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NATCHITOCHES PARISH POLICE JURY ANNUAL FINANCIAL REPORT

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DECEMBER 31, 2003

Under provisions of state law, this report is a public document. A copy of the report has been submitted to the entity and other appropriate public officials. The report is available for public inspection at the Baton Rouge office of the Legislative Auditor and, where appropriate, at the office of the parish clerk of court.

Release Date 7-14-cy

NATCHITOCHES PARISH POLICE JURY ANNUAL FINANCIAL REPORT YEAR ENDED DECEMBER 31, 2003

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NATCHITOCHES PARISH POLICE JURY ANNUAL FINANCIAL REPORT YEAR ENDED DECEMBER 31, 2003

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Natchitoches Parish Police Jury Natchitoches, Louisiana

Management's Discussion and Analysis (MD&A)

Our discussion and analysis of the Natchitoches Parish Police Jury's financial performance provides an overview of the Police Jury's financial activities for the year ended December 31, 2003.

The Management's Discussion and Analysis (MD&A) is an element of the new reporting model adopted by the Governmental Accounting Standards Board (GASB) in their Statement No. 34 Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments issued June 1999. Certain comparative information between the current year and the prior year is required to be presented in the MD&A. However, because this is the first year of implementing the new reporting model for the Natchitoches Parish Police Jury, certain necessary comparative information of the previous year was not prepared.

Financial Highlights

Our financial statements provide these insights into the results of this year's operations:

- Total cost of all of the Police Jury's programs was in excess of \$10 million.
- Our budgeted revenues and expenditures for the 2004 year remains fairly stable.
- Governmental activities reported a decrease in net assets of \$139,683.

Using This Annual Report

The Police Jury's annual report consists of a series of financial statements that show information for the Police Jury as a whole, and its funds. The Statement of Net Assets and the Statement of Activities provide information about the activities of the Police Jury as a whole and present a longer-term view of the Police Jury's finances. Our fund financial statements are included. For our governmental activities, these statements tell how we financed our services in the short-term as well as what remains for future spending. Fund financial statements also report the Policy Jury's most financial than the government-wide statements by providing information about the Police Jury's most financially significant funds.

Reporting the Police Jury as a Whole

The Statement of Net Assets and The Statement of Activities

Our analysis of the Police Jury as a whole begins on page 1. One of the most important questions asked about the Police Jury's finances is "Is the Police Jury as a whole better off or worse off as a result of the year's activities?" The Statement of Net Assets and the Statement of Activities report information about the Police Jury as a whole and about its activities in a way that helps answer this question. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. Accrual of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

Natchitoches Parish Police Jury Natchitoches, Louisiana

Management's Discussion and Analysis (MD&A)

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The Statement of Net Assets and Statement of Activities report the following activity for the Police Jury:

Governmental Activities – All of the Police Jury's services are reported here, including public works and health and welfare services. Property taxes, sales taxes, and state and federal grants finance most of these activities.

Reporting the Police Jury's Most Significant Funds

Fund Financial Statements

The Police Jury's fund financial statements provide detailed information about the most significant funds – not the Police Jury as a whole. Some funds are required to be established by State law and by bond convenants. However, the Police Jury establishes many other funds to help it control and manage money for particular purposes or to show that it is meeting legal responsibilities for using certain taxes, grants, and other money (like grants the Police Jury receives for Head Start). The Police Jury's governmental funds use the following accounting approach:

Governmental Funds – All of the Police Jury's services are reported in governmental funds. Governmental fund reporting focuses on showing how money flows into and out of funds and the balances left at year-end that are available for spending. They are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Police Jury's operations and the services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Police Jury's programs. We describe the relationship (or differences) between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds in a reconciliation beside the fund financial statements.

The Police Jury as a Whole

Since this is the first year to report all activities on the accrual basis of accounting, a comparison to the prior year is not possible. However, in future years, this section will explain the difference between the current and prior year assets, liabilities, and changes in net assets.

The Police Jury's net assets were \$12.4 million on December 31, 2003. Of this amount \$4.6 million was unrestricted. Our analysis below focuses on the net assets (Table 1) and changes in net assets (Table 2) of the Police Jury's governmental activities.

Economic Factors and Next Year's Budgets and Rates

Our elected and appointed officials consider many factors when setting the Police Jury's 2004 year budget. One of the most important factors affecting the budget is our ad valorem and sales tax collections. We have budgeted very little change in ad valorem and sales tax collections from 2003 to 2004.

Contacting the Police Jury

This financial report is designed to provide our citizens, taxpayer, customers, and creditors with a general overview of the Police Jury's finances and to show the Police Jury's accountability for the money it receives. If you have questions about this report or need additional financial information, contact Wendy Davis, Treasurer at 318-352-2714.

Table 1 Net Assets December 31, 2003

	Governmental <u>Activities</u>
Assets:	
Cash & Other Assets Noncurrent Assets	\$ 5,976,957 <u>7,744,686</u>
Total Assets	\$ <u>13,721,643</u>
Liabilities:	
Current and Other Liabilities Long-term Liabilities	\$ 1,155,832 <u>136,089</u>
Total Liabilities	\$ <u>1,291,921</u>
Total Net Assets	\$ <u>12,429,722</u>
Net Assets:	
Invested in Capital Assets, Net of Debt Restricted Unrestricted	\$ 7,717,092 16,599 <u>4,696,031</u>
Total Net Assets	\$ <u>12,429,722</u>

Table 2 Changes in Net Assets Year Ended December 31, 2003

Ť T	Primary <u>Government</u>
Program Revenues:	e 495 777
Charges for Services	\$ 435,733
Operating Grants & Contributions	4,954,958
Capital Grants & Contributions	312,820
General Revenues:	
Ad Valorem Taxes	2,594,525
Sales Taxes	1,455,187
Licenses & Permits	181,598
Interest	12,381
Gain on Sale of Capital Assets	400,500
Miscellaneous	50,805
Total Revenues	\$ <u>10,398,507</u>
Functional/Program Expenses	
Governmental Activities-	
General Government	\$ 2,248,126
Public Safety	641,379
Public Works	3,285,038
Health & Welfare	3,371,730
Recreation & Culture	896,828
Economic Development	95,089
Total Expenses	\$ <u>10,538,190</u>
Change in Net Assets	\$ <u>(139,683</u>)

Johnson, Thomas & Cunningham

Certified Public Accountants

Eddie G. Johnson, CPA - A Professional Corporation (1962-1996)

Mark D. Thomas, CPA – A Professional Corporation Roger M. Cunningham, CPA – A Professional Corporation 321 Bienville Street Natchitoches, Louisiana 71457 (318) 352-3652 Fax (318) 352-4447

INDEPENDENT AUDITORS' REPORT

To the Jury Members of the Natchitoches Parish Police Jury

We have audited the accompanying financial statements of the governmental activities and each major fund of the Natchitoches Parish Police Jury (The Jury) as of and for the year ended December 31, 2003, which collectively comprise the basic financial statements of the Jury's primary government as listed in the Table of Contents. These financial statements are the responsibility of the Jury's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and the *Louisiana Governmental Audit Guide*. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The financial statements referred to above include only the primary government of the Natchitoches Parish Police Jury, which consists of all funds, organizations, institutions, agencies, departments, and offices that comprise the Jury's legal entity. The financial statements do not include financial data for the Jury's legally separate component units, which accounting principles generally accepted in the United States of America require to be reported with the financial data of the Jury's primary government. As a result, the primary government financial statements do not purport to, and do not present fairly the financial position of the reporting entity of the Natchitoches Parish Police Jury, as of December 31, 2003, and the changes in its financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In our opinion, the financial statements referred to above present fairly, in all material respects, the

respective financial position of the governmental activities and each major fund for the primary government of the Natchitoches Parish Police Jury as of December 31, 2003, and the changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

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As described in Note 2 to the basic financial statements, the Jury adopted the provisions of Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements – and Management's Discussion and Analysis – For State and Local Governments; Statement No. 37, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments; Omnibus; and Interpretation No. 6, Recognition and Measurement of Certain Liabilities and Expenditures in Governmental Fund Financial Statements, as of January 1, 2003. This results in a change in the format and content of the basic financial statements.

The Management's Discussion and Analysis and the other required supplementary information on pages 1 through 5 and 37 through 48, respectively, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquires of management regarding the methods of measurement and presentation of the other required supplementary information. However, we did not audit the information and express no opinion on it.

In accordance with *Government Auditing Standards*, we have also issued our report dated June 21, 2004, on our consideration of the Natchitoches Parish Police Jury's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

Our audit was made for the purpose of forming an opinion on the primary government financial statements taken as a whole. The accompanying financial information listed as "Other Supplementary Information" in the Table of Contents, including the Schedule of Expenditures of Federal Awards, is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, "Audits of States, Local Governments and Non-Profit Organizations", and is not a required part of the financial statements of the Natchitoches Parish Police Jury. Such information has been subjected to the auditing procedures applied in the audit of the primary government, and, in our opinion, is fairly stated in all material respects in relation to the financial statements taken as a whole.

Johnson, Thomas & Cunningham

Johnson, Thomas & Cunningham, CPA's

June 21, 2004 Natchitoches, Louisiana

BASIC FINANCIAL STATEMENTS

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GOVERNMENT-WIDE FINANCIAL STATEMENTS

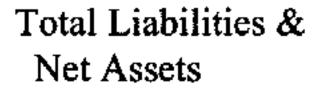
Exhibit A Page 10

Natchitoches Parish Police Jury Statement of Net Assets December 31, 2003

Assets-	Governmental <u>Activities</u>
Current Assets-	
Cash & Cash Equivalents	\$ 3,365,811
Revenue Receivables	2,611,146
Total Current Assets	\$ <u>5,976,957</u>
Noncurrent Assets-	
Due from Other Governments	\$ 10,995

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Capital Assets	
(net of accumulated depreciation)	7,733,691
Total Noncurrent Assets	\$ <u>7,744,686</u>
Total Assets	\$ <u>13,721,643</u>
Liabilities-	
Current Liabilities-	
Cash Overdraft	\$ 97,545
Accounts Payable	619,652
Accrued Payroll	297,360
Accrued Expenses	124,676
Capital Lease-Current	<u> </u>
Total Current Liabilities	\$ 1,155,832
Long term Lighilities	
Long-term Liabilities-	126.000
Accrued Compensated Absences	<u> 136,089</u>
Total Liabilities	\$ <u>1,291,921</u>
Net Assets-	
Invested in Capital Assets,	
Net of Related Debt	\$ 7,717,092
Restricted for Debt Service	16,599
Unrestricted	4,696,031
Total Net Assets	\$ <u>12,429,722</u>

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Exhibit B Page 11

Natchitoches Parish Police Jury Statement of Activities Year Ended December 31, 2003

		Program Revenues			Net (Expense)
	χ.	Charges for	Operating Grants and	Capital Grants and	Revenue and Changes in Net Assets
<u>Activities</u>	Expenses	Services	Contributions	Contributions	Government Activities
Primary Government:					
Governmental Activities-					
General Government	\$2,248,126	\$378,627	\$ 909,931	\$ 68,925	\$ (890,643)
Public Safety	641,379	0	214,036	0	(427,343)
Public Works	3,285,038	39,841	884,168	135,447	(2,225,582)
Health & Welfare	3,371,730	0	2,938,846	0	(432,884)

	_,,	-	,,	-	(
Recreation & Culture	896,828	17,265	7,977	0	(871,586)
Economic Development	95,089	0	0	<u>108,448</u>	13,359
Total Governmental					
Activities	\$ <u>10,538,190</u>	\$ <u>435,733</u>	\$ <u>4,954,958</u>	\$ <u>312,820</u>	\$ <u>(4,834,679</u>)
	General I	Revenues:			
	Taxes-				
	Ad	Valorem			\$ 2,594,525
	Sale	s & Use			1,455,187
	181,598				
Interest					12,381
	Gain o	n Sale of Capita	al Assets		400,500
	Miscel	laneous			50,805
	T -4-	t Comerci Docum			¢ 4 (04 00/
	1 012	al General Reve	nues		\$ <u>4,694,996</u>
	Cha	nge in Net Asse	ts		\$ (139,683)
		-			
	Net As	ssets January 1,	2003		12,569,405
	(Resta	ted, see Note 2)			
	Net As	sets December	31, 2003		\$ <u>12,429,722</u>

FUND FINANCIAL STATEMENTS

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Exhibit C Page 13

Natchitoches Parish Police Jury Balance Sheet-Governmental Funds December 31, 2003

		Total	Covernmental <u>Funds</u>		\$3,365,811	2,11,140		10,995 ** 007 202	<u> 777, 100, 000</u>		\$ 97,545	619,652	297,360	124,676	19,441	\$1,158,674		¢ 16 600	44C'01 ¢	4,919,805	(87,685)	\$4,848,719		\$6,007,393
		Montral	Noumajor <u>Funds</u>		\$ 626,953	260		012 220 13	<u> </u>		\$ 55,837	158,971	68,079	0	560	\$ 283,447		e e		839,768	(46.475)	\$ 793.293		<u>\$1,076,740</u>
		Head	Fund		\$ 0 151 475	0,+,1,1	>		<u>C/+,1CT</u> ¢		\$ 41,708	42,659	108,318	0	0	\$192,685		¢		0	(41.210)	1 1		\$151,475
		Health Unit	INIAIIIIUEIIAIIUE Fund		\$403,556 257.724	10/1/77	>		<u>140,100</u> 6		0 \$	26,520	3,135	0	0	\$ <u>29,655</u>		C V		631,685	0	\$ <u>631,685</u>		\$ <u>661,340</u>
Major Funds	Special Revenue Funds	Parish Tibrani	Eund Fund		\$1,533,790 670,145)	¢7 202 025	<u> </u>		0 \$	21,841	35,310	•	0	\$ <u>57.151</u>		¢		2,146,784	0	\$2.146.784		\$ <u>2,203,935</u>
	Special Rev	Solid	w asic		\$148,527 18 260	0,690		0 0	000'0/T¢		\$	80,638	21,051	0	2,034	\$103,723		•		72,863	0	\$ 72,863		\$176,586
		Sales T _{aw}	Fund		\$210,208 0		1	0 <u> </u>	0171170		\$ 0	0	0	0	0	s		0		210,208	0	\$210,208		\$210.208
		Road	<u>Fund</u>		\$110,016 642.030	0	I	<u>*757 055</u>	<u> </u>		\$	96,149	19,919	0	16,847	\$ <u>132,915</u>		5 16 500		602,541	0	\$619,140		\$ <u>752,055</u>
		General	<u>Fund</u>		\$332,761 422,107	9.191		10,995 \$775 054	100000770		s S	192,874	41,548	124,676	0	<u> </u>		C 8		415,956	0	\$415.956		\$ <u>775,054</u>
				Assets	Cash & Cash Equivalents Revenue Receivables	Due from Other Funds	Due from Other	Governments Total Assets		<u>Liabilities</u>	Cash Overdraft	Accounts Payable	Accrued Payroll	Accrued Expenses	Due to Other Funds	Total Liabilities	Fund Equity	rund Balances- Reserved for Debt Service	Unreserved-	Undesignated	Deficit	Total Fund Equity	Total Liabilities &	Fund Equity

Exhibit D Page 14

Natchitoches Parish Police Jury Reconciliation of Total Governmental Fund Balance to Net Assets of Governmental Activities December 31, 2003

Total Governmental Fund Balances

\$ 4,848,719

Amounts reported for Governmental Activities in the Statement of Net Assets is different because:

Capital Assets used in Governmental Activities are not financial resources and, therefore, are not reported in the funds-

Capital Assets	28,762,800
Less, Accumulated Depreciation	(21,029,109)

Long-term Liabilities, including Capital Leases, are not due and payable in the current period and are not reported in the funds-

Capital Lease Accrued Compensated Absences

Total Assets of Governmental Activities at December 31, 2003 (16,599) <u>(136,089</u>)

\$<u>12,429,722</u>

-

Natchitoches Parish Police Jury Statement of Revneues, Expenditures and Changes in Fund Balance-Governmental Funds Year Ended December 31, 2003

	Total Governmental Funds		<pre>\$ 2,594,525 1,455,187</pre>	181,598	3,492,075	1,300,740 299 589	58,567	377,166 238,559 \$ <u>9,998,006</u>		\$ 2,138,206	648,799 3 067 297		866,506 95,089	<u>20,424</u> \$ <u>10,185,931</u>	\$ (187.925)		\$ 2,133,940 (2,133,939)	400.500 \$ 400.501		\$ 212,576	4,636,143	59,946	(59,946)	\$ 4,848,719
	Nonnajor Funds		\$ 380,587 0	0	1,038,524	125,042 216,472	6,728	370,484 <u>6.993</u> \$2,144,830		\$1,211,811	81,379 180.696	1,001,882	2,300 12,092	<u>52,490,160</u>	\$ (345 330)		\$ 542,481 (172,943)	\$ <u>369,538</u>		\$ 24,208	769,085	59,946	(59,946)	\$ 793,293
	Head Start Fund		00 \$	0	2,107,561	2,295 0		0 8 <u>2,109,856</u>		0 \$	• •	2,027,530	00	\$ <u>2,027,530</u>	\$ 82.326	70	\$ 0 (77.156)	s (77,156)		\$ 5,170	(46,380)	0	0	\$ (41.210)
	Health Unit Maintenance Fund		\$411,748 0	•	0	00	ò	0 <u>1,128</u> \$ <u>412,876</u>		0 \$	00	270,707	• •	s <u>270,707</u>	S 142,169	1	0 0 \$	0 8		\$142,169	489,516	0		\$ <u>631,685</u>
nds Revenue Funds	Parish Library Fund		\$1,029,250 0	0	0	0 7.977	10,583	0,082 6,467 \$ <u>1,060,959</u>		o s	00		864,206 0	s <u>864,206</u>	\$ 196.753		0 0 S	s0		\$ 196,753	1,950,031	0		\$2.146.784
<u>Major Funds</u> Snecial Revi	Solid Waste Fund		00 \$	0	0	0 0	39,841	0 <u>155,549</u> \$_ <u>195,390</u>		\$ 11,432	0 1374376		00	0 \$ <u>1,385,808</u>	\$(1,190,418)		\$1,309,950 0	0 \$1.309.950		\$ 119,532	(46,669)	0		\$ 72,863
	Sales Tax Fund		\$ 0 1,455,187	0	Ģ	0 C		0 <u>1,090</u> \$ <u>1,456,277</u>		\$ 29,618	00		 -	\$ <u>29,618</u>	\$ 1.426.659		\$ 0 (1.598.960)	298.		\$ (172,301)	382,509	0		\$ <u>210.208</u>
5	Road Maintenance Fund	L - -	\$ 351,656 0	0	345,990	517,624 0	0	0 24.001 \$1,239,271		\$ 7,197	0	44(4 L / (• •	<u>20,424</u> \$ <u>1,539,846</u>	\$ (300.575)	4	<pre>\$ 245,699 0</pre>	\$ <u>245,699</u>		\$ (54,876)	674,016	0	0	\$ <u>619,140</u>
	General Fund		\$ 421,284 0	181,598	0	655,779 75,140	1,415	0 43,331 \$ <u>1,378,547</u>		\$ 878,148	567,420 0	49,491	0 82,997	\$ <u>1,578,056</u>	\$ (199.509)		\$ 35,810 (284,880)	<u>400,500</u> <u>\$ 151,430</u>	pq	\$ (48,079)	ır 464,035	0		s 415,956
		Revenues: Taxes-	Ad Valorem Sales & Use	License & Permits Intergovernmental-	Federal Grants	State Grants Other Grants	Charges for Services	rines & rorreits Interest & Miscellaneous Total Revenues	Expenditures:	General Government	Public Safety Public Works	Health & Welfare	Recreation & Culture Economic Development	Debt Service Total Expenditures	Excess (Deficiency) of Revenues Over Expenditures		Other Funancing Sources (Uses): Operating Transfers In Operating Transfers Out	Sale of Capital Assets Total Other Financing	Excess (Deficiency) of Revenues and Other Sources Over Expenditures	and Other Uses	Fund Balances-Beginning of Year	Equity Transfers: Transfers In	I ransrers Out	Fund Balances-End of Year

Exhibit F Page 16

Natchitoches Parish Police Jury Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended December 31, 2003

Net Change in Fund Balances-Total Governmental Funds

\$ 212,576

Amounts reported for Governmental Activities in the Statement of Activities are different because:

Governmental Funds report Capital Outlays as expenditures. However, in the Statement of Activities, the cost of these assets is allocated over their estimated useful lives

as depreciation expense. The current year amounts for these items were-

Capital Expenditures	338,169
Depreciation Expense	(712,162)

Payments made on Long-term Debt are shown as expenditures in the Governmental Funds, but the repayments reduce Long-term liabilities in the Statement of Assets. Changes in Long-term Debt were-

Capital Leases	18,942
Accrued Compensated Absences	2,792
Change in Net Assets of Governmental Activities	\$ <u>(139,683</u>)

NOTES TO FINANCIAL STATEMENTS

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Introduction

The Natchitoches Parish Police Jury is the governing authority for Natchitoches Parish, and is a political subdivision of the State of Louisiana. The Jury, under the provisions of Louisiana Revised Statutes 33:1236-1244, enacts ordinances, sets policy and establishes programs in such fields as criminal and juvenile justice, highways and streets, sanitation, planning and zoning, public health, libraries, recreational facilities and general administrative services. The Jury is governed by eleven jurors representing the various districts of Natchitoches Parish.

Summary of Significant Accounting Policies

A. <u>Reporting Entity</u>

As the governing authority of the Parish, for reporting purposes, the Natchitoches Parish Police Jury is the financial reporting entity for Natchitoches Parish. The financial reporting entity consists of (a) the primary government (police jury), (b) organizations for which the primary government is financially accountable, and (c) other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

Governmental Accounting Standards Board (GASB) Statement No. 14 established criteria for determining which component units should be considered part of the Natchitoches Parish Police Jury for financial reporting purposes. The basic criteria for including a potential component unit within the reporting entity is financial accountability. The GASB has set forth criteria to be considered in determining financial accountability. This criteria includes:

- 1. Appointing a voting majority of an organization's governing body and
 - The ability of the Police Jury to impose its will on that organization and/or a.
 - b. The potential for the organization to provide specific financial benefits to or impose specific financial burdens on the Police Jury.
- 2. Organizations for which the Police Jury does not appoint a voting majority but are fiscally dependent on the Police Jury.
- 3. Organizations for which the reporting entity financial statements would be misleading if data of the organization is not included because of the nature or significance of the relationship.

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Natchitoches Parish Police Jury Notes to Financial Statements December 31, 2003

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Based on the previous criteria, the Police Jury has determined that the following component units are part of the reporting entity:

Component Unit	Fiscal Year End	<u>Criteria Used</u>
Fire District No. 1	12-31	1 and 3
Fire District No. 2	12-31	1 and 3
Fire District No. 3	12-31	1 and 3
Fire District No. 4	12-31	1 and 3
Fire District No. 5	12-31	1 and 3
Fire District No. 6	12-31	1 and 3
Fire District No. 7	12-31	1 and 3
Fire District No. 8	12-31	1 and 3
Fire District No. 9	6-30	1 and 3
Fire District No. 10	6-30	1 and 3
Parish Assessor's Office	12-31	2 and 3
Parish Clerk of Court	6-30	2 and 3
Tenth Judicial District		
Court Expense Fund	12-31	2 and 3
Tenth Judicial District		
Indigent Defender Board	12-31	2 and 3
Law Library Commission	12-31	2 and 3
District Attorney	12-31	2 and 3
Tourist Commission	12-31	1 and 3
Communications District	12-31	1 and 3
Sheriff	6-30	2 and 3
Hospital Service District	6-30	1 and 3
Northwest LA Fish		
and Game Preserve	12-31	1 and 3

The Police Jury has chosen to issue financial statements of the primary government (police jury), which exclude the above listed component units.

These primary government (police jury) financial statements include all funds, account groups, and organizations for which the Police Jury maintains the accounting records, and include the Parish Library, Tenth Judicial District Criminal Court Fund, Civil Defense Fund, and Natchitoches Parish Office of Community Services.

GASB Statement 14 provides for the issuance of primary government financial statements that are separate from those of the reporting entity. However, the primary government's (police jury) financial statements are not a substitute for the reporting entity's financial statements. The accompanying primary government financial statements have been prepared in conformity with generally accepted accounting principles as applied to governmental units.

These financial statements are not intended to and do not report on the reporting entity but rather are intended to reflect only the financial statements of the primary government (police jury).

B. Government-Wide and Fund Financial Statements

The Government-Wide Financial Statements (i.e., the Statement of Net Assets and the Statement of Changes in Net Assets) report information on all of the activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds. Major individual governmental funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The Government-Wide Financial Statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

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Natchitoches Parish Police Jury Notes to Financial Statements December 31, 2003

Property taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The Police Jury reports the following major governmental funds:

<u>General Fund-The General Fund is the Police Jury's primary operating fund.</u> It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Special Revenue Funds-Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

The Jury's major special revenue funds are-

Road Maintenance Fund-Used to account for the Jury's road, bridge, and drainage projects.

Sales Tax Fund-Used to account for the collection of a 1% sales and use tax used to finance the Solid Waste and Road Maintenance Funds.

Solid Waste Disposal Fund-Used to account for the Jury's waste collection and disposal system.

<u>Parish Library Fund-Used to account for the operations of the parish library.</u>

Health Unit Maintenance Fund-Used to account for the Jury's portion of costs associated with the parish health unit.

<u>Head Start Fund-Used to account for the Jury's Head Start programs.</u>

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in the government-wide financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenues include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

D. Deposits and Investments

The Police Jury's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition. State law and the Police Jury's investment policy allow the Police Jury to invest in collateralized certificates of deposits, government back securities, commercial paper, the state sponsored investment pool, and mutual funds consisting solely of government backed securities.

E. Interfund Transactions

There are several types of transactions that are reported in the financial statements as interfund

items. Interfund transactions, which constitute reimbursements of a fund for expenditures initially made from that fund, which are properly applicable to another fund, are recorded as expenditures in the reimbursing fund, and as reductions of the expenditure in the fund that is being reimbursed. Nonrecurring or nonroutine transfers of equity between funds are treated as residual transfers and are reported as additions to or deductions from fund balance. All other transfers are treated as operating transfers and are included in the results of operations of the funds.

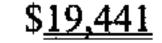
The Criminal Court Fund includes revenues and expenditures of the Ward One District Court. The monies in the fund are not available for use by the Jury. However, state law requires that the Jury fund all deficits of the fund and entitles the Jury to one-half of any surplus of the fund. These transactions are accounted for as operating transfers of the Criminal Court Fund and the General Fund as applicable.

The following are summaries of interfund receivables and payables, and interfund operating transfers:

	Interfund <u>Receivables</u>	Interfund <u>Payables</u>			
General Fund	\$ 9,191	\$0			
Special Revenue Funds-					
Road Maintenance		16,847			
Solid Waste Disposal	9,690	2,034			
OCS-Emergency Food & Shelter	0	560			
OCS-DOL-CSBG	560	0			







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Natchitoches Parish Police Jury Notes to Financial Statements December 31, 2003

	Operating	Operating
	Transfers	Transfers
	In	Out
General Fund	\$ 35,810	\$ 284,880
Special Revenue Funds-		
Road Maintenance Fund	245,699	0
Sales Tax Fund	0	1,598,960
Solid Waste Fund	1,309,950	0
Medicaid Enhancement Fund	0	57,810
Road Maintenance Emergency	100,000	67,708
Road Maintenance Special Projects	100,000	43,082
OCS-Head Start	1,562	78,719
OCS-Operating	2,139	143
OCS-Disability Ramps	44,000	0
Government Building	217,480	0
OCS-Family Day Care	0	2,139
OCS-CACFP	78,719	1,562
Weatherization	0	49 9
OCS FoodBank	143	0
Totals	\$ <u>2,135,502</u>	\$ <u>2,135,502</u>

F. Capital Assets

Capital Assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental activities columns in the government-wide financial statements. Capital assets are capitalized at historical cost or estimated cost if historical cost is not available. Donated assets are recorded as capital assets at their estimated fair market value at the date of donation. The Police Jury maintains a threshold level of \$500 or more for capitalizing capital assets.

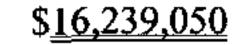
The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed.

In order to comply with *Government Accounting Standards Board* Statement No. 34, estimates were required to arrive at the costs shown for roads and bridges. The Jury used information provided by the Louisiana Legislative Auditor's Office, and the Louisiana Department of Transportation and Development to estimate the following costs as of January 1, 2003:

Roads Bridges \$10,407,771 _<u>5,831,279</u>

Total Estimated Costs



All capital assets, other than land, are depreciated using the straight-line method over the following useful lives:

<u>Description</u>	Estimated Lives
Roads, bridges, & infrastructure	50 years
Buildings & building improvements	40 years
Furniture & fixtures	5-7 years
Vehicles	5-7 years
Equipment	5-7 years

G. Inventories

Inventories are considered expenditures when purchased; therefore, physical inventories are not taken. Inventories on hand at December 31, 2003 are immaterial and are approximately the same as at December 31, 2002. Inventories consist of gravel, road building and general maintenance materials, and supplies.

H. Compensated Absences

Full-time Jury employees may earn from five to twenty days of annual leave and five to twelve days of sick leave per year depending on length of service. Upon resigning, employees may be paid for annual leave of fifty days. Retiring employees are not paid for accrued annual leave in excess of fifty days, but are given credit toward retirement length of service. Similarly, employees are not paid for accrued sick leave upon resigning or retiring, but accrued sick leave may be applied against total employment years at retirement.

In 1983, the Jury began accruing costs incurred for annual leave. Accrued sick leave benefits are not accrued due to the Jury's policy of not paying benefits upon termination. Accruals are recorded in each individual fund that incurs the costs.

I. Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities statement of net assets.

In the fund financial statements, governmental fund types recognize debt issued reported as other financing sources. Repayment of the principal and interest is shown as an expenditure.

J. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose.

K. Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America require management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenditures, and expenses during the reporting period. Actual results could differ from those estimates.

2. <u>Changes in Accounting Principles</u>

For the year ended December 31, 2003, the Jury has implemented GASB Statement No. 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments. GASB No. 34 creates new basic financial statements for reporting on the Jury's financial activities.

The financial statements now include government-wide financial statements prepared on the accrual basis of accounting, and fund financial statements which present information for individual major funds rather than by fund type which has been the mode of presentation in previously issued financial statements.

The implementation of GASB No. 34 caused the opening fund balance at December 31, 2002 to be restated in terms of "net assets" as follows:

		А	Adjustments Necessary									
		to	Convert to Net Assets									
			Less:									
		Add:	Accumulated									
		Cost of	Depreciation	Less:								
	Total	Capital Assets	Capital Assets	Long-Term	Net Assets							
	Fund Balance	12/31/2002	at 12/31/2002	Obligations	12/31/2002							
Major Funds:												
General Fund	\$ 464,035	\$ 5,448,727	\$ (3,000,956)	\$ (18,510)	\$ 2,893,296							
Road Maint. Fund	674,016	17,128,228	(13,814,279)	(71,476)	3,916,489							
Sales Tax Fund	382,509	0	0	0	382,509							
Solid Waste												
Disposal Fund	(46,669)	1,629,463	(807,708)	(19,517)	755,569							
Parish Library Fund	1,950,031	2,472,427	(1,870,101)	0	2,552,357							
Health Unit Maint. Fund	489,516	1,008,513	(419,465)	(1,730)	1,076,834							
Head Start Fund	(46,379)	740,328	(430,255)	(29,641)	234,053							
Nonmajor Funds	769,085	146,083	<u>(123,324</u>)	<u>(33,549</u>)	<u> </u>							
Total	\$ <u>4,636,144</u>	\$ <u>28,573,769</u>	\$ <u>(20,466,088</u>)	\$ <u>(174,423</u>)	\$ <u>12,569,402</u>							

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Natchitoches Parish Police Jury Notes to Financial Statements December 31, 2003

The changes necessary to convert the non-major fund balances to "net assets" are as follows:

			Adjustments Necessary to Convert to Net Assets								
			Aa	ld:	Le Accum	ss: nulated	<u> </u>				
		otal Balance	Capital	st of Assets /2002	▲	ciation Assets	Le: Long- Oblig:	Term		Assets 1/2002	
NonMajor Funds:	1 4110	Dananov	<u>14(J1</u>	(2002	<u>u; 12/5</u>	1/2002	<u></u>	<u>4,10115</u>	14.5	1,2002	
Road Maint.'96 '97	\$	764	\$	0	\$	0	\$	0	\$	764	
Road Maint. Emergency		0		0		0		0		0	
Road Maint. Special Proj	ect	0		0		0		0		0	

Solid Waste Reserve	1,474	0	0	0	1,474
Criminal Court	70,676	88,521	(83,539)	0	75,658
Civil Defense	3,693	53,780	(39,168)	0	18,305
Government Building	343,200	3,782	(617)	(11,069)	335,296
Old Courthouse Museum	12	0	0	0	12
LA 480 State Grant	0	0	0	0	0
Road State Grant	44	0	0	0	44
Capital Outlay	105,971	0	0	0	105,971
Nursing Home					
Intergovernmental	80,041	0	0	0	80,041
Natchitoches Parish					
Litter Court	291	0	0	0	291
Used Fire Truck	1	0	0	0	1
Kisatchie S & R	123,683	0	0	0	123,683
Recreation & Fitness	8,472	0	0	0	8,472
Water System Grant	0	0	0	0	0
OCS-Operating	(18,567)	0	0	0	(18,567)
OCS Family Day Care	55	0	0	0	55
OHP LIHEAP	20,515	0	0	0	20,515
DOL CSBG	8,459	0	0	(18,410)	(9,951)
OCS-RSVP	7,769	0	0	(744)	7,025
CCIP CACFP	(15,900)	0	0	0	(15,900)
CHC-Head Start Handicap	4,133	0	0	(807)	3,326
TTA/CDA	2,463	0	0	0	2,463
Weatherization	5,319	0	0	(2,519)	2,800
DOTD Section 18	0	0	0	0	0
OCS-Food Bank	5,415	0	0	0	5,415
Elderly Entertainment	7,743	0	0	0	7,743
Senior Companion Prog.	(504)	0	0	0	(504)
Disability Ramps	3,863	0	0	0	3,863
Emergency Food & Shelter	0	0	0	0	0



3. Budgets and Budgetary Accounting

The Jury utilizes the following procedures in establishing the budgetary data reflected in the financial statements:

- (1) Prior to December 1, the Treasurer submits to the Jury a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them.
- (2) A public hearing is then conducted, after proper official journal notification, to obtain taxpayer comments.
- (3) Prior to December 31, the budget is legally enacted through passage of an ordinance.
- (4) The budget ordinance is structured such that revenues are budgeted by source and appropriations are budgeted by department and by principal object of expenditure. Revisions to the budget as enacted require Jury action. One such revision was made during the year ended December 31, 2003.
- (5) The Jury utilizes formal budgetary integration as a management control device for the General Fund and Special Revenue Funds.
- (6) The basis of accounting applied to budgetary data presented is substantially consistent with the appropriate basis of accounting for each fund type for which an annual budget is prepared. Appropriations that are not expended lapse at year-end.

4. Deficits in Individual Funds

At December 31, 2003, the following funds had a deficit balance in their fund balances:

<u>Fund</u>	Amount
Office of Community Services-	
OHD LIHEAP	(3,388)
Head Start	(41,210)
Child Care Food	(18,733)
Operating Fund	(16,492)
Weatheringtion	¢ (5 770)

Weatherization Family Day Care \$ (5,778) (2,084)

The deficits in the OCS funds will generally be funded by transfers from the OCS Operating Fund, or by intrafund transfers at the end of each respective grant period.

5. Cash and Cash Equivalents

At December 31, 2003, the police jury had cash and cash equivalents (book balances) totaling \$3,268,266 as follows-

Interest-bearing dema	nd deposits	\$2,224,711
U.S. Government Sec	urities	1,043,555
Total	,	\$ <u>3,268,266</u>

These deposits are stated at cost, which approximates market. Under state law, these deposits (or the resulting bank balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The market value of the pledged securities plus the federal deposit insurance must at all times equal the amount on deposit with the fiscal agent. These securities are held in the name of the pledging fiscal agent bank in a holding or custodial bank that is mutually acceptable to both parties.

At December 31, 2003, the Police Jury has \$2,229,947 in deposits (collected bank balances). These deposits are secured from risk by \$105,867 of federal deposit insurance and \$2,108,316 of pledged securities held by the custodial bank in the name of the fiscal agent bank (GASB Category 3). The \$1,043,555 in securities is secured by the U.S. Government. The remaining balance of \$15,764 is held in the money market account of a brokerage firm, and is considered uncollateralized by Louisiana law.

Even though the pledged securities are considered uncollateralized (Category 3) under the provisions of GASB Statement 3, Louisiana Revised Statute 39:1229 imposes a statutory requirement on the custodial bank to advertise and sell the pledged securities within 10 days of being notified by the police jury that the fiscal agent has failed to pay deposited funds upon demand.

6. <u>Receivables</u>

The following is a summary of receivables at December 31, 2003:

	General	Special Revenue
Class of Receivable	<u>Fund</u>	Funds
Taxes-		
Ad Valorem	\$244,642	\$1,399,008

 Intergovernmental 0
 603,390

 Federal
 0
 603,390

 State
 160,415
 72,774

 Other
 17,050
 113,867

 Totals
 \$422,107
 \$2,189,039

Substantially all receivables are considered to be fully collectible, and no allowance for uncollectibles is used.

Capital Assets 7.

Capital assets and depreciation activity as of and for the year ended December 31, 2003 is as follows:

	Beginning <u>Balance</u>	Increases	Decreases	Ending <u>Balance</u>
General Fund:				
Capital Assets-				

eupitur i issetts				
Land	\$ 423,873	\$0	\$0	\$ 423,873
Building	4,423,671	0	0	4,423,671
Office Equipment	223,630	4,935	0	228,565
Other Equipment	183,011	8,403	0	191,414
Vehicles	194,542	0	0	194,542
Total Assets	\$ <u>5,448,727</u>	\$ <u>13,338</u>	\$ <u>0</u>	\$ <u>5,462,065</u>
Accumulated Depreciatio	n-			
Building	\$ 2,515,909	\$ 75,189	\$0	\$ 2,591,098
Office Equipment	210,849	4,270	0	215,119
Other Equipment	135,368	8,575	0	143,943
Vehicles	<u>138,830</u>	<u>20,550</u>	0	159,380
Total Acc. Deprec.	\$ <u>3,000,956</u>	\$ <u>108,584</u>	\$ <u>0</u>	\$ <u>3,109,540</u>
Civil Defense:				
Capital Assets-				
Office Equipment	\$ 35,515	\$0	\$0	\$ 35,515
Other Equipment	18,265	0	0	18,265
Total Assets	\$ <u>53,780</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>53,780</u>
Accumulated Depreciatio	n-			
Office Equipment	\$ 20,903	\$ 1,218	\$0	\$ 22,121
Other Equipment	18,265	0	0	18,265
Total Acc. Deprec.	\$39,168	\$1,218	\$ <u>0</u>	\$40,386

Criminal Court/DA:

Capital Assets-

Office Equipment	\$ 45,994	\$ 0	\$ 0	\$ 45,994
Other Equipment	13,527	0	0	13,527
Vehicles	 29,000	 0	 0	 29,000
Total Assets	\$ 88,521	\$ 0	\$ 0	\$ 88,521

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Natchitoches Parish Police Jury Notes to Financial Statements December 31, 2003

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		eginning Balance	Inc	reases	Decr	eases	Ending Balance
Criminal Court/DA:							
Accumulated Depreciation	n-						
Office Equipment	\$	41,012	\$	1,809	\$	0	\$ 42,821
Other Equipment		13,527		0		0	13,527
Vehicles		29,000		0		0	 29,000
Total Acc. Deprec.	\$	83,539	\$	1,809	\$	0	\$ 85,348

Health Unit:

Capital Assets-

Building	\$	846,415	\$	0	\$	0	\$	846,415
Office Equipment	Ψ	44,148	Ψ	ů 0	Ψ	Ŏ	Ŷ	44,148
Other Equipment		51,860	f	i,949		Õ		58,809
		•		,		0		-
Vehicles		66,090		000		<u> </u>		91,090
Total Assets	\$	1,008,513	\$ <u>31</u>	<u>,949</u>	\$	0	\$	1,040,462
Accumulated Depreciatio	n-							
Building	\$	316,294	\$ 21	,161	\$	0	\$	337,455
Office Equipment		43,620		528		0		44,148
Other Equipment		39,086	1	,964		0		41,050
Vehicles		20,465		,219		0		33,684
Total Acc. Deprec.	\$	419,465		872	\$	0	\$	456,337
Government Building:								
Capital Assets-								
Other Equipment	\$	3,782	\$ 1	,509	\$	0	\$	5,291
Total Assets	\$	3,782		,509	\$	0	\$	5,291
Accumulated Depreciatio	n-							
–	¢	617	¢	635	\$	Δ	¢	1,252
Other Equipment	ው	· · · ·	ዋ ጥ		· · · · · · · · · · · · · · · · · · ·	<u> </u>	ዋ ዋ	1,232
Total Acc. Deprec.	\$	617	<u>م</u>	635	\$	<u> </u>	\$ <u> </u>	1,252

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Natchitoches Parish Police Jury Notes to Financial Statements December 31, 2003

	Beginning			Ending
	Balance	Increases	Decreases	Balance
Solid Waste:				
Capital Assets-				
Land	\$ 48,112	\$0	\$0	\$ 48,112
Building	335,353	0	0	335,353
Office Equipment	7,439	1,042	0	8,481
Other Equipment	343,874	23,798	0	367,672
Vehicles	<u> </u>	0	0	<u> </u>
Total Assets	\$ <u>1,629,463</u>	\$ <u>24,840</u>	\$ <u>0</u>	\$ <u>1,654,303</u>

Accumulated Depreciatio	n-							
Building	\$	136,613	\$	8,741	\$	0	\$	145,354
Office Equipment		5,821		784		0		6,605
Other Equipment		253,209		10,068		0		263,277
Vehicles	-10 1000	412,065		<u>82,166</u>		0		494,231
Total Acc. Deprec.	\$	807,708	\$ <u>1</u>	01,759	\$	0	\$	909,467
Head Start:								
Capital Assets-								
Building	\$	139,001	\$	0	\$	0	\$	139,001
Office Equipment		204,019		10,023		0		214,042
Other Equipment		264,253		19,467		0		283,720
Vehicles		133,056	_	0		0	<u></u>	133,056
Total Assets	\$	740,329	\$_	<u>29,490</u>	\$	0	\$	769,819
Accumulated Depreciatio	n-							
Building	\$	59,255	\$	5,560	\$	0	\$	64,815
Office Equipment		152,575		16,404		0		168,979
Other Equipment		97,502		16,317		0		113,819
Vehicles		120,923	_	4,044		0		124,967
Total Acc. Deprec.	\$	430,255	\$_	42,325	\$	0	\$	472,580
Library:								
Capital Assets-								
Office Equipment	\$	369,177	\$	24,226	\$	0	\$	393,403
Books, Recordings, etc.	2	2,103,250	1	61,691	(149	,140)		2,115,801

Books, Recordings, etc.	_2,103,230	101,091	(147, 140)	2,113,001
Total Assets	\$ <u>2,472,427</u>	\$ <u>185,917</u>	\$ <u>(149,140</u>)	\$ <u>2,509,204</u>

Accumulated Depreciation-

Office Equipment	\$ 144,251	\$ 64,205	\$	0	\$	208,456
Books, Recordings, etc.	 1,725,850	<u>152,033</u>	<u>(1</u>	<u>49,140</u>)	_	1,728,743
Total Acc. Deprec.	\$ 1,870,101	\$ <u>216,238</u>	\$ <u>(1</u>	<u>49,140)</u>	\$_	<u>1,937,199</u>

Natchitoches Parish Police Jury Notes to Financial Statements December 31, 2003

	Beginning			Ending
	Balance	Increases	Decreases	Balance
Road Maintenance:				
Capital Assets-				
Building	\$ 115,279	\$ 46,900	\$0	\$ 162,179
Office Equipment	2,061	0	0	2,061
Other Equipment	198,783	4,227	0	203,010
Vehicles	573,055	0	0	573,055
Bridges	5,831,279	0	0	5,831,279
Roads	10,407,771	0	0	<u>10,407,771</u>
Total Assets	\$ <u>17,128,228</u>	\$ <u>51,127</u>	\$ <u>0</u>	\$ <u>17,179,355</u>

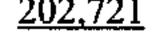
Accumulated Depreciation-

- ieo amaiaco a 2 oproviacio				
Building	\$ 40,980	\$ 3,711	\$0	\$ 44,691
Office Equipment	2,061	0	0	2,061
Other Equipment	116,123	11,859	0	127,982
Vehicles	405,439	40,960	0	446,399
Bridges	2,975,854	142,421	0	3,118,275
Roads	<u>10,273,822</u>	3,770	0	10,277,592
Total Acc. Deprec.	\$ <u>13,814,279</u>	\$ <u>202,721</u>	\$ <u>0</u>	\$ <u>14,017,000</u>
Total Assets	\$ <u>28,573,770</u>	\$ <u>338,170</u>	\$ <u>(149,140</u>)	\$ <u>28,762,800</u>
Total Accumulated Depreciation	\$ <u>(20,466,088</u>)	\$ <u>(712,161</u>)	\$ <u>149,140</u>	\$ <u>(21,029,109</u>)

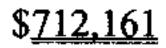
Depreciation expense of \$712,161 for the year ended December 31, 2003, was charged to the following governmental functions:

General Fund	\$108,584
Civil Defense	1,218
Criminal Court	1,809
Health Unit Maintenance	36,872
Government Building	635
Solid Waste Disposal	101,759
Head Start	42,325
Library	216,238
Dond Maintananaa	202 721

Road Maintenance



Total



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Natchitoches Parish Police Jury Notes to Financial Statements December 31, 2003

Accounts, Salaries and Other Payables 8.

The payables of \$1,041,688 at December 31, 2003, are as follows:

<u>Class of Payable</u>	Specia General Revenu <u>Fund</u> <u>Funds</u>		
Accounts Payable	\$192,874	\$426,778	
Accrued Payroll	41,548	255,812	
Accrued Liabilities	<u>124,676</u>	0	

Totals



9. Long-Term Debt

General Obligation-The Jury entered into a capital lease with G E Capital Public Finance, Inc. on October 20, 1999 for the lease/purchase of a truck and trailer for the Road Maintenance Department. Payments on this lease/purchase are \$1,702 per month for a period of five years at an interest rate of 5.5% with the first payment due in January 2000.

The following represents the detail for payments for the next year:

<u>Year</u>	Total Payments	<u>Principal</u>	Interest	Remaining <u>Balance</u>
2004	\$ <u>17,020</u>	\$ <u>16,599</u>	\$ <u>421</u>	\$ <u>Q</u>

The following is a summary of changes in long-term debt for the year ended December 31, 2003:

	Balance <u>1-1-03</u>	Additions	Balance <u>Reduction</u>	Balance <u>12-31-03</u>
General Obligation Compensated Absences	\$ 35,541 <u>138,882</u>	\$0 <u>0</u>	\$(18,942) _(2,792)	\$ 16,599 <u>136,090</u>
Total	\$ <u>174,423</u>	\$ <u>Q</u>	\$ <u>(21,734</u>)	\$ <u>152,689</u>

Natchitoches Parish Police Jury Notes to Financial Statements December 31, 2003

10. Pension Plans

Substantially all employees of the Natchitoches Parish Police Jury are members of the Parochial Employee's Retirement System of Louisiana (System), a multiple-employer (cost-sharing), public employee retirement system (PERS), controlled and administered by a separate board of trustees. The System is composed of two distinct plans, Plan A and Plan B, with separate assets and benefit provisions. All employees of the police jury are members of Plan A.

All permanent employees working at least 28 hours per week who are paid wholly or in part from parish funds are eligible to participate in the System. As of January 1, 1997, elected officials, except coroners and justices of the peace, may no longer join the retirement system. Those elected officials enrolled as of January 1, 1997 will maintain membership as long as they hold office. Justices of the Peace have an option to join at any time within twelve months of taking the oath of office. Coroners may join at any time on a current basis and now have the option of purchasing prior service as coroners at actuarial cost. Under Plan A, employees who retire at age 65 with at least 7 years of creditable service, at or after age 60 with at least 10 years of creditable service, at or after age 55 with at least 25 years of creditable service, or at any age with at least 30 years of creditable service are entitled to a retirement benefit, payable monthly for life, equal to 3 percent of their final-average salary for each year of creditable service. However, for those employees who were members of the supplemental plan only prior to January 1, 1980, the benefit is equal to one percent of final average salary plus \$24 for each year of supplemental-plan-only service earned prior to January 1, 1980. Final average salary is the employee's average salary over the 36 consecutive or joined months that produce the highest average. Employees who terminate with at least the amount of creditable service stated above and do not withdraw their employee contributions may retire at the ages specified above and receive the benefit accrued to their date of termination. The System also provides death and disability benefits. Benefits are established by state statute.

The System issues an annual publicly available financial report that includes financial statements and required supplementary information for the System. That report may be obtained by writing to the Parochial Employees' Retirement System, P. O. Box 14619, Baton Rouge, LA 70898-4619, or by calling (225) 928-1361.

Funding Policy. Under Plan A, members are required by state statute to contribute 9.5 percent of their annual covered salary and the Natchitoches Parish Police Jury is required to contribute at an actuarially determined rate. The current rate is 5.5 percent of annual covered payroll. Contributions to the System also include one-fourth of one percent (except Orleans and East Baton Rouge Parishes) of the taxes shown to be collectible by the tax rolls of each parish. These tax dollars are divided between Plan A and Plan B based proportionately on the salaries of the active members of each plan. The contribution requirements of plan members and the Natchitoches Parish Police Jury are established and may be amended by state statute. As provided by Louisiana Revised Statute 11:103, the employer contributions are determined by actuarial valuation and are subject to change each year based on the results of the valuation for the prior fiscal year. The Natchitoches Parish Police Jury's contributions to the System under Plan A for the years ending December 31, 2003, 2002 and 2001, were \$262,801, \$236,220, and \$221,582, respectively, equal to the required contributions for each year.

Natchitoches Parish Police Jury Notes to Financial Statements December 31, 2003

11. Reserves

Use of the term "reserve" in describing governmental fund "Fund Balances" indicates that a portion of the fund balance is not appropriable for expenditure or is legally aggregated for a specific future use. At December 31, 2003, the Jury had a reservation of fund balances in its Road Maintenance Fund in the amount of \$16,599 for retirement of long-term debt.

12. Risk Management/Contingencies

Beginning January 1, 2000, the Jury ceased carrying liability insurance except for buildings and vehicles. For suits occurring on liability issues not related to vehicles and buildings, the Jury has adopted a policy of not defending or paying such suits. At December 31, 2003, there are no known outstanding judgments or suits against the Jury for issues not related to vehicles and buildings.

13. Ad Valorem Taxes

The Jury levies taxes on real and business personal property located within the boundaries of Natchitoches Parish. Property taxes are levied by the Jury on property values assessed by the Natchitoches Parish Tax Assessor and approved by the State of Louisiana Tax Commission.

The Natchitoches Parish Sheriff's Office bills and collects property taxes for the Jury. Collections are remitted to the Jury monthly.

Property Tax Calendar

Assessment date	January 1, 2003
Levy date	June 30, 2003
Tax bills mailed	October 15, 2003
Total taxes are due	December 31, 2003
Penalties & interest added	January 31, 2004
Lien date	January 31, 2004
Tax sale	May 15, 2004

The Jury is permitted to levy taxes up to 10% of the assessed property valuation for each specified purpose, or, in the aggregate for all purposes 25% of the assessed valuation for the payment of principal and interest on long-term debt after the approval by the voters of the Parish. Property taxes are recorded as receivables and revenues in the year assessed.

Assessed values are established by the Natchitoches Parish Tax Assessor each year on a uniform basis at the following ratios to fair market value:

10% land10% residential improvements15% industrial improvements

15% machinery15% commercial improvements25% public service properties, excluding land

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Natchitoches Parish Police Jury Notes to Financial Statements December 31, 2003

A revaluation of all property is required to be completed no less than every four years. The last revaluation was completed for the roll of January 1, 2000. Total assessed value was \$164,111,910 in 2003. Louisiana state law exempts the first \$7,500 of assessed value of a taxpayer's primary residence from parish property taxes. This homestead exemption was a total of \$39,699,300 of the assessed value in 2003.

The distribution of the Jury's levy (tax rate per \$1,000 assessed value) to its funds was as follows for 2003:

> **Outside of Natchitoches** Inside City of Natchitoches Fund

General Fund	1.80	3.60
Road Maintenance	0	5.00
Courthouse Maintenance	3.00	3.00
Parish Library	8.00	8.00
Health Unit Fund	3.00	3.00

Total ad valorem tax revenues recognized by the Jury were \$2,594,525 for the year ended December 31, 2003.

The following are the principal taxpayers for the Parish:

		Percentage
		Total Assessed
Taxpayer	Assessed Valuation	Valuation
Weyerhaeuser Co.	\$19,723,800	12.0%
Tennessee Gas	5,297,760	3.2%
BellSouth Telecomm.	3,445,830	2.1%
Alliance Compressors	3,565,100	2.2%
Cleco Corp.	2,891,490	1.8%
Conagra Poultry	2,362,500	1.4%
Conagra Co.	1,592,470	.9%
GulfSouth Pipeline	1,531,360	.9%
Valley Electric Membership Corp.	1,736,360	1.0%
Exchange Bank	1,567,300	<u>9</u> %

Total \$ <u>43,713,970</u>	<u>26.4</u> %
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Natchitoches Parish Police Jury Notes to Financial Statements December 31, 2003

14. Lease Commitments

The Jury has commitments under several operating lease agreements for land use, voting precinct space, equipment, and miscellaneous. Generally, these lease agreements are cancelable by the Jury at any time. Jury management does feel, however, that such leases will generally be renewed or replaced each year. Total rental expense under operating leases was approximately \$152,000 during 2003.

15. Dedication of Proceeds and Flow of Funds-Sales & Use Tax

Proceeds of the 1% Sales and Use Tax levied by the Natchitoches Parish Police Jury (2003)

collections \$1,455,187) are dedicated to the following purposes:

- A) To pay the normal operating expenses involved in collecting the tax;
- B) To fund the operations of the Solid Waste Fund, including any deficits;
- C) To fund the operations of the Road Maintenance Fund with any remaining balances.

16. Criminal Court Fund

Louisiana Revised Statute 15:571.11 requires that one-half of any balance remaining in the Criminal Court Fund at year-end be transferred to the parish General Fund. Since the Jury's General Fund supports the Criminal Court Fund, no such transfer is made by the Natchitoches Parish Police Jury.

REQUIRED SUPPLEMENTAL INFORMATION

Exhibit G-1 Page 39

Natchitoches Parish Police Jury General Fund Statement of Revenues, Expenditures and Changes in Fund Balance-Budget (GAAP Basis) and Actual Year Ended December 31, 2003

	Original <u>Budget</u>	Final <u>Budget</u>	Actual	Variance- Favorable (Unfavorable)
Revenues:				
Taxes-	A A A A A A A	A		
Ad Valorem Taxes	\$ 370,000	\$ 374,830	\$ 421,284	\$ 46,454
Licenses & Permits	145,000	175,500	181,598	6,098
Intergovernmental	660.000			(104 001)
State Grants	658,000	760,560	655,779	(104,781)
Other Grants	95,000	109,000	75,140	(33,860)
Charges for Services	5,075	3,035	1,415	(1,620)
Interest & Miscellaneous	220,500	<u>57,000</u>	43,331	<u>(13,669</u>)
Total Revenues	\$ <u>1,493,575</u>	\$ <u>1,479,925</u>	\$ <u>1,378,547</u>	\$ <u>(101,378</u>)
Expenditures:				
General Government-				
Legislative	\$ 188,084	\$ 187,584	\$ 206,512	\$ (18,928)
Judicial	282,629	288,029	264,542	23,487
Elections	69,630	71,190	54,562	16,628
Finance & Administration	406,441	304,091	297,868	6,223
Other	38,500	31,666	54,664	(22,998)
Public Safety	477,502	543,212	567,420	(24,208)
Health & Welfare	38,860	38,860	49,491	(10,631)
Economic Development	6,050	138,660	82,997	55,663
Total Expenditures	\$ <u>1,507,696</u>	\$ <u>1,603,292</u>	\$ <u>1,578,056</u>	\$ 25,236
Excess (Deficiency) of Revenues				
Over Expenditures	\$ <u>(14,121</u>)	\$_(123,367)	\$ <u>(199,509</u>)	\$ <u>(76,142</u>)
Over Expenditures	φ <u>(14,121</u>)	Ψ <u>(123,307</u>)	\$ <u>(177,307</u>)	φ <u>(70,142</u>)
Other Financing Sources (Uses):				
Operating Transfers In	\$0	\$ 35,810	\$ 35,810	\$ 0
Operating Transfers Out	(31,689)	(284,880)	(284,880)	0
Sale of Capital Assets	<u> </u>	400,500	400,500	0
Total Other Financing	\$ <u>(31,689</u>)	\$ <u>151,430</u>	\$ <u>151,430</u>	\$ <u>0</u>
Excess (Deficiency) of Revenues and Other Sources Over Expenditures and Other Uses	\$ (45,810)	\$ 28,063	\$ (48,079)	\$ (76,142)
			-	· · ·

Fund Balance-Beginning of Year	464,035	<u> 464,035</u>	464,035	0
Fund Balance-End of Year	\$ <u>418,225</u>	\$ <u>492,098</u>	\$ <u>415,956</u>	\$ <u>(76,142</u>)

Exhibit G-2 Page 40

Natchitoches Parish Police Jury General Fund Statement of Revenues-Budget (GAAP Basis) and Actual Year Ended December 31, 2003

	Original <u>Budget</u>	Final <u>Budget</u>	<u>Actual</u>	Variance- Favorable <u>(Unfavorable)</u>
Revenues:				
Taxes-				
Ad Valorem	\$ 350,000	\$ 350,000	\$ 396,454	\$ 46,454
Payments in Lieu of Taxes	20,000	24,830	24,830	0
Total Taxes	\$_370,000	\$ <u>374,830</u>	\$ <u>421,284</u>	\$ <u>46,454</u>

Licenses & Permits-				
Alcoholic Beverage License	\$ 15,000	\$ 12,500	\$ 13,162	\$ 662
Occupational Licenses	<u>_130,000</u>	<u> 163,000</u>	<u> 168,436</u>	<u> </u>
Total Licenses & Permits	\$ <u>145,000</u>	\$ <u>175,500</u>	\$ <u>181,598</u>	\$ <u>6,098</u>
Intergovernmental-				
District Attorney	\$ 95,000	\$ 109,000	\$ 75,140	\$ (33,860)
State of Louisiana-				
Alcoholic Beverage Tax	13,000	13,000	13,852	852
Severance Tax	570,000	520,000	475,438	(44,562)
Fire Insurance Rebate	75,000	97,560	97,564	4
Office of Rural Development	0	130,000	68,925	(61,075)
Total Intergovernmental	\$ <u>753,000</u>	\$ <u>869,560</u>	\$ <u>730,919</u>	\$ <u>(138,641</u>)
Charges for Services-				
Planning Commission	\$ 5,000	\$ 3,000	\$ 1,395	\$ (1,605)
Other	75	35	20	(15)
Total Charges for Services	\$ <u>5,075</u>	\$3,035	\$ <u>1,415</u>	\$ <u>(1,620</u>)
Miscellaneous-				
Interest	\$ 1,500	\$ 2,000	\$ 2,178	\$ 178
Rents & Royalties	19,000	35,000	31,465	(3,535)
Miscellaneous	200,000	20,000	9,688	(10,312)
Total Miscellaneous	\$_220,500	\$	\$ 43,331	\$ <u>(13,669</u>)
Total Revenues	\$ <u>1,493,575</u>	\$ <u>1,479,925</u>	\$ <u>1,378,547</u>	\$ <u>(101,378</u>)

Exhibit G-3 Page 41

Natchitoches Parish Police Jury General Fund Statement of Expenditures-Budget (GAAP Basis) and Actual Year Ended December 31, 2003

	Original <u>Budget</u>	Final <u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)
Expenditures:				
General Government-				
Legislative-	• 150 co (• • • • • • • • •		±
Personnel Cost	\$ 158,084	\$ 157,584	\$ 156,889	\$ 695
Travel	3,000	3,000	3,088	(88)
Code Publication	5,000	5,000	4,793	207
Miscellaneous	22,000	22,000	<u>41,742</u>	<u>(19,742</u>)
Total Legislative	\$ <u>188,084</u>	\$ <u>187,584</u>	\$ <u>206,512</u>	\$ <u>(18,928</u>)
Judicial-				
Personnel Cost	\$ 232,629	\$ 238,029	\$ 237,289	\$ 740
Miscellaneous	50,000	50,000	27,253	22,747
Total Judicial	\$ <u>282,629</u>	\$ 288,029	\$ <u>264,542</u>	\$ 23,487
Elections-				
Personnel Cost	\$ 36,630	\$ 36,630	\$ 36,730	\$ (100)
Materials & Supplies	6,500	7,560	7,331	229
Telephone	1,500	1,000	985	15
Commissioners & Supervisors	25,000	26,000	9,516	16,484
Total Elections	\$ <u>69,630</u>	\$ <u>71,190</u>	\$ <u>54,562</u>	\$ <u>16,628</u>
Finance & Administration-				
Personnel Cost	\$ 244,741	\$ 225,741	\$ 217,036	\$ 8,705
Travel	4,200	2,200	3,227	(1,027)
Materials & Supplies	25,000	30,000	29,586	414
Telephone	4,000	8,000	13,192	(5,192)
Miscellaneous	125,500	35,500	31,042	4,458
Capital Expenditures	3,000	2,650	3,785	(1,135)
 Total Finance & Administration 	\$ <u>406,441</u>	\$ <u>304,091</u>	\$ <u>297,868</u>	\$ <u>6,223</u>
Other General Government-				
Insurance	\$ 35,000	\$ 27,800	\$ 50,798	\$(22,998)
Miscellaneous	3,500	3,866	3,866	0
Total Other	\$ <u>38,500</u>	\$ <u>31,666</u>	\$ <u>54,664</u>	\$ <u>(22,998</u>)
Total General Government	\$ <u>985,284</u>	\$ <u>882,560</u>	\$ <u>878,148</u>	\$ <u>4,412</u>

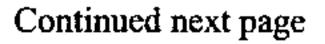


Exhibit G-3 Page 42

Natchitoches Parish Police Jury General Fund Statement of Expenditures-Budget (GAAP Basis) and Actual-Continued Year Ended December 31, 2003

	Original <u>Budget</u>	Final <u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)
Public Safety-				
Personnel Cost	\$ 15,502	\$ 16,652	\$ 14,058	\$ 2,594
Prisoner Maintenance	375,000	420,000	447,159	(27,159)
External Appropriations-Fire Ins.	75,000	97,560	97,564	(4)
Capital Expenditures	12,000	9,000	<u> </u>	<u> </u>
Total Public Safety	\$ <u>477,502</u>	\$ <u>543,212</u>	\$ <u>567,420</u>	\$ <u>(24,208</u>)

Health & Welfare-

Health & Welfare-				
Coroner	\$ 36,460	\$ 36,460	\$ 45,793	\$ (9,333)
Veteran's Service Officer	2,400	2,400	<u>3,698</u>	<u>(1,298</u>)
Total Health & Welfare	\$ <u>38,860</u>	\$ <u>38,860</u>	\$ <u>49,491</u>	\$ <u>(10,631</u>)
Economic Development-				
Extension Office-				
Personnel Cost	\$ 3,300	\$ 3,300	\$ 4,125	\$ (825)
Telephone & Other	2,500	4,860	<u> </u>	<u>(331</u>)
Total Extension Office	\$ <u>5,800</u>	\$ <u>8,160</u>	\$ <u>9,316</u>	\$ <u>(1,156</u>)
Other-				
Twin Valley Association	\$ 250	\$ 500	\$ 500	\$0
Rural Development Expenditures	0	130,000	<u> </u>	<u>56,819</u>
Total Other	\$ <u>250</u>	\$ <u>130,500</u>	\$ <u>73,681</u>	\$ <u>56,819</u>
Total Economic Development	\$ <u>6,050</u>	\$ <u>138,660</u>	\$ <u>82,997</u>	\$ <u>55,663</u>
Total Expenditures	\$ <u>1,507,696</u>	\$ <u>1,603,292</u>	\$ <u>1,578,056</u>	\$ <u>25,236</u>

Exhibit G-4 Page 43

Natchitoches Parish Police Jury General Fund Statement of Other Financing Sources (Uses)-Budget (GAAP Basis) and Actual Year Ended December 31, 2003

	Original <u>Budget</u>	Final <u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)
Other Financing Sources (Uses): Operating Transfers From-				
Medicaid Enhancement Fund	\$ <u>0</u>	\$ <u>35,810</u>	\$ <u>35,810</u>	\$ <u>0</u>
Operating Transfers To-				
Criminal Court Fund	\$(31,689)	\$0	\$0	\$0
Disability Ramps Fund	0	(22,000)	(22,000)	0
Government Buildings Fund	0	(217,480)	(217,480)	0
Road Maintenance Fund	0	(45,400)	(45,400)	<u>0</u>
Total Transfers Out	\$ <u>(31,689</u>)	\$ <u>(284,880</u>)	\$ <u>(284,880</u>)	\$ <u>0</u>
Sale of Capital Assets-				
Library Building	\$ <u>0</u>	\$ <u>400,500</u>	\$ <u>400,500</u>	\$ <u>0</u>
Total Other Financing	\$ <u>(31,689</u>)	\$ <u>151,430</u>	\$ <u>151,430</u>	\$ <u>0</u>

Exhibit H-1 Page 44

.

Natchitoches Parish Police Jury Road Maintenance Fund Statement of Revenues, Expenditures and Changes in Fund Balance-Budget (GAAP Basis) and Actual Year Ended December 31, 2003

	Original <u>Budget</u>	Final <u>Budget</u>	Actual	Variance- Favorable <u>(Unfavorable)</u>
Revenues:				
Taxes-				
Ad Valorem Taxes	\$ 325,000	\$ 325,000	\$ 351,656	\$ 26,656
Intergovernmental-				
LA Rural Development	0	255,700	123,355	(132,345)
Kisatchie National Forest	370,00	340,600	345,990	5,390
State Transportation Funds	390,000	390,000	394,269	4,269
Miscellaneous-		·		
Interest	500	500	465	(35)
Miscellaneous	5,000	22,328	23,536	1,208
Total Revenues	\$ <u>1,090,500</u>	\$1,334,128	\$ <u>1,239,271</u>	\$ <u>(94,857</u>)

Expenditures:				
General Government-				
Finance & Administration-				
Office & Supplies	\$ 5,475	\$ 6,475	\$ 6,173	\$ 302
Telephone & Utilities	4,500	3,500	1,016	2,484
Travel	200	200	8	192
Public Works-				
Personnel Cost	639,534	649,534	639,413	10,121
Equipment Maintenance	92,500	91,000	134,160	(43,160)
Insurance	53,000	43,000	53,317	(10,317)
Fuel & Oil	75,200	83,200	105,531	(22,331)
Road & Bridge Materials	141,400	418,105	333,493	84,612
Other Supplies	15,000	15,000	12,676	2,324
Miscellaneous	46,700	38,900	45,208	(6,308)
Equipment Rental	138,000	138,000	137,300	700
Capital Expenditures	38,000	84,400	51,127	33,273
Debt Service-				
Principal	19,000	19,000	18,942	58
Interest	1,500	1,500	<u> 1,482</u>	18
Total Expenditures	\$ <u>1,270,009</u>	\$ <u>1,591,814</u>	\$ <u>1,539,846</u>	\$ <u>51,968</u>
Excess (Deficiency) of Revenues				
Over Expenditures	\$ <u>(179,509</u>)	\$ <u>(257,686</u>)	\$ <u>(300,575</u>)	\$ <u>(42,889</u>)
Other Financing Sources (Uses):				
Operating Transfers (to) From-				
Sales Tax Fund	\$ 179,509	\$ 114,509	\$ 114,509	\$0
General Fund	0	45,400	45,400	0
Road Maintenance Emergency Fund	0	11,847	42,708	30,861
Road Maintenance Special Fund	0		<u>43,082</u>	43,082
Total Other Financing	\$ <u>179,509</u>	\$ <u>171,756</u>	\$ <u>245,699</u>	\$ <u>73,943</u>
Excess (Deficiency) of Revenues and				
Other Sources Over Expenditures				
and Other Uses	\$0	\$ (85,930)	\$ (54,876)	\$ 31,054
Fund Balance, Beginning of Vear	674 016	674 016	674.016	0

Fund Balance-Beginning of Year	<u> 674.016</u>	<u> 674,016</u>	<u> 674,016</u>	0
Fund Balance-End of Year	\$ <u>674,016</u>	\$ <u>588,086</u>	\$ <u>619,140</u>	\$ <u>31,054</u>

Exhibit H-2 Page 45

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Natchitoches Parish Police Jury Sales Tax Fund Statement of Revenues, Expenditures and Changes in Fund Balance-Budget (GAAP Basis) and Actual Year Ended December 31, 2003

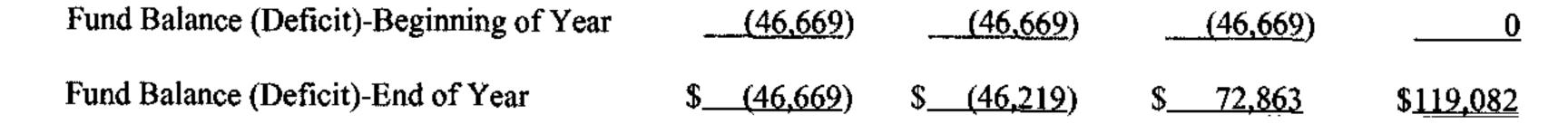
	Original <u>Budget</u>	Final <u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)
Revenues:				
Taxes-				
Sales & Use Tax	\$ 1,450,000	\$ 1,450,000	\$ 1,455,187	\$5,187
Miscellaneous-				
Interest	3,500	1,500	1,090	<u>(410</u>)
Total Revenues	\$ 1,453,500	\$ 1,451,500	\$ 1,456,277	\$4,777
Expenditures:				
General Government-				
Finance & Administration	27,550	30,000	<u> </u>	382
Excess (Deficiency) of Revenues				
Over Expenditures	\$ <u>1,425,950</u>	\$ <u>1,421,500</u>	\$ <u>1,426,659</u>	\$ <u>5,159</u>
Other Financing Uses: Operating Transfers To-				
Solid Waste Disposal	\$(1,279,451)	\$(1,284,451)	\$(1,284,451)	\$ 0
Road Maintenance	(179,509)	(114,509)	(114,509)	0
Road Maintenance Special Projects	0	(114,000)	(114,000)	0
Road Maintenance Emergency Fund	ů 0	(100,000)	(100,000)	Ŏ
Total Other Financing	\$ <u>(1,458,960</u>)	\$ <u>(1,598,960</u>)	\$ <u>(1,598,960</u>)	\$ <u>0</u>
Excess (Deficiency) of Revenues and Other Sources Over Expenditures				
and Other Uses	\$ (33,010)	\$ (177,460)	\$ (172,301)	\$5,159
Fund Balance-Beginning of Year	<u> </u>	<u>382,509</u>	<u>382,509</u>	0
Fund Balance-End of Year	\$ <u>349,499</u>	\$ <u>205,049</u>	\$ <u>210,208</u>	\$ <u>5,159</u>

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Exhibit H-3 Page 46

Natchitoches Parish Police Jury Solid Waste Disposal Fund Statement of Revenues, Expenditures and Changes in Fund Balance-Budget (GAAP Basis) and Actual Year Ended December 31, 2003

	Original <u>Budget</u>	Final <u>Budget</u>	<u>Actual</u>	Variance- Favorable <u>(Unfavorable)</u>
Revenues:				
Charges for Services-				
Landfill Charges	\$ 50,000	\$ 50,000	\$ 39,841	\$ (10,159)
Miscellaneous-				
Rents & Royalties	150,000	132,000	143,909	11,909
Miscellaneous	5,000	12,000	<u> 11,640</u>	(360)
Total Revenues	\$ <u>205,000</u>	\$ <u>194,000</u>	\$ <u>195,390</u>	\$ <u>1,390</u>
Expenditures:				
General Government-				
Finance & Administration-				
Utilities & Telephone	\$ 5,500	\$ 4,500	\$ 3,771	\$ 729
Supplies & Materials	3,000	3,950	4,776	(826)
Travel	1,500	2,100	2,885	(785)
Public Works-				
Personnel Cost	624,701	611,701	623,349	(11,648)
Tipping Fees	430,000	460,000	440,970	19,030
Equipment Expense	156,000	165,000	187,914	(22,914)
Supplies & Miscellaneous	43,750	30,750	44,911	(14,161)
Insurance	55,000	55,000	52,392	2,608
Capital Expenditures	165,000	170,000	24,840	145,160
Total Expenditures	\$ <u>1,484,451</u>	\$ 1,503,001	\$ 1,385,808	\$ <u>117,193</u>
Excess (Deficiency) of Revenues				
Over Expenditures	\$ <u>(1,279,451</u>)	\$ <u>(1,309,001</u>)	\$ <u>(1,190,418</u>)	\$ <u>118,583</u>
Other Financing Sources (Uses): Operating Transfer From-				
Sales Tax Fund	\$ 1,279,451	© 1 201 151	© 1 10/ /51	e o
Road Maintenance Fund		\$ 1,284,451	\$ 1,284,451	\$ 0
Weatherization Fund	0	25,000	25,000	0
Total Other Financing	\$ <u>1,279,451</u>	\$ <u>1,309,451</u>	<u>499</u> \$ <u>1,309,950</u>	<u> </u>
Excess (Deficiency) of Revenues and Other Sources Over Expenditures and Other Uses	\$0	\$ 450	\$ 119,532	\$119,082
			-	<i>·</i>



See notes to financial statements,

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Exhibit H-4 Page 47

Natchitoches Parish Police Jury Parish Library Fund Statement of Revenues, Expenditures and Changes in Fund Balance-Budget (GAAP Basis) and Actual Year Ended December 31, 2003

	Original <u>Budget</u>	Final <u>Budget</u>	<u>Actual</u>	Variance- Favorable <u>(Unfavorable)</u>
Revenues:				
Taxes-				
Ad Valorem	\$ 859,050	\$ 859,050	\$1,029,250	\$170,200
Intergovernmental-				
Local Grants	0	0	7,977	7,977
Charges for Services	5,500	5,500	10,583	5,083
Fines & Forfeits	4,750	4,750	6,682	1,932
Miscellaneous-				
Interest	3,000	3,000	5,143	2,143
Gifts & Memorials	1,000	1,000	1,324	324
Total Revenues	\$ <u>873,300</u>	\$ <u>873,300</u>	\$ <u>1,060,959</u>	\$ <u>187,659</u>
Expenditures:				
Recreation & Culture-				
Personnel Cost	\$ 490,900	\$ 490,900	\$ 486,804	\$ 4,096
Travel	4,000	4,000	7,471	(3,471)
Utilities & Telephone	36,000	36,000	53,168	(17,168)
Building & Equip. Maint.	11,000	11,000	32,204	(21,204)
Books, Magazines, etc.	212,400	212,400	220,479	(8,079)
Insurance	15,000	15,000	7,144	7,856
Office Expense	10,600	10,600	15,122	(4,522)
Miscellaneous	26,900	26,900	14,702	12,198
Capital Expenditures	67,500	<u> </u>	27,112	40,388
Total Expenditures	\$ <u>874,300</u>	\$ <u>874,300</u>	\$ <u>864,206</u>	\$ <u>10,094</u>
Excess (Deficiency) of Revenues				
Over Expenditures	\$ (1,000)	\$ (1,000)	\$ 196,753	\$197,753
Fund Balance-Beginning of Year	<u>1,950,031</u>	<u>1,950,031</u>	<u>1,950,031</u>	0
Fund Balance-End of Year	\$ <u>1,949,031</u>	\$ <u>1,949,031</u>	\$ <u>2,146,784</u>	\$ <u>197,753</u>

Exhibit H-5 Page 48

Natchitoches Parish Police Jury Health Unit Maintenance Fund Statement of Revenues, Expenditures and Changes in Fund Balance-Budget (GAAP Basis) and Actual Year Ended December 31, 2003

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	Original <u>Budget</u>	Final <u>Budget</u>	<u>Actual</u>	Variance- Favorable <u>(Unfavorable)</u>
Revenues:		_		
Taxes-				
Ad Valorem	\$330,000	\$360,000	\$411,748	\$51,748
Miscellaneous-				
Interest & Miscellaneous	2,500	1,500	1,128	<u>(372</u>)
Total Revenues	\$ <u>332,500</u>	\$ <u>361,500</u>	\$ <u>412,876</u>	\$ <u>51,376</u>
Expenditures:				
Health & Welfare-				
Personnel	\$ 96,273	\$ 85,793	\$ 94,477	\$ (8,684)
State of LA-DHHR	90,000	88,000	85,230	2,770
Mosquito Control	15,000	10,000	12,452	(2,452)
Travel	1,000	1,000	1,150	(150)
Utilities & Telephone	21,000	21,300	19,178	2,122
Insurance	11,500	10,100	12,648	(2,548)
Building Maintenance	20,000	20,000	6,657	13,343
Miscellaneous	1,300	5,015	6,966	(1,951)
Capital Expenditures	15,000	32,000	<u>_31,949</u>	51
Total Expenditures	\$ <u>271,073</u>	\$ <u>273,208</u>	\$ <u>270,707</u>	\$ <u>2,501</u>
Excess (Deficiency) of Revenues				
Over Expenditures	\$ 61,427	\$ 88,292	\$142,169	\$53,877
Fund Balance-Beginning of Year	<u>489,516</u>	<u>489,516</u>	<u>489,516</u>	0
Fund Balance-End of Year	\$ <u>550,943</u>	\$ <u>577,808</u>	\$ <u>631,685</u>	\$ <u>53,877</u>

Natchitoches Parish Police Jury Office of Community Services-Head Start Fund Statement of Revenues, Expenditures and Changes in Fund Balance-Budget (GAAP Basis) and Actual Year Ended December 31, 2003

	Completed Grant 3-1-02 to 2-28-03				
	Budget	Prior		Current	Variance
	Program Year	Year	Remaining	Year	Favorable
	<u>2002-03</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>(Unfavorable)</u>
Revenues:					
Intergovernmental-					
Federal Grant - DHHS	\$1,969,803	\$1,567,690	\$402,113	\$402,450	\$ 337
State Grant	0	0	0	0	0
Miscellaneous-					
Interest	0	270	<u>(270</u>)	<u>(270</u>)	0
Total Revenues	\$ <u>1,969,803</u>	\$ <u>1,567,960</u>	\$ <u>401,843</u>	\$ <u>402,180</u>	\$ <u>337</u>

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Expenditures:

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Program Administration-

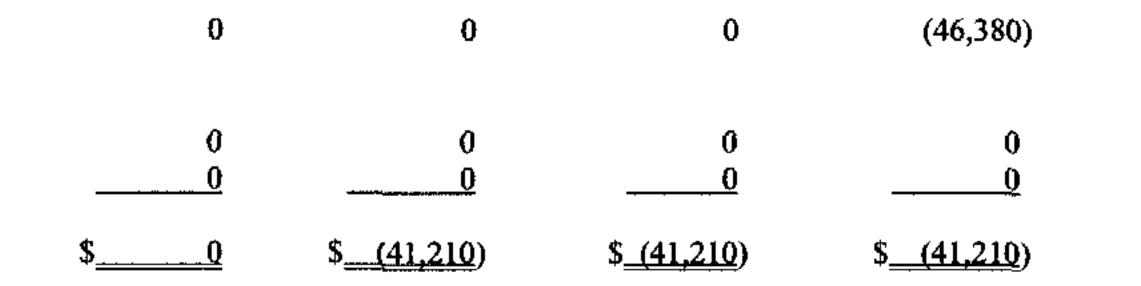
Program Administration-					
Salaries	\$ 194,663	\$ 156,255	\$ 38,408	\$ 38,918	\$ (510)
Fringe	42,568	30,989	11,579	4,306	7,273
Travel	5,276	3,887	1,389	41	1,348
Operating Services	32,098	22,205	9,893	4,586	5,307
Operating Supplies	2,800	11,174	(8,374)	(6,035)	(2,339)
Capital Expenditures	0	0	0	0	0
Program Services-					
Salaries	1,055,530	810,166	245,364	164,946	80,418
Fringe	263,059	211,939	51,120	48,978	2,142
Travel	10,302	10,194	108	1,130	(1,022)
Operating Services-					•
Utilities	27,550	37,051	(9,501)	14,419	(23,920)
Telephone	9,000	11,992	(2,992)	3,332	(6,324)
Maintenance & Repairs	13,300	52,671	(39,371)	13,899	(53,270)
Contract Payments	65,000	88,268	(23,268)	9,493	(32,761)
Other	159,892	39,073	120,819	6,504	114,315
Operating Supplies-					
Program Supplies	58,195	73,679	(15,484)	41,463	(56,947)
Office Supplies	4,000	337	3,663	0	3,663
Food	0	1,521	(1,521)	127	(1,648)
Capital Expenditures	0	1,138	<u>(1,138</u>)	11,256	(12,394)
Total Expenditures	\$ <u>1,943,233</u>	\$ <u>1,562,539</u>	\$ <u>380,694</u>	\$ <u>357,363</u>	\$ <u>23,331</u>
Excess (Deficiency) of Revenues					
Over Expenditures	\$ 26,570	\$ 5,421	\$ 21,149	\$ 44,817	\$ 23,668
Other Financing Sources:					
Transfer To-					
Child Care Food Program	<u>(26,570</u>)	<u>(52,651</u>)	26,081	<u>1,563</u>	<u>(24,518</u>)
Excess (Deficiency) of Revenues					
Over Expenditures and Other Uses	\$0	\$ (47,230)	\$ 47,230	\$ 46,380	\$ (850)
Fund Balance-Beginning of Year	0	0	(46,380)	(46,380)	0
Equity Transfers-					
Transfer In	0	850	0	0	0
Transfer (Out)	0	0	<u>(850</u>)	0	<u> </u>
Fund Balance-End of Year	\$0	\$ <u>(46,380</u>)	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>

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Grant in	2-28-04		
Budget	Current		Total
Program Year	Year	Remaining	Current Year
<u>2003-04</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>
\$2,008,737 0	\$1,705,111 2,295	\$(303,626) 2,295	\$2,107,561 2,295
0 \$ <u>2,008,737</u>	<u>270</u> \$ <u>1,707,676</u>	<u>270</u> \$ <u>(301,061</u>)	<u>0</u> \$ <u>2,109,856</u>

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\$ 178,680	\$ 148,914	\$ 29,766	\$ 187,832
43,037	38,307	4,730	42,613
5,276	4,093	1,183	4,134
32,098	23,910	8,188	28,496
2,800	3,007	(207)	(3,028)
0	1,100	(1,100)	1,100
1,105,020	895,354	209,666	1,060,300
266,946	257,445	9,501	306,423
11,373	14,531	(3,158)	15,661
27,550	40,941	(13,391)	55,360
9,000	11,971	(2,971)	15,303
13,300	21,850	(8,550)	35,749
65,000	90,691	(25,691)	100,184
159,892	47,135	112,757	53,639
58,195	62,309	(4,114)	103,772
4,000	1,806	2,194	1,806
0	121	(121)	248
0	6,682	<u>(6,682</u>)	<u> </u>
\$ <u>1,982,167</u>	\$ <u>1,670,167</u>	\$ <u>312,000</u>	\$ <u>2,027,530</u>
\$ 26,570	\$ 37,509	\$ 10,939	\$ 82,326
<u>(26,570</u>)	<u>(78,719</u>)	<u>(52,149</u>)	<u>(77,156</u>)
\$0	\$ (41,210)	\$ (41,210)	\$ 5,170



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OTHER SUPPLEMENTAL SCHEDULES

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Natchitoches Parish Police Jury Combining Balance Sheet Nonmajor Governmental Funds December 31, 2003

	Special Revenue Funds			
	Road	Road	Road	Solid
	Maintenance	Maintenance	Maintenance	Waste
	<u>1996/97</u>	Emergency	Special Project	<u>Reserve</u>
Assets				
Cash	\$765	\$32,292	\$56,918	\$1,476
Revenue Receivables	0	0	0	0
Due from Other Funds	0	0	0	0
Total Assets	\$ <u>765</u>	\$ <u>32,292</u>	\$ <u>56,918</u>	\$ <u>1,476</u>

Liabilities & Fund Equity

<u>Liabinates & Fund Equity</u>				
Liabilities-				
Cash Overdraft	\$ 0	\$0	\$ 0	\$0
Accounts Payable	0	0	0	0
Accrued Payroll	0	0	0	0
Due to Other Funds	0	0	0	0
Total Liabilities	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Fund Equity-				
Unreserved:				
Undesignated	\$765	\$32,292	\$56,918	\$1,476
Deficit	0	0	0	0
Total Fund Equity	\$ <u>765</u>	\$ <u>32,292</u>	\$ <u>56,918</u>	\$ <u>1,476</u>
Total Liabilities &				
Fund Equity	\$ <u>765</u>	\$ <u>32,292</u>	\$ <u>56,918</u>	\$ <u>1,476</u>

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		Special Reve	nue Funds		
Criminal Court <u>Fund</u>	Civil Defense <u>Fund</u>	Government Building <u>Fund</u>	Old Courthouse <u>Museum</u>	LA Highway 480 <u>Grant</u>	Road State Grant
\$ 0	\$87,739	\$221,907	\$12	\$765	\$44
67,743 <u>0</u> \$ <u>67,743</u>	0 <u>0</u> \$ <u>87,739</u>	249,952 <u>0</u> \$ <u>471,859</u>	0 \$ <u>12</u>	0 \$ <u>765</u>	0 _0 \$ <u>44</u>

\$13,242		\$0	\$ 0	\$ 0	\$ 0
9,357		76,046	0	765	0
37,148		4,941	0	0	0
<u>0</u>		<u>0</u>	_0	<u>0</u>	_0
\$ <u>59,747</u>		\$ <u>80,987</u>	\$_0	\$ <u>765</u>	\$_0
\$ 7,996	\$85,684	\$390,872	\$12	\$0	\$44
<u>0</u>		<u>0</u>		_0	_0
\$ 7,996	\$ <u>85,684</u>	\$ <u>390,872</u>	\$ <u>12</u>	\$ <u>0</u>	\$ <u>44</u>
\$ <u>67,743</u>	\$ <u>87,739</u>	\$ <u>471,859</u>	\$ <u>12</u>	\$ <u>765</u>	\$ <u>44</u>

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Natchitoches Parish Police Jury Combining Balance Sheet Nonmajor Governmental Funds December 31, 2003

	Special Revenue Funds			
	Capital	Medicaid	Natchitoches	
	Outlay	Enhancement	Parish	Used Fire
	Fund	<u>Fund</u>	Litter Court	<u>Truck</u>
Assets				
Cash	\$33,762	\$5,229	\$283	\$1
Revenue Receivables	0	0	0	0
Due from Other Funds	0	0	0	<u>0</u>
Total Assets	\$ <u>33,762</u>	\$ <u>5,229</u>	\$ <u>283</u>	\$ <u>1</u>

Liabilities & Fund Equity

<u>Liabilities & Fund Equity</u>				
Liabilities-				
Cash Overdraft	\$0	\$ 0	\$ 0	\$0
Accounts Payable	0	1,088	0	0
Accrued Payroll	0	0	0	0
Due to Other Funds	0	0	0	<u>0</u>
Total Liabilities	\$ <u>0</u>	\$ <u>1,088</u>	\$ <u>0</u>	\$ <u>0</u>
Fund Equity-				
Unreserved:				
Undesignated	\$33,762	\$4,141	\$283	\$1
Deficit	0	0	0	<u>0</u>
Total Fund Equity	\$ <u>33,762</u>	\$ <u>4,141</u>	\$ <u>283</u>	\$ <u>1</u>
Total Liabilities &				
Fund Equity	\$ <u>33,762</u>	\$ <u>5,229</u>	\$ <u>283</u>	\$ <u>1</u>

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		Special Rever	nue Funds	-	
Kisatchie <u>S & R</u>	Recreation & <u>Fitness</u>	Water System <u>Grant</u>	OCS <u>Operating</u>	OCS Family <u>Day Care</u>	OHP <u>LIHEAP</u>
\$123,964	\$6,172	\$0	\$0	\$0	\$ 807
57,390	0	12,092	0	0	0
0	0	0	0	0	0
\$ <u>181,354</u>	\$ <u>6,172</u>	\$ <u>12,092</u>	\$ <u>0</u>	\$ <u> Q</u>	\$ <u>807</u>

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\$ 0 0 0 0 \$0 \$0	\$0 0 0 0 \$0	\$ 0 12,092 0 <u>0</u> \$ <u>12,092</u>	\$ 16,492 0 0 <u>0</u> \$ <u>16,492</u>	\$ 2,084 0 0 <u>0</u> \$ <u>2,084</u>	\$0 1,681 2,514 <u>0</u> \$ <u>4,195</u>
\$181,354 0 \$ <u>181,354</u>	\$6,172 0 \$ <u>6,172</u>	\$0 0 \$0	\$0 (<u>16,492</u>) \$ <u>(16,492</u>)	\$ 0 (2,084) \$ <u>(2,084</u>)	\$ 0 (<u>3,388</u>) \$ <u>(3,388</u>)
\$ <u>181,354</u>	\$ <u>6,172</u>	\$ <u>12,092</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>807</u>

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Natchitoches Parish Police Jury Combining Balance Sheet Nonmajor Governmental Funds December 31, 2003

		Special Revenue Funds				
	DOL <u>CSBG</u>	OCS CCIP <u>RSVP</u> <u>CACFP</u>		CHC Head Start <u>Handicap</u>		
Assets						
Cash	\$ 0	\$ 0	\$0	\$ 0		
Revenue Receivables	12,754	8,323	14,407	2,523		
Due from Other Funds	<u> </u>	0	0	0		
Total Assets	\$ <u>13,314</u>	\$ <u>8,323</u>	\$ <u>14,407</u>	\$ <u>2,523</u>		

Liabilities & Fund Equity

-

<u>Liabilities & rund Equity</u>				
Liabilities-				
Cash Overdraft	\$ 1,851	\$ 130	\$ 10,594	\$ 0
Accounts Payable	747	509	16,236	0
Accrued Payroll	9,593	1,973	6,310	2,523
Due to Other Funds	0	0	0	0
Total Liabilities	\$ <u>12,191</u>	\$ <u>2,612</u>	\$ <u>33,140</u>	\$ <u>2,523</u>
Fund Equity-				
Unreserved:				
Undesignated	\$ 1,123	\$5,711	\$0	\$0
Deficit	0	0	<u>(18,733</u>)	0
Total Fund Equity	\$ <u>1,123</u>	\$ <u>5,711</u>	\$ <u>(18,733</u>)	\$ <u>0</u>
Total Liabilities &				
Fund Equity	\$ <u>13,314</u>	\$ <u>8,323</u>	\$ <u>14,407</u>	\$ <u>2,523</u>

Exhibit I-1 Page 53

Special Revenue Funds									
TTA/ <u>CDA</u>	<u>Weatherization</u>	DOTD Section 18	OCS <u>Food Bank</u>	Elderly <u>Entertainment</u>	Senior Companion <u>Program</u>				
\$2,115	\$0	\$22,411	\$3,514	\$4,187	\$0				
530	1,803	8,195	0	0	13,515				
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>				
\$ <u>2,645</u>	\$ <u>1,803</u>	\$ <u>30,606</u>	\$ <u>3,514</u>	\$ <u>4,187</u>	\$ <u>13,515</u>				

\$ 0 0 182 0 \$182	\$ 4,561 1,762 1,258 <u>0</u> \$ 7,581	\$ 0 30,606 0 <u>0</u> \$ <u>30,606</u>	\$0 0 0 <u>0</u> \$_0	\$ 0 814 0 <u>0</u> \$ 814	\$ 6,883 4,041 0 <u>0</u> \$ <u>10,924</u>
\$2,463 	\$0 (<u>5,778</u>) \$ <u>(5,778</u>)	\$0 0 \$0	\$3,514 <u>0</u> \$ <u>3,514</u>	\$3,373 <u>0</u> \$ <u>3,373</u>	\$ 2,591 <u>0</u> \$ <u>2,591</u>
\$ <u>2,645</u>	\$ <u>1,803</u>	\$ <u>30,606</u>	\$ <u>3,514</u>	\$ <u>4,187</u>	\$ <u>13,515</u>

Continued next page.

Exhibit I-1 Page 54

Natchitoches Parish Police Jury Combining Balance Sheet Nonmajor Governmental Funds December 31, 2003

	Special Rev	Special Revenue Funds				
		Total Nonmajor				
	Disability	Food	Governmental			
	<u>Ramps</u>	<u>& Shelter</u>	Funds			
<u>Assets</u>						
Cash	\$22,030	\$560	\$ 626,953			
Revenue Receivables	0	0	449,227			
Due from Other Funds	0	0	560			
Total Assets	\$ <u>22,030</u>	\$ <u>560</u>	\$ <u>1,076,740</u>			

Liabilities & Fund Equity

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Liabilities & Fund Equity			
Liabilities-			-
Cash Overdraft	\$0	\$ 0	\$ 55,837
Accounts Payable	2,809	0	158,971
Accrued Payroll	0	0	68,079
Due to Other Funds	0	<u>560</u>	560
Total Liabilities	\$ <u>2,809</u>	\$ <u>560</u>	\$ <u>283,447</u>
Fund Equity-			
Unreserved:			
Undesignated	\$19,221	\$ O	\$ 839,768
Deficit	0	0	(46,475)
Total Fund Equity	\$ <u>19,221</u>	\$ <u>0</u>	\$ <u>793,293</u>
Total Liabilities &			
Fund Equity	\$22.030	\$ <u>560</u>	\$1,076,740
1 4	·	<u></u>	

Natchitoches Parish Police Jury Combining Statement of Revenues, Expenditures and Changes in Fund Balance Nonmajor Governmental Funds Year Ended December 31, 2003

	Special Revenue Funds				
	Road	Road	Road	Solid	
	Maintenance	Maintenance	Maintenance	Waste	
	<u>1996/97</u>	Emergency	Special Project	Reserve	
Revenues:					
Taxes-					
Ad Valorem	\$ O	\$ 0	\$ 0	\$ 0	
Intergovernmental-					
Federal Grants	0	0	0	0	
State Grants	0	0	0	0	
Other Grants	0	0	0	0	
Charges for Services	0	0	0	0	
Fines & Forfeitures	0	0	0	0	
Interest & Miscellaneous	1	0	0	2	
Total Revenues	\$ <u>1</u>	\$0	\$ <u>0</u>	\$2	
Expenditures:					
Current-					
General Government	\$ 0	\$ 0	\$ 0	\$0	
Public Safety	0	0	0	0	
Public Works	0	0	0	0	
Health & Welfare	0	0	0	Ō	
Recreation & Culture	0	0	0	Ŏ	
Economic Development	0	0	Ŏ	Ď	
Total Expenditures	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	
Excess (Deficiency) of Revenues					
Over Expenditures	\$ <u>1</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>2</u>	
Other Financing Sources (Uses):					
Operating Transfers In	\$ 0	\$100,000	\$100,000	\$0	
Operating Transfers Out	_0	<u>(67,708</u>)	(43,082)	0	
Total Other Financing	\$ <u>0</u>	\$ <u>32,292</u>	\$ <u>56,918</u>	\$ <u>0</u>	
Excess (Deficiency) of Revenues and	ł				
Other Sources Over Expenditures					
and Other Uses	\$ 1	\$ 32,292	\$ 56,918	\$2	
Fund Balances (Deficit)-					
Beginning of Year	764	0	0	1,474	

•

0

0

Equity Transfers: Transfers In 0 0 0 ____0 Transfers Out 0 0 Fund Balances (Deficit)-\$<u>765</u> End of Year \$<u>32,292</u> \$<u>_56,918</u> \$<u>1,476</u>

See notes to financial statements.

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Exhibit I-2 Page 55

Criminal	Civil	Government	Old	LA	
Court	Defense	Building	Courthouse	Highway 480	Road Stat
<u>Fund</u>	<u>Fund</u>	<u>Fund</u>	<u>Museum</u>	<u>Grant</u>	<u>Grant</u>
\$0	\$0	\$ 380,587	\$0	\$0	\$0
0	156,646	0	0	0	0
0	0	0	0	108,448	0
216,472	0	0	0	0	0
0	0	6,728	0	0	0
369,859	0	0	0	0	0
3,459	60	<u> </u>	_0_	0	0
\$ <u>589,790</u>	\$ <u>156,706</u>	\$ <u>387,812</u>	\$ <u>0</u>	\$ <u>108,448</u>	\$ <u>0</u>
\$652,470	\$0	\$ 557,620	\$ 0	\$0	\$ 0
0	74,715	0	0	0	Ū.
Õ	0	Ō	Õ	108,448	0
Ō	0	0	0	0	0
0	0	0	0	0	0
0	0	0	_0	0	_0
\$ <u>652,470</u>	\$ 74,715	\$ <u>557,620</u>	\$ <u>0</u>	\$ <u>108,448</u>	\$ <u>0</u>
\$ <u>(62,680</u>)	\$ <u>81,991</u>	\$ <u>(169,808</u>)	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
\$0	\$0	\$ 217,480	\$ 0	\$ O	\$ 0
0	0	0	_0	0	0
\$ <u>0</u>	\$ <u>0</u>	\$ <u>217,480</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
\$ (62,680)	\$ 81,991	\$ 47,672	\$ 0	\$0	\$ 0
Φ (02,000)	φ 01,771	Ψ Ψ/,0/2	ΨŪ	J U	ΨU
70,676	3,693	343,200	12	0	44

0 0 0 0 0 0 0 0 0 0 0 0 0 \$\[7,996] \$\] 85,684 \$\] 390,872 \$\] 12 \$\] 0 \$\] 44

Continued next page.

Natchitoches Parish Police Jury Combining Statement of Revenues, Expenditures and Changes in Fund Balance Nonmajor Governmental Funds Year Ended December 31, 2003

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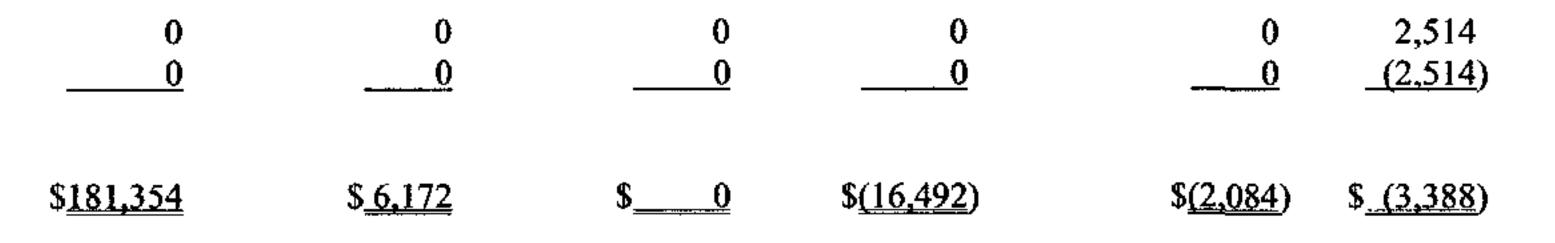
	Special Revenue Funds					
	Capital	Medicaid	Natchitoches			
	Outlay	Enhancement	Parish	Used Fire		
	Fund	<u>Fund</u>	Litter Court	Truck		
Revenues:						
Taxes-						
Ad Valorem	\$0	\$ 0	\$ 0	\$0		
Intergovernmental-						
Federal Grants	0	0	0	0		
State Grants	0	4,502	0	0		
Other Grants	0	0	0	0		
Charges for Services	0	. 0	0	0		
Fines & Forfeitures	0	0	625	0		
Interest & Miscellaneous	39	161	0	0		
Total Revenues	\$ <u>39</u>	\$ 4,663	\$ <u>625</u>	\$ <u>0</u>		
Expenditures:						
Current-						
General Government	\$0	\$ 1,088	\$633	\$0		
Public Safety	0	6,664	0	0		
Public Works	72,248	0	0	0		
Health & Welfare	0	15,001	0	0		
Recreation & Culture	0	0	0	0		
Economic Development	0	0	0	0		
Total Expenditures	\$ 72,248	\$ <u>22,753</u>	\$ <u>633</u>	\$ <u>0</u>		
Excess (Deficiency) of Revenues						
Over Expenditures	\$ <u>(72,209</u>)	\$ <u>(18,090</u>)	\$ <u>(8</u>)	\$ <u>0</u>		
Other Financing Sources (Uses):						
Operating Transfers In	\$0	\$ 0	\$ 0	\$0		
Operating Transfers Out	0	(57,810)	0	<u>0</u>		
Total Other Financing	\$ <u>0</u>	\$ <u>(57,810</u>)	\$ <u>0</u>	\$ <u>0</u>		
Excess (Deficiency) of Revenues and						
Other Sources Over Expenditures						
and Other Uses	\$ (72,209)	\$(75,900)	\$ (8)	\$0		
Fund Balances (Deficit)-						
Beginning of Year	105,971	80,041	291	1		

Equity Transfers: Transfers In 0 0 0 0 Transfers Out <u>0</u> 0 0 0 Fund Balances (Deficit)-End of Year \$<u>33,762</u> \$<u>4,141</u> \$<u>283</u> \$<u>1</u>

Exhibit I-2 Page 56

				Speci	ial Reve	nue Fun	ds						
Kisa <u>S &</u>	tchie <u>z R</u>	&	reation Water		z System		on Water System			OC Fam <u>Day (</u>	ily	L	OHP <u>IHEAP</u>
\$	0	\$	0	\$	0	\$	0	\$	0	\$	0		
51	7,390		0		0		0		0	65	5,644		
	0		0	12	,092		0		0		0		
	0		0		0		0		0		0		

0 0 <u>281</u> \$_ <u>57,671</u>	0 0 0 \$0 \$0	0 0 <u>0</u> \$ <u>12,092</u>	0 0 <u>84</u> \$ <u>84</u>	0 0 0 \$0 \$0	0 0 0 \$ <u>65,644</u>
\$0 00 00 00 00 \$_0		\$ 0 0 0 0 <u>12,092</u> \$ <u>12,092</u>	\$0 0 0 5 0 0 5 0 5 0 5 5 5	\$0 00 00 00 00 00 0 0 0 0 0 0 0 0 0 0 0	\$ 0 0 89,547 0 <u>0</u> \$ <u>89,547</u>
\$ <u>57,671</u>	\$ <u>(2,300</u>)	\$ <u>0</u>	\$ <u>79</u>	\$ <u>0</u>	\$ <u>(23,903</u>)
\$0 0 \$0	\$0 0 \$0	\$0 0 \$0	\$ 2,139 (<u>143</u>) \$ <u>1,996</u>	\$0 (<u>2,139</u>) \$ <u>(2,139</u>)	\$0 0 \$0
\$ 57,671	\$(2,300)	\$0	\$ 2,075	\$(2,139)	\$(23,903)
123,683	8,472	0	(18,567)	55	20,515



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Continued next page.

Natchitoches Parish Police Jury Combining Statement of Revenues, Expenditures and Changes in Fund Balance Nonmajor Governmental Funds Year Ended December 31, 2003

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	Special Revenue Funds							
			~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	<u></u>			CI	HC
	DO	L	0	CS	C	CIP	Head	Start
	CSBG			<u>SVP</u>	CACFP		Handicap	
Revenues:	· · ·							
Taxes-								
Ad Valorem	\$	0	\$	0	\$	0	\$	0
Intergovernmental-								
Federal Grants	164.	,768	4	1,611	15	2,436	35	5,584
State Grants		0		0		0		0
Other Grants		0		0		0		0
Charges for Services		0		0		0		0
Fines & Forfeitures		Õ		0		0		0
Interest & Miscellaneous	2	,000		92		205		0
Total Revenues	\$166		\$4	1,703	\$15	2,641	\$35	5,584
1 Otal Revenues	Φ <u>ΙΟΟ</u>	100	Ψ <u>1</u>	1,,00	* <u></u>	<u>-1v · · -</u>	+ <u></u>	1
Expenditures:								
Current-								
General Government	\$	0	\$	0	\$	0	\$	0
Public Safety	Ψ	ŏ	Ψ	Õ	*	Õ	Ť	Õ
Public Works		õ		Õ		Õ		Ő
Health & Welfare	174	,104	4	3,761	23	2,631	30	,717
Recreation & Culture	1/-	,10 <del>4</del> 0	-т,	0	40	0		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
		0		0		Ň		Ň
Economic Development	¢17A	104	¢ <u>/</u>	3,761	\$73	2,631	\$20	0,717
Total Expenditures	\$ <u>174</u>	104	⊅ <u>4.</u>	<u>,701</u>	Ф <u>2Э</u>	2,001	ф <u>с с</u>	<u>, / 1 /</u>
Excess (Deficiency) of Revenues								
Over Expenditures	\$ (7.	,336)	\$ C	<u>2,058</u> )	\$ (7	9,990)	\$ (4	,133)
	· · · · ·	<u>,,,,,,,,</u> )	+-75	<u>,,,,,,</u> ,	+ <u></u>	<u>, ,, , , ,</u> )		<u>, , , , , , , , , , , , , , , , , , , </u>
Other Financing Sources (Uses):								
Operating Transfers In	\$	0	\$	0	\$7	8,719	\$	0
Operating Transfers Out	+	0	-	0		1,562)	-	0
Total Other Financing	\$	0	\$	<u> </u>		7,157	\$	0
Total Oniol Thanong	Ψ	<u>×</u>	*	<u> </u>	+	<u> </u>	÷	
Excess (Deficiency) of Revenues and								
Other Sources Over Expenditures								
and Other Uses	\$ (7	,336)	<b>\$</b> (	2,058)	\$ (	2,833)	\$ (4	,133)
	Ψ (/	,,	Ψ (•	-,/	÷ (		÷ ( '	,/
Fund Balances (Deficit)-								
Beginning of Year	8	,459		7,769	(1	5,900)	4	,133
Dogumme of Tom	0	,		.,	(*	-,- • • )		,-**

Equity Transfers: Transfers In Transfers Out	47,592 <u>(47,592</u> )	0 0	595 <u>(595</u> )	0 0
Fund Balances (Deficit)- End of Year	\$ <u>1,123</u>	\$ <u>.5,711</u>	\$ <u>(18,733</u> )	\$ <u>0</u>

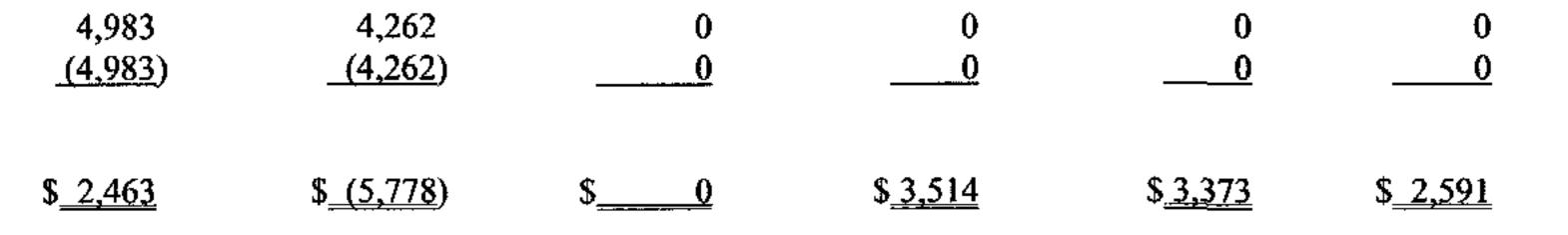
See notes to financial statements.

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# Exhibit I-2 Page 57

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		Special Reve	enue Funds		
TTA/ <u>CDA</u>	Weatherization	DOTD Section 18	OCS <u>Food Bank</u>	Elderly <u>Entertainment</u>	Senior Companion <u>Program</u>
\$0	\$0	\$0	\$0	\$0	\$0
19,124	74,423	0	0	0	96,376
0	0	159,425	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	12	0	<u>    100  </u>
\$ <u>19,124</u>	\$ <u>74,423</u>	\$ <u>159,425</u>	\$ <u>12</u>	\$ <u>0</u>	\$ <u>96,476</u>
\$0	\$0 ^	\$0	\$0	\$0	\$0
0	0	0	0	0	0
10 104	U 85.001	150.425	0.056	4 2 7 0	07 201
19,124	85,021	159,425	2,056	4,370	93,381
0	0	0	0	0	0
\$ <u>19,124</u>	\$ <u>85,021</u>	\$ <u>159,425</u>	\$ <u>2,056</u>	\$ <u>4,370</u>	\$ <u>93,381</u>
\$ <u>0</u>	\$ <u>(10,598</u> )	\$0	\$ <u>(2,044</u> )	\$ <u>(4,370</u> )	\$ <u>3,095</u>
\$0	\$0	\$0	\$ 143	\$0	\$ O
0	(499)	0	0	0	0
\$ <u>0</u>	\$ <u>(499</u> )	\$0	\$ <u>143</u>	\$ <u>0</u>	\$ <u>0</u>
\$0	\$(11,097)	\$0	\$(1,901)	\$(4,370)	\$ 3,095
2,463	5,319	0	5,415	7,743	(504)



Continued next page.

### Exhibit I-2 Page 58

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# Natchitoches Parish Police Jury Combining Statement of Revenues, Expenditures and Changes in Fund Balance Nonmajor Governmental Funds Year Ended December 31, 2003

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	Special Rev			
		Emergency	Total Nonmajor	
	Disability	Food	Governmental	
	<u>Ramps</u>	<u>&amp; Shelter</u>	<u>Funds</u>	
Revenues:				
Taxes-				
Ad Valorem	\$0	\$ 0	\$ 380,587	
Intergovernmental-				
Federal Grants	0	15,097	1,038,524	
State Grants	0	0	125,042	
Other Grants	0	0	216,472	
Charges for Services	0	0	6,728	
Fines & Forfeitures	0	0	370,484	
Interest & Miscellaneous	0	0	<u> </u>	
Total Revenues	\$ <u>0</u>	\$ <u>15,097</u>	\$ <u>2,144,830</u>	
Expenditures:				
Current-				
General Government	\$0	\$ 0	\$1,211,811	
Public Safety	0	0	81,379	
Public Works	0	0	180,696	
Health & Welfare	28,642	15,097	1,001,882	
Recreation & Culture	0	0	2,300	
Economic Development	0	Õ	12,092	
Total Expenditures	\$ 28,642	\$ <u>15,097</u>	\$ <u>2,490,160</u>	
Excess (Deficiency) of Revenues				
Over Expenditures	\$ <u>(28,642</u> )	\$ <u>0</u>	\$ <u>(345,330</u> )	
Other Eineneine Sources (Liese).				
Other Financing Sources (Uses):	¢ 11 000	¢ ^	@ EAD 401	
Operating Transfers In	\$ 44,000	\$ 0	\$ 542,481 (172,042)	
Operating Transfers Out	<u> </u>	r0	<u>(172,943</u> )	
Total Other Financing	\$ <u>44,000</u>	\$ <u>0</u>	\$ <u>369,538</u>	
Excess (Deficiency) of Revenues and				
Other Sources Over Expenditures				
and Other Uses	\$ 15,358	\$0	\$ 24,208	
Fund Balances (Deficit)-				
Beginning of Year	3,863	0	769,085	

Equity Transfers:			
Transfers In	0	0	59,946
Transfers Out	0	0	<u>(59,946</u> )
Fund Balances (Deficit)- End of Year	\$ <u>19,221</u>	\$ <u>0</u>	\$ <u>793,293</u>

#### Exhibit I-3 Page 59

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Natchitoches Parish Police Jury Statement of Revenues, Expenditures and Changes in Fund Balance-Budget (GAAP Basis) and Actual Nonmajor Governmental Funds For the Year Ended December 31, 2003

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		•	2003	Variance-	
	<u>Budgeted</u>		Actual	Favorable	
Revenues:	<u>Original</u>	<u>Final</u>	Amounts	<u>(Unfavorable)</u>	
Taxes-					
Ad Valorem	\$ 330,000	\$ 345,000	\$ 380,587	\$ 35,587	
Intergovernmental-	\$ 550,000	J J4J,000	φ 360,367	φ 33,367	
Federal Grants	1,073,041	1,162,751	1,038,524	(124,227)	
State Grants	1,072,041	122,463	125,042	2,579	
Other Grants	185,000	202,000	216,472	14,472	
Charges for Services	6,210	6,210	6,728	518	
Fines & Forfeitures	410,000	410,000	370,484	(39,516)	
Interest & Miscellaneous	12,500	8,790	<u> </u>	(1,797)	
Total Revenues	\$ <u>2,016,751</u>	\$ <u>2,257,214</u>	\$ <u>2,144,830</u>	\$ <u>(112,384</u> )	
Expenditures:					
Current-					
General Government	\$ 956,243	\$1,231,126	\$1,211,811	\$ 19,315	
Public Safety	23,425	129,525	81,379	48,146	
Public Works	0	214,459	180,696	33,763	
Health & Welfare	988,595	1,044,162	1,001,882	42,280	
Recreation & Culture	0	0	2,300	(2,300)	
Economic Development	0	0	12,092	(12,092)	
Total Expenditures	\$ <u>1,968,263</u>	\$ <u>2,619,272</u>	\$ <u>2,490,160</u>	\$ <u>129,112</u>	
Excess (Deficiency) of Revenues					
Over Expenditures	\$ <u>48,488</u>	\$ <u>(362,058</u> )	\$ <u>(345,330</u> )	\$ <u>16,728</u>	
Other Financing Sources (Uses):					
Operating Transfers In	\$ 31,689	\$ 461,480	\$ 542,481	\$ 81,001	
Operating Transfers Out	<u>(45,810)</u>	<u>(194,657</u> )	<u>(172,943</u> )	21,714	
Total Other Financing	\$ <u>(14,121</u> )	\$ <u>266,823</u>	\$ <u>369,538</u>	\$ <u>102,715</u>	
Excess (Deficiency) of Revenues and					
Other Sources Over Expenditures	ሮ ኃለጋረጣ	¢ (05.025)	¢ 14.000	ው 110 <i>ለላ</i> ን	
and Other Uses	\$ 34,367	\$ (95,235)	\$ 24,208	\$ 119,443	
Fund Balances (Deficit)-	7/0 005	760.005	7/0 00-	~	
Beginning of Year	769,085	769,085	769,085	.0	

Equity Transfers: Transfers In Transfers Out	0	0	59,946 (59,946)	59,946 (59,946)
Fund Balances (Deficit)- End of Year	\$ <u>803,452</u>	\$ <u>673,850</u>	\$ <u>793,293</u>	\$ <u>119,443</u>

# Exhibit I-4 Page 60

# Natchitoches Parish Police Jury Schedule of Compensation Paid Jury Members Year Ended December 31, 2003

Jury Member	Amount		
Joe Allen	\$ 9,600		
Woodrow Cox	9,600		
J. D. Garrett	9,600		
Calvin Hay	9,600		
William Hymes	9,600		
Gayle Roque	9,600		
Virginia Salter	2,800		
Tom Collier	9,600		
J. Mitchell	9,600		
Chris Paige	9,600		
John Salter	6,690		
Charles Huggins	_10,750		
Total	\$ <u>106,640</u>		

Exhibit I-5 Page 61

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### Natchitoches Parish Police Jury Supplementary Schedule of Expenditures of Federal Awards Year Ended December 31, 2003

Federal Grantor/Pass-Through Grantor/Program Title	Federal CFDA <u>Number</u>	Federal Assistance ID Number	Pass-Through Grantor's <u>ID Number</u>	Total Current Year Expenditures	Total A Provid <u>Subrec</u>	led to
DIRECT PROGRAMS:						
U. S. Department of Agriculture-						
Kisatchie National Forest Kisatchie National Forest-	10.666	N/A		\$ 345,990	\$	0
Public Safety	10.666	N/A		57,390		0

Federal Emergency Management Agency-

83.523	365600-001	15,097	
94.002	01SRWLA001	18,301	
94.002	01SRWLA001	25,460	
93.600	06CH0386/14	1,748,886	
93.600	06CH0386/13	365,595	
93.600	06CH0386/14	26,764	
93.600	06CH0386/13	12,953	
94.016	02SCWLA004	54,519	
94.016		38,862	
vices-			
	94.002 94.002 93.600 93.600 93.600 93.600 93.600	94.002       01SRWLA001         94.002       01SRWLA001         93.600       06CH0386/14         93.600       06CH0386/13         93.600       06CH0386/14         93.600       06CH0386/14         93.600       06CH0386/14         93.600       06CH0386/14         94.016       02SCWLA004	94.002       01SRWLA001       18,301         94.002       01SRWLA001       25,460         93.600       06CH0386/14       1,748,886         93.600       06CH0386/13       365,595         93.600       06CH0386/14       26,764         93.600       06CH0386/13       12,953         93.600       06CH0386/13       12,953         94.016       02SCWLA004       54,519         94.016       02SCWLA004       38,862

Caddo Community Action Agency-

### Head Start TTA/CDA

## Program Year2-1-03 - 1-31-0493.613NATPAR16,3240Program Year2-1-02 - 1-31-0393.613NATPAR7,7840

Continued next page.

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### Natchitoches Parish Police Jury Supplementary Schedule of Expenditures of Federal Awards-Continued Year Ended December 31, 2003

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Federal Grantor/Pass-Through <u>Grantor/Program Title</u>	Federal CFDA <u>Number</u>	Federal Assistance <u>ID Number</u>	Pass-Through Grantor's <u>ID Number</u>	 Total rrent Year penditures	Prov	Amount ided to cipients
Louisiana Department of Labor- Community Services Block Grant						
Program Year 10-1-02 - 9-30-03	93.569		2003P0079	\$ 48,421	\$	0
Program Year 10-1-03 - 9-30-04 Louisiana Department of Social Service	93.569 es-		2003P0079	153,275		0
Louisiana Housing Finance Agency	93.558		528392	87,305		0

Louisiana Housing Finance Agency Louisiana Housing Finance Agency	93.568 93.568	528392	4,757	0
Louisiana Department of Social Service Weatherization Program	S-			
Program Year 4-1-02 - 3-31-03	81.042		21,109	0
Program Year 4-1-03 - 3-31-03	81.042		68,959	0
Louisiana Department of Health & Hosp	pitals-			
Medicaid Reimbursement	93.777		4,502	0
Federal Emergency Management Agency-				
Louisiana Department of Military Affair	rs-			
Civil Defense Allotment	83.505	N/A	7,833	0
Hazard Mitigation	83.548	1437-069-0001	34,125	0
Acquisition/Elevation	83.548	1437-069-0002	102,668	0
U. S. Department of Transportation & Devel	lopment-			
Louisiana Department of Transportation & Federal Transit Admin. Section 5311 As	•			
Program Year 1-1-03 - 12-31-03	20.509	741-35-0309	159,425	159,425
Louisiana Department of Education-				
Child Care Food Program-				

# Program Year10-1-03 - 9-30-0410.55893-30270,3800Program Year10-1-02 - 9-30-0310.55893-302163,8120

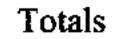




Exhibit I-6 Page 63

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Natchitoches Parish Police Jury Notes to the Schedule of Expenditures of Federal Awards Year Ended December 31, 2003

### Note 1. <u>Basis of Presentation</u>

The accompanying schedule of expenditures of federal awards includes the federal grant activity of the police jury and is presented on the modified accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations.* Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the primary government financial statements.

### Note 2. <u>Subrecipients</u>

Of the federal expenditures presented in the schedule, the police jury provided federal awards to subrecipients as follows:

Cluster/Program	Federal CFDA	Amount Provided
<u>Title</u>	<u>Number</u>	to Subrecipients
Section 5311 Assistance	20.509	\$ <u>159,425</u>

### **OTHER REPORTS**

.

## Johnson, Thomas & Cunningham

Certified Public Accountants

Eddie G. Johnson, CPA - A Professional Corporation (1962-1996)

Mark D. Thomas, CPA – A Professional Corporation Roger M. Cunningham, CPA – A Professional Corporation

321 Bienville Street Natchitoches, Louisiana 71457 (318) 352-3652 Fax (318) 352-4447

REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Jury Members of the Natchitoches Parish Police Jury

We have audited the primary government financial statements of the Natchitoches Parish Police Jury as of and for the year ended December 31, 2003, and have issued our report thereon dated June 21, 2004. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States, and the "Louisiana Governmental Audit Guide".

### Compliance

As part of obtaining reasonable assurance about whether the Natchitoches Parish Police Jury's primary government financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statements amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance that are required to be reported under Government Auditing Standards which are described in the accompanying Schedule of Findings and Questioned Costs as items 03-01 through 03-04.

### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Natchitoches Parish Police Jury's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the primary government financial statements and not to provide assurance on the internal control over financial reporting. However, we noted certain matters involving the internal control over financial reporting and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgment, could adversely affect the Natchitoches Parish Police Jury's ability to record, process, summarize, and report financial data consistent with the assertions of management in the primary government financial statements. The reportable condition is described in the accompanying Schedule of Findings and Questioned Costs as item 03-05.

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the primary government financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions, and accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe the reportable condition described above is a material weakness.

This report is intended solely for the information and use of management, others within the organization, Police Jury members, federal awarding agencies, and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties. However, under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

Johnson, Thomas & Cunningham

Johnson, Thomas & Cunningham, CPA's

June 21, 2004 Natchitoches, Louisiana

## Johnson, Thomas & Cunningham

**Certified Public Accountants** 

Eddie G. Johnson, CPA - A Professional Corporation (1962-1996)

Mark D. Thomas, CPA – A Professional Corporation Roger M. Cunningham, CPA – A Professional Corporation 321 Bienville Street Natchitoches, Louisiana 71457 (318) 352-3652 Fax (318) 352-4447

REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

To the Jury Members of the Natchitoches Parish Police Jury

### Compliance

We have audited the compliance of the Natchitoches Parish Police Jury with the types of compliance requirements described in the U. S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement that are applicable to each of its major federal programs for the year ended December 31, 2003. The Natchitoches Parish Police Jury's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the Natchitoches Parish Police Jury's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Natchitoches Parish Police Jury's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the Natchitoches Parish Police Jury's compliance with those requirements.

In our opinion, the Natchitoches Parish Police Jury complied, in all material respects, with the

# requirements referred to above that are applicable to each of its major federal programs for the year ended December 31, 2003.

### Internal Control Over Compliance

The management of the Natchitoches Parish Police Jury is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the Natchitoches Parish Police Jury's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

We noted certain matters involving the internal control over compliance and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over compliance that, in our judgment, could adversely affect the Natchitoches Parish Police Jury's ability to administer a major federal program in accordance with the applicable requirements to laws, regulations, contract, and grants. The reportable condition is described in the accompanying Schedule of Findings and Questioned Costs as item 03-05.

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with the applicable requirements of laws, regulations, contracts, and grants that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions, and accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe the reportable condition described above is a material weakness.

This report is intended solely for the information and use of management, others within the organization, Police Jury members, federal awarding agencies, and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties. However, under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

## Johnson, Thomas & Cunningham

Johnson, Thomas & Cunningham, CPA's

June 21, 2004 Natchitoches, Louisiana

Natchitoches Parish Police Jury Schedule of Findings and Questioned Costs Year Ended December 31, 2003

### SUMMARY OF AUDIT RESULTS I.

The following summarize the audit results in accordance with OMB Circular A-133:

- 1. An unqualified opinion was issued on the primary government financial statements of the Natchitoches Parish Police Jury as of and for the year ended December 31, 2003.
- The audit disclosed one reportable condition in internal control. 2.
- The audit disclosed four instances of noncompliance that are required to be reported under 3.

Government Auditing Standards.

- 4. The audit did disclose a reportable condition in internal control over major programs. We considered this finding to be related to a major program since the program involved is only administered in conjunction with a major program.
- 5. An unqualified opinion was issued on compliance for major programs.
- 6. The audit did disclose findings related to federal awards that are required to be reported under OMB Circular A-133.
- The following program was major for the year ended December 31, 2003: 7.

Head Start (CFDA #93.600)

- \$300,000 was the threshold used to distinguish Type A from Type B programs. 8.
- 9. The Natchitoches Parish Police Jury did not qualify as a low-risk auditee.

### II. FINDINGS IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The following finding relates to the financial statements and is required to be reported in accordance with Government Auditing Standards:

### Compliance-

03-1 Allowable Investments

Condition-Louisiana Statutes outline the various allowable investments that the jury may use to deposit excess funds. During the year ended December 31, 2003, interest earnings from U.S. Government Securities were deposited into the money market account of a local broker. At December 31, 2003, these funds were still being held in this money market account, which is not an allowable investment under Louisiana Statutes.

Natchitoches Parish Police Jury Schedule of Findings and Questioned Costs-Continued Year Ended December 31, 2003

Recommendation-Management should institute procedures to ensure that the Jury's investments are deposited in allowable securities.

03-2 Public Bid Law

Condition-Louisiana Statutes require that the Public Bid Law be followed for construction projects which exceed \$100,000. During the year ended December 31, 2003, and into 2004, the Jury's Road Maintenance Department constructed a new building that cost \$7,000 for architectural design and inspection and \$118,082 for construction costs for a total of \$125,082. We note that two different contractors were used to construct the building. Each contractor's portion was less than that amount which would require bids, but together, the costs exceed the bid limits. The Public Bid Law prohibits the "splitting" of contracts in order to avoid the bidding process.

Recommendation-The Jury should institute policies and procedures to ensure that applicable laws and regulations will be followed on future construction projects. In addition, as of the date of this report, there may be further action being taken on this issue by the Louisiana Legislative Auditor's Office, which may include additional recommendations by that office.

### 03-3 Open Meetings Laws

Condition-In our reading of the minutes of the Jury meetings, we noted that the Jury entered into a lease with a local not-for-profit entity, to lease the abandoned Highway Department site on a long-term commitment. The lease describes the fencing and various buildings at the site as having substantial economic value. Upon inspection of the site, we found that the fencing and all but one building had been removed. The subsequent period minutes of Jury meetings do not make mention of this material change to the contract, and an amended contract is not abstracted to the minutes.

Recommendation-Substantial actions taken concerning Jury property and/or substantial revisions to material or long-term contracts held by the Jury should be covered in regular open Jury meetings, and the actions taken and appropriate documentation should be made a part of the Jury's minutes.

03-4 Compliance with Parish Transportation Act/Capital Outlay Program

Condition-During our audit of the Jury's compliance with the Parish Transportation Act, we became aware that a road that was not included in the Jury's Capital Outlay Program was overlaid. The work was done without full Jury action amending the Capital Outlay Program to include this road.

Recommendation-The Jury should institute policies and procedures to ensure its compliance with the Capital Outlay Program portion of the Parish Transportation Act. Any deviations from the Capital Outlay Program should require action to amend the Program by the entire Jury.

Exhibit J Page 71

Natchitoches Parish Police Jury Schedule of Findings and Questioned Costs-Continued Year Ended December 31, 2003

Internal Control-

03-5 Cash Receipts for Child Care Food Program

Condition-During our audit of the Child and Adult Care Food Program of the Office of Community Services, we noted deficiencies in the internal control system related to cash receipts. The Child Care Food Program provides meals for the Head Start Program. Employees who eat these meals are charged \$2.50 per meal. We noted that beginning in September 2003 and until March of 2004, no deposits were made to the bank accounts for these meal charges. Upon further review, we could not find any documentation as to what happened to these cash collections and we were unable to arrive at a total amount misappropriated since the records relating to these collections were also missing. It is not clear whether or not the Jury is pursuing legal action for these missing deposits.

Recommendation-The cash receipt function for employee meal charges should be separated sufficiently so that not just one person handles the entire process. Collections should be reconciled to receipts daily, and turned over to the accounting department so that timely deposits will be made. In addition, procedures should be established so that management reviews these procedures to ensure that if a problem does arise, it does not continue for several months before being addressed.

Exhibit K Page 72

Natchitoches Parish Police Jury Schedule of Prior Year Audit Findings Year Ended December 31, 2003

### **Compliance Findings**

### 02-1 Allowable Investments

Condition-At December 31, 2002, the Jury had excess funds deposited in the money market account of a brokerage house, which is not allowable under Louisiana Statutes.

Current Status-This condition also existed at December 31, 2003, and is being reported as finding number 03-1.

### 02-2 Reconciliation of General Ledgers of Office of Community Services

Condition-At December 31, 2002, the various general ledgers for the Office of Community Services were not being reconciled on a monthly basis. This condition was causing reports to be filed with grantor agencies that could not be reconciled to the books of account. During the year ended December 31, 2003, this condition improved, but was not completely corrected. Management will continue to monitor the situation.

## POLICE JURY OF NATCHITOCHES PARISH

### P. O. BOX 799 • NATCHITOCHES, LOUISIANA 71458-0799 • (318) 352-2714 • FAX (318) 357-2208

**CHRIS PAIGE** PRESIDENT

TOM COLLIER, JR. VICE-PRESIDENT

**CATHERINE HAMILTON** PARISH ADMINISTRATOR

> WENDY DAVIS PARISH TREASURER

June 23, 2004

**MEMBERS:** 

Legislative Auditors State of Louisiana 1600 North Third Street DISTRICT 1 Baton Rouge, LA 70804 PAT TODD, SR.

DISTRICT 2

CHRIS PAIGE	RE: Management Response
DISTRICT 3 J. D. GARRETT	Dear Sirs:
	In response to our audit findings for the year ended December 31, 2003, the following is
DISTRICT 4	our response to these findings:
ALICE BARRIOS	Finding 03-1
DISTRICT 5	
WILLIAM HYMES	Allowable Investments
DISTRICT 6	The Jury has instituted a new procedure. The Treasurer will monitor the Jury's
CHARLES HUGGINS	investments monthly to ensure that they are in proper securities.
DISTRICT 7	<u>Finding 03-2</u>
CHARLES CLOUD	Public Bid Law
DISTRICT 8	<u>I UDIC DIU Law</u>
TOM COLLIER, JR.	The Jury declines to respond to this finding due to further action being taken on this issue by the Louisiana Legislative Auditor's office, which may include additional recommend
DISTRICT 9	recommendations by their office.
JESSIE HOFFPAUIR	$E_{i}^{i} = \frac{1}{2} = -02$
DISTRICT 10	<u>Finding 03-3</u>
DOUG MASTERS	Open Meetings Laws
DISTRICT 11	The fencing and building that were removed from the mentioned site are still in the
GALE POTTS-ROQUE	possession of the Jury and will be declared surplus property and donated at its next regular meeting. The Jury will comply with the recommendation that substantial actions

be taken concerning Jury property and/or substantial revisions to material or long-term contracts held by the Jury will be covered in regular open Jury meetings and appropriate documentation will be made part of the Jury's minutes.

### Finding 03-4

## Compliance with Parish Transportation Act/Capital Outlay Program

The Jury will comply with the recommendation submitted with this finding.

Finding 03-5

### Cash Receipts for Child Care Food Program

In response to this finding, this matter has been turned over to the District Attorney's office for further investigation. Also, the Jury will comply with the recommendation submitted with this finding.

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Sincerely,

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## **Catherine Hamilton**

Catherine Hamilton **Parish Administrator**