### Greater Ward One Waterworks District of Lincoln Parish

Annual Financial Statements
For the Year Then Ended December 31, 2021

### Greater Ward One Waterworks District of Lincoln Parish

### Annual Financial Statements For the Year Ended December 31, 2021 With Supplemental Information Schedules

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The management of the Greater Ward One Waterworks District of Lincoln Parish, Louisiana offers readers of the Greater Ward One Waterworks, Louisiana's (District) financial statements this narrative overview and analysis of the financial activities of the District for the fiscal year ended December 31, 2021. This management discussion and analysis ("MD&A") is designed to provide an objective analysis of the District's financial activities based on currently known facts, decisions, and conditions. It is intended to provide readers with a broad overview of District finances. It is also intended to provide readers with an analysis of the District's short-term and long-term activities based on information presented in the financial report and fiscal policies that have been adopted by the District. Specifically, this section is designed to assist the reader in focusing on significant financial issues, provide an overview of the District's financial activity, identify changes in the District's financial position (its ability to address the next and subsequent year challenges), identify any material deviations from the financial plan (the approved budget), and identify individual fund issues or concerns.

This is the tenth year the District has presented its financial statements under the reporting model required by the Governmental Accounting Standards Board Statement No. 34. This reporting model changes the presentation of financial data, and also the manner in which the information is recorded. We encourage readers to consider the information presented here in conjunction with additional information presented throughout this report.

#### **Overview of the Financial Statements**

This section is intended to serve as an introduction to the District's financial statements. The District's basic financial statements consist of the government-wide financial statements, fund financial statements, and notes to the financial statements. This report also contains other supplementary information, which is in addition to the basic financial statements.

#### Government-Wide Financial Statements

Government-wide financial statements are designed by GASB Statement No. 34 to change the way in which governmental financial statements are presented. It now provides readers with a concise "entity-wide" Statement of Net Position and Statement of Activities, which seek to give the user of the financial statements a broad overview of the District's financial position and results of operations in a manner similar to private sector businesses.

The statement of net position presents information on all of the District's assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private sector companies. The difference between the two is reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or weakening.

The statement of activities presents information which shows how the government's net position changed during this fiscal year. All changes in net position are reported as soon as the underlying event occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future periods (e.g. uncollected water bills).

These reports are broken down by business-type activities. Business-type activities are functions that are intended to support their costs through charges for services or fees; such as the Water Departments.

#### Government-wide Financial Analysis

As noted earlier, net position may, over time, serve as a useful indicator of a government's financial position. At the close of the most recent fiscal year, the District's assets exceeded its liabilities by \$1,791,889 (net position); this represents an increase of \$229,198 from the last fiscal year. Of this total net asset amount, \$680,796 is unrestricted net position. The District's net position are comprised entirely from business-type activities.

The following is a condensed statement of the Greater Ward One Waterworks's net position as of December 31, 2021:

	2021	2020	Variance
Assets Current & Other Assets	Ø1 100 222	\$1,048,183	\$140,149
	\$1,188,332		. ,
Capital Assets (net)	1,762,878	1,726,874	36,004
Total Assets	\$2,951,210	<u>\$2,775.057</u>	\$176,153
Liabilities			
Other Liabilities	\$168,403	\$163,232	\$5,171
Long-term Liabilities	990,918	1,049,134	(58,216)
Total Liabilities	1,159,321	1,212,366	(53,045)
Net Position			
Invested in capital assets, net	744,210	649,990	94,220
Restricted	366,883	353,530	13,353
Unrestricted	680,796	559,171	121,625
Total Net Position	\$1.791.889	\$1,562,691	\$229,198

The District's net position of \$744,210 reflects its investment in capital assets (e.g. land, buildings, machinery and equipment, etc.) less any related debt used to acquire those assets still outstanding. The District uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the District's capital assets are reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since capital assets themselves cannot be used to liquidate these liabilities.

The balance in restricted net position is \$366,883, which is restricted for debt. The remaining balance of \$680,796 is unrestricted net position, which may be used to meet the District's on-going obligations to citizens and creditors.

The District has total outstanding debt of \$1,159,321, which was used to finance some of the \$1,762,878 capital assets. Total liabilities of \$1,159,321, are equal to 65% of the total net position.

The following is a summary of the statement of activities:

	2021	2020	Variance
Revenue Program Revenue Operating Grants & Contributions	\$891,225	\$733,414 0	\$157,811 0
General Revenue & Transfers Total Revenue	3,025 894,250	4,148 737,562	(1,123) 156,688
Expenses			
Water Utilities Total Expenses	665,052 665,052	678,382 678,382	(13,330) (13,330)
Increase (Decrease) in Net Position Net Position, December 31, 2020	229,198 1,562,691	59,180 _1,503,511	170,018 59,180
Net Position, December 31, 2021	\$1,791,889	\$1,562,691	\$202.538

#### Governmental Activities

The District does not have any governmental activities.

#### **Business-type Activities**

The business-type activities of the District are those that charge a fee to customers for the services provided. The District has one business-type activity, which are accounted for in enterprise fund. The District uses enterprise fund to account for the revenues and expenses related to the provision of water services.

The following is a summary of the business-type activities of the District:

	Operating Revenues	Net of Purchases
	Water	Total
Fiscal year ended December 31, 2020	\$733,709	\$733,709
Fiscal year ended December 31, 2021	755,788	755,788
Increase (decrease) between years	\$22,079	\$22,079

	Operating Expenses		
	Water	Total	
Fiscal year ended December 31, 2020	\$629,720	\$629,720	
Fiscal year ended December 31, 2021	618,118	618,118	
Increase (decrease) between years	(\$11,602)	(\$11,602)	
	Net Income (Loss)	From Operations	
	Water	Total	
Fiscal year ended December 31, 2020	\$103,989	\$103,989	
Fiscal year ended December 31, 2021	137,670	137,670	
Increase (decrease) between years	\$33,681	\$33,681	

The reasons for major fluctuations noted above are as follows:

Increase in Operating Revenues was due to increase in water usage which increased water revenues. Decrease in Operating Expenses was the result of decrease in repairs and maintenance and wages, per management.

#### **Fund Financial Statements - Governmental Funds**

The fund financial statements provide more detailed information about the District as a whole. Funds are accounting devices that the District uses to keep track of specific sources of funding and spending for a particular purpose.

The District currently maintains no individual governmental fund types.

### Fund Financial Statements - Proprietary Funds

The District maintains one proprietary fund. A proprietary fund is used to report the same functions as business-type activities. The District uses its enterprise fund (the first type of proprietary fund) to account for its Water Operations. The enterprise fund reports the same functions presented as business-type activities in the government-wide financial statements.

Financial Analysis of the District's Proprietary Fund

The District's proprietary fund shows an increase in ending net position of \$229,198. The 2021 operating income of the Water Department totaling \$137,670 represents an increase of \$33,681 from fiscal year 2020.

In that, financial statements of enterprise funds are presented on the same basis of accounting as in both the governmental-wide financial statements and the individual fund statements. All comments and analysis made under business-type activities apply to these funds.

Proprietary Fund Budgetary Highlights

The District amended their original budget once during the course of the year.

The actual revenues for the current fiscal year were more than budgeted revenues by \$135,401 for a positive variance. Actual expenses for the current fiscal year were less than budgeted expenses by \$21,177 for a positive variance.

Capital Asset and Debt Administration

The total net investment in capital assets as of December 31, 2021 is \$744,210.

**Current Financial Factors** 

The expenses for this fiscal year are expected to be comparable to prior year.

Requests for Information

This financial report is designed to provide a general overview of the Greater Ward One Waterworks District's finances for all with an interest in the government's operations. Questions concerning any of the information provided in this report or requests for additional information should be addressed to Secretary/Treasurer, 318-255-7995, P. O. Drawer 637, Ruston, LA 71273.

### WADE & PERRY

# Certified Public Accountants A Professional Accounting Corporation Members: AICPA/ Society of LCPA's

Independent Auditor's Report

Board of Commissioners Greater Ward One Waterworks District of Lincoln Parish Ruston, Louisiana

#### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities of Greater Ward One Waterworks District ("District"), as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities of Greater Ward One Waterworks District, as of December 31, 2021, and the respective changes in financial position and where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Other Matters

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 1-5 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The following schedules are presented for the purpose of additional analysis and are not a required part of the basic financial statements: budget comparison schedule, schedule of compensation paid to commissioners, schedule of changes in restricted assets, schedule of insurance, schedule of federal financial assistance and the schedule of compensation, benefits and other payments to agency head.

Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the management's discussion and analysis and budgetary comparison information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

#### Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued a report dated March 29, 2022, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of the testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the District's internal control over financial reporting and compliance.

Ruston, Louisiana March 29, 2022 Greater Ward One Waterworks District of Lincoln Parish Statement of Net Position, Proprietary Fund December 31, 2021

	2021	2020
ASSETS		
Cash and equivalents	\$747,774	\$632,727
Receivables	58,455	50,806
Prepaid items	15,220	11,120
Restricted assets	366,883	353,530
Capital assets (net)	1,762,878	1,726,874
TOTAL ASSETS	\$2,951,210	\$2,775,057
Deferred outflows of resources	0	0
LIABILITIES		
Accounts, salaries, and other payables	\$19,132	\$17,489
Payable from restricted assets	121,521	117,993
Loans payable - current	27,750	27,750
Loans payable - noncurrent	990,918	1,049,134
TOTAL LIABILITIES	1,159,321	1,212,366
Deferred inflows of resources	0	0
NET POSITION		
Net invested in capital assets	744,210	649,990
Restricted for retirement of debt	366,883	353,530
Unrestricted	680,796	559,171
TOTAL NET POSITION	<u>\$1,791,889</u>	<u>\$1,562,69</u> 1

Greater Ward One Waterworks District of Lincoln Parish Statement of Activities Year Ended December 31, 2021

		Program Revenues			Net (Expenses) Changes o	
			Operating	Capital	Govern	nment
		Charges for	Grants and	Grants &		
	Expenses	Services	Contributions	Contributions	2021	2020
Business-type activities						
Water charges	\$665,052	\$755,296		\$135,929	\$226,173	\$55,032
Total business-type activities	665,052	755,296_	0	135,929	226,173	55,032
Total primary government	\$665,052	\$755,296	\$0	\$135,929	\$226,173	\$55,032
	General rever	nues:				
	Investment	earnings			2,534	3,853
	Gain on sal	e of asset				0
	Other gener	ral revenues			491	295
	Total gener	al revenues ar	nd transfers		3,025	4,148
	Change in Ne	t Position			229,198	59,180
	Net position -	beginning			1,562,691	1,503,511
	Net position -	ending			\$1,791,889	<u>\$1,562,691</u>

Greater Ward One Waterworks District of Lincoln Parish Statement of Revenues, Expenses, and Changes in Net Position Proprietary Fund For the Year Ended December 31, 2021

	2021	2020
Operating Revenues		
Charges for services - water sales	\$722,826	\$697,998
Meter taps	29,260	31,955
Miscellaneous income	3,702	3,756
Total Operating Revenues	755,788	733,709
Operating Expenses		
Cost of sales and services	285,868	308,145
Administration	216,246	207,990
Depreciation	116,004	113,585
Total Operating Expenses	618,118	629,720
Operating income (loss)	137,670	103,989
Nonoperating revenue (expenses)		
Interest earnings	2,534	3,853
Interest expense	(46,935)	(48,662)
Total Nonoperating Revenue (Expenses)	(44,401)	(44,809)
Income before contributions and transfers	93,269	59,180
Capital contributions	135,929	0
Sale of assets	0	0
Change in Net Position	229,198	59,180
Total Net Position - Beginning	1,562,691	1,503,511
Total Net Position - Ending	\$1,791,889	\$1,562,691

Greater Ward One Waterworks District of Lincoln Parish Statement of Cash Flows, Proprietary Funds For the Year Ended December 31, 2021

	2021	2020
Cash Flows from Operating Activities		
Receipts from customers and users	\$748,139	\$740,063
Payments to suppliers	(360,816)	(374,840)
Payments to employees	(139,985)	(136,267)
Net Cash Provided by Operating Activities	247,338	228,956
Cash Flows from Noncapital Financing Activities		
Loan proceeds from USDA	0_	0
Net Cash Provided (Used) by Noncapital Financing Activities	0	0
Cash Flows from Capital and Related Financing Activities		
Purchases of capital assets	(152,008)	(95,347)
Capital contributions	135,929	0
Principal paid on capital debt	(58,216)	(26,631)
Interest paid on capital debt	(47,177)	(48,762)
Net Cash Provided (Used) by Capital and Related Financing Activities	(121,472)	(170,740)
Cash Flows from Investing Activities		
Interest and dividends received	2,534	3,853
Net Cash Provided by Investing Activities	2,534	3,853
Net Increase in Cash and equivalents	128,400	62,069
Cash and equivalents, Beginning of Year	986,257	924,188
Cash and equivalents, End of Year	\$1,114,657	\$986,257
Reconciliation of Operating Income to Net Cash Provided (used) by Operating Activities		
Operating income	\$137,670	\$103,989
Depreciation expense	116,004	113,585
(Increase) decrease in accounts receivable	(7,649)	6,354
Increase (decrease) in customer deposits	3,770	6,610
Increase (decrease) in accounts, salaries, and other payables	1,643	(652)
(Increase) decrease in prepaid expenses	(4,100)	(930)
Increase (decrease) in accrued interest payable	0	0
Net Cash Provided by Operating Activities	247,338	228,956
Reconciliation of total cash and cash investments:		
Current assets - cash and cash investments	\$747,774	\$632,727
Restricted assets - cash and cash investments	366,883	353,530
Total cash and cash investments	\$1,114,657	\$986,257

Notes to the Financial Statements

#### INTRODUCTION

The Greater Ward One Waterworks District of Lincoln Parish was organized in 1967 as a political subdivision of Lincoln Parish to provide water usage and service to the residents of Greater Ward One Waterworks District in Lincoln parish. The District has five commissioners comprising the board who are appointed by the Board of Commissioners. The commissioners are compensated at a fixed amount per meeting. The District serves approximately 1,152 active customers and employs four people. The District operates three facilities with approximately 85 miles of water lines.

GASB Statement No. 14, *The Reporting Entity*, established criteria for determining the governmental reporting entity and component units that should be included within the reporting entity. Under provisions of this Statement, the District is considered a primary government, since it is a special purpose government that has a separately elected governing body, is legally separate, and is fiscally independent of other state and local governments. As used in GASB Statement No. 14, fiscally independent means that the District may, without the approval or consent of another governmental entity, determine or modify its own budget, levy its own taxes or set rates or charges, and issue bonded debt.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of changes in net position) report information on all of the nonfiduciary activities of the primary government. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charge to customers or applicants who purchase, use or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

### B. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

The District reports the following major proprietary fund:

The Water fund is to account for the provision of water services to the customers of the District. All activities necessary to provide such services are accounted for in this fund, but not limited to, administration, operations, maintenance, financing, and related debt service and billing.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the governments enterprise operations. Elimination of those charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Operating expenses for enterprise funds and internal service funds include the costs of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

#### C. Deposits and Investments

The District's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition. State law and the District's investment policy allow the District to invest in collateralized certificates of deposits, government back securities,

commercial paper, the state sponsored investment pool, and mutual funds consisting solely of government backed securities. Investments for the District are reported at fair value.

#### D. Restricted Assets

Certain proceeds of the District's revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the statement of net position because their use is limited by applicable bond covenants.

#### E. Capital assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government- wide financial statements. Capital assets are capitalized at historical cost or estimated cost (the extent to which fixed asset costs have been estimated and the methods of estimation should be disclosed) if historical cost is not available (or describe other method of valuation). Donated assets are recorded as capital assets at their estimated fair market value at the date of donation. The District maintains a threshold level of \$1,000 or more for capitalizing capital assets.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. All capital assets, other than land, are depreciated using the straight-line method over the following useful lives:

Description	Estimated Lives
Land	N/A
Water lines and wells	40 years
Improvements	15 years
Building	25 years
Equipment	5-7 years

#### F. Compensated Absences

The District has the following policy relating to vacation and sick leave:

Employees of the District cannot accrue vacation or sick time. Therefore, no liability has been recorded.

#### G. Fund Equity

In the government wide statements, equity is classified as net position and displayed in three components:

- a. Net investment in capital assets Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.
- b. Restricted net position Consists of net assets with constraints placed on the use with by (1) external groups such as creditors, grantors, contributors, or laws and regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
- c. Unrestricted net position All other net position that do not meet the definition of "restricted" or "invested in capital assets, net of related debt"

Proprietary fund equity is classified in the same manner as in the government-wide statements.

#### H. Comparative Data/Reclassifications

Comparative total data for the prior year have been presented only for individual enterprise funds in order to provide an understanding of the changes in the financial position and operations of these funds. Also, certain amounts presented in the prior year data have been reclassified in order to be consistent with the current year's presentation.

#### I. Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America require management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenditures, and expenses during the reporting period. Actual results could differ from the estimates.

#### 2. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

BUDGET INFORMATION The District uses the following budget practices:

The District adopted a budget for the fiscal year ended December 31, 2021 for the proprietary fund. The District follows the following procedures in establishing the budgetary data reflected in the financial statements. During the November meeting, the clerk submits to the board of commissioners a proposed operating budget for the fiscal year commencing January 1. The operating budget includes proposed expenses and the means of financing them. Also during the November meeting, the budget is legally enacted through passage of an ordinance. The public is invited to attend all meetings. The clerk is authorized to transfer budgeted amounts between departments within the fund; however, any revisions that alter the total expenses of the fund must be approved by the board of commissioners. Appropriations lapse at the end of the year. There was one amendment.

#### 3. CASH AND CASH EQUIVALENTS

At December 31, 2021, the District has cash and cash equivalents (book balances) totaling \$1,114,657 as follows:

Petty cash	\$500
Interest-bearing demand deposits	429,710
Investments	684,447_
Total	\$1,114,657

These deposits are stated at cost, which approximates market. Under state law, these deposits (or the resulting bank balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The market value of the pledged securities plus the federal deposit insurance must at all times equal the amount on deposit with the fiscal agent. These securities are held in the name of the pledging fiscal agent bank in a holding or custodial bank that is mutually acceptable to both parties.

At December 31, 2021, the District has \$1,124,256 in deposits (collected bank balances). These deposits are secured from risk by \$1,104,851 of federal deposit insurance and \$1,293 of pledged securities held by the custodial bank in the name of the fiscal agent bank. (GASB Category 3). The District is at risk for the excess balance of \$18,112.

#### 4. INVESTMENTS

Investments include 2 certificates of deposit with maturities of 1 and 5 years that have been included in cash and equivalents in the basic financial statements. Investments are categorized into these three categories of credit risk:

- 1. Insured or registered, or securities held by the District or its agent in the District's name
- 2. Uninsured and unregistered, with securities held by the counterparty's trust department or agent in the District's name
- 3. Uninsured and unregistered, with securities held by the counterparty, or by its trust department or agent but not in the District's name

At fiscal year-end, the District's investments balances were as follows:

				Carrying amount			Total
	C	ategory		Fair	Amortized		Carrying
Type of investment	I	2	3	<u>Value</u>	Cost	_Cost_	Amount
Certificates of deposit	\$185,728			\$185,728			\$185,728
Total investments	<u>\$185,728</u>	\$0_	\$0	<u>\$185,728</u>	\$0	<u>\$0</u>	<u>\$185,728</u>

#### 5. RECEIVABLES

The receivables of \$58,455 at December 31, 2021, consist solely of amounts due for monthly water usage.

#### 6. CAPITAL ASSETS

Capital assets and depreciation activity as of and for the year ended December 31, 2021, for the primary government is as follows:

	Beginning			Ending
	Balance	Increases	<u>Decreases</u>	Balance
Business-type activities:				
Capital assets, not being depreciated				
Land	\$52,640			\$52,640
Construction in progress	61,122		(\$61,122)	0
Total capital assets not being depreciated	113,762	0	(61,122)	52,640
Capital assets being depreciated				
Buildings	80,045	6,830		86,875
Improvements other than buildings	1,549,494	6,825		1,556,319
Machinery and equipment	2,216,175	\$199,475		2,415,650
Vehicles	37,968			37,968
Total capital assets being depreciated	3,883,682	213,130	0	4,096,812

### Greater Ward One Waterworks District of Lincoln Parish

### Notes to the Financial Statements As of and For the Year Ended December 31, 2021

	Beginning			Ending
	Balance	Increases	Decreases	Balance
Accumulated depreciation	2,270,571	116,004		2,386,575
Total capital assets being depreciated, net	\$1,726,873	\$97,126	(\$61,122)	\$1,762,877

#### 7. ACCOUNTS, SALARIES, AND OTHER PAYABLES

The payables of \$19,132 at December 31, 2021, are as follows:

Withholdings	\$7,673
Accounts	11,459
Other	
Total	<u>\$19,132</u>

#### 8. LONG-TERM OBLIGATIONS

The following is a summary of the long-term obligation loans payable transactions for the year ended December 31, 2021:

Long-term obligations at beginning of year	\$1,076,884
Additions	0
Deductions	(58,216)
Long-term obligations at end of year	\$1,018,668

The following is a summary of the current (due in one year or less) and the long-term (due in more than one year) portions of long-term obligations as of December 31, 2021:

Current portion	\$27,750
Long-term portion	990,918
Total	\$1,018,668

The loans payable at December 31, 2021, are comprised of the following individual issues:

	Outstanding 12/31/21
\$280,000 1997 Water Revenue Bonds dated 4-1-97, due in annual installments of \$6,554 to \$1,456 through March 20, 2037, interest at 5.5%	\$148,763
\$1,102,000 2008 Water Revenue Bonds dated 12-28-05, due in monthly installments of \$4,827 through December 1, 2045, interest at 4.25%	869,905
Total	\$1,018,668

The annual requirements to amortize all loans outstanding as of December 31, 2021, including interest of \$639,342 are as follows:

Year Ending December 31,	
2022	\$75,393
2023	75,393
2024	75,393
2025	75,393
2026	75,393
2027 thereafter	1,281,045
Total	\$1,658,010

#### 9. RETIREMENT SYSTEMS

Substantially all employees of Greater Ward One Waterworks, are members of a retirement plan. This retirement plan is managed by Royal Alliance Associates, Inc. It is a variable annuity.

#### 10. FLOW OF FUNDS: RESTRICTIONS ON USE - UTILITIES REVENUES

Water Revenue bonds under the terms of the bond indenture on outstanding Water Revenue Bonds, all income and revenues (hereinafter referred to as revenue) of every nature, earned or derived from operation of the Water Utility System are pledged and dedicated to the retirement of said bonds, and are to be set aside into the following special funds:

All of the revenue earned by the District from the operation of the waterworks system (the "System"), must be deposited Monies in the Waterworks Revenue Fund. Monies in the Waterworks Revenue Fund shall be first used for the payment of all reasonable and necessary expenses of operating and maintaining the System, and all payments required in connection with the outstanding Revenue Note payable from the revenues of the System.

Each month, there will be set aside into a "Bond and Interest Sinking Fund" an amount constituting 1/12 of the next maturing installment of principal and interest on the outstanding bonds. Such transfers shall be fully sufficient to assure the prompt payment of principal and interest installments as they become due, and may be used only for such payments.

There shall also be set aside into a "Reserve Fund" at a rate of \$315 per month until monies therein equals the highest combined annual debt service in any future year (\$75,393 through 2035; \$63,745 through 2036; \$57,921 through 2044.)

Funds will also be set aside into a "Depreciation Fund" at the rate of \$315 per month until \$75,393 is on deposit in the Reserve Fund, and thereafter a monthly sum equal to 10% of the monthly payments into the Sinking Fund.

All of the revenues received in any fiscal year and not required to be paid in such fiscal year into any of the above noted funds shall be regarded as surplus and may be used for any lawful corporate purpose.

#### 11. CONTINGENT LIABILITIES

The District is not involved in any litigation at December 31, 2021, nor is it aware of any unasserted claims.

### 12. SUBSEQUENT EVENTS

Subsequent events have been evaluated through March 29, 2022. This date represents the date the financial statements were available to be issued.

OTHER SUPPLEMENTAL SCHEDULES

### Greater Ward One Waterworks District Budget Comparison Schedule -Budget and Actual - General Fund For the year ended December 31, 2021

	Budget			Variance
		Final		Favorable
	Original	_Amended_	Actual	(Unfavorable)
REVENUES				
Water revenue	\$750,000	\$729,000	\$722,826	(\$6,174)
Meter Taps	30,000	25,000	29,260	4,260
Miscellaneous	3,400	2,250	3,702	1,452
Total Operating Revenues	783,400	756,250	755,788	(462)
EXPENSES				
Accounting	1,400	1,400	800	600
Advertising	1,000	500	571	(71)
Audit	13,000	10,000	7,200	2,800
Auto Allowance	4,000	6,500	7,556	(1,056)
Bank service charges	1,600	2,200	3,676	(1,476)
Commissioner's Fees	2,880	2,000	1,920	80
Chemicals	5,000	7,000	6,321	679
Depreciation	98,400	98,400	116,004	(17,604)
Dues and subscriptions	1,000	1,600	2,555	(955)
Engineering fees	5,000	15,000	11,430	3,570
Insurance	15,000	17,000	15,461	1,539
Insurance - Group	25,000	30,000	30,789	(789)
Insurance - Workman's Comp	5,000	5,000	1,544	3,456
Legal & Professional	600	150	270	(120)
Licenses and permits	2,000	3,000	2,802	198
Rental	1,500	2,000	2,040	(40)
Meter taps	1,000	0	0	0
Miscellaneous	500	0	0	0
Office Expense	5,000	6,000	7,591	(1,591)
Outside Services	25,000	25,000	28,700	(3,700)
Postage	7,500	7,500	6,716	784
R & M - Other	4,200	3,000	2,401	599
R & M - Lines	20,000	40,000	43,682	(3,682)
R & M - Bldg & Grounds	2,000	3,000	4,778	(1,778)
R & M - Wells & Tanks	55,000	40,000	38,178	1,822
Retirement	3,446	3,000	3,055	(55)
Salaries	143,135	140,000	139,985	15
Supplies	30,000	25,000	23,029	1,971
Taxes - Payroll	10,950	14,000	13,824	176
Taxes - Other	24,000	22,000	17,337	4,663
Taxes - Sales	5,000	4,000	2,946	1,054
Telephone	10,000	9,000	9,436	(436)

(Continued)

# Greater Ward One Waterworks District Budget Comparison Schedule Budget and Actual - General Fund For the year ended December 31, 2021

	Budget			Variance
		Final		Favorable
	Original	Amended	Actual	(Unfavorable)
Testing fees	600	0		
Travel	200	50	225	(175)
Utilities	55,000	60,000	65,296	(5,296)
Total Expenses	584,911	603,300	618,118	(14,818)
OPERATING INCOME	198,489	152,950	137,670	(15,280)
NONOPERATING REVENUE (EXPENSES)				
Grant income	0	0	135,929	135,929
Interest income	2,600	2,600	2,534	(66)
Interest expense	(82,930)	(82,930)	(46,935)	35,995
Total Nonoperating Revenue (Expenses)	(80,330)	(80,330)	91,528	171,858
NET INCOME (LOSS)	118,159	72,620	229,198	156,578
RETAINED EARNINGS, BEGINNING	0	0	1,562,691	1,562,691
RETAINED EARNINGS, ENDING	<u>\$118,159</u>	\$72,620	<u>\$1,791,889</u>	\$1,719,269

Greater Ward One Waterworks District of Lincoln Parish Schedule of Compensation Paid to Commissioners For the Year Ended December 31, 2021

FJ Armond, President	Expires	December 31, 2022	\$28,274
Don Hogan	Expires	August 11, 2024	480
Paula Griswold	Expires	December 31, 2024	480
Keith Barnes	Expires	December 31, 2023	480
Kyle Warner	Expires	October 12, 2026	480
Total			<u>\$30,194</u>

# Greater Ward One Waterworks District Of Lincoln Parish Schedule of Changes in Restricted Assets For the Year Ended December 31, 2021

	RESERVE FUNDS	SINKING FUND	CUSTOMER DEPOSIT	DEPRECIATION RESERVE	TOTAL
Balance, beginning RECEIPTS	\$81,898	\$0	\$127,085	\$144,547	\$353,530
Deposits			23,500		23,500
Transfer from operating			,	6,283	6,283
Interest earned			14	84	98
Total cash receipts	0	0	23,514	6,367	29,881
Total available	81,898	0	150,599	150,914	383,411
DISBURSEMENTS					
Refunds			(16,474)		(16,474)
Transfer to operating	(54)				(54)
Payment of principal and interest					0
Total disbursements	(54)	0	(16,474)	0	(16,528)
Balance, ending	<u>\$81,844</u>	\$0	\$134,125	<u>\$150,914</u>	\$366,883

### Greater Ward One Waterworks District of Lincoln Parish Schedule of Insurance in Force As of December 31, 2021

<u>Bonds</u>	<u>- Highwa</u>	<u>y and</u>	street	permits

Effective Date: 2-14-21 Agent: Louisiana Insurance

Services, Inc.

Insurer: CNA Surety Date Expires: 2-14-22 \$337

Annual Premium: Policy No.: 72000658

Coverage Property Insured

\$50,000

**Business Auto Liability Policy** 

Woodard Walker Mullin Effective Date: 9-28-21 Agent:

Insurance Agency

Allied World Specialty Ins. Co. 9-28-22 Date Expires: Insurer: \$3,985

Annual Premium: Policy No.: 5106-1667-03

Property Insured Coverage 2018 Ram 2500 \$1,000,000 Liability

2012 Tiger Utility Trailer \$1,000,000 Liability

General and Commercial Liability Coverage

Agent: Woodard Walker Mullin Effective Date: 9-28-21

Insurance Agency

9-28-22 Allied World Specialty Ins. Co. Date Expires: Insurer:

Annual Premium: \$12,600 Policy No.: 5106-1667-04

Insured Coverage \$ 3,000,000 Bodily Injury, property damage, & medical expenses Products/Completed Operations \$ 3,000,000 Aggregate for all wrongful acts and offenses \$ 3,000,000 Real Property & Business Personal Property 1,708,138

Coverage Extension Blanket \$ 750,000 Employee theft, forgery, fraud \$ 100,000 Mobile Equipment Limit (Scheduled equipment) \$ 53,069

Mobile Equipment Limit (Borrowed, rented, or leased) \$ 25,000

Medical expenses for any one person \$ 10,000

\$ 5,000 Robbery

### WADE & PERRY

Certified Public Accountants
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Auditor's Report on Schedule of Federal Financial Assistance

Board of Commissioners Greater Ward One Waterworks District of Lincoln Parish

We have audited the basic financial statements of Greater Ward One Waterworks District of Lincoln Parish, for the year ended December 31, 2021, and have issued our report thereon dated March 29, 2022. Our audit of such basic financial statements was made in accordance with generally accepted auditing standards and the standards for financial and compliance audits contained in the Standards for Audit of Governmental Organizations, Programs, Activities, and Functions, issued by the U.S. General Accounting Office, and accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

Our audit was made for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying Schedule of Federal Financial Assistance is presented for purposes of additional analysis and is not a required part of the basic financial statements. The information in that schedule has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Wade is Pluy Ruston, Louisiana March 29, 2022

### Greater Ward One Waterworks District of Lincoln Parish Schedule of Federal Financial Assistance For The Year Ended December 31, 2021

GRANTOR/PROGRAM TITLE	Loan Number	Loan Balance
United States Department of Agriculture		
Farmers Home Administration	91.07	\$148,763
Farmers Home Administration	91.08	869,905
Total Federal Assistance		\$1,018,668

Schedule 6

Greater Ward One Waterworks District of Lincoln Parish Schedule of Compensation, Benefits and Other Payments to Agency Head or Chief Executive Officer For the Year Ended December 31, 2021

Agency Head Name: FJ Armond, President

Purpose

Salary	\$28,274
Benefits - medicare	410
Benefits - social security	1,753

OTHER REPORTS

### **WADE & PERRY**

### Certified Public Accountants A Professional Accounting Corporation Members: AICPA/ Society of LCPA's

REPORT ON COMPLIANCE AND OTHER MATTERS AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

**Independent Auditor's Report** 

Board of Commissioners Greater Ward One Waterworks District of Lincoln Parish

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities of Greater Ward One Waterworks District as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated March 29, 2022.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses of significant deficiencies may exist that were not identified. However, as described in the accompanying Schedule of Findings, Recommendations and Corrective Action Plan, we identified certain deficiencies in internal control that we consider to be material weaknesses and significant deficiencies.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We consider the deficiencies described in the accompanying Schedule of Findings and Questioned Costs to be material weaknesses. 2021-01.

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiencies described in the accompanying Schedule of Findings and Questioned Costs to be significant deficiencies. 2021-02

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statements amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed one instance of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which is described in the accompanying schedule of findings and responses as items 2021-03.

#### **District's Response to Findings**

District's response to the findings identified in our audit is described in the accompanying schedule of findings and responses. District's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Wale i Perry Ruston, Louisiana March 29, 2022

### Greater Ward One Waterworks District of Lincoln Parish Schedule of Current Year Findings and Questioned Costs For the Year Ended December 31, 2021

#### A. Summary of Audit Results

- 1. The auditor's report expresses an unmodified opinion on the general purpose financial statements of the Greater Ward One Waterworks District.
- 2. One instance of noncompliance material to the financial statements of the Greater Ward One Waterworks District was disclosed during the audit.
- 3. Two significant deficiencies relating to the audit of the financial statements is reported in the Independent Auditor's Report on Internal Control.

#### B. Financial Statements Findings

#### 2021-01. Significant deficiency in internal control over financial reporting

Condition: Management has chosen to engage the auditor to propose certain year-end adjusting entries and to prepare their annual financial statements. This condition is intentional by management based upon the District's financial complexity, along with the cost effectiveness of acquiring the ability to prepare financial statements in accordance with generally accepted accounting principles. In relation to this decision, internal controls over the preparation of year-end adjusting entries and annual financial statements, complete with notes, in accordance with generally accepted accounting principles, have not been established.

Criteria: Considered material weakness if District cannot apply generally accepting accounting principles.

Cause: The District does not have staff capable of preparing report and notes and applying generally accepting accounting principles.

Effect: Potential misstatements in financial statements may not be detected

Recommendation: No recommendation is made for this deficiency. Management must determine whether the benefit from an internal control deficiency exceeds its cost, and therefore it may be impractical to correct all deficiencies required to be reported under SAS 112. The cost benefit analysis is not a factor in the reporting requirement of SAS 112. We do not believe that correcting the significant deficiency as described above would be cost effective or practical for the District.

Corrective Action Plan: Management is aware of the finding and has decided that is it not cost beneficial.

#### 2021-02. Lack of segregation of duties

Condition: The District does not have an adequate segregation of duties regarding its accounting and reporting system to maintain a complete system of internal control. This is a repeat finding.

Criteria: Considered good business practice to have segregation of duties wherever possible.

Cause: Small government entity with limited personnel available

Effect: Potential misstatements in financial statements may not be detected and is at risk for fraud.

Recommendation: We recommend that it would not be cost effective for the District to hire additional personnel to resolve this problem. Also we recommend the district consider the costs and benefits of separation of duties between personnel to ensure that internal controls are maintained as effectively as is possible with limited staff.

Corrective Action Plan: Management is aware of the problem of segregation of duties and will continue to develop and implement internal control procedures to offset this inherent problem associated with being a small entity.

#### 2021-03. Reserve requirements under funded

Condition: The District does not currently have the required amount set aside for loan reserves.

Criteria: Bonds require certain reserves be set up for sinking fund, reserve fund, contingency fund and customer deposits.

Cause: The former clerk resigned in October, 2021 and the current clerk did not make the last two payments for the year ended December 31, 2021.

Effect: Noncompliance with USDA reserve requirements

Recommendation: The District should immediately make the required payments. The District should implement procedures to ensure this reserve requirement is funded according to the USDA.

# Greater Ward One Waterworks District of Lincoln Parish Summary of Prior Year Findings For the Year Ended December 31, 2021

## A. INTERNAL CONTROL AND COMPLIANCE MATERIAL TO THE FINANCIAL STATEMENTS

2020-1. Significant deficiency in internal control over financial reporting

Status: Unresolved - see 2021-01

2020-02. Lack of segregation of duties

Status: Unresolved - see 2021-02

# GREATER WARD ONE WATERWORKS DISTRICT PO Drawer 637 Ruston, LA 71273

## Management's Responses to Findings

- 2021-01. Management will continue to assess the cost effectiveness of this deficiency in internal control and monitor checks and balances.
- 2021-02. Management will continue to assess the cost effectiveness of this deficiency in internal control and monitor checks and balances.
- 2021-03. Management will implement procedures to make the necessary payments.

# WADE & PERRY

# Certified Public Accountants A Professional Accounting Corporation Members: AICPA/ Society of LCPA's

# INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING AGREED-UPON PROCEDURES

To the Governing Board of Greater Ward One Waterworks District (District) and the Louisiana Legislative Auditor:

We have performed the procedures enumerated below on the control and compliance (C/C) areas identified in the Louisiana Legislative Auditor's (LLA's) Statewide Agreed-Upon Procedures (SAUPs) for the fiscal period January 1, 2021 through December 31, 2021. The District's management is responsible for those C/C areas identified in the SAUPs.

The District has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of the engagement, which is to perform specified procedures on the C/C areas identified in LLA's SAUPs for the fiscal period January 1, 2021 through December 31, 2021. Additionally, LLA has agreed to and acknowledged that the procedures performed are appropriate for its purposes. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and associated findings are as follows:

#### Written Policies and Procedures

- 1. Obtain and inspect the entity's written policies and procedures and observe whether they address each of the following categories and subcategories if applicable to public funds and the entity's operations:<sup>1</sup>
  - a) Budgeting, including preparing, adopting, monitoring, and amending the budget.
  - b) *Purchasing*, including (1) how purchases are initiated; (2) how vendors are added to the vendor list; (3) the preparation and approval process of purchase requisitions and purchase orders; (4) controls to ensure compliance with the Public Bid Law; and (5) documentation required to be maintained for all bids and price quotes.
  - c) *Disbursements*, including processing, reviewing, and approving.

<sup>&</sup>lt;sup>1</sup> For governmental organizations, the practitioner may eliminate those categories and subcategories not applicable to the organization's operations. For quasi-public organizations, including nonprofits, the practitioner may eliminate those categories and subcategories not applicable to public funds administered by the quasi-public.

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- d) **Receipts/Collections**, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue or agency fund additions (e.g., periodic confirmation with outside parties, reconciliation to utility billing after cutoff procedures, reconciliation of traffic ticket number sequences, agency fund forfeiture monies confirmation).
- e) *Payroll/Personnel*, including (1) payroll processing, (2) reviewing and approving time and attendance records, including leave and overtime worked, and (3) approval process for employee(s) rate of pay or approval and maintenance of pay rate schedules.
- f) *Contracting*, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process.
- g) Credit Cards (and debit cards, fuel cards, P-Cards, if applicable), including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g., determining the reasonableness of fuel card purchases).
- h) *Travel and Expense Reimbursement*, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers.
- i) *Ethics*<sup>2</sup>, including (1) the prohibitions as defined in Louisiana Revised Statute (R.S.) 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) a requirement that documentation is maintained to demonstrate that all employees and officials were notified of any changes to the entity's ethics policy.
- j) **Debt Service**, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.
- k) Information Technology Disaster Recovery/Business Continuity, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.
- 1) **Sexual Harassment**, including R.S. 42:342-344 requirements for (1) agency responsibilities and prohibitions, (2) annual employee training, and (3) annual reporting.

Written policies and procedures were obtained and address the functions noted above. There is not a written policy for monitoring the budget. There is no mention of dollar thresholds for travel and expense reimbursements. There are no written policies and procedures regarding disaster recovery/business continuity, but systems are in place to backup and recover data. There is no annual employee training or annual reporting for sexual harassment.

<sup>&</sup>lt;sup>2</sup> The Louisiana Code of Ethics is generally not applicable to nonprofit entities but may be applicable in certain situations, such as councils on aging. If ethics is applicable to a nonprofit, the nonprofit should have written policies and procedures relating to ethics.

- 2. Obtain and inspect the board/finance committee minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and:
  - a) Observe that the board/finance committee met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, bylaws, or other equivalent document.

No exceptions.

b) For those entities reporting on the governmental accounting model, observe whether the minutes referenced or included monthly budget-to-actual comparisons on the general fund, quarterly budget-to-actual, at a minimum, on proprietary funds<sup>4</sup>, and semi-annual budget-to-actual, at a minimum, on all special revenue funds<sup>7</sup>. Alternately, for those entities reporting on the nonprofit accounting model, observe that the minutes referenced or included financial activity relating to public funds<sup>5</sup> if those public funds comprised more than 10% of the entity's collections during the fiscal period.

The minutes reference "financial reports being given" but no specifics with regards to what type of financial reports.

c) For governmental entities, obtain the prior year audit report and observe the unassigned fund balance in the general fund. If the general fund had a negative ending unassigned fund balance in the prior year audit report, observe that the minutes for at least one meeting during the fiscal period referenced or included a formal plan to eliminate the negative unassigned fund balance in the general fund.

Not applicable

#### **Bank Reconciliations**

3. Obtain a listing of entity bank accounts for the fiscal period from management and management's representation that the listing is complete. Ask management to identify the entity's main operating account. Select the entity's main operating account and randomly select 4 additional accounts<sup>6</sup> (or all accounts if less than 5). Randomly select one month from the fiscal period, obtain and inspect the corresponding bank statement and reconciliation for each selected account, and observe that:

<sup>&</sup>lt;sup>3</sup> These procedures are not applicable to entities managed by a single elected official, such as a sheriff or assessor.

<sup>&</sup>lt;sup>4</sup>Proprietary and special revenue funds are defined under GASB standards. The related procedure addresses these funds as a way to verify that boards are provided with financial information necessary to make informed decisions about entity operations, including proprietary and special revenue operations that are not required to be budgeted under the Local Government Budget Act.

<sup>&</sup>lt;sup>5</sup> R.S. 24:513 (A)(1)(b)(iv) defines public funds.

<sup>&</sup>lt;sup>6</sup> Accounts selected may exclude savings and investment accounts that are not part of the entity's daily business operations.

a) Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated or electronically logged);

No exceptions

b) Bank reconciliations include evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation (e.g., initialed and dated, electronically logged); and

Bank reconciliations are reviewed and signed by the president but not dated

c) Management has documentation reflecting it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.

These items are currently not reviewed.

# Collections (excluding electronic funds transfers)<sup>7</sup>

4. Obtain a listing of deposit sites<sup>8</sup> for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. Randomly select 5 deposit sites (or all deposit sites if less than 5).

Management represented the list obtained was complete.

- 5. For each deposit site selected, obtain a listing of collection locations<sup>9</sup> and management's representation that the listing is complete. Randomly select one collection location for each deposit site (i.e., 5 collection locations for 5 deposit sites), obtain and inspect written policies and procedures relating to employee job duties (if no written policies or procedures, inquire of employees about their job duties) at each collection location, and observe that job duties are properly segregated at each collection location such that:
  - a) Employees responsible for cash collections do not share cash drawers/registers.

No exceptions

b) Each employee responsible for collecting cash is not responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g., pre-numbered receipts) to the deposit.

Same person who collects cash is responsible for preparing and making deposits.

c) Each employee responsible for collecting cash is not responsible for posting collection entries to the general ledger or subsidiary ledgers, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit.

<sup>&</sup>lt;sup>7</sup> The Collections category is not required to be tested if the entity has a third party contractor performing all collection functions (i.e., receiving collections, preparing deposits, and making deposits).

<sup>&</sup>lt;sup>8</sup> A deposit site is a physical location where a deposit is prepared and reconciled.

<sup>&</sup>lt;sup>9</sup> A collection location is a physical location where cash is collected. An entity may have one or more collection locations whose collections are brought to a deposit site for deposit. For example, in a school district a collection location may be a classroom and a deposit site may be the school office.

Secretary/treasurer collects cash and posts all collections to the general ledger. No other person reconciles the general ledger posting to the deposit.

d) The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or agency fund additions, are not responsible for collecting cash, unless another employee/official verifies the reconciliation.

No exceptions

6. Obtain from management a copy of the bond or insurance policy for theft covering all employees who have access to cash. Observe the bond or insurance policy for theft was enforced during the fiscal period.

No exceptions

- 7. Randomly select two deposit dates for each of the 5 bank accounts selected for procedure #3 under "Bank Reconciliations" above (select the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly select a deposit if multiple deposits are made on the same day). Alternately, the practitioner may use a source document other than bank statements when selecting the deposit dates for testing, such as a cash collection log, daily revenue report, receipt book, etc. Obtain supporting documentation for each of the 10 deposits and:
  - a) Observe that receipts are sequentially pre-numbered.

No exceptions

b) Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.

No exceptions

c) Trace the deposit slip total to the actual deposit per the bank statement.

No exceptions

d) Observe the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles from the collection location or the deposit is less than \$100 and the cash is stored securely in a locked safe or drawer).

No exceptions

e) Trace the actual deposit per the bank statement to the general ledger.

No exceptions

# Non-Payroll Disbursements (excluding card purchases/payments, travel reimbursements, and petty cash purchases)

8. Obtain a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. Randomly select 5 locations (or all locations if less than 5).

Management represented the list obtained was complete.

- 9. For each location selected under #8 above, obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employee job duties (if the agency has no written policies and procedures, inquire of employees about their job duties), and observe that job duties are properly segregated such that:
  - a) At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order/making the purchase.

No exceptions

- b) At least two employees are involved in processing and approving payments to vendors. No exceptions
- c) The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files.
  - The secretary/treasurer processes payments is also charged with adding/modifying vendor files. No other employee periodically reviews changes to vendor files.
- d) Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments.
  - The secretary/treasurer is responsible for mailing the checks, but the clerk will mail them in the secretary/treasurer's absence.

[Note: Exceptions to controls that constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality) should not be reported.]

- 10. For each location selected under #8 above, obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtain management's representation that the population is complete. Randomly select 5 disbursements for each location, obtain supporting documentation for each transaction, and:
  - a) Observe whether the disbursement matched the related original itemized invoice and supporting documentation indicates deliverables included on the invoice were received by the entity.

No exceptions

- b) Observe whether the disbursement documentation included evidence (e.g., initial/date, electronic logging) of segregation of duties tested under #9, as applicable.
  - Two of the 5 disbursements did not have approval that included evidence of segregation of duties.

- 11. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and P-cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards<sup>10</sup>. Obtain management's representation that the listing is complete.
  - Management represented the list obtained was complete.
- 12. Using the listing prepared by management, randomly select 5 cards (or all cards if less than 5) that were used during the fiscal period. Randomly select one monthly statement or combined statement for each card (for a debit card, randomly select one monthly bank statement), obtain supporting documentation, and:
  - a) Observe whether there is evidence that the monthly statement or combined statement and supporting documentation (e.g., original receipts for credit/debit card purchases, exception reports for excessive fuel card usage) were reviewed and approved, in writing (or electronically approved), by someone other than the authorized card holder. [Note: Requiring such approval may constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality); these instances should not be reported.]
    - All bills are approved by the board at meetings but there is not written proof by someone other than the authorized card holder.
  - b) Observe that finance charges and late fees were not assessed on the selected statements. No exceptions
- 13. Using the monthly statements or combined statements selected under #12 above, excluding fuel cards, randomly select 10 transactions (or all transactions if less than 10) from each statement, and obtain supporting documentation for the transactions (i.e., each card should have 10 transactions subject to testing)<sup>11</sup>. For each transaction, observe it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only). For missing receipts, the practitioner should describe the nature of the transaction and note whether management had a compensating control to address missing receipts, such as a "missing receipt statement" that is subject to increased scrutiny.
  - (1) No exceptions
  - (2) No written documentation of purpose
  - (3) Not applicable

<sup>&</sup>lt;sup>10</sup> Including cards used by school staff for either school operations or student activity fund operations.

<sup>&</sup>lt;sup>11</sup> For example, if 3 of the 5 cards selected were fuel cards, only 10 transactions would be selected for each of the 2 credit cards. Conceivably, if all 5 cards randomly selected under procedure #12 were fuel cards, Procedure #13 would not be applicable.

# Travel and Travel-Related Expense Reimbursements<sup>12</sup> (excluding card transactions)

14. Obtain from management a listing of all travel and travel-related expense reimbursements during the fiscal period and management's representation that the listing or general ledger is complete. Randomly select 5 reimbursements, obtain the related expense reimbursement forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected:

Management represented the list obtained was complete.

a) If reimbursed using a per diem, observe the approved reimbursement rate is no more than those rates established either by the State of Louisiana or the U.S. General Services Administration (www.gsa.gov).

No exceptions

- b) If reimbursed using actual costs, observe the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased.
  - Meal reimbursement not supported by original receipt identifying precisely what was purchased.
- c) Observe each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by written policy (procedure #1h).

No exceptions

- d) Observe each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.
  - Three of the 4 reimbursements were approved, in writing, by someone other than the person receiving reimbursement.

#### Contracts

15. Obtain from management a listing of all agreements/contracts for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period. Alternately, the practitioner may use an equivalent selection source, such as an active vendor list. Obtain management's representation that the listing is complete. Randomly select 5 contracts (or all contracts if less than 5) from the listing, excluding the practitioner's contract, and:

Management represented the list obtained was complete.

a) Observe whether the contract was bid in accordance with the Louisiana Public Bid Law<sup>13</sup> (e.g., solicited quotes or bids, advertised), if required by law.

Not applicable

<sup>&</sup>lt;sup>12</sup> Non-travel reimbursements are not required to be tested under this category.

<sup>&</sup>lt;sup>13</sup> If the entity has adopted the state Procurement Code, replace "Louisiana Public Bid Law" with "Louisiana Procurement Code."

b) Observe whether the contract was approved by the governing body/board, if required by policy or law (e.g., Lawrason Act, Home Rule Charter).

No exceptions

- c) If the contract was amended (e.g., change order), observe the original contract terms provided for such an amendment and that amendments were made in compliance with the contract terms (e.g., if approval is required for any amendment, was approval documented). Not applicable
- d) Randomly select one payment from the fiscal period for each of the 5 contracts, obtain the supporting invoice, agree the invoice to the contract terms, and observe the invoice and related payment agreed to the terms and conditions of the contract.

No exceptions

# Payroll and Personnel

16. Obtain a listing of employees and officials<sup>14</sup> employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees or officials, obtain related paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates in the personnel files.

Management represented the list obtained was complete.

- 17. Randomly select one pay period during the fiscal period. For the 5 employees or officials selected under #16 above, obtain attendance records and leave documentation for the pay period, and:
  - a) Observe all selected employees or officials<sup>15</sup> documented their daily attendance and leave (e.g., vacation, sick, compensatory). (Note: Generally, officials are not eligible to earn leave and do not document their attendance and leave. However, if the official is earning leave according to a policy and/or contract, the official should document his/her daily attendance and leave.)

No exceptions

b) Observe whether supervisors approved the attendance and leave of the selected employees or officials,

No exceptions

c) Observe any leave accrued or taken during the pay period is reflected in the entity's cumulative leave records.

No exceptions

d) Observe the rate paid to the employees or officials agree to the authorized salary/pay rate found within the personnel file.

Approved pay rates are not kept in the personnel file.

<sup>&</sup>lt;sup>14</sup> "Officials" would include those elected, as well as board members who are appointed.

<sup>15 &</sup>quot;Officials" would include those elected, as well as board members who are appointed.

- 18. Obtain a listing of those employees or officials that received termination payments during the fiscal period and management's representation that the list is complete. Randomly select two employees or officials, obtain related documentation of the hours and pay rates used in management's termination payment calculations and the entity's policy on termination payments. Agree the hours to the employee or officials' cumulative leave records, agree the pay rates to the employee or officials' authorized pay rates in the employee or officials' personnel files, and agree the termination payment to entity policy.
  - There was no official pay rate in the personnel file. The employee was paid her final rate of pay for unused vacation leave. The employee handbook does not specify how unused vacation time is handled upon termination.
- 19. Obtain management's representation that employer and employee portions of third-party payroll related amounts (e.g., payroll taxes, retirement contributions, health insurance premiums, garnishments, workers' compensation premiums, etc.) have been paid, and any associated forms have been filed, by required deadlines.

No exceptions

#### Ethics16

- 20. Using the 5 randomly selected employees/officials from procedure #16 under "Payroll and Personnel" above obtain ethics documentation from management, and:
  - a. Observe whether the documentation demonstrates each employee/official completed one hour of ethics training during the fiscal period.
    - No employee received an hour of ethics training during the fiscal period.
  - b. Observe whether the entity maintains documentation which demonstrates each employee and official were notified of any changes to the entity's ethics policy during the fiscal period, as applicable.

Not applicable

#### Debt Service17

21. Obtain a listing of bonds/notes and other debt instruments issued during the fiscal period and management's representation that the listing is complete. Select all debt instruments on the listing, obtain supporting documentation, and observe State Bond Commission approval was obtained for each debt instrument issued.

Not applicable

<sup>&</sup>lt;sup>16</sup> The Louisiana Code of Ethics is generally not applicable to nonprofit entities but may be applicable in certain situations, such as councils on aging. If ethics is applicable to a nonprofit, the procedures should be performed.

<sup>&</sup>lt;sup>17</sup> This AUP category is generally not applicable to nonprofit entities; however, if applicable, the procedures should be performed.

22. Obtain a listing of bonds/notes outstanding at the end of the fiscal period and management's representation that the listing is complete. Randomly select one bond/note, inspect debt covenants, obtain supporting documentation for the reserve balance and payments, and agree actual reserve balances and payments to those required by debt covenants (including contingency funds, short-lived asset funds, or other funds required by the debt covenants).

The District does not currently have the required amount set aside for loan reserves. Bonds require certain reserves be set up for sinking fund, reserve fund, contingency fund, and customer deposits. The former clerk resigned in October 2021 and the current clerk did not make the last two payments for the year ended December 31, 2021.

#### Fraud Notice

23. Obtain a listing of misappropriations of public funds and assets during the fiscal period and management's representation that the listing is complete. Select all misappropriations on the listing, obtain supporting documentation, and observe that the entity reported the misappropriation(s) to the legislative auditor and the district attorney of the parish in which the entity is domiciled.

Management represented the list obtained is complete.

24. Observe the entity has posted, on its premises<sup>18</sup> and website, the notice required by R.S. 24:523.1 concerning the reporting of misappropriation, fraud, waste, or abuse of public funds.<sup>19</sup> No exceptions

#### Information Technology Disaster Recovery/Business Continuity

- 25. Perform the following procedures, verbally discuss the results with management, and report "We performed the procedure and discussed the results with management."
  - a) Obtain and inspect the entity's most recent documentation that it has backed up its critical data (if no written documentation, inquire of personnel responsible for backing up critical data) and observe that such backup occurred within the past week. If backups are stored on a physical medium (e.g., tapes, CDs), observe evidence that backups are encrypted before being transported.

We performed the procedure and discussed the results with management.

b) Obtain and inspect the entity's most recent documentation that it has tested/verified that its backups can be restored (if no written documentation, inquire of personnel responsible for testing/verifying backup restoration) and observe evidence that the test/verification was successfully performed within the past 3 months.

<sup>&</sup>lt;sup>18</sup> Observation may be limited to those premises that are visited during the performance of other procedures under the AUPs.

<sup>&</sup>lt;sup>19</sup> This notice is available for download or print at www.lla.la.gov/hotline.

The latest CSAS recovery test was performed on August 31, 2021 (not within the past 3 months) and is scheduled for an annual test.

c) Obtain a listing of the entity's computers currently in use and their related locations, and management's representation that the listing is complete. Randomly select 5 computers and observe while management demonstrates that the selected computers have current and active antivirus software and that the operating system and accounting system software in use are currently supported by the vendor.

No exceptions

#### Sexual Harassment<sup>20</sup>

26. Using the 5 randomly selected employees/officials from procedure #16 under "Payroll and Personnel" above, obtain sexual harassment training documentation from management, and observe the documentation demonstrates each employee/official completed at least one hour of sexual harassment training during the calendar year.

The entity has a written harassment policy, but no sexual harassment training has been given.

27. Observe the entity has posted its sexual harassment policy and complaint procedure on its website (or in a conspicuous location on the entity's premises if the entity does not have a website).

The entity does not have its sexual harassment policy and complaint procedure posted in its office

- 28. Obtain the entity's annual sexual harassment report for the current fiscal period, observe that the report was dated on or before February 1, and observe it includes the applicable requirements of R.S. 42:344:
  - a) Number and percentage of public servants in the agency who have completed the training requirements;

None of the entity's servants received training during 2021.

b) Number of sexual harassment complaints received by the agency;

Zero

c) Number of complaints which resulted in a finding that sexual harassment occurred;

Zero

d) Number of complaints in which the finding of sexual harassment resulted in discipline or corrective action; and

<sup>&</sup>lt;sup>20</sup> A private non-profit that is subject to audit by virtue of the receipt of public funds does not appear to be subject to the sexual harassment law, R.S. 42:341, et seq. However, the non-profit could be subject to the law as part of its agreement to receive the public funds.

Zero

e) Amount of time it took to resolve each complaint.

Not applicable

We were engaged by Greater Ward One Waterworks District to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on those C/C areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of Greater Ward One Waterworks District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely to describe the scope of testing performed on those C/C areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the LLA as a public document.

Wade & Perry Ruston, LA

March 29, 2022

# Greater Ward One Waterworks District PO Drawer 637 Ruston, LA 71273

March 29, 2022

Wade & Perry, CPAs Ruston, LA

The following is Management's Response to the 2021 AUP report submitted for Greater Ward One Waterworks District.

#### WRITTEN POLICIES AND PROCEDURES

- 1. a) Management will work toward a policy for monitoring the budget.
  - h) Management will work toward including dollar thresholds for travel and expense reimbursements.
  - k) Management will work toward documenting policy.
  - j) Management will work toward implementing annual employee training and annual reporting.

#### **BOARD OR FINANCE COMMITTEE**

2. b) Management will work toward including monthly budget to actual comparisons in the board meeting minutes and presenting the budget to actual comparisons at the meetings.

#### BANK RECONCILIATIONS

- 3. b) Management will work toward showing evidence of bank reconciliations being reviewed and signed off with sign off date.
  - c) Management will work toward having reconciling items over 12 months old researched.

#### COLLECTIONS

- 7. b) Management will work toward having deposits prepared by an employee that does not collect cash.
  - c) Management will work toward having an employee, that does not prepare the deposit, reconcile the deposit to the posting of the deposit in the general ledger.

#### NON-PAYROLL DISBURSEMENTS

- 9. c) Management will work toward implementing periodic reviews of vendor files by an employee other than the person that processes payments.
  - d) Management will work toward implementing checks and balances for this procedure..
- 10. b) Management will work toward implementing checks and balances for this procedure.

#### CREDIT CARDS/DEBIT CARDS, ETC.

- 12. a) Management will work toward documenting approval of monthly statements.
- 13. (2) Management will work toward documenting business/public purpose.

#### TRAVEL

- 14. b) Management will work toward documenting a reimbursement policy.
  - d) Management will work toward documenting approval.

#### PAYROLL AND PERSONNEL

- 17. d) Management will work toward keeping approved pay rate documentation in each employee's file.
- 18. Management will work toward keeping approved pay rate documentation in each employee's file.

#### **ETHICS**

20. Management will work toward implementing yearly ethics training.

#### DEBT SERVICE

22. Management will work toward having the required amount set aside each month in order to satisfy the requirement for loan reserves.

#### INFORMATION TECHNOLOGY DISASTER RECOVERY/BUSINESS CONTINUITY

25. b) Management will consider having the CSAS recovery test performed on a quarterly basis instead of annually.

#### SEXUAL HARASSMENT

- 26. Management will start providing at least one hour of sexual harassment training per year to each employee.
- 27. Management will work to post its sexual harassment policy and complaint procedure in a conspicuous place inside its office.
- 28. Management will work to file an annual sexual harassment report in accordance with Louisiana R.S. 42:344.