# BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

### COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE YEAR ENDED JUNE 30, 2004

J.W. Slack President

Kenneth N. Kruithof Superintendent

Prepared by the Department of Finance

Frank Rougeau
Director of Finance and Business Affairs

Under provisions of state law, this report is a public document. A copy of the report has been submitted to the entity and other appropriate public officials. The report is available for public inspection at the Baton Rouge office of the Legislative Auditor and, where appropriate, at the office of the parish clerk of court.

Reléase Date 1/26/05

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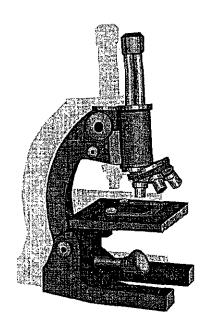
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(Concluded)





#### **BOSSIER PARISH SCHOOL BOARD**

P.O. Box 2000 Benton, Louisiana 71006-2000 Telephone (318) 549-5000 FAX (318) 549-5044

J. W. Slack President

Kenneth N. Kruithof Superintendent

Dr. Jack E. Rafey P.O. Box 85 Haughton, LA 71037

Haughton, LA 71037 District 1

Henry L. Burns 134 Chimney Drive Haughton, LA 71037 District 2

George C. Finck 167 Beaver Lane Benton, LA 71006 District 3

Ronald A. Griggs P.O. Box 14 Plain Dealing, LA 71064 District 4

Michael S. Mosura II 6014 Jason Street Bossier City, LA 71111 District 5

William C. Kostelka 309 Audubon Drive Bossier City, LA 71111 District S

J. W. Slack President 2424 Douglas Drive Bossier City, LA 71111 District 7

Kenneth M. Wiggins 3201 Cloverdale Place Bossier City, LA 71111 District 8

Gloria C. Simison 3116 Oliver Street Bossier City, LA 71112 District 9

Julian Darby 1130 Beverly Street Bossier City, LA 71112 District 10

Gary K. Dowden Vice President 2108 Venus Drive Bossier City, LA 71112 District 11

Mack Knotts 5007 Kenitworth Drive Bossier City, LA 71112 District 12

#### Transmittal Letter

December 27, 2004

Mr. J.W. Slack, President and Board Members Bossier Parish School Board Benton, Louisiana

Dear President and Members of the Board:

The Comprehensive Annual Financial Report of the Bossier Parish School Board, herein after referred to as the "School Board," for the fiscal year ended June 30, 2004 is hereby transmitted. This report has been prepared by following the guidelines recommended by the Association of School Business Officials International and the Government Finance Officers Association of the United States of America and Canada. This letter of transmittal is designed to complement the Management's Discussion and Analysis (MD&A) and should be read in conjunction with it.

#### A. Management Responsibility

Responsibility for both the accuracy of the data, and the completeness and fairness of the presentation including all disclosures, rests with the School Board. We believe this report, as presented, is accurate in all material aspects, and that it is presented in a manner that fairly sets forth the results of operations and financial position of the School Board. Further, all disclosures necessary to enable the reader to gain an adequate understanding of our system's financial affairs have been included.

#### **B.** Comprehensive Annual Financial Report

The Comprehensive Annual Financial Report consists of three sections: the introductory section, the financial section and the statistical section.

 The Introductory Section. This section includes this letter of transmittal, the School Board's organizational chart, recognition of elected officials of the School Board, and a list of selected administrative officials. 2. The Financial Section. The School Board's financial statements and schedules are presented in accordance with the standards set forth by the Governmental Accounting Standards Board. The financial section consists of Management's Discussion and Analysis, basic financial statements, required supplemental information, and combining nonmajor and individual fund statements and schedules.

Combining nonmajor statements are presented when a School Board has more than one nonmajor fund of a given fund type. Various statements are also used to demonstrate finance-related legal and contractual compliance, present other information deemed useful, and provide details of data summarized in the financial statements.

3. The Statistical Section. Included in this section is data prepared from both accounting and non-accounting sources for the purpose of reflecting financial trends and fiscal capacity of the School Board, as well as other social and economic information. The data is presented for the past ten years.

The School Board provides a full range of educational services appropriate to grade levels pre-kindergarten through grade 12. These services include regular and enriched academic education, special education for handicapped children, and vocational education. They also include providing instructional personnel, instructional materials, instructional facilities, food service facilities, administrative support, business services, systems operations, plant maintenance and bus transportation. These basic services are supplemented by a wide variety of offerings in the fine arts and athletics.

#### C. Reporting Entity

This report includes all entities or organizations that are required to be included in the School Board's reporting entity. The basic criteria for determining whether a governmental department, agency, institution, commission, public authority, or other governmental organization should be included in a governmental unit's reporting entity is financial accountability. Financial accountability includes the appointment of a voting majority of the organization's governing body and either the ability of the primary government to impose its will on the organization or if there is a financial benefit/burden relationship. In addition, an organization which is fiscally dependent on the primary government should be included in its reporting entity.

The financial statements present the Bossier Parish School Board (the primary government). Based on the above criteria, there are no component units included in the School Board's reporting entity.

#### D. Economic Condition and Outlook

Bossier Parish is located in northwest Louisiana and is a part of the economic "hub" for this region. During 2003-2004, Bossier Parish has continued to experience a considerable level of new construction. The new commercial and residential construction are financial indicators of a stable economy. Tourist activity continues to be strong, primarily as a result of riverboat gaming.

Barksdale Air Force Base, which currently employs over 7,000 people in the area, remains as viable and active as it has in the past. The mission of Barksdale is still a major part of our national defense.

With the Red River connecting Bossier Parish to the city of Shreveport and Caddo Parish, the condition of the Shreveport economy directly and indirectly affects Bossier Parish. The economy of Shreveport continues to be stable. Growth experienced in retail sales, employment, and residential and commercial construction are evidence of this growth and stability. The continued expansion of the Caddo Bossier Port continues to have positive effects on the economy and provides a major link with other parts of the state. I-20 and I-49 continue to provide great access to the area. Riverboat gaming continues to make a significant contribution to the local economy.

Sales tax collections for the School Board continue to be stable and exceeded 2002-2003 collections by \$2,531,618.

#### E. Major Operational or Financial Concerns

Several issues such as classroom space in growing areas of the parish, teachers and support personnel pay, maintaining technology in our classrooms, and rising health costs are areas of concern. All of these issues influence our first priority, which is the instructional program for our students.

#### F. Single Audit

The School Board is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act Amendments of 1996 and U.S. Office of Management and Budget Circular No. A-133, <u>Audits of States, Local Governments</u>, and <u>Non-Profit Organizations</u>. Information related to this single audit includes the Schedule of Expenditures of Federal Awards, findings and recommendations, if applicable, and auditors' reports on internal control and compliance with applicable laws, regulations, contracts and agreements. Bossier Parish School Board has contracted with an independent auditor to conduct the annual audit. Our independent auditor performed a single audit for the fiscal year ended June 30, 2004, and has issued the single audit report under a separate binder.

#### G. Internal Control

The management of the School Board is responsible for establishing and maintaining a system of internal control. The objectives of a system of internal control are to provide reasonable, assurance that School Board policy, administrative and accounting procedures, and grant administration procedures are fully implemented and are being adhered to. In addition, internal controls are designed to provide reasonable, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets.

All internal control evaluations occur within the above framework. We believe the School Board's internal controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

As a part of the School Board's single audit, described earlier, tests are made to determine the adequacy of internal control, including that portion related to federal awards programs, as well as to determine that the School Board has complied with applicable laws and regulations. The results of the School Board's single audit for the fiscal year ended June 30, 2004, provided no instances of material weaknesses in the internal control structure or significant violations of applicable laws and regulations.

#### H. Budgetary Control

In addition, the School Board maintains budgetary controls to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the School Board. Activities of the general fund and special revenue funds are included in the annual appropriated budget. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is established by function by fund. School Board policy provides that expenditures within a fund may not exceed appropriations by more than five percent. Revisions to the budget require School Board approval.

#### I. Cash Management

Cash temporarily idle during the year was invested in demand deposits, certificates of deposits, and instruments issued by the United States Government or its federal agencies. Deposits in financial institutions are also collateralized by instruments issued by the United States Government or federal government agencies created by an act of Congress

and insured by the Federal Deposit Insurance Corporation. The School Board earned interest revenue of \$304,702 for the fiscal year ended June 30, 2004. Interest was distributed as follows:

General Fund	\$125,742
Debt service	40,472
Bossier Education Excellence Permanent	131,779
Other Governmental	6,709

#### J. Risk Management

The School Board maintains a combination of self-insurance and stop-loss coverage to manage its risk of loss from property damage, theft, and claims against employees. The School Board is self-insured for group hospitalization.

K. Independent Audits The report of our independent certified public accountants, Allen, Green & Williamson, LLP, follows as an integral component of this report. Their audit of the basic financial statements and accompanying combining and individual fund statements and schedules was performed in accordance with auditing standards generally accepted in the United States of America and, accordingly, included a review of the School Board's system of budgetary and accounting controls.



L. Awards The Government Finance Officers Association (GFOA) of the United States and Canada issues a Certificate of Achievement for Excellence in Financial Reporting and the Association of School Business Officials International (ASBO) issues a Certificate of Excellence in Financial Reporting to governments for their Comprehensive Annual Financial Report (CAFR). To be awarded these certificates, a government must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, whose contents conform to program standards. Such reports must satisfy both accounting principles generally accepted in the United States of America and applicable legal requirements. These certificates are valid for a period of one year only. The

School Board has received both certificates for each year, beginning with fiscal year ended June 30, 1991.

Management believes that the Comprehensive Annual Financial Report for the fiscal year ended June 30, 2004, which will be submitted to GFOA and ASBO for review, continues to conform to the principles and standards of each organization.

M. Acknowledgments It is our desire that this report contains the necessary information and data, which will provide a better understanding of the operations of the school system. It is further hoped that this report has been designed in a manner to be used as an administrative tool and general source of information so as to enhance our accountability.

Respectfully submitted,

Kenneth U. Knuithy

Kenneth N. Kruithof Superintendent

Inauk Rougeau
Frank Rougeau
Director of Finance

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

## Bossier Parish School Board, Louisiana

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2003

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

UNITE STATES
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ancy L. Zielle President

**Executive Director** 

# INTERNATIONAL INTERNATIONAL SOCIATION OF SCHOOL BUSINESS OF SCHOOL BUS



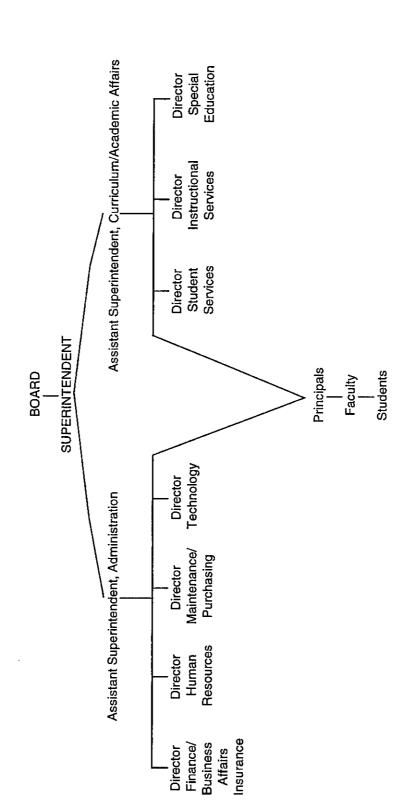
This Certificate of Excellence in Financial Reporting is presented to

#### **BOSSIER PARISH SCHOOL BOARD**

For its Comprehensive Annual Financial Report (CAFR) For the Fiscal Year Ended June 30, 2003

Upon recommendation of the Association's Panel of Review which has judged the Report substantially conforms to principles and standards of ASBO's Certificate of Excellence Program

Executive Director



#### **Bossier Parish School Board**

#### Elected Officials June 30, 2004

Board Member	District
•	
Dr. Jack E. Raley	1
Henry L. Burns	2
George C. Finck	3
Ronald A. Griggs	4
Michael S. Mosura, II	5
William C. Kostelka	6
J. W. Slack	7
Kenneth M. Wiggins	8
Gloria C. Simison	9
Julian Darby	10
Gary K. Dowden	11
Mack Knotts	12

#### **Bossier Parish School Board**

#### Selected Administrative Officials June 30, 2004

Superintendent

Kenneth N. Kruithof

Assistant Superintendent of Administration

D. C. Machen

Assistant Superintendent of Curriculum and

Ann Alford

Academic Affairs

Directors:

Technology

Bill Allred

Special Education

Martha Gormanous

**Student Services** 

Bettye McCauley

Maintenance/Purchasing

Keith Norwood

**Instructional Services** 

Sally Namie

Finance/Business Affairs/Insurance

Frank Rougeau

Human Resources

Bill Tynes



### ALLEN, GREEN & WILLIAMSON, LLP



Monroe, LA 71201

CERTIFIED PUBLIC ACCOUNTANTS P. O. Box 6075 Monroe, LA 71211-6075

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Tim Green, CPA Margie Williamson, CPA

Ernest L. Allen, CPA (Retired)

1963 - 2000

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#### INDEPENDENT AUDITORS' REPORT

**Board Members** Bossier Parish School Board Benton, Louisiana

Basic Financial Statements We have audited the accompanying financial statements of the governmental activities. each major fund, and the aggregate remaining fund information of Bossier Parish School Board as of and for the year ended June 30, 2004, which collectively comprise the School Board's basic financial statements, as listed in the table of contents. These financial statements are the responsibility of the School Board's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of the School Board as of June 30, 2004, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued under separate cover, our report dated December 27, 2004, on our consideration of the School Board's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

Required Supplemental Information The Management's Discussion and Analysis and the Budgetary Comparison Schedules as listed in the table of contents, are not a required part of the basic financial statements but is supplemental information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplemental information. However, we did not audit the information and express no opinion on it.

**Supplemental Information** Our audit was performed for the purpose of forming opinions on the *financial statements* that collectively comprise the School Board's basic financial statements. The accompanying information identified in the table of contents as supplemental information is presented for purposes of additional analysis and is not a required part of the *basic financial statements*. Such information has been subjected to the auditing procedures applied in the audit of the *basic financial statements* and, in our opinion, is fairly stated, in all material respects, in relation to the *basic financial statements* taken as a whole.

Other Information The information identified in the table of contents as the Introductory and Statistical Sections are presented for purposes of additional analysis and is not a required part of the basic financial statements of the School Board. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on it.

allen, Dreen + Williamson, LLP

ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana December 27, 2004

#### **Bossier Parish School Board**

# REQUIRED SUPPLEMENTAL INFORMATION MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)

## Management's Discussion and Analysis (MD&A) June 30, 2004

The discussion and analysis of Bossier Parish School Board's financial performance provides an overall review of the School Board's financial activities for the fiscal year ended June 30, 2004. The intent of this discussion and analysis is to look at the School Board's financial performance as a whole; readers should also review the transmittal letter, notes to the basic financial statements and financial statements to enhance their understanding of the School Board's financial performance.

The Management's Discussion and Analysis (MD&A) is an element of the new reporting model adopted by the Governmental Accounting Standards Board (GASB) in their Statement No. 34 Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments issued June 1999.

#### FINANCIAL HIGHLIGHTS

Key financial highlights for the fiscal year ended June 30, 2004, are as follows:

Governmental funds reported a net change excess of \$4,462,428 which includes in the General Fund an excess of \$3,206,819, a deficiency in the Debt Service Fund of (\$142,612), an excess in the Bossier Education Excellence Permanent Fund of \$1,756,205, and a deficiency in Other Governmental Funds of (\$357,984).

Total revenues for all governmental funds increased \$6,876,311. This was due largely to increased sales tax collections, increased Minimum Foundation Program funding and increased federal grant funding.

Total spending for all programs was \$130,271,701. Most of the School Board's taxes and state Minimum Foundation Program Funds were used to support the cost of these six areas: regular program instruction - \$46,490,344; special programs instruction - \$15,838,839; student transportation - \$6,592,753; plant services - \$12,636,558; other instructional - \$11,324,648 and school food service - \$7,862,144.

#### USING THIS COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so that the reader can understand Bossier Parish School Board as an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The Statement of Net Assets and the Statement of Activities provide information about the activities of the School Board as a whole, presenting both an aggregate view of the School Board's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. These statements tell how services were financed in the short-term as well as what remains for future spending. Fund statements also may give some insights into the School Board's overall financial health. Fund financial statements report the School Board's operations in more detail than the government-wide financial statements by providing information about the School Board's most significant funds – such as the School Board's General Fund, Sales Tax Fund, Debt Service Fund, and Bossier Education Excellence Permanent Fund. The remaining statement – the Statement of Fiduciary Assets and Liabilities presents financial information about activities for which the School Board acts solely as an agent for the benefit of students and parents.

Management's Discussion and Analysis (MD&A) June 30, 2004

# Comprehensive Annual Financial Report

#### **Introductory Section**

Transmittal Letter
Certificates of Excellence in Financial Reporting
Organization Chart
Elected Officials and Selected Administrative Officers

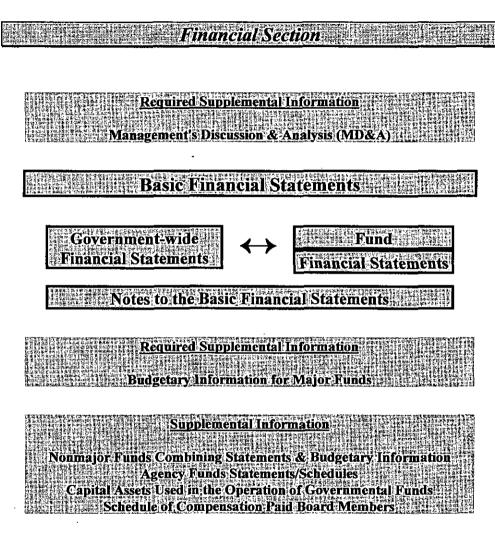
## Financial Section (Details outlined in the next chart)

#### **Statistical Section**

Ten Years of Historical Financial Operating Data Ten Years of Property Tax Rates, Tax Levies and Collections

Bonded Debt Information (including Bonded Debt Per Capita and Computation of Legal Debt Margin) Property Values, Construction and Bank Deposits Principal Employers and Ad Valorem Taxpayers Demographics and Attendance Data

## Management's Discussion and Analysis (MD&A) June 30, 2004



Our auditors have provided assurance in their independent auditors' report, located immediately preceding this Management's Discussion and Analysis, that the Basic Financial Statements are fairly stated. The auditors have also provided varying degrees of assurance regarding the Required Supplemental Information and the Supplemental Information identified above. A user of this report should read the independent auditors' report carefully to ascertain the level of assurance being provided for each of the other parts in the Financial Section.

The School Board assumes full responsibility for the accuracy of the Introductory and Statistical Sections as they were prepared without the association of the independent auditors.

Management's Discussion and Analysis (MD&A) June 30, 2004

#### REPORTING THE SCHOOL BOARD AS A WHOLE

#### The Statement of Net Assets and the Statement of Activities

While these documents contain the large number of funds used by the School Board to provide programs and activities, the view of the School Board as a whole looks at all financial transactions and asks the question, "How did the School Board do financially during the fiscal year ended June 30, 2004?" The Statement of Net Assets and the Statement of Activities answer this question. These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting method used by most private-sector companies. This basis of accounting considers all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School Board's net assets – the difference between assets and liabilities, and changes in those assets. This change in net assets is important because it tells the reader that, for the School Board as a whole, the financial position of the School Board has improved or diminished. The relationship between revenues and expenses is the School Board's operating results. However, the School Board's goal is to provide services to its students, not to generate profits as commercial entities do. One must consider many other non-financial factors, such as the quality of the education provided and the safety of the schools to assess the overall health of the School Board.

The Statement of Net Assets and Statement of Activities report the following activity for the School Board:

Governmental activities - All of the School Board's services are reported here, including instruction, plant services, transportation, and food services. Property taxes, sales taxes, Minimum Foundation Program funds, and state and federal grants finance most of these activities.

#### REPORTING THE SCHOOL BOARD'S MOST SIGNIFICANT FUNDS

#### Fund Financial Statements

The School Board's fund financial statements provide detailed information about the most significant funds – not the School Board as a whole. Some funds are required to be established by state law and by bond covenants. However, the School Board establishes many other funds to help it control and manage money for particular purposes (like the School Food Service) or to show that it is meeting legal responsibilities for using certain taxes, grants, and other money (for example grants received from the U.S. Department of Education). The School Board's governmental funds use the following accounting approach:

Governmental funds – Most of the School Board's activities are reported in governmental funds, which focus on how money flows into and out of funds and the balances left at year-end that are available for spending in future periods. They are reported using an accounting method called *modified accrual* accounting, which measures cash and all other *financial* assets that can readily be converted to cash. The governmental fund statements provide a detailed *short-term view* of the School Board's operations and the services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance the School Board's programs. The relationship (or differences) between

## Management's Discussion and Analysis (MD&A) June 30, 2004

governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds is reconciled in Statements D and F.

Proprietary funds – When the School Board charges customers for the services it provides – whether to outside customers or to other units of the School Board – these services are generally reported in proprietary funds. Proprietary funds are reported in the same way that all activities are reported in the Statement of Net Assets and the Statement of Activities. The School Board uses internal service funds (the other component of proprietary funds) to report activities that provide supplies and services for the School Board's other programs and activities – the employee group health fund.

#### THE SCHOOL BOARD AS TRUSTEE

#### Reporting the School Board's Fiduciary Responsibilities

The School Board is the trustee, or *fiduciary*, for its student activities fund. All of the School Board's fiduciary activities are reported in separate Statements of Fiduciary Assets and Liabilities. These activities are excluded from the School Board's other financial statements because the School Board cannot use these assets to finance its operations. The School Board is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

#### THE SCHOOL BOARD AS A WHOLE

The School Board's net assets were \$60,611,938 at June, 30, 2004. Of this amount, \$8,137,662 was the unrestricted net assets. Restricted net assets are reported separately to show legal constraints from debt covenants and enabling legislation that limit the School Board's ability to use those net assets for day-to-day operations. The analysis below focuses on the net assets (Table 1) and change in net assets (Table 2) of the School Board's governmental activities.

#### Management's Discussion and Analysis (MD&A) June 30, 2004

## TABLE 1 Net Assets (in Millions) June 30,

	Governmental Activities		Total Percentage
	2004	2003	Change _2003-2004_
Current and other assets	36.6	33.6	9.1
Restricted assets	12.7	11.0	15.5
Capital assets	51.9	52.4	(1.0)
Total assets	101.2	97.0	4.4
Current and other liabilities	15.1	14.8	2.0
Long-term liabilities	25.5	27.5	(7.3)
Total liabilities	40.6	42.3	(4.0)
Net assets			
Invested in capital assets, net of related debt	35.0	33.3	5.1
Restricted	17.5	15.8	10.5
Unrestricted	8.1	5.6	46.2
Total net assets	60.6	54.7	10.9

The \$8,137,662 in unrestricted net assets of governmental activities represents accumulated results of all past years' operations. It means that if the School Board had to pay off all of its bills today including all of its non-capital liabilities (compensated absences for example), there would be a surplus of \$8,137,662.

The net assets for the School Board increased by \$5,951,103 during the fiscal year ended June 30, 2004. This increase was caused by several factors, the most important being the increase of sales tax collections and increase in the Minimum Foundation Program funding.

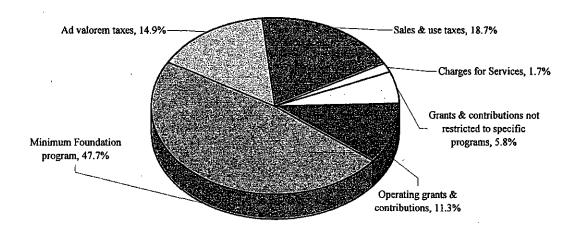
The results of this year's operations for the School Board as a whole are reported in the Statement of Activities. Table 2, on the next page, takes the information from that Statement, rounds off the numbers, and rearranges them slightly so that the reader can see total revenues for the year.

## Management's Discussion and Analysis (MD&A) June 30, 2004

## TABLE 2 Changes in Net Assets (in millions) Fiscal Years Ended June 30,

			Total Percentage Change
	2004	<u>2003</u>	2003-2004
Revenues:			
Program Revenues			
Charges for Services	2.2	2.2	0.0
Operating Grants and Contributions	15.2	12.8	18.8
General Revenues			
Ad Valorem Taxes	20.0	20.6	(2.9)
Sales Taxes	25.1	22.6	11.1
State Equalization	64.3	62.2	3.4
BEEF (Gaming Revenues)	1.7	1.5	13.3
Other General Revenues	6.2	6.0	3.3
Total Revenues	134.7	127.9	5.3
Funtion/Program Expenses:			
Instruction			
Regular Programs	47.1	45.1	4.4
Special Programs	15.9	15.7	1.3
Other Instructional Programs	11.7	10.0	17.0
Support Services			
Student Services	5.8	5.0	16.0
Instructional Staff Support	7.2	7.1	1.4
General Administration	2.1	1.4	50.0
School Administration	7.5	7.5	0.0
Business Services	0.6	1.1	(45.5)
Plant Services	14.6	10.8	35.2
Student Transportation Services	6.3	6.7	(6.0)
Central Services	1.0	0.9	11.1
Food Services	8.0	7.7	3.9
Community Service Programs	0.2	0.3	(33.3)
Interest on Long-Term Debt	0.8	0.9	(11.1)
Total Expenses	128.8	120.2	7.2
Increase (Decrease) in Net Assets	5.9	7.7	(23.4)
Net Assets - Beginning	54.7	47.0	16.4
Net Assets - Ending	60.6	54.7	10.8

## Management's Discussion and Analysis (MD&A) June 30, 2004



#### Revenues by Source - Governmental Activities

Grants and Contributions Not Restricted to Specific Programs: The single largest source of revenue to the Bossier Parish School Board for grants and contributions not restricted to a specific program is the State Equalization or commonly called the Minimum Foundation Program (MFP). The MFP distribution is based on a formula adopted by the Louisiana Board of Elementary and Secondary Education and approved by the Louisiana Legislature. The chart below lists the actual increases or decreases in MFP funds for the past three years.

		School Food			
Fiscal Year	General	Service	Total MFP	Increase	
2001-2002	57,730,544	1,679,004	59,409,548	2,490,452	4.4%
2002-2003	60,455,370	1,751,314	62,206,684	2,797,136	4.7%
2003-2004	62,529,566	1,751,314	64,280,880	2,074,196	3.3%

In FY 2003-2004, the School Board received \$64,280,880 or 47.7% of its total revenue from the MFP. These revenues are deposited in the General Fund and the School Food Service Fund only. Most of the \$2,074,196 or 3.3% increase was used for salary increases.

Sales and Use Tax Revenues: Sales and use tax revenues are the second largest source of revenues for the Bossier Parish School Board. A 1.5% sales tax rate is levied upon the sale and consumption of goods and services within the parish. The chart below lists the sales and use tax revenues for the past three years.

## Management's Discussion and Analysis (MD&A) June 30, 2004

Fiscal Year	al Year Sales Tax	
2001-2002	22,450,840	46,394 0.2%
2002-2003	22,605,125	154,285 0.7%
2003-2004	25,136,743	2,531,618 11.2%

All sales and use tax revenues are deposited into the Sales Tax Fund from which it is transferred to fund primarily the operations of the School Board. This represents 18.7% of the total revenues received. Sales tax revenue received in fiscal 2004 has significantly increased over the amount received in the previous year.

Ad Valorem Tax Revenues: Ad valorem tax revenues, also called property tax revenues, are the third largest source of revenue for the School Board. Ad valorem collections are based upon the number of mills (approved annually by the School Board) and the taxable assessed value (established by the Bossier Parish Tax Assessor), subject to the limitations approved by the voters and the Louisiana Legislature. The chart below lists the ad valorem tax deposits for the past three years.

			Iotai					
			Ad Valorem					
Fiscal Year	General	Debt Service Taxes Increase (				General Debt Service Taxes	Increase (dec	rease)
2001-2002	17,643,485	1,638,687	19,282,172	2,211,247	13.0%			
2002-2003	19,320,940	1,232,208	20,553,148	1,270,976	6.6%			
2003-2004	18,827,632	1,208,249	20,035,881	(517,267)	(2.5%)			

In FY 2003-2004, the School Board deposited \$20,035,881 of ad valorem tax revenues into the General Fund and the Debt Service Fund. This represents 14.9% of the total revenues received. Ad valorem tax revenues in FY 2003-2004 decreased in the General Fund as a result of reduced delinquent tax collections compared to the previous year.

Operating Grants and Contributions: Operating grants and contributions are the fourth largest source of revenues for the School Board. This revenue type is primarily comprised of federal grants with some state grants included. These grants and contributions are specifically restricted to certain programs, and therefore, are netted against the costs of these programs to show a true net cost. The chart below shows the operating grants and contributions by fund source.

	•	Nonmajor			
		Special			
Fiscal Year	General	Revenue	Total	Increase (decr	rease)
2001-2002	5,261,590	8,874,866	14,136,456	981,204	7.5%
2002-2003	3,072,936	9,723,801	12,796,737	(1,339,719)	(9.5)%
2003-2004	5,211,671	9,976,094	15,187,765	2,391,028	18.7%

In FY 2003-2004, the School Board received \$15,187,765 in operating grants and contributions. The 18.7% increase in FY 2003-2004 is the result of increased Title I program funding and increased IDEA funding.

## Management's Discussion and Analysis (MD&A) June 30, 2004

#### Program Expenses and Revenues - Governmental Activities

Expenses are classified by functions/programs. The related revenues are comprised of specific charges for the services and operating grants and contributions received to offset the expenses for the specific program.

Instructional services for fiscal 2004 totaled \$87,734,558, 68.1% of total expenditures. The remaining expenditures are considered support services and related to those functions that support the instructional services provided, such as administration, transportation, food services, and plant services. Support services for fiscal 2004 totaled \$40,249,974, 31.09% of total expenditures.

The remaining expenditures of \$798,494, .8% of total expenditures consist of interest expense on long-term obligations.

The program revenues and charges for services for fiscal 2004 directly related to these expenses totaled \$17,431,661 which resulted in net program expense of \$111,351,365. These net program expenses are funded by general revenues of the School Board.

Revenues for the School Board increased 6,876,311, 5.3% from the previous year due mainly to increased sales tax collections, increased Minimum Foundation Program funding, and increased federal grant funding.

Expenditures for the School Board increased \$8,567,354, 7.2% from the previous year due mainly to salary increases, employee's retirement contribution payments due to a rate increase, and increases in group insurance costs.

#### Governmental Activities

As reported in the Statement of Activities, the cost of all governmental activities this year was \$128,783,026.

#### Management's Discussion and Analysis (MD&A) June 30, 2004

The table below presents the cost of each of the School Board's six largest functions – regular instructional programs, special instructional programs, other instructional, plant services, student transportation services, and food services, as well as each program's *net* cost (total cost less revenues generated by the activities). As discussed above, net cost shows the financial burden that was placed on the School Board's taxpayers by each of these functions. Providing this information allows the analysis of the cost of each function in comparison to the benefits provided by that function.

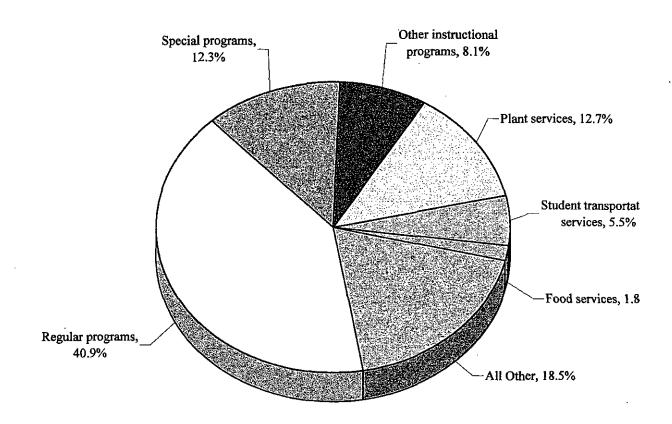
	Total				Total	
	Total Cost of Service		f Percentage Net Cos Change Servi			Percentage Change
	2004	2003	2003-2004	2004	2003	2004-2003
Regular Programs	47.2	45.1	4.5%	45.6	41.5	9.8%
Special Programs	15.9	15.7	1.6%	13.7	13.0	5.6%
Other Instructional	11.7	10.0	16.4%	9.1	9.9	(8.8)%
Plant Services	14.6	10.8	34.6%	14.2	10.8	31.5%
Student Transportation Services	6.3	6.7	(4.9)%	6.1	6.6	(7.6)%
Food Services	8.0	7.7	3.4%	2.0	1.9	5.6%
All Other	<u>25.2</u>	<u>24.2</u>	4.1%	20.6	21.4	(3.8)%
Totals	128.8	120.2	7.1%	111.4	105.2	5.8%

The increases in regular programs, special programs, and other instructional increases are due to an increase in salaries and a large increase in benefits/insurance. Student transportation services increased due to the purchase of additional buses, the increased cost of gasoline and additional payments to the self-insured employee group health fund for claim liabilities.

For the fiscal year ending June 30, 2004, the School Board experienced an increase in net assets of \$5,951,103.

## Management's Discussion and Analysis (MD&A) June 30, 2004

## Governmental Activities Net Cost of Services For the Year Ended June 30, 2004



#### Management's Discussion and Analysis (MD&A) June 30, 2004

#### THE SCHOOL BOARD'S FUNDS

As the School Board completed this year our governmental funds reported a combined fund balance of \$31,738,184 which is an increase of \$4,462,428 from last year. The primary reasons for these increases are:

General Fund experienced an increase in fund balance of \$3,206,819. Revenues increased \$1,102,398 from additional state Minimum Foundation Program payments of \$2,074,196 and other revenues increased \$829,467. The expenditures in the general fund increased \$6,352,362 due mainly to regular instruction increasing \$2,003,232, special programs increasing \$1,008,587, other instructional programs increasing \$1,071,026, student services increasing \$628,328, and plant services increasing \$2,315,436 from 2003 to 2004.

Sales Tax Fund revenues increased \$2,531,618, while expenditures experienced a slight increase of 11,536 from 2003 to 2004.

Debt Service experienced a decrease in fund balance of 142,612. Revenues decreased \$41,583 and expenditures decreased \$26,500 from 2003-2004.

Bossier Education Excellence Permanent Fund experienced an increase in fund balance of \$1,756,205. Revenues increased \$110,970 while expenditures decreased \$131,748.

At June 30, 2004, the School Board had \$19,350,491 in reserves of fund balance. Of the fund balance reserved, \$4,392,270 were collections of ad valorem taxes reserved for payment of long-term debt; \$12,662,540 were reserved for instructional enhancement; \$26,244 were reserved for inventory on hand at the year end; \$308,964 were reserved for prepaid items; and \$1,960,473 were reserved for encumbrances.

#### General Fund Budgetary Highlights

Over the course of the year, the School Board revises its budget as it attempts to deal with unexpected changes in revenues and expenditures. The final amendment to the budget was actually adopted after the end of the year which is not prohibited by state law. A schedule showing the School Board's original and final budget amounts compared with amounts actually paid and received is provided in our annual report.

There were significant revisions made to the 2003-2004 general fund original budget. Budgeted revenues were increased \$8,575,514 due largely to increases made to Minimum Foundation Program payments of \$2,074,196, other state sources of \$585,057, federal sources of \$119,559, transfers from other funds of \$3,010,617, and adjustments made to beginning fund balance of \$2,419,051. Budgeted expenditures were increased because of the increase in budgeted revenues.

#### Management's Discussion and Analysis (MD&A) June 30, 2004

#### CAPITAL ASSET AND DEBT ADMINISTRATION

#### Capital Assets

As For Year Ended June 30, 2004, the School Board had \$51,924,181 (net of accumulated depreciation) invested in a broad range of capital assets, including land, buildings, and furniture and equipment. This amount represents a net decrease (including additions, deductions, and depreciation) of \$518,339, or .01 percent, from last year.

#### Capital Assets at June 30, (in millions)

	Governmental Activities		
	2004	2003	
Land Buildings	\$ 0.6	\$ 0.6	
Buildings	43.1	45.1	
Furniture and equipment	6.9	5.0	
Transportation equipment	1.4	1.7_	
Totals	\$ 52.0	\$ 52.4	

This year's additions of 4,152,855 included six modular classrooms, building improvements, various computer-related, and vocational equipment.

More detailed information about our capital assets is presented in Note 6 to the financial statements.

#### Debt

At the end of this year, the School Board had \$13,855,000 in bonds outstanding versus \$14,560,000 last year, a decrease of 4.8% percent. The Outstanding debts consisted of:

#### Outstanding Debt of June 30, (in millions)

	Governmental Activities		
	2004	2003	
Bonds Payable	\$ 13.9	\$ 14.6	
Notes Payable	0.2	0.3	
Certificates of Indebtedness	0	0.7	
QZAB Loan Payable	2.6	2.8	
Capital Lease	0.4	0.9	
Totals	\$ 17.0	\$ 19.3	

The School Board maintains a bond rating of A2 from Moody's and a A from Standard & Poor's for its general obligation bonds. The state limits the amount of general obligation debt that can be issued to 35 percent of the assessed value of all taxable property within the School Board's corporate limits. The School Board's net bonded general obligation debt of \$9,462,730 (total bonded debt of \$13,855,000 less assets in debt services funds of \$4,392,270) is significantly below this \$182,810,807 statutory-imposed limit.

#### Management's Discussion and Analysis (MD&A) June 30, 2004

\$9,462,730

1.8%

\$93

Net general obligation bonded debt

Ratio of net debt to total assessed value

Net debt per capita

Other obligations include accrued vacation pay and sick leave. We present more detailed information about our long-term liabilities in Note 12 to the financial statements.

#### ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS

The School Board is financially strong with a total fund balance in the governmental funds of \$31,738,184. The budget for the 2004-2005 year includes a conservative 2% increase in budgeted revenue and a 2% increase in budgeted expenditures. The increase in budgeted revenues is primarily due to an increase in Minimum Foundation Program funding and continued growth in sales and property taxes. The increase in budgeted expenditures is largely due to salary increases and increased employee benefit costs.

#### CONTACTING THE SCHOOL BOARD'S FINANCIAL MANAGEMENT

Our financial report is designed to provide our citizens, taxpayers, parents, students, investors and creditors with a general overview of the School Board's finances and to show the School Board's accountability for the money it receives. If you have questions about this report or wish to request additional financial information, please contact Frank Rougeau, Director of Finance and Business Affairs, at Bossier Parish School Board, 316 Sibley Street, Benton, LA 71006, telephone number (318) 549-5000.

### **BASIC FINANCIAL STATEMENTS:**

## GOVERNMENT-WIDE FINANCIAL STATEMENTS (GWFS)

#### **BOSSIER PARISH SCHOOL BOARD**

#### STATEMENT OF NET ASSETS June 30, 2004

Statement A

	GOVERNMENTAL ACTIVITIES	
ASSETS		
Cash and cash equivalents	\$ 31,628,873	
Receivables (net)	4,568,506	
Inventory	34,370	
Prepaid items	308,964	
Bond issuance costs, net of accumulated amortization	76,643	
Restricted assets:		
Cash and cash equivalents	403,474	
Investments	12,136,059	
Receivables	129,774	
Capital assets:	·	
Land	557,469	
Exhaustible capital assets, net of depreciation	51,366,712	
TOTAL ASSETS	101,210,844	
LIABILITIES		
Accounts payable	14,840,032	
Deferred revenue	8,126	
Interest payable - bonds and certificates of indebtedness	260,475	
Long-term liabilities;		
Due within one year	3,884,699	
Due in more than one year	21,605,574	
TOTAL LIABILITIES	40,598,906	
NET ASSETS		
Invested in capital assets, net of related debt	34,979,399	
Restricted for:		
Debt service	4,832,337	
Instructional enhancement:		
Expendable	243,381	
Nonexpendable	12,419,159	
Unrestricted	8,137,662	
TOTAL NET ASSETS	\$ 60,611,938	

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

#### **BOSSIER PARISH SCHOOL BOARD**

## STATEMENT OF ACTIVITIES For the Year Ended June 30, 2004

#### Statement B

	•	PROGRAM REVENUES		NET (EXPENSE)	
			OPERATING	REVENUE AND CHANGES IN	
		CHARGES FOR	GRANTS AND		
	<u>EXPENSES</u>	SERVICES	CONTRIBUTIONS	NET ASSETS	
FUNCTIONS/PROGRAMS					
Governmental activities:					
Instruction:					
Regular programs	\$ 47,141,	942	\$ 1,558,870 \$	(45,583,072)	
Special programs	15,917,	187	2,226,150	(13,691,037)	
Other instructional programs	11,695,	485	2,619,656	(9,075,829)	
Support services:					
Student services	5,828,	926	1,062,347	(4,766,579)	
Instructional staff support	7,151,	018	2,246,581	(4.904,437	
General administration	2,061,	600	890,861	(1,170,739)	
School administration	7,493,	557	163,859	(7,329,698)	
Business services	629,	988	122,733	(507,255	
Plant services	14,580,	060	386,489	(14,193,571	
Student transportation services	6,328,	866	188,749	(6,140,117	
Central services	973,	834	26,697	(947,137	
Food services	7,974,	793 \$ 2,243,896	3,690,384	(2,040,513	
Community service programs	207,	276	4,389	(202,887)	
Interest on long-term debt	798,	494 0	0	(798,494)	
Total Governmental Activities	128,783,	026 2,243,896	15,187,765	(111,351,365)	
	General reven	ues:			
	Taxes:				
	Ad valore	Ad valorem taxes levied for general purposes			
		Ad valorem taxes levied for debt service purposes			
		Ad valorem taxes levied for maintenance and opera			
	Ad valore	Ad valorem taxes levied for salaries and benefits			
		Sales taxes levied for salaries, benefits, and genera			
		State revenue sharing			
		Grants and contributions not restricted to specific progra Minimum Foundation Program			
		=		64,280,880	
		aming revenues) I investment earnings		1,650,892 304,702	
	Miscellaneo	J	_	5,337,353	
	Total ge	eneral revenues		117,302,468	
	•	nges in net assets	_	5,951,103	
	Net assets - be		_	54,660,835	
	Net assets - ei	nding	<u>\$</u>	60,611,938	

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

#### Bossier Parish School Board Benton, Louisiana



#### Bossier Parish School Board Benton, Louisiana

# BASIC FINANCIAL STATEMENTS: FUND FINANCIAL STATEMENTS (FFS)

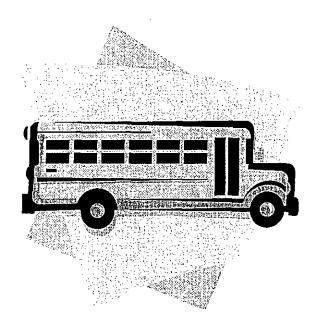
#### GOVERNMENTAL FUNDS Balance Sheet June 30, 2004

		GENERAL	SALES TAX	DEBT SERVICE	BOSSIER EDUCATION EXCELLENCE
ASSETS	-	GENERAL	SALES TAX	SERVICE	PERMANENT
Cash and cash equivalents  Cash and cash equivalents -	\$	20,324,585 \$	2,351,974 \$	4,379,760 \$	0
Restricted		0	0	0	403,474
Investments		0	0	0	12,136,059
Receivables		1,321,884	2,477,643	12,510	129,774
Interfund receivables		7,031,043	2,477,040	12,310	123,774
Inventory		0	0	Ö	0
Prepaid items		308,964	0	0	0
TOTAL ASSETS		28,986,476	4,829,617	4,392,270	12,669,307
LIABILITIES AND FUND BALANCES Liabilities:					
Accounts, salaries and other					
payables		12,462,822	0	0	0
Claims payable		336,303	0	0	0
Interfund payables		3,464,708	4,829,617	0	6,767
Deferred revenue		0	0	0	0
Total Liabilities		16,263,833	4,829,617	0	6,767
Fund Balances:					
Reserved for:					
Encumbrances		1,960,473	0	0	0
Debt Service		0	0	4,392,270	0
Inventory		0	0	0	0
Instructional enhancement		. 0	0	0	12,662,540
Prepaid items		308,964	0	0	0
Unreserved, reported in:		•	•		_
Special Revenue Funds		0	0	0	0
Capital Projects Funds		0	0	0 0	0
Undesignated		10,453,206	<u>_</u>	<u></u>	0
Total Fund Balances		12,722,643	0	4,392,270	12,662,540
TOTAL LIABILITIES AND					
FUND BALANCES	\$	28,986,476 <b>\$</b>	<u>4,829,617</u> \$	4.392,270 \$	12,669,307

#### Statement C

<u>GO\</u>	OTHER /ERNMENTAL	TOTAL
\$	4,571,989 \$	31,628,308
	0	403,474
	0	12,136,059
	734,777	4,676,588
	1,732,958	8,764,001
	34,370	34,370
	0	308,964
	7,074,094	<i>57,951,764</i>
	2,108,946	14,571,768
	0	336,303
	2,996,291	11,297,383
	8,126	8,126
		<del>_</del>
·	5,113,363	26,213,580
	0	1,960,473
	0	4,392,270
	26,244	26,244
	0	12,662,540
	0	308,964
	1,934,487	1,934,487
	0	0
	0	10,453,206
	1.960,731	31,738,184
\$	7,074,094 \$	57,951,764

#### Bossier Parish School Board Benton, Louisiana



#### Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Assets June 30, 2004

Statement D

Total fund balances - governmental funds

\$ 31,738,184

The cost of capital assets (land, buildings, furniture and equipment) purchased or constructed is reported as an expenditure in governmental funds. The Statement of Net Assets includes those capital assets among the assets of the School Board as a whole. The cost of those capital assets allocated over their estimated useful lives (as depreciation expense) to the various programs reported as governmental activities in the Statement of Activities. Because depreciation expense does not affect financial resources, it is not reported in governmental funds.

Costs of capital assets

Depreciation expense to date

\$ 154,350,835

(102,426,654)

51,924,181

Other assets used in governmental activities that are not financial resources and therefore are not reported in the governmental funds.

Bond issuance costs

Amortization

123,243

(46,600)

76,643

Net assets of the internal service fund reported as proprietary fund type in the fund financial statement but included as governmental activities in the government-wide financial statement.

Total net assets

337,678

Long-term liabilities applicable to the School Board's governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities. All liabilities - both current and long term - are reported in the Statement of Net Assets.

Balances at June 30, 2004 are:

Long-term liabilities

 Bonds payable
 (13,855,000)

 Note payable
 (210,640)

 QZAB loan payable
 (2,575,683)

 Claims and judgments payable
 (10,000)

 Capital leases payable
 (380,102)

 Compensated absences payable
 (6,172,848)

 Interest payable
 (260,475)

(23,464,748)

**Net Assets** 

60,611,938

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

# GOVERNMENTAL FUNDS Statement of Revenues, Expenditures, and Changes in Fund Balances For the Year Ended June 30, 2004

		GENERAL	SALES TAX	DEBT SERVICE	BOSSIER EDUCATION EXCELLENCE PERMANENT
REVENUES		OLINEIVAL	JALES IAX	SERVICE	PERIMANENI
Local sources:					
Taxes:					
Ad valorem	\$	18,827,632	\$ 0	\$ 1,208,249	\$ 0
Sales and use	•	0	25,136,743	0	, o
Interest earnings		122,524	20,100,140	40,472	131,779
Food services		0	0	70,472	131,779
Other		2,908,178	0	0	1,650,892
State sources:		2,000,170	Ū	U	1,000,002
Equalization		62,529,566	0	: 0.	0
Other		2,866,694	0	68,130	0
Federal sources		2,344,9 <u>77</u>	0	00,130	0
i ederal addices		2,044,01,1			<u>_</u>
Total Revenues		89,599,571	25,136,743	1,316,851	1,782,671
EXPENDITURES					
Current:					
Instruction:					
Regular programs		45,924,409	0	0	0
Special programs		13,918,643	0	0	0
Other instructional programs		10,474,202	0	0.	0
Support services:				4	
Student services		4,882,111	0	0	0
Instructional staff support		5,323,292	0	0	0
General administration		820,629	282,110	0	0
School administration		7,540,722	0	O	0
Business services		612,739	0	0	19,966
Plant services		12,481,634	0	0	0
Student transportation services		6,541,217	0	0	0
Central services		936,067	0	0	0
Food services		0	0	0	0
Community service programs		200,776	0	0	6,500
Capital outlay		0	0	0	0
Debt service:					
Principal retirement		1,523,413	0	705,000	0
Interest and bank charges		67,531	0	754,463	0
Total Expenditures		111,247,385	282,110	1,459,463	26,466
EXCESS (Deficiency) OF REVENUES					
OVER EXPENDITURES	. \$	(21,647,814)	\$ 24,854,633	\$ <u>(142,612)</u> \$	1,756,205

#### Statement E

OTHER	
GOVERNMENTAL	TOTAL
\$ 0	\$ 20,035,881
0	25,136,743
9,927	304,702
2,243,896	2,243,896
84,198	4,643,268
·	• ,
1,751,314	64,280,880
2,185,981	5,120,805
10,622,977	12,967,954
16.898.293	134,734,129
(0,000,200	
565,935	46,490,344
1,920,196	15,838,839
850,446	11,324,648
000,7-10	. 1,02 .10 10
955,828	5,837,939
1,930,812	7,254,104
917,374	2,020,113
62	7,540,784
119,380	752,085
154,924	12,636,558
51,536	6,592,753
5,532	941,599
7,862,144	7,862,144
	• •
1 000 100	207,276
1,922,108	1,922,108
0	0.000.440
0	2,228,413
0	821,994
	100 001 000
17,256,277	<u>130,271,701</u>
	•
\$ (357,984)	<b>\$</b> 4,462,428

(CONTINUED)

## GOVERNMENTAL FUNDS Statement of Revenues, Expenditures, and Changes in Fund Balances For the Year Ended June 30, 2004

		GENERAL	SALES TAX	DEBT SERVICE	BOSSIER EDUCATION EXCELLENCE PERMANENT
OTHER FINANCING SOURCES (USES)					
Transfers in	\$	24,854,633 \$	0 \$	0 \$	0
Transfers out	_	0	(24,854,633)		0
Total Other Financing Sources (Uses)		24,854,633	(24.854.633)	0	0
Net Change in Fund Balances		3,206,819	0	(142,612)	1,756,205
FUND BALANCES - BEGINNING		9,515,824	. 0	4,534,882	10,906,335
FUND BALANCES - ENDING	\$	12,722,643 \$	0 \$	4,392,270 \$	12,662,540

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

#### Statement E

_	THER RNMENTAL		TOTAL
\$	0	\$ 	24,854,633 (24,854,633)
	0		0
	(357,984)		4,462,428
	2,318,715_		27,275,756
\$	1.960.731	<u>\$</u>	31,738,184
		(	CONCLUDED)

### Reconciliation of the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances to the Statement of Activities For the Year Ended June 30, 2004

Statement F

Total net change in fund balances - governmental funds	\$	4,462,428
Amounts reported for governmental activities in the Statement of Activities are different because:		
Capital outlays are reported in governmental funds as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeds depreciation in the period:		·
Depreciation expense (4,671,194)		
Capital outlays 4,152,855		(518,339)
Repayment of bond principal loan, notes and capital leases is an expenditure in the governmental fun	ds,	
but the repayment reduces long-term liabilities in the Statement of Net Assets.		2,228,413
Amortization of bond issuance costs		(6,307)
In the Statement of Activities, certain operating expenses-compensated absences (vacations and sick leave) - are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are measured by the amount of financial resources used (essentially, the amounts actually paid). This year, vacation and sick time earned (\$ 488,292) exceeded the amounts used \$ 293,495 by (\$ 194,797).		(194,797)
All revenues, expenses and changes in fund net assets (deficits) of the internal service fund are reported as proprietary fund type in the fund financial statement but included as governmental activities in the government-wide financial statement.		(43,795)
Interest on long-term debt in the Statement of Activities differs from the amount reported in the governmental funds because interest is recognized as an expenditure in the funds when it is due, and thus requires the use of current financial resources. In the Statement of Activities, however, interest expense is recognized as the interest accrues, regardless of when it is due.		23,500
Change in net assets of governmental activities.	\$	5,951,103

#### PROPRIETARY FUND TYPE - INTERNAL SERVICE STATEMENT OF NET ASSETS June 30, 2004

Statement G

ASSETS Current assets: Cash Receivables Interfund receivable	\$ 565 21,692 2,533.382
TOTAL ASSETS	2,555,639
LIABILITIES Current liabilities: Accounts payable	268,264
Claims payable Interfund payable	1,949,697 0
TOTAL LIABILITIES	2,217,961
NET ASSETS Unrestricted	337,678
TOTAL NET ASSETS	<u>\$ 337,678</u>

#### PROPRIETARY FUND TYPE - INTERNAL SERVICE Statement of Revenues, Expenses, and Changes in Fund Net Assets For The Year Ended June 30, 2004

Statement H

OPERATING REVENUE Premiums	\$ <u>19,284,789</u>
Total operating revenue	19,284,789
OPERATING EXPENSES	
Claims	19,302,584
Administration	26,000
Total operating expenses	19,328,584
Operating income (loss)	(43,795)
NET ASSETS - BEGINNING	381,473
NET ASSETS - ENDING	<b>\$</b> 337.678

#### PROPRIETARY FUND TYPE - INTERNAL SERVICE Statement of Cash Flows For the Year Ended June 30, 2004

Statement I

Net cash provided (used) for operating activities	\$	565
Increase (decrease) in claims payable		(19,927)
Increase (decrease) in accounts payable		(617,021)
(Increase) decrease in receivable		681,308
Change in assets and liabilities:		
to net cash provided (used) by operating activities:	•	
Adjustments to reconcile operating income		
Operating income (loss)	\$	(43,795)
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES		
RECONCILIATION OF OPERATING INCOME (LOSS) TO		
TAP OL LEVIA	<u> </u>	
END OF YEAR	¢	565
CASH AND CASH EQUIVALENTS AT		
BEGINNING OF YEAR		0
CASH AND CASH EQUIVALENTS AT		
•		
cash equivalents		56 <b>5</b>
Net increase (decrease) in cash and		
Net cash provided by operating activities		565
Other payments	-	(26,000)
Claims paid		(19,939,532)
Premiums	\$	19,966,097
CASH FLOW FROM OPERATING ACTIVITIES		

THE NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT.

#### FIDUCIARY FUND STATEMENT OF ASSETS AND LIABILITIES June 30, 2004

Statement J

	AGENCY FUND
ASSETS	
Cash and cash equivalents	\$1,732,401
TOTAL ASSETS	1,732,401
LIABILITIES	
Deposits due others	1,732,401
TOTAL LIABILITIES	\$1,732,401

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NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES The accompanying financial statements of the Bossier Parish School Board have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

A. REPORTING ENTITY The Bossier Parish School Board was created by Louisiana Revised Statute LSA-R.S. 17:51 to provide public education for the children within Bossier Parish. The School Board is authorized by LSA-R.S. 17:81 to establish policies and regulations for its own government consistent with the laws of the state of Louisiana and the regulations of the Louisiana Board of Elementary and Secondary Education. The School Board is comprised of twelve members who are elected from twelve districts for terms of four years.

The School Board operates thirty schools within the parish with a total enrollment of approximately 18,954 pupils. In conjunction with the regular educational programs, some of these schools offer special education and/or adult education programs. In addition, the School Board provides transportation and school food services for the students.

**B. FUNDS** The accounts of the School Board are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds are maintained consistent with legal and managerial requirements.

The funds of the School Board are classified into three categories: governmental, proprietary, and fiduciary.

Governmental Funds Governmental funds are used to account for the School Board's general government activities, including the collection and disbursement of specific or legally restricted monies, the acquisition or construction of general fixed assets, and the servicing of general long-term debt. The School Board reports the following major governmental funds:

General fund – the primary operating fund of the School Board. It accounts for all financial resources of the School Board, except those required to be accounted for in another fund.

**Debt service fund** – accounts for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. This fund receives a dedicated portion of ad valorem taxes paid to the School Board.

Sales tax fund – accounts for the collection of sales tax in Bossier Parish. The monies are then transferred to the appropriate fund for expenditures.

<u>Proprietary Funds</u> Proprietary funds account for activities similar to those found in the private sector, where the determination of net income is necessary or useful to sound financial administration. Proprietary funds differ from governmental funds in that their focus is on measurement, which, together with the maintenance of equity is an important financial indicator. The School Board reports the following proprietary fund:

Internal service fund – accounts for operations that provide services to other departments or agencies of the government, or to other governments, on a cost-reimbursement basis, employee health insurance program.

<u>Fiduciary Funds</u> Fiduciary funds account for assets held by the government in a trustee capacity or as an agent on behalf of outside parties, including other governments.

Agency funds are custodial in nature (assets equal liabilities) and do not present results of operations or have a measurement focus. These funds are used to account for assets that the government holds for others in an agency capacity. These agency funds are as follows:

School activities fund – accounts for assets held by the School Board as an agent for the individual schools and school organizations.

#### C. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

Government-Wide Financial Statements (GWFS) The Statement of Net Assets and the Statement of Activities displays information about the reporting government as a whole. Fiduciary funds are not included in the GWFS. Fiduciary funds are reported only in the Statement of Fiduciary Assets and Liabilities at the fund financial statement level.

The Statement of Net Assets and the Statement of Activities was prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues, expenses, gains, losses, assets, and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Revenues, expenses, gains, losses, assets, and liabilities resulting from nonexchange transactions are recognized in accordance with the requirements of GASB Statement No. 33 "Accounting and Financial Reporting for Nonexchange Transactions."

<u>Internal Activities</u> The employees' health insurance internal service fund provides services to the governmental funds. Accordingly, the employees' health insurance fund activity was rolled up into the governmental activities. Pursuant to GASB Statement No. 34 Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments," as much as possible, the internal activities have been eliminated in order to avoid the "grossing-up" effect of a straight inclusion.

<u>Program revenues</u> Program revenues include 1) charges for services provided, 2) operating grants and contributions, and 3) capital grants and contributions; program revenues reduce the cost of the function to be financed from the School Board's general revenues. Charges for services are primarily derived from cafeteria sales. Operating grants and contributions consist of the many educational grants received from the federal and state government.

Allocation of indirect expenses The School Board reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Depreciation expense is specifically identified by function and is included in the direct expense of each function. Interest on general long-term debt is considered an indirect expense and is reported separately in the Statement of Activities. Other indirect expenses are not allocated.

#### Fund Financial Statements (FFS)

Governmental Funds The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The government considers all revenues available if they are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for unmatured principal and interest on general long-term debt which is recognized when due. Compensated absences and claims and judgments are reported in a governmental fund only if the claims are due and payable.

With this measurement focus, only current assets and current liabilities are generally included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets. The governmental funds use the following practices in recording revenues and expenditures:

#### Revenues

Ad valorem taxes are recognized when all applicable eligibility requirements are met and the resources are available.

Sales taxes are recognized when the underlying exchange takes place and the resources are available.

Entitlements and shared revenues (which include state equalization and state revenue sharing) are recorded as unrestricted grants-in-aid at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

<u>Other receipts</u> become measurable and available when cash is received by the School Board and are recognized as revenue at that time.

#### **Expenditures**

<u>Salaries</u> are recorded as paid. Unpaid salaries for nine-month employees who are paid over twelve months are accrued at June 30. Substantially all other expenditures are recognized when the related fund liability has been incurred.

Other financing sources (uses) Transfers between funds that are not expected to be repaid (or any other types, such as capital lease transactions, sale of capital assets, debt extinguishments, long-term debt proceeds, et cetera) are accounted for as other financing sources (uses). These other financing sources (uses) are recognized at the time the underlying events occur.

<u>Proprietary Fund</u> Proprietary fund is accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time the liabilities are incurred. With this measurement focus, all assets and all liabilities associated with the operation of this fund is included on the balance sheet.

Operating revenues and expenses Proprietary fund distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services in connection with the fund's principal ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

<u>Fiduciary fund</u> The agency fund is custodial in nature and does not present results of operations or have a measurement focus. Agency funds are accounted for using the accounting.

- D. CASH AND CASH EQUIVALENTS Cash includes amounts in demand deposits, interest-bearing demand deposits and time deposit accounts. Cash equivalents include amounts in time deposits and those investments with original maturities of 90 days or less. Under state law, the School Board may deposit funds in demand deposits, interest-bearing demand deposits, or time deposits with state banks organized under Louisiana law and national banks having their principal offices in Louisiana.
- **E. INVESTMENTS** Investments are limited by R.S. 33:2955 and the School Board's investment policy. If the original maturities of investments exceed 90 days, they are classified as investments; however, if the original maturities are 90 days or less, they are classified as cash equivalents.

The investments are reflected at fair value except for the following which are permitted per GASB Statement No. 31:

- 1. Investments in <u>nonparticipating</u> interest-earning contracts, such as nonnegotiable certificates of deposit with redemption terms that do not consider market rates, are reported using a cost-based measure.
- 2. The School Board reports at amortized cost money market investments and <u>participating</u> interest-earning investment contracts that have a remaining maturity at time of purchase of one year or less.

#### Definitions:

Interest-earning investment contracts include time deposits with financial institutions (such as certificates of deposit), repurchase agreements, and guaranteed investment contracts.

Money market investments are short-term, highly liquid debt instruments that include U. S. Treasury obligations.

- F. SHORT-TERM INTERFUND RECEIVABLES/PAYABLES During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. These receivables and payables are classified as interfund receivables/payables on the balance sheet. Short-term interfund loans are also classified as interfund receivables/payables.
- G. INVENTORIES AND PREPAID ITEMS Inventories of the governmental fund type are accounted for using the consumption method where expenditures are recognized as inventory is used.

Inventory of the school food service special revenue fund consists of food purchased by the School Board and commodities granted by the United States Department of Agriculture through the Louisiana Department of Agriculture and Forestry. Unused commodities at June 30 are reported as deferred revenue. All purchased inventory items are valued at cost (first-in, first-out) and commodities are assigned values based on information provided by the United States Department of Agriculture.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

H. CAPITAL ASSETS Capital assets are recorded at historical cost and depreciated over their estimated useful lives (excluding salvage value). The capitalization threshold is \$1,000. Donated capital assets are recorded at their estimated fair value at the date of donation. Estimated useful life is management's estimate of how long the asset is expected to meet service demands. Straight line depreciation is used based on the following estimated useful lives:

Buildings and improvements 10 - 50 years
Furniture and equipment 5 - 20 years
Transportation equipment 8 years

Interest during construction is not capitalized on capital assets.

- I. DEFERRED REVENUES Deferred revenues arise when resources are received by the School Board before it has a legal claim to them, as when grant monies are received prior to the occurrence of qualifying expenditures. In subsequent periods, when the School Board has a legal claim to the resources, the liability for deferred revenue is removed and the revenue is recognized.
- J. COMPENSATED ABSENCES All School Board employees earn from 10 to 13 days of sick leave each year that can be accumulated without limitation. Upon retirement or death, unused accumulated sick leave of up to 25 days is paid to the employee or to the employee's estate at the employee's current rate of pay. Under the Louisiana Teachers' Retirement System and the Louisiana School Employees' Retirement System, all unpaid sick leave is used in the retirement benefit computation as earned service.

All 12-month employees earn from 10 to 20 days of vacation leave each year. Upon termination, employees may be paid for all unused vacation earned through June 30, 2002, and up to thirty days of unused vacation leave earned subsequent to June 30, 2002. Nine-month employees earn two work days of personal leave per academic year which is noncumulative.

The School Board's recognition and measurement criteria for compensated absences follows:

A liability for sick leave is accrued using one of the following termination approaches:

- A. An accrual for earned sick leave should be made only to the extent it is probable that the benefits will result in termination payments, rather than be taken as absences due to illness or other contingencies, such as medical appointments and funerals.
- B. Alternatively, a governmental entity should estimate its accrued sick leave liability based on the sick leave accumulated at the balance sheet date by those employees who currently are eligible to receive termination payments as well as other employees who are expected to become eligible in the future to receive such payments. The School Board uses this approach to accrue the liability for sick leave.

Vacation leave and other compensated absences with similar characteristics is accrued as a liability as the benefits are earned by the employees if both of the following conditions are met:

- A. The employees' right to receive compensation are attributable to services already rendered.
- B. It is probable that the employer will compensate the employees for the benefits through paid time off or some other means, such as cash payments at termination or retirement.

**K. RESTRICTED NET ASSETS** For the government-wide statement of net assets, net assets are reported as restricted when constraints placed on net asset use are either:

Externally imposed by creditors (such as debt covenants), grantors, contributors, or laws or regulations of other governments;

Imposed by law through constitutional provisions or enabling legislation.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

L. FUND EQUITY OF FUND FINANCIAL STATEMENTS Reserves represent those portions of fund equity not appropriable for expenditures or legally segregated for a specific future use. Designations of fund balance represent tentative management plans that are subject to change.

M. INTERFUND TRANSACTIONS Transactions that constitute reimbursements to a fund for expenditures initially made from it that are properly applicable to another fund are recorded as expenditures in the reimbursing fund and as reductions of expenditures in the fund that is reimbursed. All other interfund transfers are reported as transfers.

N. SALES TAXES On April 15, 1969, the voters of Bossier Parish approved a one percent sales and use tax to be used to supplement salaries and benefits of teachers and other School Board employees for the operation of public schools in Bossier Parish.

On September 16, 1978, the voters of Bossier Parish approved a one-half of one percent sales tax. This to be used for the retirement of the School Board's sales tax bonds, the maintenance and upkeep of the school system's air conditioners and any other lawful purpose of the school system.

#### O. BUDGETS

General Budget Practices The School Board follows these procedures in establishing the budgetary data reflected in the combined financial statements:

State statute requires budgets be adopted for the general fund and all special revenue funds.

Each year prior to September 15, the Superintendent submits to the Board proposed annual budgets for the general fund and special revenue funds' budgets. Public hearings are conducted, prior to the Board's approval, to obtain taxpayer comments. The operating budgets include proposed expenditures and the means of financing them.

Appropriations (unexpended budget balances) lapse at year-end.

Formal budget integration (within the accounting records) is employed as a management control device. All budgets are controlled at the function level. Budget amounts included in the accompanying financial statements include the original adopted budget and all subsequent amendments. These revisions were considered significant by the Board. All budget revisions are approved by the Board.

Budget Basis of Accounting All governmental funds' budgets are prepared on the modified accrual basis of accounting, a basis consistent with accounting principles generally accepted in the United States of America (GAAP). Budgeted amounts are as originally adopted or as amended by the Board. Legally, the Board must adopt a balanced budget; that is, total budgeted revenues and other financing sources including fund balance must equal or exceed total budgeted expenditures and other financing uses. State statutes require the Board to amend its budgets when revenues plus projected revenues within a fund are expected to be less than budgeted revenues by five percent or more and/or expenditures within a fund are expected to exceed budgeted expenditures by five percent or more. The School Board approves budgets at the function level and management can transfer amounts between line items within a function.

- P. USE OF ESTIMATES The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statement and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.
- Q. ELIMINATION AND RECLASSIFICATIONS In the process of aggregating data for the statement of net assets and the statement of activities, some amounts reported as interfund activity and balances in the funds were eliminated or reclassified. Interfund receivables and payables were eliminated to minimize the "grossing up" effect on assets and liabilities within the governmental activities column.

NOTE 2 - LEVIED TAXES The School Board levies taxes on real and business personal property located within Bossier Parish's boundaries. Property taxes are levied by the School Board on property values assessed by the Bossier Parish Tax Assessor and approved by the State of Louisiana Tax Commission.

The Bossier Parish Sheriff's Office bills and collects property taxes for the School Board. Collections are remitted to the School Board monthly.

#### Property Tax Calendar

Millage rates adopted January 1, 2003
Levy date January 1, 2003
Tax bills mailed November 27, 2003
Due date December 31, 2003
Lien date January 1, 2004
Tax sale date, 2003 delinquent property May 2004

Assessed values are established by the Bossier Parish Tax Assessor each year on a uniform basis at the following ratios of assessed value to fair market value:

10% land 15% machinery

10% residential improvements 15% commercial improvements

15% industrial improvements 25% public service properties, excluding land

A revaluation of all property is required to be completed no less than every four years. The last revaluation was completed for the roll of January 1, 2000. Total assessed value was \$522,316,590 in calendar year 2003. Louisiana state law exempts the first \$7,500 of assessed value of a taxpayer's primary residence from parish property taxes. This homestead exemption was \$130,017,316 of the assessed value in calendar year 2003.

the rate of 1.25% per month until the taxes are paid. After notice is given to the delinquent taxpayers, the sheriff is required by the *Constitution of the State of Louisiana* to sell the least quantity of property necessary to settle the taxes and interest owed.

The tax roll is prepared by the tax assessor and approved by the State Tax Commission in November of each year. The amount of 2004 property taxes to be collected occurs in December 2004 and January and February 2004. All property taxes are recorded in the general and debt service funds. The School Board considers the lien date (January 1, 2004) as the date an enforceable legal claim occurs for 2004 property taxes. Property tax revenue is recognized in the period for which the taxes are levied (budgeted). Accordingly, the 2004 property taxes are budgeted in the 2004-2005 fiscal year of the School Board.

Estimated uncollectible taxes are those taxes based on past experience which will not be collected in the subsequent year and are primarily due to subsequent adjustments to the tax roll. Historically, virtually all ad valorem taxes receivable were collected since they are secured by property. Therefore, there is no allowance for uncollectible taxes.

The following is a summary of authorized and levied (tax rate per \$1,000 Assessed Value) ad valorem taxes:

Parish-wide Taxes	Authorized <u>Millage</u>	Levied <u>Millage</u>	Expiration <u>Date</u>
Constitutional	4.22	4.22	Statutory
Special maintenance and operations	9.61	9.61	2013
Special salaries and benefits	9.61	9.61	2013
Special salaries and benefits	26.50	26.50	2015
Bond and interest	Variable	3.20	2017

NOTE 3 - DEPOSITS At June 30, 2004, the School Board has deposits totaling \$33,764,748.

Deposits are stated at cost, which approximates fair value. Under state law, these deposits (or the resulting bank balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The market value of the pledged securities plus the federal deposit insurance must at all times equal the amount on deposit with the fiscal agent. These securities are held in the name of the pledging fiscal agent bank in a holding or custodial bank that is mutually acceptable to both parties.

At year-end, the School Board's carrying amount of deposits was \$33,764,748 and the bank balance was \$21,644,360. Of the bank balance, \$1,270,946 was covered by federal depository insurance or by collateral held by the School Board's agent in the School Board's name (GASB Category 1). The remaining \$20,373,414 was collateralized with securities held by the pledging financial institution's trust department or agent but not in the School Board's name (GASB Category 3).

Even though the pledged securities are considered uncollateralized (Category 3) under the provisions of GASB Statement 3, Louisiana Revised Statute 39:1229 imposes a statutory requirement on the custodial bank to advertise and sell the pledged securities within 10 days of being notified by the School Board that the fiscal agent has failed to pay deposited funds upon demand.

#### NOTE 4 - INVESTMENTS Investments are categorized into these three categories of credit risk:

- 1. Insured or registered, or securities held by the School Board or its agent in the School Board's name.
- 2. Uninsured and unregistered, with securities held by the counter party's trust department or agent in the School Board's name.
- 3. Uninsured and unregistered, with securities held by the counter party, or by its trust department or agent but not in the School Board's name.

		Carrying Amount	Total
	Category	Fair	Carrying
	<u>1</u>	<u>Value</u>	<u>Amount</u>
Type of investment			
U. S. Government Securities	<u>\$12,136,059</u>	\$12,136,059	<u>\$12,136,059</u>
Total investments		<u>\$12,136,059</u>	<b>\$12,136,059</b>

#### NOTE 5 - RECEIVABLES The receivables at June 30, 2004, are as follows:

	(	General	Sales	Tax	Debt ervice	Edu Exc	ossier ication ellence manent	Go	Other vernmental	Inter Serv			Total
Taxes:			_										
Ad valorem	\$	67,030	\$	0	\$ 6,803	\$	0	\$	0	\$	0	\$	73,833
Sales tax		0	2,477	,643	0		0		0		0	2,	477,643
Intergovernmental grants:	-												
Federal		308,105		0	0		0		712,090		0	1,	020,195
State		768,741		0	0		0		0		0		768,741
Other		178,008		0	5,707	1:	29,774		22,687	21,	692		357,868
Total	\$1	,321,884	\$2,477	,643	\$ 12,510	\$ 12	29,774	\$	734,777	\$21,0	592	\$4,	698,280

The School Board expects to collect these balances in full; therefore, no allowance for doubtful accounts was established.

NOTE 6-CAPITAL ASSETS Capital assets balances and activity for the year ended June 30, 2004, is as follows:

								_	
		Balance					Balance		
	<u>Ju</u>	ly 1, 2003		Additions	Retir	ements	June 30, 2004		
Governmental Activities:									
Land	\$	557,469	\$	0	\$	0	\$	557,469	
Exhaustible Capital Assets:									
Buildings	1	19,662,120		592,377		0		120,254,497	
Furniture and equipment		21,628,143		3,272,449		0		24,900,592	
Transportation equipment		8,350,248		288,029		0		8,638,277	
Total	1	49,640,511		4,152,855		0		153,793,366	
Less accumulated depreciation:									
Buildings		74,553,597		2,637,626		0		77,191,223	
Furniture and equipment		16,615,028		1,400,175		. 0		18,015,203	
Transportation equipment		6,586,835		633,393		0		7,220,228	
Total		97,755,460		4,671,194		. 0		102,426,654	
Governmental Activities:					<del></del> -		_		
Capital assets, net	\$	52,442,520	\$	(518,339)	\$	0	\$	51,924,181	
Depreciation expense was charged to governmental activities as follows:									
Regular programs					,	,	\$	2,739,627	
Special programs					•			73,708	
Other instructional programs								746,501	
Student Services						e.		14,114	
Instructional staff support						•		231,316	
••								,	

26,253

96,853

103,001

129,733

353,544

46,443

110,101

4,671,194

#### NOTE 7-RETIREMENT SYSTEMS

General administration

School administration

Student transportation services

Total depreciation expense

Business services

Plant services

Central services

Food services

<u>Plan description</u> Substantially all School Board employees participate in either the Teachers' Retirement System or the School Employees' Retirement System (the Systems), which are cost-sharing, multiple-employer public employee retirement systems (PERS). Benefit provisions are ultimately approved and amended by the Louisiana Legislature.

Participation in the Teachers' Retirement System is divided into two plans - the Teachers' Regular Plan and the Teachers' Plan A. In general, professional employees (such as teachers and principals) and lunchroom workers are members of the Louisiana Teachers' Retirement System (TRS); other employees, such as custodial personnel and bus drivers, are members of the Louisiana School Employees' Retirement System (LSERS). Generally, all full-time employees are eligible to participate in the system.

With respect to the Teachers' Retirement System Regular Plan, normal retirement is at age sixty with ten years of service, or at any age with twenty years of service. The formula for annual maximum retirement benefits is generally two percent (with less than twenty-five years of service) or 2.5 percent (with twenty-five or more years of service) times the years of creditable service times the average salary of the thirty-six highest successive months (plus \$300 applicable to persons becoming members prior to July 1, 1986).

Under the Teachers' Retirement System Plan A, normal retirement is generally at any age with 30 or more years of creditable service, at age fifty-five with at least twenty-five years of creditable service and at age sixty with at least ten years of creditable service. The retirement benefit formula is generally three percent times the years of creditable service times the average salary of the thirty-six highest successive months plus \$24 per year of service.

Employees participating in the School Employees' Retirement System are eligible for normal retirement after thirty years of service, or after twenty-five years of service at age fifty-five or after ten years of service at age sixty. The maximum retirement allowance is computed at 2.5 percent times the highest thirty-six months of average salary, times the years of service plus a supplement of \$2.00 per month times the years of service.

Both TRS and LSERS issue annual financial reports. The reports can be obtained by telephoning or writing to the following:

Teachers' Retirement System of Louisiana Post Office Box 94123 Baton Rouge, Louisiana 70804-9123 (225) 925-6446 Louisiana School Employees' Retirement System Post Office Box 44516 Baton Rouge, Louisiana 70804 (225) 925-6484

<u>Funding Policy</u> Each system is administered and controlled at the state level by a separate board of trustees, with contribution rates approved and amended by the Louisiana Legislature. Benefits of the systems are funded by employee and employer contributions. Benefits granted by the retirement systems are guaranteed by the state of Louisiana under provisions of the Louisiana Constitution of 1974.

In addition, the employer does not remit to the Teachers' Retirement System, Regular Plan or Plan A, the employer's contribution for the professional improvement program (PIP) portion of payroll. The PIP contribution is made directly to the Retirement System by the state of Louisiana.

Contribution rates (as a percentage of covered salaries) for active plan members as established by the Louisiana Legislature for the year ended June 30, 2004, are as follows:

	Employee	Employer
Louisiana Teachers' Retirement System:		
Regular	8.00%	13.80%
Plan A	9.10%	13.80%
Louisiana School Employees' Retirement System	7.50%	8.50%

Total covered payroll of the School Board for TRS - Regular Plan, TRS - Plan A, and LSERS for the year ended June 30, 2004, amounted to \$65,639,561, \$349,008 and \$7,848,119, respectively. Employer contributions for the year ended June 30, 2004, and each of the two preceding years are as follows:

	•••••	.TRS	L9	SERS	
Fiscal Year Ended	Annual Actuarially Required Contribution	Percentage of Annual Required Contribution Paid	Annual Actuarially Required Contribution	Percentage of Annual Required Contribution Paid	
30-Jun-02	\$ 8,028,764	100.00%	\$ 0	100.00%	
30-Jun-03	10,095,363	77.50%	810,282	0.00%	
30-Jun-04	10,616,135	81.40%	846,859	78.77%	

The actuarially-required contributions were made. Annual actuarially required contributions for each plan above is based on the plan's annual financial report for that year except for TRS for the year ended June 30, 2004. The annual actuarially required contribution for TRS for the year ended June 30, 2004, is based upon the plan's annual financial report for the year ended June 30, 2003, which is the latest information available.

NOTE 8 - OTHER POST-EMPLOYMENT BENEFITS In accordance with state statutes, the School Board provides certain continuing health care and life insurance benefits for its retired employees. Substantially all of the School Board's employees become eligible for these benefits if they reach normal retirement age while working for the School Board. These benefits for retirees and similar benefits for active employees are provided through the Louisiana Group Benefits whose monthly premiums are paid jointly by the employee and by the School Board. The School Board recognizes the cost of providing these benefits (which includes the state's reimbursement) as an expenditure when the monthly premiums are due. The cost of retiree benefits included in these expenditures was \$2,454,504, for approximately 1,102 retirees.

NOTE 9-ACCOUNTS, SALARIES AND OTHER PAYABLES The payables at June 30, 2004, are as follows:

·		Outer		,
	General	Governmental	Internal Service	Total
Salaries	\$ 8,971,528	\$ 1,751,926	\$ 0	\$ 10,723,454
Accounts	3,491,294	357,020	268,264	4,116,578
Total	\$ 12,462,822	\$ 2,108,946	\$ 268,264	\$ 14,840,032

NOTE 10 - COMPENSATED ABSENCES At June 30, 2004, employees of the School Board have accumulated and vested \$6,172,848 of employee leave benefits, which includes \$88,227 of employee-related benefits. These benefits were computed in accordance with GASB Codification Section C60.

NOTE 11 - AGENCY FUND DEPOSITS DUE OTHERS A summary of changes in agency fund deposits due others follows:

	Balance,			Balance,
	<u>Beginning</u>	<b>Additions</b>	<b>Deductions</b>	<b>Ending</b>
School activity fund	<u>\$1,716,192</u>	<u>6,035,910</u>	<u>6,019,701</u>	1,732,401

**NOTE 12 - LONG-TERM LIABILITIES** The following is a summary of the long-term obligation transactions for the year ended June 30, 2004:

	Beginning Balance	Additions	Deductions	Ending Balance	Amounts due Within One Year
Governmental Activities					
Bonds payable	\$ 14,560,000	\$ 0	\$ 705,000	\$ 13,855,000	\$ 750,000
Note payable	299,033	0	88,394	210,639	70,152
Certificate of Indebtedness	665,000	0	665,000	0	0
QZAB loan payable	2,799,655	0	223,972	2,575,683	223,972
Claims and Judgements payable	2,315,927	18,626,637	18,646,564	2,296,000	2,286,000
Capital leases payable	926,149	0	546,046	380,103	261,080
Compensated absences	5,978,051	488,292	293,495	6,172,848	293,495
Governmental Activities					
Long-term debt	\$ 27,543,815	\$ 19,114,929	\$ 21,168,471	\$ 25,490,273	\$ 3,884,699

The compensated absences liability attributable to the governmental activities will be liquidated 100% by the General Fund.

The individual issues are as follows:

			Final			Amount Due
	Original	Interest	Payment	Interest to	Principal	Within
<u>Date</u>	Amount	Rates	Due	Maturity	Outstanding	One Year
Parish-wide 1996	\$9,000,000	5.00-10.00%	2016	\$ 2,670,980	\$ 7,295,000	\$ 405,000
Parish-wide 1997	8,000,000	4.50-10.00%	2017	2,328,836	6,560,000	345,000
Notes payable - EPA 1988	579,609	Noninterest	2005	0	13,958	13,959
Notes payable - EPA 1988	1,011,499	Noninterest	2008	0	196,681	56,194
QZAB 2001	3,000,000	Noninterest	2015	0	2,575,683	223,972
				\$ 4,999,816	\$16,641,322	\$ 1,044,125
				Ψ 4,777,010	\$10,041,322	Ψ 1,077,12J

All principal and interest requirements are funded in accordance with Louisiana law by the annual ad valorem tax levy on taxable property within the parish. At June 30, 2004, the School Board has accumulated \$4,392,270 in the debt service funds for future debt requirements. The bonds are due as follows:

Year Ending June 30,	Principal	Interest	
2005	Payments	Payments	Total
2006	\$ 1,044,124	\$ 683,162	\$ 1,727,286
2007	1,075,166	624,176	1,699,342
2008	1,125,166	586,250	1,711,416
2009	1,152,071	545,924	1,697,995
2010-2014	1,178,972	502,976	1,681,948
2015-2017	7,114,862	1,751,426	8,866,288
2018	3,950,961	305,902	4,256,863
Total	\$16,641,322	\$ 4,999,816	\$21,641,138

In accordance with Louisiana Revised Statute 39:562, the School Board is legally restricted from incurring long-term bonded debt in excess of 35 percent of the assessed value of taxable property. At June 30, 2004, the statutory limit is \$182,810,807 and outstanding net bonded debt totals \$9,462,730.

The school board records items under capital leases as an asset and an obligation in the accompanying financial statements. The following is an analysis of capital leases:

Type:	<u>Total</u>
Energy equipment	\$4,970,640
Unisys mainframe	207,160

The following is a schedule of future minimum lease payments under capital leases, together with the present value of the net minimum lease payments, as of June 30, 2004:

		Energy Equipment		Unisys Mainframe	
Fiscal Year:					
2005		\$	224,382	\$	45,771
2006			0		45,771
2007			0		45,771
2008			0		34,059
Total		\$	224,382	\$	171,372
Less amounts representing interest			(3,451)		(12,200)
Present value of net minimum lease payments	•	\$	220,931	\$	159,172

#### NOTE 13 - INTERFUND ASSETS/LIABILITIES (FFS LEVEL ONLY)

#### Interfund Receivables/Payables:

Receivable Fund	Payable Fund	<u>Amount</u>
General	General Fund	\$ 601,781
	Sales Tax Department	3,690,699
	Bossier Education Excellence Permanent	6,767
	Other governmental	2,731,796
Other governmental	General	594,040
	Sales Tax Department	1,138,918
Internal Service	General Fund	 2,533,382
Total		\$ 11,297,383

The purpose of interfund assets/liabilities was to pay health insurance premiums and cover expenses in cost reimbursement programs until the reimbursement requisitions are deposited.

#### NOTE 14 - RESERVED AND DESIGNATED FUND BALANCES (FFS LEVEL ONLY)

#### **Reservations:**

**Encumbrances** Encumbrances outstanding at year end represent the estimated amount the School Board intends to honor as a commitment regardless of the lapse in the appropriation.

**Debt Service** This amount represents the portion of fund balance that has been reserved in the debt service fund for future payment of principal and interest on bonded debt.

**Inventory** This amount represents the portion of fund balance relating to inventory on hand which is therefore unavailable to be expended for other purposes.

Instructional Enhancement This amount represents the portion of fund balance that has been reserved in the Bossier Educational Excellence Fund (permanent fund).

**Prepaid Items** Fund balance is reserved for prepaid expenditures which indicates that fund balances in that amount is not available for appropriation and expenditures.

NOTE 15 - INTERFUND TRANSFERS Transfers for the year ended June 30, 2004, were as follows:

<u>Transfers</u>	Transfers In	Transfers Out
General Fund	\$ 24,854,633	\$ 0
Sales Tax	0	24,854,633
Totals	\$ 24,854,633	\$ 24,854,633

The purpose of the interfund transfers was to pay salaries from the sales tax supplement.

NOTE 16 - RISK MANAGEMENT The School Board maintains a risk management program for workers' compensation. During fiscal year 2004 a total of \$123,396 was incurred in benefits and administrative costs. An excess coverage insurance policy covers individual claims in excess of \$150,000. Interfund premiums are based primarily upon the individual funds payroll and are reported as expenditures in the individual funds.

The School Board maintains a risk management program for employees' health insurance. Premiums are paid into the health insurance internal service fund by all other funds and are available to pay claims, claim reserves and administrative costs of the program. An excess coverage insurance policy covers individual claims in excess of \$150,000. Interfund premiums are based primarily upon the individual funds' payroll and are reported as expenditures in the individual funds. The incurred but not reported claims at year end of \$1,949,697 has been accrued based upon the third party administrator's calculation using historical claim experience. Claims payable does not include incremental costs.

Changes in the claims amount in the current and the previous fiscal years are as follows:

	Beginning of Fiscal Year Liability	Claims and Changes in Estimates	Benefit Payments and Claims	Ending of Fiscal Year Liability
Group Health Insurance:				
2001-2002	\$1,755,692	\$17,197,562	\$17,047,361	\$1,905,893
2002-2003	1,905,893	18,161,947	18,098,216	1,969,624
2003-2004	1,969,624	18,503,241	18,523,168	1,949,697
Worker's Compensation				
2001-2002	336,303	272,909	272,909	336,303
2002-2003	336,303	203,392	203,392	336,303
2003-2004	336,303	123,396	123,396	336,303
Claims and judgments				
2001-2002	10,000	432,500	0	442,500
2002-2003	442,500	0	432,500	10,000
2003-2004	10,000	0	0	10,000

The claims and judgments liability attributable to the governmental activities will be liquidated 100% by the internal service fund.

In addition, the School Board is at risk for property damage, liability and theft which are covered by commercial insurance. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

#### **NOTE 17 - LITIGATION AND CLAIMS**

<u>Litigation</u> The School Board is a defendant in several lawsuits. Management and legal counsel for the School Board believe that the potential claims against the School Board not covered by insurance would not materially affect the School Board's financial position.

<u>Grant Disallowances</u> The School Board participates in a number of state and federally assisted grant programs. The programs are subject to compliance audits under the single audit approach. Such audits could lead to requests for reimbursement by the grantor agency for expenditures disallowed under terms of the grants. School Board management believes that the amount would not be material.

<u>Tax Arbitrage Rebate</u> Under the Tax Reform Act of 1986, interest earned on the debt proceeds in excess of interest expense prior to the disbursement of the proceeds must be rebated to the Internal Revenue Service (IRS). Management believes there is no tax arbitrage rebate liability at year end.

NOTE 18 - ON-BEHALF PAYMENTS FOR FRINGE BENEFITS AND SALARIES On-behalf payments for fringe benefits and salaries are direct payments made by an entity (the paying agent) to a third-party recipient for the employees of another, legally separate entity (the employer entity). GASB Statement No. 24 requires employer governments to recognize revenue and expenditures or expenses for these on-behalf payments.

The state of Louisiana made pension contributions (regarding Professional Improvement Program) directly to the Teachers' Retirement System of Louisiana on behalf of the School Board in the amount of \$47,246. This amount was recognized as state revenue and a corresponding expenditure in the applicable fund from which the salary was paid.

NOTE 19 - ECONOMIC DEPENDENCY Statement of Financial Accounting Standards (SFAS) No. 14 requires disclosure in financial statements of a situation where one entity provides more than 10% of the audited entity's revenue. The Minimum Foundation funding provided by the state to all public school systems in Louisiana is primarily based on October 1 student count. The state provided \$64,280,880 to the School Board, which represents approximately 47.7% of the School Board's total revenue for the year.

#### NOTE 20 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

A. Excess of Expenditures Over Appropriations in Individual Funds The following individual funds had actual expenditures over budgeted expenditures for the year ended June 30, 2004:

-					U	nfavorable
		Budget		Actual		Variance
General Fund		\$ 110,972,61	.7 \$	111,247,385	\$	274,768

Actual expenditures exceeded appropriations as a result of unanticipated expenditures occurring in the month of June after the last budget revision.

#### **Bossier Parish School Board**

## REQUIRED SUPPLEMENTAL INFORMATION

#### Bossier Parish School Board Budgetary Comparison Schedule

#### General Fund and Major Special Revenue Funds With Legally Adopted Annual Budgets

**GENERAL FUND** The general fund accounts for all activities of the School Board except those that are accounted for in other funds.

<u>SALES TAX</u> The sales tax fund accounts for the collection of sales tax in Bossier Parish applicable to the School Board.

#### GENERAL FUND Budgetary Comparison Schedule For the Year Ended June 30, 2004

Exhibit 1-1

				4071141	VARIANCE WITH
		DUDGETED A		ACTUAL	FINAL BUDGET
	BUDGETED AMOUNTS		AMOUNTS	POSITIVE	
	_	ORIGINAL	<u>FINAL</u>	(Budgetary Basis)	(NEGATIVE)
BUDGETARY FUND BALANCES, BEGINNING	\$	5,641,798 \$	8,060,849	\$ 9,515,824	\$ 1,454,975
Resources (inflows)					
Local sources:					
Taxes:					
Ad valorem		20,043,395	20,042,735	18,827,632	(1,215,103)
Interest earnings		115,150	84,890	122,524	37,634
Other		1,896,473	2,294,427	2,908,178	613,751
State sources:					
Equalization		60,455,370	62,529,566	62,529,566	0
Other .		2,281,637	2,866,694	2,866,694	0
Federal sources		2,394,296	2,513,855	2,344,977	(168,878)
Transfers from other funds		22,000,000	25,010,617	24,854,633	(155,984)
Amounts available for appropriations	_	114,828,119	123,403,633	123,970,028	566,395
Charges to appropriations (outflows)					
General government:				,	
Instruction:					
Regular programs		45,609,885	45,689,080	45,924,409	\$ (235,329)
Special programs		12,897,736	13,918,643	13,918,643	0
Other instructional programs		9,048,523	10,474,203	10,474,202	. 1
Support services:					
Student services		4,718,448	4,882,112	4,882,111	1
Instructional staff support		5,224,958	5,323,292	5,323,292	. 0
General administration		1,041,890	781,189	820,629	(39,440)
School administration		8,725,984	7,540,722	7,540,722	0
Business services		1,111,467	1,197,035	612,739	584,296
Plant services		11,170,949	12,046,073	12,481,634	(435,561)
Student transportation services		7,327,200	6,541,217	6,541,217	0
Central services		1,073,361	936,067	936,067	0
Community service programs		45,120	45,120	200,776	(155,656)
Capital Outlay		0	435,560	0	435,560
Debt service:					
Principal retirement		753,395	977,367	1,523,413	(546,046)
Interest and bank charges		29,593	29,281	67,531	(38,250)
Transfers to other funds	_	150,000	<u>155,656</u>	0	<u>155,656</u>
Total charges to appropriations	_	108,928,509	110,972,617	111.247,385	(274,768)
BUDGETARY FUND BALANCES, ENDING	\$	5,899,610 \$	12,431,016	\$ 12,722,643 S	<u>\$ 291,627</u>

### SPECIAL REVENUE SALES TAX

Budgetary Comparison Schedule For the Year Ended June 30, 2004

Exhibit 1-2

		DUDGETED	MOUNTO		ACTUAL	VARIANCE WITH	
		BUDGETED A			AMOUNTS	POSITIVE	
	_	ORIGINAL	FINAL		(Budgetary Basis)	(NEGATIVE)	
BUDGETARY FUND BALANCES, BEGINNING Resources (inflows)	\$	0 \$		0 :	\$ 0	\$ 0	
Local sources:							
Taxes:							
Sales tax		<u> 22,422,351</u>	25,136,	743	25,136,743	0	
Amounts available for appropriations		22,422,351	25,136,	743	25,136,743	0	
Charges to appropriations (outflows) General government: Support services:					·		
General administration		225,000	126,	126	282,110	(155,984)	
Transfers to other funds		22,197,351	25,010,6		24,854,633	155,984	
Total charges to appropriations	_	22,422,351	25,136,	743	25,136,743	0	
BUDGETARY FUND BALANCES, ENDING	<u>\$_</u>	0 \$		0 5	0 :	<u>0</u>	

SEE NOTES TO BUDGETARY COMPARISON SCHEDULES

#### Bossier Parish School Board Notes to Budgetary Comparison Schedules For the Year Ended June 30, 2004

#### A. BUDGETS

General Budget Practices The School Board follows these procedures in establishing the budgetary data reflected in the combined financial statements:

State statute requires budgets be adopted for the general fund and all special revenue funds.

Each year prior to September 15, the Superintendent submits to the Board proposed annual budgets for the general fund and special revenue funds' budgets. Public hearings are conducted, prior to the Board's approval, to obtain taxpayer comments. The operating budgets include proposed expenditures and the means of financing them.

Appropriations (unexpended budget balances) lapse at year-end.

Formal budget integration (within the accounting records) is employed as a management control device. All budgets are controlled at the function level. Budget amounts included in the accompanying financial statements include the original adopted budget and all subsequent amendments. These revisions were considered significant by the Board. All budget revisions are approved by the Board.

Budget Basis of Accounting All governmental funds' budgets are prepared on the modified accrual basis of accounting, a basis consistent with accounting principles generally accepted in the United States of America (GAAP). Budgeted amounts are as originally adopted or as amended by the Board. Legally, the Board must adopt a balanced budget; that is, total budgeted revenues and other financing sources including fund balance must equal or exceed total budgeted expenditures and other financing uses. State statutes require the Board to amend its budgets when revenues plus projected revenues within a fund are expected to be less than budgeted revenues by five percent or more and/or expenditures within a fund are expected to exceed budgeted expenditures by five percent or more. The School Board approves budgets at the function level and management can transfer amounts between line items within a function.

#### B. EXCESS OF EXPENDITURES OVER BUDGET - MAJOR FUNDS

For those funds for which a budget to actual comparison was made, 2004 actual expenditures exceeded budgeted expenditures at the level of budgetary control as follows:

	Expen	Unfavorable	
	Budget	Actual	Variance
General Fund		<u> </u>	
Regular Programs	\$45,689,080	\$45,924,409	\$235,329
General Administration	781,189	820,629	39,440
Plant Services	12,046,073	12,481,634	435,561
Community service programs	45,120	200,776	155,656
Principal retirement	977,367	1523,413	546,046
Interest and bank charges	29,281	67,531	38,250
Sales Tax			
General Administration	126,126	282,110	155,984

#### Notes to the Budgetary Comparison Schedule For the Year Ended June 30, 2004

Note C- Budget to GAAP Reconciliation - Explanation of differences between budgetary inflows and outflows and GAAP revenues and expenditures

		GENERAL FUND	SALES TAX
Sources/inflows of resources:			<del>_</del>
Actual amounts (budgetary basis) "available for appropriation"			
from the Budgetary Comparison Schedule	\$	123,970,028 \$	25,136,743
The fund balance at the beginning of the year is a budgetary			
resource but is not a current year revenue for financial			
reporting purposes		(9,515,824)	0
Transfers from other funds are inflows of budgetary resources			
but are not revenues for financial reporting purposes		(24,854,633)	0
Proceeds from capital lease are inflows of budgetary resources but are			
not revenues for financial reporting purposes		. 0	0_
Total revenues as reported on the Statement of Revenues,			
Expenditures, and Changes in Fund Balances -			
Governmental Funds	\$	89,599,571 \$	25,136,743
Mary front on the second			
Uses/outflows of resources:			
Actual amounts (budgetary basis) "Total charges to	•	444.047.000.0	
appropriations" from the Budgetary Comparison Schedule	\$	111,247,385 \$	25,136,743
Transfer to other funds are outflows of budgetary resources		•	
but are not expenditures for financial reporting purposes	<del>-</del> -	0	(24,854,633)
Total expenditures as reported on the Statement of Revenues,			
Expenditures, and Changes in Fund Balances -			
Governmental Funds	<u>\$</u>	111,247,385 \$	282,110

#### SUPPLEMENTAL INFORMATION

## COMBINING NONMAJOR GOVERNMENTAL FUNDS BY FUND TYPE

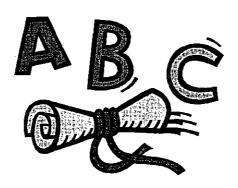
#### NONMAJOR GOVERNMENTAL FUNDS Combining Balance Sheet - By Fund Type June 30, 2004

		SPECIAL REVENUE	CAPITAL PROJECTS	TOTAL
ASSETS				
Cash and cash equivalents	\$	4,488,086 \$	83,903 \$	4,571,989
Receivables		734,777	0	734,777
Interfund receivables		1,144	1,731,814	1,732,958
Inventory		34,370	0	34,370
Prepaid expenses	_	0	0	0
TOTAL ASSETS	_	5,258,377	1,815,717	7,074,094
LIABILITIES AND FUND BALANCES Liabilities:				
Accounts, salaries and other payables		2,030,967	77,979	2,108,946
Interfund payables		1,258,553	1,737,738	2,996,291
Deferred revenue	<del></del> -	8.126	0	8,126
Total Liabilities		3,297,646	1,815,717	5,113,363
Fund Balances:				
Reserved for inventory		26,496	0	26,496
Unreserved, reported in			,	
Special revenue		1,934,235	0	1,934,235
Total Fund Balances		1,960,731	0	1,960,731
TOTAL LIABILITIES AND FUND BALANCES	\$	<u>5,258,377</u> \$	1,815,717 \$	7,074,094

#### NONMAJOR GOVERNMENTAL FUNDS Combining Statement of Revenues, Expenditures, and Changes in Fund Balances - By Fund Type For the Year Ended June 30, 2004

	SPECIAL	CAPITAL	
	REVENUE	PROJECT	TOTAL
REVENUES			
Local sources:			
Interest earnings	\$ 4,80		
Food services	2,243,89		2,243,896
Other	84,19	98 0	84,198
State sources:			
Equalization	1,751,31		1,751,314
Other	2,185,98	31 0	2,185,981
Federal sources	10,622,97	770	10,622,977
Total Revenues	16,893,17	71 5,122	16,898,293
EXPENDITURES			
Current:			
Instruction:			
Regular programs	565,93	35 0	565,935
Special programs	1,920,19	96 0	1,920,196
Other instructional programs	850,44	16 0	850,446
Support services:		•	
Student services	955,82	28 0	955,828
Instructional staff support	1,930,81	0	1,930,812
General administration	917,37	74 0	917,374
School administration	€	32 0	62
Business services	119,38	30 0	119,380
Plant services	154,92	24 0	154,924
Student transportation services	51,53	. 0	51,536
Central services	5,53	32 0	5,532
Food services	7,862,14	i4 0`	7,862,144
Capital outlay		0 1,922,108	1,922,108
Total Expenditures	15,334.16	1,922,108	17,256,277
EXCESS (Deficiency) OF REVENUES			
OVER EXPENDITURES	1,559,00	)2 (1,916,986)	(357,984)
FUND BALANCES - BEGINNING	401,72	1,916,986	2,318,715
FUND BALANCES - ENDING	<u>\$ 1,960,73</u>	<u> 31 \$ 0</u>	<b>\$</b> 1,960,731

#### Bossier Parish School Board Benton, Louisiana



#### Nonmajor Special Revenue Funds

<u>TITLE I</u> To improve the educational opportunities of educationally deprived children by helping them succeed in the regular school program, attain grade level proficiency and improve achievement in basic and more advanced skills. Primarily for provision of compensatory instructional activities to educationally deprived children that reside in low-income areas and have been selected on the basis of a needs assessment. Services supplement, not supplant, those normally provided by state and local educational agencies.

<u>TITLE II</u> This program was designed to improve the skills of teachers and the quality of instruction in mathematics and science, also to increase the accessibility of such instruction to all students.

<u>TITLE III</u> To ensure that limited English proficient children (LEP) and youth, including immigrant children and youth, attain English proficiency and meet the same challenging state academic content and student academic achievement standards as all children and youth are expected to meet.

<u>TITLE IV</u> To establish state and local programs of alcohol and drug abuse education and prevention coordinated with related community efforts and resources.

TITLE V To assist state and local educational agencies in the reform of elementary and secondary education.

#### SPECIAL EDUCATION

**STATE GRANTS** To provide grants to states to assist them in providing a free appropriate public education to all children with disabilities.

<u>PRESCHOOL</u> To provide grants to states to assist them in providing a free appropriate public education to preschool disabled children aged three through five years.

**REGION VII SERVICE CENTER** This program was designed to provide workshops for teachers and administrators. The Teacher Evaluation Program is coordinated through this program. Workshops provide points to administrators towards their continuing education.

<u>SCHOOL FOOD SERVICE</u> This program was designed to assist through cash grants and food donations in providing a nutritious breakfast and lunch service for school students and to encourage the domestic consumption of nutritious agricultural commodities.

LOUISIANA EDUCATIONAL EXCELLENCE Louisiana Revised Statute (LRS): 39:98.1-98.5 established the Education Excellence Fund (EEF) as a component of the Millennium Trust. By legislative mandate, the State Department of Education has the responsibility of providing for the appropriations and oversight of monies from the Education Excellence Fund with the specific purpose of ensuring that all expenditures are used to support "excellence in educational practice."

#### NONMAJOR SPECIAL REVENUE FUNDS Combining Balance Sheet June 30, 2004

		TITLE I	TITLE II	TITLE III	TITLE IV
ASSETS					
Cash and cash equivalents	\$	975,186 \$	69,673 \$	315 \$	9,842
Receivables		74,404	262,869	178	107,968
Interfund receivables		1,144	0	0	. 0
Inventory		0			<u>0</u>
TOTAL ASSETS		1,050,734	332,542	493	117,810
LIABILITIES AND FUND BALANCES					
Liabilities:					
Accounts, salaries and other payables		612,507	185,303	(203)	98,163
Interfund payable		438,227	146,987	696	19,647
Deferred revenues		0	252	· 0	0
Total Liabilities		1,050,734	332,542	493	117,810
Fund Balances:					
Reserved for inventory		0	0	0	0
Unreserved - undesignated		<u> </u>	0		0
Total fund balances		. 0	0	0	0
TOTAL LIABILITIES AND FUND BALANCES	<u>\$</u> _	1,050,734 \$	332,542 \$	493_\$	117,810

Exhibit 4

		SPECIAL		REGION VII SERVICE	SCHOOL FOOD	LOUISIANA EDUCATIONAL	
	TITLE V	EDUCATION	PRESCHOOL	CENTER	SERVICE	EXCELLENCE	TOTAL
\$	67,425 \$	450,551	\$ 27,469	\$ 0\$	741,725	\$ 2,145,900 \$	4,488,086
	36,524	170,959	20,869	38,319	21,961	726	734,777
	0	0	0	0	0	0	1,144
	0	0	0	0	34,370	0	34,370
	103,949	621,510	48,338	38,319	798,056	2,146,626	5,258,377
	·						
	97,578	356,806	32,359	7,953	639,638	863	2,030,967
	6,371	264,704	15,979	28,892	72,555	264,495	1,258,553
	0	0	0	0	7,874	0	8,126
	103,949	621,510	48,338	36,845	720,067	265,358	3,297,646
	. 0	0	0	0	26,496	0	26,496
_	0	0	0	1,474	51,493	1,881,268	1,934,235
	0	0	0	1,474	77,989	1,881,268	1,960,731
<u>\$_</u>	103,949 \$	621,510	\$ 48,338 <u>\$</u>	38.319 \$	798,056	\$ 2,146,626 <b>\$</b>	5,258,377

#### NONMAJOR SPECIAL REVENUE FUNDS Combining Statement of Revenues, Expenditures, and Changes in Fund Balances For the Year Ended June 30, 2004

	TITLE	TITLE II	TITLE III	TITLE IV
REVENUES				· ————
Local sources:				
Interest earnings	\$ 0	\$ 0\$	0 \$	0
Food service	0	0	0	0
Other	0	0	0	0
State sources:				
Equalization	0	0	0	0
Other	0	0	0	0
Federal sources:	2,809,446	1,065,054	22,703	_535,640
Total revenues	2,809,446	1,065,054	22,703	535,640
EXPENDITURES				
Current:				
Instruction:				
Regular programs	57,539	508,396	0	0
Special programs	1,475,997	143	2,701	600
Other instructional programs	0	87,617	16,983	313,582
Support services:				
Student services	331,761	0	0	85,947
Instructional staff support	346,228	294,151	2,210	55,705
General administration	572,089	116,445	809	27,254
School administration	54	0	0	8
Business services	25,654	3,000	0	1,731
Plant services	37	49,770	0	33,606
Student transportation services	87	0	0	17,207
Central services	0	5,532	0	
Food services	0	0	0	0
Total expenditures	2,809,446	1,065,054	22,703	535,640
EXCESS (Deficiency) OF REVENUES				
OVER EXPENDITURES	0	0	0	0
FUND BALANCES - BEGINNING	0	0	0	0
FUND BALANCES - ENDING	\$0	\$ 0 \$	0 \$	0

Exhibit 5

	TITLE V	SPECIAL EDUCATION	PRESCHOOL	REGION VII SERVICE CENTER	SCHOOL FOOD SERVICE	LOUISIANA EDUCATIONAL EXCELLENCE	TOTAL
\$	0	\$ 0	\$ 0\$	; 0	\$ 1,587	\$ 3,218 \$	4,805
•	0	0	0	0	2,243,896	0	2,243,896
	0	0	0	84,198	0	0	84,198
	0	0	0	0	1,751,314	o	1,751,314
	0	0	0	0	0	2,185,981	2,185,981
	106,063	2,286,591	109,558	0	3,687,922	0	10,622,977
	106,063	2,286,591	109,558	84,198	7,684,719	2,189,199	16,893,171
			·				
	0	0	0	0	0	0	565,935
	45,860	391,038	3,857	0	0	0	1,920,196
	0	32,691	0	0	0	399,573	850,446
	0	538,120	0	0	0	0	955,828
	55,265	1,047,200	77,461	0	0	52,592	1,930,812
	3,811	123,947	28,240	44,779	0	_ 0	917,374
	0	0	0	0	0	0	62
	1,127	80,496	0	7,372	0	0	119,380
	0	38,857	0	32,654	0	0	154,924
	0	34,242	0	0	0	0	51,536
	0	0	0	0	0	0	5,532
	0	0	0	0	7,862,144	0	7,862,144
_	106,063	2,286,591	109,558	84,805	7,862,144	452,165	15,334,169
	0	0	0	(607)	(177,425)	1,737,034	1,559,002
	0	0	0	2,081	255,414	144,234	401,729
\$_	0	\$ 0	\$ <u>0</u> \$	1,474	\$ 77,989	\$ 1,881,268 \$	1,960,731

Exhibit 6-1

	**************************************			
	BUDGET		ACTUAL	VARIANCE FAVORABLE (UNFAVORABLE)
REVENUES				
Federal sources	\$	2,809,446 \$	2,809,446	\$0
Total revenues		2,809,446	2,809,446	0
EXPENDITURES				
Current:				
Instruction		1,974,449	1,533,536	440,913
Support services:		• •	, ,,,,	
Student services		331,761	331,761	0
Instructional staff support		375,528	346,228	29,300
General administration		127,708	572,089	(444,381)
School administration		0	54	(54)
Business services		0	25,654	(25,654)
Plant services		0	37	(37)
Student transportation services	·	0	87	(87)
Total expenditures		2,809,446	2,809,446	0
EXCESS (Deficiency) OF REVENUES				
OVER EXPENDITURES		0	0	0
FUND BALANCE AT BEGINNING OF YEAR		0	0	0
FUND BALANCE AT END OF YEAR	\$	0 \$	0 5	<u> </u>

Exhibit 6-2

				VARIANCE FAVORABLE
		BUDGET	ACTUAL	(UNFAVORABLE)
REVENUES				
Federal sources	\$	1,065,055 \$	1,065,054	\$ (1)
1 oddyar domood	<u> </u>		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Total revenues		1.065.055	1,065,054	(1)
EXPENDITURES	•			
Current:				
Instruction		657,200	596,156	61,044
Support services:				
Instructional staff support		359,803	294,151	65,652
General administration		48,052	116,445	(68,393)
Business services		O	3,000	(3,000)
Plant services		0	49,770	(49,770)
Central services		0	5,532	(5,532)
Total expenditures		1,065,055	1,065,054	1
EXCESS (Deficiency) OF REVENUES				
OVER EXPENDITURES		0	0	0
FUND BALANCE AT BEGINNING OF YEAR		0	0	0
FUND BALANCE AT END OF YEAR	\$	0 \$	0	\$0

Exhibit 6-3

	BI	JDGET	ACTUAL	VARIANCE FAVORABLE (UNFAVORABLE)
REVENUES				
Federal sources	\$	22,703 \$	22,703	5 0
Total revenues	•	22,703	22,703	0_
EXPENDITURES				
Current:				
Instruction		20,064	19,684	380
Support services:				
Instructional staff support		2,210	2,210	0
General administration	<del></del>	429	809	(380)
Total expenditures		22,703	22,703	0
EXCESS (Deficiency) OF REVENUES				
OVER EXPENDITURES		0	. 0	0
FUND BALANCE AT BEGINNING OF YEAR		0	. 0	0
FUND BALANCE AT END OF YEAR	\$	0 \$	0 ;	0

Exhibit 6-4

	**************************************				
	6	UDGET	ACTUAL	VARIANCE FAVORABLE (UNFAVORABLE)	
REVENUES					
Federal sources	<u>\$</u>	535,640 \$	535,640	\$0	
Total revenues		535,640	535,640	0	
EXPENDITURES					
Current:					
Instruction		305,873	314,182	(8,309)	
Support services:					
Student services		101,484	85,947	15,537	
Instructional staff support		63,921	55,705	8,216	
General administration		13,549	27,254	(13,705)	
School administration		0	8	(8)	
Business services		0	1,731	(1,731)	
Plant services		33,606	33,606	0	
Student transportation services		17,207	17,207	0	
Total expenditures		535,640	535,640	0_	
EXCESS (Deficiency) OF REVENUES					
OVER EXPENDITURES		0	0	0	
FUND BALANCE AT BEGINNING OF YEAR		0	0	0	
FUND BALANCE AT END OF YEAR	\$	0 \$	0	\$0_	

Exhibit 6-5

	***	**************************************			
	_	BUDGET	ACTUAL	VARIANCE FAVORABLE (UNFAVORABLE)	
REVENUES					
Federal sources	<u>\$</u>	106,063 \$	106,063	\$ 0	
Total revenues		106,063	106,063	0	
EXPENDITURES					
Current:					
Instruction		45,860	45,860	0	
Support services:					
Instructional staff support		56,985	55,265	1,720	
General administration		3,218	3,811	(593)	
Business services		0	1,127	(1,127)	
Total expenditures		106,063	106,063	0_	
EXCESS (Deficiency) OF REVENUES					
OVER EXPENDITURES		0	0	0	
FUND BALANCE AT BEGINNING OF YEAR		0	. 0	0	
FUND BALANCE AT END OF YEAR	\$	0 \$	0	\$ <u> </u>	

Exhibit 6-6

	****	**************************************			
	!	BUDGET	ACTUAL	VARIANCE FAVORABLE (UNFAVORABLE)	
REVENUES					
Federal sources	\$	2,286,591 \$	2,286,591	\$0	
Total revenues		2,286,591	2,286,591	0_	
EXPENDITURES					
Current:					
Instruction		451,780	423,729	28,051	
Support services:					
Student services		239,536	538,120	(298,584)	
Instructional staff support		1,353,539	1,047,200	306,339	
General administration		106,667	123,947	(17,280)	
Business services		77,747	80,496	(2,749)	
Plant services		21,263	38,857	(17,594)	
Student transportation services	<del>-</del>	36,059	34,242	1,817	
Total expenditures	<u></u>	2,286,591	2,286,591	<u> </u>	
EXCESS (Deficiency) OF REVENUES					
OVER EXPENDITURES		0	0	0	
FUND BALANCE AT BEGINNING OF YEAR	<u>.</u>	0	0	0	
FUND BALANCE AT END OF YEAR	<u>\$</u>	0 \$	0	\$ 0_	

Exhibit 6-7

	*********	**************************************			
	BUDGET	ACTUAL	VARIANCE FAVORABLE (UNFAVORABLE)		
REVENUES					
Federal sources	\$ 109,558	\$ 109,558	\$ 0		
Total revenues	109,558	109,558	0		
EXPENDITURES					
Current:					
Instruction	3,857	3,857	0		
Support services:					
Instructional staff support	100,820	77,461	23,359		
General administration	4,881	28,240	(23,359)		
Total expenditures	109,558	109,558	0_		
EXCESS (Deficiency) OF REVENUES					
OVER EXPENDITURES	. 0	0	0		
FUND BALANCE AT BEGINNING OF YEAR	0	0	0		
FUND BALANCE AT END OF YEAR	<u>\$0</u>	\$0	<u>\$</u>		

Exhibit 6-8

	****	**************************************			
	B	UDGET	ACTUAL	VARIANCE FAVORABLE (UNFAVORABLE)	
REVENUES					
Local sources:	•	04.400 A	04.400	•	
Other	\$	84,198_\$	84,198	\$0	
Total revenues		84,198	84,198	0	
EXPENDITURES					
Current:					
Support services:					
General administration		44,779	44,779	0	
Business services		7,372	7,372	0	
Plant services		32,654	<u>32,654</u>	0	
Total expenditures		84,805	84,805	0	
EXCESS (Deficiency) OF REVENUES					
OVER EXPENDITURES		(607)	(607)	0	
FUND BALANCE AT BEGINNING OF YEAR		2,081	2,081	0	
FUND BALANCE AT END OF YEAR	\$	1,474 \$	1,474	\$ 0	

Exhibit 6-9

	**************************************			
	BI	JDGET	ACTUAL	VARIANCE FAVORABLE (UNFAVORABLE)
REVENUES				
Local sources:				
Interest earnings	\$	1,587 \$	1,587	\$ 0
Food service		2,243,896	2,243,896	0
State sources:				
Equalization		1,751,314	1,751,314	0
Federal sources		3,687,922	3,687,922	0
Total revenues		7,684,719	7,684,719	0
EXPENDITURES				
Current:				
Food services	<del>-</del>	7,862,144	7,862,144	0
Total expenditures		7,862,144	7,862,144	0
EXCESS (Deficiency) OF REVENUES				
OVER EXPENDITURES		(177,425)	(177,425)	0
FUND BALANCE AT BEGINNING OF YEAR		255,414	255,414	0
FUND BALANCE AT END OF YEAR	\$	77,989 \$	77,989	\$ 0

Exhibit 6-10

	***	*****LOUISIANA EDUCATIONAL EXCELLENCE*****			
				VARIANCE	
				FAVORABLE	
		BUDGET	ACTUAL	(UNFAVORABLE)	
REVENUES					
Local sources:					
Interest earnings	\$	3,218 \$	3,218	\$ 0	
State sources		2,185,981	2,185,981	0	
Total revenues		2,189,199	2,189,199	0	
EXPENDITURES					
Current:					
Instruction		452,164	399,573	52,591	
Support services:					
Instructional staff support	-	0	52,592	(52,592)	
Total expenditures		452,164	452,165	(1)	
EXCESS (Deficiency) OF REVENUES					
OVER EXPENDITURES		1,737,035	1,737,034	(1)	
FUND BALANCE AT BEGINNING OF YEAR		144,234	144,234	0	
FUND BALANCE AT END OF YEAR	\$	1,881,269 \$	1,881,268	\$ (1)	

#### **Nonmajor Capital Projects Funds**

One-Half Cent Sales Tax Air Conditioner Fund To account for the acquisition and/or construction of major capital facilities by the School Board. Proceeds from general obligation bond sales are accounted for in this fund until the capital projects are completed.

**QZAB Loan Fund** To account for the proceeds from the Qualified Zone Academy Bond Program as well as the expenditure of those funds for capital purposes within the requirements of the debt.

#### NONMAJOR CAPITAL PROJECT FUNDS Combining Balance Sheet June 30, 2004

	SA	ONE-HALF CENT SALES TAX AIR CONDITIONER		TOTAL	
ASSETS				·	
Cash and cash equivalents	\$	65,469 \$	18,434 \$	83,903	
Interfund receivable	-	1,672,269	59,545	<u>1,731,814</u>	
Total assets		1,737,738	77,979	1,815,717	
LIABILITIES AND FUND BALANCES Liabilities:					
Accounts, salaries and other payables		0	77,979	77,979	
interfund payable		1,737,738	<u> </u>	1.737.738	
Total liabilities		1,737,738	77,979	1,815,717	
Fund balances:					
Undesignated		0	0	0	
Total Liabilities and Fund Balances	<u>\$</u>	1,737,738 \$	77,979 \$	1,815,717	

## NONMAJOR CAPITAL PROJECT FUNDS Combining Statement of Revenues, Expenditures, and Changes in Fund Balances For the Year Ended June 30, 2004

	SALES 1	ONE-HALF CENT SALES TAX AIR CONDITIONER		TOTAL	
REVENUES					
Local sources:					
Investment earnings	\$	0 \$	5,122 \$	5,122	
Total revenues	<del></del>	0	5,122	5.122	
EXPENDITURES					
Capital outlay		0	1,922,108	1,922,108	
Total expenditures	<del></del>	0	1,922,108	1,922,108	
EXCESS (Deficiency) OF REVENUES OVER EXPENDITURES		0	(1,916,986)	(1,916,986)	
FUND BALANCE - BEGINNING		0	1,916,986	1,916,986	
FUND BALANCE - ENDING	\$	0 \$	0 \$	0	

#### **Agency Funds**

<u>SCHOOL ACTIVITIES FUND</u> The activities of the various individual school accounts are accounted for in the school activities agency fund. While the accounts are under the supervision of the School Board, they belong to the individual schools or their student bodies and are not available for use by the School Board.

### SCHOOL ACTIVITY AGENCY FUND Statement of Changes In Assets and Liabilities For the Year June 30, 2004

	Balance, <u>July 1, 2003</u>	,		Balance, June 30, 2004	
	*******	******SCHOOL ACI	「IVTY FUND*******	<b>南安安省安全</b>	
ASSETS  Cash and cash equivalents	<u>\$ 1,716.192</u>	\$ 6,035,910	\$ 6.019.701	<u>\$ 1,732,401</u>	
LIABILITIES Deposits due others	<b>\$</b> 1,716,192	\$ 6,035, <u>910</u>	<b>\$</b> 6,019,701	\$ <u>1.732.401</u>	

Exhibit 10

#### SCHOOL ACTIVITIES AGENCY FUND Schedule of Changes in Deposits Due Others For the Year Ended June 30, 2004

SCHOOL	Balance, Beginning		Additions	Deductions	Balance, Ending
Adult Learning Center	\$	5,271	\$ 12,742	\$ 13,235	\$ 4,778
Airline High	8	3,920	668,458	681,160	71,218
Apollo Elementary	2	6,364	192,170	198,605	19,929
Bellaire Elementary	9	5,362	154,667	171,104	78,925
Benton Elementary	4	1,640	157,720	168,225	31,135
Benton Middle	13	3,825	274,300	266,542	141,583
Benton High		4,259	549,804	544,322	129,741
Bossier Achievement Center	1	5,888	49,216	48,719	16,385
Bossier Elementary	3	3,127	37,884	50,607	20,404
Bossier High	10	0,945	419,012	408,489	111,468
Bossier Technical Center	1	6,143	35,343	29,592	21,894
Butler Elementary		1,348	0	1,348	0
Carrie Martin Elementary	1	1,148	37,675	35,865	12,958
Central Park Elementary	3	1,380	55,185	56,525	30,040
Cope Middle	5	3,104	207,663	215,442	45,325
Curtis Elementary	4	4,775	89,514	91,773	42,516
Elm Grove Middle		0,482	308,953	287,811	111,624
Greenacres Middle		6,452	219,370	214,528	51,294
Haughton High		3,493	614,731	594,342	143,882
Haughton Middle	7	4,799	214,608	217,606	71,801
Kerr Elementary		7,414	60,699	70,182	37,931
Life Skills Center		4,451	8,175	6,272	6,354
Meadowview Elementary		0,639	48,562	46,750	72,451
Mitchell Education Center		0,443	9,331	10,948	18,826
Parkway High	,	5,022	548,521	527,766	95,777
Plain Dealing Middle		2,008	12	12,020	0
Plain Dealing High		5,584	163,881	163,190	46,275
Plantation Park Elementary		7,950	70,436	67,204	11,182
Platt Elementary		2,267	120,036	113,595	58,708
Princeton Elementary	4	4,890	149,731	135,529	59,092
Rusheon Middle		3,240	161,126	159,928	104,438
Stockwell Elementary		5,452	127,772	136,543	6,681
Sun City Elementary		5,197	85,980	76,933	14,244
T. L. Rodes Elementary		2,610	106,661	116,898	22,373
Waller Elementary	2	<u>5.300</u> _	<u>75.972</u>	80,103	21,169
Total	<u>\$ 1.71</u>	6 <u>.192</u> \$	6,035,910	\$ 6,019,701	<u>\$ 1,732,401</u>

# CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

#### SCHEDULE OF CAPITAL ASSETS -BY SOURCE

June 30, 2004

CAPITAL ASSETS:  Land  Buildings and improvements  Furniture and equipment  Transportation equipment	\$ 557,469 120,254,497 24,900,592 8,638,277	
TOTAL CAPITAL ASSETS		<u>\$ 154,350,835</u>
INVESTMENT IN CAPITAL ASSETS:		
Investment prior to June 30, 1980	\$ 66,154,106	
Capital Projects Funds	55,019,142	
General Fund	25,891,159	
School Food Service Fund	533,817	
Federal programs	3,373,127	
State programs	2,535,112	
Donations	734,525	
School Activity Agency Fund	 109,847	
TOTAL INVESTMENT IN CAPITAL ASSETS		<u>\$ 154,350,835</u>

#### SCHEDULE OF CAPITAL ASSETS - BY FUNCTION AND ACTIVITY

June 30, 2004

FUNCTION AND ACTIVITY	TOTAL	LAND	BUILDINGS AND IMPROVEMENTS	FURNITURE AND EQUIPMENT	TRANSPORTATION EQUIPMENT
<u>Instructional</u>			mi Royeman, g	<u> </u>	ENOIT MILITI
High schools	\$ 36,706,750 \$	143,594	\$ 32,475,202 \$	4,087,954	\$ 0
Middle schools	32,262,040	319,426	29,733,911	2,208,703	0
Elementary schools	40,254,445	25,310	37,579,102	2,650,033	0
Parish wide textbooks	11,099,131	0	0	11,099,131	0
Total instructional	120,322,366	488,330	99,788,215	20,045,821	0
Supporting services					
Pupil support services	855,432	34,999	788,466	31,967	0
Instructional staff support services	7,919,052	5,500	5,301,054	2,612,498	. 0
General and school administration	5,235,665	17,720	4,425,422	792,523	0
Business services	4,170,075	10,000	4,009,238	150,837	0
Operation and maintenance of plant	429,187	920	61,436	366,831	0
Central services	1,137,472	0	639,285	498,187	. 0
Food Service	5,618,185	0	5,216,257	401,928	. 0
Transportation	8,663,401	0	<u> 25,124</u> _	0	8,638,277
TOTAL CAPITAL ASSETS ALLOCATED TO FUNCTIONS	\$ 154,350,835 \$	<u>557,469</u> \$	\$ 120,254,497 <b>\$</b>	24,900,592	\$ 8,638,277

#### **General**

Exhibit 13

#### Schedule of Compensation Paid Board Members For the Year Ended June 30, 2004

The schedule of compensation paid School Board members is in compliance with House Concurrent Resolution No. 54 of the 1979 Session of the Louisiana Legislature. Compensation of the School Board members is included in the general administrative expenditures of the general fund. In accordance with Louisiana Revised Statute 17:56, the School Board members have elected the monthly payment method of compensation. Under this method, each member of the School Board receives \$800 per month. The president receives an additional \$100 per month for performing the duties of the president.

Board Member	Amount
J. W. Slack, President	\$ 10,050
Henry L. Burns	9,450
Julian Darby	9,450
Gary K. Dowden	9,450
George C. Finck	9,450
Mack Knotts	9,450
William C. Kostelka	9,450
Gloria C. Simison	9,450
Kenneth Wiggins	10,050
Ronald A. Griggs	9,450
Michael S. Mosura, II	9,450
Jack E. Raley	9,450
Total	<u>\$114,600</u>



BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

Government-wide Expenses by Function Fiscal year ended June 30,

2003 2002		45,140,180 \$ 43,778,587		10,046,271 9,576,566		4,958,845 4,776,472	7,133,972 7,245,551	1,393,891 1,864,537	7,457,155 7,941,275	1,123,833 1,175,853	10,835,801 10,609,549	6,655,395 6,604,772	943,472 924,265	7,714,439 7,586,684	258,353 200,614	888,107	120,215,672 \$ 118,376,271
2004		\$ 47,141,942 \$	15,917,187	11,695,485		5,828,926	7,151,018	2,061,600	7,493,557	629,988	14,580,060	6,328,866	973,834	7,974,793	207,276	798,494	\$ 128,783,026 \$
	Governmental Activities: Instruction	Regular programs	Special programs	Other instructional programs	Support services	Student services	Instructional staff support	General administration	School administration	Business services	Plant services	Student transportation services	Central services	Food services	Community service programs	Interest on Long-Term Debt	Total Expenses

Unaudited - see accompanying independent auditors' report.

BOSSIER PARISH SCHOOL BOARD
Benton, Louisiana

Government-wide Revenues Fiscal year ended June 30,

		Total	\$ 134,734,129	127,857,818	122,394,046
		Miscellaneous	\$ 5,337,353	3,033,427	2,225,892
	Unrestricted	Investment Eamings	\$ 304,702	402,003	550,356
	t IS	Other	6/9	2,039,730	1,679,004
General Revenues	Grants and Contributions Not Restricted to Specific Programs	BEEF (Gaming Revenues)	\$ 1,650,892	1,504,807	1,597,929
Gene	Gra	Minimum Foundation	\$ 64,280,880	62,206,684	57,730,544
	State	Revenue Sharing	\$ 556,017	542,286	562,145
		Sales Taxes	\$ 25,136,743	22,605,125	22,450,840
		Property Taxes	\$ 20,035,880	20,553,148	19,282,172
Program Revenues	Operating	Grants and Contributions	\$ 15,187,766	12,796,737	14,136,456
Progra	Charges	for Services	\$ 2,243,896	2,173,871	2,178,708
	Year	Ended June 30,	2004	2003	2002

Unaudited - see accompanying independent auditors' report.

# BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

General Expenditures by Function - All Governmental Fund Types (1)(2)(4) Fiscal years ended June 30, 1995 through June 30, 2004

		1995	19	1996 (3)	1997	•	1998	1999	2000	2001		2002	2003	2004
Operations:											 			
Instruction services	G	39,102,668		52,266,762 \$	58,295,705	s,	56,704,293 \$	61,098,879	\$ 62,546,947	\$ 61,734,905	\$ 506	\$ 61,089,119 \$	69,741,210	\$ 73,647,446
Instruction related services		4,614,693	Ó	6,862,556	7,278,960		7,574,972	9,369,120	10,525,833	10,438,033	035	11,663,048	13,202,834	13.850.513
General and school administration		24,063,964	10	10,953,748	12,155,472		11,027,440	10,087,150	9,706,594	9,995,950	950	10,903,630	8,817,910	9.560,897
Plant services		6,251,452	7	7,090,875	9,200,459		10,950,770	12,690,663	9,014,337	9,440,	540	10,373,886	10,772,821	14,558,666
Transportation services		3,880,234	4	4,485,624	5,340,059		7,216,812	5,101,966	5,481,944	5,587,738	738	6,254,746	6,643,144	6,592,753
Central and community services		586,583	ī	086'018'1	950,241		1,152,439	909,381	1,142,616	1,020,1	425	1,068,817	1,162,967	1,148,875
Food service		5,242,262	٧ï	,173,854	5,415,463		6,589,051	6,656,773	6,822,197	6,930,172	172	7,442,960	7,609,739	7.862,144
Capital outlay		4,000,189		,	1,900,817		5,674,996	12,969,402	3,209,045	52,821	821	•		
Debt service:														
Principal retired		2,948,395	7	2,138,534	2,622,685		2,716,905	2,976,439	2,129,153	8,264,534	534	5,447,532	2,282,367	2,228,413
Interest, fiscal charge, and fees		427,287		324,713	914,688		1,157,259	1,324,778	1,439,705	1,324,435	435	1,166,085	909.526	821.994
Payment to escrow agent		•		•	Í		•	,						
Bond issuance costs	1	'		  -   	1		]    -	,	23,384	-	  - 	 	•	
Total expenditures	S	\$ 91,107,727 \$ 91,107,646 \$	\$ 91,	107,646 \$	104,074,549	~	110,764,937 \$	123,184,551	\$ 112,041,755	\$ 114,789,555	\$555	121,409,823 \$	121,142,518	\$ 130,271,701

(1) The above table includes the following funds, General Fund, Special Revenue Funds, Debt Service Funds, Capital Projects Fund, and Permanent Fund. (2) The Bossier Parish Community College General Fund is included in Special Revenue Funds from 1993 - 1997.

(3) Employee benefits for prior years was reflected in general and school administration. The allocation of employee benefits to the functional categories is to conform to reporting

requirements for the Louisiana Department of Education.

(4) The Bossier Educational Excellence Fund is included in Special Revenue Funds from 1993 - 1998. This fund was changed to a trust fund and therefore not included in this schedule from 1999 - 2001. In 2002, this fund was again included as a Permanent Fund when GASB 34 was implemented.

Unaudited - see accompanying independent auditors' report.

BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

General Revenues by Source - All Governmental Fund Types (1)(2)(3) Fiscal years ended June 30, 1995 through June 30, 2004

	1995	15	1996	1997		1998	1999	60	2000	8		2001		2002	2003		2004
Revenues from local sources:																i	
Ad valorem taxes	\$ 7,118,987	\$ 7,9	7,974,327 \$	13,859,714	14 \$	14,623,339	\$ 15,8	\$ 618,878,51	15,(	5,089,337		7,070,925	\$ 19	19,282,172 \$	20,553,148	₩	20,035,881
Sales taxes	14,275,468	16,00	16,022,285	16,138,817	17	17,654,587	18,6	18,669,817	. 20	20,112,687	2	22,404,446	22	22,450,840	22,605,125	71	25,136,743
Investment earnings	726,009	8	975,032	1,589,657	57	1,513,963	ω	878,441		340,391		505,198		550,356	402,003		304,702
Food service	1,363,702	1,37	1,375,617	1,350,594	94	1,353,345	1,5	,569,373	¥.	1,647,734		2,151,563	2	2,178,708	2,173,871		2,243,896
Tuition	2,790,761	2,80	2,803,210	2,809,340	6	71,110		35,970		26,997		22,070		38,618	144,707		
Other	1,436,974	4,10	4,104,428	3,263,002	  8	2,784,877	2,0	2,656,683	2,1	2,195,013		1,857,574	<b>m</b>	3,785,203	3,485,909		4,643,268
Total revenues from local sources	27,711,901	33,22	33,254,899	39,011,124	42	38,001,221	39,6	39,689,103	39,4	39,412,159	4	44,011,776	48	48,285,897	49,364,763	35	52,364,490
Revenue from state sources: State equalization	49.077.385	50.3	50.316.357	54.389.794	4	48.596.435	51.4	51.432.120		54.137.877	¥7	56.919.096	59	59,409,548	62.206.684	ď	64.280.880
Revenue sharing	581,709	, <b>3</b> 5	583,318	536,780	8	593,799	. •••	599,877	, • '	539,960		536,571		563,145	542,286		
Professional improvement program	970,177	1,0	1,042,194	868,482	82	855,724	v	684,231	•	422,475		548,044		600,823	507,259		
Other	1,871,859	4	464,692	976,528	8	2,466,974	2,8	2,832,277	2,4	2,470,248		2,225,924	7	2,020,515	2,638,018		5,120,805
Total revenue from state sources	52,501,130	ļ	52,406,561	56,771,584	4	52,512,932	55,5	55,548,505	57,	57,570,560	9	60,229,635	62	62,594,031	65,894,247	99	69,401,685
Revenue from federal sources:	9,029,623	30,6	9,083,383	8,846,145	5	8,798,004	8,5	8,510,002	),6	9,654,096	-	10,381,284	Ξ	11,514,118	12,598,808	3	12,967,954
Total revenues	\$ 89,242,654 \$ 94,744,843	\$ 94,74	4,843 \$	\$ 104,628,853	23 ₩	99,312,157	\$ 103,7	103,747,610	106,0	106,636,815	\$ 11	114,622,695	\$ 122	\$ 122,394,046 \$	127,857,818	\$ 134	\$ 134,734,129

(1) The above table includes the following funds: General Fund, Special Revenue Funds, Debt Service Funds, Capital Projects Funds, and Permanent Fund.

(2) The Bossier Parish Community College General Fund was included as a Special Revenue Fund for 1993 - 1997.

(3) The Bossier Educational Excellence Fund is included in Special Revenue Funds from 1993 - 1998. This fund was changed to a trust fund and therefore not included in this schedule from 1999 - 2001. In 2002, this fund was again included as a Permanent Fund when GASB 34 was implemented.

BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

Property Tax Levies and Collections (1) Fiscal years ended June 30, 1994 through June 30, 2003

Total Collections As a Percent	of Current Tax Levy	%00.66	101.19%	100.81%	95.15%	96.11%	99.34%	93.76%	95.64%	100.42%	95.77%
To Colle As a F	of C. Tax		=	Ä	-		-	•		=	•
Total Taxes, Interest, and	Penalty Collected	7,118,987	7,974,327	13,859,714	14,623,339	15,878,819	15,089,337	17,070,925	19,282,172	20,553,148	20,035,881
Delinquent Taxes Collected	Interest and Penalty	21,536	11,119	15,665	59,562	1,604	50,570	103,393	70,457	38,053	1,972
Delinquent 7	Delinquent Taxes	20,857	34,284	21,801	75,320	13,795	203,624	136,464	52,800	579,441	32,099
Percent of	Tax Levy Collected	98.41%	100.61%	100.54%	94.27%	96.01%	%99'.L6	92.14%	93.06%	95.40%	95.61%
	Current Tax Collections	7,076,594	7,928,924	13,822,248	14,488,457	15,863,420	14,835,143	16,774,872	18,762,514	19,527,531	20,001,810
Total School	Board Tax Assessment	7,191,037	7,880,709	13,747,843	15,368,791	16,521,978	15,190,241	18,206,169	20,162,108	20,468,169	20,920,480
	Fiscal Year	1994-95	1995-96	1996-97 (2)	1997-98	66-8661	1999-00	2000-01	2001-02	2002-03	2003-04

Notes:
(1) Bossier Parish Sheriff
(2) The 1996-97 tax assessment included an additional levy passed in April 1996 for employee benefits and salaries.

BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

Assessed and Estimated Actual Value of Taxable Property (1) Last Ten Calendar Years

Ratio of

alue ed iue	12.9%	12.9%	10.0%	12.3%	11.5%	11.4%	11.4%	11.5%	11.5%	12.5%
Assessed Value to Estimated Actual Value	1	1	1	. 1	<b></b>	1	1	-	-	
Estimated Actual Value	2,311,838,837	2,296,213,876	3,316,945,000	2,952,644,507	3,330,779,367	3,453,219,533	3,948,746,767	4,246,271,366	4,436,521,467	4,194,878,067
Assessed Value	298,227,210	296,211,590	331,694,500	361,898,600	384,390,690	394,161,600	450,641,960	489,789,300	510,317,850	522,316,590
Year	1995	1996	1997	1998	1999	2000	2001	2002	. 2003	2004

Notes: (1) Information provided by Bossier Parish Tax Assessor

# BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

Property Tax Rates and Tax Levies - All Direct and Overlapping Governments Fiscal years ended June 30, 1995 through June 30, 2004

	Ä	ax Rates Per	\$1,000 of As	Tax Rates Per \$1,000 of Assessed Value (1)			·	Tax Levies (1)		
Fiscal	Parish (2)	Sheriff	School	City of Bossier (4)	Total	Parish (2)	Sheriff	School	City of Bossier (4)	Total
1995	28.73	13.50	39.42	77.77	108.92	4,215,921	2,465,888	7,191,037	4,451,725	18,324,571
1996	26.23	13.50	39.42	23.85	103.00	4,290,487	2,702,009	7,880,709	4,395,265	19,268,470
1997	27.92	13.51	61.39	26.38	129.20	5,251,676	3,027,373	13,747,843 (3)	5,355,276	27,382,168
1998	26.60	13.51	61.39	26.38	127.88	5,467,947	3,384,295	15,368,791	5,955,560	30,176,593
1999	24.15	13.51	61.39	26.38	125.43	6,055,598	3,638,153	16,521,978	6,411,901	32,627,630
2000	34.80	13.51	55.14	26.38	129.83	8,173,480	3,721,080	15,190,241	6,761,107	33,845,908
2001	34.25	13.51	55.16	26.70	129.62	9,759,829	4,469,026	18,206,129	7,817,364	40,252,348
2002	34.18	13.51	54.64	26.77	129.10	10,766,155	4,985,149	20,162,108	7,881,807	43,795,219
2003	34.68	13.51	53.14	26.77	128.10	13,763,669	5,203,685	20,468,169	8,425,354	47,860,877
2004	40.02	13.51	53.14	36.33	143.00	15,649,007	7,075,231	20,920,480	665,192	44,309,910
Notes: (1) Per B (2) The p	Notes: (1) Per Bossier Parish Tax Assessor (2) The parish taxes include the following: Parish Road Tax Courthouse Tax Library Maintenance Tax	ax Assessor fude the follo k		Bossier Levee District Tax Cypress-Black Bayou Tax Red River Water Wav	trict Tax you Tax Way					

Red River Water Way Port Tax Penal Farm Library Maintenance Tax Library Bonds Tax Health Clinic Tax

Assessor's Tax

(3) Increase due to an increase in millages for salaries and benefits

(4) Per Comprehensive Annual Financial Report of the City of Bossier City

## BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

to Assessed Value and Net General Obligation Bonded Debt Per Capita Ratio of Net General Obligation Bonded Debt

Fiscal years ended June 30, 1995 through June 30, 2004

Net Bonded Debt Per Capita	71	41	66	156	129	133	117	106	100	93
	%	%	%	%	%	%	%	%	%	%
Ratio of Net Bonded Debt to Assessed Value	2.12%	1.26%	2.74%	4.04%	3.16%	3.16%	2.56%	2.16%	1.98%	1.81%
Net Bonded Debt (3)	6,318,840	3,745,759	9,095,175	14,619,147	12,136,122	12,447,496	11,515,934	10,562,590	10,091,566	9,462,730
Less Debt Service Funds (3)	1,401,160	1,924,241	3,654,825	4,240,853	4,843,878	3,982,504	4,329,066	4,662,410	4,468,434	4,392,270
Gross Bonded Debt (3)	7,720,000	5,670,000	12,750,000	18,860,000	16,980,000	16,430,000	15,845,000	15,225,000	14,560,000	13,855,000
Assessed Value (2)	298,227,210	296,211,590	331,694,500	361,898,600	384,390,690	394,161,600	450,641,900	489,789,300	510,317,850	522,316,590
Bossier Population (1)	89,400	90,503	92,119	93,752	94,393	93,374	98,310	99,285	100,736	101,999
Fiscal Year	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04

### Notes:

Louisiana Electronic Assistance Program (LEAP) operated by Northeast Louisiana University Center for Business and Economic Research (http://leap.niu.edu) for 1991-1999; Census website @ www.census.gov/population/estimates/county for 2000-2002.
 Assessed value is the Total Assessed Valuation of all property located in Bossier Parish. Property is assessed at 10% on land and

residential property and 15% on commercial property. (3) Includes general obligation bonds payable only. (4) U.S. Census Bureau (http://quickfacts.census.gov)

BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

Table of Direct and Overlapping Debt (1) June 30, 2004

School Board's Share of Debt	\$ 9,462,730	36,221,555	\$ 45,684,285
Percentage Applicable to This Unit	100%	100%	
Net Debt Outstanding (2)	9,462,730	36,221,555	45,684,285
Amount Available Debt Service Fund	4,392,270	3,163,445	7,555,715
Gross Debt	\$ 13,855,000	39,385,000	\$ 53,240,000
Name of Governmental Unit (1)	<u>Direct Debt</u> Bossier School Board	<u>Overlapping Debt</u> Bossier Police Jury	Total direct and overlapping debt

Various taxing districts exist within Bossier Parish that involve a small percentage of taxpayers.
 These districts' debt is not included.
 This represents the debt of all the constituents who reside in Bossier Parish.

# BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

Computation of Legal Debt Margin June 30, 2004

\$ 522,316,590	182,810,807	9,462,730	\$ 173,348,077
		13,855,000 4,392,270	
		€9	
Assessed Value	Debt limit twenty-five percent (35%) of assessed value (1)	Amount of debt applicable to debt limit (2): Total general bonded debt Less: Assets in debt service funds Total amount of debt applicable to debt limit	Legal debt margin

Notes:
(1) This percentage is in accordance with Act 103 of 1980 Regular Session of the Louisiana Legislature R.S. 39:562(C).
(2) Includes general obligation bonds only.

# BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

Ratio of Annual Debt Service Expenditure for General Bonded Debt to Total General Expenditures

	Ratio of Debt Service to General Expenditures	Percent	2.76%	2.61%	2.42%	2.56%	2,41%	1.38%	1.33%	1.24%	1.23%	1.12%
2004	Total General	Expenditures (2)	91,117,727	91,107,646	104,074,549	110,764,937	123,184,551	112,041,755	114,789,555	121,409,823	121,142,518	130,271,701
1995 through June 30, 2		Total	2,512,319	2,374,713	2,520,835	2,833,611	2,966,705	1,545,662	1,525,662	1,502,162	1,485,963	1,459,463
Fiscal years ended June 30, 1995 through June 30, 2004	Debt Service Expenditures	Fiscal Charges (1)	427,319	324,713	600,835	943,611	1,086,705	995,662	940,662	882,162	820,963	754,463
Fis	Det	Principal (1)	2,085,000	2,050,000	1,920,000	1,890,000	1,880,000	550,000	585,000	620,000	000'599	705,000
	Year Ended	June 30	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004

### Notes:

<sup>(1)</sup> Includes debt service on general obligation bonds only.

<sup>(2)</sup> Includes general expenditures for General Fund, Special Revenue Funds, Debt Service Funds, Capital Projects Funds and Permanent Fund. The Bossier Parish Community College and Bossier Educational Excellence Fund are included in Special Revenue Funds for the years 1993 - 1997. The Bossier Educational Excellence Fund was changed to a trust fund and therefore not included in this schedule from 1999 - 2001. In 2002, this fund was again included as a Permanent Fund with the implementation of GASB 34.

## BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

Revenue Bond Coverage Sales Tax Bonds Fiscal years ended June 30, 1995 through June 30, 2004

ents	Total Coverage	816,525 5.78	0	0	0	0	0	0	0	0	0 0
Debt Service Requirements	Interest and Fiscal Charges	41,525	0	0	0	0	0	0	0	0	0
Õ	Principal	775,000	0	0	0	0	0	0	0	0	0
Net Revenue Available	For Debt Service (3)	4,720,886	0	0	0	0	0	0	0	0	0
	Net Revenue	14,162,657	0	0	0	0	0	0	0	0	0
	Expenditures (2)	112,811	0	0	0	0	0	0	0	0	0
	Gross Revenues (1)	14,275,468	0	. 0	0	0	0	0	0	0	0
	,		€								
	Fiscal Year	1995	1996 (4)	1997	1998	1999	2000	2001	2002	2003	2004

(1) Includes operating revenues and interest income.

(2) Includes all operating expenses except interest paid on debt service and other nonoperating expenses.(3) Represents one-half cent of the total one and one-half cent sales tax received. One-half cent is dedicated to the repayment of the School Board's sales tax bonds.(4) Revenue Bonds were paid off in the 1995 fiscal year.

BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

Demographic Statistics Fiscal years ended June 30,

Per Capita Income (2)	17,77	18,886	619'61	20,766	21,695	22,667	23,135	23,811	22,249	N/A
tt								(3)	(3)	
Unemployment Rate (1)	7.90%	7.10%	6,60%	5.50%	4.60%	3.80%	5.10%	7.70%	7.50%	6.50%
Average Daily Membership	18,397	17,496	18,463	18,847	18,706	18,722	18,640	18,635	18,719	18,747
School Enrollment	18,342	18,443	18,607	18,822	18,787	18,950	18,933	18,756	18,878	18,480
									(4)	
Median Age (1)	27.0	N/A	N/A	N/A	N/A	N/A	34	34	34	34
-l									(4)	
Population (1)	89,400	90,503	92,119	93,752	94,393	93,374	98,310	99,285	100,736	101,999
Fiscal	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004

<sup>(1) 1993 - 2000</sup> Louisiana Electronic Assistance Program (LEAP) operated by Northeast Louisiana University Center for Business and Economic Research (http://leap.nlu.edu); 2001 - 2002 Census website at www.census.gov
(2) 1992 Research Division, Louisiana Tech; 1993 - 1997 Louisiana Electronic Assistance Program (LEAP).
(3) Bureau of Labor statistics (http://data.bls.gov/)
(4) U.S. Census Bureau (http://quickfacts.census.gov)
(5) State.la.us/tant/appendix.pdf

BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

Property Value, Construction, and Bank Deposits

Fiscal years ended June 30, 2004

Pr	Property Value (1) ercial Re	(1) Residential	Bank Deposits (3)	Commercial C Number of Units	Commercial Construction (2) Iumber F Units Value	Residential Number of Units	Residential Construction (2) umber Units Value
	<u> </u>			)     			
5,3	1,555,302,577	740,911,299	443,530,000	490	50,382,448	550	50,499,698
4	2,084,865,000	1,232,080,000	475,717,000	599	67,430,679	805	67,430,679
4	1,184,764,707	1,767,879,800	526,866,000	366	38,733,955	391	40,023,995
7	837,189,637	2,115,454,870	559,626,000	374	N/A	374	45,397,216
9	1,026,257,067	2,304,522,300	577,085,000	441	65,634,886	457	56,243,760
δ,	976,792,933	2,476,426,600	627,820,000	334	49,709,868	559	68,797,069
ν.	1,115,345,667	2,833,401,100	658,646,000	193	28,724,576	495	60,920,640
$\mathbf{z}$	1,303,243,266	2,943,028,100	685,601,000	400	44,092,542 (4)	1,236	87,850,828 (4)
Ω.	1,333,314,067	3,103,207,400	763,000,000	330	70,347,109 (4)	1,284	118,447,238 (4)
2	1,900,183,900	2,294,694,167	713,710,000	18	2,661,921 (5)	961 (	35,839,856 (5)

(2) Louisiana Electronic Assistance Program (LEAP).
(3) FDIC/BTS Summary of Deposits (http://3fdic.gov.sod/) last updated June 30, 2003.
(4) Permit account applications from City of bossier City and Bossier city Tax Assessor.
(5) Amounts available only for 1/1/04-6/30/04.

BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

Principal Taxpayers (1) June 30, 2004

Мате	Industry	Assessed	Percentage of Total Assessed Valuation
Horseshoe Entertainment L.P.	Riverboat Gambling	\$ 30,358,230	5.81%
City of Shreveport	Government	18,918,600	3.62%
Southwestern Electric Power Co.	Public Utility	16,496,370	3.16%
Hollywood Casino	Riverboat Gambling	9,099,380	1.74%
BellSouth Telecommunications	Telephone	8,491,780	1.63%
ICH ITC	Lodging	5,802,230	1.11%
Calumet Lubricants Co. LP	Oil and Gas	11,513,820	2.20%
Louisiana Riverboat Gaming	Riverboat Gambling	4,103,160	0.79%
Isle of Capri Casino	Riverboat Gambling	3,580,250	0.69%
Hibernia National Bank	Banking	3,622,840	0.69%
Total for ten principal taxpayers		111,986,660	21.44%
Total for remaining taxpayers		410,329,930	78.56%
Total for all taxpayers		\$ \$22,316,590	100.00%

(1) Bossier Parish Tax Assessor

BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

Attendance Data

Fiscal years ended June 30, 1995 through June 30, 2004

	Percent of Attendance	94.89%	94.87%	94.20%	94.99%	95.22%	94.96%	93.73%	94.54%	94.35%	94.53%
Average Daily Attendance	Percent of Change	ERR	0.23%	-0.59%	2.93%	-0.51%	-0.19%	-1.72%	0.83%	0.26%	0.34%
Ave	Amount	17,456	17,496	17,393	17,903	17,812	17,778	17,472	17,617	17,662	17,722
Average	Daily Membership	18,397	18,443	18,463	18,847	18,706	18,722	18,640	18,635	18,719	18,747
Number	of Graduates	891	906	821	966	946	836	963	974	1,030	1,051
	Fiscal Year	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004

# BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

Schedule of Insurance in Force June 30, 2004

Boiler & Machinery/ Hartford Steam Boiler Steam Boiler General Liability Including Employee 651-006356-9 9-20-01 Benefits Liability/ Coregis Educators Legal Liability Including Enhanced Employment Liability Endorsement/ Coregis Automobile/ Coregis 651011826 7-1-01 Excess Workers' Compensation/ Midwest Employers Casualty Student Accident/ Markel (2) 1517011 8-1-01	11-21-02 9-20-02 9-20-02	Equipment Breakdown Deductible: \$2,500 Bach Occurrence General Aggregate EmployeeBenefits Liability SIR: \$25,000 Limit Aggregate		500,000 1,000,000 3,000,000 1,000,000	3,053 0 121,605
651-006356-9 SBD-000801-3 651011826 2690SALA 1517011	9-20-02	Each Occurrence General Aggregate EmployeeBenefits Liability SIR: \$25,000 Limit		1,000,000	121,605
lity 651011826 2690SALA 1517011	9-20-02	General Aggregate EmployeeBenefits Liability SIR: \$25,000 Limit Aggregate		3,000,000	
lity 651011826 2690SALA 1517011	9-20-02	Limit Aguregate		000 000	
651011826 2690SALA 1517011	7-1-02	SIR: \$25,000		1,000,000	19,874
2690SALA 1517011		Liability (Each Accident) Medical Payments UMBI Rejected No physical damage coverage on owned vehicles.		1,000,000 2000	144,113
1517011	3-7-03	Part One: Work Comp Part Two: Employers Liab. SIR: \$175,000	La	La. Statutory 1,000,000	23,286
	8-1-02	Maximum Benefits Per Policy Limitations		25,000	26,804
Group Health Benefit Plan Specific 75546 9-1-01 Stop-Loss protection / Blue Cross and Blue Shield of Louisiana	8-31-02	\$850,000 in excess of \$150,000 specific stop-loss limit	\$850,000 per covered individual		Monthly - \$8.15 per individual; \$26.14 per family
Catastrophic Student Accident (GTC9003282 7-30-01 Gaurantee Trust (2)	7-30-02	Maximum Benefits Catastrophic Benefit		1,000,000	3,215

Notes:

(1) Insurance files maintained by Insurance Agent of the Bossier Parish School Board.

(2) Student athletes including team sports, cheerleaders, dance lines, pep squads, and bands only under BPSB supervised team activities.

BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

Miscellaneous Statistical Data June 30, 2004

Constructed Capacity/Sq. Ft. Acreage	1965       238,724       98.33         1978       77,800       25.00         1939       142,300       18.14         1940       99,610       27.80         1962       132,473       28.70         1938       91,603       26.20	1980       82,547       14.23         1887       84,173       12.90         1958       76,700       17.17         1955       83,114       . 24,60	1952       65,169       12.54         1999       88,254       14.70         1999       105,708       21.62	1968       69,158       3.00         1968       50,518       10.68         1953       60,093       21.13         1922       64,500       4.90         1952       32,495       4.50         1947       50,219       10.00         1958       46,518       12.00         1953       52,368       11.44
Instruction Sites Con	High Schools:  * Airline Benton Bossier Haughton Parkway Plain Dealing	Middle Schools: Cope Bim Grove Greenacres Rusheon	Elementary/Middle Schools: Plain Dealing Benton Haughton	Elementary Schools: Apollo Bellaire Benton Bossier Butler Central Park Curtis

(Continued)

## BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

Miscellaneous Statistical Data June 30, 2004

Instruction Sites, Continued:	Constructed	Capacity/Sq. Ft.	Acreage
Elementary Schools, Cont:			
Plantation Park	1952	52,292	10.10
Platt	1961	61,000	20.00
Princeton	1952	000'09	20.40
Rocky Mount	1941	29,950	10.20
T. L. Rodes	1980	54,875	(=)
Stockwell Place	1986	52,752	10.33
Sun City	1969	49,890	(2)
Waller	1949	63,790	9.30
Other Instruction Sites:			
Bossier Parish Community College (4)	1986	51,724	(3)
Bossier Life Skills Center	1955	10,500	2.20
BPCC Criminal Justice Institute (4)	1961	26,700	09'6
Bossier Career Center	1949	40,000	99'9
			(Concluded)

- Included with Platt Elementary acreage.
   Included with Parkway High School acreage.
   Included with Airline High School acreage Community College originally housed in Airline High School. In 1986, a new library and classroom building was erected adjacent to the high school.
- (4) These sites are rented from the School Board by the State of Louisiana who operates the Community College and Criminal Justice Institute.

Bossier Parish School Board Benton, Louisiana

Single Audit Report As of and for the Year Ended June 30, 2004

#### **Bossier Parish School Board**

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Ernest L. Allen, CPA (Retired) 1963 - 2000

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Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With <u>Government Auditing Standards</u>

Board Members Bossier Parish School Board Benton, Louisiana

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Bossier Parish School Board, as of and for the year ended June 30, 2004, which collectively comprise the School Board's basic financial statements, and have issued our report thereon dated December 27, 2004. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States of America.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the School Board's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide an opinion on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School Board's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we doe not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under <u>Government Auditing Standards</u>.

#### Management Letter Items

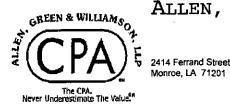
However, we noted an immaterial instance of noncompliance, which we have reported to management of the School Board in a separate letter dated December 27, 2004.

This report is intended solely for the information and use of the Board, management, federal awarding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. Although the intended use of these reports may be limited, under Louisiana Revised Statute 24:513 this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

allen, Drien + Williamson, LLP

ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana December 27, 2004



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Report on Compliance With Requirements Applicable to Each Major Program and Internal Control Over Compliance in Accordance With OMB Circular No. A-133

Board Members Bossier Parish School Board Benton, Louisiana

#### Compliance

We have audited the compliance of Bossier Parish School Board with the types of compliance requirements described in the U. S. Office of Management and Budget (OMB) Circular No. A-133 Compliance Supplement that are applicable to each of its major federal programs for the year ended June 30, 2004. The School Board's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the School Board's management. Our responsibility is to express an opinion on the School Board's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and OMB Circular No. A-133, Audits of States, Local Governments, and Non-Profit Organizations. Those standards and OMB Circular No. A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the School Board's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the School Board's compliance with those requirements.

In our opinion, the School Board complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2004.

#### Internal Control Over Compliance

The management of the School Board is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the School Board's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular No. A-133.

Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements of laws, regulations, contracts and grants caused by error or fraud that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses.

#### Schedule of Expenditures of Federal Awards

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the School Board, as of and for the year ended June 30, 2004, and have issued our report thereon dated December 27, 2004. Our audit was performed for the purpose of forming opinions on the financial statements that collectively comprise the School Board's basic financial statements. The accompanying Schedule of Expenditures of Federal Awards is presented for purposes of additional analysis as required by OMB Circular No. A-133 and is not a required part of the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

This report is intended solely for the information and use of the Board, management, federal awarding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. Although the intended use of these reports may be limited, under Louisiana Revised Statute 24:513 this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

allen, Drien + Williamson, LLP

ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana December 27, 2004

#### Bossier Parish School Board Schedule of Expenditures of Federal Awards For the Year Ended June 30, 2004

FEDERAL GRANTOR/ PASS-THROUGH GRANTOR/PROGRAM NAME	CFDA <u>Number</u>	Pass-Through Grantor No.	Expenditures			
CASH FEDERAL AWARDS						
United States Department of Agriculture						
Passed Through Louisiana Department of Education Child Nutrition Cluster:						
School Breakfast Program	10.553	008-SL-006	\$ 696,473			
National School Lunch Program	10.555	008-SL-006	2,676,529			
Passed Through Louisiana Department of Treasury			_,0,			
School & Roads (National Forest Lands)	10.665	N/A	4,431			
Total U. S. Department of Agriculture			3,377,433			
United States Department of Education						
Direct Programs:						
Impact Aid (Title VIII)	84.041A	N/A	896,719			
Passed through Louisiana Department of Education:						
Adult Education - State Grant Program	84.002	0444-08	249,384			
Title I Grants to Local Educational Agencies	84.010	04-TI-08	2,809,446			
Special Education Cluster:						
Grants to States (Part B)	84.027	04-B1-08	.2,286,591			
Preschool Grants	84.173	. 04-P1-08	109,558			
Vocational Education:						
Basic Grants to States	84.048	28-04-09-28/BG	210,578			
Tech-Prep Education	84.243	SB08-03/04TP	152,219			
Innovative Education Program Strategies - Title V	84.298	04-80-08	106,063			
Title II (Improving Teacher Quality State Grants)	84.367	04-50-08	1,065,054			
Title III Program for Limited English Proficient Children	84.365	04-60-08	22.703			
Title IV (Safe and Drug-Free Schools)	84.186	04-70-08	105,687			
Title IV B 21st Century Grant	84.287	03-CC-08	<u>429,953</u>			
Total United States Department of Education			<u>8,443,955</u>			
United States Department of Health and Human Services						
Passed through the Louisiana Department of Education:						
Child Care and Development Block Grant						
(Starting Points Preschool)	93.575	0438-08	78,990			
Temporary Assistance for Needy Families	93.558	N/A	522			
Total United States Department of Health and Human Services			<u>79,512</u>			
United States Department of Defense Direct Programs						
Department of the Army - ROTC	N/A	N/A	749,080			
Flood Control Project	12.106	N/A	<u>3.054</u>			
Total United States Department of Defense Direct Program			<u>752,134</u>			

#### Bossier Parish School Board Schedule of Expenditures of Federal Awards For the Year Ended June 30, 2004

FEDERAL GRANTOR/ PASS-THROUGH GRANTOR/PROGRAM NAME	CFDA <u>Number</u>	Pass-Through Grantor No.	Expenditures
NONCASH FEDERAL AV	WARDS		
United States Department of Agriculture			
Passed through Louisiana Department of Agriculture and Forestry			
Food Distribution (Commodities)	10.550	N/A	314,920
Total Noncash Federal Awards			314,920
Total Federal Expenditures	٠		<u>\$12,967,954</u>
			(concluded)

#### Bossier Parish School Board Notes to the Schedule of Expenditures of Federal Awards For the Year Ended June 30, 2004

NOTE 1 - GENERAL The accompanying Schedule of Expenditures of Federal Awards includes the federal grant activity of the Bossier Parish School Board and is presented on the modified accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the financial statements.

**NOTE 2 - NONCASH PROGRAMS** Commodities received, which are noncash revenues, are valued using prices provided by the United States Department of Agriculture.

**NOTE 3 - RELATIONSHIP TO FINANCIAL STATEMENTS** Federal awards revenues are reported in the School Board's general-purpose financial statements as follows:

<u>Funds</u>	Federal Sources
General	\$2,344,977
Other Governmental	
Title I	2,809,446
Title II	1,065,054
Title III	22,703
Title IV	535,640
Title V	106,063
Special Education	2,286,591
Pre-School Pre-School	109,558
School Food Service	3,687,922
Total	\$12,967,954

NOTE 4 - RELATIONSHIP TO FEDERAL FINANCIAL REPORTS Amounts reported in the accompanying schedule agree with the amounts reported in the related federal financial reports except for changes made to reflect amounts in accordance with accounting principles generally accepted in the United States of America.

NOTE 5 - MATCHING REVENUES For those funds that have matching revenues and state funding, federal expenditures were determined by deducting matching revenues from total expenditures.

NOTE 6 - LOANS OUTSTANDING The Bossier Parish School Board had \$210,639 of loan balances outstanding at June 30, 2004. The proceeds of these loans were received in a previous fiscal year under former CFDA #66.702 for asbestos removal.

#### Bossier Parish School Board Schedule of Findings and Questioned Costs For the Year Ended June 30, 2004

#### PART I - Summary of the Auditors' Results

#### Financial Statement Audit

- i. The type of audit report issued was unqualified.
- ii. There were no reportable conditions required to be disclosed by Government Auditing Standards issued by the Comptroller General of the United States.
- iii. There were no instances of noncompliance considered material, as defined by the Government Auditing Standards, to the financial statements.

#### **Audit of Federal Awards**

- iv. There were no reportable conditions required to be disclosed by OMB Circular No. A-133.
- v. The type of report the auditor issued on compliance of major federal awards was unqualified.
- vi. The audit disclosed no audit findings which the auditor is required to report under OMB Circular No. A-133, Section .510(a).
- vii. The major federal awards are:

<u>CFDA#</u> Name of Federal Program or Cluster	
84.010 Title I Grants to Local Educational Age	encies
84.287 Title IV-B 21 <sup>st</sup> Century Grants	
N/A ROTC	

#### Child Nutrition Cluster

10.553	School Breakfast Program
10.555	National School Lunch Program

- viii. The dollar threshold used to distinguish between Type A and Type B programs as defined in OMB Circular No. A-133, Section .520(b) was \$389,039
- ix. The auditee does not qualify as a low-risk auditee under OMB Circular No. A-133, Section .530.

#### Bossier Parish School Board Summary Schedule of Prior Audit Findings June 30, 2004

Reference # and title: 03-F1 Accounting for Capital Assets

Entity-wide or program/department specific: This comment is entity-wide.

#### Conditions:

<u>Tagging of Equipment</u> The School Board does not presently use a tagging system to identify assets. The serial number is used as the identifier. However, an asset on the capital asset listing that is identified by one number may have multiple components, each of which may have a serial number. The serial number identifier is not consistently used. For example, computers have serial numbers on both the monitor and processor. Sometimes the serial number on the monitor is the identifier reflected on the capital asset listing while other times the serial number on the processor is the identifier used.

Also some items do not have serial numbers and other items have multiple numbers. Allen, Green & Williamson, LLP audit procedures typically includes sampling the accuracy of the capital asset listing by both attempting to find capital assets on the capital asset listing at the school/site, and by tracing capital assets randomly selected at the school/site to the capital assets listing. We attempted to identify ten capital assets randomly selected at each of four schools on the capital asset listing. Of the forty capital assets selected, twenty seven items could not be traced to the capital asset listing.

We did not attempt to find capital assets on the capital assets listing at the school/sites because the capital asset listing does not provide information on the location of the capital asset at the school/site. Accordingly, finding a capital asset at the school/site would be extremely time consuming.

<u>Current-Year Additions</u> Presently, there is no procedure in place to check the accuracy and completeness of additions to the capital asset listing. The accounts payable check register is reviewed for new equipment purchases. When the check has cleared the bank account, the invoice is pulled and the information is added to the capital asset listing. This practice results in a time delay in adding assets to the capital asset listing and increases the probability that a capital asset addition will be overlooked.

The Internal Auditor performed a review of the capital asset listing in August 2003 and several errors were noted such as a vehicle costing \$16,400 was listed with a cost of \$1,640,000 and video equipment with a cost of \$232.54 was listed at a cost of \$800,000.

In testing additions to capital assets Allen, Green & Williamson, LLP selected ten additions, five from the School Board prepared listing of additions and five from a review of the general ledger, to test for accuracy and completeness. We noted one asset with a cost of \$1,172.66 was added to the listing with a cost of \$92,556. Another asset addition was a modular building but the cost did not include the final payment (retainage) of \$2,583. Seven capital assets received late in the fiscal year were not included on the capital asset listing as of June 30. The receipt of the capital assets and the accounting recognition of the cost had been recognized in the year ended June 30, 2003 but the capital assets were not included on the capital asset listing. Of these seven capital assets, four were added to the capital asset listing in July 2003. The other three assets had not been added to the listing as of October 2003.

#### Bossier Parish School Board Summary Schedule of Prior Audit Findings June 30, 2004

<u>Current-Year Deletions</u> Schools turn in capital asset deletion forms to the central warehouse requesting that the items be deleted from the listing. There is currently no system in place to ensure that the items included on these deletion forms are actually deleted from the capital asset listing. No deletions were recorded for the year ended June 30, 2003. This seems highly unlikely considering the number of capital assets that are routinely replaced or junked during a typical year.

<u>Depreciation Calculations and Useful Lives</u> Information for the cost of capital assets, depreciation expense and accumulated depreciation is included on the depreciation schedule. In testing depreciation expense we noted numerous calculations for depreciation expense which were incorrect. The data processing department was made aware of these errors and a new report was generated with corrections. In reviewing the schedule for useful lives of assets, we noted numerous assets with useful lives which differed from the capital asset policy. These differences were noted mainly with older assets.

<u>Capital Asset Reports</u> The present format of the report makes a roll forward of the cost of capital asset cost and accumulated depreciation difficult, an important step and control in the accounting and reporting of capital assets. Several reports must be used and pieced together to collect the information for capital asset cost and accumulated depreciation. Also, the present format of the reports does not include the funding source for asset additions which would allow for a reconciliation with the general ledger.

<u>Corrective action taken:</u> The School Board contracted with an appraisal company to tag and appraise movable equipment. Field appraisers from this company started around the first of April appraising and tagging all movable items. All locations were inventoried and all movable capital assets were tagged. In the process of tagging, a value was assigned for each item. The company used these values to build a depreciation schedule of movable capital assets. The School Board's data processing department incorporated this depreciation schedule into the School Board's system. The buildings were already entered on the depreciation schedule so at this point the School Board had a complete capital asset depreciation schedule.

The School Board has developed procedures to ensure that the capital asset listing is updated on an ongoing basis. Capital assets purchased by the central office come through the warehouse. Every item that should be added to the depreciation schedule is entered by a warehouse employee into the system. This information is downloaded to an employee in the internal audit department who then adds these assets to the depreciation schedule. The accounting department also gets this information. Items that are purchased by the schools with student activity funds are reported by the schools monthly in their report filed with the internal audit department. The tagging of equipment is done by the schools.

The internal audit department tests the capital asset listing at schools periodically. The external auditors performed inspections of capital assets while on location doing fieldwork. Five schools were tested. Twenty assets were tested at each school. All assets tested (100%) were located at each school.

#### ALLEN, GREEN & WILLIAMSON, LLP



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**Management Letter** 

Board Members Bossier Parish School Board Benton, Louisiana

In planning and performing our audit of the financial statements of the Bossier Parish School Board for the year ended June 30, 2004, we considered the School Board's internal control to plan our auditing procedures for the purpose of expressing our opinions on the financial statements and not to provide assurance on the internal control.

However, during our audit, we noted certain matters involving the internal control and other operational matters that are presented for your consideration. This letter does not affect our report dated December 27, 2004, on the financial statements of the School Board. We will review the status of these comments during our next audit engagement. Our comments and recommendations, all of which have been discussed with appropriate members of management, are intended to improve the internal control or result in other operating efficiencies. We will be pleased to discuss these comments in further detail at your convenience, to perform any additional study of these matters, or to assist you in implementing the recommendations. Our comments and management's responses are summarized as follows:

#### 04-M1 Uniform Unclaimed Property Act of 1997

<u>Comment</u>: The Uniform Unclaimed Property Act of 1997 (LSA-R.S. 9:151 - 181) appears to apply to both property and for wages or other compensation for personal services which is deemed abandoned one year after the property becomes distributable or the compensation becomes payable. The School Board is required to report the property and pay funds equal to the value of the property to the Secretary of the Louisiana Department of Revenue on an annual basis.

**Recommendation:** The School Board should begin reporting on an annual basis any abandoned property and remitting funds to the Secretary of the Louisiana Department of Revenue in accordance with the Act.

<u>Management's response</u>: The School Board attempted to determine the payee for each outstanding accounts payable check and in most cases was successful. The payees were mailed a letter and a request for duplicate check. For those responding, a new check was issued. Checks for which the payee did not respond will be remitted to the State,

It is more difficult to determine the payee for payroll checks than for accounts payable checks; however, the payees of the largest checks have been determined. They will be notified in the same manner as the payees of the accounts payable checks and will be treated in like manner.

\* \* \* \* 4

Included immediately following this letter is a Status of Prior Management Letter Items. This information has not been audited by Allen, Green & Williamson, LLP, and no opinion is expressed. However, we did follow-up on prior management letter items and performed procedures to assess the reasonableness of the Status of Prior Management Letter Items prepared by Management, and we would report, as a current-year management letter item when Allen, Green & Williamson, LLP, concludes that the Status of Prior Management Letter Items materially misrepresents the status of any prior management letter item.

Our audit procedures are designed primarily to enable us to form opinions on the financial statements and, therefore, may not reveal all weaknesses in policies and procedures that may exist.

This report is intended solely for the information and use of the Board, management, federal awarding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. Although the intended use of these reports may be limited, under Louisiana Revised Statute 24:513 this report is distributed by the Office of the Louisiana Legislative Auditor as a public document.

allen, Leen + Williamson, UP

ALLEN, GREEN & WILLIAMSON, LLP

Monroe, Louisiana December 27, 2004

#### Bossier Parish School Board Status of Prior Management Letter Items June 30, 2004

#### 03-M1 Segregation of Duties

<u>Condition</u>: The Payroll Department and the Personnel Department have access to add new employees to the system or make changes to employee data. The Payroll Department should not have this level of access.

Management action taken: A procedure was established where a supervisor is notified via e-mail by the system each time a new employee is added or a change is made to employee data in the payroll system. The supervisor actively monitors additions and changes to ensure the integrity of payroll data.

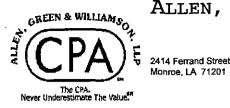
#### 03-M2 Uniform Unclaimed Property Act of 1997

Condition: The Uniform Unclaimed Property Act of 1997 (LSA-R.S. 9:151 - 181) appears to apply to both property and for wages or other compensation for personal services which is deemed abandoned one year after the property becomes distributable or the compensation becomes payable. The School Board is required to report the property and pay funds equal to the value of the property to the Secretary of the Louisiana Department of Revenue on an annual basis.

Management action planned: The School Board attempted to determine the payee for each outstanding accounts payable check and in most cases was successful. The payees were mailed a letter and a request for duplicate check. For those responding, a new check was issued. Checks for which the payee did not respond will be remitted to the State.

It is more difficult to determine the payee for payroll checks than for accounts payable checks; however, the payees of the largest checks have been determined. They will be notified in the same manner as the payees of the accounts payable checks and will be treated in like manner.

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#### INDEPENDENT ACCOUNTANTS' REPORT ON APPLYING AGREED-UPON PROCEDURES

Board Members Bossier Parish School Board Benton, Louisiana

We have performed the procedures included in the Louisiana Governmental Audit Guide and enumerated below, which were agreed to by the management of the Bossier Parish School Board, Benton, Louisiana, and the Legislative Auditor, State of Louisiana, solely to assist users in evaluating management's assertions about the performance and statistical data accompanying the annual financial statements of the School Board and to determine whether the specified schedules are free of obvious errors and omissions as provided by the Board of Elementary and Secondary Education (BESE). This agreed-upon procedures engagement was performed in accordance with standards established by the American Institute of Certified Public Accountants and applicable standards of Government Auditing Standards. The sufficiency of these procedures is solely the responsibility of the specified users of the reports. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

Our procedures and findings relate to the accompanying schedules of supplemental information and are as follows:

#### General Fund Instructional and Support Expenditures and Certain Local Revenue Sources (Schedule 1)

- We selected a random sample of 25 transactions and reviewed supporting documentation to determine if the sampled expenditures/revenues are classified correctly and are reported in the proper amounts for each of the following amounts reported on the schedule:
- Total General Fund Instructional Expenditures,
- Total General Fund Equipment Expenditures,
- Total Local Taxation Revenue,
- Total Local Earnings on Investment in Real Property,
- Total State Revenue in Lieu of Taxes.
- Nonpublic Textbook Revenue, and
- Nonpublic Transportation Revenue.

Comment: No exceptions were found as a result of applying agreed-upon procedures.

#### Education Levels of Public School Staff (Schedule 2)

2. We reconciled the total number of full-time classroom teachers per the schedule "Experience of Public Principals and Full-time Classroom Teachers" (Schedule 4) to the combined total number of full-time classroom teachers per this schedule and to school board supporting payroll records as of October 1.

Comment: From our review of the supporting payroll records, teachers, principals and assistant principals on sabbatical, who should not be included on the schedules could not easily be identified. Object code 112 and 111 were used for those employees instead of the correct object code 140.

Management's Response: Object code 140 will be used to identify sabbatical leave in future reports to make reconciliation of this schedule less difficult.

3. We reconciled the combined total of principals and assistant principals per the schedule "Experience of Public Principals and Full-time Classroom Teachers" (Schedule 4) to the combined total of principals and assistant principals per this schedule.

Comment: No exceptions were found as a result of applying agreed-upon procedures.

4. We obtained a list of full-time teachers, principals, and assistant principals by classification as of October 1 and as reported on the schedule. We traced a random sample of 25 teachers to the individual's personnel file and determine if the individual's education level was properly classified on the schedule.

Comment: No exceptions were found as a result of applying agreed-upon procedures.

#### Number and Type of Public Schools (Schedule 3)

5. We obtained a list of schools by type as reported on the schedule. We compared the list to the schools and grade levels as reported on the Title I Grants to Local Educational Agencies (CFDA 84.010) application and/or the National School Lunch Program (CFDA 10.555)

Comment: No exceptions were found as a result of applying agreed-upon procedures.

#### Experience of Public Principals and Full-time Classroom Teachers (Schedule 4)

6. We obtained a list of full-time teachers, principals, and assistant principals by classification as of October reported on the schedule and traced the same sample used in procedure 4 to the individual's personnel file and determined if the individual's experience was properly classified on the schedule.

Comment: No exceptions were found as a result of applying agreed-upon procedures.

#### Public Staff Data (Schedule 5)

7. We obtained a list of all classroom teachers including their base salary, extra compensation, and ROTC or rehired retiree status as well as full-time equivalent as reported on the schedule and traced a random sample of 25 teachers to the individual's personnel file and determined if the individual's salary, extra compensation, and full-time equivalents were properly included on the schedule.

Comment: No exceptions were found as a result of applying agreed-upon procedures.

8. We recalculated the average salaries and full-time equivalents reported in the schedule.

**Comment:** From our review of the supporting payroll records, those teachers on sabbatical leave who should be excluded from this calculation could not easily be identified. Object code 112 was used for those teachers instead of the correct object code 140.

Management's Response: Object code 140 will be used to identify sabbatical leave in future reports to make testing of this schedule less difficult.

#### Class Size Characteristics Schedule 6)

9. We obtained a list of classes by school, school type, and class size as reported on the schedule and reconciled school type classifications to Schedule 3 data, as obtained in procedure 5. We then traced a random sample of 10 classes to the October 1 roll books for those classes and determined if the class was properly classified on the schedule.

Comment: No exceptions were found as a result of applying agreed-upon procedures.

#### Louisiana Educational Assessment Program (LEAP) for the 21st century (Schedule 7)

10. We obtained test scores as provided by the testing authority and reconciled scores as reported by the testing authority to scores reported in the schedule by the School Board.

Comment: No exceptions were found as a result of applying agreed-upon procedures.

#### The Graduation Exit Exam for the 21st Century (Schedule 8)

11. We obtained test scores as provided by the testing authority and reconciled scores as reported by the testing authority to scores reported in the schedule by the School Board.

Comment: No exceptions were found as a result of applying agreed-upon procedures.

#### The Iowa Tests(Schedule 9)

12. We obtained test scores as provided by the testing authority and reconciled scores as reported by the testing authority to scores reported in the schedule by the School Board.

Comment: No exceptions were found as a result of applying agreed-upon procedures.

We were not engaged to, and did not, perform an examination, the objective of which would be the expression of an opinion on management's assertions. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the use of management of the Bossier Parish School Board, the Louisiana Department of Education, the Louisiana Legislature, and the Legislative Auditor, State of Louisiana, and should not be used by those who have not agreed to the procedures and taken responsibility for the sufficiency of the procedures for their purposes. Under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

ALLEN, GREEN & WILLIAMSON, LLP

allen, Dreen + Williamson, LLP

Monroe, Louisiana December 13, 2004

#### Schedule 1

### BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

### General Fund Instructional and Support Expenditures and Certain Local Revenue Sources For the Year Ended June 30, 2004

•		
General Fund Instructional and Equipment Expendit	<u>ures</u>	
General Fund Instructional Expenditures:		
Teacher and Student Interaction Activities:		•
Classroom Teacher Salaries	\$44,393,698	
Other Instructional Staff Activities	5,173,832	
Employee Benefits	16,935,252	,
Purchased Professional and Technical Services	30,303	
Instructional Materials and Supplies	2,166,397	
Instructional Equipment	601,300	
Total Teacher and Student Interaction Activities		\$69,300,782
Other Instructional Activities		153,689
Pupil Support Activities	4,882,113	
Less: Equipment for Pupil Support Activities	8,355	
Net Pupil Support Activities		4,873,758
Instructional Staff Services	5,259,580	
Less: Equipment for Instructional Staff Services	0	
Net Instructional Staff Services		5,259,580
Total General Fund Instructional Expenditures		\$79,587,809
Total General Fund Equipment Expenditures		\$996,820
Certain Local Revenue Sources		
Local Taxation Revenue:		
Constitutional Ad Valorem Taxes		\$1,591,021
Renewable Ad Valorem Tax		17,238,054
Debt Service Ad Valorem Tax		1,208,250
Up to 1% of Collections by the Sheriff on Taxes Other t	han School Taxes	417,118
Sales and Use Taxes		25,136,743

Total Local Taxation Revenue	\$45,591,186
Local Earnings on Investment in Real Property:	
Earnings from 16th Section Property	7,888
Earnings from Other Real Property	0
Total Local Earnings on Investment in Real Property	7,888
State Revenue in Lieu of Taxes:  Revenue Sharing - Constitutional Tax	\$325,065
Revenue Sharing - Other Taxes	230,952
Revenue Sharing - Excess Portion	0
Other Revenue in Lieu of Taxes	0
Total State Revenue in Lieu of Taxes	\$556,017
Nonpublic Textbook Revenue	\$2,191
Nonpublic Transportation Revenue	\$0

Bossier Parish School Board Education Levels of Public School Staff

As of October 1, 2003

Schedule 2

		Full-time Clas	sroom Teache	rs	F	rincipals & Ass	istant Principa	ls
	Certi	ficated	Ur	ncertificated	Cerl	ificated	Uncei	tificated
Category	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Less than a Bachelor's Degree	5	0.4%	12	1.0%	0	0.00%	0	0.00%
Bachelor's Degree	777.1	66.2%	9	0.8%	0	0.00%		0.00%
Master's Degree	241.7	20.6%	2	0.2%	21	30.00%	0	0.00%
Master's Degree +30	125.9	10.7%	1	0.1%	49	70.00%	0	0.00%
Specialist in Education	0	0.0%	0	0.0%	0	0.00%	0	0.00%
Ph.D. or Ed.D.	_1	0.1%	0	0.0%	0	0.00%	0	0.00%
Total	1150.7	98.0%	24	2.0%	70	100.00%	0	0.00%

#### Schedule 3

Bossier Parish School Board Number and Type of Public Schools For the Year Ended June 30, 2004

Type	Number
Elementary	16
Middle/Jr. High	7
Secondary	8
Combination	2
Total	33

Note: Schools opened or closed during the fiscal year are included in this schedule.

Schedule 4

#### Bossier Parish School Board Experience of Public Principals and Full-time Classroom Teachers As of October 1, 2003

	0-1 Yr.	2-3 Yrs.	4-10 Yrs.	11-14 Yrs.	15-19 Yrs.	20-24 Yrs.	25+Yrs.	Total
Assistant Principals	0	0	2	1	7	12	16	38
Principals	0	0	1	0	2	11	18	32
Classroom Teachers	105.6	113.7	371.6	137.0	135.9	107.0	203.8	1174.7
Total	105.6	113.7	374.6	138.0	144.9	130.0	237.8	1244.7

Bossier Parish School Board
Public School Staff Data

Schedule 5

For the Year Ended June 30, 2004

		Classroom Teachers
	All Classroom	Excluding ROTC
	Teachers	and Rehired Retirees
Average Classroom		· · · · · · · · · · · · · · · · · · ·
Teachers' Salary		
Including Extra Compensation	\$38,491.84	\$38,194.23
Average Classroom		
Teachers' Salary		
Excluding Extra Compensation	\$37,732.96	\$37,434.17
Number of Teacher Full-time		
Equivalents (FTEs) used in	}	
Computation of Average Salaries	1,173.20	1,153.20

Note: Figures reported include all sources of funding (i.e., federal, state, and local) but exclude employee benefits. Generally, retired teachers rehired to teach receive less compensation than non-retired teachers and ROTC teachers receive more compensation because of a federal supplement. Therefore, these teachers are excluded from the computation in the last column. This schedule excludes day-to-day substitutes and temporary employees.

Schedule 6

Bossier Parish School Board Class Size Characteristics As of October 1, 2003

			l	Class Size Rar	nge		_	
	1-20		21-26		2 <u>7</u> -33		33+	
School Type	Percent	Number	Percent	Number	Percent	Number	Percent	Number
Elementary	43.80	188	50.10	215	6.10	26	0.00	C
Elementary Activity Classes	29.20	56	61.50	118	9.40	18	0.00	
Middle/Jr. High	18.30	183	45.10	451	36,70	367	0.00	
Middle/Jr. High Activity Classes	55.90	104	18.80	35	8,60	16	16.70	31
High	51.00	591	29.30	339	19.80	229	0.00	
High Activity Classes	73.10	114	14.10	22	7.70	12	5.10	8
Combination	100.00	45	0.00	0	0.00	0	0.00	
Combination Activity Classes	100.00	5	0.00	0	0.00	0	0.00	

Note: The Board of Elementary and Secondary Education has set specific limits on the maximum size of classes at various grade levels. The maximum enrollment is grades K-3 is 26 students and maximum enrollment in grades 4-12 is 33 students. These limits do not apply to activity classes such as physical education, chorus, band, and other classes with maximum enrollment standards. Therefore, these classes are included only as separate line items.

Schedule 7

Bossier Parish School Board Louisiana Educational Assessment Program (LEAP) for the 21st Century For the Year Ended June 30, 2004

District Achievement Level	En	English Language Arts	lage Arts				M	Mathematics						Science					So	Social Studies	ا		
Results																							
Students	2004	צ	2003	2002		2004		2003		2002		2004		2003		2002		2004		2003		2002	
Grade 4	No. %	No.	*	No.	%	No.	%	No.	%	No.	%	No.	%	No.	%	No.	%	No.	%	No.	80	No.	*
Advanced	49	8	18	1 90	9	34	2	59	4	47	3	828	2	36	2	63	5	30	2	37	9	96	2
Mastery	359	25 2	270 19	19 368	24	255	-18	279	5	206	13	284	20	244	17	202	13	232	16	229	16	157	10
Basic	604	42 6	698 4	48 626	41	641	45	697	48	694	45	654	46	621	<b>₽</b>	752	48	179	47	732	50	782	51
Approaching Basic	256	18	335 2	23 350	23	294	20	264	18	368	24	350	24	445	31	378	25	298	21	325	22	376	25
Unsatisfactory	169	12 1:	136	100	7	213	45	159	1	219	14	121	8	111	80	118		206	14	135	6	181	12
Total	1437	14	1457	1534		1437		1458		1534		1437		1457		1533		1437		1458		1532	

District Achievement Level		English	English Language Arts	3 Arts				¥	Mathematics						Science			_		Soc	Social Studies			
Results																								
Students	2004	_	2003		2002		2004		2003		2002		2004		2003		2002		2004		2003		2002	
Grade 8	No.	%	No.	%	No.	%	No.	%	No.	*	No.	%	No.	%	No.	æ	No.	%	No.	%	No.	%	No.	%
Advanced	4	٥	9	0	42	60	52	2	43	3	29	2	12	F	15	-	19:	+	11	4	4	6	24	2
Mastery	149	1	252	18	311	21	100	<del>ا</del>	77	5	99	4	269	19	236	17	332	23	169	12	146	10	191	13
Bask	613	â	569	4	513	æ	782	æ	869	46	694	45	536	38	533	38	878	40	069	67	630	4	732	51
Approaching Basic	484	켮	470	33	487	æ	297	8	367	24	419	27	370	26	442	31	349	24	328	23	417	52	295	21
Unsatisfactory	166	12	140	10	122	æ	265	18	336	ឌ	347	22	211	15	193	14	163	11	200	14	220	16	194	14
Total	1416		1436		1475		1470		1521		1555	Н	1398		1419	$\vdash$	1441	-	8681	-	1417	_	1436	

Bossler Parish School Board The Graduate Exit Exam for the 21st Century For the Year Ended June 30, 2004

District Achlevement Leval		English L	English Language Arts	ŧ		Г		₩	Mathematics			-		"	Science			-		Saci	Social Studies			
Results	2004		2003		2002		2004		2003	-	2002	_	2004		2003		2002	_	2004		2003		2002	
Students	No.	%	No.	%	No.	%	No.	%	No.	%	No.	%	No.	%	No.	%	No.	%	No.	%	No.	%	No.	*
Advanced	72	2	4	0	22	2	104	7	85	Ú	91	9	24	2	24	2	34	3	3	0	15	1	111	-
Mastery	228	16	131	10	222	16	206	14	212	14	196	14	176	15	161	14	227	20	106	6	129	1	108	S
Başlc	591	42	559	41	569	42	509	35	550	37	512	36	486	41	485	41	£31	37	610	52	583	49	561	49
Approaching Basic	287	20	341	25	304	23	234	16	224	15	238	17	288	24	302	56	234	20	281	24	253	21	237	24
Unsatisfactory	269	19	335	24	238	18	394	27	401	27	399	28	206	17	210	18	227	20	176	15	201	17	236	ล
Total	1402		1370		1360		1447	Н	1472	H	1436	H	1180	Н	1182	H	1153	Н	1176	Н	1181		1153	
																						İ		ľ

Schedule 9

Bossier Parish School Board The Iowa Test For the Year Ended June 30, 2004

		Composite	
	2004	2003	2002
Test of Basic Skills (ITBS)			
Grade 3	66	65	62
Grade 5	65	63	59
Grade 6	51	50	58
Grade 7	55	56	55
Test of Educational Development (ITED)			
Grade 9	55	55	55

Scores are reported by National Percentile Rank. A student's National Percentile Rank shows the student's relative position or rank as compared to a large, representative sample of students in the same grade from the entire nation. A student with a score of 72 indicates that the student scored the same or better than 72 percent of the students in the norm group.

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# Independent Auditors' Report On Applying Agreed-Upon Procedures

Members of the Bossier Parish School Board Benton, Louisiana:

We have performed the procedures enumerated below, which were agreed to by the Bossier Parish School Board solely to assist the Bossier Parish School Board in evaluating the effectiveness of the School Board's compliance with Act 743 of 1995 concerning the Bossier Educational Excellence Fund (BEEF) (a permanent fund of the Bossier Parish School Board) for the year ended June 30, 2004. Management is responsible for the Bossier Parish School Board's compliance with those requirements. This agreed-upon procedures engagement was performed in accordance with attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of these procedures is solely the responsibility of the Bossier Parish School Board. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

#### Procedures:

GREEN & WILLIAMSO

The CPA.

Never Underestimate The Value.

- 1. Obtained the balances and a summary of the activity of the BEEF funds from the School Board as of and for the year ended June 30, 2004 (Attachment I).
- 2. Judgmentally selected one riverboat from the BEEF general ledger and recalculated the amounts received during the fiscal year ended June 30, 2004, totaling \$725,887 or 44% of total fees collected. The amounts were recalculated using information obtained from the Louisiana Department of Public Safety and Corrections Office of the State Police Riverboat Gaming Division. They were then compared to a validated deposit slip and supporting letter received from the riverboats. LSA-R.S. 27:93 requires that:
  - a. An assessment in the amount of 4.5% of the monthly net gaming proceeds be remitted to the City of Bossier City as an admission fee.
  - b. The Parish of Bossier receive 80% of the revenues collected within the Parish of Bossier other than Bossier City.

# Members of the Bossier Parish School Board Page 2

c. The Bossier Parish School Board receives 15% of the revenues collected by the Parish of Bossier to be solely for the use and purpose of the Bossier Education Excellence Fund.

#### Sample selected:

	<u>Date</u>	Amount Deposited
Hollywood:	July, 2003 August, 2003	\$ 62,091.92 66,078.68
	September, 2003	55,148.58
	October, 2003	56,943.47
	November, 2003	55,151.58
	December, 2004	56,803.57
	January, 2004	64,346.71
	February, 2004	65,713.27
	March, 2004	64,286.11
	April, 2004	59,858.46
	May, 2004	57,830.73
	June, 2004	61,634.29
		<u>\$ 725,887.37</u>

- 3. Agreed the amount of interest removed from the BEEF general ledger and the School Board's BEEF bank account to the amount deposited into the BEEF Operating Special Revenue Fund general ledger and the School Board's sweep bank account in January 2004 from which disbursements are made. LSA-R.S. 17:408.1(A) requires that:
  - a. The BEEF was established.
  - b. The BEEF is a permanent trust fund.
  - c. The bank account for the BEEF is in the official repository of the Bossier Parish School Board.
  - d. The monies in the BEEF were held and invested on behalf of the Bossier Parish School Board.
  - e. The investment income from the BEEF accounts was withdrawn by the Bossier Parish

# Members of the Bossier Parish School Board Page 3

School Board only during January of the calendar year.

- 4. Compared the investments of the monies held in the BEEF bank account to the types of investments allowed by the State of Louisiana. LSA-R.S. 17:408.1B requires that:
  - a. The monies in the BEEF were invested in the same manner as monies in the state general fund.
  - b. The amount of earnings in the BEEF was kept account of separately from the fund principal.
- 5. Obtained a list of the activity of the BEEF funds at each individual school. From this, we judgmentally selected 5 expenditures totaling \$11,640 or 44% of total BEEF disbursements, and agreed the expenditure amount to the invoice and its classification on the schedule, considering that BEEF earnings are to be expended solely for the purposes of instructional enhancement as defined below:

#### Enhancement may include:

- Provision for materials and supplies, including computers and other technological upgrades;
- Training for students, faculty, and administrators on the use of materials;
- Professional development of teachers;
- Establishment of exemplary programs of instruction.

#### Enhancement may not include:

- Costs of additional administrators;
- Increases in salaries or benefits for employees, or maintenance or custodial costs.
- 6. Recalculated the amount of interest being removed from the BEEF as recorded in the BEEF general ledger.
- 7. Compared approval of expenditures tested in step 5 to the School Board's required policy.

#### Findings:

- 1. No exceptions noted.
- 2. No exceptions noted.
- 3. No exceptions noted.
- 4. No exceptions noted.

Members of the Bossier Parish School Board Page 4

- 5. No exceptions noted.
- 6. No exceptions noted.
- 7. No exceptions noted.

\*\*\*\*\*

We were not engaged to, and did not conduct an examination, the objective of which would be the expression of an opinion on the School Board's compliance with Act 743 of 1995 concerning the Bossier Educational Excellence Fund (a permanent fund of the Bossier Parish School Board) for the year ended June 30, 2004. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for use of the specified users listed above and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record and its distribution is not limited.

ALLEN, GREEN & WILLIAMSON, LLP

Allen Sneen & Williamson, LLP

Monroe, Louisiana January 10, 2005

## Attachment I

# BOSSIER PARISH SCHOOL BOARD Benton, Louisiana

**Balance Sheets** 

June 30, 2004

(Unaudited)

	Ex	Bossier acational acellence rmanent Fund	E	Bossier ucational xcellence Special uue Fund
Assets				
Cash held at Citizens National Bank	\$	162,918	\$	240,556
Investments	1	2,136,059		0
Accounts receivable		120,182		13,210
Total assets	<u>\$1</u>	<u>2,419,159</u>	<u>\$</u>	253,766
Liabilities and Fund Balance				
Accounts payable	\$	0	\$	10,385
Fund balance – reserved for instructional enhancement	1	2,419,159		243,381
Total liabilities and fund balance	\$	<u>12,419,159</u>	<u>\$</u>	253,766

## **BOSSIER PARISH SCHOOL BOARD**

Benton, Louisiana

# Statement of Revenues, Expenditures, and Changes in Fund Balance BEEF Operating Special Revenue Fund

Year Ended June 30, 2004

(Unaudited)

Expenditures – current- instruction and Support services - instruction	\$ 26,466
Operating transfers in	 130,104
Excess of revenues and operating transfers over expenditures	103,638
Fund balance, beginning of year	 139,743
Fund balance, end of year	\$ <u>243,381</u>

#### **BOSSIER PARISH SCHOOL BOARD**

Benton, Louisiana

## Statement of Revenues, Expenditures, and Changes in Fund Balance BEEF Educational Excellence – Permanent Fund

## Year Ended June 30, 2004

#### (Unaudited)

Revenues:		
Fees:		
City of Bossier City	\$	735,203
Louisiana Downs		59,214
Hollywood		725,887
Isle of Capri		130,588
Interest earnings		131,779
Total operating revenues		1,782,671
Expenditures		0
Excess of revenues over expenditures		1,782,671
Operating transfers to other funds		130,104
Net change in fund balance		1,652,567
Fund balance, beginning of year		10,766,592
Fund balance, end of year	<u>\$</u>	12,419,159

See accompanying independent accountants' report on applying agreed-upon procedures.