Component Units

December 31, 2010

(Amounts in thousands)

Liabilities and Net Assets	Audubon Commission	Louis Armstrong New Orleans International Airport	Sewerage and Water Board	Nonmajor Component Units	Total
Current liabilities (payable from current assets):					
Accounts payable	\$ 6,174	6,523	36,228	5,703	54,628
Retainages payable	—	—	1,971	—	1,971
Other payables and accruals	—	1,347	31,182	1,975	34,504
Due to other governments	—	1,007	60,045	3,471	64,523
Capital lease payable	—	211	—	—	211
Deferred revenues	—	—	—	204	204
Total current liabilities (payable from current assets)	6,174	9,088	129,426	11,353	156,041
Current liabilities (payable from restricted assets):					
Retainages payable	—	—	1,065	—	1,065
Capital projects payable	307	7,967	—	—	8,274
Accrued interest	37	10,347	941	7	11,332
Limited tax bonds	2,509	—	—	—	2,509
Bonds payable, current portion	—	10,450	15,360	1,275	27,085
Revenue bonds	1,311	—	—	—	1,311
Deposits and other	—	5,727	7,980	513	14,220
Total current liabilities (payable from restricted assets)	4,164	34,491	25,346	1,795	65,796
Total current liabilities	10,338	43,579	154,772	13,148	221,837
Long-term liabilities:					
Claims payable	—	—	4,302	—	4,302
Other postretirement benefits liability	—	—	33,069	—	33,069
Limited tax bonds (net of current portion)	25,452	—	—	—	25,452
Revenue bonds (net of current portion and unamortized discounts)	1,371	—	213,985	16,032	231,388
Refunding bonds (net of current portion and unamortized loss on advance refunding)	18,132	328,547	—	2,115	348,794
Loans payable	—	35,372	102,627	1,419	139,418
Other	8,190	—	4,976	2,152	15,318
Total long-term liabilities	53,145	363,919	358,959	21,718	797,741
Total liabilities	63,483	407,498	513,731	34,866	1,019,578
Net assets:					
Invested in capital assets – net of related debt	89,954	212,835	1,486,339	44,288	1,833,416
Restricted for bond debt service	—	44,812	32,775	3,244	80,831
Restricted for capital improvements (deficit)	—	41,584	(109,151)	1,444	(66,123)
Restricted for environmental cleanup and facility maintenance	—	—	—	5,580	5,580
Restricted for operating reserve	—	12,097	—	840	12,937
Unrestricted	343	46,139	—	35,729	82,211
Total net assets	\$ 90,297	357,467	1,409,963	91,125	1,948,852

See accompanying notes to basic financial statements.

CITY OF NEW ORLEANS, LOUISIANA

Combining Statement of Activities

Component Units

Year ended December 31, 2010

(Amounts in thousands)

	Program revenues		Net (expense) revenue and changes in net assets						
	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Audubon Commission	Louis Armstrong New Orleans International Airport	Sewerage and Water Board	Nonmajor Component Units	Total
Component units:									
Audubon Commission	\$ 51,830	32,594	—	7,688	(11,548)	—	—	—	(11,548)
Louis Armstrong New Orleans International Airport	89,853	65,306	—	10,736	—	(13,811)	—	—	(13,811)
Sewerage and Water Board	172,479	123,361	9,368	48,939	—	—	11,209	—	11,209
Other nonmajor component units	36,064	23,677	3,708	—	—	—	—	(8,679)	(8,679)
Total component units	\$ 350,226	246,938	13,076	67,383	(11,548)	(13,811)	11,209	(8,679)	(22,829)
General revenues:									
Interest revenue					793	107	275	199	1,374
Property taxes					7,941	—	41,587	4,521	54,049
Passenger facility charges					—	16,912	—	—	16,912
Forgiveness of debt					1,221	12,005	41,438	—	54,664
Other					2,383	11,944	—	9,347	23,674
Total general revenues					12,338	40,968	82,300	14,067	150,673
Changes in net assets					790	27,157	94,509	5,388	127,844
Net assets -- beginning					89,507	330,310	1,313,454	85,737	1,821,008
Net assets -- ending					\$ 90,297	357,467	1,409,963	91,125	1,948,852

See accompanying notes to basic financial statements.

NOTES TO BASIC FINANCIAL STATEMENTS

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

(1) Summary of Significant Accounting Policies

The basic financial statements of the City of New Orleans, Louisiana (the City) have been prepared in conformity with U.S. generally accepted accounting principles (GAAP) for local governmental units as prescribed by the Governmental Accounting Standards Board (GASB). The most significant accounting and reporting policies of the City are described in the following notes to the basic financial statements.

The City was incorporated in 1805. The City's system of government was established by its Home Rule Charter, which became effective in 1954 and was amended effective January 1, 1996. The City operates under a Mayor-Council form of government and provides the following types of services as authorized by its charter: public safety, health and human services, public works, water and sewerage, urban development and housing, economic development, culture and recreation, airport, and general government services. Education and welfare are administered by other governmental entities.

Basis of Presentation -- Financial Reporting Entity

The accompanying financial statements include financial statements for the City and certain legally separate organizations in accordance with Governmental Accounting Standards Board (GASB) Statement No. 14, *The Financial Reporting Entity* and GASB Statement No. 39, *Determining Whether Certain Organizations Are Component Units, an amendment of GASB Statement 14*. Organizations are included if the City is financially accountable for them, or the nature and significance of their relationship with the City is such that exclusion would cause the City's financial statements to be misleading or incomplete.

The City is financially accountable for an organization if it appoints a voting majority of the organization's governing body and is able to impose its will on that organization, or there is a potential for the organization to provide specific financial benefits to or impose specific financial burdens on the City. In addition, an organization that is fiscally dependent on the primary government should be included in its reporting entity.

Component Units

In conformity with GAAP, the financial statements of component units have been included in the financial reporting entity either as blended component units or discretely presented component units. Each blended and discretely presented component unit has a December 31 year-end.

Complete financial statements of the following individual discretely presented component units can be obtained from their administrative offices:

Audubon Commission
1300 Perdido Street, Suite 2E04
New Orleans, Louisiana, 70112

Louis Armstrong New Orleans International
Airport
New Orleans Aviation Board
P.O. Box 20007
New Orleans, Louisiana 70141

Orleans Parish Communication District
301 South Broad Street
New Orleans, Louisiana 70119

Municipal Court of the City of New Orleans
727 South Broad Street
New Orleans, Louisiana 70119

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

Sewerage and Water Board
625 St. Joseph Street
New Orleans, Louisiana 70165

Downtown Development District
201 St. Charles Avenue, Suite 3912
New Orleans, Louisiana 70170

New Orleans Tourism Marketing Corporation
One Canal Place, Suite 2020
New Orleans, Louisiana 70130

Piazza D'Italia
Downtown Public Benefit Corporations
City of New Orleans
1515 Poydras Street Suite 1845
New Orleans, Louisiana 70112

New Orleans Traffic Court
727 South Broad Street
New Orleans, Louisiana 70119

French Market Corporation
1008 N. Peters Street, 3 floor
New Orleans, Louisiana 70116

Upper Pontalba Building Restoration Corporation
1008 N. Peters Street, 2 Floor
New Orleans, Louisiana 70116

Canal Street Development Corporation
1300 Perdido Street, Suite 2E04
New Orleans, Louisiana 70112

New Orleans Building Corporation
1300 Perdido Street, Suite 2E04
New Orleans, Louisiana 70112

Blended Component Units

Blended component units, although legally separate entities, are, in substance, part of the City's operations, as they provide services exclusively or almost exclusively for the City. The following is a description of those legally separate component units for which the City is financially accountable that are blended with the primary government because they are, in substance, part of the government's operations. Blended means the data from these units are combined with data of the primary government.

Board of Liquidation, City Debt (The Board) – The Board is a separate legal entity and is included (blended) in the operations of the debt service fund and governmental activities of the City because it handles all matters relating to the bonded debt of the City.

In addition, the following component units are reported as pension trust funds:

Employees' Retirement System of the City of New Orleans (NOMERS) – NOMERS is a separate legal entity established by City ordinance to provide pension benefits for substantially all City employees, except police officers and fire fighters. The Mayor appoints a voting majority of the members of the NOMERS governing board. NOMERS is presented as a pension trust fund because NOMERS serves the employees of the City. The net assets of NOMERS are held for the sole benefit of the participants and are not available for appropriation.

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

Firefighters' Pension and Relief Fund (FPRF) – FPRF is a separate legal entity established by City ordinance to provide pension benefits for City firefighters. The Mayor appoints the members of the FPRF governing board. FPRF is presented as a pension trust fund because FPRF serves the employees of the City. The Old System covers firefighters who were employed prior to December 31, 1967; the New System covers firefighters hired since that date. The net assets of FPRF are held for the sole benefit of the participants and are not available for appropriation.

Police Pension Fund (PPF) – PPF is a separate legal entity established by City ordinance to provide pension benefits for City police officers. The Mayor appoints the members of the PPF governing board. PPF is presented as a pension trust fund because PPF serves the employees of the City. The net assets of PPF are held for the sole benefit of the participants and are not available for appropriation.

Discretely Presented Component Units

Discretely presented component units are reported in a separate column in the government-wide financial statements to emphasize their legal separateness from the City.

The following are the City's discretely presented component units:

Discretely Presented Component Units

Brief Description of Activities, Relationship to City, and Key Inclusion Criteria

Louis Armstrong New Orleans International Airport (the Airport)

Local government corporation established in 1943 by the City to provide for the operation and maintenance of the Airport. The Board consists of nine members appointed by the Mayor of the City with approval of the City Council. The City of Kenner, Louisiana and the Parish of St. Charles, Louisiana each have input as to the selection of one board member. The City has financial accountability because it appoints a voting majority of the Board and the City can impose its will.

Downtown Development District

Local government corporation created by Act 498 of 1974 and amended and reenacted by Act 124 of 1977 of the State of Louisiana Legislature, effective January 1, 1975. The District is a special taxing district designated "the Core Area Development District of the City of New Orleans," later renamed the Downtown Development District of the City of New Orleans, comprising all the territory within prescribed boundaries. The Board of Directors is composed of nine members for governance of the District. The City has financial accountability because it appoints a voting majority of the Board and the City can impose its will.

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

Discretely Presented Component Units

**Brief Description of Activities, Relationship to City,
and Key Inclusion Criteria**

Sewerage and Water Board

A local government corporation created by the City through Act 6 of the Louisiana Legislature of 1899 as a special board independent of the City's government to construct, maintain, and operate a water treatment and distribution system and a public sanitary sewerage system for the City. In accordance with Louisiana Revised Statutes (LRS) 33:4096 and 4121, the Board has the authority to establish the water and sewerage rates to charge to its customers. The board is composed of 13 members, including the Mayor of the City, the two Council members-at-large, and one District Council member selected by the City Council, two members of the Board of Liquidation, and seven citizens appointed by the Mayor. The appointed members of the board serve staggered nine-year terms. The City has financial accountability because it appoints a voting majority of the Board and the City can impose its will.

Audubon Commission (the Commission)

The Commission was created by the Louisiana Legislature to manage and operate its facilities consisting of nine museums and parks dedicated to celebrating the wonders of nature, with goals of fostering education, research, wildlife conservation, family entertainment, and positive economic impact. The Commission has a 24-member board appointed by the Mayor. The City has financial accountability because it appoints a voting majority of the Board and the City can impose its will.

Municipal Yacht Harbor Management Corporation

Local corporation formed by the City to operate the Municipal Yacht Harbor in the manner comparable to that of a private business enterprise; to provide a safe and secure environment for recreational boating; to ensure that the cost associated with providing services to the general public are financed or recovered through user fee and charge; and to place an emphasis on generating a sufficient amount of net operating revenues to be used for maintenance and capital improvement projects. The City has financial accountability because it appoints a voting majority of the Board and the City can impose its will.

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

Discretely Presented Component Units	Brief Description of Activities, Relationship to City, and Key Inclusion Criteria
<i>New Orleans Tourism Marketing Corporation</i>	A local government corporation created by the City on January 1, 1990. Its objectives and purposes are to continuously stimulate the hospitality and tourism industry of the City of New Orleans through regional, national, and international advertising and marketing of the City of New Orleans as a tourist and convention site and a vacation destination; to stimulate economic development in the City of New Orleans through the marketing and solicitation of conventions and trade shows throughout the U.S. and the World; and to advance, promote, and maintain tourism and trade in the City of New Orleans through marketing activities directed at the discretionary tourist or traveler through advertising, direct mailing, or other means. A 15-member Board of Directors is appointed in various ways. The City has financial accountability because it appoints a voting majority of the Board and the City can impose its will.
<i>French Market Corporation</i>	Local government corporation formed January 1, 1972 by the City to provide for the operation and maintenance of the French Market Properties owned by the City of New Orleans. These properties include five buildings and the Farmers Market. The French Market is a nonprofit corporation that is owned by the City and administered by a board of directors consisting of 12 members appointed by the Mayor. The City has financial accountability because it appoints a voting majority of the Corporation and the City can impose its will.
<i>Upper Pontalba Building Restoration Corporation</i>	Local government corporation organized on July 14, 1988 by the City for the purpose of renovating and operating the Upper Pontalba Building. The organization is a nonprofit corporation administered by a board of directors consisting of 7 members that are appointed by the sole stockholder, the Mayor of New Orleans. The City has financial accountability because it appoints a voting majority of the Board and the City can impose its will.

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

Discretely Presented Component Units

**Brief Description of Activities, Relationship to City,
and Key Inclusion Criteria**

Canal Street Development Corporation

Nonprofit, public benefit corporation incorporated on August 8, 1989 under the Internal Revenue Code Section 501(c)(3) for the sole and exclusive purpose of stimulating business development in the Central Business District and the adaptive reuse and development of Canal Street for commercial purposes. This objective is currently being met through renovations and the leasing of donated real estate and economic development endeavors. The organization's board of directors is comprised of two Councilmen from the City Council and other board members who are appointed by the Mayor of the City. The City has financial accountability because it appoints a voting majority of the Board and the City can impose its will.

New Orleans Traffic Court

The Traffic Court consists of four judges appointed, selected, and qualified under Article VII, Section 94 of the Louisiana Constitution, the enabling ordinances enacted by the City Council, and the duly elected successors of such judges, and such other judges who may be created and authorized under the state constitution (1956, § 38-2). The jurisdiction of the Traffic Court shall extend to the trial of offenses against the ordinances of the City regulating traffic upon the public streets of the City and such other jurisdiction as may be conferred upon it by the state constitution.

Municipal Court of the City of New Orleans

The Municipal Court consists of four judges duly elected and qualified under the Constitution of the State of Louisiana, the Revised Statutes of the State of Louisiana and the ordinances of the City of New Orleans. As provided by State law, the jurisdiction of the Municipal Court shall extend to the trial of violations of the ordinances of the City of New Orleans, except traffic violations. The jurisdiction of the Court shall further extend to the trial of violations which jurisdiction shall be concurrent with that of the Criminal District Court for the Parish of Orleans. The jurisdiction shall not extend to traffic violations.

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

Discretely Presented Component Units

**Brief Description of Activities, Relationship to City,
and Key Inclusion Criteria**

Orleans Parish Communication District

The Orleans Parish Communication District, comprising Orleans Parish, was created effective July 13, 1982, pursuant to Act No. 155 of the 1982 Regular Session of the Louisiana Legislature. The district was created for the purpose of establishing a local emergency telephone service; to establish a primary emergency telephone number; to provide for the governing body of the District; and to authorize the governing authority of such district to levy an emergency telephone tax. This act was amended by Act No. 1029 in 1999 to provide for the creation of multi-parish communications districts; to provide information relative to the rate of the emergency telephone service charge on landline phones; and to authorize the levy of an emergency telephone service charge on certain wireless communications systems. The City has financial accountability because it appoints a voting majority of the Board and the City can impose its will.

New Orleans Building Corporation

Nonprofit, public benefit corporation, incorporated in the State of Louisiana on May 4, 2000 under the Internal Revenue Code Section 501(c)(3) for the purpose of owning, leasing, developing and operating properties owned by the City of New Orleans or by the Corporation. The organization's board of directors is comprised of the Mayor of the City, two councilmembers-at-large, one District Councilmember, and three citizens. The City has financial accountability because it appoints a voting majority of the Board and the City can impose its will.

Piazza d'Italia Development Corporation

Nonprofit, public benefit corporation, incorporated in the State of Louisiana on May 17, 1990 under the Internal Revenue Code Section 501(c)(3) for the purpose of providing for the enhancement, improvement, and commercial development of the Piazza D'Italia consistent with architectural and cultural integrity provided in the design and construction of amenities as originally planned for the development. The organization's board of directors is comprised of two Council members from the City Council and five other Board Members appointed by the Mayor of the City. The City has financial accountability because it appoints a voting majority of the Board and the City can impose its will.

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

Related and Jointly Governed Organizations

Related organizations and jointly governed organizations provide services within the City that are administered by separate boards or commissions, for which the City is not financially accountable, and such organizations are, therefore, not reported as component units of the City even though the Mayor and/or the City Council may appoint a voting majority of an organization's board.

Related Organizations

For the following organizations, the Mayor and/or the City Council appoints a voting majority of the members of the respective boards.

Community Improvement Agency
Housing Authority of New Orleans
Finance Authority of New Orleans
Public Belt Railroad Commission
New Orleans Affordable Home Ownership, Inc.
Regional Transit Authority

Jointly Governed Organizations

The City is a participant in other jointly governed organizations. The Mayor and/or the City Council appoints members of the boards for the following organizations. Such appointments represent less than a voting majority of the respective boards. There is no ongoing financial interest or ongoing financial responsibility for these entities.

New Orleans Regional Loan Corporation
New Orleans City Park Improvement Association
New Orleans Exhibition Hall Authority
Regional Planning Commission

Basis of Presentation – Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the City and its component units. Activity for the City and its discretely presented component units are reported separately in the government-wide financial statements. The effect of interfund activity has been eliminated in these statements.

Governmental activities are supported in part by property taxes, sales taxes, franchise taxes, charges for services, and grant revenues from the federal government and the State of Louisiana.

The statement of activities reports the change in the City's net assets from January 1, 2010 to December 31, 2010. This statement demonstrates the degree to which the direct expenses of a given function of government are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function of City government. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and (2) grants and contributions that are restricted to meeting the operational or capital

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues in the statement of activities.

In addition to the government-wide financial statements, the City also reports financial statements for its governmental and fiduciary funds; these statements are classified as fund financial statements. The fund financial statements are organized on the basis of funds, each of which is considered a separate accounting entity with self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are spent and the means by which spending activities are controlled.

Information in the governmental fund financial statements is reported on a major fund basis. The identification of major funds is determined by the City each year under the methods outlined in GASB Statement No. 34, *Basic Financial Statements – and Management’s Discussion and Analysis – of State and Local Governments*, as amended by GASB Statement No. 37, *Basic Financial Statements – and Management’s Discussion and Analysis – of State and Local Governments: Omnibus GASB Statements*. Major individual governmental funds are reported as separate columns in the fund financial statements. Non-major funds are reported in the aggregate in the non-major governmental funds column.

Governmental Funds

Governmental funds are those through which most governmental functions of the City are financed. The acquisition, use, and balances of the City’s expendable financial resources, and the related liabilities are accounted for through governmental funds. The following are the City’s major governmental funds:

- (a) **General Fund** – The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.
- (b) **HUD Fund** – This special revenue fund is used to account for funding from the Department of Housing and Urban Development (HUD). Some of the major initiatives are Community Development Block Grants (CDBG), HOME Investment Partnership Act Program (HOME), Emergency Shelter Grant (ESG) Program, and Housing Opportunities for Persons with HIV/AIDS (HOPWA).
- (c) **Federal UDAG Fund** – This special revenue fund accounts for grants received from the Department of HUD for the purpose of providing loans to the private sector for completion of projects that will stimulate economic development activity in the City.
- (d) **FEMA Fund** – This special revenue fund accounts for grants received from the Federal Emergency Management Agency (FEMA) for Hurricane Katrina and Hurricane Gustav relief efforts.
- (e) **Debt Service Fund** – The debt service fund is used to account for the accumulation of resources for, and the payment of, general obligation bonds, limited tax bonds, and revenue bonds, including debt principal, interest, and related costs.
- (f) **Capital Projects Fund** – The capital projects fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by trust funds).

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

- (g) *Louisiana Office of Community Development Fund* – This special revenue fund accounts for Disaster Community Development Block Grants received from the Louisiana Office of Community Development (LCD) to assist the City in recovery from the effects of Hurricane Katrina and Hurricane Gustav.

Fiduciary Fund Types

Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, and other governmental units. These include the following:

- (a) *Pension Trust Funds* – account for the accumulation of resources for pension benefit payments to qualified employees.
- (b) *Agency Funds* – are custodial in nature and do not involve measurement of results of operations.

Basis of Accounting-Measurement Focus

Government-Wide Financial Statements (GWFS)

The statement of net assets and the statement of activities include all the financial activities of the City, except for the fiduciary funds, and its component units.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met.

Fund Financial Statements

All governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. Their reported fund balances are considered a measure of “available spendable resources.” Governmental fund statement of revenues, expenditures, and changes in fund balances present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. Accordingly, they are said to present a summary of sources and uses of “available spendable resources” during a period. Under the modified accrual basis of accounting, revenues are recorded when considered both measurable and available. Available means collectible within the current period or soon enough thereafter to pay current liabilities. The City considers amounts collected within sixty days after year-end, excluding grant moneys for which the period is one year after year-end, to be available and recognizes them as revenues of the current period. Expenditures are generally recognized under the modified accrual basis of accounting in the accounting period in which the fund liability is incurred. Expenditures related to principal and interest on long-term debt, claims, judgments, landfill post closing costs, and compensated absences are recognized when matured (i.e., due and payable). The following types of revenues are susceptible to accrual under the modified accrual basis of accounting: delinquent property taxes (including penalty and interest); services billed to other funds; sales tax; franchise fees; investment earnings; and grants. Intergovernmental revenues from reimbursable grants and capital projects are recognized when all eligibility requirements have been met and amounts are considered available.

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

Non-current portions of certain long-term receivables, primarily property taxes and special assessments, are reported on the balance sheet of governmental funds in spite of their spending measurement focus. Special reporting treatments are used to indicate that they should not be considered "available spendable resources," since they do not represent net current assets. Recognition of governmental fund type revenues represented by noncurrent receivables is deferred until they become available.

Licenses and permits, certain charges for services, fines, and forfeitures, and miscellaneous other revenues are recorded as revenues when received in cash because they are generally not measurable or available until actually received.

Pension Trust and Agency Funds

Pension trust funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Their revenues are recognized when earned, and their expenses are recognized when incurred. Agency funds use the accrual basis of accounting, but do not involve the measurement of operations.

Use of Restricted Assets

When restricted and unrestricted resources are available to cover expenses, unrestricted resources are first applied.

Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, as well as the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. The current economic environment has increased the degree of uncertainty inherent in those estimates and assumptions.

Cash and Cash Equivalents

The City's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Investments

Investments are stated at fair value based on quoted market prices.

Accounts Receivable

Property tax receivables of \$24,291,000 and grantee loan receivables of \$33,343,000 are shown net of an allowance of uncollectible amounts of \$13,214,000 and \$26,401,000, respectively.

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

Capital Assets

Capital assets (i.e., land, buildings, equipment, and improvements other than buildings), which include the City's infrastructure, and construction in progress are stated at historical cost or estimated historical cost if historical cost is not known. Donated capital assets are recorded at their fair value on the date donated. An item is classified as an asset if the initial individual cost is \$5,000 or greater. Capital assets of the City are reported in the government-wide financial statements but not in the governmental fund financial statements. Assets subject to depreciation are depreciated using the straight-line method over estimated useful lives.

Additions and improvements that significantly extend the useful life of an asset are capitalized. Repairs and maintenance costs are expensed as incurred.

The City reviews the carrying value of its capital assets to determine if circumstances exist indicating impairment in the carrying value of capital assets. If facts or circumstances support the possibility of impairment, management follows guidance in GASB Statement No. 42, *Accounting and Financial Reporting for Impairment of Capital Assets and for Insurance Recoveries*. If impairment is indicated, an adjustment will be made to the carrying value of the capital assets. No impairment was recorded in 2010.

The estimated useful lives (in years) of all depreciable assets are as follows:

Buildings and improvements	20 – 40
Equipment and vehicles	5 – 10
Infrastructure	25 – 50
Other	5 – 15

Fully depreciated capital assets are included in the capital asset accounts until their disposal. The cost of assets sold or retired and the related amounts of accumulated depreciation are eliminated from the accounts in the year of sale or retirement, and any resulting gain or loss is recorded in the financial statements.

Annual and Sick Leave

All full-time classified employees of the City hired prior to January 1, 1979 are permitted to accrue a maximum of 90 days of vacation (annual leave) and an unlimited number of days of sick leave (accumulated at a maximum of 24 days per year). Employees hired after December 31, 1978 may accrue a maximum of 45 days of annual leave and an unlimited number of days of sick leave. Upon termination of employment, an employee is paid for accrued annual leave based upon his or her current hourly rate of pay and for accrued sick leave on a formula basis. If termination is the result of retirement, the employee has the option of converting accrued leave to additional days of service.

For governmental funds, annual and sick leave expenditures are recorded when due and payable. All vacation and sick leave is accrued when earned at the government-wide level.

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

Litigation

Claims and judgments are recognized in the governmental funds as expenditures when due and payable. Therefore, claims and judgments that are due and payable would be expected to be liquidated with expendable available financial resources. To the extent that claims and judgments mature prior to December 31, and are payable from current financial resources, they are accrued at December 31, 2010. Other liabilities not expected to mature as of December 31, 2010 are reported as liabilities in the government-wide financial statements. Estimates of claims and judgment liabilities (both incurred and reported and incurred but not reported) are made through a case-by-case review of all claims and the application of historical experience to the outstanding claims.

Fund Balance

(a) *Reserved*

Indicates that portion of fund balance, which has been legally segregated (e.g., by bond ordinance) for specific purposes and not available for appropriation.

(b) *Designated Fund Balance*

Indicates that portion of fund balance for which the City management has placed limitations as to use.

(c) *Undesignated Fund Balance*

Indicates that portion of fund balance, which is available for appropriation in future periods.

(2) *Deposits and Investments*

Deposits. The City's deposits are subject to and maintained in accordance with the State of Louisiana's Constitutional Revised Statutes (Revised Statutes). Under the Revised Statutes, all deposits exceeding the amount insured by the FDIC are to be fully collateralized with specific approved securities designated therein valued at 102% of the deposits. The eligible collateral pledged are held in custody by any Federal Reserve Bank, or branch thereof or an independent third party with whom the City has a current custodial agreement. All collateral held must be clearly marked, indicating evidence of ownership (safekeeping receipt). Deposits collateralized under the Revised Statutes are considered collateralized with securities held by the pledging financial institutions trust department or agent in the "City's name."

At December 31, 2010, the carrying amount of the City's deposits was \$66,208,000.

Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it under state law. At December 31, 2010, the City's bank balances totaled \$40,918,783. These bank deposits were completely secured by federal depository insurance or the pledge of securities held by the pledging banks agent in the City's name at December 31, 2010.

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

Investments. The City's investment policy states its primary objectives, in priority order, of investment activities shall be:

Safety: Safety/security of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The objective will be to mitigate credit risk and interest rate risk.

Liquidity: The City investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements that might be reasonably anticipated. This is accomplished by structuring the portfolio so that securities mature concurrent with cash demands (static liquidity). Furthermore, since all possible cash demands cannot be anticipated, the portfolio should consist largely of securities with active secondary or resale markets (dynamic liquidity).

Return on Investments: The investment portfolio shall be designed with the objective of attaining a rate of return throughout budgetary and economic cycles, commensurate with investment risks constraints and the cash flow characteristics of the portfolio. Return on investments shall be secondary to the safety and liquidity objectives described above. The core of investments is limited to qualified, relatively low-risk securities in anticipation of earning a fair return relative to the risk being assumed.

The City's investment policy applies to all investment activities of the City under the control of the Director of Finance, including management of certain investments related to governmental and agency funds. All deposits and investments shall be made with a qualified public depository or dealer. Broker/Dealers are selected by their credit worthiness and must be authorized to provide investment services in the state of Louisiana. These may include "primary" dealers or regional dealers that qualify under Securities and Exchange Commission Rule 15C3-1 (uniform net capital rule).

The City's policy also requires, to the extent possible, diversification of its investments by security type and institution. With the exception of U.S. Treasury securities, bank certificates of deposit (as limited by R.S.39:1242d), and authorized pools, no more than 25% of the City's total investment portfolio will be invested in a single security type or with a single financial institution. This diversification is required in order that potential losses on individual securities do not exceed the income of the remainder of the portfolio. Deviation from expectations will be reported in a timely manner and appropriate action taken to control adverse risks.

The City invests monies with the Louisiana Asset Management Pool (LAMP). LAMP is a nonprofit corporation organized under the laws of the State of Louisiana formed by an initiative of the State Treasurer in 1993. While LAMP is not required to be a registered investment company under the Investment Company Act of 1940, its investments policies are similar to those established by Rule 2-a7, which governs registered money market funds. The primary objective of LAMP is to provide a safe environment for the placement of public funds in short-term, high-quality investments. LAMP's portfolio includes only securities and other obligations in which local governments in Louisiana are authorized to invest. Accordingly, LAMP investments are restricted to securities issued, guaranteed, or backed by the U.S. Treasury, the U.S. government or one of its agencies, enterprises, or instrumentalities, as well as repurchase agreements collateralized by those securities. The dollar-weighted average of portfolio maturity of LAMP assets is restricted to not more than 90 days and consists of no securities with a maturity in excess of 397 days.

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

The fair market value of investments is determined weekly to monitor any variances between amortized cost and market value. For purposes of determining participants' share, investments are valued at amortized cost. LAMP is designed to be highly liquid to provide immediate access to participants.

The City follows GASB Statement No. 31, *Accounting and Financial Reporting for Certain Investments and for External Investment Pools*, which requires the adjustments of the carrying values of investments to fair value, which is based on available market values. The Local Government Investment Pool is a "2a-7-like" pool in accordance with GASB Statement No. 31; therefore, it is not presented at fair value but at its actual pooled share price, which approximates fair value.

At December 31, 2010, the City's market value of investments was as follows (amounts in thousands):

	<u>Governmental</u>	<u>Fiduciary</u>	<u>Pension Trust</u>	<u>Total</u>
LAMP	\$ 21,698	19,150	—	40,848
Money market	46,968	—	—	46,968
Certificates of deposit	60,446	—	—	60,446
U.S. Agency securities	72,698	—	8,493	81,191
Treasury bills	2,603	—	—	2,603
Corporate bonds	—	—	93,793	93,793
Stock and mutual funds	—	—	256,277	256,277
Real estate and real estate funds	—	—	62,445	62,445
Invested in corporations, partnerships, and limited liability corporations	—	—	34,393	34,393
Invested in hedge funds, private equity funds, and fund to fund	—	—	49,253	49,253
Notes receivable	—	—	18,854	18,854
Cash equivalents	—	—	35,791	35,791
Total investments	\$ 204,413	19,150	559,299	782,862

Interest Rate Risk – Interest rate risk is the risk that changes in the financial market rates of interest will adversely affect the value of an investment. The City manages interest rate risk for investments under the control of the City by limiting the maximum maturity of investments in accordance with their investment policy. As stated in its investment policy, the City will attempt to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, cash will not be invested in securities maturing more than three years from the date of purchase.

At December 31, 2010, the governmental funds, investment balances and maturities for those investments were as follows (amounts in thousands):

	<u>Investment maturity in years</u>		
	<u>Total</u>	<u>Less than one year</u>	<u>1 – 5</u>
Money market	\$ 46,968	46,968	—
Certificates of deposit	60,446	60,446	—
U.S. Agency Securities	72,698	41,981	30,717
U.S. Treasury Bills	2,603	2,603	—
Total investments	\$ 182,715	151,998	30,717

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

At December 31, 2010, the Firefighters' Pension trust fund's investment balances and maturities for those investments subject to interest rate risk were as follows (amounts in thousands):

	Investment maturity in years				
	Total	Less than one year	1 - 5	6 - 10	More than 10
Corporate bonds	\$ 5,812	—	2,925	1,974	913
Notes receivable	\$ 18,854	11,452	3,000	—	4,402

At December 31, 2010, the Municipal Employees' Pension trust fund's investment balances and maturities for those investments subject to interest rate risk were as follows (amounts in thousands):

Bond Maturities	Market Value
0 - 2 Years	\$ 6,686
2 - 3 Years	2,109
3 - 4 Years	5,792
4 - 5 Years	3,551
5 - 6 Years	6,083
6 - 8 Years	21,356
More than 8 years	34,123
Non-categorized	12,525
	\$ 92,225

Credit Quality Risk – Credit quality risk is the risk that the issuer or other counterparty to a debt security will not fulfill its obligation to the City. The City does not have a policy statement concerning credit quality risk in its investment policy. National rating agencies assess this risk and assign a credit quality rating for most investments. Obligations of the U.S. government or obligations explicitly guaranteed by the U.S. government are not assigned credit quality ratings. Credit quality ratings are reported on obligations of U.S. government agencies not explicitly guaranteed by the U.S. government. LAMP has been rated AAA by Standard & Poor's Corporation.

The following table provides information on the credit ratings associated with the Municipal Employees' pension trust fund's investments in debt securities at December 31, 2010 (amounts in thousands):

Quality Sectors	Market Value
Treasury	\$ 10,043
Agency	1,386
AAA	9,617
AA	15,894
A	12,269
BAA	11,698
Other	31,318
	\$ 92,225

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December 31, 2010

The following table provides information on the credit ratings associated with the Firefighters' pension trust fund's investments in debt securities at December 31, 2010 (amounts in thousands):

	Corporate bonds
BBB+	\$ 18
BBB-	504
BB-	318
B+	666
B	1,563
B-	378
CCC+	610
CCC	321
D	536
NR	898
Total	\$ 5,812

Custodial Credit Risk – Custodial credit risk for investments is the risk that, in the event of a failure, the City will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. Investments are exposed to custodial credit risk if they are uninsured, are not registered in the City's name, and are held by either the counterparty to the investment purchase or the counterparty's trust department or agent but not held in the City's name. The investments of the City and NOMERS' trust fund's investments owned at December 31, 2010 were not subject to custodial credit risk.

The City has no formal investment policy regarding custodial credit risk.

At December 31, 2010, the Firefighters' Pension and Relief Fund's (New System) cash collateral held under the securities lending program in the amount of \$4,249,281 is exposed to custodial credit risk since the collateral is not in the name of the fund.

Concentration of Credit Risk – The City's investment policy does not allow for more than 25% of the total investment portfolio to be invested in a single security type with the exception of U.S. Treasury securities, bank certificates of deposit, and authorized pools. As of December 31, 2010, management believes all investments are in compliance with this policy. All of the City's governmental fund investments are issued or explicitly guaranteed by the U.S. government or are held in LAMP and are not subject to concentration of credit risk.

The NOMERS pension trust fund's investment policy mandates the maximum limits on position held with each assets class as follows: equities (65%), fixed income (55%), and alternative investments (20%). As of December 31, 2010, all NOMERS investments were in compliance with this policy.

The Firefighter's Pension and Relief Fund's investment policy states that no more than 25% of the equity portfolio market value may be invested in any single industry. The equity holdings in any single corporation shall not exceed 5% of the market value of the equity portfolio at any time. In addition, no more than 5% of total fund assets at market may be invested in any one issuer's securities (exclusive of issues of the U.S. Treasury or other federal agencies). At December 31, 2010, there were no investment holdings that exceeded the fund's concentration of credit risk investment policy.

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Securities Lending Transactions – The Board of Trustees of the Firefighter's Pension and Relief Fund authorized the fund to enter into a securities lending program. These agreements consist of the loan of stock and bonds with a simultaneous agreement to reacquire the same loaned security in the future plus a contract rate of interest. The Fund requires the dealer to transfer cash or collateral of no less than 100% of the market value of the securities underlying the securities lending agreements. At December 31, 2010, the fair value of the securities on loan is \$4,155,944.

In cases of security loans in which the collateral received by the fund is cash, the fund is able to reinvest the cash under the agreement with the dealer. When this occurs the collateral is reported as an asset with a corresponding liability. If the fund receives collateral other than cash, it may not reinvest the collateral. When this occurs, the fund does not record the collateral on the financial statements. In both cases, the loaned securities continue to be reported as an asset on the balance sheet. The cash collateral was invested in cash equivalents and fixed income securities at December 31, 2010. The maturities of these investments match the maturities of the securities loans.

At year end, the fund has no credit risk exposure to borrowers because the amounts the borrowers owe the Fund exceed the amounts the Fund owes the borrowers. The fund cannot pledge or sell collateral securities received unless the borrower defaults.

(3) Tax Revenues

At December 31, 2010, the total sales tax levied in the City is 9%, of which 4% is state sales tax, 1.5% is levied by the Orleans Parish School Board (the School Board), and 1% is dedicated for transportation and is levied by the Regional Transit Authority (RTA). The remaining 2.5% is used to fund the general operations of the City. The City administers and collects the entire 5% of local sales tax. The School Board's portion of the sales tax is accounted for in the Orleans Parish School Board sales tax clearing fund, and the RTA's portion of the sales tax is accounted for in the RTA sales tax clearing fund, both of which are agency funds.

The City levies a tax on real and personal property. Portions of these property taxes are dedicated for fire and police protection services and the public library system. Taxes on real and personal property are levied on January 1 of the assessment year based upon the assessed value as of the prior August 15. However, before the tax can be levied, the tax rolls must be submitted to the State Tax Commission for approval. Taxes are due and payable on January 1, the date on which an enforceable lien attaches on the property, and are delinquent on February 1.

The assessed value of property in the City for each year is determined by an elected Board of Assessors. It is then certified by the Louisiana Tax Commission as complying with the Louisiana Constitution of 1974. The City is permitted by the Louisiana statutes to levy taxes up to \$31.78 per \$1,000 of assessed valuation for general governmental services (including fire and police) other than the payment of principal and interest on long-term debt and other purposes specifically approved by the voters. It is permitted to levy taxes in unlimited amounts for the payment of principal and interest on general obligation bonds of the City.

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

Property tax levies per \$1,000 of assessed valuation accounted for within the funds of the City (primary government only) for the year ended December 31, 2010 are as follows:

General:	
General governmental services	\$ 10.85
Dedicated for fire and police	4.66
Public library	3.14
Fire and police, without applying homestead exemption	9.19
Parkways and parks and recreation department	2.18
Street and traffic control device maintenance	1.38
Act 44	0.87
Special revenue:	
Neighborhood housing improvement fund	0.91
New Orleans economic development fund	0.91
Capital improvement and infrastructure	1.82
Debt service	25.50
	<u>\$ 61.41</u>

Property taxes levied on January 1, 2010, collected during 2010, or expected to be collected within the first 60 days of 2011, are recognized as revenues in the statement of revenues, expenditures, and changes in fund balances – governmental funds. The entire estimated collectible amount of the tax levy for the fiscal year is recorded as revenue in the government-wide financial statements. Property taxes paid under protest are held in escrow until resolution of the dispute. Amounts collected for other governmental entities are accounted for in the agency funds.

(4) Grantee Loans

The City's grantee loan balances at December 31, 2010 are as follows (amounts in thousands):

	<u>Gross</u>	<u>Allowance</u>	<u>Net</u>
UDAG	\$ 8,937	(6,393)	2,544
HUD	20,008	(20,008)	—
Nonmajor (HUD loan)	4,398	—	4,398
Total grantee loans	<u>\$ 33,343</u>	<u>(26,401)</u>	<u>6,942</u>

(a) UDAG

The City has received certain grant awards or loans from the HUD for the purposes of providing loans to the private sector for completion of projects that will stimulate economic development activity in the City. Eighteen individual loans are outstanding at December 31, 2010 totaling \$8,937,000, which bear interest at rates ranging from 0.1% to 7.0%. These loans are receivable over a 10- to 30-year period. Once loan repayments are received and the project is accepted by HUD, the City may use the amounts received for other allowable economic development activities specified in the grant agreement. The City has recorded \$6,393,000 in allowance for bad debt on these loans.

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Notes to Basic Financial Statements

December 31, 2010

(b) *HUD Section 108*

The City received a Section 108 loan from HUD to allow/provide loans to the private sector for economic development. At December 31, 2010, there were four outstanding loans which bear interest at rates of 2% to 7.87% and are receivable over 15 to 30 years.

During 1998, HUD agreed to loan to the City \$24,375,000 for the development of the Jazzland Theme Park. These funds were subsequently loaned to Jazzland, Inc. (Jazzland) and were due from Jazzland in bi-annual installments plus 7.87% interest. During 2001, Jazzland failed to remit to the City a required payment and was in default on its loan as of December 31, 2001. On February 28, 2002, Jazzland filed for bankruptcy under Chapter 11 of the United States Bankruptcy Code. As a result, the City wrote off its remaining receivable from Jazzland. In 2002, Six Flags Theme Park, Inc. assumed management of Jazzland, and the theme park was renamed "Six Flags New Orleans." Six Flags had agreed to make monthly lease payments of \$116,667 to the Industrial Development Board (IDB), which in turn, would transfer the money to the City. The payments by the IDB are being made to the City. The lease expires in 2017. These moneys are to be used by the City to repay the HUD loan. Annual debt service on the loan is \$2,400,000 through 2017. The outstanding balance at December 31, 2010 is \$8,814,000. No payments were received during the year ended December 31, 2010. The City has recorded \$8,814,000 in allowance for the remaining balance on these loans.

During 2000, HUD agreed to loan to the City \$5,000,000 for the development of the old American Can Factory into apartments. The City subsequently loaned these funds and an additional \$1,500,000 (amount received by the City through Urban Development Action Grants) to Historic Restoration, Inc. (HRI). These funds are due from HRI in quarterly installments plus 2% interest. The principal payments commenced on April 1, 2003, and the final payment is due January 1, 2040. Payments of \$137,000 were received during the year ended December 31, 2010. The outstanding balances at December 31, 2010 were \$4,398,000 on the HUD loan and \$987,000 on the UDAG loan.

During 2002, HUD agreed to loan to the City \$5,000,000 for the development of the Palace of the East. The City subsequently loaned these funds to the Palace of the East. The loan is due to be repaid in quarterly installments plus 6% interest. The principal payments commenced on July 15, 2004, and the final payment is due on August 1, 2021. The outstanding balance at December 31, 2010 is \$3,731,000. No payments were received during the year ended December 31, 2010. The City has recorded an allowance of \$3,731,000 against this loan.

During 2002, HUD agreed to loan to the City approximately \$7,047,000 for the development of the Louisiana Artists Guild, a Louisiana Nonprofit Corporation. The City subsequently loaned these funds to LA Artworks. The loan is due to be repaid in quarterly installments plus interest of 5.6183%. Principal payments commenced on October 15, 2003 and end on July 15, 2022. The outstanding balance at December 31, 2010 is \$7,047,000. No payments were received during the year ended December 31, 2010. The City has recorded an allowance of \$7,047,000 against this loan.

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

(5) Capital Assets

A summary of changes in capital assets of governmental activities (amounts in thousands) is as follows:

	Balance January 1, 2010	Additions	Deletions and adjustments	Transfers	Balance December 31, 2010
Nondepreciable capital assets:					
Land	\$ 92,114	2,106	—	—	94,220
Construction in progress	148,186	128,476	—	(25,986)	250,676
Total nondepreciable capital assets	240,300	130,582	—	(25,986)	344,896
Depreciable capital assets:					
Infrastructure	2,366,671	—	—	24,039	2,390,710
Buildings and improvements	269,631	6,656	—	1,947	278,234
Equipment and vehicles	98,766	5,355	(2,115)	—	102,006
Other	40,728	65	—	—	40,793
Total depreciable capital assets	2,775,796	12,076	(2,115)	25,986	2,811,743
Less accumulated depreciation for:					
Infrastructure	1,520,480	59,222	—	—	1,579,702
Buildings and improvements	79,335	7,940	—	—	87,275
Equipment and vehicles	66,417	8,362	(717)	—	74,062
Other	24,526	1,530	—	—	26,056
Total accumulated depreciation	1,690,758	77,054	(717)	—	1,767,095
Total depreciable capital assets, net	1,085,038	(64,978)	(1,398)	25,986	1,044,648
Total	\$ 1,325,338	65,604	(1,398)	—	1,389,544

Depreciation expense was charged to functions/programs of the primary government as follows (amounts in thousands):

General government	\$ 12,121
Public safety	4,181
Public works	59,222
Culture and recreation	1,530
Total depreciation expense	\$ 77,054

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

(6) Long-Term Debt

Debt Service Fund

The City's debt service fund is the Board, City Debt (the Board of Liquidation), an autonomous, self-perpetuating board created under the State of Louisiana Constitution of 1974. All property taxes levied by the City and dedicated to the payment of outstanding general obligation bonds are collected by the City and, as required by law, paid over to the Board of Liquidation as collected.

The Board of Liquidation annually determines the amount of property tax millage necessary to be levied and collected by the City in the next fiscal year for the payment during such year of principal and interest on all outstanding general obligation bonds of the City and all such bonds proposed to be issued by the City during such year. The annual determination of the necessary tax millage to service bonds of the City is adopted by resolution of the Board of Liquidation, which is submitted to the City Council. The millage recommended by the Board of Liquidation is then levied by the City Council. The millages for the various limited bonds of the City were established at the time the bonds were issued based upon approval of the voters. Administrative expenditures paid in connection with the operations of the Board of Liquidation are recorded in the City's Debt Service fund.

Bond Transactions

The City issues general obligation bonds to provide for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the City. Bonds payable, excluding unamortized premium of \$10,016,000, at December 31, 2010 comprise the following (all bonds are serial bonds) (amounts in thousands):

<u>Description</u>	<u>Original issue</u>	<u>Range of average interest rates</u>	<u>Amount outstanding</u>	<u>Due in one year</u>
General obligation bonds:				
2001-2010 Public Improvement Bonds, due in annual installments ranging from \$2,500 to \$13,595 through December 2039	\$ 263,735	4.3 - 8.4%	\$ 241,920	\$ 5,625
1991 General Obligation Refunding Bonds, due in annual installments ranging from \$3,839 to \$9,964 commencing September 2004 through September 2018	98,886	6.7 - 7.1%	40,199	6,400
1998 General Obligation Refunding Bonds, due in annual installments ranging from \$210 to \$13,080 through December 2026	106,520	3.7 - 5.5%	87,615	3,500

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

Description	Original issue	Range of average interest rates	Amount outstanding	Due in one year
General obligation bonds, continued:				
2002 General Obligation Refunding Bonds, due in annual installments ranging from \$300 to \$19,950 commencing September 2015 through September 2021	\$ 58,415	5.1%	\$ 58,415	\$ —
2005 General Obligation Refunding Bonds, due in annual installments ranging from \$275 to \$8,795 commencing December 2009 through December 2029	105,280	3.0 – 5.25%	101,070	4,150
Limited tax bonds:				
2005 Limited Tax Bonds, due in annual installments of \$1,450 to \$2,900 commencing March 2006 through March 2021	33,000	3.0-5.0%	25,140	1,780
Revenue bonds:				
2000 Taxable Pension Revenue Bonds, due in annual installments from \$3,600 to \$7,000 commencing September 2001 through September 1, 2030	170,660	6.95%	122,160	6,400
2004 Variable Rate Revenue Bonds, due in annual installments from \$355 to \$865 commencing August 2005 through August 2024	11,500	Variable	9,090	470
Total bonds			685,609	28,325
Accreted bond discount at December 31, 2010			113,856	—
			<u>\$ 799,465</u>	<u>\$ 28,325</u>

In November 2004, the City received approval from taxpayers to issue \$260,000,000 in General Obligation Bonds. The City issued \$75,000,000 in face amount of these authorized General Obligation Bonds in December 2007 at a premium of \$147,000, proceeds of which were transferred to the Capital Projects Fund. Remaining authorized and unissued General Obligation Bonds were \$185,000,000 at December 31, 2010.

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

The payment requirements for all bonds outstanding, including accretion on the 1991 General Obligation Bonds of \$113,856,000 (included in interest payments) as of December 31, 2010, are as follows (amounts in thousands):

	Principal	Interest
Year ending December 31:		
2011	\$ 28,325	60,323
2012	28,877	61,212
2013	29,333	62,184
2014	29,917	63,016
2015	30,895	63,829
2016 – 2020	211,551	239,566
2021 – 2025	162,200	65,914
2026 – 2030	101,645	34,411
2031 – 2035	48,850	13,065
2036 – 2039	14,016	2,344
	\$ 685,609	665,864

The City's legal debt limit for General Obligation Bonds is \$1,098,157,000. At December 31, 2010, the City's legal debt margin adjusted for outstanding principal of \$529,219,000 and past and future accretion of \$163,361,000 on the City's outstanding General Obligation Bonds, plus fund balance available in the Debt Service Fund of \$30,188,000 to service this debt was \$435,765,000.

The various bond indentures contain significant limitations and restrictions on annual debt service requirements, maintenance of and flow of moneys through various restricted accounts, minimum amounts to be maintained in various sinking funds, and minimum revenue bond coverages. At December 31, 2010, management believes it is in compliance with all financial related covenants.

2000 Taxable Revenue Pension Bonds

Included in bonds payable are The Firefighters' Pension and Relief Fund (Old System) Bonds which were issued in 2000 to fund a portion of the projected unfunded accrued liability for the pension plan. The bonds are secured and payable solely from moneys that are available after payment of contractual and statutory obligations and other required expenses, including outstanding certificates of indebtedness. The bonds bear interest at a variable rate determined weekly based on the Bond Market Association Municipal Swap Index™ (BMA); however, the City entered into an interest rate swap agreement over the term of the bonds, which resulted in a fixed rate of 6.95%. As of December 31, 2010, \$122,160,000 in outstanding bonds was recorded as a non-current liability in the government-wide financial statements. The swap terminates in September 2030.

Objective of the Interest Rate Swap. As a means of lowering its borrowing costs, when compared against fixed-rate bonds at the time of issuance in 2000, the City entered into an interest rate swap in connection with its \$170.6 million Taxable Pension Variable-Rate Revenue Bonds. The intention of the swap was to effectively change the City's variable interest rate on the bonds to a synthetic fixed rate of 6.95%.

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

Terms. The bonds and the related swap agreement mature on September 1, 2030, and the swap's notional amount of \$171 million matches the \$171 million variable-rate bonds. The swap agreement was executed contemporaneously with the issuance of the bonds (November 2000). Starting in fiscal year 2001, the notional value of the swap and the principal amount of the associated debt declined. Under the swap, the City pays the counterparty, UBS, a fixed payment of 6.95% and receives a variable payment computed weekly based on the BMA swap index. In addition to the swap agreement, the City entered into a remarketing arrangement with JPMorgan Chase, which obligates the bank to buy the bonds at par at the remarketing agent's demand if the remarketing agent cannot resell the bonds ("the put"). In February 2008, the remarketing agent exercised its put option, which resulted in the bonds becoming "bank bonds" and the City being required to pay interest at the bank's prime rate. The bank bond rate increased to the bank's prime rate plus 1% after 90 days. This payment is an addition to the swap payments, which require the City to pay the counterparty a fixed 6.95% reduced by a variable rate equal to the current 30 day London Interbank Borrowing Rate (LIBOR).

Fair value. Because interest rates have declined since execution of the swap, the swap had a negative fair value of approximately \$36.0 million as of December 31, 2010. The fair value of the swap is included in the derivative instrument liability on the statement of net assets. The fair value decreased by approximately \$4.2 million from \$31.8 million as of December 31, 2009. The decrease in fair value is included in unrestricted investment income on the statement of activities. The fair value was estimated using the zero-coupon method. This method calculates the future net settlement payments required by the swap, assuming that the current forward rates implied by the yield curve correctly anticipate future spot interest rates. These payments are then discounted using the spot rates implied by the current yield curve for hypothetical zero-coupon bonds due on the date of each future net settlement on the swap.

Credit risk. As of December 31, 2010, the City was not exposed to credit risk because the swap had a negative fair value. However, should interest rates change and the fair value of the swap becomes positive, the City would be exposed to credit risk in the amount of the derivative's fair value. The swap counterparty was rated Aa3, A+, and A+ by Moody's Investors Service, Standard & Poor's and Fitch Ratings, respectively, as of December 31, 2010.

Basis Risk. The City will receive from the counterparties one-month USD-LIBOR-BBA and will pay the bond rate to its bondholders set by the remarketing agent. The City is exposed to basis risk when the Revenue Taxable Pension Bonds trades at a yield which exceeds one-month USD-LIBOR-BBA. At December 31, 2010, the variable rate on the bonds was 7.0% and one-month USD-LIBOR-BBA was 4.25%. As a result, the City has experienced an increase in debt service above the fixed rate on the swap agreement.

Termination risk. The City or the counterparty may terminate the swap if the other party fails to perform under the terms of the contract. The swap may be terminated by the City if the counterparty's credit quality rating falls below "A-" as issued by Moody's Investors Service. If the swap is terminated, the variable-rate bond would no longer carry a synthetic interest rate. Also, if at the time of termination the swap has a negative fair value, the City would be liable to the counterparty for a payment equal to the swap's fair value. If at the time of termination the swap has a positive fair value, the City would receive a cash payment.

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Notes to Basic Financial Statements

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Certificates of Indebtedness

In 1998, the City issued \$75,205,000, of which \$15,475,000 remained outstanding at December 31, 2010, in certificates of indebtedness (Series 1998B) for the primary purpose of refunding the City's Series 1992 certificates of indebtedness, the City's debt obligation incurred in 1983, and additional debt incurred in 1993 under the merger agreement between the Municipal Police Employees' Retirement System (MPERS) and the City's board of trustees of the Police Pension Fund. The certificates bear interest ranging from 4.05% to 5.1%, payable semiannually and will be fully matured on December 1, 2012.

In January 2002, the City issued \$5,155,000, of which \$945,000 remained outstanding at December 31, 2010, in certificates of indebtedness (Series 2001C) for the primary purpose of paying general settlements and judgments rendered against the City. The certificates bear interest ranging from 3.5% to 4.25%, payable semiannually and will be fully matured on February 1, 2011.

In April 2004, the City issued \$4,065,000, of which \$955,000 remained outstanding at December 31, 2010, in limited tax certificates of indebtedness (Series 2004) for the primary purpose of financing the costs of acquisition of additional vehicles and paying the costs of issuance. The certificates bear interest ranging from 2% to 3.5%, payable semiannually and will be fully matured on April 1, 2011.

In December 2004, the City issued \$40,415,000, of which \$37,265,000 remained outstanding at December 31, 2010, in limited tax certificates of indebtedness (Series 2004B) for the primary purpose of financing the partial defeasance of the 1998B Certificates, financing judgment claims against the City, and paying the costs of issuance. The certificates bear interest ranging from 3.15% to 4.75%, payable semiannually and will be fully matured on March 1, 2014.

During 2005, the City issued \$2,050,000, of which \$820,000 remained outstanding at December 31, 2010, in certificates of indebtedness (Series 2005) for the primary purpose of paying costs to repair trackage for rail car storage and to make infrastructure improvements in connection with the CG Rail Project. The certificates bear interest of 3.59%, payable semiannually and will be fully matured on December 1, 2014.

The requirements to amortize the certificates of indebtedness are as follows (amounts in thousands):

	<u>Principal</u>	<u>Interest</u>
Year ending December 31:		
2011	\$ 14,590	2,462
2012	14,855	1,765
2013	12,675	925
2014	13,340	319
	<u>\$ 55,460</u>	<u>5,471</u>

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

Loans Payable

The City entered into a Community Disaster Loan (CDL) agreement with the Federal Emergency Management Agency (FEMA) to assist in paying current operations as a result of Hurricane Katrina. During 2005, the City was authorized to draw down \$120,000,000. During 2006, the City was authorized a new \$120,000,000 CDL. The City had pledged as collateral future revenues from anticipated taxes. In November 2010, the outstanding balance on the two CDLs of \$240,000,000 and accrued interest of \$25,915,000 was forgiven by FEMA. The total forgiveness of debt of \$265,915,000 is included in the statement of activities for the year ended December 31, 2010.

The City entered into a cooperative endeavor agreement with the State of Louisiana to provide for the issuance of general obligation bonds of the State of Louisiana (GO Zone Series) to fund the debt service assistance loan program, which will make scheduled debt service payments on behalf of the City for certain issues of outstanding debt. The loan balance at December 31, 2010 is \$79,886,000. The loans are payable beginning in 5 years in equal installments over 15 years commencing in 2012. Interest is deferred during the initial 5 year period and then accrues at a rate of 4.64% during the repayment period.

The requirements to amortize the debt service assistance loan are as follows (amounts in thousands):

	<u>Principal</u>	<u>Interest</u>
Year ending December 31:		
2012	\$ 3,804	3,707
2013	3,980	3,530
2014	4,165	3,346
2015	4,358	3,152
2016 - 2020	25,017	12,534
2021 - 2025	31,385	6,166
2026	7,177	333
	<u>\$ 79,886</u>	<u>32,768</u>

In 2009, the City entered into a loan agreement. The loan proceeds are restricted for equipment purchases. The loan balance at December 31, 2010 is \$5,405,000 and is payable over 4 years beginning in 2010. The loan accrues interest at a rate of 3.71%. The requirements to amortize the loan are as follows (amounts in thousands):

	<u>Principal</u>	<u>Interest</u>
Year ending December 31:		
2011	\$ 1,736	201
2012	1,801	136
2013	1,868	69
	<u>\$ 5,405</u>	<u>406</u>

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

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Other Long-Term Liabilities

The City has entered into contracts for Loan Guarantee Assistance under Section 108 of the Housing and Community Development Act of 1974, with the Secretary of HUD as guarantor. Portions of these funds were used to fund grantee loans referred to in Note 4. The loans consist of notes bearing interest at either fixed interest rates ranging from 5% to 8% or variable interest rates based upon the London Interbank Offered Rate (LIBOR). As of December 31, 2010, \$25,844,000 is recorded as a liability in the government-wide financial statements.

The requirements to amortize the Section 108 loans are as follows (amounts in thousands):

	Principal	Interest
Year ending December 31:		
2011	\$ 2,456	1,640
2012	2,610	1,493
2013	2,780	1,333
2014	2,952	1,159
2015	3,149	972
2016 - 2020	10,346	2,024
2021 - 2022	1,551	131
	\$ 25,844	8,752

On October 15, 2000, the City entered into an agreement with a vendor to purchase heating, ventilation, and air cooling (HVAC) equipment under a 20 year capital lease. The City entered into two similar subsequent agreements with this vendor on June 1, 2001 and July 21, 2003 primarily for the purpose of purchasing additional HVAC equipment and traffic lights, respectively. The original net present value of these capital leases were \$9,625,000, \$17,919,000, and \$6,887,000 with corresponding interest rates of 7.8%, 7.1%, and 9.3%, respectively. Under terms of the agreement, title to this equipment is transferred to the City at the end of the lease. The contracts provided for a guaranteed energy savings component, which when combined with certain other savings, stipulated by the City, would exceed the debt service requirements on this capital lease. Following Hurricane Katrina, the City and the vendor agreed to amend their original agreement to remove the guaranteed savings component and to reduce the monthly maintenance contract. This liability and the related asset were not previously recorded on the City's books. The HVAC equipment under the leases dated in 2000 and 2001, were recorded as Buildings and Improvements with a useful life over 20 years, and an adjustment made for estimated impairment from Hurricane Katrina in 2007. As the traffic light equipment was substantially destroyed in 2005, these assets were not recorded on the City's books.

CITY OF NEW ORLEANS, LOUISIANA

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The requirements to amortize the capital leases are as follows (amounts in thousands):

	<u>Principal</u>	<u>Interest</u>
Year ending December 31:		
2011	\$ 2,340	1,530
2012	2,484	1,386
2013	2,050	1,234
2014	1,586	1,112
2015	1,703	995
2016 - 2020	10,834	2,898
2021	1,649	80
	<u>\$ 22,646</u>	<u>9,235</u>

The City has recorded \$46,585,000 in accrued annual and sick leave in accordance with its pay-out policies. During the year active employees earned and used \$19,769,000 and \$21,068,000, respectively in sick and vacation leave benefits. The entire annual and sick liability is recorded in the government wide statements, and no liability is recorded in the governmental funds.

Changes in Long-Term Liabilities

Long-term liability activity for the year ended December 31, 2010 was as follows (amounts in thousands):

	<u>January 1, 2010</u>	<u>Additions</u>	<u>Deletions</u>	<u>December 31, 2010</u>	<u>Due in one year</u>
Claims and judgments (note 11)	\$ 244,757	150,981	(91,300)	304,438	47,070
Landfill closing costs (note 11)	5,954	1,555	(184)	7,325	190
Accrued annual and sick leave	47,884	19,769	(21,068)	46,585	5,000
Revenue bonds	137,800	-	(6,550)	131,250	6,870
Certificates of indebtedness	75,305	-	(19,845)	55,460	14,590
General obligation bonds (a)	628,933	40,000	(25,858)	643,075	28,185
Limited tax bonds	26,845	-	(1,705)	25,140	1,780
Deferred loss on refunding	(3,053)	-	334	(2,719)	(320)
Premium on bonds payable	10,519	726	(1,229)	10,016	1,174
Discount on bonds payable	(476)	-	48	(428)	(48)
Community Disaster Loan	240,000	-	(240,000)	-	-
Debt service assistance program	79,886	-	-	79,886	-
HUD Section 108 loan	28,162	-	(2,318)	25,844	2,456
Note payable	7,000	-	(1,595)	5,405	1,737
Capital leases	24,852	-	(2,206)	22,646	2,340
Net pension obligation (note 7)	81,238	61,153	(47,345)	95,046	28,804
Post-employment benefit (note 7)	48,027	10,652	(7,702)	50,977	12,569
	<u>\$ 1,683,633</u>	<u>284,836</u>	<u>(468,523)</u>	<u>1,499,946</u>	<u>152,397</u>

(a) Additions and deletions include amounts related to accretion of 1991 Refunding Series of \$11,528 and \$(18,585), respectively.

CITY OF NEW ORLEANS, LOUISIANA

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The long-term liabilities will be repaid from the General Fund, except for HUD Section 108 loans, which will be repaid from the UDAG Fund, and the General Obligation and Limited Tax Bonds and a portion of the Debt Service Assistance Loan Program, which will be repaid from the Debt Service Fund. The Board of Liquidation handles all the bonded debt of the City and results of its operations are reported in the debt service fund. For the year ended December 31, 2010, the debt service fund had \$60,439,000 in fund balance reserved to service this debt.

(7) Pension Plans and Postretirement Healthcare Benefits

At December 31, 2010, the City sponsors and administers four separate single-employer, contributory defined benefit pension plans, namely: (1) Firefighters' Pension and Relief Fund – Old System; (2) Firefighters' Pension and Relief Fund – New System; (3) Police Pension Plan (Police Plan); and (4) Employees' Retirement System of the City of New Orleans (Employees' Plan). The Old System covers firefighters who were employed prior to December 31, 1967; the New System covers firefighters hired since that date. Effective March 6, 1983, all members of the Police Plan, active and retired, except for approximately 250 participants who did not meet the eligibility requirements, became members of the Municipal Police Employees' Retirement System (State of Louisiana) (MPERS). The Police Plan of the City will remain responsible for the payment of certain benefits due to differences in length of service and age requirements for the participants who were not transferred to the MPERS plan. MPERS is the only cost-sharing, multiple-employer retirement plan in which employees of the City participate. The Employees' Plan covers all City employees other than firefighters and police.

All four plans use the accrual basis of accounting for changes in net assets. Within this context, interest income is recognized when earned, as are employer and employee contributions, except in the case of the Police Plan, which recognizes employer contributions when due from the City. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

MPERS Plan Description

On March 6, 1983, an agreement was signed among the City, the Police Pension Funds of the City of New Orleans, and the MPERS, which provided for the merger of the Police Pension Plans with the MPERS. As of that date, all members of the Police Pension Plans, active and retired, became members of the MPERS. Those members covered by the system who did not meet the age and service requirements of the MPERS will be paid by the Police Pension Fund of the City until they reach age 50 or 55, depending on the length of active service. The MPERS is a defined benefit pension plan established by a State of Louisiana statute.

Employees become eligible for retirement under the MPERS plan at age 50, after being a member of the plan for 1 year and after 20 years of active continuous service. An employee who is age 55 becomes eligible for retirement benefits after 16 years of active continuous service. The plan also provides death and disability benefits. Authority to establish and amend benefit provisions is provided under the laws of the State of Louisiana. The MPERS issues a publicly available financial report that includes financial statements and required supplementary information for the MPERS. That report may be obtained by writing to the Municipal Police Employees' Retirement System, 8401 United Plaza Boulevard, Room 270, Baton Rouge, Louisiana 70809, or by calling (800) 443-4248.

CITY OF NEW ORLEANS, LOUISIANA

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Employees' Plan, Police Plan, Firefighters' Pension and Relief Fund – Old and New System Descriptions

Each plan is a defined benefit pension plan established by the State of Louisiana statute, which provide retirement, disability, and death benefits, and annual cost-of-living adjustments to plan members and beneficiaries. Authority to establish and amend benefit provisions is provided under the laws of the State of Louisiana. Each plan issues a publicly available financial report that includes financial statements and required supplementary information for that plan. Those reports may be obtained by writing or calling the plan.

Employees' Retirement System of the City of New Orleans
1300 Perdido Street, Suite 1E12
New Orleans, Louisiana 70112
(504) 658-1850

Police Pension Fund of the City of New Orleans
715 S. Broad, Room B23
New Orleans, Louisiana 70119
(504) 826-2900

Firefighters' Pension and Relief Fund of the
City of New Orleans (Old and New Systems)
329 S. Dorgenois Street
New Orleans, Louisiana 70119
(504) 821-4671

Funding Policies and Annual Pension Costs

The employer contributions for the MPERS and the Firefighters' Pension and Relief Fund (New System) are based on actuarially determined amounts. The employer contribution for the Police Pension Fund is based on amounts necessary to cover administrative costs and payments of pensions and benefits, as certified by the board of trustees of the Fund. The employer contribution for the Firefighters' Pension and Relief Fund (Old System) is based on amounts necessary to pay current expenses, and, in effect, is being funded on a "pay-as-you-go" basis. In December 2000, the City issued \$170,660,000 of taxable pension revenue bonds to fund the projected unfunded accrued liability of the Firefighters' Pension and Relief Fund (Old System). Debt service is to be paid from the General Fund. Employees covered under the MPERS contribute 4% of their earnable compensation to the plan in excess of \$1,200 per year. Employees covered under the Firefighters' Pension and Relief Fund of the City of New Orleans (Old and New Systems) contribute 6% of salary for the first 20 years of employment.

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As a result of the merger contract with the MPERS to transfer all active policemen who were participating in the City's Police Pension Fund to MPERS, there were no active participants in the plan and therefore the only contributions by employees to the plan related to retirees' contributions for the purchase of military service credit. The City's annual pension cost for the current year and related actuarial methods and assumptions for each plan is as follows (amounts in thousands):

	<u>Employees' Retirement System</u>	<u>Police Pension Fund</u>	<u>Firefighters' Pension and Relief Fund (Old System)</u>	<u>Firefighters' Pension and Relief Fund (New System)</u>
Annual required contribution (thousands)	\$ 21,282	—	22,166	24,533
Annual pension cost (thousands)	20,686	—	17,892	22,576
Contributions made (thousands)	13,032	—	21,618	11,431
Actuarial valuation date	1/1/2011	12/31/2010	12/31/2010	12/31/2010
Actuarial cost method	Entry age normal cost method	Entry age normal cost method	Entry age normal cost method	Aggregate level normal cost method
Amortization method	(a)	(b)	Specific number of years – level amount, closed	(c)
Remaining amortization period	(a)	(b)	4 years	(c)
Asset valuation method	Market value	Cost which approximates market	Market value	Three-year averaging market value
Actuarial assumptions:				
Investment rate of return	7.75%	7.0%	7.5%	7.5%
Projected salary increases	5.0%	NA	5.0%	5.0%

- (a) The fund uses the "Entry Age Normal Cost Method" to calculate the funding requirements for this Fund. Under this method the normal cost of the plan is designed to be a level percentage of payroll, calculated on an aggregate basis, spread over the entire working lifetime of the participants. The future working lifetime is determined from each participant's hypothetical entry age into the plan assuming the plan had always been in existence, to the participant's expected retirement date. This fund uses a level dollar amortization for an open ten year amortization period effective on each valuation date.
- (b) The "Entry Age Normal Cost Method" was used to calculate the funding requirements of the Fund. Under this cost method, the actuarial present value of projected benefits of each individual included in the valuation is allocated on a level basis as a percentage of payroll for each participant between entry age and assumed retirement age.

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- (c) The "Aggregate Level Normal Cost Method" allocates pension costs as a level percentage of payroll over the future working lifetime of current members. The Aggregate Cost Method produces no unfunded accrued liability.

Annual Pension Cost, Prepaid Pension Asset, and Net Pension Obligation – The City's annual pension cost (APC), prepaid pension asset (PPA), and net pension obligation (NPO) to the City of New Orleans Employees' Retirement System and the Firefighters' Pension and Relief Fund (Old System and New System) for the current year are as follows (amounts in thousands):

	<u>New Orleans Employees' Retirement System</u>	<u>Firefighters' Pension and Relief Fund (Old System)</u>	<u>Firefighters' Pension and Relief Fund (New System)</u>
Annual required contribution	\$ 21,282	22,166	24,533
Interest on NPO	661	4,864	494
Adjustment to annual required contribution	<u>(1,257)</u>	<u>(9,138)</u>	<u>(2,451)</u>
Annual pension cost	20,686	17,892	22,576
Contributions made	<u>13,033</u>	<u>22,882</u>	<u>11,431</u>
Decrease (increase) in NPO	<u>(7,653)</u>	4,990	(11,145)
NPO, beginning of year	<u>(8,533)</u>	<u>(66,115)</u>	<u>(6,590)</u>
NPO, end of year	\$ <u>(16,186)</u>	<u>(61,125)</u>	<u>(17,735)</u>

The NPOs are approximately \$16,186,000, \$61,125,000, and \$17,735,000 respectively, at December 31, 2010, and are recorded in the governmental activities of the government-wide statement of net assets.

Three Year Trend Information (amounts in thousands)

	<u>Year ending</u>	<u>APC</u>	<u>Percentage of APC contributed</u>	<u>NPO</u>
MPERS	12/31/10	\$ 20,686	63%	\$ 16,186
	12/31/09	16,760	75	8,532
	12/31/08	9,434	53	4,387
Firefighters' Pension and Relief Fund (Old System)	12/31/10	17,892	121	61,125
	12/31/09	18,576	7	64,851
	12/31/08	17,851	—	47,539
Firefighters' Pension and Relief Fund (New System)	12/31/10	22,576	109	17,735
	12/31/09	13,681	77	6,590
	12/31/08	10,297	86	3,892

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Postretirement Healthcare Benefits

Plan Description

The City of New Orleans' medical benefits are provided through a self-insured comprehensive health benefit program and are made available to employees upon retirement.

Medical benefits are provided through a self-insured comprehensive health benefit program. Full details are contained in the official plan documents. Medical benefits are provided to employees upon actual retirement (that is, at the end of the DROP period, if applicable) according to the retirement eligibility provisions of the System by which the employee is covered. The vast majority of City employees are covered by one of three primary systems: the Employees' Retirement System of the City of New Orleans (NOMERS), the Louisiana State Municipal Police Retirement System (MPERS), and the New Orleans Firefighters' Pension and Relief Fund (NOFF). The maximum DROP period is five years in NOMERS and NOFF and three years in MPERS. Retirement (DROP entry) eligibility is as follows: in NOMERS, the earliest of 30 years of service at any age; age 60 and 10 years of service; age 65 and 20 years of service; or, satisfaction of the "Rule of 80" (age plus service equals or exceeds 80); in MPRS, the earlier of 25 years of service and age 50 and 20 years of service (in MPERS, DROP entry requires age 55 and 12 years of service or 20 years of service and eligibility to retire); in NOFF, age 50 and 12 years of service. However, because of the "back-loaded" benefit formula in the NOFF plan relative to years of service, the retirement assumption used for that plan was the earliest of age 50 and 30 years of service, age 55 and 25 years of service, and age 60 and 12 years of service.

Contribution Rates

Employees do not contribute to their post employment benefits costs until they become retirees and begin receiving those benefits. The plan provisions and contribution rates are contained in the official plan documents.

Fund Policy

Until 2007, the City recognized the cost of providing post-employment medical benefits (the City's portion of the retiree medical benefit premiums) as an expense when the benefit premiums were due and thus financed the cost of the post-employment benefits on a pay-as-you-go basis. Effective with the fiscal year beginning January 1, 2007, the City implemented Government Accounting Standards Board Statement Number 45, *Accounting and Financial Reporting by Employers for Post employment Benefits Other than Pensions* (GASB 45). The funding policy is not to fund the ARC except to the extent of the current year's retiree funding costs.

In 2010, the City's portion of health care funding cost for retired employees totaled approximately \$7,702,000. These amounts were applied toward the net other post-employment benefit (OPEB) obligation.

CITY OF NEW ORLEANS, LOUISIANA

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Annual Required Contribution

The City's Annual Required Contribution (ARC) is an amount actuarially determined in accordance with GASB 45. The ARC is the sum of the Normal Cost plus the contribution to amortize the Actuarial Accrued Liability (AAL). A level dollar, open amortization period of 30 years (the maximum amortization period allowed by GASB 43/45) has been used for the post-employment benefits. The total ARC for the fiscal year beginning January 1, 2010 is \$11,508,372, as set forth below:

	<u>Medical</u>
Normal Cost	\$ 3,410,107
30-year UAL amortization amount	8,098,265
Annual required contribution (ARC)	<u>\$ 11,508,372</u>

Net Post-employment Benefit Obligation (Asset)

The table below shows the City's net OPEB obligation for fiscal year ending December 31, 2010:

	<u>Medical</u>
Beginning Net OPEB Obligation 1/1/2010	\$ 48,027,211
Annual required contribution	11,508,372
Interest on Net OPEB Obligation	1,921,089
ARC Adjustment	(2,777,418)
OPEB Cost	<u>10,652,043</u>
Contribution	-
Current year retirees premium	7,701,909
Change in Net OPEB Obligation	<u>2,950,134</u>
Ending Net OPEB Obligation 12/31/2010	<u>\$ 50,977,345</u>

The following table shows the City's annual other post-employment benefits cost, percentage of the cost contributed, and the net unfunded other post-employment benefits obligation (asset):

<u>Fiscal Year Ended</u>	<u>Annual OPEB Cost</u>	<u>Percentage of Annual Cost Contributed</u>	<u>Net OPEB Obligation</u>
December 31, 2010	\$10,652,042	72.30%	\$50,977,345
December 31, 2009	\$26,523,460	40.65%	\$48,027,211
December 31, 2008	\$33,065,547	58.14%	\$32,284,680

CITY OF NEW ORLEANS, LOUISIANA

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Funded Status and Funding Progress

In the fiscal year ending December 31, 2010, The City made no contributions to its post employment benefits plan. The plan was not funded, has no assets, and hence has a funded ratio of zero. As of January 1, 2010, the most recent actuarial valuation, the Actuarial Accrued Liability (AAL) was \$140,034,510, which is defined as that portion, as determined by a particular actuarial cost method (beginning in 2010 the City uses the Projected Unit Credit Cost Method as opposed to the Unit Credit Cost Method used in prior years), of the actuarial present value of post employment plan benefits and expenses which is not provided by normal cost. Since the plan was not funded in fiscal year 2010, the entire actuarial accrued liability of \$140,034,510 was unfunded.

Actuarial Accrued Liability (AAL)	\$	140,034,510
Actuarial Value of Plan Assets (AVP)		-
Unfunded Act. Accrued Liability (UAAL)	\$	<u>140,034,510</u>
Funded Ratio (AVP/AAL)		0%
Covered Payroll (active plan members)	\$	218,031,598
UAAL as a percentage of covered payroll		64%

Actuarial Methods and Assumptions

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. The actuarial valuation for post employment benefits includes estimates and assumptions regarding (1) turnover rate; (2) retirement rate; (3) health care cost trend rate; (4) mortality rate; (5) discount rate (investment return assumption); and (6) the period to which the costs apply (past, current, or future years of service by employees). Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future.

The actuarial calculations are based on the types of benefits provided under the terms of the substantive plan (the plan as understood by the City and its employee plan members) at the time of the valuation and on the pattern of sharing costs between the City and its plan members to that point. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the City and plan members in the future. Consistent with the long-term perspective of actuarial calculations, the actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial liabilities and the actuarial value of assets.

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Actuarial Cost Method

The ARC is determined using the Projected Unit Credit Cost Method. The employer portion of the cost for retiree medical care in each future year is determined by projecting the current cost levels using the healthcare cost trend rate and discounting this projected amount to the valuation date using the other described pertinent actuarial assumptions, including the investment return assumption (discount rate), mortality, and turnover.

Actuarial Value of Plan Assets

Since the plan has not yet been funded, there are not any assets. It is anticipated that in future valuations a smoothed market value consistent with Actuarial Standards Board Actuarial Standards of Practice Number 6 (ASOP 6), as provided in paragraph number 125 of GASB Statement 45, will be used.

Turnover Rate

An age-related turnover scale based on actual experience as described by administrative staff has been used. The rates, when applied to the active employee census, produce an annual turnover of approximately 10%. The rates for each age are below:

Age	Percent Turnover
18 - 25	20.0%
26 - 40	12.0%
41 - 54	8.0%
55+	6.0%

Post-Employment Benefit Plan Eligibility Requirements

It is assumed that entitlement to benefits will commence at the end of the DROP period. In addition, an additional delay of one year after earliest retirement eligibility was included for NOMERS employees and a further two years' delay where eligibility was under the "Rule of 80". Medical benefits are provided to employees upon actual retirement (that is, at the end of the DROP period, if applicable) according to the retirement eligibility provisions of the System by which the employee is covered.

Investment Return Assumption (Discount Rate)

GASB Statement 45 states that the investment return assumption should be the estimated long-term investment yield on the investments that are expected to be used to finance the payment of benefits (that is, for a plan which is funded). Based on the assumption that the ARC will not be funded, a 4% annual investment return has been used in this valuation. This is a conservative estimate of the expected long term return of a balanced and conservative investment portfolio under professional management.

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Notes to Basic Financial Statements

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Health Care Cost Trend Rate

The expected rate of increase in medical cost is based on projections performed by the Office of the Actuary at the Centers for Medicare & Medicaid Services as published in National Health Expenditures Projections: 2003 to 2013, Table 3: National Health Expenditures, Aggregate and per Capita Amounts, Percent Distribution and Average Annual Percent Change by Source of Funds: Selected Calendar Years 1990-2013, released in January, 2004 by the Health Care Financing Administration (www.cms.hhs.gov). "State and Local" rates for 2008 through 2013 from this report were used, with rates beyond 2013 graduated down to an ultimate annual rate of 5.0% for 2016 and later.

Mortality Rate

The 1994 Group Annuity Reserving (94GAR) table, projected to 2002, based on a fixed blend of 50% of the unloaded male mortality rates and 50% of the unloaded female mortality rates, is used. This is the mortality table which the Internal Revenue Service requires to be used in determining the value of accrued benefits in defined benefit pension plans.

Method of Determining Value of Benefits

The "value of benefits" has been assumed to be the portion of the premium after retirement date expected to be paid by the employer for each retiree and has been used as the basis for calculating the actuarial present value of OPEB benefits to be paid. The employer rates provided are "unblended" rates for active and retired as required by GASB 45 for valuation purposes.

(8) Individual Fund Disclosures

Deficit Fund Equity

At December 31, 2010, the General fund had a deficit fund balances in the amount of approximately \$11,061,000. The deficit fund balance in the General fund resulted primarily from the increased cost of the City's self-insured healthcare claims, decrease revenue collections, and increased accrued expenditures. The City plans to implement changes to the healthcare plan to limit cost overruns, transfer available component units' fund balances to the General fund, and increase collection efforts of revenues and reimbursements. The City's other considerations include additional borrowing and restructuring of debt and cost reduction measures relative to department spending.

At December 31, 2010, the HUD, FEMA, and LCD funds had deficit fund balances in the amounts of approximately \$1,676,000, \$55,328,000, and \$14,190,000, respectively. The deficit fund balances in the HUD and LCD funds result from accrued expenditures for which no revenue has been recognized. The City plans to fund these deficits with future revenues. The deficit fund balance in the FEMA fund results primarily from accrued expenditures for which no revenue has been recognized. The City plans to fund the deficit through future revenues. The City is currently pursuing obtaining FEMA approval for projects that have been completed by the City and increases in funding for projects that have already been approved by FEMA. If the City is not able to obtain increased funding, the deficit will be funded by the general fund.

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At December 31, 2010, the following special revenue nonmajor funds had deficit balances:

<u>Special Revenue Nonmajor Fund</u>	<u>Deficit Amount</u>
Municipal Court Judicial Expense	\$ 2,134,000
Federal Department of Interior	56,000
Federal Justice Administration	421,000
FDJ Office of Justice Program	57,000
Federal Department of Health	1,209,000
Department of Defense	107,000
Federal Department of Commerce	291,000
Federal Energy Grant	45,000
Louisiana Commission on Law Enforcement	489,000
Department of Health and Human Resources	2,125,000
Environmental Protection Agency	314,000
Federal Department of Highway Administration	50,000
Department of Labor	308,000
Federal Department of Homeland Security	26,000
Federal Department of Social Service	177,000
Louisiana Military Department	78,000
Federal American Recovery Act	255,000

The deficit fund balances in these special revenue non-major funds result from accrued expenditures for which no revenue has been recognized. The City plans to fund these deficits with future revenues.

Interfund Receivables and Payables

Individual fund interfund receivables and payables at December 31, 2010 were as follows (amounts in thousands):

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
General Fund	FEMA Fund	\$ 42,686
	Capital Projects Fund	2,842
	Nonmajor Funds	8,980
	Federal UDAG Fund	1,080
Capital Projects Fund	General Fund	23,022
FEMA Fund	Capital Projects Fund	3,935
Nonmajor Funds	Nonmajor Funds	1,564
	General Fund	96
Federal UDAG Fund	General Fund	12,194
		<u>\$ 96,399</u>

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Interfund balances resulted from the time lag between the dates (1) when interfund services are provided or reimbursable expenditures occur and (2) payments between funds are made. For example, the General Fund originally incurred expenditures that were ultimately recorded in the FEMA grant and reimbursed by the federal government. The interfund balances between the General Fund and Nonmajor Funds result from timing differences in the payment for services and reimbursement from the federal government. The interfund balances are not expected to be repaid within the year.

Interfund Advances

Individual fund interfund advances at December 31, 2010 were as follows (amounts in thousands):

	<u>Advances to other funds</u>	<u>Advances from other funds</u>
General	\$ 205	—
Nonmajor special revenue:		
Department of Safety and Permits – Demolition	—	205
Total nonmajor special revenue	—	205
	<u>\$ 205</u>	<u>205</u>

The interfund balances are not expected to be repaid within the year.

Fund Transfers

Individual fund transfers for the year ended December 31, 2010 were as follows (amounts in thousands):

	<u>Transfers-in</u>	<u>Transfers-out</u>
General	\$ 30,064	(1,977)
Federal UDAG	—	(2,000)
Debt service	—	(40,000)
Capital projects	40,278	(3,870)
Nonmajor governmental funds	1,977	(24,472)
Total	<u>\$ 72,319</u>	<u>(72,319)</u>

Transfers are used to (1) move revenues from the fund that statute or the budget requires to collect them to the fund that the statute or budget requires to expend them, and (2) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds. Amounts transferred to the General Fund from the Rivergate Development Corporation Fund (included as a nonmajor governmental fund) represent net rents and other cost reimbursements received related to the land-based casino. Amounts transferred to the Capital Projects Fund represent bond proceeds that were originally recorded in the Debt Service Fund and transferred to the Capital Projects Fund for capital improvements.

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

Charges to Component Units for Support Services

Charges for support services paid to the general fund during fiscal year 2010 by the Airport amounted to \$3,192,000 primarily for overhead reimbursement and fire protection.

The City does not charge the Downtown Development District, French Market Corporation, the Municipal Yacht Harbor Management Corporation, the Upper Pontalba Building Restoration Corporation, or Canal Street Development Corporation for any support services provided to them. In addition, the City does not charge rent to the Audubon Commission for the land which is owned by the City on which the golf course operates.

(9) Fund Balance Reserves

Certain fund balance amounts in the following funds have been reserved to indicate a restriction for a particular purpose or amounts that are not available for appropriation. Details of the components of reserved fund balance at December 31, 2010 are as follows (amounts in thousands):

	Governmental funds					Total
	General	Federal UDAG	Debt service	Capital projects	Other governmental	
Encumbrances \$	530	11,022	—	74,569	424	86,545
Debt service	—	—	60,839	—	—	60,839
Grantee loans	—	2,544	—	—	—	2,544
Total	\$ 530	13,566	60,839	74,569	424	149,928

(10) Interest Income

Interest earned on investments held by the City's capital projects fund, certain special revenue funds (Sidewalk Paving and Repairing, Traffic Court Judicial Expense, Department of Safety and Permits – Demolition, Vieux Carre' Commission, and Municipal Court Judicial Expense) and certain agency funds (Clearing and Deposit) is recorded as revenue of the General Fund. The amount of interest revenue recorded by the General Fund on investments of the capital projects fund for the year ended December 31, 2010 was approximately \$704,000.

(11) Commitments and Contingencies

Operating Lease Agreements

The City has commitments under several operating lease agreements for equipment and facilities. These lease agreements are primarily for copier and data processing equipment and for land and buildings. They are cancelable by the City at any time. However, City management believes that such leases will generally be renewed or replaced each year. Annual rent in 2010 for such operating lease agreements was approximately \$7,354,000.

Claims and Judgments

The City is a defendant in a number of claims and lawsuits alleging, among other things, personal injury, police brutality, wrongful death, overcollection of property taxes, and improperly designed drainage systems.

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

Self-Insurance

The City is self-insured for its motor vehicle fleet, and general liability and police department excessive force, workers' compensation, hospitalization, and unemployment losses and claims.

The City's claims are financed on a "pay-as-you-go" basis for its motor vehicle fleet, general liability, and police department excessive force losses. Premiums are charged by the General Fund to the City's various funds for the unemployment and worker's compensation self-insurance programs and to employees and the City's various funds for the hospitalization self-insurance programs. Paid claims in excess of such premiums, if any, are funded by the General Fund.

As of December 31, 2010, the City has determined, through an analysis of historical experience, the adequacy of the liability necessary to cover all losses and claims, both incurred and reported and incurred but not reported (IBNR), under its self-insurance programs. The City does not discount its claims-liabilities. The liabilities of \$853,000 for motor vehicle fleet, \$256,773,000 for general liability and police department excessive force losses, \$42,872,000 for workers' compensation, and \$3,940,000 for hospitalization and unemployment have been accrued in the government-wide financial statements in the total amount of \$304,438,000.

Changes to the City's claims liability amounts in fiscal 2010 and 2009 are as follows (amounts in thousands):

	<u>Beginning of fiscal year liability</u>	<u>Claims and changes in estimates</u>	<u>Benefit payments, claims, and adjustments</u>	<u>Balance at fiscal year-end</u>	<u>Short-term Portion</u>
General liability and police liability:					
2009	\$ 158,840	12,403	(3,302)	167,941	4,000
2010	167,941	115,699	(26,867)	256,773	27,000
Workers' compensation:					
2009	67,691	20,244	(16,710)	71,225	16,345
2010	71,225	(13,076)	(15,277)	42,872	15,277
Motor vehicle fleet:					
2009	359	761	(405)	715	715
2010	715	528	(390)	853	853
Hospitalization and unemployment:					
2009	4,505	54,427	(54,056)	4,876	4,876
2010	4,876	47,830	(48,766)	3,940	3,940
Total:					
2009	231,395	87,835	(74,473)	244,757	25,936
2010	244,757	150,981	(91,300)	304,438	47,070

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

Federal Financial Assistance Questioned Costs

The City receives federal financial assistance directly from federal agencies or passed through from other government agencies. Audits of the City's federal award programs periodically disclosed certain items or transactions as questioned costs. The ultimate resolution or determination as to whether the costs will be disallowed under the affected grants will be made by the various funding sources and cannot be determined at this time. The City believes disallowances, if any, will be immaterial to its financial position and operations.

Landfill Closing Costs

The City owns two closed landfill sites located in the eastern portion of the City (Recovery I Landfill and Gentilly Landfill). State and federal laws require the City to cap the landfill and to monitor and maintain the site for 30 subsequent years. The Gentilly Landfill, which was closed in 1995, was reopened in 2005 under an agreement with a third party vendor. The agreement requires the vendor to pay a 3% royalty fee to the City and a fee equal to 50 cents per cubic yard of waste disposed at the site to be put in to trust to fund the future landfill post closure costs until such time that this liability becomes fully funded, as certified by the Louisiana Department of Environmental Quality (LDEQ). The City does not record this liability on its' books, as the third party vendor is contributing to the trust in accordance with the agreement. The Recovery I site was closed in June 2003 upon obtainment of the Closure Certificate from LDEQ.

Through the time of closure, in the government-wide financial statements, the City recognized a portion of the closure and postclosure care costs in each operating period although actual payouts will not occur until this landfill is capped and closed, respectively. The amount recognized each year to date was based on the landfills' capacities used as of the balance sheet date. As of December 31, 2010, the City has estimated its liability at \$7,325,000.

These amounts are based on what it would cost to perform all closure and postclosure care beginning in 2007 for a 30 year period, adjusted for annual cost increases of 3%. Actual cost may be higher due to inflation, changes in technology, or changes in regulations, and may need to be covered by charges from future tax revenue. Current funding of these costs comes from the General Fund.

Arbitrage

The City has issued tax-exempt bonds that are subject to arbitrage regulations of the Internal Revenue Service, which impose restrictions on the use of proceeds from tax-exempt bonds. If certain of these restrictions are not complied with, the bonds could lose their tax-exempt status retroactive to the date of original issuance and also result in the City being subject to arbitrage rebates. The City believes it is in compliance with the arbitrage regulations with respect to all of its tax-exempt bond issues.

CITY OF NEW ORLEANS, LOUISIANA

Notes to Basic Financial Statements

December 31, 2010

(12) Restatement

During 2010, the City identified several adjustments which impacted prior year financial statements. A summary of the impact of these adjustments is as follows. The impact on governmental fund balance was as follows:

Fund balance, as previous reported, December 31, 2009		\$ 171,226
Prior period adjustments		
Debt service fund related to overstatement of revenues		(400)
General fund related to unrecorded investments		415
		15
Fund balance, as restated, December 31, 2009		\$ 171,241

The impact on net assets was as follows:

Net assets, as previously reported, December 31, 2009		\$ (164,464)
Prior period adjustments		
Related to overstated revenues		(400)
Related to unrecorded investments		415
Related to overstatement of capital assets		(1,716)
Related to overstatement of capital leases payable		1,762
Related to implementation of GASB No. 53, <i>Accounting and Financial Reporting for Derivative Instruments</i> (note 6)		(31,766)
		(31,705)
Net assets, as restated, December 31, 2009		\$ (196,169)

(13) New Pronouncements

GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type*, was issued in March 2009. The requirements of GASB Statement No. 54 are effective for financial statements for periods beginning after June 15, 2010. Management of the City is currently assessing the impact on the financial statements.

REQUIRED SUPPLEMENTARY INFORMATION

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CITY OF NEW ORLEANS, LOUISIANA
Notes to Required Supplementary Information
Year ended December 31, 2010
(Unaudited)

Required Supplementary Information includes budgetary comparisons for the General Fund and the Schedules of Funding Progress.

(1) Budgetary Data

The procedures used by the City in establishing the general fund budgetary data are as follows:

- Not later than November 1, the Mayor submits to the City Council a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them.
- Public hearings are conducted, after proper official public notification, to obtain taxpayer comments.
- Not later than December 1, the budget is legally enacted through passage of an ordinance.
- The City's budget ordinance is structured such that revenues are budgeted by source, and expenditures are budgeted by department and by principal object classification within a department. The City's charter provides that expenditures may not legally exceed appropriations either at a departmental level or at the principal object classification within a department.
- The Mayor's office is allowed to authorize the transfer of budgeted amounts from one budget activity to another within a principal object classification within the same department. Budgetary transfers between principal object classifications of the same department or between departments must be approved by the City Council. Throughout the year, several amendments to the budget were made by the City Council. There were no supplemental appropriations necessary during the current year.
- The City utilizes formal budgetary integration as a management control device during the year for the general and capital projects funds. Formal budgetary integration is not employed for the debt service and special revenue funds because effective budgetary control is alternatively achieved through other provisions.
- Unencumbered appropriations lapse at year-end. Current year transactions, which are directly related to a prior year's budget, are not rebudgeted in the current year.
- The City adopts an ordinance subsequent to year end to agree the final budgeted expenditures to actual expenditures.

The general fund's expenditures exceeded appropriations by approximately \$46.9 million in 2010.

CITY OF NEW ORLEANS, LOUISIANA
Notes to Required Supplementary Information
Year ended December 31, 2010
(Unaudited)

(2) Schedules of Funding Progress

The actuarial value of assets for the Old System does not include contributions receivable of \$13,720,000 for the year ended December 31, 2008. For actuarial purposes, contribution receivable is not deemed to be an asset of the fund. However, for the purposes of the calculation of the prepaid pension asset, the contribution receivable is included in the actuarial value of plan assets in accordance with U.S. generally accepted accounting principles. No adjustment was necessary for the years ended December 31, 2010 and 2009.

The Firefighters' Pension and Relief Fund (New System) uses the aggregate actuarial cost method; therefore, a schedule of funding progress is not required when this method is used in determining funding requirements because this method does not separately identify an actuarial accrued liability.

CITY OF NEW ORLEANS, LOUISIANA
Schedule of Revenues, Expenditures, and Changes in Fund Balances
Budget (Non-GAAP Budgetary Basis) and Actual – General Fund

Year ended December 31, 2010
(Amounts in thousands)

	Original budget	Revised budget	Actual on budgetary basis	Variance favorable (unfavorable)
Revenues:				
Taxes	\$ 262,007	270,376	264,326	(6,050)
Licenses and permits	66,625	66,625	58,117	(8,508)
Intergovernmental	9,618	11,034	22,792	11,758
Charges for services	62,171	57,579	50,459	(7,120)
Fines and forfeits	35,938	35,938	31,578	(4,360)
Interest income	3,143	3,143	745	(2,398)
Contributions, gifts, and donations	4,193	6,499	2,043	(4,456)
Miscellaneous	4,456	4,456	33,665	29,209
Total revenues	448,151	455,650	463,725	8,075
Expenditures:				
Current:				
General government	97,333	102,177	149,988	(47,811)
Public safety	227,037	231,422	220,121	11,301
Public works	55,390	54,759	63,077	(8,318)
Health and human services	12,689	13,646	13,684	(38)
Culture and recreation	26,647	26,728	19,930	6,798
Urban development and housing	—	—	10	(10)
Capital outlays	—	—	1,859	(1,859)
Debt service:				
Principal retirement	46,170	46,170	31,706	14,464
Interest and fiscal charges	—	—	21,462	(21,462)
Total expenditures	465,266	474,902	521,837	(46,935)
Excess of expenditures over revenues	(17,115)	(19,252)	(58,112)	(38,860)
Other financing sources (uses):				
Operating transfers in	16,565	17,710	30,064	12,354
Proceeds from notes payable	550	550	—	(550)
Operating transfers out	—	—	(1,977)	(1,977)
Appropriations from prior year budgetary fund balance	—	992	—	(992)
Reduction in prior year's outstanding encumbrances	—	—	(1,844)	(1,844)
Other	—	—	12,428	12,428
Total other financing sources (uses)	17,115	19,252	38,671	19,419
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	\$ —	—	(19,441)	(19,441)
Fund balances, beginning of year			7,256	
Fund balances – budgetary basis, end of year			\$ (12,185)	

See accompanying independent auditors' report.

CITY OF NEW ORLEANS, LOUISIANA

Budget to GAAP Reconciliation

(Unaudited)

The Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual presents comparisons of the legally adopted original budget and final budget (non-GAAP basis) with actual data on a budgetary basis. In the general fund, accounting principles applied for purposes of developing data on the budgetary basis differ from those used to present financial statements in conformity with GAAP. A reconciliation of this basis and timing differences is presented below (amounts in thousands):

Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses (budgetary basis)	\$	(19,441)
Adjustments:		
To adjust revenues for accruals and deferrals		<u>29</u>
Net change in fund balance	\$	<u><u>(19,412)</u></u>

See accompanying independent auditors' report.

CITY OF NEW ORLEANS, LOUISIANA
 Schedule of Funding Progress
 Required Supplementary Information Under GASB Statement No. 27
 Year ended December 31, 2010
 (Unaudited)
 (Amounts in Thousands)

Actuarial valuation date	Value of assets (a)	Actuarial accrued liability (AAL) (b)	Excess of assets over AAL (a-b)	Funded ratio (a/b)	Covered payroll (c)	Excess as percentage of covered payroll ((a-b)/c)
Employees' Retirement System:						
12/31/2008	381,604	450,943	(69,339)	84.62	78,846	(87.94)
12/31/2009	387,146	478,552	(91,406)	80.90	89,366	(102.28)
12/31/2010	384,106	485,221	(101,115)	79.16	85,927	(117.68)
Police Pension Fund:						
12/31/2008	1,622	1,600	22	101.38	—	N/A
12/31/2009	1,809	1,787	22	101.23	—	N/A
12/31/2010	1,831	1,787	44	102.46	—	N/A
Firefighters' Pension and Relief Fund (Old System):						
12/31/2008	16,839	168,202	(151,363)	10.01	—	N/A
12/31/2009	11,455	166,081	(154,626)	6.90	—	N/A
12/31/2010	14,007	171,822	(157,815)	8.15	—	N/A
Firefighters' Pension and Relief Fund (New System):						
12/31/2008	212,727	321,387	(108,660)	66.19	22,735	(477.94)
12/31/2009	189,803	375,118	(185,315)	50.60	27,700	(669.01)
12/31/2010	160,645	406,732	(246,087)	39.50	27,427	(897.24)

See accompanying independent auditors' report.

(Continued)

CITY OF NEW ORLEANS, LOUISIANA
 Schedule of Funding Progress
 Required Supplementary Information Under GASB Statement No. 45
 Year ended December 31, 2010
 (Unaudited)
 (Amounts in Thousands)

Actuarial valuation date	Value of assets (a)	Actuarial accrued liability (AAL) (b)	Excess of assets over AAL (a-b)	Funded ratio (a/b)	Covered payroll (c)	Excess as percentage of covered payroll ((a-b)/c)
12/31/2008	—	426,450	(426,450)	—	226,764	(188.06)
12/31/2009	—	347,191	(347,191)	—	226,764	(153.11)
12/31/2010	—	140,035	(140,035)	—	218,032	(64.23)

See accompanying independent auditors' report.

**Independent Auditors' Report on Internal Control over Financial Reporting and on
Compliance and Other Matters Based on an Audit of Financial Statements Performed in
Accordance with *Government Auditing Standards***

The Honorable Mayor and Members
City Council of the City of New Orleans, Louisiana:

We have audited the accompanying financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of New Orleans, Louisiana (the City) as of and for the year ended December 31, 2010, which collectively comprise the City's basic financial statements and have issued our report thereon dated September 19, 2011. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Other auditors audited the financial statements of the New Orleans Tourism Marketing Corporation, the Orleans Parish Communication District, the Audubon Commission, the French Market Corporation, the Upper Pontalba Building Restoration Corporation, the Canal Street Development Corporation, the Piazza D'Italia Development Corporation, the New Orleans Traffic Court, the Firefighters' Pension and Relief Fund of the City of New Orleans (Old and New Systems), the Police Pension Fund of the City of New Orleans, the Employees' Retirement System of the City of New Orleans, and the Board of Liquidation, City Debt, as described in our report on the City's financial statements. This report does not include the results of the other auditors testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

Internal Control over Financial Reporting

In planning and performing our audit, we considered the City's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses and therefore, there can be no assurance that all deficiencies, significant deficiencies, or material weaknesses have been identified. However, as described in the accompanying schedule of findings and questioned costs, we identified certain deficiencies in internal control over financial reporting that we consider to be material weaknesses and other deficiencies that we consider to be significant deficiencies.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We consider the deficiencies described in the accompanying schedule of findings and questioned costs, indexed as 2010-1 through 2010-8, to be material weaknesses.

A *significant deficiency* is a deficiency or a combination of deficiencies in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiency described in the accompanying schedule of findings and questioned costs, indexed as 2010-10 to be a significant deficiency.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described in the accompanying schedule of findings and questioned costs as items 2009-9 and 2010-11 through 2010-13.

We noted certain matters that we reported to management of the City, in a separate letter dated September 19, 2011.

The City's responses to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs. We did not audit the City's responses and, accordingly, we express no opinion on the responses.

This report is intended solely for the information and use of the City, the City's management and federal awarding agencies and pass-through entities, such as the State of Louisiana and Legislative Auditor's Office and is not intended to be and should not be used by anyone other than these specified parties. However, under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.



Metairie, Louisiana
September 19, 2011

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Findings and Questioned Costs

Year ended December 31, 2010

A. Summary of Auditor's Results

Financial Statements

Type of auditors' report issued: Qualified

- Material weakness(es) identified? Yes No
- Significant deficiencies identified that are not considered to be material weaknesses Yes No

Material noncompliance to financial statements? Yes No

B. Basic Financial Statements, Findings, and Responses

2010-1 Accounting and Financial Reporting

Criteria: The City should have systems of internal accounting control which ensures the basic financial statements are presented in accordance with U.S. generally accepted accounting principles on a timely basis.

Condition: The City does not have adequate policies, procedures, and related internal controls to prepare accurate and complete financial statements on a timely basis.

Context: During our audit, we noted the City performed the reconciliations and analysis of its significant accounts significantly after year end. The frequency and the timing of the reconciliations required the City to make significant adjustments to its financial statements. In addition, the City did not maintain adequate supporting documentation for all manual journal entries.

Cause: The City does not have an appropriate infrastructure and processes to prepare accurate and complete financial statements in a timely manner in accordance with U.S. generally accepted accounting principles.

Effect: The City recorded material adjustments to its major accounts to ensure the financial statements were presented in accordance with U.S. generally accepted accounting principles.

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Findings and Questioned Costs

Year ended December 31, 2010

2010-1 Accounting and Financial Reporting (continued)

Recommendation: The City should evaluate its accounting and financial reporting function. Specifically, the City should consider the following:

- Ensure adequate resources (both number and skill set) are dedicated to the accounting and financial reporting function.
- Develop and implement policies, procedures, and related controls over the preparation of the financial statements, including those presented under full accrual.
- Assign responsible persons for preparing and reviewing the financial statements. Address the specific accounting matters discussed in this schedule of findings and responses.
- Address the specific accounting matters discussed in the schedule of findings and questioned costs.
- Develop policies and procedure to ensure journal entries are reviewed by the appropriate level of management and include appropriate supporting documentation.
- Bring accounting up-to-date including timely reconciliations to enable the timely preparation of financial statements.
- Maintain adequate supporting documentation for journal entries in a central location.

**Views of Responsible
Officials and Planned
Corrective Action**

Plan:

The City increased the salary structure for the accounting series personnel and was able to recruit and hire nine (9) new employees in 2011. We have also contracted with an accounting firm to provide their expertise in training and staff support in the areas of reconciliations, the financial reporting function and preparation of financial statements. Procedures have been implemented to ensure journal entries are reviewed by the appropriate level of management.

Contact Person: Norman Foster, Chief Financial Officer

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Findings and Questioned Costs

Year ended December 31, 2010

2010-2 Capital Assets

- Criteria:** The City has a significant amount of capital assets, including construction-in-progress (CIP) and infrastructure. The City should have systems of internal accounting control, which provide for proper accounting and financial reporting for capital assets. GASB Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis for State and Local Governments (GASB No. 34), provides guidance on recording and reporting capital assets.
- Condition:** The City did not have adequate policies, procedures, and internal controls in place to ensure all capital assets were fairly stated in its financial statements on a timely basis.
- Context:** We noted the City dedicated significant additional resources to improve tracking of capital assets, which resulted in significantly reduced number and amount of adjustments to the capital assets balances. However, during test work, we noted the following weaknesses in the internal control structure over the capital asset accounting function:
- The City included non-capitalizable expenditures in the CIP balance.
 - The City does not perform a complete inventory of its non street assets, including buildings and other infrastructure that are included in their capital asset listing.
 - The City's detail property records do not always include sufficient information to specifically identify property items.
 - The City identified property that should have been capitalized in prior years that were added to the capital asset listing in 2010.
- Cause:** The City has not performed sufficient procedures to ensure all capital assets are properly and timely recorded in the financial statements.
- Effect:** Material adjustments were posted by the City to the capital asset balances.

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Findings and Questioned Costs

Year ended December 31, 2010

2010-2 Capital Assets (continued)

Recommendation: The City should continue improving policies and procedures, and related internal controls to ensure capital assets are fairly stated and properly reported in the financial statements. These controls should include maintaining accurate and complete capital asset listings and appropriate reviews of depreciable assets and CIP balances to ensure proper accounting and financial reporting. The City should also strengthen its reconciliation of its capital asset listing and implement a formal review procedure of the capital asset roll forward and projects within the CIP account.

**Views of Responsible
Officials and Planned
Corrective Action**

Plan: The City will continue to improve policies and procedures and related internal controls to ensure capital assets are fairly stated and properly reported in the financial statements. These controls will include maintaining accurate and complete capital asset listings and appropriate reviews of depreciable assets and CIP balances to ensure proper accounting and financial reporting. The City will also strengthen its reconciliation of its capital asset listing, and strengthen its formal review procedures of the capital asset roll forward and projects within the CIP account.

Contact Person: Cedric Grant, Deputy Mayor of Facilities

2010-3 Accounts Payable

Criteria: The City should have systems of internal accounting control, which provide for proper preparation of the financial statements.

Condition: The City did not have adequate process and controls in place to ensure expenditures were reported timely in the proper period.

Context: While the City devoted significant resources, we noted unrecorded invoices and subsequent expenses that were improperly accrued.

Cause: The City's procedures for recording accounts payable do not include sufficient review of subsequent disbursement to determine that all accounts payable have been properly recorded.

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Findings and Questioned Costs

Year ended December 31, 2010

2010-3 Accounts Payable (continued)

Effect: The City recorded adjustments to properly reflect accounts payable after year end.

Recommendation: The City should implement procedures and controls to ensure accounts payable is properly reported on a timely basis at year-end. Specifically, the City should evaluate the configuration of its accounting system to ensure expenditures are reported in the proper period.

**Views of Responsible
Officials and Planned
Corrective Action**

Plan: The City devoted significant resources to this task and the number and amount of accounts payable adjustments were substantially reduced from the prior year's audit. The City has implemented online reports for departments to use to monitor their operating budgets. Departments are required to submit invoices for payment on a timely basis before the year-end close. The City will continue to review and implement procedures and controls to ensure accounts payable are properly reported on a timely basis at year-end.

Contact Person: Norman Foster, Chief Financial Officer

2010-4 Cash

Criteria: The City should have systems of internal accounting control, which provide for proper preparation of the financial statements.

Condition: The City did not perform cash reconciliations on a timely basis to ensure cash was properly presented in the financial statements at year-end. Significant adjustments to financial reports are usually required by the adjustment process.

Context: The City operated from 2005 through 2010 without timely bank reconciliations to identify corrections to the financial statements that were required. Significant adjustments to cash were prepared after year end.

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Findings and Questioned Costs

Year ended December 31, 2010

2010-4 Cash (continued)

- Cause:** The City did not complete the reconciliation of cash balances at December 31, 2010 until July 2011. Journal entries were required to bring the reconciliation amounts into balance with amounts recorded.
- Effect:** The City recorded adjustments to cash to properly reflect present outstanding checks, deposits-in-transit and cash book balances.
- Recommendation:** The City should perform and review reconciliations on a timely basis to track outstanding checks, present outstanding checks as a reduction of cash at year-end and properly present deposits-in-transit. In addition, the City should ensure the cash reconciliation is completed each month and is properly reviewed.

**Views of Responsible
Officials and Planned
Corrective Action**

Plan: The City was able to recruit and hire nine (9) new employees in 2011. With the hiring and retention of appropriate staff the City will perform and review cash reconciliations on a timely basis. Additionally, Finance staff will continue to direct all departments to deposit timely and to record cash receipts.

Contact Person: Norman Foster, Chief Financial Officer

2010-5 Reporting Litigation and Claims

- Criteria:** The City should have systems of internal accounting control, which provide for proper preparation of the financial statements.
- Condition:** While the City increased resources and dedicated personnel to identify and summarize a complete listing of litigation and claims, the City's schedule required material adjustments to ensure the general litigation liability was properly recorded and disclosed on a timely basis, in the financial statements.
- Context:** The City Attorney's Office provides a detail listing of its litigation and claims to support the City's accrual and disclosure. During our audit, we noted this listing needed material adjustments after our review with the City Attorney's Office.

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Findings and Questioned Costs

Year ended December 31, 2010

2010-5 Reporting Litigation and Claims (continued)

Cause: The City Attorney's Office did not update the litigation claims list on a timely basis to properly record or disclose litigation and claims. Although the case file was updated immediately, the case listing which is monitored by the database manager is not on a real-time basis.

Effect: The City recorded adjustments to properly accrue the litigation and claims liability in accordance with U.S. generally accepted accounting principles.

Recommendation: The City should implement procedures for the timely preparation and review of the litigation and claims records.

**Views of Responsible
Officials and Planned
Corrective Action**

Plan: The City Attorney's office will update the litigation claims list to include the audit adjustments and continue to update and monitor periodically said list going forward.

Contact Person: Nannette Jolivet-Brown, City Attorney

2010-6 FEMA Grant Reconciliation

Criteria: The City has a significant number of on-going projects with expenditures that are reimbursable under FEMA grants. The City should have systems of internal accounting control, which provide for proper accounting and financial reporting for amounts due from FEMA for expenditure reimbursements and amounts due to FEMA for overpayments.

Condition: The City did not have adequate processes and controls in place to ensure that FEMA grant revenues were reported timely in the proper period and to determine an estimate of the amounts due to and due from FEMA at year-end.

Context: While the City devoted significant resources to monitor and research the status of expenditure reimbursements, significant adjustments to due from other governments, due to other governments, and intergovernmental revenues were prepared after year-end.

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Findings and Questioned Costs

Year ended December 31, 2010

2010-6 FEMA Grant Reconciliation (continued)

Cause: The City's procedures for reconciling the FEMA grant do not include sufficient review and monitoring of each project to determine whether amount due from and due to FEMA have been properly recorded.

Effect: The City recorded adjustments to properly reflect amounts due from other governments, amounts due to other governments, and intergovernmental revenues after year-end.

Recommendation: The City should implement procedures and controls to ensure FEMA grant related balances are properly reported on a timely basis at year-end. Specifically, the City should evaluate each project to determine amount to and due from FEMA for all expenditures incurred through year-end.

**Views of Responsible
Officials and Planned
Corrective Action**

Plan: The City will implement procedures and controls to ensure FEMA grant related balances are properly reported on a timely basis at year-end. The City is in the process of evaluating each project to determine the amount due to and due from FEMA for all expenditures incurred through year-end.

Contact Person: Norman Foster, Chief Financial Officer

2010-7 Property Tax Reconciliation

Criteria: The City should have systems of internal accounting control, which provide for the timely reconciliation of property tax collections from taxpayers and property tax payments to tax receiving entities.

Condition: The City did not have adequate processes and controls in place to ensure that property tax collections and payments to tax receiving agencies are reconciled on a timely basis.

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Findings and Questioned Costs

Year ended December 31, 2010

2010-7 Property Tax Reconciliation (continued)

Context: Property tax collections and refund payments are reconciled in the property tax software months after collections are received and refunds are paid. As a result, property tax payments made to agencies are based on an estimate of taxes collected and refunded before the collections and refunds have been reconciled by agency in the property tax system. Property tax transactions are recorded in two systems which increases the difficulty of reconciliation.

Cause: The City did not have adequate processes and controls in place to ensure that property tax collections and payments are reconciled on a timely basis.

Effect: The City recorded significant adjustments to properly reflect amounts due to other governments after year-end.

Recommendation: The City should implement procedures and controls to ensure that property tax collections and refunds are reconciled in the property tax software regularly. In addition, property tax payments to agencies should be made based on actual collections and refunds by agency. If payments to agencies are made before the collections and refunds are reconciled, then the City should prepare reconciliation by agency to determine amounts owed to or due from the agency at year-end on a timely basis.

**Views of Responsible
Officials and Planned
Corrective Action**

Plan: The City will implement procedures and controls to ensure that property tax collections and refunds are reconciled in the property tax system on a regular basis. However, the current tax collection system inhibits the City's ability to distribute property tax payments to agencies based on actual collections in a timely manner. As such, payments are made before collections and refunds are completely reconciled. Until a new system is obtained the City will prepare reconciliations by agency to determine amounts owed to or due from the agency at year-end on a timely basis.

Contact Person: Norman Foster, Chief Financial Officer

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Findings and Questioned Costs

Year ended December 31, 2010

2010-8 Information Technology

- Criteria:** General controls are policies and procedures that relate to many applications and support the effective functioning of application controls by helping to ensure the continued proper operation of information systems. General controls commonly include controls over data center and network operations; system software acquisition and maintenance; access security; and application system acquisition, development, and maintenance.
- Condition:** While the City did improve its documentation of policies, procedures and related controls, we continued to note conditions that indicate weaknesses in the City's information technology general controls relating to access security.
- Context:** We noted the following conditions during our audit:
- Certain employees have user access rights that allow them to approve the same transaction that they initiate.
 - User access for terminated employees is not terminated in a timely manner.
 - Not all systems follow centralized change control process where Change Control documentation is logged.
- Cause:** The City does not have adequate documented policies, procedures, and related controls for Information Technology (IT) general controls.
- Effect:** Failure to ensure adequate general controls are in place and operating effectively could impact proper operation of, and appropriate access to, information systems.
- Recommendation:** The City should formalize and document IT policies and procedures, including the following:
- IT Policy and Procedure manual to document and centralize all the day-to-day procedures, as well as the responsibilities of each position, including outsourced positions.
 - System access management process
 - System access for terminated users should be removed on a timely basis to prevent unauthorized access.

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Findings and Questioned Costs

Year ended December 31, 2010

2010-8 Information Technology (continued)

- Management should restrict access to post journal entries to authorized personnel only per user job functions. In addition, such access should be reviewed by management on a periodic basis to confirm for appropriateness. Evidence of the review should be retained for audit purposes.
- Management should restrict administrative access on an as needed basis per user job responsibilities. If this cannot be achieved due to system functionality, monitoring controls should be established to compensate for the lack of access controls.
- All system changes should be implemented according to the formal Change Controls Process.

**Views of Responsible
Officials and Planned
Corrective Action
Plan:**

The ITI Office has made and continues to make significant progress as it relates to these findings. ITI has reorganized and created two (2) new functions within the department, Quality Assurance and Security. The Quality Assurance Unit has implemented a new Change Management process that requires all changes to be reviewed and approved by the change committee prior to implementation. The change committee is a cross functional IT group that evaluates the potential impact of the change on users and their functional area. The Security Unit is a newer unit and as such has not had enough time yet to fully implement all the needed changes. They have conducted audits, developed new procedures, and are in process of deploying those new processes which address these audit findings. The Security Unit is scheduled to have a new process related to these findings fully implemented by the end of this year.

Contact Person: Allen Square, Deputy Chief Information Officer

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Findings and Questioned Costs

Year ended December 31, 2010

2010-9 Energy Savings Contracts

Criteria: The City should follow public bid law for the purchase of all movable equipment pursuant to La. R.S. 9:3304.

Condition: From 2000 through 2002, the City did not bid the purchase of movable equipment.

Context: Between October 15, 2000 and February 12, 2002, the City entered into 3 leases with Johnson Controls to purchase movable equipment under separate lease agreements for a period of 20 years, whereby the vendor promised guaranteed savings, both stipulated and calculated, in excess of the lease payments. The equipment leased included HVAC equipment and traffic signals.

In addition, the City entered into a separate maintenance agreement related to 36 buildings owned by the City. The net present value of the leased equipment for each equipment lease was \$9,625,477, \$17,919,666, and \$6,313,756, respectively. Total lease payments over the life of the 3 leases amounted to \$64,853,594, including \$957,805 in capitalized interest for the period ending February 15, 2022. The maintenance agreement originally required annual payments of \$650,000. On December 22, 2005 the City amended the contract with the vendor to eliminate the guaranteed savings requirement on the vendor in consideration of reducing the payments under the maintenance contract to \$119,627 to cover the 9 buildings that remained in service following Hurricane Katrina. Because the guaranteed savings amount in the original contract promised by the vendor in the contract was expected to exceed the lease payments, the City may have decided it was not required to follow the public bid law. Recent legal cases have questioned the legality of this type of guaranteed energy savings contracts. This finding dates back to the predecessor auditors recommending the City review the contract to determine whether savings had been achieved in their 2006 Management Letter issued to the Mayor and the City Council on December 14, 2007. The City Attorney's completed its review of the leases in 2011, and no action will be taken against the vendor. The leases were refinanced in April 2011 without the guaranteed energy savings requirement.

Effect: The City may not have been in compliance with Louisiana statutes regarding the purchase of movable equipment and the legal status of the contract may be in question.

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Findings and Questioned Costs

Year ended December 31, 2010

2010-9 Energy Savings Contracts (continued)

Recommendation: No further action will be taken by the City

**Views of Responsible
Officials and Planned
Corrective Action**

Plan: As noted by the auditors, this finding dates back to the predecessor auditors recommending the City review the contract to determine whether savings had been achieved in their 2006 Management Letter issued to the Mayor and the City Council on December 14, 2007. The City Attorney's Office completed its review of the leases in 2011, and no action will be taken against the vendor. The leases were refinanced in April 2011 without the guaranteed energy savings requirement.

Contact Person: Nannette Jolivette-Brown, City Attorney

2010-10 Overtime Pay

Criteria: The City should follow their Civil Service policy, as it relates to overtime pay.

Condition: The City did not follow their Civil Service rule IV.9.10, which states "no employee shall be permitted to work in excess of 416 overtime hours in any calendar year, except in those cases where approval has been obtained.

Context: During our test of the City's fifty highest paid employees, we observed 9 employees that on a cumulative basis exceeded the 416 limit by an estimated 12,000 hours.

Cause: The City did not properly monitor compliance with rule IV.9.10.

Effect: Certain employees exceeded the annual overtime allowed under the City's civil service policy.

Recommendation: The City should implement a program to properly monitor compliance with Civil Service rule IV.9.10.

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Findings and Questioned Costs

Year ended December 31, 2010

2010-10 Overtime Pay (continued)

**Views of Responsible
Officials and Planned
Corrective Action**

Plan: The City will implement a program to properly monitor compliance with Civil Service rule IV.9.10. Additionally, the IT Department will provide Civil Service and Departments with a regular report on overtime earnings to monitor adherence by departments to the Civil Service Rules.

Contact Person: Lisa Hudson, Director of Civil Service

2010-11 Credit Card Payments

Criteria: The City should have systems of internal accounting control which requires proper supporting documentation and business purpose for payment of credit card statements.

Condition: While the City established a formal policy in 2009, the City did not follow its policy to ensure that supporting documentation is obtained and a business purpose is documented and verified for payments made with credit cards.

Context: During our testing of credit card payments, we noted that of \$30,465 in 2010 credit card expenses tested, \$12,657 did not have a documented business purpose for the expenses and \$11,691 did not have supporting documentation. These items were for expenses from January 2010 through May 2010. No non-compliance was found in the testing of credit card expenses from June 2010 through December 2010.

Cause: The City did not follow its procedures and related internal controls in place to ensure supporting documentation and documented business purpose before monthly credit card statements are paid.

Effect: Failure to ensure adequate controls are in place and operating effectively could result in improper expenditures.

Recommendation: The City should follow its standard policies, procedures, and internal controls to ensure documentation is available to support credit card purchases before payments are made.

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Findings and Questioned Costs

Year ended December 31, 2010

2010-11 Credit Card Payments (continued)

**Views of Responsible
Officials and Planned
Corrective Action**

Plan: As noted by the auditors these items were for expenses from January 2010 through May 2010.

The City will follow its standard policies, procedures, and internal controls to ensure documentation is available to support credit card purchases.

Contact Person: Andy Koplin, Chief Administrative Officer

2010-12 Violation of Local Government Budget Act

Criteria: The City should notify the City Council in writing when total expenditures plus projected expenditures for the remainder of the year, within a fund, are exceeded total budgeted expenditures by 5% or more as required by the Local Government Budget Act.

Condition: The City's total expenditures reported on a budgetary basis were 9.9% more than the final budget adopted by the City Council.

Context: The City failed to accurately estimate expenditures and did not adopt a budget of expenditures that were within 5% of actual amounts reported during the year ended December 31, 2010.

Cause: The City does not reconcile its significant accounts on a timely basis, which resulted in material adjustments to prepare accurate financial statements in accordance with U.S. generally accepted accounting principles after the end of the year.

Effect: The City's final reported expenditures on a budgetary basis that were 9.9% more than the final budget adopted by the City Council.

Recommendation: The City should develop and implement a plan to improve its controls over budget to insure compliance with the Local Government Budget Act.

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Findings and Questioned Costs

Year ended December 31, 2010

2010-12 Violation of Local Government Budget Act (continued)

Views of Responsible
Officials and Planned
Corrective Action

Plan: The City will continue to monitor and improve its controls over budget to ensure compliance with the Local Government Budget Act.

Contact Person: Andy Koplin, Chief Administrative Officer

2010-13 Timely Submission of Audit Report to Legislative Auditor

Criteria: Under Louisiana statute, the City is required to have an annual audit of its financial statements prepared in accordance with US generally accepted accounting principles and to complete the audit and file it with the Legislative Auditor of the State of Louisiana by June 30 of each year.

Condition: The City did not meet the June 30, 2011 deadline for reporting to the State of Louisiana. The City did request and received an extension of time until September 30, 2011 from the Legislative Auditor to file its financial statements.

Cause: The City required additional time to complete the final cash reconciliation and record the final adjustments to their accounting records. While new staff were added in the Finance Department in early 2011, their impact on the 2010 audit was limited.

Effect: The inability of the City to complete the final cash reconciliation and closing entries until after June 30, 2011, resulted in the audit completion date being delayed.

Recommendation: The City should implement a plan to ensure adequate staffing levels of accountants with the skills to support timely financial reporting to ensure future reports are issued by June 30 of each year.

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Findings and Questioned Costs

Year ended December 31, 2010

2010-13 Timely Submission of Audit Report to Legislative Auditor (continued)

Views of Responsible
Officials and Planned
Corrective Action

Plan:

The City was able to recruit and hire nine (9) new employees in 2011. The increased staffing should ensure reports are issued by June 30 of each year. The City also contracted with an accounting firm to provide staff support and expertise in reconciliations, the financial reporting function and preparation of timely financial statements.

Contact Person: Norman Foster, Chief Financial Officer

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Prior Year Findings and Questioned Costs

Year ended December 31, 2010

2009-1 Accounting and Financial Reporting

Recommendation: The City should evaluate its accounting and financial reporting function. Specifically, the City should consider the following:

- Ensure adequate resources (both number and skill set) are dedicated to the accounting and financial reporting function.
- Develop and implement policies, procedures, and related controls over the preparation of the financial statements, including those presented under full accrual.
- Assign responsible persons for preparing and reviewing the financial statements. Address the specific accounting matters discussed in this schedule of findings and responses.
- Address the specific accounting matters discussed in the schedule of findings and questioned costs.
- Develop policies and procedure to ensure journal entries are reviewed by the appropriate level of management.
- Bring accounting up-to-date including timely reconciliations to enable the timely preparation of financial statements.

Current Status: Not resolved. See repeat finding 2010-1.

2009-2 Capital Assets

Recommendation: The City should continue improving policies and procedures, and related internal controls to ensure capital assets are fairly stated and properly reported in the financial statements. These controls should include maintaining accurate and complete capital asset listings and appropriate reviews of depreciable assets and CIP balances to ensure proper accounting and financial reporting. The City should also strengthen its reconciliation of its capital asset listing and implement a formal review procedure of the capital asset roll forward and projects within the CIP account.

Current Status: Partially resolved. See repeat finding 2010-2.

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Prior Year Findings and Questioned Costs

Year ended December 31, 2010

2009-3 Accounts Payable

Recommendation: The City should implement procedures and controls to ensure accounts payable is properly reported on a timely basis at year-end. Specifically, the City should evaluate the configuration of its accounting system to ensure expenditures are reported in the proper period.

Current Status: Not resolved. See repeat finding 2010-3.

2009-4 Cash

Recommendation: The City should perform and review reconciliations on a timely basis to track outstanding checks, present outstanding checks as a reduction of cash at year-end and properly present deposits-in-transit. In addition, the City should ensure the cash reconciliation is completed each month and is properly reviewed.

Current Status: Not resolved. See repeat finding 2010-4.

2009-5 Reporting Litigation and Claims

Recommendation: The City should implement procedures for the timely preparation and review of the litigation and claims records.

Current Status: Not resolved. See repeat finding 2010-5.

2009-6 Information Technology

Recommendation: The City should formalize and document IT policies and procedures, including the following:

- System access management process
- IT Policy and Procedure manual to document and centralize all the day-to-day procedures, as well as the responsibilities of each position, including outsourced positions.

Current Status: Not resolved. See repeat finding 2010-8.

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Prior Year Findings and Questioned Costs

Year ended December 31, 2010

2009-7 Energy Savings Contracts

Recommendation: The City Attorney's Office should review the contracts to determine their legal status and appropriate claims against the vendor, if any.

Current Status: Partially resolved. See repeat finding 2010-9.

2009-8 Capital Project Funding Sources

Recommendation: The City should follow their policies and procedures to ensure that expenditures are charged to appropriate funding sources in accordance with bond indenture agreements and grant compliance requirements.

Current Status: Resolved.

2009-9 Overtime Pay

Recommendation: The City should implement a program to properly monitor compliance with Civil Service rule IV.9.10.

Current Status: Not resolved. See repeat finding 2010-10.

2009-10 Sanitation Collection Contracts

Recommendation: The City should continue efforts to improve the program to properly monitor compliance with the contracts and determine whether amounts owed are accurate.

Current Status: Resolved.

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Prior Year Findings and Questioned Costs

Year ended December 31, 2010

2009-11 Police Evidence and Property Division

Recommendation: The City should establish an interest bearing bank deposit account to hold non evidentiary currency, establish a written policy that establishes controls over the safekeeping of currency and increase security, including controlling the issuance of keys and installation of security cameras.

Current Status: Resolved.

2009-12 Credit Card Payments

Recommendation: The City should implement a program to properly monitor compliance with these contracts.

Current Status: Not resolved. See repeat finding 2010-11.

2009-13 Contract Procurement and Oversight

Recommendation: The City should establish a centralized recordkeeping system to ensure that copies of contracts and related supporting documentation are retained and accessible to ensure proper procurement and management of vendor contacts. The City should determine the legitimacy of the claims made by those three vendors with amounts owed to the City in dispute.

Current Status: Resolved.

2009-14 Violation of Local Government Budget Act

Recommendation: The City should develop and implement a plan to improve its controls over budget to insure compliance with the Local Government Budget Act.

Current Status: Not resolved. See repeat finding 2010-12.

CITY OF NEW ORLEANS, LOUISIANA

Schedule of Prior Year Findings and Questioned Costs

Year ended December 31, 2010

2009-15 Collateralizations of Bank Deposits

Recommendation: The City should monitor compliance with collateralized of bank deposits to reduce custodial credit risk and comply with Louisiana Revised Statutes.

Current Status: Resolved.

2009-16 Timely Submission of Audit Report to Legislative Auditor

Recommendation: The City should implement a plan to ensure adequate staffing levels of accountants with the skills to support timely financial reporting to ensure future reports are issued by June 30 of each year.

Current Status: Not resolved. See repeat finding 2010-13.

September 19, 2011

The Honorable Mayor and Members
City Council of the City of New Orleans, Louisiana:

We have audited the financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of New Orleans, Louisiana (the City) as of and for the year ended December 31, 2010, which collectively comprise the City's basic financial statements and have issued our report thereon dated September 19, 2011. In planning and performing our audit of the financial statements of the City, we considered internal control as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

During our audit we noted certain matters involving internal control and other operational matters that are presented for your consideration. These comments and recommendations, all of which have been discussed with the appropriate members of management, are intended to improve internal control or result in other operating efficiencies and are summarized as follows:

2010-1 Contract Management and Oversight

- Observation:* The City does not have a centralized system to efficiently file contracts and related supporting documentation to allow for easy access to be able to support a control environment to ensure compliance with its policies.
- Recommendation:* The City should establish a centralized recordkeeping system to ensure that copies of contracts and related supporting documentation are retained and accessible to ensure proper procurement and management of vendor contracts.
- Management's Response:* Per CAO Policy Memorandum 122(R) The City has established a centralized recordkeeping system to ensure that copies of contracts and related supporting documentation are retained and accessible to ensure proper procurement and management of vendor contracts. All contracts are centrally stored in the Law Department and will be readily available on the City's website.

2010-2 Supporting Documentation for Journal Entries

Observation: The City does not maintain adequate supporting documentation for manual journal entries in a centralized location to allow for easy access to be able to support a control environment to ensure that journal entries are properly recorded.

Recommendation: The City should establish processes and controls to ensure that adequate supporting documentation for manual journal entries is maintained in a centralized location.

Management's Response: The City will establish new procedures and additional controls to ensure supporting documentation for manual journal entries is maintained in a centralized location.

2010-3 Sick and Annual Leave

Observation: The City could not provide a sick and annual leave report run from the payroll system which included adjustments to year-end balances which were posted to the system after year-end. The reports provided also excluded some employees that were hired in 2010.

Recommendation: The City should evaluate the payroll system to determine whether reports can be written that will include all fiscal year adjustments that are posted after year end and that will include all employees with sick and annual leave balances. If a report cannot be run with the necessary information, the City should provide a reconciliation between what the balances should be and what is included on the system report.

Management's Response: The City has provided this report for past audits. Due to changes in ITI staffing the new members were not familiar enough with the programmed reports. If the report cannot be run in the future, the City will provide reconciliation.

2010-4 Held Checks

Observation: The City cut checks to vendors that were held at year end. As a result, adjustments were required to properly state cash and liabilities and year-end.

2010-4 Held Checks (continued)

Recommendation: The City should put policies and procedures in place to ensure that checks that have been cut are submitted to vendors timely. If there are checks that are held at year end, the City should maintain a list of these checks and record adjustments to reverse the payments from the general ledger system.

Management's Response: The City will implement policies to ensure that checks are submitted to vendors timely.

2010-5 Due from Component Unit

Observation: The City did not properly record amounts due from a component unit and was not able to determine the amount owed from the component unit at year-end timely which resulted in an adjustment to due from component units based on an amount confirmed with the component unit.

Recommendation: The City should reconcile the amounts due from component units timely to ensure that the balance is properly recorded.

Management's Response: The City will reconcile amounts between component units timely to ensure that the balance is properly recorded.

2010-6 Escheatment of Unnegotiated Items

Observation: The City's policy and procedures do not provide for routine review of items for escheatment to the State. We noted a number of items which should be reviewed for escheatment. We noted improvement in that the escheatment of prior year checks was made during 2010.

Recommendation: The City should implement processes and procedures so that outstanding un-negotiated checks are escheated to the State on a timely basis.

Management's Response: The City will implement necessary processes and procedures to ensure that outstanding un-negotiated checks are escheated to the State on a timely basis.

Our audit procedures are designed primarily to enable us to form an opinion on the financial statements, and therefore may not bring to light all weaknesses in policies or procedures that may exist. We aim, however, to use our knowledge of the City's organization gained during our work to make comments and suggestions that we hope will be useful to you.

We would be pleased to discuss these comments and recommendations with you at any time.



The Honorable Mayor and Members
City Council of the City of New Orleans, Louisiana
Page 4
September 19, 2011

This report is intended solely for the information and use of the Mayor, members of City Council, management, and federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

The City's written response to our comments and recommendations has not been subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Sincerely,



Postlethwaite & Netterville, APAC



CITY OF NEW ORLEANS

**SINGLE AUDIT REPORT
FOR THE YEAR ENDED
DECEMBER 31, 2010**

CITY OF NEW ORLEANS
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**INDEPENDENT AUDITORS' REPORT ON THE
SCHEDULE OF EXPENDITURES
OF FEDERAL AWARDS**



Member
American Institute of
Certified Public Accountants
Society of Louisiana
Certified Public Accountants

Alcide J. Tervalon, Jr., CPA
Waldo J. Moret, Jr., CPA
Paul K. Andoh, Sr., CPA
Joseph A. Akanji, CPA

(Retired)
Michael B. Bruno, CPA (2011)

INDEPENDENT AUDITORS' REPORT ON THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

To the Honorable Members of the City Council and the
Honorable Mitchell J. Landrieu, Mayor
City of New Orleans
New Orleans, Louisiana

We have audited the Schedule of Expenditures of Federal Awards of the City of New Orleans (the City) for the year ended December 31, 2010. The Schedule of Expenditures of Federal Awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments and Non-Profit Organizations* and is not a part of the basic financial statements of the City of New Orleans for the year ended December 31, 2010. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain other procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. (The basic financial statements of the City of New Orleans for the year ended December 31, 2010 were audited by other auditors whose opinion dated September 19, 2011 expressed a qualified opinion on those financial statements). The Schedule of Expenditures of Federal Awards is the responsibility of the management of the City. Our responsibility is to express an opinion on the Schedule of Expenditures of Federal Awards based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and the provisions of Office of Management and Budget Circular A-133, *Audits of States, Local Governments and Non-Profit Organizations*. Those standards and provisions require that we plan and perform the audit to obtain reasonable assurance about whether the Schedule of Expenditures of Federal Awards is free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Schedule of Expenditures of Federal Awards. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall Schedule of Expenditures of Federal Awards presentation. We believe that our audit provides a reasonable basis for our opinion.

**INDEPENDENT AUDITORS' REPORT ON THE
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**

To the Honorable Members of the City Council and the
Honorable Mitchell J. Landrieu, Mayor
City of New Orleans
New Orleans, Louisiana

Page 2

In our opinion, the Schedule of Expenditures of Federal Awards of the City of New Orleans for the year ended December 31, 2010 is fairly stated, in all material respects, in relation to the basic financial statements of the City of New Orleans taken as a whole.

As discussed in Note 5, the City of New Orleans is subject to audit by Federal agencies or their designees for compliance with contractual and programmatic requirements with regard to its Federal programs for the year ended December 31, 2010. The determination of whether any instances of noncompliance that will ultimately result in the remittance of any ineligible and disallowed costs cannot be presently determined.

In accordance with *Government Auditing Standards*, we have also issued our report dated September 19, 2011 on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Bruno & Tervalon LLP
BRUNO & TERVALON LLP
CERTIFIED PUBLIC ACCOUNTANTS

September 19, 2011



**SCHEDULE OF EXPENDITURES
OF FEDERAL AWARDS**

CITY OF NEW ORLEANS
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2010

<u>FEDERAL GRANTOR/PROGRAM NAME</u>	<u>FEDERAL CFDA or OTHER NUMBER</u>	<u>PASS- THROUGH ENTITY'S NUMBER</u>	<u>ACTIVITY</u>
<u>U.S. Department of Agriculture</u>			
<u>Direct Awards</u>			
Agricultural Research - Basic and Applied Research	10.001	N/A	\$ <u>220,088</u>
Subtotal - Direct Awards			<u>220,088</u>
<u>Pass-Through Awards</u>			
State of Louisiana Department of Social Services:			
ARRA - Special Supplemental Nutrition Program for Women, Infants and Children - Administrative Costs	10.557	CFMS 677357	316,321
ARRA - Special Supplemental Nutrition Program for Women, Infants and Children - Food Issuance (NOTE 13)	10.557	CFMS 641737	<u>3,566,253</u>
Subtotal - Awards from Pass-Through Entities			<u>3,882,574</u>
Total U.S. Department of Agriculture			<u>4,102,662</u>
<u>U.S. Department of Commerce</u>			
<u>Pass-Through Awards</u>			
State of Louisiana Department of Natural Resource:			
Coastal Zone Management Administration	11.419	10/2/2515	<u>534</u>
Subtotal - Awards from Pass-Through Entities			<u>534</u>
Total U.S. Department of Commerce			<u>534</u>
<u>U.S. Department of Defense</u>			
<u>Direct Awards</u>			
Community Economic Adjustment for Establishment, Expansion, Realignment or Closure of a Military Installation Base Reuse Plan	12.607	N/A	<u>338,029</u>
Total U.S. Department of Defense			<u>338,029</u>

See the Notes to the Schedule of Expenditures of Federal Awards.

CITY OF NEW ORLEANS
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2010

<u>FEDERAL GRANTOR/PROGRAM NAME</u>	<u>FEDERAL CFDA or OTHER NUMBER</u>	<u>PASS- THROUGH ENTITY'S NUMBER</u>	<u>ACTIVITY</u>
<u>U.S. Department of Housing and Urban Development</u>			
<u>Direct Awards</u>			
Community Development Block Grant/ Entitlement Grant	14.218	N/A	\$ 21,280,612
Urban Development Action Grants-Grantee Loans (NOTE 6)	14.221	N/A	2,543,864
Urban Development Action Grants-Grantee Loans- Program Income	14.221	N/A	4,609,181
Emergency Shelter Grants Program	14.231	N/A	874,415
Shelter Plus Care	14.238	N/A	326,980
Home Investment Partnerships Program	14.239	N/A	7,753,718
Housing Opportunities for Persons with AIDS	14.241	N/A	3,261,398
Brownsfield Economic Development Initiative- Grantee Loan (NOTE 8)	14.246	N/A	500,000
Community Development Block Grant-Section108 Loans Guarantees (NOTE 7)	14.248	N/A	26,424,000
Community Development Block Grant-Section108 Guarantee Loan-Program Income	14.248	N/A	1,610,126
ARRA - Community Development Block Grant - Recovery/Stimulus	14.253	N/A	156
ARRA - Homeless Prevention and Rapid Re-Housing Program Technical Assistance	14.262	N/A	<u>3,389,376</u>
Subtotal - Direct Awards			<u>72,573,826</u>
<u>Passed - Through Awards</u>			
State of Louisiana Office of Community Development: Disaster Community Development Block Grant	14.228	CFMS 661158	91,553,218
Emergency Shelter Grants Program	14.231	CFMS-Variou	225,599
ARRA - Homeless Prevention and Rapid Re-Housing Program Technical Assistance	14.262	CFMS 685486	<u>597,503</u>
Subtotal - Awards from Pass-Through Entities			<u>92,376,320</u>
Total U.S. Department of Housing and Urban Development			<u>164,950,146</u>

See the Notes to the Schedule of Expenditures of Federal Awards.

CITY OF NEW ORLEANS
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2010

<u>FEDERAL GRANTOR/PROGRAM NAME</u>	<u>FEDERAL CFDA or OTHER NUMBER</u>	<u>PASS- THROUGH ENTITY'S NUMBER</u>	<u>ACTIVITY</u>
<u>U.S. Department of Interior</u>			
<u>Direct Awards</u>			
ARRA - Save America's Treasures - Preserve America Grant	15.929	N/A	\$ 32,455
Subtotal - Direct Awards			<u>32,455</u>
Total U.S. Department of Interior			<u>32,455</u>
<u>U.S. Department of Justice</u>			
<u>Direct Awards</u>			
Supervised Visitation and Safe Havens for Children	16.527	N/A	178,600
Grants to Encourage Arrest Policies and Enforcement of Protection Orders Program	16.590	N/A	396,528
ARRA - Public Safety Partnership and Community Policing Grants	16.710	N/A	996,339
Edward Byrne Memorial Justice Assistance Grant (JAG) Program	16.738	N/A	231,021
ARRA - Edward Byrne Memorial JAG Program	16.804	N/A	<u>385,595</u>
Subtotal - Direct Awards			<u>2,188,083</u>
<u>Passed - Through Awards</u>			
State of Louisiana Commission on Law Enforcement:			
Services for Trafficking Victims	16.320	C07-9-ADM	5,166
Juvenile Justice and Delinquency Prevention - Allocation to States	16.540	J08-9-ADM	2,065
Crime Victim Assistance	16.575	C08-9-ADM	316
Edward Byrne Memorial Formula Grant Program	16.579	B81-9-001	20,151
ARRA - Violence Against Women Formula Grants	16.588	M07/08-9-001/003	142,974
Edward Byrne Memorial Justice Assistance Grant Program	16.738	B07/09-9-003/001/2	288,629
Paul Coverdell Forensic Sciences Improvement Grant Program	16.742	G07-8-006	<u>17,297</u>
Subtotal - Awards from Pass-Through Entities			<u>476,598</u>
Total U.S. Department of Justice			<u>2,664,681</u>

See the Notes to the Schedule of Expenditures of Federal Awards.

CITY OF NEW ORLEANS
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2010

<u>FEDERAL GRANTOR/PROGRAM NAME</u>	<u>FEDERAL CFDA or OTHER NUMBER</u>	<u>PASS- THROUGH ENTITY'S NUMBER</u>	<u>ACTIVITY</u>
<u>U.S. Department of Labor</u>			
<u>Passed - Through Awards</u>			
State of Louisiana Department of Labor:			
ARRA - Workforce Investment Act-Adult Program	17.258	LWIA/STIM/121BA \$	1,998,952
ARRA - Workforce Investment Act-Youth Activities	17.259	LWIA/STIM/121BY	1,863,462
ARRA - Workforce Investment Act-Dislocated Workers	17.260	LWIA/Various	<u>3,177,208</u>
Subtotal - Awards from Pass-Through Entities			<u>7,039,622</u>
Total U.S. Department of Labor			<u>7,039,622</u>
<u>U.S. Department of Transportation</u>			
<u>Direct Awards</u>			
Airport Improvement Program-New Orleans Aviation Board	20.106	N/A	8,935,714
ARRA - Highway Planning and Construction	20.205	N/A	<u>14,504,908</u>
Subtotal - Direct Awards			<u>23,440,622</u>
<u>Passed - Through Awards</u>			
State of Louisiana Department of Transportation:			
State and Community Highway Safety Grants	20.600	Various	5,561,617
State of Louisiana Department of Public Safety:			
State and Community Highway Safety Grants	20.600	Various	84,402
Alcohol Open Container Requirements	20.607	CFMS 685588	<u>87,500</u>
Subtotal - Awards from Pass-Through Entities			<u>5,733,519</u>
Total U.S. Department of Transportation			<u>29,174,141</u>
<u>U.S. Environmental Protection Agency</u>			
<u>Direct Awards</u>			
Hazardous Waste Management State Program Support	66.801	N/A	119,094
ARRA - New Orleans Brownsfield Project - Site Assessment and Cleanup Cooperative Agreements	66.818	N/A	<u>185,812</u>
Subtotal - Direct Awards			<u>304,906</u>
Total U.S. Environmental Protection Agency			<u>304,906</u>

See the Notes to the Schedule of Expenditures of Federal Awards.

CITY OF NEW ORLEANS
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2010

<u>FEDERAL GRANTOR/PROGRAM NAME</u>	<u>FEDERAL CFDA or OTHER NUMBER</u>	<u>PASS- THROUGH ENTITY'S NUMBER</u>	<u>ACTIVITY</u>
<u>U.S. Department of Energy</u>			
<u>Direct Awards</u>			
ARRA - Renewable Energy Research and Development	81.087	N/A	\$ 119,652
ARRA - Energy Efficiency and Renewable Energy Information Grant	81.117	N/A	4,882
ARRA - Energy Efficiency and Conservation Block Grant Program	81.128	N/A	<u>802,964</u>
Subtotal - Direct Awards			<u>927,498</u>
Total U.S. Department of Energy			<u>927,498</u>
<u>U.S. Department of Health and Human Services</u>			
<u>Direct Awards</u>			
Consolidated Health Centers - Healthcare for the Homeless Substance Abuse and Mental Health Services - Projects of Regional and National Significance	93.224	N/A	860,135
ARRA - Grants to Health Center Programs Health Care and Other Facilities	93.243	N/A	222,045
HIV Emergency Relief Project Grants-Ryan White Program	93.703	N/A	114,122
Healthy Start Initiative-Great Expectations Program	93.887	N/A	177,046
	93.914	N/A	8,187,415
	93.926	N/A	<u>1,712,664</u>
Subtotal - Direct Awards			<u>11,273,427</u>
<u>Passed - Through Awards</u>			
State of Louisiana Department of Health and Hospitals:			
Childhood Lead Poisoning Prevention Projects - State and Local Childhood Lead Poisoning Prevention and Surveillance of Blood Lead Levels in Children	93.197	053711	76,523
Centers for Disease Control and Prevention - Investigation and Technical Assistance	93.283	CFMS 651046	22,957
Temporary Assistance for Needy Families	93.558	LWIA121ST09/10	170,814
CMS Research, Demonstration and Evaluation	93.779	K07-551/08-335	2,202,431
Mental Health Disaster Assistance and Emergency Mental Health	93.982	CFMS 684233	61,657
Preventative Health and Health Services Block Grant	93.991	1441449	585,427
Maternal and Child Health Services Block Grant to the States Program	93.994	CFMS 683127	23,834
Bioterrorism Training and Curriculum Development Program	93.996	EMS-HHS 09-10	<u>24,048</u>
Subtotal - Awards from Pass-Through Entities			<u>3,167,691</u>
Total U.S. Department of Health and Human Services			<u>14,441,118</u>

See the Notes to the Schedule of Expenditures of Federal Awards.

**CITY OF NEW ORLEANS
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2010**

<u>FEDERAL GRANTOR/PROGRAM NAME</u>	<u>FEDERAL CFDA or OTHER NUMBER</u>	<u>PASS- THROUGH ENTITY'S NUMBER</u>	<u>ACTIVITY</u>
<u>U.S. Department of Homeland Security</u>			
<u>Direct Awards</u>			
Emergency Food and Shelter National Board Program	97.024	N/A	\$ 3,008
Staffing for Adequate Fire and Emergency Response	97.083	N/A	<u>457,119</u>
Subtotal - Direct Awards			<u>460,127</u>
<u>Passed - Through Awards</u>			
State of Louisiana Governor's Office of Homeland Security:			
Disaster Grants - Public Assistance (Presidentially Declared Disasters) <i>Emergency Management-State Emergency</i> Management-State and Local Assistance	97.036	071-55000	61,348,972
Hazard Mitigation Grant	97.039	FEMA 1603	1,782,692
Emergency Management Performance Grants	97.042	2010EPE 00058	410,338
Pre-Disaster Mitigation	97.047	PDML0707101	333,100
Interoperable Emergency Communications	97.055	Various	452,923
Homeland Security Grant Program	97.067	Various	2,749,293
Buffer Zone Protection Program	97.078	Various	122,718
Severe Repetitive Loss Program	97.110	SRL-PJ-06-LA	<u>30,000</u>
Subtotal - Awards from Pass-Through Entities			<u>67,230,036</u>
Total U.S. Department of Homeland Security			<u>67,690,163</u>
Total Expenditures of Federal Awards			<u>\$ 291,665,955</u>

See the Notes to the Schedule of Expenditures of Federal Awards.

**NOTES TO THE SCHEDULE OF EXPENDITURES
OF FEDERAL AWARDS**

CITY OF NEW ORLEANS
NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2010

NOTE 1 – BACKGROUND:

The City of New Orleans (the City) was incorporated in 1805. The City's system of government is established by the Home Rule Charter which became effective in 1954. The City operates under a Mayor-Council form of government. The City provides the following types of services as authorized by its charter: public health and safety, streets, sanitation, water and sewerage, planning and zoning, recreation and general and administrative services. Education and welfare are administered by other governmental entities.

NOTE 2 – SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS:

The accompanying Schedule of Expenditures of Federal Awards presents the activity of all Federal award programs of the City that were received directly from Federal agencies or passed through other entities and governmental agencies.

The City has prepared this Schedule of Expenditures of Federal Awards to comply with the provisions of Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments and Non-Profit Organizations*. OMB Circular A-133 stipulates that a Schedule of Expenditures of Federal Awards be prepared showing total expenditures of each Federal award program as identified in the Catalog of Federal Domestic Assistance (CFDA) and for other federal financial awards that have not been assigned a catalog number.

NOTE 3 – BASIS OF ACCOUNTING/PRESENTATION:

Grant expenditures in the Schedule of Expenditures of Federal Awards are generally recognized under the modified accrual basis of accounting when the related liability is incurred, if measurable. Vacation and sick leave are recognized when paid. Current grant expenditures include direct expenditures and expenditures of federal awards passed through other governmental agencies.

The accounting policies of the City conform to accounting principles generally accepted in the United States of America as applicable to governmental units. The preparation of the Schedule of Expenditures of Federal Awards in conformity with accounting principles generally accepted in the United States of America requires management to make certain assumptions that affect the reported amounts of expenditures during the reporting period. Actual results could differ from those estimates.

CITY OF NEW ORLEANS
NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2010

NOTE 4 – QUESTIONED COSTS:

The City has expended in previous years certain federal grant funds in a manner that may have violated certain provisions of the related compliance requirements and grant agreements. The related questioned costs amounts as reported in the current and prior Single Audit reports pertinent to such issues excluding audit findings that are no longer applicable based on the provisions of OMB Circular A-133, Section 315(b)(4) are as follows:

<u>Program Year</u>	<u>Amount</u>
<u>City of New Orleans</u>	
December 31, 2007 through 2009	\$ 2,618,839
December 31, 2010	<u>-0-</u>
 Total	 \$ <u>2,618,839</u>

The ultimate resolution or determination as to whether the questioned cost will be allowable or unallowable related to the applicable grants will be made by the applicable funding sources and cannot be determined at this time. As such, management of the City is presently unable to determine a reasonable estimate of any possible Federal claims for refunds of the applicable grant funds. Accordingly, no provision or adjustment has been made to the Schedule of Expenditures of Federal Awards.

CITY OF NEW ORLEANS
NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2010

NOTE 5 – INELIGIBLE, DISALLOWED AND QUESTIONED COSTS:

The City of New Orleans is subject to audit by Federal agencies or their designees for compliance with contractual and programmatic requirements with regard to Federal programs administered by the City of New Orleans. The determination of whether any instances of noncompliance that will ultimately result in the remittance of any ineligible or disallowed cost cannot be presently determined. When applicable, the repayment of any remaining ineligible and disallowed costs shall be funded from non-federal funds.

NOTE 6 – GRANTEE LOANS – URBAN DEVELOPMENT ACTION GRANTS:

The City has provided certain grant awards with funds from the United States Department of Housing and Urban Development (HUD) in the form of loans to the private sector for completion of projects that will stimulate economic development activity in the City. Four (4) of these loans are outstanding at December 31, 2010, totaling \$2,543,864 which bear interest at various interest rates not exceeding three and three-quarters percent (3.75%). These loans are receivable over an eight (8) to ten (10) year period and are recorded as loans receivable at December 31, 2010. Once the loan payments are received and the project is accepted by HUD, the City may use the amounts received for other allowable economic development activities as specified in the grant agreement.

NOTE 7 – HOUSING AND URBAN DEVELOPMENT SECTION 108 LOANS:

The City has entered into contracts for Loan Guarantee Assistance under Section 108 of the Housing and Community Development Act of 1974, with the Secretary of United States Department of Housing and Urban Development (HUD) as guarantor. The City received these loans in order to fund its commitments to Jazzland, American Can, Palace of the East, LLC and Louisiana Artist Guild Projects. During the years prior to and as of December 31, 2005, \$25,300,000 was disbursed to Jazzland; \$5,000,000 was disbursed to the American Can Project; \$5,000,000 was disbursed to the Palace of the East, LLC (Grand Theatre) and \$7,100,000 to Louisiana Artist Guild.

CITY OF NEW ORLEANS
NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2010

NOTE 7 HOUSING AND URBAN DEVELOPMENT SECTION 108 LOANS:
continued:

As of December 31, 2010, the balance due to HUD by the City of \$26,424,000 is recorded as a payable in the City's financial statements and reflected in the Schedule of Expenditures of Federal Awards.

The requirements to amortize the remaining Section 108 loans are as follows:

	Due to HUD
<u>Jazzland Project</u>	
2011	\$ 2,190,000
2012	1,715,000
2013	1,830,000
2014	1,945,000
2015	2,075,000
Thereafter	4,555,000
	14,310,000
 <u>American Can Project</u>	
2011	280,000
2012	300,000
2013	320,000
2014	340,000
2015	360,000
Thereafter	1,650,000
	3,250,000

CITY OF NEW ORLEANS
NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2010

NOTE 7 – HOUSING AND URBAN DEVELOPMENT SECTION 108 LOANS:
continued:

		<u>Due to HUD</u>
<u>Grand Theatre Project</u>		
2011	\$	250,000
2012		260,000
2013		275,000
2014		290,000
2015		315,000
Thereafter		<u>2,140,000</u>
		<u>3,530,000</u>
 <u>Louisiana Artist Guild</u>		
2011		316,000
2012		335,000
2013		355,000
2014		377,000
2015		399,000
Thereafter		<u>3,552,000</u>
		<u>5,334,000</u>
	\$	<u><u>26,424,000</u></u>

CITY OF NEW ORLEANS
NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2010

NOTE 8 – BROWNSFIELD ECONOMIC DEVELOPMENT INITIATIVE:

During the year ended December 31, 2000, the City received a Brownsfield Economic Development Initiative (BEDI) grant in the amount of \$1,000,000 that was utilized to fund the City's American Can renewal project. The City disbursed \$500,000 to the project in the form of a grant and \$500,000 in the form of a loan required to be repaid at 2% interest. The loan matures in January, 2040. The requirements to amortize the BEDI loan are as follows:

<u>American Can Project</u>	<u>Principal</u>
	\$
2011	87,323
2012	10,985
2013	11,207
2014	11,433
2015	11,663
Thereafter	<u>367,389</u>
	<u>\$ 500,000</u>

NOTE 9 – CONTINGENCY:

The City is the recipient of numerous Federal grants and awards. These grants and awards are governed by various Federal requirements, guidelines, regulations and contractual agreements.

The administration of the programs and activities funded by these grants and awards is under control of the City and is subject to audit and review by the applicable funding sources. Any grant or award found not to be properly spent in accordance with the requirements, guidelines, regulations and contractual agreements of the funding source may be subject to recapture.

The audit of the Federal award programs of the City for the year ended December 31, 2010 disclosed instances of non-compliance that may be material to the Schedule of Expenditures of Federal Awards, but for which the ultimate resolution cannot be presently determined.

CITY OF NEW ORLEANS
NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2010

NOTE 10 – MAJOR FEDERAL AWARDS PROGRAM:

The City's major Federal awards programs for the year ended December 31, 2010 were determined based upon program activity. The City's "Type A" Federal awards programs for the year ended December 31, 2010 were all Federally assisted programs for which program activity was equal to or greater than \$3,000,000 during the year ended December 31, 2010.

NOTE 11 – FEDERAL EXPENDITURES TO SUB-RECIPIENTS:

Included in the Federal expenditures presented in the Schedule of Expenditures of Federal Awards are outstanding loan and loan guarantees and Federal awards disbursed by the City to sub-recipients associated with its major Federal Award programs as follows:

<u>CFDA #</u>	<u>Name of Federal Program</u>	<u>Amount</u>
14.218	Community Development Block Grant	\$ 9,498,000
14.228	Disaster Community Development Block Grant	21,414,000
14.239	Home Investment Partnership Program	7,470,000
14.241	Housing Opportunities for Persons with AIDS	3,432,000
14.262	ARRA - Homeless Prevention and Rapid Re-Housing Program Technical Assistance	2,555,000
17.258		
17.259		
17.260	ARRA - Workforce Investment Act	6,324,000
93.914	HIV Emergency Relief Project Grant-Ryan White	8,368,000
	Total Federal Expenditures to Sub-recipients	<u>\$ 59,061,000</u>

CITY OF NEW ORLEANS
NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2010

NOTE 12 – STATE GRANTS:

The City receives non-Federal funds from the State of Louisiana to perform certain public programs. Expenditures and adjustments to expenditures for the year ended December 31, 2010 are as follows:

<u>State Grantor/Program Name</u>	<u>Contract Number</u>	<u>Amount</u>
<u>Louisiana Commission on Law Enforcement</u>		
Corrections Training	P10-8-COR	\$ 20,700
Basic Training	P10-8-BAS	<u>38,250</u>
		<u>58,950</u>
 <u>Louisiana Department of Culture, Recreation and Tourism</u>		
Library State Aid Grant	N/A	29,000
 <u>Louisiana Department of Facility Planning and Control</u>		
Stadiums and Parks	N/A	17,905
 <u>Louisiana Department of Natural Resources</u>		
Coastal Zone Management	2503-08-58	22,391
 <u>Louisiana Department of Economic Development</u>		
Community Renewal	CFMS 685880	<u>6,813</u>
 Total State Grant Expenditures		 \$ <u>135,059</u>

CITY OF NEW ORLEANS
NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2010

NOTE 13 – SPECIAL SUPPLEMENTAL NUTRITION PROGRAM FOR WOMEN, INFANTS AND CHILDREN – FOOD ISSUANCE

The City, in conjunction with the State of Louisiana Department of Health and Hospitals, administers the Women, Infants and Children (WIC) Supplemental Food Issuance Program. As a result, eligible participants received WIC drafts to obtain WIC food packages totaling \$3,566,253 for the year ended December 31, 2010.

NOTE 14 – SPECIAL COMMUNITY DISASTER LOAN PROGRAM:

On October 7, 2005, the Community Disaster Loan Act of 2005, P.L. 109-88 was signed into law. The Act provides for disaster assistance following Hurricane Katrina in Special Community Disaster Loans (CDL) to local governments affected by the hurricane. This Federal aid was made available to local governments specifically to replace revenues lost as the result of natural or man-made disasters. In November, 2005 and August 2006, the City executed promissory notes in the amount of \$120,000,000 each payable to the Federal Emergency Management Agency. The notes bore interest at rates of 2.75% and 2.93% with due dates of November 14, 2010 and August 27, 2011, respectively.

Correspondence dated January 21, 2011 from the U.S Department of Homeland Security indicated that the City's application for cancellation of these loans was approved and the amounts disbursed to the City has been written-off in full.

NOTE 15 – SUBSEQUENT EVENTS:

The City is required to evaluate events or transactions that may occur after the schedule of expenditures of federal awards date for potential recognition or disclosure in the notes to the schedule of expenditures federal awards. The City performed such an evaluation through September 19, 2011, the date which the schedule of expenditures of federal awards available to be issued, and noted no events or transactions that occurred after the schedule of expenditures of federal awards date requiring recognition or disclosure.

**INDEPENDENT AUDITORS' REPORT ON
INTERNAL CONTROL OVER FINANCIAL
REPORTING AND ON COMPLIANCE AND OTHER
MATTERS BASED ON AN AUDIT OF FINANCIAL
STATEMENTS PERFORMED IN ACCORDANCE
WITH GOVERNMENT AUDITING STANDARDS**



Member
American Institute of
Certified Public Accountants
Society of Louisiana
Certified Public Accountants

Alcide J. Tervalon, Jr., CPA
Waldo J. Moret, Jr., CPA
Paul K. Andoh, Sr., CPA
Joseph A. Akanji, CPA

(Retired)
Michael B. Bruno, CPA (2011)

**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL
OVER FINANCIAL REPORTING AND ON COMPLIANCE AND
OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL
STATEMENTS PERFORMED IN ACCORDANCE
WITH GOVERNMENT AUDITING STANDARDS**

To the Honorable Members of the City Council and the
Honorable Mitchell J. Landrieu, Mayor
City of New Orleans
New Orleans, Louisiana

We have audited the Schedule of Expenditures of Federal Awards of the City of New Orleans (the City) as of and for the year ended December 31, 2010, and have issued our report thereon dated September 19, 2011. An explanatory paragraph was included in our report indicating that the City is subject to audit by Federal agencies or their designees for compliance with certain contractual and programmatic requirements with regard to its federal programs during the year ended December 31, 2010. The determination of whether any instances of noncompliance that will ultimately result in remittance of ineligible and disallowed cost cannot be presently determined. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial and compliance audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the City's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the Schedule of Expenditures of Federal Awards but not for the purpose of expressing an opinion on the effectiveness of the City's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the City's Schedule of Expenditures of Federal Awards will not be prevented, or detected and corrected on a timely basis.

**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL
OVER FINANCIAL REPORTING AND ON COMPLIANCE AND
OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL
STATEMENTS PERFORMED IN ACCORDANCE
WITH GOVERNMENT AUDITING STANDARDS**

To the Honorable Members of the City Council and the
Honorable Mitchell J. Landrieu, Mayor
City of New Orleans
New Orleans, Louisiana

Internal Control Over Financial Reporting, continued

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above. However we identified a certain deficiency in internal control over financial reporting described in the accompanying schedule of findings and questioned costs as item 2010-01, that we consider to be a significant deficiency in internal control over financial reporting. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City's Schedule of Expenditures of Federal Awards is free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and *grant agreements*, noncompliance with which could have a direct and material effect on the determination of the Schedule of Expenditures of Federal Awards amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance or other matter that is required to be reported under *Government Auditing Standards* and is described in the accompanying schedule of findings and questioned costs as item 2010-02.

**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL
OVER FINANCIAL REPORTING AND ON COMPLIANCE AND
OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL
STATEMENTS PERFORMED IN ACCORDANCE
WITH GOVERNMENT AUDITING STANDARDS**

To the Honorable Members of the City Council and the
Honorable Mitchell J. Landrieu, Mayor
City of New Orleans
New Orleans, Louisiana

We noted certain other matters that we have reported to management of the City in a separate letter dated September 19, 2011

The City's responses to the findings identified in our audit and to certain other matters that we have reported to management are described in a separate Corrective Action Plan. We did not audit the City's response contained in the Corrective Action Plan and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of the City Council, the Mayor, management, the Louisiana Legislative Auditor and Federal awarding agencies and pass-through entities and is not intended and should not be used by anyone other than these specified parties. Under Louisiana Revised Statute 24:513, this report is distributed by the Louisiana Legislative Auditor as a public document.

Bruno & Tervalon LLP
BRUNO & TERVALON LLP
CERTIFIED PUBLIC ACCOUNTANTS

September 19, 2011

**INDEPENDENT AUDITORS' REPORT ON
COMPLIANCE WITH REQUIREMENTS THAT
COULD HAVE A DIRECT AND MATERIAL EFFECT
ON EACH MAJOR PROGRAM AND ON INTERNAL
CONTROL OVER COMPLIANCE IN ACCORDANCE
WITH OMB CIRCULAR A-133**



Member
American Institute of
Certified Public Accountants
Society of Louisiana
Certified Public Accountants

Alcide J. Tervalon, Jr., CPA
Waldo J. Moret, Jr., CPA
Paul K. Andoh, Sr., CPA
Joseph A. Akanji, CPA

(Retired)
Michael B. Bruno, CPA (2011)

**INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH
REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL
EFFECT ON EACH MAJOR PROGRAM
AND ON INTERNAL CONTROL OVER COMPLIANCE IN
ACCORDANCE WITH OMB CIRCULAR A-133**

To the Honorable Members of the City Council and the
Honorable Mitchell J. Landrieu, Mayor
City of New Orleans
New Orleans, Louisiana

Compliance

We have audited the City of New Orleans (the City)'s compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the City's major Federal programs for the year ended December 31, 2010. The City's major Federal programs are identified in the Summary of Independent Auditors' Results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major Federal programs is the responsibility of the City's management. Our responsibility is to express an opinion on the City's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major Federal program occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the City's compliance with those requirements.

**INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH
REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL
EFFECT ON EACH MAJOR PROGRAM
AND ON INTERNAL CONTROL OVER COMPLIANCE IN
ACCORDANCE WITH OMB CIRCULAR A-133**

To the Honorable Members of the City Council and the
Honorable Mitchell J. Landrieu, Mayor
City of New Orleans
New Orleans, Louisiana

Compliance, continued

In our opinion, the City complied, in all material respects, with the requirements referred to above that could have a direct and material effect on each of its major Federal programs for the year ended December 31, 2010. However, the results of our auditing procedures disclosed instances of noncompliance with those requirements which are required to be reported in accordance with OMB Circular A-133 and which are described in the accompanying schedule of findings and questioned cost as items 2010-03 through 2010-13.

Internal Control Over Compliance

Management of the City is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to Federal programs. In planning and performing our audit, we considered the City's internal control over compliance with requirements that could have a direct and material effect on a major Federal program to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

**INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH
REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL
EFFECT ON EACH MAJOR PROGRAM
AND ON INTERNAL CONTROL OVER COMPLIANCE IN
ACCORDANCE WITH OMB CIRCULAR A-133**

To the Honorable Members of the City Council and the
Honorable Mitchell J. Landrieu, Mayor
City of New Orleans
New Orleans, Louisiana

Internal Control Over Compliance, continued

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, we identified certain deficiencies in internal control over compliance that we consider to be significant deficiencies as described in the accompanying schedule of findings and questioned cost as items 2010-03 through 2010-13. A significant deficiency in internal control over compliance is a deficiency or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

The City's responses to the findings identified in our audit are described in a separate Corrective Action Plan. We did not audit the City's response, and accordingly, we express no opinion on it.

This report is intended solely for the information and use of the City Council, the Mayor, management, the Louisiana Legislative Auditor and Federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. Under Louisiana Revised Statute 24:513, this report is distributed by the Louisiana Legislative Auditor as a public document.

Bruno & Tervalon LLP
BRUNO & TERVALON LLP
CERTIFIED PUBLIC ACCOUNTANTS

September 19, 2011

SCHEDULE I

**SUMMARY OF INDEPENDENT AUDITORS'
RESULTS**

SCHEDULE I

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
SUMMARY OF INDEPENDENT AUDITORS' RESULTS**

1. Type of report issued on the Schedule of Expenditures of Federal Awards: Unqualified.
2. Did the audit disclose any material weaknesses in internal control over financial reporting? No.
3. Did the audit disclose any significant deficiencies in internal control over financial reporting? Yes.
4. Did the audit disclose any non-compliance which is material to the Schedule of Expenditures of Federal Awards? No.
5. Did the audit disclose any material weaknesses in internal control over major Federal programs? No.
6. Did the audit disclose any significant deficiencies in internal control over major programs? None reported.
7. Type of report issued on compliance for major programs: Unqualified.
8. Did the audit disclose any audit findings required to be reported in accordance with OMB Circular A-133, Section .510(a)? Yes.
9. Was a management letter issued? Yes.

SCHEDULE I

CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
SUMMARY OF INDEPENDENT AUDITORS' RESULTS

10. Identification of Major Programs:

<u>CFDA #</u>	<u>Name of Federal Program</u>
10.557	ARRA - Special Supplemental Nutrition Program for Women, Infants and Children
14.218	Community Development Block Grant
14.221	Urban Development Action Grants-Grantee Loans
14.228	Disaster Community Development Block Grant
14.239	Home Investment Partnership Program
14.241	Housing Opportunities for Persons with AIDS
14.246	Brownsfield Economic Development Initiative - Grantee Loans
14.248	Community Development Block Grant - Section 108 Grantee Loans
14.262	ARRA - Homeless Prevention and Rapid Re-Housing Program Technical Assistance
17.258	ARRA - Workforce Investment Act-Adult Program
17.259	ARRA - Workforce Investment Act-Youth Activities
17.260	ARRA - Workforce Investment Act-Dislocated Workers
20.106	Airport Improvement Program
20.205	ARRA - Highway Planning and Construction
20.600	State and Community Highway Safety
93.914	HIV Emergency Relief Project Grant-Ryan White Program
97.036	Emergency Management-State and Local Assistance

11. Dollar threshold used to distinguish between Type A and Type B Programs:
\$3,000,000.

12. Is the auditee a "low-risk" auditee, as defined by OMB Circular A-133? No.

SCHEDULE II

FINANCIAL STATEMENT FINDINGS

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FINANCIAL STATEMENT FINDINGS**

INTERNAL CONTROL OVER FINANCIAL REPORTING

2010-01 Accounting and Reporting - Schedule of Expenditures of Federal Awards

Criteria

The City should have systems of internal control over financial reporting which ensures that the Schedule of Expenditures of Federal Awards are presented in accordance with U.S generally accepted accounting principles and OMB Circular A-133 on a timely basis.

Condition

The City does not have adequate policies, procedures and related internal controls to prepare an accurate and complete Schedule of Expenditures of Federal Awards on a timely basis.

Context

During the course of our audit we noted that the City performed reconciliation and analysis of significant accounts (including those related to the expenditures of Federal awards) after year end. The frequency and the timing of the reconciliations required the City to make significant adjustments to the Schedule of Expenditures of Federal Awards which contributed to the delay in completion of the audit.

Cause

The City does not have the necessary internal control structure to prepare an accurate and complete Schedule of Expenditures of Federal Awards in a timely manner in accordance with U.S. generally accepted accounting principles and OMB Circular A-133.

Effect

The City recorded material adjustments to its major federal program expenditures to ensure that the Schedule of Expenditure of Federal Awards was presented in accordance with U.S generally accepted accounting principles and OMB Circular A-133.

Recommendation

The City should prepare reconciliations and analysis of significant accounts on a timely basis and continue to evaluate and ensure that adequate resources are dedicated to the accounting and financial reporting function.

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FINANCIAL STATEMENT FINDINGS**

COMPLIANCE AND OTHER MATTERS

2010-02 – Timely Submission of Single Audit Report to the Legislative Auditor

Criteria

Under Louisiana statute, the City is required to have an annual audit of its financial statements (inclusive of the Single Audit) prepared in accordance with U.S. generally accepted accounting principles and OMB Circular A-133 and to have the audit completed and filed with the Legislative Auditor of the State of Louisiana within six-month of the close of the calendar year (June 30th).

Condition

The City did not meet the June 30, 2011 deadline for reporting to the State of Louisiana. The City did request and receive an extension of time until September 30, 2011 from the Legislative Auditor to file its financial statements (inclusive of the Single Audit).

Context

The City experienced delays in completing its account analysis and reconciliation process.

Cause

The City required additional time to complete its account analysis and reconciliation process and record the necessary adjustments to their accounting records.

Effect

The City was not in compliance with Louisiana statute for completion of the annual audit.

Recommendation

The City should continue the implementation of a plan to ensure adequate staffing levels to support timely financial reporting and ensure future audits are completed by statutory due dates.

SCHEDULE III

**FEDERAL AWARD FINDINGS AND QUESTIONED
COSTS**

SCHEDULE III

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-03 Reporting

Federal Program and Specific Federal Award Identification

U.S. Department of Housing and Urban Development
14.218 Community Development Block Grant/ Entitlement Grant

Federal Award Year

December 31, 2010

Pass-Through Entity

Not Applicable
Direct Award to the City of New Orleans

Criteria

Grantees may include reports generated by the Integrated Disbursement and Information System (IDIS) as part of their annual performance and evaluation report that must be submitted for the CDBG Entitlement Program 90 days after the end of a grantee's program year. Auditors are expected to test information extracted from IDIS for system generated reports C04PR03 - Activity Summary Report and C04PR26 - CDBG Financial Summary.

Condition

We noted unreconciled differences between amounts reported in IDIS reports versus the comparable amounts as reflected in the accounting records. Additionally, we were not provided in sufficient detail to permit testing of IDIS Report C04PR26 Line 27 "Amounts disbursed in IDIS for Public Services" and Line 37 "Amounts disbursed in IDIS for Planning and Administration."

Questioned Costs

For the purposes of this finding, we have not questioned any costs.

SCHEDULE III

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-03 Reporting, continued

Cause

Lack of timely supervisory overview of information reported to the funding source.

Effect

Unreconciled differences were noted between IDIS reports and accounting records and were unable to test certain information extracted from IDIS.

Recommendation

We recommend that internal control policies and procedures be strengthened regarding the accuracy and proper documentation of amounts reported in IDIS.

SCHEDULE III

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-04 Cash Management

Federal Program and Specific Federal Award Identification

U.S. Department of Housing and Urban Development
14.221 Urban Development Action Grants (UDAG) – Grantee Loans

Federal Award Year

December 31, 2010

Pass-Through Entity

Not Applicable
Direct Awards to the City of New Orleans

Criteria

The Cooperative Endeavor Agreement with UDAG recipients (“Contractors”) Section 2.02 Part G Paragraph 1 requires the Contractor to maintain a separate checking account for all funds associated with the UDAG funds at a financial institution located within the City of New Orleans. All UDAG funds shall be maintained in that separate bank account; if the Contractor is a recipient of multiple UDAG funds, separate bank accounts will be maintained for each loan or grant. The account number shall be provided to the UDAG Manager to be kept in the Contractor’s file. For audit reasons, UDAG funds shall not be co-mingled with other funds or with funds associated with other UDAG loans or grants.

Condition

The City of New Orleans provided both a loan and a grant to a Contractor in 2010. Although the recipient segregated these funds from other accounts, the recipient did not place each award in a separate interest bearing account. In addition, the account number of the bank account was not provided by the City of New Orleans. The funds were each awarded in one single payment and have not yet been expended by the Contractor. Therefore excess interest is potentially being earned on the awards.

CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-04 Cash Management, continued

Questioned Costs

For the purposes of this finding, we have not questioned any costs.

Cause

Weakness in policies and procedures related to the recordkeeping associated with the UDAG program.

Effect

A UDAG recipient of loan and grant funds has commingled the loan and grant funds into one bank account. Also, the City of New Orleans is not properly monitoring the recipient by obtaining the required bank account information and monitoring the use of potential excess interest earned on the funds.

Recommendation

We recommend that all cash management practices of Contractors be followed-up on timely. In addition, we recommend that the department responsible for the UDAG program enhance procedures to ensure all required monitoring activities of contractors, including cash management, quarterly reporting and site-visits, are performed timely and appropriate *documentation of the monitoring retained.*

SCHEDULE III

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-05 Sub-recipient Monitoring

Federal Program and Specific Federal Award Identification

U.S. Department of Housing and Urban Development
14.228 Disaster Community Development Block Grant

Federal Award Year

December 31, 2010

Pass-Through Entity

State of Louisiana Office of Community Development

Criteria

A pass-through entity (the City) is responsible for monitoring the sub-recipients use of Federal awards through reporting, site visits, regular contact or other means to provide reasonable assurance that a sub-recipient administers Federal awards in compliance with laws, regulations and the provisions of contracts or grant agreements and that performance goals are achieved. Additionally, a pass-through entity is responsible for (1) ensuring that sub-recipients have met audit requirements of OMB Circular A-133; (2) issuing a management decision on audit findings within six months of receiving the sub-recipient's audit report; and (3) ensuring that the sub-recipient takes timely and appropriate correction action on all audit findings. Finally, before the award the City is required to check the Central Contractor Registration (CCR) to determine whether sub-recipients were registered.

SCHEDULE III

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-05 Sub-recipient Monitoring, continued

Condition

- Through sub-award review and approval documents, we were unable to ascertain that the City checked CCR to determine whether sub-recipients selected for testing were registered;
- We noted weaknesses in sub-recipient monitoring activities involving (1) obtaining and reviewing financial and sub-recipient's performance reports; (2) performance of site visits at the sub-recipient to review financial and programmatic records and observance of operations; and (3) regular contact with sub-recipients and appropriate inquiries concerning program activities;
- We noted a sub-recipient audit report for which a management decision on all audit findings was not issued within six months after the receipt of the sub-recipients audit report; and
- We noted a sub-recipient audit that was not performed in accordance with OMB Circular A-133.

Questioned Costs

For the purposes of this finding, we have not questioned any costs.

Cause

Inadequate system of tracking and monitoring of sub-recipient on a timely basis.

SCHEDULE III

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-05 Sub-recipient Monitoring, continued

Effect

The City is not in compliance with sub-recipient monitoring in accordance with OMB Circular A-133.

Recommendation

The City should strengthen internal controls associated with its sub-recipient monitoring procedures to ensure compliance with monitoring of sub-recipients in accordance with the requirements of OMB Circular A-133.

SCHEDULE III

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-06 Sub-recipient Monitoring

Federal Program and Specific Federal Award Identification

U.S. Department of Housing and Urban Development
14.239 Home Investment Partnerships Program

Federal Award Year

December 31, 2010

Pass-Through Entity

Not Applicable
Direct Award to the City of New Orleans

Criteria

A pass-through entity (the City) is responsible for monitoring the sub-recipients use of Federal awards through reporting, site visits, regular contact or other means to provide reasonable assurance that a sub-recipient administers Federal awards in compliance with laws, regulations and the provisions of contracts or grant agreements

Condition

Sub-recipient monitoring was not done for seven (7) of the eight (8) sub-recipients selected for testing.

Questioned Costs

For the purpose of this finding, we have not questioned any costs.

SCHEDULE III

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-06 Sub-recipient Monitoring

Cause

The City of New Orleans did not follow established procedures which require all sub-recipients to be *fiscally and programmatically* monitored during the year as well as ensuring that the A-133 audits were performed.

Effect

The City is not in compliance with sub-recipient monitoring requirements in accordance with OMB Circular A-133.

Recommendation

The City should strengthen internal controls associated with its sub-recipient monitoring procedures to ensure compliance with monitoring of sub-recipients in accordance with the requirements of OMB Circular A-133.

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-07 Reporting

Federal Program and Specific Federal Award Identification

U.S. Department of Housing and Urban Development
14.241 Housing Opportunities for Persons With AIDS (HOPWA)

Federal Award Year

December 31, 2010

Pass-Through Entity

Not Applicable
Direct Award to the City of New Orleans

Criteria

Grantees may include reports generated by the Integrated Disbursement and Information System (IDIS) as part of their annual performance and evaluation report that must be submitted for the CDBG Entitlement Program 90 days after the end of a grantee's program year. Auditors are expected to test information extracted from IDIS for system generated reports C04PR80 - HOPWA Measuring Housing Stability Outcomes and C04PR82 - HOPWA Expenditures.

Condition

HOPWA expenditures based on our review of the Integrated Disbursement and Information System (IDIS) report C04PR80 submitted to the funding source did not agree with the amounts contained in the HUD-40110 and the general ledger. We noted an unreconciled difference of \$554,685 between the accounting records and IDIS.

SCHEDULE III

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-07 Reporting, continued

Questioned Costs

For the purposes of this finding, we have not questioned any costs.

Cause

Lack of timely supervisory overview of information reported to the funding sources.

Effect

Unreconciled differences were noted between IDIS reports and accounting records and were unable to test certain information extracted from IDIS.

Recommendation

We recommend that internal control policies and procedures be strengthened regarding the accuracy and proper documentation of amounts reported in IDIS.

SCHEDULE III

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-08 Reporting

Federal Program and Specific Federal Award Identification

U.S. Department of Housing and Urban Development

14.262 ARRA - Homeless Prevention and Rapid Re-Housing Program
Technical Assistance

Federal Award Year

December 31, 2010

Pass-Through Entity

Not Applicable

Direct Award to the City of New Orleans

Criteria

Grantees may include reports generated by the Integrated Disbursement and Information System (IDIS) as part of their annual performance and evaluation report that must be submitted annually.

Condition

We noted an unreconciled variance in expenditures between the HPRP 2010 Annual Report submitted to the funding source and the accounting records of \$1,855,649.

Questioned Costs

For the purposes of this finding, we have not questioned any costs.

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-08 Reporting, continued

Cause

The sub recipient prepared this report, as well as quarterly reports, and submitted them to the City. Grant personnel did not properly review the reports prior to submission to the funding source.

Effect

Unreconciled differences were noted between IDIS reports and accounting records and were unable to test certain information extracted from IDIS.

Recommendation

We recommend that internal control policies and procedures be strengthened regarding the accuracy of amounts reported in IDIS.

CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-09 Reporting

Federal Program and Specific Federal Award Identification

U.S. Department of Labor

17.258 ARRA - Workforce Investment Act-Adult Programs

17.259 ARRA - Workforce Investment Act-Youth Activities

17.260 ARRA - Workforce Investment Act-Dislocated Workers

Federal Award Year

December 31, 2010

Pass-Through Entity

State of Louisiana -- Department of Labor

Criteria

In accordance with OMB Circular A-133-Grantees are required to submit quarterly financial reports for each grant award they receive. Reports are required to be prepared using the specific format and instructions for the applicable program. Management must establish internal control objectives for the accuracy of financial statements and the validity of transactions in order to effectively assess areas of potential risk.

Condition

During the course of our test work, we noted no periodic documented reconciliations of federal financial reports to the applicable general ledger balances. As a result amounts shown on required financial reports or requests for reimbursements are not always accurate. There exist reconciling differences that are not timely resolved.

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-09 Reporting, continued

Questioned Costs

For the purposes of this finding, we have not questioned any costs.

Cause

There exist weaknesses in policies and procedures related to proper reconciliation of the amounts of federal expenditures to the financial system.

Effect

The City is not in compliance with grant reporting requirements.

Recommendation

We recommend that the City review its reporting policies to ensure that all balances on financial reports are properly reconciled to the general ledger balances before submission to funding source.

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-10 Equipment and Real Property Management

Federal Program and Specific Federal Award Identification

U.S. Department of Homeland Security
97.036 Disaster Grants – Public Assistance (Presidentially Declared Disasters)
Emergency Management-State and Local Assistance

Federal Award Year

December 31, 2010

Pass-Through Entity

State of Louisiana Governor's Office of Homeland Security

Criteria

OMB Circular A-133 Compliance Supplement, Part 3, Section 3-F-1 states that equipment records shall be maintained, a physical inventory of equipment shall be taken at least once every two years and reconciled to the equipment records, an appropriate control system shall be used to safeguard equipment, and equipment shall be adequately maintained. Additionally, a non-Federal entity may not dispose of or encumber the title to real property without the prior consent of the awarding agency. When real property is no longer needed for federally supported programs or projects, the non-Federal entity shall request disposition instructions. The City of New Orleans uses the State of Louisiana's guidelines for capitalization and depreciation of capital assets.

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-10 Equipment and Real Property Management, continued

Condition

The City of New Orleans maintains a fixed asset ledger that includes a description of the asset, an identification number, acquisition date and cost, and disposition data. However,

- The ledger does not identify the location of the asset and whether it was purchased with federal funds;
- A complete copy of the State of Louisiana's Guide for Capitalization and Depreciation of Capital Assets could not be located; and
- Although the accounting department sends a list of assets to applicable departments to verify assets annually, the City does not perform a physical inventory of equipment at least once every two years on this grant.

Questioned Costs

For the purposes of this finding, we have not questioned any cost.

Cause

Weaknesses in recordkeeping standards where all required information to track capital assets is not maintained and weakness in oversight where employees do not have access to applicable policies and procedures related to the managing capital assets.

Effect

The City is not in compliance with the Equipment and Real Property Management requirements of OMB Circular A-133.

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-10 Equipment and Real Property Management, continued

Recommendation

We recommend that the recordkeeping for capital assets be enhanced to include the identification of assets purchased with federal funds. Also we recommend that the City of New Orleans obtain a complete copy of the State of Louisiana's guidelines for capitalization and depreciation of capital assets. This guide should be made available to all employees charged with accounting for fixed assets. A physical inventory of equipment purchased with federal funds should be taken at least once every two years and reconciled to the equipment records. Additionally, count sheets and other documentation of the physical inventory should be retained.

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-11 Reporting

Federal Program and Specific Federal Award Identification

U.S. Department of Homeland Security
97.036 Disaster Grants – Public Assistance (Presidentially Declared Disasters)
Emergency Management-State and Local Assistance

Federal Award Year

December 31, 2010

Pass-Through Entity

State of Louisiana Governor's Office of Homeland Security

Criteria

OMB Circular A-133 Part III Subpart C, Paragraph .300 – Auditee Responsibilities requires the auditee to identify, in its accounts, all Federal awards received and expended and the Federal programs under which they were received. Additionally, the auditee shall maintain internal control over Federal programs that provides reasonable assurance that the auditee is managing Federal awards in compliance with laws, regulations, and the provisions of contracts or grant agreements that could have a material effect on each of its Federal programs.

Condition

The City of New Orleans has not completed the reconciliation of the financial system to the actual federal reimbursements. Both mis-posting of expenditures to the FEMA fund and unrecorded reimbursements to the FEMA fund have been noted.

CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-11 Reporting, continued

Questioned Costs

For the purposes of this finding, we have not questioned any costs.

Cause

There are weaknesses in policies and procedures related to the reconciliation of the financial system to the amount of grant expenditures.

Effect

The effect is that expenditures reported as FEMA awards in the schedule of federal awards are not accurate. During the course of the granting period, the financial system does not agree to the total federal funds expended.

Recommendation

We recommend that the City of New Orleans continue its efforts to reconcile the FEMA fund to the actual federal grants. A target date for completion should be identified.

SCHEDULE III

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-12 Activities Allowed or Unallowed

Federal Program and Specific Federal Award Identification

U.S. Department of Homeland Security
97.036 Disaster Grants – Public Assistance (Presidentially Declared Disasters)
Emergency Management-State and Local Assistance

Federal Award Year

December 31, 2010

Pass-Through Entity

State of Louisiana Governor's Office of Homeland Security

Criteria

OMB Circular A-133 Compliance Supplement, Part 4, Section 4-97.036-4 states the allowed activities for the Public Assistance program are for the approved project as described on the Project Worksheet (PW) and supporting documentation.

Condition

During our audit, we noted weaknesses in internal control as relating to the classification and identification of allowable Federal Emergency Management Agency (FEMA) disbursements which resulted in the following.

- Three of fifty disbursements examined were incorrectly coded to the FEMA fund;
- For one of fifty disbursements examined, management was unable to provide support of the allowability of the expenditure; and

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-12 Activities Allowed or Unallowed, continued

Condition, continued

- For ten of fifty disbursements examined, management was unable to provide the Reimbursement Requests to identify and support amounts reimbursed by FEMA.

Questioned Costs

For the purposes of this finding, we have not questioned any costs.

Cause

Weakness in policies and procedures related to the identification and classification of grant eligible expenditures; the enforcement of the agreement the City has with its outside consultant to provide information and the responsiveness of departments to provide requested information.

Effect

The effect is to misclassify disbursements as grant expenditures that should be funded by the general fund. In addition, some reimbursements from the FEMA awards were not supported by documentation.

Recommendation

We recommend that internal control policies and procedures be strengthened to ensure the proper identification and classification of grant eligible expenditures. Also, the maintenance of records and responsiveness of employees should be communicated to City departments and third party consultants providing recordkeeping services.

CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-13 Reporting

Federal Program and Specific Federal Award Identification

U.S. Department of Homeland Security
97.036 Disaster Grants – Public Assistance (Presidentially Declared Disasters)
Emergency Management-State and Local Assistance

Federal Award Year

December 31, 2010

Pass-Through Entity

State of Louisiana Governor's Office of Homeland Security (the State)

Criteria

In accordance with its agreement with the State, in order to be reimbursed for allowable expenses, the City of New Orleans must submit Reimbursement Request Forms with supporting documentation to the State.

Condition

The City of New Orleans did not provide the Reimbursement Request Forms with supporting documentation for ten of fifty disbursements examined.

Questioned Costs

For the purposes of this finding, we have not questioned any costs.

SCHEDULE III

**CITY OF NEW ORLEANS
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

FEDERAL COMPLIANCE

Audit Finding Reference Number

2010-13 Reporting, continued

Cause

Weaknesses in the enforcement of the agreement the City has with its outside consultant to provide the required information.

Effect

The effect is that documentation was not available to support reimbursements from the FEMA award.

Recommendation

We recommend that a City department be identified to oversee third party consultants providing recordkeeping services. This department should ensure that the roles and responsibilities of the agreement is communicated and adhered to by all parties.

**STATUS OF PRIOR YEAR'S
AUDIT FINDINGS**

CITY OF NEW ORLEANS
STATUS OF PRIOR YEAR'S AUDIT FINDINGS

Audit Finding Reference Number

2009-01 Schedule of Expenditures of Federal Awards

Condition

During the course of our audit we noted weaknesses in internal controls over financial reporting involving the accuracy, completeness and consistency surrounding the preparation of the Schedule of Expenditures of Federal Awards. These weaknesses included inconsistencies in the basis of accounting utilized in the preparation of Schedule of Expenditures of Federal Awards versus that utilized in the preparation of the basic financial statements as well as weaknesses in the reconciliation procedures related to expenditures reflected in the Schedule of Expenditures of Federal Awards to expenditures included in the basic financial statements.

Recommendation

We recommend that the internal control policies and procedures surrounding the accurate and timely preparation of the Schedule of Expenditures of Federal Awards be strengthened to ensure the accurate and timely preparation of the Schedule.

Current Status

Resolved

CITY OF NEW ORLEANS
STATUS OF PRIOR YEAR'S AUDIT FINDINGS

Audit Finding Reference Number

2009-2 Lack of Timely Preparation of Financial Statements

Conditions and Perspectives

The Single Audit for the year ended December 31, 2009 was not completed until seven (7) months after year end. The City's procedures did not facilitate timely preparation and supervisory review of unaudited Schedule of Expenditures of Federal Awards (the Schedule) prepared by staff on an ongoing basis for accuracy and completeness.

Recommendation

The City should establish policies and procedures to ensure that financial statements are prepared and audited in a timely manner.

Current Status

No longer applicable.

CITY OF NEW ORLEANS
STATUS OF PRIOR YEAR'S AUDIT FINDINGS

Audit Finding Reference Number

2009-03 Matching, Level of Effort, Earmarking

Federal Program and Specific Federal Award Identification

U.S. Department of Housing and Urban Development
14.239 Home Investment Partnership Program (HOME)

Condition

The City has not fully documented its compliance with the HOME matching requirement of 12.5 percent (\$1,369,886) of HOME fund drew down (\$10,959,082) during the year ended December 31, 2009.

Recommendation

We recommend that internal control policies and procedures be strengthened to ensure that all matching funds are properly reported, tracked and monitored in accordance with the HOME program compliance requirements.

Current Status

Resolved

CITY OF NEW ORLEANS
STATUS OF PRIOR YEAR'S AUDIT FINDINGS

Audit Finding Reference Number

2009-04 Activities Allowed or Unallowed

Federal Program and Specific Federal Award Identification

U.S. Department of Homeland Security

97.036 Disaster Grants – Public Assistance (Presidentially Declared Disasters)

Condition

During the course of our test work we noted weakness in internal control as it pertains to the classification and identification of allowable Federal Emergency Management Agency (FEMA) disbursements which resulted in the following:

- For five (5) of the forty-eight (48) disbursements examined, management was unable to identify the applicable PW.
- Three (3) of the forty-eight (48) disbursements examined were coded to the incorrect PW.
- One of the forty-eight (48) disbursements examined did not have a supporting invoice available.

Recommendation

We recommend that internal control policies and procedures be strengthened to ensure the proper identification and classification of grant eligible expenditures.

Current Status

Unresolved - Repeated in current year.

CITY OF NEW ORLEANS
STATUS OF PRIOR YEAR'S AUDIT FINDINGS

Audit Finding Reference Number

2009-05 Reporting

Federal Program and Specific Federal Award Identification

U.S. Department of Housing and Urban Development
14.218 Community Development Block Grant (CDBG)

Condition

We noted unreconciled differences between amounts reported in IDIS reports versus the comparable amounts as reflected in the accounting records. Additionally, we were unable to obtain a detail of IDIS Report C04PR26 Line 27 – Amounts disbursed in IDIS for Public Services and Line 37 – Amounts disbursed in IDIS for Planning and Administration in sufficient detail to permit testing.

Recommendation

We recommend that management take all necessary steps to ensure that all proper reconciliations are performed and differences identified are resolved on a timely basis. The procedures should include assigning appropriate personnel to review work performed in this area and ensure this condition is not reoccurring in future.

Current Status

Unresolved - Repeated in current year.

CITY OF NEW ORLEANS
STATUS OF PRIOR YEAR'S AUDIT FINDINGS

Audit Finding Reference Number

2009-06 Reporting

Federal Program and Specific Federal Award Identification

All major Federal award programs (See SCHEDULE I).

Condition

During the course of our audit we noted weaknesses in internal controls involving the accuracy, completeness and consistency surrounding the preparation of the Schedule of Expenditures of Federal awards. These weaknesses included inconsistencies in the basis of accounting utilized in the preparation of the Schedule of Expenditures of Federal awards versus that utilized in the preparation of the basic financial statements, as well as, weaknesses in the reconciliation procedures related to expenditures reflected in the Schedule of Expenditures of Federal awards to expenditures included in the basic financial statements.

Recommendation

We recommend that the internal control policies and procedures surrounding the accurate and timely preparation of the Schedule of Expenditures of Federal Awards be strengthened to ensure the accurate and timely preparation of the Schedule.

Current Status

No longer applicable.

CITY OF NEW ORLEANS
STATUS OF PRIOR YEAR'S AUDIT FINDINGS

Audit Finding Reference Number

2009-07 Reporting

Federal Program and Specific Federal Award Identification

U.S. Department of Housing and Urban Development

14.241 Housing Opportunities for Persons with AIDS (HOPWA)

Conditions

In the course of testing the financial data contained in HUD-40110, we noted a difference of approximately \$351,051 between program year expenditures as reflected in the HUD-40110 and expenditures recorded in the general ledger of the City. Additionally, HOPWA expenditures as shown on the Disbursement Information System (IDIS) report (C04PR82) did not agree to the amounts contained in the HUD-40110 and the general ledger. We noted a difference of \$1,561,271 between the accounting records and IDIS.

Recommendation

We recommend that all financial data reported to funding source be properly reconciled and supported in a timely fashion.

Current Status

Unresolved - Repeated in current year.

**CITY OF NEW ORLEANS
STATUS OF PRIOR YEAR'S AUDIT FINDINGS**

Audit Finding Reference Number

2009-08 Reporting

Federal Program and Specific Federal Award Identification

U.S. Department of Housing and Urban Development
14.221 Urban Development Action Grant-Grantee Loans (UDAG)

Condition

At the wrap up stage of our engagement, we discovered via auditing procedures that two grants funded by the UDAG with expenditures totaling \$1,500,000 were omitted from the Schedule of Expenditures of Federal Awards. Payments to vendors for 2009 invoices made in 2010 were not accrued for in 2009. The awards were recorded in the accounting records as expenditures of other fund rather than loans from federal government. As a result, the Federal awards expended were understated.

Recommendation

The City should guard against this condition by implementing policies and procedures that will ensure timely review, reconciliation and accurate reporting.

Current Status

Resolved

CITY OF NEW ORLEANS
STATUS OF PRIOR YEAR'S AUDIT FINDINGS

Audit Finding Reference Number

2009-09 Real Property Acquisition/ Relocation Assistance

Federal Program and Specific Federal Award Identification

U.S. Department of Housing and Urban Development

14.218 Community Development Block Grant/ Entitlement Grants

Condition

We noted two (2) instances where the City was unable to provide supporting written justification when the purchase price for the property exceeded the amount offered (appraised) for two (2) properties purchased.

Recommendation

We recommend that internal control policies and procedures be strengthened regarding the securing, reviewing and maintenance of records.

Current Status

Resolved

CITY OF NEW ORLEANS
STATUS OF PRIOR YEAR'S AUDIT FINDINGS

Audit Finding Reference Number

2009-10 Cash Management

Federal Program and Specific Federal Award Identification

U.S. Department of Labor

17.258 Workforce Investment Act – Adult Program

17.259 Workforce Investment Act – Youth Activities

17.260 Workforce Investment Act – Dislocated Worker

20.600 State and Community Highway Safety – Streets and Highways

Conditions

During the course of our test work, we noted weaknesses in internal control as it pertains to the process of requesting reimbursement. Cash management procedures were sporadic as the City does not consistently request cash as expenditures are incurred and does not have a pattern as to when cash will be requested. Long periods of time were noted between the City's expenditures and its request for cash.

Recommendation

We recommend that the City revise its cash drawdown policy to ensure that cash is requested as close as possible to disbursements and is in compliance with state requirements.

Current Status

Resolved

CITY OF NEW ORLEANS
STATUS OF PRIOR YEAR'S AUDIT FINDINGS

Audit Finding Reference Number

2009-11 Equipment and Real Property Management

Federal Program and Specific Federal Award Identification

U.S. Department of Homeland Security
97.067 Homeland Security Cluster

Conditions and Perspectives

Grant personnel was unable to provide a complete listing of equipment purchased with Homeland Security Cluster funds;

The listing provided by grant personnel contained Asset ID numbers; however, assets contained no Asset ID tags. The property records did not identify the location of the equipment;

Grant personnel did not maintain an appropriate control system or written procedures to ensure assets are safeguarded properly;

We did not note any evidence that a physical inventory of equipment was taken at least once in the last two years.

Recommendation

We recommend that all assets purchased with Homeland Security Cluster are identified, properly tagged and recorded. We further recommend that written procedures be established and a master property record is created and maintained for all equipment purchased with Homeland Security Cluster funds. We also recommend that a physical inventory be taken at least once every two years and reconciled to the property records. Additionally, counts sheets and other documentary evidence of the physical inventory should be retained.

Current Status

Unresolved - Repeated in current year.

CITY OF NEW ORLEANS
STATUS OF PRIOR YEAR'S AUDIT FINDINGS

2009-12 Reporting

Federal Program and Specific Federal Award Identification

U.S. Department of Housing and Urban Development

14.248 Community Development Block Grant - Section 108 Loan Guarantees

Condition

The City did not provide a Performance Evaluation Report.

Recommendation

We recommended that internal control policies and procedures be strengthened to ensure the proper identification of federal reporting requirements.

Current Status

Resolved

EXIT CONFERENCE

CITY OF NEW ORLEANS
EXIT CONFERENCE

An exit conference and other meetings were held with the City of New Orleans to discuss the Single Audit report. Those who were in attendance and participated in those discussions are noted below. The applicable sections of the Single Audit report were also discussed with the respective fiscal and programmatic department heads and staff.

CITY OF NEW ORLEANS

Council President Arnie Fielkow	-- Chairperson, Budget/Audit/BoR Committee
Councilmember Cynthia Hedge-Morrell	-- Member, Budget/Audit/BoR Committee
Councilmember Stacy S. Head	-- Member, Budget/Audit/BoR Committee
Mr. Charles Winchester	-- Director, Compliance and Monitoring
Mr. Norman Foster	-- Chief Financial Officer
Mr. Derrick Muse	-- Deputy Director of Finance
Mr. Kim Delarge	-- Comptroller

BRUNO & TERVALON LLP, CERTIFIED PUBLIC ACCOUNTANTS

Mr. Michael B. Bruno, CPA	-- Managing Partner
Mr. Joseph A. Akanji, CPA	-- Engagement Partner
Mr. Armand E. Pinkney	-- Engagement Manager



Member
American Institute of
Certified Public Accountants
Society of Louisiana
Certified Public Accountants

Alcide J. Tervalon, Jr., CPA
Waldo J. Moret, Jr., CPA
Paul K. Andoh, Sr., CPA
Joseph A. Akanji, CPA

(Retired)
Michael B. Bruno, CPA (2011)

INDEPENDENT AUDITORS' COMMENTS TO MANAGEMENT

To the Honorable Members of the City Council and the
Honorable Mitchell J. Landrieu, Mayor
City of New Orleans
New Orleans, Louisiana

In planning and performing our audit of the Schedule of Expenditures of Federal Awards (the Schedule) of the City of New Orleans, Louisiana (the City) as of and for the year ended December 31, 2010, in accordance with auditing standards generally accepted in the United States of America, we considered the City's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the Schedule, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. In addition, because of inherent limitations in internal control, including the possibility of management override of controls, misstatements due to error or fraud may occur and not be detected by such controls. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or a combination of control deficiencies, that adversely affects the City's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the City's financial statements that is more than inconsequential will not be prevented or detected by the City's internal control.

A material weakness is a significant deficiency, or a combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the City's internal control.

Our consideration of internal control was for the limited purpose described in the first paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control that we consider to be material weaknesses, as defined above. However, we identified certain deficiencies in internal control that we consider to be significant deficiencies, and communicated them in writing to management and those charged with

INDEPENDENT AUDITORS' COMMENTS TO MANAGEMENT

To the Honorable Members of the City Council and the
Honorable Mitchell J. Landrieu, Mayor
City of New Orleans
New Orleans, Louisiana
Page 2

governance on September 19, 2011. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

During the course of our audit, we became aware of certain other matters that are opportunities for strengthening internal controls, improving operating deficiencies, and other conditions of the City. The following outlines our comments and recommendations regarding those matters:

2010-MLC-01 – Loan Payments

Comment

The City of New Orleans extended a \$6.5 million loan in March 2000 that was funded from the Section 108 Guarantee Loan (Section 108), Brownfields Economic Development Initiative (BEDI) and Urban Development Action Grants (UDAG) programs. There is one repayment schedule for this loan and payments are applied first to expenses for which the City has not been reimbursed pursuant the loan; then to accrued but unpaid interest; then to unpaid principal. The City of New Orleans is required to keep a record of the date and amount of each advance, the date and amount of each payment of principal, each payment of interest and the principal balance of the loan.

The loan is recorded in the Section 108, BEDI and UDAG programs based on the amount received from each funding source. However, the City of New Orleans is posting debt payments only to the Section 108 loan as it is the only source of repayment of the related loan to HUD for this program. The effect is that debt payments have not been applied to the outstanding BEDI and UDAG loans.

INDEPENDENT AUDITORS' COMMENTS TO MANAGEMENT

To the Honorable Members of the City Council and the
Honorable Mitchell J. Landrieu, Mayor
City of New Orleans
New Orleans, Louisiana
Page 3

2010-MLC-01 – Loan Payments, continued

Recommendation

We recommend the City document an allocation method of the debt payment to the Section 108, BEDI and UDAG loans considering the terms of each program. One method would be to allocate the payments on a pro rata basis.

2010-MLC-02 – Loan Documentation

Comment

When a loan is extended, appropriate loan documentation should be maintained. At a minimum, this documentation would include the loan agreement and debt repayment schedule. These documents should relate to each other and the repayment schedule should equal the total amount owed as noted in the loan agreement.

Debt payment schedules provided for two Urban Development Action Grants (UDAG) loans to recipients did not equal the total required payments under the applicable promissory notes. This is due to the loan agreements not accurately defining the repayment terms, both of which apparently include a period of interest only payments.

Recommendation

We recommend that the promissory notes be updated to reflect the actual repayment terms of the loans. This includes providing information on interest only payments, the time period of those payments, and correcting the monthly amount of principal and interest due where needed.

INDEPENDENT AUDITORS' COMMENTS TO MANAGEMENT

To the Honorable Members of the City Council and the
Honorable Mitchell J. Landrieu, Mayor
City of New Orleans
New Orleans, Louisiana
Page 4

This letter does not affect our report dated September 19, 2011 on the Schedule of Expenditures of Federal Awards of the City of New Orleans. This letter is intended solely for the information and use of the City Council, the Mayor, management, the Louisiana Legislative Auditor and Federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. Under Louisiana Revised Statute 24:513, this report is distributed by the Louisiana Legislative Auditor as a public document.

Bruno & Tervalon LLP
BRUNO & TERVALON LLP
CERTIFIED PUBLIC ACCOUNTANTS

September 19, 2011



SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Cash Management

Reference Number(s): 2007-01
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2007

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Single Audit Report): 29

CFDA Numbers and Program Name(s): 97.036 – Emergency Management-State and Local Assistance

Federal Grantor Agency(ies): U.S. Department of Homeland Security

Status of Finding (check one):

Fully Corrected _____
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed X
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The City of New Orleans hired needed staff in 2011 to coordinate the drawdown process and to ensure that cash is requested in compliance with Federal and State requirements.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Davis-Bacon Act

Reference Number(s): 2007-02
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2007

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Single Audit Report): 31

CFDA Numbers and Program Name(s): 14.239 - Home Investment Partnership Program

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development

Status of Finding (check one):

Fully Corrected
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
{See OMB A-133 Section 315(b)(4)}

Description of Status: *(include corrective action planned and anticipated completion date, if applicable):*

The management of the CNO is adhering to established procedures and have strengthened internal controls with regard to tracking construction activities subject to the provisions of the Davis Bacon Act as well as monitoring contractors and/or subcontractors for compliance with the Davis -Bacon Act.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Earmarking

Reference Number(s): 2007-03 (from attached schedule of findings, may include more than one)

Initial Year of Finding: 2007

Amount of Questioned Costs in Finding: \$ 1,248,953

Status of Questioned Costs (check one): Resolved Unresolved: N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?

Page Number (from Single Audit Report): 33

CFDA Numbers and Program Name(s): 14.218 -- Community Development Block Grant

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development

Status of Finding (check one):

Fully Corrected

Not Corrected

Partially Corrected

No Further Action Needed

Change of Corrective Action

{See OMB A-133 Section 315(b)(4)}

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The management of the CNO has resolved this situation.

Preparer's Signature: *Natasha J. Muse*

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Reporting

Reference Number(s): 2007-04
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2007

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?

Page Number (from Single Audit Report): 35

CFDA Numbers and Program Name(s): 14.218 – Community Development Block Grant

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development

Status of Finding (check one):

Fully Corrected _____
Partially Corrected
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The CNO hired needed staff in 2011 that are working on reconciling its records to reflect those of the Integrated Disbursement and Information System (IDIS) report of CDBG draw-downs. Also, on January 20, 2011 the management of the City of New Orleans requested technical assistance from HUD regarding this matter.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Reporting

Reference Number(s): 2007-05
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2007

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?

Page Number (from Single Audit Report): 37

CFDA Numbers and Program Name(s): 14.241 – Housing Opportunities for Persons with AIDS

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development

Status of Finding (check one):

Fully Corrected _____
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The City of New Orleans hired needed staff in 2011 that are currently working on reconciling HOPWA expenditures to the General Ledger. Also, on January 20, 2011 the Management of the City of New Orleans requested technical assistance from HUD regarding this matter.

Preparer's Signature: Natasha E. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Sub-recipient Monitoring

Reference Number(s): 2007-06
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2007

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?

Page Number (from Single Audit Report): 39

CFDA Numbers and Program Name(s): 14.239 – Home Investment Partnership Program

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development

Status of Finding (check one):

Fully Corrected
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
(See OMB A-133 Section 315(b)(4))

Description of Status: (Include corrective action planned and anticipated completion date, if applicable):

The management of the CNO will ensure that all applicable Federal award information is included in all contractual agreements.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-659-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Sub-recipient Monitoring

Reference Number(s): 2007-07
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2007

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?

Page Number (from Single Audit Report):

CFDA Numbers and Program Name(s): 14.239 – Home Investment Partnership Program;
14.241 – Housing Opportunities for Persons with AIDS; 14.248 Community Development Block
Grant; 93.914 – HIV Emergency Relief (Ryan White)

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development; U.S.
Department of Health and Human Services

Status of Finding (check one):

Fully Corrected
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The management of the CNO ensured that all delinquent audit reports were obtained.

Preparer's Signature: *Natasha J. Muse*

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Sub-recipient Monitoring

Reference Number(s): 2007-08
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2007

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?

Page Number (from Single Audit Report): 44

CFDA Numbers and Program Name(s): 14.239 – Home Investment Partnership Program

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development

Status of Finding (check one):

Fully Corrected
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
{See OMB A-133 Section 315(b)(4)}

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The management of the CNO is ensuring that subrecipients are administering Federal
awards in compliance with laws, regulations and the provisions of contracts and grant
agreements.

Preparer's Signature: Natasha J. Muse

Phone Number: 504 - 658 - 4208

SUMMARY SCHEDULE OF PRIOR MANAGEMENT LETTER COMMENTS

City of New Orleans

For the Year Ended December 31, 2009

Comment Title: Grant Administration

Reference Number(s): MLC-2007-01
(from attached schedule of findings, may include more than one)

Initial Year of Comment: 2005

Amount of Questioned Costs in Comment: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Management Letter): 1

CFDA Numbers and Program Name(s): All programs

Federal Grantor Agency(ies): All funding sources

Status of Finding (check one):

Fully Corrected _____
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
{See OMB A-133 Section 315(b)(4)}

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The management of the City of New Orleans is constantly assessing its current staffing levels
and rehiring staff as needed.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR MANAGEMENT LETTER COMMENTS

City of New Orleans

For the Year Ended December 31, 2010

Comment Title: Federal Awards Inventory

Reference Number(s): MLC-2007-02
(from attached schedule of findings, may include more than one)

Initial Year of Comment: 2005

Amount of Questioned Costs in Comment: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Management Letter): 1

CFDA Numbers and Program Name(s): All Federal Programs

Federal Grantor Agency(ies): All Federal Agencies

Status of Finding (check one):

Fully Corrected _____
Partially Corrected X
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
{See OMB A-133 Section 315(b)(4)}

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The City of New Orleans hired needed staffing in 2011 to strengthen the internal controls to ensure the accurate and timely preparation of the Schedule of Expenditures of Federal Awards in the future.

Preparer's Signature: *Natasha G. Muse*

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR MANAGEMENT LETTER COMMENTS

City of New Orleans

For the Year Ended December 31, 2010

Comment Title: Report Submission

Reference Number(s): MLC-2007-03
(from attached schedule of findings, may include more than one)

Initial Year of Comment: 2006

Amount of Questioned Costs in Comment: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Management Letter): 2

CFDA Numbers and Program Name(s): All Federal Programs

Federal Grantor Agency(ies): All Federal Programs

Status of Finding (check one):

Fully Corrected _____
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed X
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):
The Management of the City of New Orleans will follow established procedures to avoid late submission.

Preparer's Signature: Natasha S. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Schedule of Expenditures of Federal Awards

Reference Number(s): 2008-01
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2008

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Single Audit Report): 28

CFDA Numbers and Program Name(s): All Federal Programs

Federal Grantor Agency(ies): All Federal Agencies

Status of Finding (check one):

Fully Corrected _____
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The City of New Orleans hired needed staff in 2011 to strengthen the internal controls
to ensure the accurate and timely preparation of the Schedule of Expenditures of Federal
Awards in the future

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Eligibility

Reference Number(s): 2008-02
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2008

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Single Audit Report): 29

CFDA Numbers and Program Name(s): 10.557 – Special Supplemental Nutrition Program For Women, Infants and Children; 14.239

Federal Grantor Agency(ies): U.S. Department of Agriculture

Status of Finding (check one):

Fully Corrected
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The Management of the City of New Orleans has established procedures to require retention of documentation utilized in determining applicant eligibility.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Equipment and Real Property Management

Reference Number(s): 2008-03
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2008

Amount of Questioned Costs in Finding:

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A X

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?

Page Number (from Single Audit Report): 31

CFDA Numbers and Program Name(s): 14.218 – Community Development Block Grant

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development.

Status of Finding (check one):

Fully Corrected	<u> X </u>	Not Corrected	<u> </u>
Partially Corrected	<u> </u>	No Further Action Needed	<u> </u>
Change of Corrective Action	<u> </u>	{See OMB A-133 Section 315(b)(4)}	

Description of Status: (Include corrective action planned and anticipated completion date, if applicable):

The Management of the City of New Orleans completed the physical inventories in May 2009.
It is the policy of the Office of Community Development to conduct physical inventory on odd
years.

Preparer's Signature: Natasha J. Mus

Phone Number: 504 - 658 - 4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Reporting

Reference Number(s): 2008-04
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2007

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?

Page Number (from Single Audit Report): 33

CFDA Numbers and Program Name(s): 14.218 – Community Development Block Grant

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development

Status of Finding (check one):

Fully Corrected _____
Partially Corrected
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The City of New Orleans hired needed staff in 2011 that are working on reconciling the
records to reflect those of the Integrated Disbursement and Information System (IDIS) report
of CDBG draw-downs and strengthen the procedures regarding accuracy of amounts
Reported in IDIS. Also, on January 20, 2011 the Management of the City of New Orleans
requested technical assistance from HUD regarding this matter.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Matching, Level of Effort, Earmarking

Reference Number(s): 2008-05
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2007

Amount of Questioned Costs in Finding: \$ 358,231

Status of Questioned Costs (check one): Resolved Unresolved: N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Still in negotiation.

Page Number (from Single Audit Report): 35

CFDA Numbers and Program Name(s): 14.218 – Community Development Block Grant

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development

Status of Finding (check one):

Fully Corrected
Partially Corrected
Change of Corrective Action

Not Corrected
No Further Action Needed
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):
A system of reporting, tracking and monitoring of subrecipients data has been established
and the Office of Community Development is in the process of reviewing files to document
the required match.

Preparer's Signature: Natasha J. Mue

Phone Number: 504-658-4268

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Reporting

Reference Number(s): 2008-06
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2007

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?

Page Number (from Single Audit Report): 37

CFDA Numbers and Program Name(s): 14.241 – Housing Opportunities for Persons with AIDS

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development

Status of Finding (check one):

Fully Corrected _____
Partially Corrected
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
{See OMB A-133 Section 315(b)(4)}

Description of Status: (Include corrective action planned and anticipated completion date, if applicable):

The City of New Orleans hired needed staff in 2011 that are currently working on reconciling HOPWA expenditures to the General Ledger. Also, on January 20, 2011 the Management of the City of New Orleans requested technical assistance from HUD regarding this matter.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Activities Allowed or Unallowed

Reference Number(s): 2008-07
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2008

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Single Audit Report): 39

CFDA Numbers and Program Name(s): 97.036 – Emergency Management-State and Local Assistance

Federal Grantor Agency(ies): U.S. Department of Homeland Security

Status of Finding (check one):

Fully Corrected _____
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed X
(See OMB A-133 Section 315(b)(4))

Description of Status: (Include corrective action planned and anticipated completion date, if applicable):

The management of the City of New Orleans has implemented steps to correct the situation..

Preparer's Signature: Natasha G. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Cash Management

Reference Number(s): 2008-08
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2007

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Single Audit Report): 41

CFDA Numbers and Program Name(s): 97.036 – Emergency Management-State and Local Assistance

Federal Grantor Agency(ies): U.S. Department of Homeland Security

Status of Finding (check one):

Fully Corrected _____
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed X
{See OMB A-133 Section 315(b)(4)}

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The management of the CNO has implemented steps to correct the situation and implemented procedures to ensure compliance in the future.

Preparer's Signature: Natasha B. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Reporting

Reference Number(s): 2008-09
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2008

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A X

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Single Audit Report): 43

CFDA Numbers and Program Name(s): All Federal Programs

Federal Grantor Agency(ies): All Federal Agencies

Status of Finding (check one):

Fully Corrected _____
Partially Corrected X
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):
The City of New Orleans hired needed staff in 2011 to strengthen the internal controls to
ensure the accurate and timely preparation of the Schedule of Expenditures of Federal
Awards in the future.

Preparer's Signature: Natasha J. Kruse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR MANAGEMENT LETTER COMMENTS

City of New Orleans

For the Year Ended December 31, 2010

Comment Title: Urban Development Grant Receivable

Reference Number(s): MLC-2008-01
(from attached schedule of findings, may include more than one)

Initial Year of Comment: 2008

Amount of Questioned Costs in Comment: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Management Letter): 1

CFDA Numbers and Program Name(s): 14.221 – Urban Development Action Grant

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development

Status of Finding (check one):

Fully Corrected _____
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed
{See OMB A-133 Section 315(b)(4)}

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The Management of the City of New Orleans will continue to pursue collection of these
outstanding receivables to assist in funding future projects to the benefit of the City and the
citizens of New Orleans.

Preparer's Signature: Natasha E. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR MANAGEMENT LETTER COMMENTS

City of New Orleans

For the Year Ended December 31, 2010

Comment Title: Sub-recipient Monitoring

Reference Number(s): MLC-2008-02
(from attached schedule of findings, may include more than one)

Initial Year of Comment: 2008

Amount of Questioned Costs in Comment: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Management Letter): 2

CFDA Numbers and Program Name(s): All Federal Programs
Federal Grantor Agency(ies): All Federal Agencies

Status of Finding (check one):

Fully Corrected
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
{See OMB A-133 Section 315(b)(4)}

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The management of the City of New Orleans has a process in place to ensure that sub-
recipients comply with A-133 requirements.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR MANAGEMENT LETTER COMMENTS

City of New Orleans

For the Year Ended December 31, 2010

Comment Title: Section 108 Loans Receivables

Reference Number(s): MLC-2008-03
(from attached schedule of findings, may include more than one)

Initial Year of Comment: 2008

Amount of Questioned Costs in Comment: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Management Letter): 2

CFDA Numbers and Program Name(s): 14.248 – CDBG / Section 108 Loans

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development

Status of Finding (check one):

Fully Corrected _____
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The Management of the City of New Orleans will continue to explore its options to minimize the shortfall between payments received from Section 108 Loans Assisted Projects and the City's debt service obligations to HUD.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR MANAGEMENT LETTER COMMENTS

City of New Orleans

For the Year Ended December 31, 2010

Comment Title: Workforce investment Act Cash Draw-downs

Reference Number(s): MLC-2008-04
(from attached schedule of findings, may include more than one)

Initial Year of Comment: 2008

Amount of Questioned Costs in Comment: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Management Letter): 3

CFDA Numbers and Program Name(s): 17.258-260 – Workforce Investment

Federal Grantor Agency(ies): U.S. Department of Labor

Status of Finding (check one):

Fully Corrected _____
Partially Corrected X
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The City of New Orleans hired needed staff in 2011 to coordinate the drawdown process and to ensure that cash is requested in compliance with Federal and State requirements.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR MANAGEMENT LETTER COMMENTS

City of New Orleans

For the Year Ended December 31, 2010

Comment Title: Subrecipient Monitoring

Reference Number(s): MLC-2008-05
(from attached schedule of findings, may include more than one)

Initial Year of Comment: 2005

Amount of Questioned Costs in Comment: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Management Letter): 1

CFDA Numbers and Program Name(s): All programs

Federal Grantor Agency(ies): All funding sources

Status of Finding (check one):

Fully Corrected
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
(See OMB A-133 Section 315(b)(4))

Description of Status: (Include corrective action planned and anticipated completion date, if applicable):

The management of the City of New Orleans re-established its contracts with the CPA firms
for agreed-upon procedures to assist in fulfilling the City's Subrecipient monitoring
responsibilities.

Preparer's Signature: Natasha J. Meier

Phone Number: 504-458-4208

SUMMARY SCHEDULE OF PRIOR MANAGEMENT LETTER COMMENTS

City of New Orleans

For the Year Ended December 31, 2010

Comment Title: Grant Administration

Reference Number(s): MLC-2008-06
(from attached schedule of findings, may include more than one)

Initial Year of Comment: 2005

Amount of Questioned Costs in Comment: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Management Letter): 1

CFDA Numbers and Program Name(s): All programs

Federal Grantor Agency(ies): All funding sources

Status of Finding (check one):

Fully Corrected _____
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed
{See OMB A-133 Section 315(b)(4)}

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The management of the City of New Orleans is constantly assessing its current staffing levels and rehiring staff as needed.

Preparer's Signature: Natasha S. Musa

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Schedule of Expenditures of Federal Awards

Reference Number(s): 2009-01
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2008

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Single Audit Report): 30

CFDA Numbers and Program Name(s): All Federal Programs

Federal Grantor Agency(ies): All Federal Agencies

Status of Finding (check one):

Fully Corrected
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The City of New Orleans hired needed staff in 2011 to strengthen the internal controls to
ensure the accurate and timely preparation of the Schedule of Expenditures of Federal
Awards in the future.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Schedule of Expenditures of Federal Awards

Reference Number(s): 2009-02
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2009

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Single Audit Report): 31 - 32

CFDA Numbers and Program Name(s): All Federal Programs

Federal Grantor Agency(ies): All Federal Agencies

Status of Finding (check one):

Fully Corrected _____
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

Although it was late, the Management of the City of New Orleans submitted the completed data collection form and the single audit reporting package to the Legislative Auditor's office on July 30, 2010.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Matching, Level of Effort, Earmarking

Reference Number(s): 2009-03
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2007

Amount of Questioned Costs in Finding: \$ 1,369,886

Status of Questioned Costs (check one): Resolved Unresolved: N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Still in negotiation.

Page Number (from Single Audit Report): 33 - 34

CFDA Numbers and Program Name(s): 14.218 – Community Development Block Grant

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development

Status of Finding (check one):

Fully Corrected	<input checked="" type="checkbox"/>	Not Corrected	<input type="checkbox"/>
Partially Corrected	<input type="checkbox"/>	No Further Action Needed	<input type="checkbox"/>
Change of Corrective Action	<input type="checkbox"/>		

{See OMB A-133 Section 315(b)(4)}

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

A system of reporting, tracking and monitoring of subrecipients data has been established
and the Office of Community Development is in the process of reviewing files to document
the required match.

Preparer's Signature: Natasha A. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Activities Allowed or Unallowed

Reference Number(s): 2009-04
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2009

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Single Audit Report): 35 - 36

CFDA Numbers and Program Name(s): 97.036 – Emergency Management-State and Local Assistance

Federal Grantor Agency(ies): U.S. Department of Homeland Security

Status of Finding (check one):

Fully Corrected _____
Partially Corrected
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
(See OMB A-133 Section 315(b)(4))

Description of Status: (Include corrective action planned and anticipated completion date, if applicable):

The City of New Orleans hired needed staff in 2011 to strengthen the internal control and to ensure the proper identification and classification of FEMA grant eligible expenditures.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Reporting

Reference Number(s): 2009-05
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2007

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?

Page Number (from Single Audit Report): 37 - 38

CFDA Numbers and Program Name(s): 14.218 – Community Development Block Grant

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development

Status of Finding (check one):

Fully Corrected _____
Partially Corrected
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
{See OMB A-133 Section 315(b)(4)}

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The City of New Orleans hired needed staff in 2011 that are working on reconciling its records to reflect those of the Integrated Disbursement and Information System (IDIS) report of CDBG draw-downs and strengthen the procedures regarding accuracy of amounts reports HOPWA expenditures to the General Ledger. Also, on January 20, 2011 the Management of the City of New Orleans requested technical assistance from HUD regarding this matter.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Schedule of Expenditures of Federal Awards

Reference Number(s): 2009-06
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2008

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Single Audit Report): 30

CFDA Numbers and Program Name(s): All Federal Programs

Federal Grantor Agency(ies): All Federal Agencies

Status of Finding (check one):

Fully Corrected _____
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The City of New Orleans hired needed staff in 2011 to strengthen the internal controls to
ensure the accurate and timely preparation of the Schedule of Expenditures of Federal
Awards in the future.

Preparer's Signature: *Natasha J. Muse*

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Reporting

Reference Number(s): 2009-07
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2007

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A X

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?

Page Number (from Single Audit Report): 41-42

CFDA Numbers and Program Name(s): 14.241 – Housing Opportunities for Persons with AIDS

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development

Status of Finding (check one):

Fully Corrected _____
Partially Corrected x
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The City of New Orleans hired needed staff in 2011 that are currently working on reconciling
HOPWA expenditures to the General Ledger. Also, on January 20, 2011 the Management of
the City of New Orleans requested technical assistance from HUD regarding this matter.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Reporting

Reference Number(s): 2009-08
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2009

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?

Page Number (from Single Audit Report): 43-44

CFDA Numbers and Program Name(s): 14.241 – Urban Development Action Grant-Grantee
Loans (UDAG)

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development

Status of Finding (check one):

Fully Corrected
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The Management of the City of New Orleans has taken the necessary steps to reclassify the UDAG
Loan.

Preparer's Signature: Natasha E. Munn

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Equipment and Real Property Management

Reference Number(s): 2009-09

(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2009

Amount of Questioned Costs in Finding:

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?

Page Number (from Single Audit Report): 45 – 46

CFDA Numbers and Program Name(s): 14.218 – Community Development Block Grant

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development.

Status of Finding (check one):

Fully Corrected

Not Corrected _____

Partially Corrected _____

No Further Action Needed _____

Change of Corrective Action _____

(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The Management of the City of New Orleans furnished the Independent Auditors with copies of appraisals on the subject properties to support the release of funds for their respective acquisitions by Historic Restoration Inc. (HRI) and Efforts of Grace. The funds from the City that were applied to each property's acquisition did not exceed the appraised value and the issue was closed.

Preparer's Signature: Natasha G. [Signature]

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Cash Management

Reference Number(s): 2009-10
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2007

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Single Audit Report): 47 - 48

CFDA Numbers and Program Name(s): 17.258 – WIA – Adult Program, 17.259 –WIA Youth Activities, 17.260 – Dislocated Worker and 20.600 State and Community Highways Safety – Streets and Highways

Federal Grantor Agency(ies): U.S. Department of Labor

Status of Finding (check one):

Fully Corrected	<input checked="" type="checkbox"/>	Not Corrected	_____
Partially Corrected	_____	No Further Action Needed	_____
Change of Corrective Action	_____	(See OMB A-133 Section 315(b)(4))	

Description of Status: *(include corrective action planned and anticipated completion date, if applicable):*
The City of New Orleans hired needed staff in 2011 to coordinate the drawdown process and to ensure that cash is requested in compliance with Federal and State requirement.

Preparer's Signature: *Natasha J. Mueh*

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Equipment and Real Property Management

Reference Number(s): 2009-11
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2009

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Single Audit Report): 49 - 50

CFDA Numbers and Program Name(s): All Federal Programs

Federal Grantor Agency(ies): All Federal Agencies

Status of Finding (check one):

Fully Corrected _____
Partially Corrected
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The Management of the City of New Orleans are following procedures to assure that all
assets purchased with Homeland Security Cluster funds will be in compliance with the
requirement of the Equipment and Real Property Management of assets recordkeeping,
adequate control system and inventory requirement.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR FEDERAL AUDIT FINDINGS

City of New Orleans

For the Year Ended December 31, 2010

Finding Title: Reporting

Reference Number(s): 2009-12
(from attached schedule of findings, may include more than one)

Initial Year of Finding: 2009

Amount of Questioned Costs in Finding: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?

Not Applicable

Page Number (from Single Audit Report): 51 - 52

CFDA Numbers and Program Name(s): All Federal Programs

Federal Grantor Agency(ies): All Federal Agencies

Status of Finding (check one):

Fully Corrected
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
(See OMB A-133 Section 315(b)(4))

Description of Status: (Include corrective action planned and anticipated completion date, if applicable):

The Management of the City of New Orleans prepared and submitted a Consolidated Annual Evaluation Report as required by regulation.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR MANAGEMENT LETTER COMMENTS

City of New Orleans

For the Year Ended December 31, 2010

Comment Title: Urban Development Grant Receivable

Reference Number(s): MLC-2009-01
(from attached schedule of findings, may include more than one)

Initial Year of Comment: 2008

Amount of Questioned Costs in Comment: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Management Letter): 2

CFDA Numbers and Program Name(s): 14.221 – Urban Development Action Grant

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development

Status of Finding (check one):

Fully Corrected _____
Partially Corrected _____
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
{See OMB A-133 Section 315(b)(4)}

Description of Status: (include corrective action planned and anticipated completion date, if applicable):
The Management of the City of New Orleans will continue to pursue collection of these
outstanding receivables to assist in funding future projects to the benefit of the City and the
citizens of New Orleans.

Preparer's Signature: *Natasha J. Muse*

Phone Number: 504 - 658 - 4208

SUMMARY SCHEDULE OF PRIOR MANAGEMENT LETTER COMMENTS

City of New Orleans

For the Year Ended December 31, 2010

Comment Title: Section 108 Loans Receivables

Reference Number(s): MLC-2009-02
(from attached schedule of findings, may include more than one)

Initial Year of Comment: 2008

Amount of Questioned Costs in Comment: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Management Letter): 2

CFDA Numbers and Program Name(s): 14.248 – CDBG / Section 108 Loans

Federal Grantor Agency(ies): U.S. Department of Housing and Urban Development

Status of Finding (check one):

Fully Corrected	_____	Not Corrected	_____
Partially Corrected	_____	No Further Action Needed	<input checked="" type="checkbox"/>
Change of Corrective Action	_____	{See OMB A-133 Section 315(b)(4)}	

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The Management of the City of New Orleans will continue to explore its options to minimize the shortfall between payments received from Section 108 Loans Assisted Projects and the City's debt service obligations to HUD.

Preparer's Signature: Natasha J. Misa

Phone Number: 504 - 658 - 4208

SUMMARY SCHEDULE OF PRIOR MANAGEMENT LETTER COMMENTS

City of New Orleans

For the Year Ended December 31, 2010

Comment Title: Workforce investment Act Cash Draw-downs

Reference Number(s): MLC-2009-03
(from attached schedule of findings, may include more than one)

Initial Year of Comment: 2008

Amount of Questioned Costs in Comment: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?
Not Applicable

Page Number (from Management Letter): 3

CFDA Numbers and Program Name(s): 17.258-260 – Workforce Investment

Federal Grantor Agency(ies): U.S. Department of Labor

Status of Finding (check one):

Fully Corrected _____
Partially Corrected
Change of Corrective Action _____

Not Corrected _____
No Further Action Needed _____
(See OMB A-133 Section 315(b)(4))

Description of Status: (include corrective action planned and anticipated completion date, if applicable):

The City of New Orleans hired needed staff in 2011 to coordinate the drawdown process and to ensure that cash is requested in compliance with Federal and State requirements.

Preparer's Signature: Natasha J. Muse

Phone Number: 504-658-4208

SUMMARY SCHEDULE OF PRIOR MANAGEMENT LETTER COMMENTS

City of New Orleans

For the Year Ended December 31, 2010

Comment Title: Grant Administration

Reference Number(s): MLC-2009-04

(from attached schedule of findings, may include more than one)

Initial Year of Comment: 2005

Amount of Questioned Costs in Comment: \$ -0-

Status of Questioned Costs (check one): Resolved _____ Unresolved: _____ N/A

Briefly describe the status of the Questioned Costs. Were they refunded to federal government?
Are they still in negotiation?

Not Applicable

Page Number (from Management Letter): 3

CFDA Numbers and Program Name(s): All programs

Federal Grantor Agency(ies): All funding sources

Status of Finding (check one):

Fully Corrected _____

Partially Corrected _____

Change of Corrective Action _____

Not Corrected _____

No Further Action Needed

(See OMB A-133 Section 315(b)(4))

Description of Status: (Include corrective action planned and anticipated completion date, if applicable):

The management of the City of New Orleans is constantly assessing its current staffing levels and rehiring staff as needed.

Preparer's Signature: Natasha L. Muse

Phone Number: 504-658-4208

**CITY OF NEW ORLEANS
CORRECTIVE ACTION PLAN - AUDIT FINDINGS
DECEMBER 31, 2010**

AUDIT FINDINGS	PROPOSED CORRECTIVE ACTION	ANTICIPATED COMPLETION DATE	CONTACT PERSON	FEDERAL/ PASS THROUGH AGENCY CONTACTED
<p>2010-01 Accounting and Reporting - Schedule of Expenditures of Federal Awards</p> <p>The Independent Auditors noted weaknesses in internal controls over financial reporting involving the accuracy, completeness and consistency surrounding the preparation of the Schedule of Expenditures of Federal Awards</p>	<p>The Management of the City of New Orleans hired additional staff to strengthen the internal control for the Schedule of Expenditures of Federal Awards to ensure the accurate and timely preparation of the Schedule.</p>	<p>Dec. 31, 2011</p>	<p>Norman Foster Chief Financial Officer</p>	<p>All Federal Awards</p>
<p>2010-02 Timely Submission of Single Audit Report to the Legislative Auditor</p> <p>The Independent Auditors noted that the City of New Orleans did not comply with the requirement to submit the data collection form and the single audit reporting package within the prescribed time frame.</p>	<p>Although it was late, the Management of the City of New Orleans submitted the completed data collection form and Single Audit Report package to the Legislative Auditor's Office.</p>	<p>No further action needed</p>	<p>Norman Foster Chief Financial Officer</p>	<p>All Federal Awards</p>
<p>2010-03 Reporting</p> <p>The Independent Auditors noted un-reconciled differences between amounts reported in IDIS reports versus the comparable amounts as reflected in the accounting records. Additionally, the Independent Auditors were unable to obtain a detail of IDIS Report CO4PR26 Line 27=Amounts disbursed in IDIS for Public Services and Line 37-Amounts disbursed for Planning and Administration was insufficient to permit Testing.</p>	<p>The Management of the City of New Orleans hired needed staff that is working on reconciling its records to reflect those of the Integrated Disbursement and Information System (IDIS) report of CDBG draw-downs and strengthen the procedures regarding accuracy of amounts reported in IDIS. Also, on January 20, 2011 the Management of the City of New Orleans requested technical assistance from HUD regarding this matter.</p>	<p>Dec. 31, 2011</p>	<p>Norman Foster Chief Financial Officer</p>	<p>HUD</p>

AUDIT FINDINGS	PROPOSED CORRECTIVE ACTION	ANTICIPATED COMPLETION DATE	CONTACT PERSON	FEDERAL/ PASS THROUGH AGENCY CONTACTED
<p>2010-04 Cash Management</p> <p>The Independent Auditor noted that a UDAG recipient of loan and grant funds commingled the loan and grant funds into one bank account. He also, noted that the Management of the City of New Orleans is not properly monitoring the recipient.</p>	<p>The Subrecipient has resolved the commingling of the loan and grant funds. The Management of the City of New Orleans will follow up timely on all cash management practices of Contractors. In addition, the Management of the UDAG program will continue to follow its procedures to ensure all required monitoring activities of subrecipients, including cash management, quarterly reporting and site-visits, are performed <i>timely and appropriate documentation</i> of the monitoring be retained.</p>	<p>No further action needed</p>	<p>Aimee Quirk Advisor to the Mayor for Economic Development</p>	<p>HUD</p>
<p>2010-05 Subrecipient Monitoring</p> <p>The Independent auditor was unable to ascertain that the City checked CCR to determine whether Subrecipients selected for testing were registered. The Independent Auditor also noted weaknesses in Subrecipient monitoring.</p>	<p>The Management of the City of New Orleans will incorporate into its existing Supernofa process a requirement for subrecipients to submit their DUNS number when <i>applying for funding</i>; appropriate staff will confirm registration via the CCR.</p>	<p>Dec. 31, 2011</p>	<p>Cedric Grant Deputy Mayor of Facilities, Infrastructure and Community Development</p>	<p>HUD</p>
<p>2010-06 Subrecipient Monitoring</p> <p>The Independent Auditor noted that Subrecipient monitoring was not done for seven (7) of the eight (8) Subrecipients selected for testing.</p>	<p>The Management of the City of New Orleans is implementing a staffing realignment which will focus resources on program requirements including monitoring to ensure compliance in accordance with requirements of OMB Circular A-133.</p>	<p>Nov. 30, 2011</p>	<p>Cedric Grant Deputy Mayor of Facilities, Infrastructure and Community Development</p>	<p>HUD</p>

AUDIT FINDINGS	PROPOSED CORRECTIVE ACTION	ANTICIPATED COMPLETION DATE	CONTACT PERSON	FEDERAL/ PASS THROUGH AGENCY CONTACTED
<p>2010-07 Reporting</p> <p>The Independent Auditors noted that HOPWA expenditures per the IDIS report C04PR80 did not agree to the amounts contained in neither the HUD-40110 nor the general ledger. The Independent Auditors noted a difference of \$554,685 between the accounting records and IDIS.</p>	<p>The City of New Orleans hired needed staff in 2011 that are currently working on reconciling HOPWA expenditures to the General Ledger. Also, on January 20, 2011 the Management of the City of New Orleans requested technical assistance from HUD regarding this matter.</p>	<p>Dec. 31, 2011</p>	<p>Norman Foster Chief Financial Officer</p>	<p>HUD</p>
<p>2010-08 Reporting</p> <p>The Independent Auditors noted un-reconciled variance in expenditures between the HPRP 2010 Annual Report (1,533,727) and the accounting records (3,389,376) a deference of \$1,855,649.</p>	<p>The Management of the City of New Orleans hired needed staff that are working on reconciling its records to reflect those of the Integrated Disbursement and Information System (IDIS) report of HPRP draw-downs and strengthen the procedures regarding accuracy of amounts reported in IDIS.</p>	<p>Dec. 31, 2011</p>	<p>Norman Foster Chief Financial Officer</p>	<p>HUD</p>
<p>2010-09 Reporting</p> <p>The Independent Auditors noted no periodic documented reconciliations of federal financial reports to the general ledger. They also noted that the general ledger expense balances for the month are not the basis for monthly reporting to the state. Additionally, cash reimbursements are ultimately affected as funds drawn do not always agree to the grant or period in which they are reported on the general ledger.</p>	<p>The Management of the City of New Orleans will revise its reporting policy to ensure that when reporting the financials will reconcile to the general ledger.</p>	<p>Feb. 29, 2012</p>	<p>Norman Foster Chief Financial Officer</p>	<p>HUD</p>

AUDIT FINDINGS	PROPOSED CORRECTIVE ACTION	ANTICIPATED COMPLETION DATE	CONTACT PERSON	FEDERAL/ PASS THROUGH AGENCY CONTACTED
<p>2010- 10 Equipment and Real Property Management</p> <p>The Independent Auditors noted that the Management of the City of New Orleans maintains a fixed asset ledger that includes a description of the asset, and identification number, acquisition date and cost, and disposition date. However, the Independent Auditors also noted that the ledger does not identify the location of the asset and whether it was purchased with federal funds. A complete copy of the State of Louisiana's Guide for Capitalization and Depreciation of Capital Assets could not be located and the City does not perform a physical inventory of equipment at least one very two years.</p>	<p>The Management of the City of New Orleans will assure that all assets purchased with Federal funds will be in compliance with the requirement of the Equipment and Real Property Management of assets recordkeeping, adequate control system and inventory requirement.</p>	<p>Jan. 31, 2012</p>	<p>Lt. Col. Jerry Sneed Deputy Mayor of Public safety</p> <p>Norman Foster Chief Financial Officer</p>	<p>FEMA</p>
<p>2010-11 Reporting</p> <p>The Independent Auditors noted that the Management of the City of New Orleans had not completed the reconciliation of the financial system to the actual Federal reimbursement. Mis-posting of expenditures to the FEMA funds and unrecorded reimbursements to the FEMA funds were noted</p>	<p>The Management of the City of New Orleans is continuing its efforts to reconcile the FEMA funds to the actual federal grants.</p>	<p>Jan. 31, 2012</p>	<p>Norman Foster Chief Financial Officer</p>	<p>FEMA</p>
<p>2010-12 Activities Allowed or Unallowed</p> <p>The Independent Auditors noted weaknesses in internal control as it pertains to the classification and identification of Federal Emergency Management Agency (FEMA) disbursements ten (10) out of fifty (50) disbursements had problems.</p>	<p>The City of New Orleans hired needed staff in 2011 to strengthen the internal control and to ensure the proper identification and classification of FEMA grant eligible expenditures.</p>	<p>Dec. 31, 2011</p>	<p>Norman Foster Chief Financial Officer</p>	<p>FEMA</p>

AUDIT FINDINGS	PROPOSED CORRECTIVE ACTION	ANTICIPATED COMPLETION DATE	CONTACT PERSON	FEDERAL/ PASS THROUGH AGENCY CONTACTED
<p>2010- 13 Reporting</p> <p>The Independent Auditors noted that the Management of the City of New Orleans did not provide the Reimbursement Request Forms with supporting documentation for ten (10) of the fifty (50) disbursements examined.</p>	<p>The Management of the City of New Orleans will ensure that the roles and responsibilities of all agreements are communicated and adhered to by all parties</p>	<p>Feb. 28, 2012</p>	<p>Norman Foster Chief Financial Officer</p>	<p>FEMA</p>

**CITY OF ORLEANS
CORRECTIVE ACTION PLAN-INDEPENDENT AUDITOR'S COMMENTS TO MANAGEMENT
DECEMBER 31, 2010**

MANAGEMENT COMMENTS	PROPOSED CORRECTIVE ACTION	ANTICIPATED COMPLETION DATE	CONTACT PERSON	FEDERAL/ PASS THROUGH AGENCY CONTACT
<p>2010-MLC-01 Loan Payments</p> <p>The Independent Auditors noted that the Management of the City of New Orleans is posting debt payments only to the Section 108 loan as if it is the only source of repayment of the related loan to HUD for the payment.</p>	<p>The Management of the City of New Orleans will review the procedures for posting of the City's debt payment and make adjustments as needed.</p>	<p>Dec. 31, 2011</p>	<p>Aimee Quirk Advisor to the Mayor for Economic Development</p>	<p>HUD</p>
<p>2010-MLC-02 Loans Documentation</p> <p>The Independent Auditors noted that debt payment schedules provided for two (2) Urban Development Action Grants (UDAG) loans to recipients did not equal the total required payments under the applicable promissory notes.</p>	<p>The Management of the City of New Orleans will update the promissory notes to reflect the actual repayment terms of the loans</p>	<p>Nov. 30, 2011</p>	<p>Aimee Quirk Advisor to the Mayor for Economic Development</p>	<p>HUD</p>