

TANGIPAHOA WATER DISTRICT  
TANGIPAHOA PARISH COUNCIL  
AMITE, LOUISIANA

NOTES TO THE FINANCIAL STATEMENTS (continued)  
As of and for the Year Ended December 31, 1988

For the period of 10/01/86 through 12/30/86, the Reserve Fund monthly deposit requirement is increased from \$839 per month, to a sum of \$1,473 per month. For the period of 1/01/87 through 12/30/88, a sum of \$1,571 per month must be deposited monthly until \$376,835 has been accumulated therein. On December 28, 1982, the funds on deposit in the Reserve Fund are to be reduced to \$171,234.

As of December 31, 1986, the Rural Economic Community Development (RECD) Reserve Fund was fully funded per debt restrictions, with a balance of \$18,506.

- (D) The establishment and maintenance of the "Waterworks Depreciation and Contingency Fund" (the Contingency Fund) to care for depreciation, restoration, additions, improvements and replacements necessary to operate properly the district, by transferring from the Waterworks Revenue Fund to the regularly designated fiscal agent bank of the issuer, monthly in advance on or before the 30th day of each month of each year, the sum of \$875 per month, all as required by the government in purchasing the bond. With the issuance on December 28, 1983, of the 1989 Water Revenue Bonds and the Series 1989-A Water Revenue Bonds, the monthly deposit requirement for the Depreciation and Contingency Fund is increased from \$875 per month to \$1,569 per month. The requirement to deposit \$1,569 per month is effective January 30, 1986. Money in the Contingency Fund shall also be used to pay the principal of and the interest on any bond for the payment of which there is not sufficient money in the Sinking Fund or the Reserve Fund, but if so used, such money shall be replaced by the issuer as soon as possible thereafter out of the earnings of the System after making the required payments into the respective funds and accounts herein above set out.

If, at any time, it shall be necessary to use moneys in the Reserve Fund or the Contingency Fund as above provided for the purpose of paying principal of or interest on bonds payable as to which there would otherwise be default, then the moneys so used shall be replaced from the revenues then hereafter received, not herein above required to be used for operation and maintenance of the district or for current principal, interest and reserve requirements.

Subject to the foregoing, which are cumulative, the balance of the moneys then on deposit in the Waterworks Revenue Fund may be used by the issuer for the purpose of calling and/or paying bonds payable from the income and revenues of the district, or for such other lawful corporate purposes as the governing authority of the issuer may determine, whether or not such purposes are or are not related to the district.

All or any part of the moneys in any of the aforesaid funds and accounts described in subparagraphs (D), (E) and (F) shall, at the written request of the issuer, be invested in direct obligations of the United States of America or other obligations permitted by Louisiana law, maturing in five (5) years or less, in which event all income derived from investments in the Sinking Fund and the Reserve Fund shall be deposited in the Waterworks Revenue Fund as income and revenues of the district and all income from investments in the Contingency Fund shall be added to the Contingency Fund. Such investments shall, to the extent at any time necessary, be liquidated and the proceeds thereof applied to the purposes for which said respective funds and accounts are herein maintained.

**TANGIPAHOA WATER DISTRICT  
TANGIPAHOA PARISH COUNCIL  
AMITE, LOUISIANA**

**NOTES TO THE FINANCIAL STATEMENTS (continued)  
As of and for the Year Ended December 31, 1996**

The Series 1993-A Water Revenue Bonds, also provide funding for the "Tangipahoa Center Area" project. The Series 1993-A Bonds totaling \$133,000, were issued December 28, 1993, at an annual interest rate of 5 & 1/4 percent. As of December 31, 1996, a total of \$39,900, of the authorized \$133,000 had been received by Tangipahoa Water District. The bond is payable over a 40-year period with the payment which falls on the anniversary date of the bond (December 28, 1994) consisting of interest only. The principal and interest payment, due December 28, 1996, was \$329. Commencing on January 28, 1997, and on the 28th day of each month thereafter, to and through December 28, 2005, the payment shall consist of fully amortized monthly installments of principal and interest, estimated at \$525 per month, based on receipt by Tangipahoa Water District of the total authorized bond proceeds of \$133,000.

On August 13, 1993, the Tangipahoa Water District issued *Certificate of Indebtedness, Series 1993*, totaling \$130,000. The Certificates were issued to acquire and construct an office building for Tangipahoa Water District and to pay the costs incurred in connection with the issuance of the bonds. The bonds are payable with principal payments of \$15,000 due beginning on March 1, 1994, and due annually thereafter with a final annual installment of \$70,000, due March 1, 1998. Interest installments, at an annual interest rate of 8.0%, are due semiannually on March 1, and September 1, of each year, with the initial interest installment due March 1, 1994, and the final interest installment due March 1, 1998.

The annual requirements to amortize all debt outstanding as of December 31, 1996, including interest payments of \$8,153,054, are as follows:

Year Ending December 31,	1992 Public Revenue Bonds	1993 Certificates of Indebtedness	1995 Water Revenue Bonds	1993-A Water Revenue Bonds	Total
1997	\$ 208,141	\$ 18,538	\$ 163,796	\$ -	\$ 390,475
1998	208,141	72,000	163,796	8,029	448,966
1999	208,141	-	163,796	8,029	379,966
2000	208,141	-	163,796	8,029	379,966
2001	208,141	-	163,796	8,029	379,966
2002-2006	1,829,765	-	828,538	48,145	1,884,388
2007-2011	1,829,765	-	828,538	48,145	1,884,379
2012-2016	1,829,765	-	828,538	48,145	1,884,388
2017-2021	1,829,765	-	828,538	48,145	1,884,388
2022-2026	1,829,765	-	828,538	48,145	1,884,379
2027-2035	1,829,765	-	828,538	48,145	1,884,388
2036-2039	788,141	-	694,874	48,145	990,118
	<u>\$3,885,034</u>	<u>\$90,538</u>	<u>\$6,334,524</u>	<u>\$213,131</u>	<u>\$10,413,418</u>

TANGIPAHUA WATER DISTRICT  
TANGIPAHUA PARISH COUNCIL  
AMITE, LOUISIANA

NOTES TO THE FINANCIAL STATEMENTS (continued)  
As of and for the Year Ended December 31, 1996

5. FLOW OF FUNDS, RESTRICTIONS ON USE

The Tangipahua Water District has the following bond and reserve requirements that apply to *Revenue* Community Development (RCCD) bonds:

That all of the income and revenues derived or to be derived by the issuer from the operation of the district shall continue to be deposited in a separate and special bank account with the regularly designated fiscal agent bank of the issuer, to be established with the regularly designated fiscal agent bank of the issuer and designated as the "Waterworks Revenue Fund," said Fund to be maintained and administered as the following order of priority and for the following express purposes:

- (a) The payment of, first, all reasonable and necessary expenses of operating and maintaining the System;
- (b) The establishment and maintenance of the "Waterworks Revenue Fund and Interest Sinking Fund", sufficient in amount to pay promptly and fully the principal of and the interest on the Bond and any pari passu bonds issued hereafter in the manner provided by this resolution by transferring from the Waterworks Revenue Fund to the regularly designated fiscal agent bank of the issuer, monthly in advance on or before the 20th day of each month of each year a sum equal to the principal and interest falling due on the next principal and interest payment date together with such additional proportionate sum as may be required to pay said principal and interest on the same respectively become due. The Tangipahua Water District has decided to make these monthly payments directly to MDCD, then distributing the need for a Sinking Fund. However, subsequent to fiscal year end, the District elected to establish a Sinking Fund to accumulate funds for the interest only payments, see December 28, 1995, of \$141,245 on the 1995 Water Revenue Bond, and \$6,983 on the Series 1995-A Water Revenue Bond.
- (c) The establishment and maintenance of the "Waterworks Reserve Fund" (the *Reserve Fund*), by transferring from said Waterworks Revenue Fund to the regularly designated fiscal agent bank of the issuer, monthly in advance on or before the 20th day of each month of each year, a sum (rounded up to the nearest dollar) at least equal to five percent (5%) of the interest to be paid into the Sinking Fund provided for in paragraph (b) above, the payments into the Reserve Fund to continue until such time as there has been accumulated in the Reserve Fund a sum equal to the highest combined principal and interest falling due in any year on the bond as a Debt Service Reserve, the money in the Reserve Fund to be retained solely for the purpose of paying the principal of and interest on bonds payable from the Sinking Fund as to which there would otherwise be default. In the event that additional pari passu bonds are issued hereafter in the manner provided by this resolution, the payments into the Reserve Fund shall continue, or if the said payments have ceased because of the accumulation of the maximum amount provided above, then such payments shall be resumed, until such time as there has been accumulated in the Reserve Fund an amount of money equal to the highest combined principal and interest requirements for any succeeding twelve (12) month period on such bonds payable from the Reserve Fund.

With the issuance on December 28, 1995, of the 1995 Water Revenue Bonds and the Series 1995-A Water Revenue Bonds, requirements for Reserve Fund deposits are revised as follows:

TANGIPAHOA WATER DISTRICT  
TANGIPAHOA PARISH COUNCIL  
AMITE, LOUISIANA

NOTES TO THE FINANCIAL STATEMENTS (continued)  
As of and for the Year Ended December 31, 1996

As of December 31, 1996, the Rural Economic Community Development (RECD) Depreciation and Contingency Fund was fully bonded, per debt restrictions, with a balance of \$60,340.

Bond and Reserve requirements that apply to the 1993 Certificate of Indebtedness, are as follows:

- (c) For the payment of the principal of and the interest on the Certificates, there is hereby created a special fund to be known as "Tangipahoa Water District, Nongovernmental, Anticipation, Certificate of Indebtedness, Series 1993, Sinking Fund", said Sinking Fund to be established with the regularly designated fiscal agent bank of the issuer. The issuer shall deposit in said Sinking Fund at least three (3) days in advance of the date on which each payment of principal and/or interest falls due, funds fully sufficient to promptly pay the maturing principal and/or interest so falling due on such date. Said fiscal agent bank shall make available from said Sinking Fund to the Paying Agent for the Certificate herein authorized at least two (2) days in advance of the date on which each payment of principal and interest fall due, funds fully sufficient to pay promptly the principal and interest falling due on such date.

As of December 31, 1996, the balance in the 1993 Certificate of Indebtedness Sinking Fund was \$13,838.

- (f) In addition, there is hereby created and established a special fund to be known as the "Certificate of Indebtedness, Series 1993, Reserve Fund", said Reserve Fund to be established and maintained with regularly established and maintained fiscal agent banks or banks of the issuer. The issuer shall deposit in the Reserve Fund, contemporaneously with the delivery of the Certificates, the sum of \$33,600, which money is to be retained solely for the purpose of paying the principal of and interest on the Certificates, so to which there would otherwise be default. If at any time, it shall be necessary to use moneys in the Reserve Fund for the purpose of paying principal and interest on the Certificates, so to which there would otherwise be default, then the moneys so used shall be replaced from moneys received from thereafter received not required to pay current principal and interest requirements, it being the intention hereof that there shall, as early as possible, be at all times in the Reserve Fund the sum of \$33,600.

As of December 31, 1996, the balance in the 1993 Certificate of Indebtedness Reserve Fund was \$14,042.

#### 10. LITIGATION AND CLAIMS

As December 31, 1996, the district is involved in several litigations. All of the claims are covered by insurance, and should constitute no material loss to the district.

TANGIPAHOA WATER DISTRICT  
TANGIPAHOA PARISH COUNCIL  
AMITE, LOUISIANA  
NOTES TO THE FINANCIAL STATEMENTS (continued)  
As of and for the Year Ended December 31, 1996

**II. CONSTRUCTION COMMITMENTS**

During the fiscal year ending December 31, 1996, Tangipahoa Water District received preliminary approval, subject to the "Letter of Conditions" dated November 22, 1996, from the Rural Economic and Community Development Office, U.S. Department of Agriculture, for funding of an additional project for water system improvements. Final approval will provide funding for a loan not to exceed \$1,900,000, and will serve an estimated 500 additional water customers.

Bids were also received by the Tangipahoa Parish Council, subsequent to fiscal year end, for a water system improvements project funded by a \$600,000 Louisiana Community Development Block Grant (LCDBG). After completion and close-out of this project, responsibility for the operation and maintenance of these water system improvements will be transferred to Tangipahoa Water District.

## SUPPLEMENTARY INFORMATION

the 1990s, the number of people in the world who are under 15 years of age is expected to increase from 1.1 billion to 1.5 billion (United Nations 1998).

There are a number of reasons why the number of children in the world is increasing. One of the main reasons is that the number of children who are surviving to adulthood is increasing. This is due to a number of factors, including improved medical care, better nutrition, and a decrease in child mortality.

Another reason why the number of children in the world is increasing is that the number of children who are being born is increasing. This is due to a number of factors, including a decrease in the age at which women are having children, and an increase in the number of children who are surviving to adulthood.

The number of children in the world is increasing, and this is a cause for concern. There are a number of reasons why this is a cause for concern, including the fact that the number of children who are living in poverty is increasing, and the number of children who are being abused is increasing.

There are a number of things that can be done to help reduce the number of children in the world. One of the most important things is to improve the health care system, so that more children are surviving to adulthood. Another important thing is to improve the nutrition of children, so that they are better able to survive.

It is also important to reduce the number of children who are being born. This can be done by increasing the age at which women are having children, and by providing better education for women. This will help to reduce the number of children who are being born, and will help to reduce the number of children who are living in poverty.

The number of children in the world is increasing, and this is a cause for concern. There are a number of things that can be done to help reduce the number of children in the world, and it is important that we take action now to help reduce the number of children who are living in poverty and who are being abused.

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## Schedule 1

Cash/ Accrued Revenue at December 31, 1985	Receipts or Revenue Recognized	Disbursements/ Expenses	Cash/ Accrued Revenue at December 31, 1986
\$ <u>3,183,194</u>	\$ <u>          -</u>	\$ <u>      29,682</u>	\$ <u>3,183,512</u>
\$ <u>3,183,194</u>	\$ <u>          -</u>	\$ <u>      29,682</u>	\$ <u>3,183,512</u>
\$ <u>          -</u>	\$ <u>      12,900</u>	\$ <u>      12,900</u>	\$ <u>          -</u>
\$ <u>          -</u>	\$ <u>1,815,000</u>	\$ <u>1,817,080</u>	\$ <u>          -</u>
\$ <u>          -</u>	\$ <u>1,848,900</u>	\$ <u>1,849,980</u>	\$ <u>          -</u>
\$ <u>3,183,194</u>	\$ <u>1,848,900</u>	\$ <u>1,879,562</u>	\$ <u>3,183,512</u>



**Tungjohan Water District**  
**Tungjohan Parks Council**  
**Notations, Locations**

Schedule 3

**Supplemental Information Schedule**  
**as of and for the Year Ended December 31, 1996**

**SCHEDULE OF INSURANCE**

Insurance Company	Coverage	Amount	Period
<b>Unity Insurance Company</b> Policy Number PCL0061314	<b>Liability:</b> Directors & Officers	\$1,000,000	01/01/96 - 01/01/97
<b>Commercial Union Insurance Company</b> Policy Number MRC498110	<b>Business Automobile:</b> Liability Uninsured Motorist Non-owned and Hired Auto Comprehensive Deductible Collision Deductible	\$200,000 \$200,000 \$200,000 \$100 \$150	01/01/96 - 01/01/97
<b>American Central Insurance Company</b> Policy Number MRC-971103 01 28	<b>Bodily Injury:</b> Each Accident Disease - Each Employee Disease - Policy Limit	\$100,000 \$500,000 \$500,000	01/01/96 - 01/01/97
<b>American Central Insurance Company</b> Policy Number MRC490076	<b>Commercial Package Policy:</b> General Liability: General Aggregate Products & Completed Operations Each Occurrence Personal Injury & Advertising Employee Dishonesty - Broadest Fire Coverage Limit Medical Payments Property-Robbery & Contents	\$2,000,000 \$1,000,000 \$200,000 \$200,000 \$250,000 \$25,000 \$5,000 \$1,500,000	01/01/96 - 01/01/97
<b>Fidelity &amp; Deposit Company of Maryland</b> Policy Number CCI-002156	<b>Employee Dishonesty Coverage:</b> President Treasurer Secretary Manager Clerks Clerk Clerk Clerk Clerk	\$175,000 \$175,000 \$20,000 \$20,000 \$25,000 \$25,000 \$25,000 \$25,000 \$25,000	01/01/96 - 01/01/97
<b>American Central Insurance Company</b> Policy Number MRC0250449	<b>Commercial Umbrella:</b> General Aggregate Limit (Other Than Products - Completed Operations Bodily Injury by Directors And Automobile) Products - Completed Operations Aggregate Limit Bodily Injury by directors aggregate limit Each Occurrence Limit	\$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000	01/01/96 - 01/01/97

The accompanying notes are an integral part of these statements.

**TANGIPAHOLA WATER DISTRICT**  
**TANGIPAHOLA PARISH COUNCIL**  
**AMITE, LOUISIANA**  
**NOTES TO THE FINANCIAL STATEMENTS (continued)**  
**As of and for the Year Ended December 31, 1990**

3. Organizations for which the reporting entity financial statements would be misleading if data of the organization is not included because of the nature or significance of the relationship.

Because the Tangipahola Parish Council appoints the governing board, has the ability to significantly influence operations and the scope of public services it within the parish council, the district was determined to be a component unit of the Tangipahola Parish Council, the financial reporting entity. The accompanying financial statements present information only on the funds maintained by the district and do not present information on the parish council, the general government services provided by first governmental unit, or the other governmental units that comprise the governmental reporting entity.

**C. FUND ACCOUNTING**

The Tangipahola Water District is organized and operated on a fund basis whereby a self-balancing set of accounts (Enterprise Fund) is maintained that comprises its assets, liabilities, fund equity, revenues, and expenses. The operations are financial and operated in a manner similar to a private business enterprise, where the intent of the governing body is that the cost (expenses, including depreciation) of providing services on a continuing basis be financial or recovered primarily through user charges.

**D. BASIS OF ACCOUNTING**

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. The Enterprise Fund is accounted for on a flow of economic resources measurement focus and determination of net income and capital maintenance. With this measurement focus, all assets and all liabilities associated with the operation of this fund are included on the balance sheet. The Enterprise Fund uses the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized at the time liabilities are incurred. Interest on revenue bonds, proceeds of which are used in financing the construction of certain assets, is capitalized during the construction period.

**E. CASH AND CASH EQUIVALENTS AND INVESTMENTS**

Cash includes amounts in demand deposits, interest-bearing demand deposits, and money market accounts. Cash equivalents include amounts in time deposits and those investments with original maturities of 90 days or less. Under state law, the district may deposit funds in demand deposits, interest-bearing demand deposits, money market accounts, or time deposits with state banks organized under Louisiana law and national banks having their principal offices in Louisiana.

**F. INVENTORIES**

Inventories consist of materials and supplies and are recorded at an expense when consumed. Inventories are valued at cost using the first-in, first-out method.

**G. PREPAID ITEMS**

Prepaid items consist of prepaid insurance premiums.

Tangipahoa Water District  
Tangipahoa Parish Council  
Natchitoches, Louisiana

Schedule 4

SCHEDULE OF WATER RATES  
As of and for the Year Ended December 31, 1996

LISTING OF CUSTOMERS BY TYPE SERVICE

<u>TYPE SERVICE</u>	<u>NUMBER OF CUSTOMERS</u>
RESIDENTIAL	4,987
COMMERCIAL	258
APARTMENTS	145
TOTAL CUSTOMERS	<u>5,390</u>

SCHEDULE OF WATER RATES

<u>TYPE SERVICE</u>	<u>BASE RATE</u>	<u>COST PER 1,000 GALLONS ABOVE BASE RATE</u>
RESIDENTIAL METERED	\$5.00 FIRST 2,500 GALLONS;	\$1.25 OVER FIRST 2,500 GALLONS
RESIDENTIAL FLAT RATE	\$12.00 PER RESIDENCE	-
COMMERCIAL:		
1" METER	\$20.00 FIRST 10,000 GALLONS;	\$1.25 OVER FIRST 10,000 GAL.
1 & 1/2" METER	\$40.00 FIRST 20,000 GALLONS;	\$1.25 OVER FIRST 20,000 GAL.
2" METER	\$60.00 FIRST 30,000 GALLONS;	\$1.25 OVER FIRST 30,000 GAL.
3" METER	\$80.00 FIRST 40,000 GALLONS;	\$1.25 OVER FIRST 40,000 GAL.
4" METER	\$100.00 FIRST 50,000 GALLONS;	\$1.25 OVER FIRST 50,000 GAL.
APARTMENTS:		
METERED	\$7.50 PER UNIT FIRST 1,500 GAL.	\$1.25 OVER FIRST 1,500 GAL.
UNMETERED	\$12.00 PER APARTMENT	
SCHOOLS	TO BE RATED AS COMMERCIAL.	

The accompanying rates are an integral part of these statements.

**BRUCE HARBELL & CO.**  
CERTIFIED PUBLIC ACCOUNTANTS  
*a professional corporation*

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RENTAL CAR SERVICE  
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MEMBERS  
American Institute of CPAs  
Society of Louisiana CPAs

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL STRUCTURE BASED ON AN  
AUDIT OF COMPONENT UNIT FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE  
WITH GOVERNMENT AUDITING STANDARDS**

Board of Commissioners  
Tangipahoa Water District  
Tangipahoa Parish Council  
Natchitoches, Louisiana 70451

We have audited the component unit financial statements of the Tangipahoa Water District, Louisiana, as of and for the years ended December 31, 1998 and 1995, and have issued our report thereon dated February 22, 1997.

We conducted our audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, issued by the Comptroller General of the United States, and the provisions of Office of Management and Budget Circular A-128, *Audit of State and Local Governments*. These standards and OMB Circular A-128 require that we plan and perform the audit to obtain reasonable assurance about whether the component unit financial statements are free of material misstatement.

The management of Tangipahoa Water District, Louisiana, is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are recorded in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with generally accepted accounting principles. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions, or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the component unit financial statements of the Tangipahoa Water District, Louisiana, for the years ended December 31, 1998 and 1995, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the component unit financial statements and not to provide assurance on the internal control structure. Accordingly, we do not express such an opinion.

Tangipahoa Parish Council  
Baton Rouge, Louisiana

Schedule E

Supplemental Information Schedule  
For the Year Ended December 31, 1996

COMPENSATION PAID BOARD MEMBERS

	<u>Amount</u>
Dustin Davidge	\$ 2,800
Gary Harbison	1,800
Charles Harbison	2,700
Dr. J. L. Garrett	2,000
Joe Carlin	1,700
Burke Graham	1,900
Larry Byatt	1,400
John Jackson	700
Larry McDaniel	700
Billy Story	400
Brett Thompson	<u>2,100</u>
	\$ <u>17,100</u>

The accompanying notes are an integral part of these statements.

Tangipahoa Water District  
Tangipahoa Parish Council  
Comparative Statement of Cash Flows - Proprietary Fund Type  
For the Years Ended December 31, 1998 and 1999

	Enterprise Fund	
	1998	1999
<b>Cash Flows From Operating Activities</b>		
Operating Income	\$ 258,834	\$ 388,827
Adjustments to Reconcile Net Operating Income to Cash Provided by Operating Activities:		
Depreciation	248,978	347,964
Bond Issue Cost Amortization	3,116	3,418
Bond Debt Expense	(12,704)	(4,820)
Settlement of Claims	-	18,333
(Increase) Decrease in Accounts Receivable	14,358	(24,854)
(Increase) Decrease in Accounts Billings	(28,137)	(2,637)
(Increase) Decrease in Due From Other Governments	(34)	(88)
(Increase) Decrease in Inventory	16,781	(4,233)
(Increase) Decrease in Customer Deposits Receivable	-	4,290
(Increase) Decrease in Prepaid Insurance	(2,373)	(17,877)
Increase (Decrease) in Accounts Payable	2,622	(16,674)
Increase (Decrease) in Construction Accounts Payable	(128,928)	128,928
Increase (Decrease) in Sales Tax Payable	191	447
Increase (Decrease) in Accrued Wages	12,888	1,521
Increase (Decrease) in Payroll Taxes Payable	355	480
Increase (Decrease) in Payable to Engineer	-	(28,136)
Increase (Decrease) in Due To Other Governments	(168)	2,727
Increase (Decrease) in Retainage Payable	(123,344)	135,796
Increase (Decrease) in Interest Payable	3,327	(168)
Increase (Decrease) in Customer Deposits Payable	23,260	2,888
Increase (Decrease) in Liability for Connection Fees	(24,358)	24,358
Net Cash Provided (Used) by Operating Activities	<u>226,614</u>	<u>758,788</u>
<b>Cash Flows From Noncapital Financing Activities</b>		
Recovery of Bad Debts	769	562
Net Cash Provided (Used) by Noncapital Financing Activities	<u>769</u>	<u>562</u>
<b>Cash Flows From Capital and Related Financing Activities</b>		
Proceeds From RFD Bond	948,980	1,728,808
Proceeds From Sale of Fixed Assets	46,049	-
Proceeds From Contributions	23,480	63,827
Payment For Capital Acquisitions	(1,087,127)	(2,243,818)
Principal Payments - RFD Bond	(24,082)	(28,652)
Principal Payments - Certificate of Indebtedness	(17,088)	(17,898)
Interest Payments	(184,364)	(182,518)
Net Cash Provided (Used) by Capital and Related Financing Activities	<u>(284,252)</u>	<u>(675,615)</u>

(Continued)

The accompanying notes are an integral part of these statements.

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**TANGIPAHUA WATER DISTRICT  
TANGIPAHUA PARISH COUNCIL**

**ANNUAL FINANCIAL REPORT  
DECEMBER 31, 1996**

Under provisions of state law, this report is a public document. A document that contains information identified as the "records" of a resident, contractor or other person or public officials. The report is available for public inspection at the Central Repository of the Legislative Auditor and, where appropriate, at the office of the parish clerk of court.

Released Date: 4-2-97

Tangipahoa Water District  
Tangipahoa Parish Council  
Annual Financial Report  
December 31, 1986

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**INDEPENDENT AUDITOR'S REPORT**

Board of Commissioners  
Tangipahoa Water District  
Tangipahoa Parish Council  
Natchitoches, Louisiana 70451

We have audited the accompanying component unit financial statements of the Tangipahoa Water District, Louisiana, as of and for the years ended December 31, 1996 and 1995. These component unit financial statements are the responsibility of the Tangipahoa Water District's management. Our responsibility is to express an opinion on these component unit financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards, Government Auditing Standards, issued by the Comptroller General of the United States, and OMB Circular A-118, *Audit of State and Local Governments*. Those standards and OMB Circular A-118 require that we plan and perform the audit to obtain reasonable assurance about whether the component unit financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the component unit financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall component unit financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the component unit financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the Tangipahoa Water District, Louisiana, as of December 31, 1996 and 1995, and the results of its operations and the cash flows of its proprietary fund type for the periods then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the component unit financial statements taken as a whole. The schedules listed in the table of contents are presented for the purpose of additional analysis and are not a required part of the component unit financial statements of the Tangipahoa Water District, Louisiana. Such information has been subjected to the auditing procedures applied in the audit of the component unit financial statements and, in our opinion, is fairly presented in all material respects in relation to the component unit financial statements taken as a whole.



Bruce Harrell & Company, CPAs  
A Professional Accounting Corporation

February 22, 1997

**BRUCE HARRELL & CO.**  
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**INDEPENDENT AUDITOR'S REPORT ON SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE**

Board of Commissioners  
Tangipahoa Water District  
Tangipahoa Parish Council  
Hattisburg, Louisiana 70451

We have audited the component unit financial statements of the Tangipahoa Water District, Louisiana, as of and for the years ended December 31, 1996 and 1995, and have issued our report thereon dated February 22, 1997. These component unit financial statements are the responsibility of the Tangipahoa Water District's management. Our responsibility is to express an opinion on these component unit financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards, Government Auditing Standards, issued by the Comptroller General of the United States, and the provisions of Office of Management and Budget Circular A-129, *Audit of State and Local Governments*. These standards and OMB Circular A-129 require that we plan and perform the audit to obtain reasonable assurance about whether the component unit financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the component unit financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Our audit was conducted for the purpose of forming an opinion on the component unit financial statements of the Tangipahoa Water District, Louisiana, taken as a whole. The accompanying schedule of federal financial assistance is presented for purposes of additional analysis and is not a required part of the component unit financial statements. The information in that schedule has been subjected to the auditing procedures applied in the audit of the component unit financial statements and, in our opinion, is fairly stated in all material respects in relation to the component unit financial statements taken as a whole.



Bruce Harrell and Company, CPAs  
A Professional Accounting Corporation

February 23, 1997

Tangipahoa Water District  
Tangipahoa Parish Council  
Comparative Balance Sheet - Proprietary Fund Type  
December 31, 1996 and 1995

Assets	Proprietary Fund	
	1996	1995
<b>Current Assets:</b>		
Cash	\$ 35,351	\$ 34,441
Accounts Receivable (Net)	183,094	177,412
Accrued Billings	62,640	32,126
Due From Other Governments	346	732
Inventory	49,452	43,171
Prepaid Insurance	40,888	37,857
Total Current Assets	<u>371,551</u>	<u>366,139</u>
<b>Restricted Assets:</b>		
Cash - Customer Deposits	232,251	232,229
Cash - Capital Improvements	128,810	151,876
Cash - RECD Bond Depreciation and Contingency	66,349	49,458
Cash - RECD Bond Reserve	58,526	59,828
Cash - Certificate of Indebtedness Sinking	13,838	13,837
Cash - Certificate of Indebtedness Reserve	14,947	13,738
Cash - Pumpkin Center Construction	28,651	2,498
Cash - Pumpkin Center Easement	11,638	11,790
Cash - Pumpkin Center	16,899	-
Cash - Robertson Road Easement	3,858	3,450
Cash - Potholes/curbs Debt Easement	21,818	21,861
Total Restricted Assets	<u>607,256</u>	<u>613,278</u>
<b>Property, Plant, and Equipment:</b>		
Land	111,867	111,800
Plant and Equipment	16,827,584	7,489,804
Construction in Progress	38,715	2,388,218
Total Property, Plant, and Equipment	<u>17,978,166</u>	<u>10,000,822</u>
Less: Accumulated Depreciation	(5,818,219)	(4,282,278)
Net Property, Plant, and Equipment	<u>12,159,947</u>	<u>5,718,544</u>
<b>Other Assets:</b>		
Utility Deposits	765	765
Bond Issue Cost	31,186	52,522
Total Other Assets	<u>31,951</u>	<u>53,287</u>
Total Assets	<u>\$ 10,059,899</u>	<u>\$ 9,251,887</u>

(Continued)

The accompanying notes are an integral part of these statements.

Tangipahoa Water District  
Tangipahoa Parish Council  
Comparative Balance Sheet - Proprietary Fund Type  
December 31, 1998 and 1997

Liabilities and Fund Equity	Balance per Fund	
	1998	1997
<b>Liabilities:</b>		
<b>Current Liabilities (Payable From Current Assets):</b>		
Accounts Payable	\$ 39,494	\$ 36,832
Construction Accounts Payable	-	128,000
Sales Tax Payable	3,666	3,465
Accrued Wages	10,593	4,875
Payroll Tax Payable	1,556	1,582
Due to Other Governments	24,623	25,190
Retainage Payable - Pumpkin Center	10,600	135,756
<b>Total Current Liabilities (Payable From Current Assets)</b>	<u>107,062</u>	<u>345,430</u>
<b>Current Liabilities (Payable From Restricted Assets):</b>		
Accrued Interest Payable - RECD Bond	13,896	7,600
Accrued Interest Payable - Certificate of Indebtedness	-	2,000
Customer Deposits Payable	237,183	231,620
Current Portion of RECD Bond	59,878	26,607
Current Portion of Certificate of Indebtedness	15,800	15,800
Liability for Commission Fees	-	24,150
<b>Total Current Liabilities (Payable From Restricted Assets)</b>	<u>337,657</u>	<u>347,177</u>
<b>Long-Term Liabilities:</b>		
Bonds Payable - Original System	3,131,567	3,166,587
Bonds Payable - Pumpkin Center #1	22,323	20,000
Bonds Payable - Pumpkin Center #2	1,728,450	1,805,000
Certificate of Indebtedness	78,800	85,000
<b>Total Long-Term Liabilities</b>	<u>5,051,140</u>	<u>5,086,587</u>
<b>Total Liabilities</b>	<u>6,445,717</u>	<u>6,779,307</u>
<b>Fund Equity:</b>		
Paid-in Capital	8,308	8,308
Contributed Capital	3,858,176	3,044,776
Less: Accumulated Amortization	(628,799)	(171,387)
Net Paid-in and Contributed Capital	<u>3,437,685</u>	<u>2,981,697</u>
<b>Retained Earnings:</b>		
Reserved for Capital Improvements	128,814	150,808
Reserved for RECD Bond Reserve	38,520	39,838
Reserved for RECD Bond Depreciation and Contingency	60,940	60,438
Reserved for Certificate of Indebtedness	15,838	13,750
Unreserved Retained Earnings	378,258	678,838
<b>Total Retained Earnings</b>	<u>628,370</u>	<u>943,672</u>
<b>Total Fund Equity</b>	<u>4,066,055</u>	<u>3,925,369</u>
<b>Total Liabilities and Fund Equity</b>	<u>\$ 10,511,772</u>	<u>\$ 10,704,676</u>

(Continued)

The accompanying notes are an integral part of these statements.

**TANGIPAHOA WATER DISTRICT  
TANGIPAHOA PARISH COUNCIL  
AMITE, LOUISIANA**

**NOTES TO THE FINANCIAL STATEMENTS (continued)  
As of and for the Year Ended December 31, 1996**

These deposits are stated at cost, which approximates market. Under strict law, these deposits (or the resulting cash balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The market value of the pledged securities plus the federal deposit insurance must at all times equal the amount on deposit with the fiscal agent. These securities are held in the name of the pledging fiscal agent bank in a holding or custodial bank that is mutually acceptable to both parties. At December 31, 1996, the district has \$625,360 in deposits (pledged bank balances). These deposits are insured from risk by \$180,000 of federal deposit insurance and \$525,360 of securities held by the custodial bank in the name of the fiscal agent bank (GAAP Category 3).

Even though the pledged securities are considered uncollateralized (Category 3) under the provisions of GAAP Statement 1, Louisiana Revised Statute 39:1229 imposes a statutory requirement on the custodial bank to advertise and sell the pledged securities within 18 days of being notified by the district that the fiscal agent has failed to pay deposited funds upon demand.

**3. RECEIVABLES**

The following is a summary of receivables at December 31, 1996:

Current	\$ 93,344
31 - 60	18,217
61 - 90	1,350
Over 90	
Total	112,911
Less: Allowance for Uncollectible Accounts	(2,000)
Net Accounts Receivable	110,911

All customer receivables are reported at gross value and reduced by the portion that is expected to be uncollectible. The Board of Commissioners of Tangipahoa Water District established a monthly allowance for uncollectible accounts, based on .75% of gross water sales, the amount based on past experience in customer collections. Periodically, the Board reviews the aging of receivables and determines the actual amount uncollectible. For board approved, uncollectible amounts are written off against accounts receivable, and the allowance for doubtful accounts is adjusted to a reasonable estimate of uncollectibility. For the fiscal year ending December 31, 1996, the district had recorded \$12,324 in bad debt expense.

Estimated unbilled revenues are recognized at the end of each fiscal year on a pro-rata basis. The estimated amount is based on billing during the month following the close of the fiscal year. Accrued billings at December 31, 1996, totaled \$62,643.

**4. RESTRICTED ASSETS**

At December 31, 1996, the district had restricted assets totaling \$287,256 as follows:

## Tangipahoa Water District

## Proprietary Fund Type

## Tangipahoa Parish Council

## Statement of Revenues, Expenses, and Changes in Unreserved Retained Earnings (Budget and Actual)

For the Year Ended December 31, 1996

And Actual for the Year Ended December 31, 1995

	Enterprise Fund			
	Budget 1996	Actual 2096	Variance Favorable (Unfavorable)	Actual 1995
Depreciation	\$ 278,000	\$ 248,000	\$ 30,000	\$ 267,804
Office Annual	1,800	3,338	(1,738)	1,800
Chlorination	18,000	19,885	(1,885)	-
Amortization of Bond Issue Costs	1,300	1,416	(48)	1,416
Miscellaneous	700	887	(187)	202
Total Operating Expenses	<u>313,200</u>	<u>283,656</u>	<u>118,748</u>	<u>281,228</u>
Operating Income (Loss)	<u>278,282</u>	<u>218,608</u>	<u>(21,140)</u>	<u>308,822</u>
Nonoperating Revenues (Expenses)				
Interest Income	18,700	17,094	1,606	18,828
Recovery of Bad Debts	1,000	389	611	958
Settlement of Claims	-	-	-	15,257
Gain on Sale of Fixed Assets	-	42,126	42,126	-
Interest Expense	(265,000)	(184,386)	80,614	(182,538)
Bad Debt Expense	(2,180)	(12,124)	10,000	(1,838)
Total Nonoperating Revenues (Expenses)	<u>(265,000)</u>	<u>(137,121)</u>	<u>115,136</u>	<u>(160,380)</u>
Net Income (Loss)	\$ <u>22,282</u>	<u>121,417</u>	\$ <u>94,005</u>	<u>148,442</u>
Unreserved Retained Earnings, Beginning		578,820		580,252
Amortization of Contributed Capital		84,412		84,412
(Increase) Decrease in Unreserved Retained Earnings:				
Reserved for Bond Payments		(18,700)		(11,888)
Reserved for Bond Depreciation		(19,885)		(21,222)
Reserved for Certificate of Anticipation		(2,088)		(222)
Reserved for Capital Improvements		126,282		(126,128)
Unreserved Retained Earnings, Ending	\$	<u>678,556</u>	\$	<u>678,520</u>

(Continued)

The accompanying notes are an integral part of these statements.

**TANGIPAHOLA WATER DISTRICT  
TANGIPAHOLA PARISH COUNCIL  
AMITE, LOUISIANA**

**NOTES TO THE FINANCIAL STATEMENTS (continued)  
As of and for the Year Ended December 31, 1996**

employee contributions, up to 5% of gross wages, for the fiscal year ending December 31, 1996. The contribution by the employer will be re-established by the Board of Commissioners before the beginning of each fiscal year. Under the terms of the State of Louisiana Public Employees Deferred Compensation Plan, an employee may contribute up to a maximum of 15% of adjusted gross income, not to exceed \$7,500 per calendar year. A special "catch-up" provision may be used to save up to \$15,000 per year for the three years prior to retirement.

As reported by the State of Louisiana Deferred Compensation Program, for fiscal year ending December 31, 1996, the aggregate account balance of employees of Tangipahola Water District participating in the plan was \$55,000, with \$14,118 in total employer contributions in 1996.

**8. LONG-TERM LIABILITIES**

The following is a summary of the long-term liability transactions during the year:

	1992 Revenue Bonds	1993 Certificate of Indebtedness	1995 Water Revenue Bonds	1996 Series 1993-A Revenue Bonds	Total
<b>Long-Term Liabilities</b>					
Payable at					
Beginning of Year	\$ 3,183,184	\$ 100,000	\$ 1,818,800	\$ 10,000	\$ 5,122,084
Additions	-	-	957,800	12,800	948,800
Deletions	(28,852)	(13,800)	(9,577)	(100)	(62,329)
<b>Long-Term Liabilities</b>					
Payable at					
End of Year	<u>\$ 3,164,332</u>	<u>\$ 86,200</u>	<u>\$ 2,756,823</u>	<u>\$ 22,698</u>	<u>\$ 6,030,053</u>

A detailed listing of general long-term liabilities follows:

As of December 31, 1996, the Tangipahola Water District has three Bond Economic Community Development (BECED) Revenue Bonds. The original bond was issued on December 28, 1992, at \$3,210,000, at an annual interest rate of 5.5% per annum. These bonds are payable in monthly, fully amortized payments of principal and interest of \$17,085, with the payments falling due on the 15th day of each month beginning January 28, 1993, and ending December 28, 2002.

The two remaining water revenue bonds, consisting of the 1993 Water Revenue Bonds, and the Series 1993-A Bonds, provide funding for construction improvements for the BECED project entitled "Pangolin Center Area" project. As of December 31, 1996, the project is in the construction phase, although the bonds were issued December 31, 1996. The balance of the bond issues, up to the authorized bond issue amount, will be provided directly from the BECED office, based on construction progress invoices. The 1993 Water Revenue Bonds totaling \$2,756,800, were issued December 28, 1995, at an annual interest rate of 5-8/16 per cent. As of December 31, 1996, all of the authorized \$2,756,800 had been received by Tangipahola Water District. The bond is payable over a 40-year period with the payment which falls on the anniversary date of the bond (December 28, 1996) consisting of principal and interest of \$120,715. Commencing on January 28, 1997, and on the 28th day of each month thereafter, to and through December 28, 2035, the payments shall consist of fully amortized monthly installments of principal and interest, estimated at \$13,642 per month, based on receipt by Tangipahola Water District of the total authorized bond proceeds of \$2,756,800.

Tangipahoa Water District  
 Tangipahoa Parish Council  
 Comparative Statement of Cash Flows - Proprietary Fund Type  
 For the Years Ended December 31, 1996 and 1995

Statement C (Continued)

	Enterprise Fund	
	1996	1995
Cash Flows From Investing Activities		
Interest Income	\$ 17,804	\$ 18,620
Net Cash Provided (Used) by Investing Activities	17,804	18,620
Net Cash Increase (Decrease)	(47,204)	142,858
Cash, Beginning	658,211	246,813
Cash, Ending	\$ 611,007	\$ 389,671

(Continued)

The accompanying notes are an integral part of these statements.



TANGIPAHUA WATER DISTRICT  
TANGIPAHUA PARISH COUNCIL  
AMITE, LOUISIANA  
NOTES TO THE FINANCIAL STATEMENTS  
As of and for the Year Ended December 31, 1996

## INTRODUCTION

On August 3, 1992, the Tangipahua Parish Council voted to create a parish wide water district effective November 16, 1992, in accordance with Louisiana Revised Statute 33:2817, thus creating the Tangipahua Water District. The purpose of the Tangipahua Water District was to consolidate Second Ward Water District, Fourth Ward Water District and Water Works District Number 1, which were active water districts. The Tangipahua Water District is governed by a board of commissioners consisting of seven members. The board is appointed by the parish council and paid according to the number of meetings attended. The Tangipahua Water District encompasses all non-incorporated portions, with a few exceptions for some previously franchised areas of Tangipahua Parish.

## I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### A. BASIS OF PRESENTATION

The accompanying financial statements of the Tangipahua Water District have been prepared in conformity with *Generally Accepted Accounting Principles (GAAP)* as applied to governmental units. The *Governmental Accounting Standards Board (GASB)* is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

### B. REPORTING ENTITY

As the governing authority of the parish, for reporting purposes, the Tangipahua Parish Council is the financial reporting entity for Tangipahua Parish. The financial reporting entity consists of (a) the primary government (parish council), (b) organizations for which the primary government is financially accountable, and (c) other organizations for which status and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

Government Accounting Standards Board Statement No. 14 established criteria for determining which component units should be considered part of the Tangipahua Parish Council for financial reporting purposes. The basic criterion for including a potential component unit within the reporting entity is financial accountability. The GASB has set forth criteria to be considered in determining financial accountability. This criteria includes:

1. Appointing a voting majority of an organization's governing body, and
  - a. The ability of the parish council to impose its will on that organization and/or
  - b. The potential for the organization to provide specific financial benefits to or impose specific financial burdens on the parish council.
2. Organizations for which the parish council does not appoint a voting majority but are fiscally dependent on the parish council.

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This report is intended for the information of management, the Legislative Auditors, the Fiscal Economic Community Development and the Federal Cognizant Agency. However, this report is a matter of public record and its distribution is not limited.

*Bruce Harrell & Co.*

Bruce Harrell & Company, CPAs  
A Professional Accounting Corporation

February 23, 1997

TANGIPAHOLA WATER DISTRICT  
TANGIPAHOLA PARISH COUNCIL  
AMITE, LOUISIANA

NOTES TO THE FINANCIAL STATEMENTS (continued)  
As of and for the Year Ended December 31, 1996

**II. RESTRICTED ASSETS**

Certain proceeds of the Tangipahola Fund revenue bonds, as well as certain resources set aside for their enjoyment, are classified as restricted assets on the balance sheet because their use is limited by applicable debt covenants.

**B. FIXED ASSETS**

Fixed assets of the district are included on the balance sheet of the fund. Interest costs incurred during reconstruction are capitalized. Depreciation of all depreciable fixed assets is charged to an expense against operations. Depreciation is computed using the straight-line method over the estimated useful lives of the assets.

**A. COMPENSATED ABSENCES**

The district has the following policy relating to vacation and sick leave:

Employees earn one week of paid vacation after working full-time for one year, and two weeks of paid vacation after working full-time for three years. Employees are not allowed to accumulate vacation leave.

**K. LONG-TERM LIABILITIES**

Long-term liabilities are recognized within the Enterprise Fund.

**L. FUND EQUITY**

**Contributed Capital**

Grants, contributions, or shared revenues that are restricted for the acquisition or construction of capital assets are recorded as contributed capital. Contributed capital is amortized based on the depreciation recognized on that portion of the assets acquired from such contributions.

**Reserves**

Reserves represent those portions of fund equity legally segregated for a specific future use.

**2. CASH AND CASH EQUIVALENTS**

At December 31, 1996, the district had cash and cash equivalents (book balances) totaling \$822,417, as follows:

Interest-Bearing Demand Deposits	\$627,417
Money Market Accounts	-
Time Deposits	-
Total	<u>\$822,417</u>

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A Professional Accounting Corporation

Board of Commissioners  
Tangipahoa Water District  
Tangipahoa Parish Council  
Page 1

We noted certain matters involving the internal control structure and its operation that we consider to be reportable conditions under standards established by the American Institute of Certified Public Accountants. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgment, could affect the district's ability to record, process, summarize, and report financial data consistent with the objectives of management in the component unit financial statements.

It was noted that the Tangipahoa Water District has a lack of segregation of duties in its system of internal controls. This deficiency in the internal control structure is caused by the small number of personnel that handle the operations of the district.

A material weakness is a reportable condition in which the design and operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities in amounts that would be material in relation to the component unit financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above. However, we believe the reportable condition described above is not a material weakness.

We also noted other matters involving the internal control structure and its operation that we have reported to the management of the Tangipahoa Water District, Louisiana, in a separate letter dated February 22, 1997.

This report is intended for the information of management, the Legislative Auditor, the Rural Economic Community Developer and the Federal Capital Agency. However, this report is a matter of public record and its distribution is not limited.



Bruce Harrell & Company, CPAs  
A Professional Accounting Corporation

February 22, 1997

**TANGIPAHOLA WATER DISTRICT  
TANGIPAHOLA PARISH COUNCIL  
AMITE, LOUISIANA**  
**NOTES TO THE FINANCIAL STATEMENTS (continued)**  
As of and for the Year Ended December 31, 1996

Cash-Customer Deposits	\$ 232,531
Cash-RECD Depreciation and Contingency Fund	69,549
Cash-RECD Bond Reserve Fund	58,526
Cash-Certificate of Indebtedness Sinking Fund	15,838
Cash-Certificate of Indebtedness Reserve Fund	14,042
Cash-Reserve for Connection Fees	97,787
Cash-Construction Fund	128,823
Cash-Construction RECD Project	24,651
Total	<u>\$ 587,196</u>

Cash in the first Construction Fund, totaling \$128,823, is restricted by the Board of Directors of Tangipahola Water District, for future construction projects. The second Construction Fund, totaling \$24,651, is restricted for construction of water system expansion and improvements, under a Rural Economic Community Development (RECD) funded project.

**5. FIXED ASSETS**

A summary of fixed assets at December 31, 1996, follows:

	Cost	Accumulated Depreciation	Net
Land	\$ 111,600	\$ -	\$ 111,600
Building	204,908	20,886	184,022
Equipment	325,319	243,917	79,402
Furniture and Fixtures	6,262	6,375	2,887
Water Distribution System	10,284,594	1,577,561	8,707,033
Construction in Progress	56,773	-	56,773
Total	<u>\$ 10,971,866</u>	<u>\$ 1,830,319</u>	<u>\$ 9,161,647</u>

Equipment, furniture and fixtures are depreciated using useful lives of 5 to 30 years, and the water distribution system over a useful life of 30 to 50 years. All assets are depreciated under the straight-line method. Depreciation expense for the fiscal year ending December 31, 1996 totaled \$248,078.

**6. COMPENSATED ABSENCES**

At December 31, 1996, employees of the district had no material accumulated or vested leave benefits.

**7. RETIREMENT PROGRAM**

On January 27, 1994, the Board of Commissioners of the Tangipahola Water District, adopted the *Louisiana Public Employees Deferred Compensation Plan*, with the provision that Tangipahola Water District, the employer, will match

**Tangipahoa Water District  
Tangipahoa Parish Council  
Proprietary Fund Type**

**Statement of Revenue, Expense, and Change in Unreserved Retained Earnings (Budget and Actual)  
For the Year Ended December 31, 1996  
And Actual for the Year Ended December 31, 1995**

	Enterprise Fund			
	Budget 1996	Actual 1996	Variance Favorable (Unfavorable)	Actual 1995
<b>Operating Revenues</b>				
Water Sales	\$ 1,081,000	\$ 1,172,179	\$ 91,179	\$ 1,049,084
Fees	25,000	28,889	3,889	33,934
Service Connections and Installation Fees	60,800	93,819	32,919	58,671
Reservoir Charges	13,800	1,975	(11,825)	12,000
Miscellaneous	8,818	12,300	3,482	9,642
<b>Total Operating Revenues</b>	<u>1,203,618</u>	<u>1,313,674</u>	<u>109,856</u>	<u>1,153,377</u>
<b>Operating Expenses</b>				
Electricity Purchased	129,580	88,083	41,497	82,332
Water Purchased	-	88,098	(88,098)	88,324
Wages and Salaries	218,080	808,631	(590,551)	218,268
Director's Fees	18,080	17,780	300	18,200
Minor Clerk Fees	2,080	2,328	(328)	3,325
Contract Labor	1,080	8,084	(7,004)	361
Payroll Taxes	20,000	25,153	(5,153)	17,596
Water Well Maintenance and Supplies	5,500	34,312	(28,812)	6,872
Repairs, Maintenance and Supplies	29,000	21,848	7,152	29,286
Equipment Rental	1,000	2,340	(1,340)	777
Equipment Maintenance	20,800	87,177	(66,377)	18,199
Operating Costs - Trucks	39,800	37,348	(2,452)	39,080
Water Well Rentals	-	-	-	7,580
Retirement Contributions	8,800	6,799	2,001	7,184
Legal Fees	18,500	8,404	10,096	2,643
Professional Fees	208	9,948	(9,740)	388
Accounting Fees	5,100	8,890	(3,790)	1,258
Annual Audit Fee	6,500	8,500	-	6,500
Postage and Box Fees	15,000	13,867	1,133	13,895
Employee Uniforms	4,000	4,864	(864)	3,879
Books and Subscriptions	380	285	95	208
Utilities	7,580	5,498	2,082	8,862
Telephones	7,080	8,187	(1,107)	6,888
Office Expense	19,080	11,576	7,504	11,214
Computer Expense	3,080	4,381	(1,301)	535
Educational Expense	1,280	1,753	(573)	1,082
Bank Charges	-	-	-	32
Insurance	67,800	93,612	(25,812)	58,982

(Continued)

The accompanying notes are an integral part of these statements.

at December 31, 1999, in a write-off of \$12,324 for the fiscal year ending December 31, 1999. For the past five accounts reviewed during the financial audit, we reviewed delinquent accounts over a three-month period. Of the 50 accounts reviewed in the initial month, we noted that two months later 51 of the accounts were still on the disconnection list, with 41 showing an increase over 10% in account balance (above the penalty amount on the balance). We realize that some of the accounts are possibly accounts that no longer have service, but are still on the utility system billing records. However, the amount of accounts to be disconnected increased significantly.

## B. Current Year Audit Recommendations:

In conjunction with the financial audit, and at the request of the Board of Commissioners of Tangipahoa Water District, we designed a series of Management Reports for the utility billing system, and programming changes were implemented to produce these reports. These reports assist in review of the overall billing process to determine that accounts are being billed at correct amounts, revenue is being maximized, and variations in the billing process are identified in a timely manner. Year-end reports are available, allowing monthly review of the billing process, and periodic review of the overall management of billing.

We recommended in the prior fiscal year that management of the district run management reports and report directly to the Board of Commissioners on no less than a monthly basis the progress made in correcting rate code classifications and replacing meters. After review with the manager in the current fiscal year, we agree that the number of reports made to be limited, and goals set for reviewing customer accounts. We recommend that reviews initially be limited to the following reports:

- 1) Meter Reading Variance Report - shows accounts with no change in meter readings, decrease in readings, or zero usage.
- 2) Flat Rate Usage Report - displays information on accounts coded at a flat rate to determine if usage is reported and the account coding should be corrected.

We also recommend that the district increase its efforts to disconnect past due accounts on a timely basis.

## C. Management Response to Audit Recommendations:

We have reviewed these two management reports, will set goals for review and replacement of meters, and will report to the Board of Commissioners, as required. In relation to disconnection of accounts, we have increased the amount of time allotted for disconnections, are working the disconnections every other day, and have assigned specific personnel to disconnect past due accounts on a timely basis.

## UTILITY BILLING SYSTEM - METER DEPOSIT RECORDS

### A. Weaknesses in Internal Controls:

In the prior fiscal year, we noted in the review of records supporting meter deposits paid and refunded, that it was necessary for the district personnel to spend considerable time researching source records to determine the status of accounts. Although meter deposit payments are input in the utility billing program, this part of the program does not provide an adequate audit trail to input and update records for meter deposits paid to customers. Also, for customers disconnected from the system, the district had also expressed interest in maintaining a data base of clients for follow-up to determine that customers do not illegally reconnect to the

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**INDEPENDENT AUDITOR'S REPORT ON THE INTERNAL CONTROL STRUCTURE USED IN  
ADMINISTERING FEDERAL FINANCIAL ASSISTANCE PROGRAMS**

Board of Commissioners  
Tangipahoa Water District  
Tangipahoa Parish Council  
Natchitoches, Louisiana 70451

We have audited the component unit financial statements of the Tangipahoa Water District, Louisiana, as of and for the years ended December 31, 1996 and 1995, and have issued our report thereon dated February 22, 1997. We have also audited the compliance of the Tangipahoa Water District, Louisiana, with requirements applicable to major federal financial assistance programs and have issued our report thereon dated February 22, 1997.

We conducted our audit in accordance with generally accepted auditing standards, Government Auditing Standards, issued by the Comptroller General of the United States, and Office of Management and Budget (OMB) Circular A-128, *Standards of Inventory and Local Governments*. These standards and OMB Circular A-128 require that we plan and perform the audit to obtain reasonable assurance about whether the component unit financial statements are free of material misstatement and whether the Tangipahoa Water District, Louisiana, complied with laws and regulations, noncompliance with which could be material to a major federal financial assistance program.

In planning and performing our audit for the year ended December 31, 1996, we considered the internal control structure of Tangipahoa Water District, Louisiana, in order to determine our auditing procedures for the purpose of expressing our opinion on the component unit financial statements of Tangipahoa Water District, Louisiana, and on the compliance of the Tangipahoa Water District, Louisiana, with requirements applicable to the major programs and to report on the internal control structure in accordance with OMB Circular A-128. This report addresses our consideration of internal control structure policies and procedures relevant to compliance with requirements applicable to the federal financial assistance programs. We have addressed internal control structure policies and procedures relevant to our audit of the component unit financial statements in a separate report dated February 22, 1997.

The management of the Tangipahoa Water District, Louisiana, is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, activities and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, that transactions are recorded in accordance with management's authorization and recorded properly to permit the preparation of component unit financial statements in accordance with generally accepted accounting principles, and that federal financial assistance programs are managed in compliance with applicable laws and regulations. Because of inherent limitations in any internal control structure, errors, irregularities, or instances of noncompliance may nevertheless occur and not be detected. Also, projection of any evaluation of the internal control structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.



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This report is intended for the information of management, the Legislative Auditor, the Rural Economic Community Development and the Federal Cognizant Agency. However, this report is a matter of public record and its distribution is not limited.



Bruce Harrell & Company, CPAs  
A Professional Accounting Corporation

February 12, 1997

**C. Management Response to Audit Recommendations:**

Management is currently addressing this problem and will make the necessary work assignments for management of inventory. The district manager is familiarizing himself with the reporting functions of the inventory control software and will manage inventory on a current basis. As the system becomes fully operational, and in the initial stages, the manager plans to conduct inventory on a monthly basis.

**ORGANIZATIONAL CONTROLS**

**A. Weaknesses in Internal Controls:**

During the fiscal year, it was noted that meters were purchased from the meter deposit account in accordance with statutory authority for use of the meter deposit account. However, the board of commissioners noted that it was the established policy of the board to leave the meter deposit funds intact.

**B. Current Year Audit Recommendations:**

It is recommended that the board of commissioners either approve the expenditure of meter deposit funds to purchase meters, or require the funds expended in the meter deposit account.

**C. Management Response to Audit Recommendations:**

The board of commissioners will review this matter and take appropriate action.

**COMPUTER EQUIPMENT AND CONTROLS**

**A. Weaknesses in Internal Controls:**

For the prior fiscal year, we noted numerous deficiencies in the operation of the network system, and we observed that most of the PCs currently attached to the network are approaching functional obsolescence. All but one of the PCs is incapable of running the Windows environment; and even the one PC capable of running Windows does not have sufficient memory to effectively run Windows plus any applications thereon. In addition to processor and memory shortcomings, some of the PCs don't have modern 3.5-inch floppy drives or even hard drives. While not yet at the critical stage for operating the programs currently on the system, this condition precludes the possibility of migrating to the current (and likely) generation(s) of software available for utility billing and management, work-order processing, accounting, analysis, word processing, and electronic mail functions.

In addition to the above weaknesses, we noted in the current fiscal year that the utility billing system, also well-worn, has not been updated from a "DOS-based" program. Being a "DOS-based" program means that the utility program can use only a limited amount of memory (it regulates) to process utility billing transactions and so such is limited in how fast the program can operate, and in overall program development. The difference is most often seen at the management level. When management or the board of directors request specific information needed to make good decisions—for example, the board may want to know the average usage of customers over a three-month period, for a specific subdivision. The answer is usually to spend a lot of time compiling the information, or to request a program change. Programs designed to operate under current technology (32-bit architecture) such as Windows 95 or Windows NT, can have the capability to process transactions faster and to produce a variety of management reports.

water system. For the current fiscal year, audit procedures applied indicated that the increase in meter deposits was reasonable. However, a printout of meter deposits printed from the utility billing program for the current fiscal year, listed total meter deposits significantly below the recorded meter deposits payable.

**B. Current Year Audit Recommendations:**

Maintenance of meter deposit records involves initial input of the customer payment and customer information, and recording refunds to customers. This is a simple data base application. We recommend that the district purchase a data base program, structure the data base, and assign responsibility for accounting for and reporting transactions for meter deposits. A separate data base could also be used to maintain records on disconnected customers with account balances. As the data is input, the records recorded on the utility billing program should be checked to assure data for accuracy.

**C. Management Response to Audit Recommendations:**

We will implement the changes necessary to improve accounting for meter deposits, and to provide follow-up on customers disconnected from the system.

**UTILITY BILLING SYSTEM - RATE STRUCTURE**

**A. Weaknesses in Internal Controls:**

Although for the fiscal year ending December 31, 1990, the district recorded a positive net income of \$121,413, the district is in a period of expansion. The district is in the process of completing a major expansion project and implementing new projects. At a time of increased growth for the district, it is essential that the board of commissioners review the levels of revenues and expenses on a monthly basis and revise, if necessary, the rate structure to adequately cover the operating expenses and debt obligations of the district. As part of this review, it is essential that management provide periodic reports on the average usage per type customer, to assist in determining the adequacy of the rate structure.

**B. Current Year Audit Recommendations:**

Consideration should be given to adopt a rate ordinance that allows the board of commissioners to adopt a rate structure consistent with the budgeted income and expenses adopted for the district. Detailed reviews by the board of commissioners would insure that the approved expenses for the system are only those expenses essential to efficient operation of the utility department, thereby insuring that any rate increase is reasonable based on the goals and direction specified by the board of commissioners. Also, data should be developed on a periodic basis, presenting average usage and rates per type customer.

**C. Management Response to Audit Recommendations:**

We will review sample ordinances developed by other districts and governmental entities and determine if adoption of a similar ordinance would be beneficial for the district. Also, we will conduct reviews on a periodic basis to compile statistics on average usage per type customer.

**B. Current Year Audit Recommendations:**

We recommend that the district review its current computer system, and update computer facilities and programs, as funds are available.

**C. Management Response to Audit Recommendations:**

Management agrees that its computer system and utility-billing program needs to be up-dated. We will review this matter when funds are available.

It has been our pleasure to perform this financial audit for you. We will be glad to meet with you in trying to provide assistance in implementing the above recommendations.

Respectfully submitted,



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**MANAGEMENT LETTER**

February 22, 1997

Board of Commissioners  
Tangipahoa Water District  
Tangipahoa Parish Council  
Wabarry, Louisiana 70401

We have examined the component unit financial statements of Tangipahoa Water District, Louisiana, as of and for the years ended December 31, 1996, and 1995. In planning and performing our audit, we considered the internal control structure in order to determine our auditing procedures for the purpose of expressing our opinion on the component unit financial statements and not to provide assurance on the internal control structure. However, we noted certain weaknesses in the internal control structure, that, if corrected, would improve the ability of management of Tangipahoa Water District to record, process, summarize, and report financial data consistent with the assertions of management. The format below lists "Weaknesses in Internal Controls", and "Current Year Audit Recommendations", followed by "Management Response to Audit Recommendations".

**UTILITY BILLING SYSTEM - MANAGEMENT OF BILLING PROCESS**

**A. Weaknesses in Internal Controls:**

During the financial audit for the prior fiscal year, both audit personnel and staff of Tangipahoa Water District reviewed and tested client history reports to determine if billings were correctly coded for pipe service, billings were calculated correctly, and if the usage reported was consistent and reasonable based on past history for the customer. In this analysis, errors were not noted in the calculation of bills based on the account rate codes input into the utility billing software. However, it was noted that numerous accounts were being billed for maximum usage (possibly "stop meters") and accounts were often still billed for flat rate usage. Maximization of billing revenues requires continual review of the billing process to determine that all accounts are metered, coded correctly, and any changes in account classifications are reported to management in a timely manner.

For the fiscal year ending December 31, 1996, we also noted that 36 residential accounts were still listed on a flat rate. This represents a significant decrease in unmetered residential accounts from the prior year, but still represents a loss in revenue from the average rate for metered accounts. Also, we noted in the review of the "Meter Reading Variance Report" that numerous accounts were being reported at unusually low usage. Unusually low usage for meters may be justified, but should be systematically reviewed to determine that maximum revenues are received.

Also, we noted in the review of customer accounts, that the number of past due accounts had increased. This was reflected in the increase in the bad debt write-off of accounts receivable for water customers of \$4,924

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**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH THE GENERAL  
REQUIREMENTS APPLICABLE TO FEDERAL FINANCIAL ASSISTANCE PROGRAMS**

Board of Commissioners  
Tangipahoa Water District  
Tangipahoa Parish Council  
Metairie, Louisiana 70451

We have audited the component unit financial statements of the Tangipahoa Water District, Louisiana, as of and for the years ended December 31, 1996 and 1995, and have issued our report thereon dated February 22, 1997.

We have applied procedures to test the Tangipahoa Water District, Louisiana, compliance with the following requirements applicable to its federal financial assistance program, which is identified in the Schedule of Federal Financial Assistance, for the year ended December 31, 1996.

- 1) Political Activity
- 2) Davis-Bacon Act
- 3) Civil Rights
- 4) Cash Management
- 5) Federal Financial Reports
- 6) Administrative Requirements

Our procedures were limited to the applicable procedures described in the Office of Management and Budget's *Compliance Supplement for Single Audits of State and Local Governments*. Our procedures were substantially less in scope than an audit, the objective of which is the expression of an opinion on the Tangipahoa Water District, Louisiana's, compliance with the requirements listed in the preceding paragraph. Accordingly, we do not express such an opinion.

With respect to the items tested, the results of our procedures disclosed no material instances of noncompliance with the requirements listed in the second paragraph of this report. With respect to items not tested, nothing came to our attention that caused us to believe that the Tangipahoa Water District, Louisiana, had not complied, in all material respects, with these requirements.

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**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH SPECIFIC REQUIREMENTS  
APPLICABLE TO MAJOR FEDERAL FINANCIAL ASSISTANCE PROGRAMS**

Board of Commissioners  
Tangipahoa Water District  
Tangipahoa Parish Council  
Madison, Louisiana 70451

We have audited the component unit financial statements of the Tangipahoa Water District, Louisiana, as of and for the years ended December 31, 1996 and 1995, and have issued our report thereon dated February 22, 1997.

We have audited the Tangipahoa Water District, Louisiana's, compliance with the requirements governing types of services allowed or unallowed; matching, level of effort, or cost-sharing; reporting; special terms and provisions; claims for advances and reimbursements; and amounts claimed or used for matching that are applicable to its major federal financial assistance program, which is identified in the accompanying Schedule of Federal Financial Assistance, for the year ended December 31, 1996. The management of the Tangipahoa Water District, Louisiana, is responsible for the Tangipahoa Water District, Louisiana's, compliance with those requirements. Our responsibility is to express an opinion on compliance with those requirements based on our audit.

We conducted our audit of compliance with these requirements in accordance with generally accepted auditing standards; Government Auditing Standards, issued by the Comptroller General of the United States; and Office of Management and Budget Circular A-128, *Audit of State and Local Governments*. These standards and OMB Circular A-128 require that we plan and perform the audit to obtain reasonable assurance about whether material noncompliance with the requirements related to above occurred. An audit includes examining, on a test basis, evidence about the Tangipahoa Water District, Louisiana, compliance with those requirements. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the Tangipahoa Water District, Louisiana, complied, in all material respects, with the requirements governing types of services allowed or unallowed; matching, level of effort, or cost-sharing; reporting; special terms and provisions; claims for advances and reimbursements; and amounts claimed or used for matching that are applicable to its major federal financial assistance program for the year ended December 31, 1996.

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COMPONENT UNIT FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS**Board of Commissioners  
Tangipahoa Water District  
Tangipahoa Parish Council  
Metairie, Louisiana 70001

We have audited the component unit financial statements of the Tangipahoa Water District, Louisiana, as of and for the years ended December 31, 1995 and 1996, and have issued our report thereon dated February 22, 1997.

We conducted our audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, issued by the Comptroller General of the United States, and the provisions of Office of Management and Budget Circular A-128, *Audit of State and Local Governments*. These standards and OMB Circular A-128 require that we plan and perform the audit to obtain reasonable assurance about whether the component unit financial statements are free of material misstatement.

Compliance with laws, regulations, contracts, and grants applicable to the Tangipahoa Water District, Louisiana, is the responsibility of the Tangipahoa Water District, Louisiana, management. As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we performed tests of the Tangipahoa Water District, Louisiana, compliance with certain provisions of laws, regulations, contracts, and grants. However, the objective of our audit of the component unit financial statements was not to provide an opinion on overall compliance with such provisions. Accordingly, we do not express such an opinion.

The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

This report is intended for the information of management, the Legislative Auditor, the Rural Economic Community Development and the Federal Cognizant Agency. However, this report is a matter of public record and its distribution is not limited.

Bruce Handell & Company, CPAs  
A Professional Accounting Corporation

February 22, 1997



**Board of Commissioners  
Tangipahoa Water District  
Tangipahoa Parish Council  
Page 2**

For the purpose of this report, we have classified the significant internal control structure policies and procedures used in administering federal financial assistance programs in the following categories:

- 1) Cash Receipts
- 2) Utility Billing
- 3) Payroll and Disbursements
- 4) Inventory
- 5) General Ledger
- 6) Fixed Assets

For all the internal control structure categories listed above, we obtained an understanding of the design of relevant policies and procedures and determined whether they have been placed in operation, and we assessed control risk.

During the year ended December 31, 1986, Tangipahoa Water District, Louisiana, expended 100% of its total federal financial assistance under major federal financial assistance programs.

We performed tests of controls, as required by OMB Circulars A-133, to evaluate the effectiveness of the design and operation of internal control structure policies and procedures that we considered relevant to preventing or detecting material non-compliance with specific requirements, general requirements, and requirements concerning claims for advances and reimbursements and amounts claimed or used for matching that are applicable to the Tangipahoa Water District, Louisiana, major federal financial assistance programs, which are identified in the accompanying Schedule of Federal Financial Assistance. Our procedures were not in scope that would be necessary to render an opinion on those internal control structure policies and procedures. Accordingly, we do not express such an opinion.

Our consideration of the internal control structure policies and procedures would not necessarily disclose all matters in the internal control structure that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a specific condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that non-compliance with laws and regulations that would be material to a federal financial assistance program may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control structure and its operation that we consider to be material weaknesses as defined above.

However, we noted certain matters involving the internal control structure and its operation that we have reported to the management of the Tangipahoa Water District, in a separate letter dated February 23, 1987.

This report is intended for the information of management, the Legislative Auditor, the Rural Economic Community Development and the Federal-Capitol Agency. However, this report is a matter of public record and its distribution is not limited.



Bruce Harrell & Company, CPAs  
A Professional Accounting Corporation

February 23, 1987

#### UTILITY BILLING SYSTEM - TRAINING OF PERSONNEL

##### A. Weaknesses in Internal Controls:

We noted in the prior fiscal year during review of the billing process that the work done by the billing clerk was considerable. The major part of getting bills out for over 4,300 customers was completed by one person. However, since the financial well-being of the district depends on getting the bills out in a timely manner, we noted that reliance on only one person could result in decreased revenues if that person is on vacation or out on sick leave.

##### B. Current Year Audit Recommendations:

None.

##### C. Management Response to Audit Recommendations:

The district complied to prior year management recommendations and trained an individual that can also operate the utility billing system.

#### INVENTORY SYSTEM

##### A. Weaknesses in Internal Controls:

During the fiscal year ending December 31, 1985, the district implemented a new inventory system and provided an inventory report at fiscal year end. Considerable progress was made and hard work was put into implementing the inventory system. However, because of changes in personnel, we noted that the inventory system was not always up-dated on a continual basis, and certain features of the inventory software, such as producing reports for distributing costs to general ledger accounts, have not yet been utilized. The computer software provides only the means to "track" inventory receipts and usage. In order for the inventory control system to be effective, procedures for physically safeguarding access to inventory and for interfacing inventory transactions with the computer system must be established, promulgated, and followed on a consistent basis.

For the current fiscal year, we also noted that the inventory system was not maintained on a current basis until the end of the fiscal year. Since inventory had not been charged to expense or to the required fixed asset account, a required adjustment to actual of \$28,838 (decreasing inventory) was required.

##### B. Current Year Audit Recommendations:

As in the prior fiscal year, we recommend that responsibility for maintaining inventory records be assigned and that more than one person learn the inventory software. Also, as inventory procedures are standardized, personnel should become more familiar with the reporting capabilities of the software so that timely feedback as to the system's effectiveness may be obtained.