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FINANCIAL STATEMENTS

HOMER MEMORIAL HOSPITAL Jane 38, 1998 and 1997

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Insurated Statements:
Independent Auditor's Report.
Statements of Hoverners and Expenses.
Statements of Changes in Fund Balance.

Donkeria Data Collection Form --ceOco--

Nation to Financial Nationicals.

Report on Contributes and on Internal Control Over Financial Reporting Based on an







We have suched the accompanion francial statement of Horar Monorial Horata. a component sais of the Town of Homer as of June 20, 1998 and 1997. These fasacial statements are the economistics of Homer

We conducted our dudies to accordance with generally accepted auditing standards and the standards applicable to financial radio contained in Communey Auditing Soundards, torsed by the Comparedict Control of the United States. Those standards require that we plan and perform the audit to obtain reasonable. assurance about whether the financial minoments are free of restoral executorance. As public include: examining on a test basis, cridence expecting the assesses and discipulate in the financial successes. As well as profusing the recent francial automore proportation. We believe that our makes provide a

In our celeirs, the financial statements referred to above, recover fields, to all regional courses, the financial Is accordance with Georgement Andring Standards, we have also based our report dated September 23,

1998, as our consideration of the Horser Memorial Hospital's internal control over financial appending and our tests of its compliance with certain provisions of laws, regulations, contracts and genus.

ASSETS 2 361 203 Investorios

HOMER MEMORIAL HOSPITAL BALANCE SHIETS

Puneid cunomos Due from health improper programs Asserts where any is binised for compre Enhancement

2 499,820 For ognimment

19,685 Major moscable conjuncti

Less accomplised description and amorateston Other Assets:

Tund Other Assets

\$ 11,297,536

HOMER MEMORIAL HOSPITAL BALANCE SHIETS - Continued June 28, 1998 and 1997

Current Alabilities:				
Accreate paralle	5	90,711	5	258,40
Accreed suscell and benefits		414,052		429,00
Accreed uncompensated absences		218,296		228,47
Due to health insurance programs		-0-		- 4
Interest pumble		-8-		1,64
Concer portion of long-torm date		145,668		106,30
Total Curron: Liabilities		955,726	-	1,094,20

 Curried parties or ing derm cert
 15000

 That Cheen Charles
 681,750

 Loop, Time Wich
 232,714

 Copied State of deplation
 323,714

 Biophial receive bench psychie
 3266,621

 3,309,144
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 ver Ankance
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 broadform
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 Temporary practical
 4
 7.366.

 Tod I well billion
 3.350.00
 17.267.00

 TOTAL LIGHELITIES AND PROPULATION
 211.207.00
 111.207.00

HOMER MEMORIAL HOSPITAL STATEMENTS OF REVENUES AND EXPENSES Years Ended June 30, 1995 and 1997.

	1998
Net Federal Service Revenue	\$ 12,003,440
Other Operating Revenue Total Horomac	71,604
Operating Expenses: Salaries and employee benefits Professional and commercial flow	6,559,292 1,384,035

Loss From Operations

Non-Operating Resease:

12,788,977 653,736 3 (350,855

193,000) 17,059 1 (5 83,262) (5 153,183)

1997

6811.204

Balance, June 20, 1986 \$ 7,996,009

Bolonce, Jane 20, 1997 Perchase of equipment with restricted funds

Discount organics over revenues

See Notes to Heavild Statements

Bolisson, Jane 20, 1998

\$ 7,243,5%

19,686 (87,262 1 \$ 7,175,320 \$ -0

19,686 1

5 18,694 C 155.185 1

-

HOMER MEMORIAL HOSPITAL

996 and 1997

Cash received on patients' accounts. Interest received Cash received from sale of means, vending, etc.	\$ 12,179,56 139,97 21.80		\$11,795,672 144,743 62,563
Cash road in salarios and benefits	(6,583,42		
Cash paid in face and samples	(4,940,00		
Cash paid in interest exposse	(206,22		295,835.1
Not Cash Provided (Ched)	661,70		(38(317)
From Non-Capital Financing Activities:			
Tancs received	350,65	5	817

 Free New Capital Financing Antivities:
 350,555
 817

 This is received
 350,555
 817

 Price Capital and Roboth Financing Antivities:
 750,000
 100,000
 100,179

 This logical and Roboth Financing Antivities:
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 110,179
 110,179

| This city of process on large terms of the city of t

| Necessis (Assessed) | Assessed | Assessed

See News to Financial Statements

HOMER MEMORIAL HOSPITAL STATEMENTS OF CASH FLOWS - Continued

Reconciliation of Net Income to Net Cash Flows From Operating Activities				
Loss from operations:	(8	683,736) < 5	280,090)
Adjustments:				
		595,274	666,537	
Provision for had dobe		706,158	459,104	
Interest received		138,979	344,741	
Decrease discreased in operating assets:				
Gross various accounts receivable, act of had debts		156,207 (1,015,994	
		82,335) C	30,113	
Propoid expenses				
Duc from health insurance programs		29,853) (445,142	
Start-up-costs		25.036		
Increase (decrease) in enemine liabilities:				
Account psyable				
Account payoral and benefits				
Account uncompounded absences		10(128.) (18,799	

3 661,998 (\$ 341,917)

Supplemental Discherares on Non-costs Princetolog Activities:

Partial 1006 the Handrid resolvand austromet for \$1,17,476 features costed from properties.

Interest psychia

Net Cash Used in Operating Activides

HOMER MEMORIAL HOSPITAL NOTES TO FINANCIAL STATEMENTS June 30, 1998, and 1997

NOTE 1, ORGANIZATION AND SEMMARY OF SIGNIFICANT ACCOUNTING FOLICIES.

are a separate and distinct body from the Selectmen of the Town of Humor. The board members serve without compensation.

Sommary of Significant Accounting Policies

Offer from flow cultimates

specific time revised or suppose. These funds at year-end consist of unspent grant funds societed from the State of Louisiana to be used for the purchase of tole-radiology equipment. During 1998, the funds were used toward the purchase of radiology equipment.

Net Parlant Service Revenue

Not praigns service revenue is reported at extinuited net realizable amounts from mulcars, third-nerty powers, and others for services replaced, including estimated extraoctive adjustments under printervener agreement with third-party nevers. Retroactive adjustments are accreed on an

Inventories represent distany and medical sepoles on hand and are valued at the latest invoice price which approximates the lower of cost (first-in, first-out method) or market.

HOMER MEMORIAL HOSPITAL NOTES TO FINANCIAL STATEMENT Jame 26, 1998 and 1997

NOTE I - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Assets Whose Use in Limited

Assets when so is intended represents cosh which has either been designated by the Board of Infection or rollech is required to be maintained superatify due to bend infections, closer, or great popularizeroses. Board designated assets may, at the board's destruction, be undesquarely used for closer purposes. Assembly superation proceed ones or of the board after the one collectation in the

Property and Egylapsees
Property and Egylapsees
Property and Egylapsees in reported at cost, and depreciation is computed using the straight-free
section. Litational stands from orange frees 5 to 35 peans on buildings and fixed epigeness and 3 to 26
groun on serverally congruence.

Property Tax Recesses
Administration or the Computer of the Property Tax Recesses
Administration or the Computer or the Computer or the Computer of the Computer or the Computer or

Hospital Director No. 2, which was conside to 1909, by the Federa Jany and approved by the Federa Jany and concerns an Supramed YS, 1909, to 1909, a term will use on property first on yourse, Energy 1907, the Energy 1909, the Energy 1909 of t

For the purpose of the statement of each flows, all each that is not finited to use is seased as each and each equivalents.

Flodged Assets.

The hespital's property and equipment is plotged as collateral on the Haspital Revenue Reads in the original amount of \$ 3,000,000.

NOTE 2 - HEALTH INSURANCE PROGRAM REIMBURSEMEN

The Dopinal participation in the Nections and Medicaid programs as a pravider of medical services to programs beneficiaries. For the years ended June 30, 1998 and 1997, 728 and 57%, negocitische, of the Hospital's patient recomment were generated by services familied to Medicare and Medicaid programs beneficiaries. A summary of the psyncera strangements follows:

program beneficiarios. A namurary of the program assesses and successes at MORGHE END MORGHIS program beneficiarios. A namurary of the program assesses at following program beneficiarios and paid at prospectively determined rans per discharge. Those rans vary according no a paides dissolitation consum that it hand on clinical dismension, and other leavers. Interior measure services certain

HOMER MEMORIAL HOSPITAL NOTES TO FINANCIAL STATEMENTS leng 30, 1998 and 1992

NOTE 2 - HEALTH INSURANCE PROGRAM REIMBERSEMENT - Continued

are just based on a cost scientescoron, enchandelpy. The Hoppilal is reinformed for our cerebrandel interes as a treatment our with the final softeness determed after solvenism of immal course parts by the Hoppilal and acids interest by an Mochon from less recentary. The Hoppilal source of the Hop

Medical. Prior is July 1, 1094, Impatent note care service readered in Medical require touristation are paid a candidated day mus for each patient day. Outputs envices are reinstead under a cost arishmenceus real-bookup. The Hasphall is enhanced at a normality market earling the final just. "Thou runs runs to adjusted by the fideal instructurity during the final just. I fast services in decreasing other and a signal of the fideal instructurity during the final just. I fast services are serviced in the services of the services of the fideal paid and analysis. The fideal paid is a final paid of the paid in the fideal paid in the paid in the fideal paid in the fideal paid in the paid in the fideal paid in the fideal paid in the paid in the fideal paid in the paid in the fideal paid in

Since July 1, 1994, the Haspital has been paid for substantially all services rendered to imparison Medical program beneficiaries under prospectively described rates, which are paid on a per dombasis. Cells incurred on excellence rendered to Medical impations which record the prospectively electromical payment rates are not recoverable from the Medicaid pregram or its beneficiaries. No changes were readed to the complicant retail beneficial.

NOTE 1. NET BY THE TREE CHARGE BETWEEN

	1998	1997
Experient charges	\$ 10,216,588	\$ 10,582,776
Outputient charges	6,565,849	9,263,734
Total patient charges	16,782,437	29,846,510
Medican and Medicald contractual adjustments	(4.776,529.) (6.198,887)
Modicaid disproportionate payments	520,021	-0-
Charky care charges fargone	(75,586) (56,845)
Administrative, IVO, and other adjustness:	(386,993) (313,699.)

HOMER MEMORIAL HOSPITAL NOTES TO FINANCIAL STATEMENTS

NOTE 4 - INDIGENT CARE

The Hospital provides services for the indigent who quility under guidelines outstituded by the Hospital. These guidelines disprishe dispitality based on income, revidency, reconocies and hospitality composition. The Hospital variation records to identify and marker the level of indigent over it receiveds. These records include the amount of channes within a Office and survived in the contract of the records and survived into the contract of the records and survived in the contract of the contr

The following information measures the level of charity care provided during the years ended have 30, 1000 and 1000.

		205	,	997
Charges forgone based on established rates	- 5	25,588	5	55,845
Determined create and expresses invested to provide				

s seems 5 18.000

NOTE 5 - EDUCATIONAL CONTRACTS RECEIVABLE

The Hospital provides educational anisomes to solved medical analysis and certain analysis with constantially again to return to the Hospital's service men after graduation. Under the tremot of their contrasts, the Hispital advances funds to make the under the production. Under the tremot of their against the property of the tensit through contradely years at a version in the Haspital. Medical analysis against Some by practicing the the Hospital across owns for a practical distribution. Medical analysis of the Haspital analysis of the Hospital across owns for a practical distribution.

The least, leckeding interest, become immediately due and possible to the Hospital if the employee or modical underst door not provide services for the Hospital for the full period of time wights the centrant. These least not closeful at current spects in the framed statement. The following is a summary of the not effective of company recordable or law 20, 1995 and 1997.

funce, beginning of year	5	435,854	5	360,168
Discritional advances		46,805		54,383
Assensement of interest on belances due		67,640		-8-
Cascolistics and represents of contracts		49,998)	1	19,489
dance, end of poor	5	499,501	5	435,054

HOMER MEMORIAL HOSPITAL NOTES TO FINANCIAL STATEMENTS June 30, 1998 and 1997

NOTE 7 - HOSPITAL REVENUE BONDS - Continued

Sinking fand requirement - the Hospital is required to make anothly deposits of \$13,000. In June, 1991, the Huspital began paying the debt in monthly installments in New of establishing a stabilist fand. Accordinate, a sinking fand is not sefficient of a bet fluxed interment.

Reserve find requirements - the biospital is required to make monthly deposits of \$ 2,161 until the final has accomplated \$ 183,200.

Contingency fand requirements - the Hospital is required to make monthly deposits of \$1,194.

Actual and required balances of the reserve fand and contingency fund as June 30, 1998 is as

Farmers Home Administration portribs the Hospital to pay on the principal and interest monthly in few of annually. The monthly purposes are applied to reduce the principal delevation paid. Assuming the continuation of monthly purposes, learn principal and interest sequinocens on the headed delet for the part for find research or address.

| Priority New | Priority | Interest | Visid | 1999 | 5 96,508 | 192,602 | 260,509 | 2000 | 96,546 | 186,942 | 285,299 | 2001 | 100,418 | 186,942 | 285,299 | 2002 | 100,870 | 194,409 | 285,309 | 2003 | 119,250 | 197,50 | 283,309 | 2003 | 119,250 | 197,50 | 283,309 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2003 | 2

TE E - PENSION PLA

All Hospital field-time corplespon participate in the Municipal Hospita/sort Estimators System, State of Lustiaine ("System"), a multiple method public couplayer solutioners system (PESC). The payroll for Hospital methody and solution of the System (in the year radiol Jano 33, 1998, was approximately \$4,841,000; the Hospital's until payroll was approximately \$5,654,000.

Monthership is mandatory as a condition of employment beginning on the date employed if the employee is on a persuancial basis working at least thirty-five forces per work, not participating in

another publicly funded retirement system, and under the age of stay at the data of employment.

The system is contacted of two plane. "Man A" combines the original plan and a supplemental plan.

IRAMER MEMORIAL HOSPITAL NOTES TO FINANCIAL STATEMENTS June 30, 1998 and 1997

NOTE 8 - PENSION PLAN - Continued

age (Bly-thre with twenty-five years of crofitable service; is ago sincy with a minimum of ran years of crofitable service or at any age with thinty or more years of crofitable service. A member of Hau B can rathe provided badde to age fifty-five with thirty years of crofitable service or is ago skey with a minimum of any years of crofitable service.

est D with thing you of chronic as age filly five, twenty gene of service all age sings, thing you of more less age only one or the source of service all agests from any effect on protringen that follows retirement option plan (BROD) for up to sove years and didn't the receipt of breaks. Upon purplication in the first configuration of the protection of the protringent of the protringent in the protringent in the first configuration of the protringent in the protringent in the protringent in the protringent in the first configuration of the protringent in the

principles in the plan may according to be options, a lamp out of the security and pull the preparable the according, it is enterwised used preparable to example the control of the preparable proposed by the board of it enterwised. The enterties benefits that the according to appeal time to the defect all restant entermines the preparable properties and the enterties of the e

Generally, the memby amount of resistance allowance for any number of Flan A as Flan II shall contain of an anatom up and as these spectors as two persons, tospositelys, of the member's final compensation multiplied by his/her years of creditable service, Eleveror, each contain conditions and the shall bear, the beeffest are limited to specified members. Beefs firm greater, for death and deathful bearing and produced in the shall be shall be beefed as an intelligence obligations to contained as an extension of the shall be shall be shall be beefed and members are contained as an extension of the shall be sha

Each participating employer of Thin A contributes as amount equal to 6,75% of each and occy member's samings. Each employer in Thin A combines 9,25% of monthly enables, "Leder thin III, each participating employer contributes an amount equal to 3,75% of each and every remember carnings. Each employer in 1960 To contributes 5,00% of meetily certifies. The System after receive 1960 of 10 of all attorious mass colleges while the genetics of Legislatus, copied for below Penals.

HOMER MEMORIAL HOSPITAL NOTES TO PINANCIAL STATEMENTS June 30, 1998 and 1997

NOTE 8 - PENSION PLAN - Conferent

Tax moneys are apportioned between Plats A and Plats II in proportion to the solution of plan participant. These additional sources of motions are used an additional complexy contribution. The observations are determined according to accounting approximates and are of assembly. The contribution supplements also for the part orded Jane 30, 1974 was approximately

The "means to which allegates" is a modellinal delibrate sensure of the primary in the of position of proper in the of position of the positio

NOTE 9 - OFF BALANCE SHEET RIS

Concentations of could

Vol. Management describes in Horsen, Lundiann, and gross credit as the services to Ex pattern, substantistly of the other are local production of the Feder. Contempt, the Republic consequences of pattern forestes papells used reflect profile an private insensation programs or particles in Record contental to scores in pastest account recorded. As Jacob 5, 198 and 1979, appearing any Section Contental to Section and pattern account recorded. As Jacob 5, 198 and 1979, appearing and Section 1980, and 1979, and 19

Cash balances At June 33, 19

\$3,691,000 that are invoked in one bank and the Londona Asset Management Frost. The corresponding bank and peol balances traked \$3,743,840. The observed the currying assents expected by the Eleophian and the bank and pool balances represents deposits and clocks which

HOMER MEMORIAL HOSPITAL NOTES TO FINANCIAL STATEMENTS June 26, 1998 and 1997

NOTE 2 - OFF BALANCE SHIPET BISKS - Continued

had not desend the hank at Jaco 30, 1998. All fands are fully accured by elsker EESC eventage or securities plotigad against the deposits. At Jaco 30, 1998, the plotigad accurities were approximately \$TRADOS in occurs of the actual deposits.

The District of adjunction upon local physicians practicing in the immediate service area for its veloce of patients. Any districts in the number of physicians from the current level can algoritizately affect locability operations.

NOTE 11 - CONTINGENCIA

ophides of measurement and the Hospital's legal counsel, the claims are without ment and the awards for damages (It any) reaching from those claims will not accord the applicable instances coverage. Therefore, the Hospital has reade no previous for a loss confequency related to those solution to the financial statements.







Hall Pinner, Cit. 2013 G. Bichelson, Cit. — self-te. South Stark, Cit. South S. Konnell, FFE Johnson, J. Teller, Cit.

REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL

To the Board of Dire

We have authorite the financial elements of Henre Memorial Haspina, a component unit of the Town of Henre as of red for the year coded from 38, 1908, and have lessed our report between shall forgrander 25, 1908. We note that the state of the applicable to financial audits contained an Government shallow formation, knowly the Comparison Contained of the United State of the State of State of the State of State of the St

Oceanine:
An part of thirting reasonable assourance about whether Homer Memorial Hospital's Insucial association are force of autorial interactions, vier performed tasts of its compliance with certain previous of lines, regulations, contrasts and grains. Accordingtion certain which could have a flewto and insurant effects on the descriptions of finescale statement are most. However, providing as a spirite on exceptions with those descriptions of the contrast and the contrast an

Increal Control Over Financial Reporting.
In planning and performing our mole, we considered Horner Memorial Hospital's internal control over

Successive regions are not solventhe are unable genomical for the purpose of repressing our regions of the function interests are to provide assume the function of the second control of the desired control of the function of the second control of the second second

This report is intended for the information of the board of directors, management, and the Legislative Andiler's Office of the State of Londsians. However, this report is a matter of public record, and its electrodates in our brained.

Haven ledoch . h. s.c

September 23, 1998

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Homor LA 71840	Long store PG ring X 19601
City tree 20	Co 500 79
Autor Collection To J. Larry Accides Administrator For College	1. Autor (1901)

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CONTINUE RELIE ACCOUNTACE

To the Board of Directors Homer Memorial Hospital Homer, Loubiana

In planting and professing the soul of the floated interments of bloom Mesonic biological for the gas condition has some considerable to interpret contrast resource in the floated fl

Board Approval of Fixed Asset Additions

more. We did not notice any board approval within the board minutes for the followed

423/98 Supherson Floor Covering X-ray floor centring \$2,378.00 This expenditure was reclassified as an equipment addition through an audit adjustment shortfore, it was not saidably pressured to the based for approval.

Hopital's Response:
This was an apparent occusight by the hospital as we normally have all additions to the outpercent occusts and major regular presenced for board approval. Since this was inhibity received as a repair supprise, it was not listed on the equipment additions schedule

Board Assessed of County Trees.

comments.

In our review of board minutes, we did not notice any approval for the line of cough (with an commenting balance of \$ 171,468 on June 36, 1998) for Dr. Eksaholt Door which

began in Neptember, 1997. Also, a signed copy of this contract could not be located who we conducted the field work of the and t.

Haspital's Ecoporat: The contract was in the hands of our attorney. We have now femilihed you a copy of this signed contract.

Cost Report Statistics

Despite the introduction of DRG's in the early 1980's, and the recent passage of the Balanced Badget Act of 1997, cost reinforcement issues can continue to have a positive franced larget on the Haspital. Association, there is sall soon for additional exhibits content in the rest few years if accorate and timely statistics are maintained.

For campa, Meeting has recently researced the interiors institute for recent recent.

As a rough of this coupled with the square florage performed by us, we recently respond or amended your cost reports for 1995 and 1996 and have received additional reinforcement of \$ 4,052 and \$ 47,726 respectively.

Examples where the accumulation of cost report statistics was lacking in the content year were in the following street:

Cost Report Statistic Comments:

168U meaks served Net majoration from July through March 1st physician actein, sinc Net majoration (Optional) Incre and resident time Net majoration

<u>Hopeful Ententian</u>.

Since Area. 1986: Bell' model have been maintained which not only include patient meab. been consistent and paste meab. We neutral and the ER physician's administrative time to potential and not necessarily required. We will startie to maintain as lay of the physician's necessarily organized and the ER. Our contract with 1531 Modelas School indicates that they are concernable for measurable starting that another of the laterus and renders. We will commentate the processing the contractions that another of the laterus and renders. We will commentate the processing the contractions that another of the laterus and renders. We will commentate the processing the contractions are the contraction of the laterus and renders. We will be consequently to mean the contraction of the contraction of the contraction of the contraction.

Y2K compliance comments

Communicial:
We understand the Hisspital is concently reviewing all computer applications to consure they are compliant with the year 2000. We necessing the continuation of this process in remain as compliance with current. Moderner requirements as well as arrelating future multiplection of the various benchmightal invariant and condemnal that the blookal.

Hospital's Engenec:
We have recently accepted the hid on a new activate opener that is YEK compatible. In
addition, we have been in contact with all known hardware and software dealers
accepted the controllers with the YEK dealers.

Supposery of Prior Year Findings

We have evidened the Haspital's exponens to little model in the previous year's management letter concerning (1) based minutes; (2) Psyroll account reconciliation; and (3) BRU orientoracount charges. Based on our review, we before the Haspital has reconsided approximate to their flashing.

We appreciate the opportunity to serve you with your accounting reach and the many contribute assented to us with visiting at the Hospital. This latter is intended solely for the benefit of management and the Hoard of Effections and in not inconduct for any other purpose.

de Maladier