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Challenge & Development Center  
of Clinton, Louisiana, L.L.C. and Subsidiary  
Clinton, Louisiana  
June 30, 1998

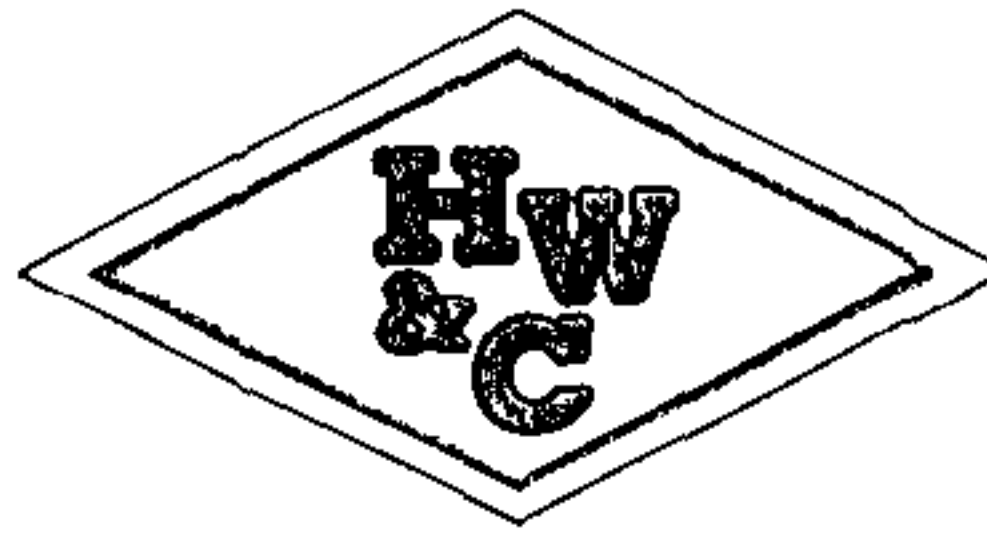
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Release Date ~~FEB 4 1999~~

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# HAWTHORN, WAYMOUTH & CARROLL, L.L.P.



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JOHN F. WAYMOUTH, C.P.A.  
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CERTIFIED PUBLIC ACCOUNTANTS

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(225) 923-3000 • FAX (225) 923-3008  
December 17, 1998

WARREN C. BEER, C.P.A.  
RETIRED  
ROBERT J. ZERNOLI, C.P.A.  
RETIRED  
CARL L. HANCOCK, C.P.A.  
RETIRED

## Independent Auditor's Report

Challenge & Development Center of Clinton,  
Louisiana, L.L.C. and Subsidiary  
Clinton, Louisiana 70722

Gentlemen:

We have audited the accompanying consolidated balance sheet of the

**Challenge & Development Center of Clinton,  
Louisiana, L.L.C. and Subsidiary  
Clinton, Louisiana**

as of June 30, 1998, and the related consolidated statements of operations, member's equity and cash flows for the year then ended. These financial statements are the responsibility of the Challenge & Development Center of Clinton, Louisiana, L.L.C. and Subsidiary's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audit in accordance with generally accepted auditing standards and Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Governmental Accounting Standards Board Technical Bulletin 98-1, "Disclosures about Year 2000 Issues", requires disclosure of certain matters regarding the year 2000 issue in order for financial statements to be prepared in conformity with generally accepted accounting principles. Such required disclosures include:

- any significant amount of resources committed to make computer systems and other electronic equipment year 2000-compliant;
- a general description of the year 2000 issue, including a description of the stages of work in process or completed as of the end of the reporting period to make computer systems and other electronic equipment critical to conducting operations year 2000-compliant; and

- the additional stages of work necessary for making the computer systems and other electronic equipment year 2000-compliant.

Challenge & Development Center of Clinton, Louisiana, L.L.C. and Subsidiary has omitted such disclosures. We do not provide assurance that Challenge & Development Center of Clinton, Louisiana, L.L.C. and Subsidiary is or will be year 2000 ready, that Challenge & Development Center of Clinton, Louisiana, L.L.C. and Subsidiary's year 2000 remediation efforts will be successful in whole or in part, or that parties with which Challenge & Development Center of Clinton, Louisiana, L.L.C. and Subsidiary does business will be year 2000 ready.

In our opinion, except for the omission of the information discussed in the preceding paragraph, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Challenge & Development Center of Clinton, Louisiana, L.L.C. and Subsidiary as of June 30, 1998, and the results of its operations and cash flows for the year then ended in conformity with generally accepted accounting principles.

In accordance with Government Auditing Standards, we have also issued a report dated December 17, 1998 on our consideration of the Challenge & Development Center of Clinton, Louisiana, L.L.C. and Subsidiary's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants.

Yours truly,

*Hawthorn, Waymouth & Carroll, L.L.P.*

**Challenge & Development Center of Clinton,  
Louisiana, L.L.C. and Subsidiary  
Consolidated Balance Sheet  
June 30, 1998**

**A s s e t s**

**Current Assets**

Cash	\$104,198
Accounts receivable	
Trade	120,113
Employer	1,612
Income tax	67,642
Prepaid expenses	<u>6,689</u>

<u>Total current assets</u>	300,254
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**Property and Equipment**

Net of accumulated depreciation	<u>822,495</u>
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<u>Total assets</u>	<u>1,122,749</u>
---------------------	------------------

**L i a b i l i t i e s   a n d   M e m b e r s '   E q u i t y (Deficit)**

**Current Liabilities**

Accounts payable	\$27,907
Accrued expenses	119,726
Notes payable - officers	<u>978,617</u>

<u>Total current liabilities</u>	1,126,250
----------------------------------	-----------

**Members' Equity (Deficit)**

(3,501)

<u>Total liabilities and members' equity</u>	<u>1,122,749</u>
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The accompanying notes are an integral part of these statements.

**Challenge & Development Center of Clinton,  
Louisiana, L.L.C. and Subsidiary  
Consolidated Statement of Operations  
Year Ended June 30, 1998**

<b>Revenue</b>		
Net trainee revenue		\$1,248,175
Administrative fee		3,700
Other		<u>2,495</u>
		<u>1,254,370</u>
<b>Expenses</b>		
Salaries		929,283
Employee		7,011
Contracted services		14,228
Supplies		35,670
General and administrative		181,520
Plant operations and maintenance		141,684
Insurance		32,203
Depreciation		44,015
Miscellaneous		<u>15,766</u>
Total operating expenses		<u>1,401,380</u>
<b>Other Expenses</b>		
Interest		<u>100,035</u>
<u>Total expenses</u>		<u>1,501,415</u>
<b>Net (Loss)</b>		<u>(247,045)</u>

The accompanying notes are an integral part of these statements.

**Challenge & Development Center of Clinton,  
Louisiana, L.L.C. and Subsidiary  
Statements of Members' Equity  
Year Ended June 30, 1998**

Balance, beginning of year as previously reported	\$266,718
Cumulative effect on prior years of retroactive restatement for accounting change (Note 2)	(23,174)
Balance, beginning of year as restated	243,544
Net loss	<u>(247,045)</u>
Ending balance	<u><u>(3,501)</u></u>

The accompanying notes are an integral part of these statements.



**Challenge & Development Center of Clinton,  
Louisiana, L.L.C. and Subsidiary  
Statement of Cash Flows  
Year Ended June 30, 1998**

<b>Cash Flows From Operating Activities</b>	
(Decrease) in net assets	(\$270,219)
Adjustments to reconcile change in net assets to net cash provided by operating activities	
Depreciation	44,015
Decrease in accounts receivable	87,748
(Increase) in other receivables	(69,285)
Decrease in prepaid expenses	1,320
Increase in accrued expenses	101,562
Increase in loans from officers	49,636
Increase in accounts payable	<u>27,907</u>
 <u>Net cash provided (used) by operating activities</u>	 <u>(27,316)</u>
 <b>Cash Flows From Investing Activities</b>	
Purchases of fixed assets	<u>(11,691)</u>
 <u>Net cash provided (used) by investing activities</u>	 <u>(11,691)</u>
 <b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	 <b>(39,007)</b>
 <b>Cash and Cash Equivalents, June 30, 1997</b>	 <u>143,205</u>
 <b>Cash and Cash Equivalents, June 30, 1998</b>	 <u>104,198</u>

**Supplemental Disclosure of Cash Flow Information**

Cash paid during the year for:	
Taxes	<u>\$67,642</u>
Interest	<u>\$16,020</u>

The accompanying notes are an integral part of these statements.



**Challenge & Development Center of Clinton,  
Louisiana, L.L.C. and Subsidiary  
Notes to Consolidated Financial Statements  
June 30, 1998**

**Note 1-Significant Accounting Policies**

A. Nature of Operations

The Challenge & Development Center of Clinton, Louisiana L.L.C. provides a highly military structured program that provides 24-hour supervision, appropriate role models, consistency, education and therapy to address and treat today's troubled adolescent males who have a history of defiant behavior and conduct disorders. The Challenge & Development Center of Clinton, Louisiana L.L.C. is taxable for federal and state income tax purposes as a corporation.

B. Consolidation Policy

The accompanying consolidated financial statements include the Center and its subsidiary, Feliciana Alternative School. Intercompany transactions and balances have been eliminated in consolidation.

C. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

D. Cash and Cash Equivalents

For purposes of the statement of cash flows, the corporation considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents.

E. Fixed Assets

Fixed assets are recorded at cost and depreciated using the straight-line method of depreciation over their useful lives.

F. Accounts Receivable

The Center considers accounts receivable to be fully collectible; accordingly, no allowance for doubtful accounts is required. If amounts become uncollectible, they will be charged to operations when that determination is made.

**Challenge & Development Center of Clinton,  
Louisiana, L.L.C. and Subsidiary  
Notes to Consolidated Financial Statements  
June 30, 1998**

**Note 1-Significant Accounting Policies (Continued)**

G. Net Trainee Service Revenue

*Trainee Service Revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered.*

H. Advertising

Advertising costs are charged to operations when incurred. Advertising expense for the year ended June 30, 1998 was \$1,891.

**Note 2-Accounting Change**

During 1998, the company changed from the cash basis to the accrual basis of accounting. The company believes that the accrual basis more accurately reflects financial position and results of operations. Members' equity has been adjusted for the effect of retroactive application of the new method.

**Note 3-Property and Equipment**

Property and equipment are as follows:

<b>Fixed assets</b>	
Land	\$10,000
Buildings	698,496
Furniture and equipment	222,739
Transportation equipment	<u>5,220</u>
	936,455
Less accumulated depreciation	<u>113,960</u>
	<u>822,495</u>

**Note 4-Concentration of Credit Risk**

At various times during the year, cash and cash equivalents on deposit with one banking institution exceeded the \$100,000 insured by the Federal Deposit Insurance Corporation. Management monitors the financial condition of the institution on a regular basis, along with their balances in cash and cash equivalents, to minimize this potential risk.

**Challenge & Development Center of Clinton,  
Louisiana, L.L.C. and Subsidiary  
Notes to Consolidated Financial Statements  
June 30, 1998**

**Note 5-Notes Payable - Officers**

Loans from officers consist of various unsecured demand notes totaling \$978,617 at June 30, 1998 with interest at 11.3%.

**Note 6-Income Taxes**

The Company has available at June 30, 1998, \$61,502 of unused operating loss carryforwards that may be applied against future taxable income. The carryforwards expire in various years from 1999 to 2114.

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December 17, 1998

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ROBERT J. ZERNOTT, C.P.A.  
RETIRED  
CARL L. HANCOCK, C.P.A.  
RETIRED

**Report on Compliance and on Internal Control over Financial  
Reporting based on an Audit of Financial Statements  
Performed in Accordance With Government Auditing Standards**

Challenge & Development Center of Clinton,  
Louisiana, L.L.C. and Subsidiary  
Clinton, Louisiana 70722

Gentlemen:

We have audited the consolidated financial statements of the Challenge & Development Center of Clinton, Louisiana, L.L.C. and Subsidiary as of and for the year ended June 30, 1998, and have issued our report thereon dated December 17, 1998, which was qualified due to the omission of the year 2000 disclosures that are required by Governmental Accounting Standards Board Technical Bulletin 98-1, "Disclosures about Year 2000 Issues". We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

Compliance

As part of obtaining reasonable assurance about whether the Challenge & Development Center of Clinton, Louisiana, L.L.C. and Subsidiary's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under Government Auditing Standards.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Challenge & Development Center of Clinton, Louisiana, L.L.C. and Subsidiary's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all

matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

This report is intended for the information of the audit committee, management and pass-through entities. However, this report is a matter of public record and its distribution is not limited.

Yours truly,

*Hawthorn, Waymouth & Carroll, L.L.P.*