



**CALDWELL PARISH HOSPITAL SERVICE DISTRICT NO. 1  
CITIZENS MEDICAL CENTER**

**REPORT ON COMPLIANCE WITH LAWS AND REGULATIONS  
REPORT ON INTERNAL CONTROL STRUCTURE  
FINANCIAL STATEMENTS**

RECEIVED  
 OCT 15 1983  
 STATE OF MISSISSIPPI  
 DEPARTMENT OF REVENUE  
 TAX DIVISION

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Released Date: OCT 15 1983

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**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL  
STRUCTURE BASED ON AN AUDIT OF  
FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE  
WITH GOVERNMENT AUDITING STANDARDS**

To the Governing Board  
Citizens Medical Center  
Caldwell Parish Hospital Service District No. 1  
State of Louisiana

We have audited the financial statements of Citizens Medical Center, an enterprise fund of Caldwell Parish Hospital Service District No. 1, State of Louisiana, as of and for the year ended March 31, 1997, and have issued our report thereon dated June 4, 1997.

We conducted our audit in accordance with generally accepted auditing standards and "Government Auditing Standards" issued by the Comptroller General of the United States. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement.

The management of Citizens Medical Center is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are recorded in accordance with management's authorization and recorded properly to permit the preparation of general purpose financial statements in accordance with generally accepted accounting principles. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the general purpose financial statements of Citizens Medical Center for the year ended March 31, 1997, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide an opinion on the internal control structure. Accordingly, we do not express such an opinion.

Our consideration of the internal control structure would not necessarily disclose all weaknesses in the internal control structure that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors and irregularities in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted weaknesses involving the internal control structure and its operation that we consider to be material weaknesses as defined above.

This report is intended solely for the use of management and the Legislative Auditor's Office and should not be used for any other purpose. This restriction is not intended to limit the distribution of this report which, upon acceptance by the Legislative Auditor, is a matter of public record.

*Raygo, Minich, Robinson, Spitzer and Jungsten LLP*

June 4, 1997

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**INDEPENDENT AUDITORS' REPORT ON  
COMPLIANCE BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS**

To the Governing Board  
Citizens Medical Center  
Caldwell Parish Hospital Service District No. 1  
State of Louisiana

We have audited the financial statements of Citizens Medical Center, an enterprise fund of Caldwell Parish Hospital Service District No. 1, State of Louisiana, as of and for the year ended March 31, 1997, and have issued our report thereon dated June 4, 1997.

We conducted our audit in accordance with generally accepted auditing standards and "Government Auditing Standards" issued by the Comptroller General of the United States. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement.

Compliance with laws, regulations, contracts, and grants applicable to Citizens Medical Center is the responsibility of Citizens Medical Center's management. As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we performed tests of Citizens Medical Center's compliance with certain provisions of statutes, regulations, contracts, and grants. However, the objective of our audit of the general purpose financial statements was not to provide an opinion on overall compliance with such provisions. Accordingly, we do not express such an opinion.

The results of our tests disclosed no instances of noncompliance that are required to be reported under "Government Auditing Standards".

We noted certain immaterial instances of noncompliance that we have reported to the management of Citizens Medical Center in a separate letter dated June 4, 1997.

This report is intended for the information of the governing board, management, and Louisiana Legislative Auditors. However, this report is a matter of public record and its distribution is not limited.

*Frazer, Minchew, Robinson, Gardner and Langston, CPAs*

June 4, 1997

CALDWELL PARISH HOSPITAL SERVICE DISTRICT NO. 1  
CITIZENS MEDICAL CENTER

FINANCIAL STATEMENTS  
AND SUPPLEMENTARY DATA  
MARCH 31, 1997 AND 1996  
AND  
INDEPENDENT AUDITORS' REPORT

CALDWELL PARISH HOSPITAL SERVICE DISTRICT NO. 1  
CITIZENS MEDICAL CENTER

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INDEPENDENT AUDITORS' REPORT

To the Governing Board  
Citizens Medical Center  
Caldwell Parish Hospital Service District No. 1  
Columbia, Louisiana

We have audited the accompanying financial statements of Citizens Medical Center, an enterprise fund of Caldwell Parish Hospital Service District No. 1, State of Louisiana, as of and for the years ended March 31, 1991 and 1990, as listed in the table of contents. These statements are the responsibility of Citizens Medical Center's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audits in accordance with generally accepted auditing standards and "Government Auditing Standards" issued by the Comptroller General of the United States. These standards require that we plan and perform the audit to obtain a reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As discussed in Note 1, the financial statements present only Citizens Medical Center, an enterprise fund of Caldwell Parish Hospital Service District No. 1, State of Louisiana, and are not intended to present fairly the financial position of Caldwell Parish Hospital Service District No. 1, State of Louisiana, and the results of its operations and cash flows of its proprietary fund types in conformity with generally accepted accounting principles.

As discussed in Note 8, Citizens Medical Center has been named in certain lawsuits by providers of health care services to collect charges for their services. The amount in dispute and the outcome cannot be determined at report date.

In our opinion, except for the effects of the matter discussed in the preceding paragraph, the financial statements referred to above present fairly, in all material respects, the financial position of Citizens Medical Center, an enterprise fund of Caldwell Parish Hospital Service District No. 1, State of Louisiana, as of March 31, 1991 and 1990, and the results of its operations and cash flows for the years then ended in conformity with generally accepted accounting principles.

*Frazer, Winchew, Robinson, Gardner and Langston, CPAs*

June 4, 1991

**CALDWELL PARISH HOSPITAL SERVICE DISTRICT NO. 1  
CITIZENS MEDICAL CENTER**

**BALANCE SHEETS  
MARCH 31, 1987 AND 1986**

	1987	1986
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash on hand and in banks (Note 2)	\$ 844,894	\$ 1,015,800
Accounts receivable - patients - net of allowance for uncollectible accounts of \$1,298,074 and \$1,364,291 (Note 3)	2,299,240	1,462,363
Accounts receivable - local intermediaries (Note 3)	443,537	84,618
Miscellaneous accounts receivable	3,084	182,964
Inventory of supplies (Note 4)	147,804	143,217
Prepaid expenses	20,904	42,792
Total current assets	\$ 3,759,363	\$ 3,995,554
<b>PROPERTY AND EQUIPMENT (Note 1)</b>		
Land	\$ 31,040	\$ 38,593
Building and fixed equipment	3,383,286	2,477,437
Major movable equipment	1,483,985	1,468,888
Minor movable equipment	207,888	208,258
Equipment - doctor's building	53,894	51,891
Construction in progress		651,908
	\$ 5,160,113	\$ 4,899,967
Less: Accumulated depreciation	(1,399,333)	(1,966,710)
	\$ 3,760,780	\$ 2,933,257
<b>OTHER ASSETS</b>		
Reserve fund (Note 5)	\$ 71,849	\$ 67,700
	\$ 3,832,629	\$ 3,001,257

The Notes to Financial Statements are an integral part of this statement.



## LIABILITIES AND FUND BALANCE

	<u>1991</u>	<u>1990</u>
<b>CURRENT LIABILITIES</b>		
Accounts payable	\$ 1,001,362	\$ 1,176,968
Accrued expenses	177,418	141,858
Notes payable - current maturities	112,813	103,317
Deferred revenue	<u>18,666</u>	<u>18,000</u>
Total current liabilities	\$ 1,379,699	\$ 1,480,917
<b>LONG-TERM LIABILITIES</b>		
Notes payable - less current maturities (Note 5)	<u>820,028</u>	<u>802,564</u>
Total liabilities	\$ 2,199,687	\$ 2,293,931
<b>CONTRIBUTED CAPITAL (Note 5)</b>	1,694,181	1,694,181
<b>RETAINED EARNINGS</b>		
Accumulated earnings	<u>2,784,606</u>	<u>2,139,422</u>
	<u>\$ 6,892,479</u>	<u>\$ 7,027,520</u>

The Notes to Financial Statements are an integral part of this statement.

CALDWELL PARISH HOSPITAL SERVICE DISTRICT NO. 1  
CITIZENS MEDICAL CENTER

STATEMENTS OF REVENUES AND EXPENSES  
For The Years Ended March 31, 1997 And 1996

	1997	1996
<b>Patient service revenue</b> Nursing service Nursing service - observation Pharmacy IV solutions Medical and surgical Laboratory Radiology Operating room Anesthesia Blood Respiratory care Physical therapy Emergency room Emergency physician fees Recovery room EKG's Monitors EEG's Nuclear medicine Ultra-sound CT scan Chemical addition and PHP Psych. Unit Oncology	\$ 991,276 41,142 1,680,817 291,415 1,296,354 1,257,338 258,656 131,418 185,486 14,545 1,223,034 24,379 427,821 19,878 15,380 121,080 227,418 8,118 2,899 140,170 270,178 330,756 32,822	\$ 878,199 37,606 1,499,863 601,712 1,313,652 1,454,705 629,715 207,288 243,814 15,652 1,043,326 36,188 462,825 186,863 30,424 125,752 290,741 8,990 3,515 133,308 164,312 1,400,320
<b>Total</b>	<b>\$ 9,116,813</b>	<b>\$ 10,293,526</b>
<b>Allowances and uncollectible accounts</b> Contractual adjustments Medicare and Medicaid Free Care Other adjustments Provision for bad debts Medicaid indigent revenue	\$ 3,882,837 2,670 179,657 446,328 (279,058)	\$ 3,668,906 262,511 483,458 303,412 (1,931,262)
	<b>\$ 1,323,976</b>	<b>\$ 4,325,190</b>
<b>Net patient service revenue</b>	<b>\$ 5,383,728</b>	<b>\$ 6,387,996</b>

The Notes to Financial Statements are an integral part of this statement.

CALDWELL PARISH HOSPITAL SERVICE DISTRICT NO. 1  
CITIZENS MEDICAL CENTER

STATEMENTS OF REVENUES AND EXPENSES  
For The Years Ended March 31, 1993 And 1992

	<u>1993</u>	<u>1992</u>
Operating expenses		
Salaries	\$ 2,747,947	\$ 2,448,804
Contract personnel	276,899	608,099
Supplies	937,176	943,204
Postage and freight	11,529	8,096
Professional fees	31,780	89,128
Physician fees (Workstaff)	548,038	585,063
Maintenance	88,783	88,631
Deers and subscriptions	15,487	15,151
Continuing education	14,000	14,451
Travel	26,402	39,889
Medical purchased service	186,837	388,433
Equipment rental	37,470	31,814
Rental and O&M		387,300
Miscellaneous	23,898	23,679
Telephone	34,832	45,600
Blood	15,187	88,600
Licenses and permits	3,077	2,214
Food	118,440	117,844
Utilities	221,180	172,881
Purchased laundry	38,621	85,128
Collection service	18,858	33,314
Legal and audit	51,234	35,673
Insurance	91,617	82,622
Employee benefits	389,804	273,812
Payroll taxes	195,431	187,044
Depreciation	189,891	196,965
	<u>\$ 6,182,691</u>	<u>\$ 6,585,412</u>
Operating profit (loss) before other income and deductions	<u>\$ (269,723)</u>	<u>\$ (389,875)</u>
Other operating income and deductions		
Sales tax income	\$ 418,080	\$ 483,000
Interest earned	22,217	23,043
Miscellaneous income	111,360	102,135
Collection income	31,460	23,081
Clinic	(113,817)	695,932
Interest expense	(26,982)	(11,708)
	<u>\$ 364,458</u>	<u>\$ 488,853</u>
Net income	<u>\$ 95,173</u>	<u>\$ 98,119</u>

The Notes to Financial Statements are an integral part of this statement.

CALDWELL PARISH HOSPITAL SERVICE DISTRICT NO. 1  
CITIZENS MEDICAL CENTER

STATEMENTS OF CONTRIBUTED CAPITAL  
For The Years Ended March 31, 1997 And 1998

Balance - beginning	\$	<u>2,494,182</u>	\$	<u>2,494,182</u>
Balance - ending	\$	<u>2,494,182</u>	\$	<u>2,494,182</u>

STATEMENTS OF RETAINED EARNINGS  
For The Years Ended March 31, 1997 And 1998

Retained earnings				
Balance - beginning	\$	<u>2,139,417</u>	\$	<u>2,048,649</u>
Net income (loss)		<u>65,171</u>		<u>86,178</u>
Balance - ending	\$	<u>2,204,588</u>	\$	<u>2,134,827</u>

The Notes to Financial Statements are  
an integral part of this statement.

**CALDWELL PARISH HOSPITAL SERVICE DISTRICT NO. 1  
CITIZENS MEDICAL CENTER**

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**STATEMENTS OF CASH FLOWS  
For The Years Ended March 31, 1997 and 1996  
Increase (Decrease) in Cash and Cash Equivalents**

	1997	1996
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net income (loss)	\$ 65,175	\$ 89,714
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation expense	\$ 303,486	\$ 204,807
Interest expense	96,965	13,585
Interest income	(25,513)	(25,045)
Sales tax revenue	(416,000)	(430,000)
(Increase) Decrease in:		
Patient receivables	167,792	(711,819)
Other receivables	(136,344)	(137,404)
Prepaid expenses	21,298	(10,451)
Inventories	(5,447)	(2,669)
Increase (decrease) in:		
Accounts payable	(304,264)	680,766
Accounts receivable	57,289	13,585
Deferred revenue	(72,567)	(6,297)
Total Adjustments	\$ (22,811)	\$ (429,212)
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	\$ (157,636)	\$ (339,498)
<b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES</b>		
Sales tax revenue collected	\$ 406,000	\$ 430,000
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>		
Activities:		
Proceeds from issuing certificates of indebtedness	\$ 800,000	\$ 800,000
Purchase of equipment	(48,250)	(100,500)
Additions to buildings and grounds	(218,084)	(52,530)
Payments to construction in progress		(652,989)
Principal payments	(800,000)	(65,766)
Interest paid	(98,815)	(13,585)
Transfer to Reserve Fund	(2,349)	(87,700)
<b>NET CASH USED IN CAPITAL AND RELATED FINANCING ACTIVITIES</b>	\$ (364,858)	\$ (24,990)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Receipt of interest income	\$ 25,513	\$ 25,045
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>	\$ (200,971)	\$ 87,441
<b>CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR</b>	1,075,071	987,630
<b>CASH AND CASH EQUIVALENTS - END OF YEAR</b>	\$ 874,099	\$ 1,075,071

The Notes to Financial Statements are an integral part of this statement.

CALDWELL PARISH HOSPITAL SERVICE DISTRICT NO. 1  
CITIZENS MEDICAL CENTER

NOTES TO FINANCIAL STATEMENTS

**Note 1 - Summary of Significant Accounting Policies**

**Accounting Methods**

Citizens Medical Center is the enterprise fund of the Caldwell Parish Hospital Service District No. 1. Accordingly, these statements are prepared on the accrual basis of accounting and include only the assets, liabilities, revenues, and expenses pertaining to the operations of the Hospital.

Cash and cash equivalents include cash on hand and due from banks.

Inventories of supplies and minor equipment are valued at the original or latest invoice price.

All properties and equipment are shown at their original cost less accumulated depreciation. Depreciation is provided on a straight-line method over the estimated useful lives. Equipment includes assets under capital lease of \$377,844 with accumulated depreciation of \$285,088 and \$173,375 at March 31, 1997 and 1996. Depreciation charges totaled \$283,406 for 1997 and \$284,801 for 1996.

The Hospital routinely leases facilities and medical equipment under operating lease arrangements from various leasing companies. The approximate annual lease expense of operating leases was \$21,470 for 1997 and \$403,314 for 1996 including \$13,255 in minimum rental payments each year under noncancelable leases.

Included in commitments are amounts under a five year agreement whereby the Hospital agrees to purchase chemistry slides on a per test basis and the vendor will furnish certain laboratory equipment, maintenance, reagents and the chemistry slides at an estimated annual cost to the Hospital of \$ 194,666. In addition the Hospital is furnished equipment and services to perform CT Scans under a five year agreement at an annual cost of approximately \$98,000.

Charges to Medicare and Medicaid patients are included in revenues at standard rates and prices. The difference between these charges and the amounts actually received from these two agencies are shown as contractual adjustments.

**Income Tax Matters**

The Hospital is an enterprise fund of the Caldwell Hospital Service District No. 1, a political subdivision of the State of Louisiana and, accordingly, exempt from income tax.

CALDWELL PARISH HOSPITAL, SERVICE DISTRICT NO. 1  
CITIZENS MEDICAL CENTER

NOTES TO FINANCIAL STATEMENTS

**Note 2 - Cash in Bank**

At year-ends the carrying amount of Citizens Medical Center's deposits (checking, savings and certificates of deposit) were as follows:

	3-31-97	3-31-96
Carrying amount	\$ 915,145	\$ 1,141,871
Bank balance	\$ 1,085,676	\$ 1,414,880

The amounts deposited in individual banks and the fair market value of investments pledged as security for the deposits are as follows:

	3-31-97	3-31-96
<b>Deposits</b>		
Citizens Progressive Bank	\$ 398,504	\$ 761,109
Houma National Federal Savings Bank	394,892	258,709
Caldwell Bank	100,179	413,262
<b>Securities Pledged - FMV</b>		
Citizens Progressive Bank		
Federal Home Loan Mortgage Corporation	489,844	489,844
Houma National Federal Savings Bank		
U.S. Treasury Note	200,196	249,313
Federal National Mortgage Association Note	187,257	
Caldwell Bank		
Federal Home Loan Mortgage Corporation	100,000	185,644
Federal National Mortgage Association Note		280,363
U.S. Treasury Note		300,187

In addition to the above listed pledged security deposits in each bank are secured by \$100,000 of federal deposit insurance.

As March 31, 1997, the security pledged by Citizens Progressive Bank is held by FNB Investment, Caldwell Bank's security is held by Deposit Community National Bank and Houma National Federal Savings Bank's security is held by Whitney National Bank.

**Note 3 - Accounts Receivable**

Accounts receivable - patients include unpaid amounts billed and unbilled to patients and third party payors such as insurance companies and the local intermediaries of the Social Security Administration on behalf of patients eligible for benefits under the Title XVIII and XIX of the Social Security Act.

Accounts receivable - Social intermediaries represent the balances due the Hospital on reimbursable cost or interest of amounts billed and received at the regular per diem reimbursement rate. Recoveries received under cost reimbursement agreements totaled \$5,787,463 and \$1,835,447 for fiscal years ended March 31, 1997 and 1996 and is subject to retroactive adjustments by third-party payors.

**CALDWELL PARISH HOSPITAL SERVICE DISTRICT NO. 1  
CITIZENS MEDICAL CENTER**

**NOTES TO FINANCIAL STATEMENTS**

**Note 3. Accounts Receivable**

Allowance for uncollectible accounts include provisions for bad debts, charity care and contractual adjustments. Charge-offs and adjustments to the allowance is as follows:

	Fiscal Year Ending March 31, 1997		
	Allowance	Adjustment to Allowance	Accounts Charged-off
Bad debts	\$ 949,471	\$ (5,271)	\$ 455,791
Charity care	2,893	2,138	1,713
Medicare and Medicaid contractual adjustments	1,291,124	733,349	2,345,091
Other			316,073
	\$ 2,255,588	\$ 730,630	\$ 2,918,274
Charge	32,478	(5,037)	42,889
	<u>\$ 2,288,066</u>	<u>\$ 725,593</u>	<u>\$ 2,961,163</u>
	Fiscal Year Ending March 31, 1996		
	Allowance	Adjustment to Allowance	Accounts Charged-off
Bad debts	\$ 838,354	\$ 128,034	\$ 75,568
Charity care	777	(13,968)	276,409
Medicare and Medicaid contractual adjustments	562,835	211,395	1,657,542
Other			483,418
	\$ 1,424,966	\$ 425,319	\$ 4,493,037
Charge	38,315	36,347	116,871
	<u>\$ 1,463,281</u>	<u>\$ 461,666</u>	<u>\$ 4,609,908</u>

The provision for bad debts is based on a historically developed formula applied to the year end balance of accounts receivable based on pay-class and age outstanding. Contractual adjustments are provided for based on past years' adjustments to settled claims. Provisions for bad debts is approximately 21% and 21% of accounts receivable at year end and Medicare and Medicaid contractual adjustments are approximately 48% and 21% of outstanding charge-off/loss programs at March 31, 1997 and 1996.



CALDWELL PARISH HOSPITAL SERVICE DISTRICT NO. 1  
CITIZENS MEDICAL CENTER

NOTES TO FINANCIAL STATEMENTS

**Note A - Inventories**

Inventories consisting of supplies and minor equipment are as follows at March 31:

	1991	1990
Medical and surgical	\$ 64,158	\$ 68,879
Laboratory	1,918	2,264
X-ray	5,274	4,500
Pharmacy	65,223	53,670
Dietary	11,814	12,065
Respiratory therapy	1,285	2,743
	\$ 147,882	\$ 142,161

**Note C - Reserve Account**

The Certificate Resolutions adopted by the Board of Commissioners of Hospital Service District No. 1 of the Parish of Caldwell, State of Louisiana, to authorize the issuance of the Certificate of Indebtedness provided that a Reserve Fund be established in the amount of \$67,780 to be retained solely for the purpose of paying principal and interest on the certificates as to which there would otherwise be default. The Reserve Fund will remain on deposit while the certificates are outstanding. With interest added, the account balance was \$70,049 at March 31, 1991.

**Note A - Long-Term Debt**

Long-term debt consists of the following:

	3-31-91	3-31-90
Capitalized computer lease dated August 1, 1985, due in 60 monthly payments of \$1,803.02 including principal and interest.	\$ 17,243	\$ 26,250
Capitalized equipment lease dated 10-18-81, due in 60 monthly payments of \$1,396.28 including principal and interest at 7.64%.	29,322	46,873
Installment note payable on medical equipment purchase dated 8-17-84, due in 60 monthly payments of \$1,848.00 including principal and interest at 8.75%.	55,184	78,726

**CALDWELL PARISH HOSPITAL SERVICE DISTRICT  
CITIZENS MEDICAL CENTER**

**NOTES TO FINANCIAL STATEMENTS**

**Note 6. Long-Term Debt (Continued)**

	3-31-97	3-31-98
Taxable certificates of indebtedness Series 93, dated November 6, 1993, payable in 20 semi-annual installments beginning on May 1, 1998 with interest at an indexed prime rate less 25 basis points (250) not to exceed 12% per annum incurred to construct and equip a physicians office building, payable from a pledge and dedication of the excess of annual revenues of the district above statutory, necessary and usual charges.	\$ 1,279,561	\$ 1,354,599
	\$ 1,321,216	\$ 1,508,614
Less current maturities	(112,813)	(103,317)
Less interest	(189,197)	(471,963)
	\$ 80,206	\$ 903,334

The Hospital has the following annual commitments, non-cancelable capitalized leases and operating leases:

Year	Operating Leases and Other Commitments	Capital Leases	Long-Term Debt
3-31-97	\$ 120,040	\$ 33,984	\$ 79,313
3-31-98	120,040	36,085	86,178
3-31-99	102,899	16,180	94,274
3-31-00	103,044		87,757
3-31-001	81,316		81,316
3-31-002			85,000
Thereafter			451,000
	\$ 548,339	\$ 66,249	\$ 903,992

Interest paid for the periods 3-31-97 and 3-31-98 was \$68,983 and \$84,335, respectively.

Construction period interest capitalized net of interest income of \$1,711 and \$7,301 for fiscal year ending 3-31-97 and 3-31-98 was \$49,285 and \$21,949, respectively.

**Note 7. Contributed Capital**

The residents of Caldwell Parish at a special election held in the Parish on Saturday, April 2, 1971, authorized the issuance of \$1,500,000 public improvement bonds secured by one percent sales tax and use (a) for the purpose of constructing, acquiring, expanding, improving, equipping, and/or furnishing a hospital for the Parish. The ten-yeared bonds bearing an average interest rate of 3.2501 percent were sold at par. The construction program was completed and the Hospital opened on February 16, 1988.

**CALDWELL PARISH HOSPITAL SERVICE DISTRICT  
CITIZENS MEDICAL CENTER**

**NOTES TO FINANCIAL STATEMENTS**

**Item 2. Contributed Capital (Continued)**

At the completion of the construction program, the following items were transferred to the books of the Hospital from the construction accounts:

Site cost	\$	26,800
Building and fixed equipment		2,083,298
Cash for purchase of equipment		401,000
	\$	2,511,100

**Item 3. Contingent Liabilities**

Various legal claims arising in the normal course of business are pending against the Hospital. Hospital management does not anticipate any losses in excess of insurance coverage with respect to such existing or pending claims and lawsuits at March 31, 1997.

The Hospital is currently negotiating settlements with two providers of health care services for charges billed the Hospital under service contracts in excess of the amounts accrued in the financial statement. Management believes receipt of the charges and believes a settlement can be negotiated with no additional liability to the Hospital. However, the attorney for the Hospital is unable to estimate the potential outcome of these suits.

**Item 4. Concentration of Credit Risk**

Citizens Medical Center is a forty (40) bed hospital located in Columbia, Louisiana. The Hospital extends credit to patients in the area who are substantially dependent on Medicaid and Medicare programs for health care coverage.

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INDEPENDENT AUDITORS' REPORT  
ON THE SUPPLEMENTARY DATA

To the Hospital Service District Board  
Caldwell Parish Hospital Service District No. 1  
Crittenden Medical Center

The accompanying additional financial information as listed in the table of contents is presented for supplementary analysis purposes and is not considered necessary for a fair presentation of the basic financial statements. Our examination of the basic financial statements for the years ended March 31, 1997 and 1998, which is presented in the first section of this report, was made for the primary purpose of formulating an opinion on these statements. This additional information has been subjected to the applicable audit procedures we performed as our original examination of the related basic financial statements.

In our opinion, the supplementary financial information is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

*Frazier, Minchiew, Robinson, Gardner and Langston CPAs*

June 4, 1997

CALDWELL PARISH HOSPITAL SERVICE DISTRICT NO. 1  
CITIZENS MEDICAL CENTER

MARCH 31, 1987

ORGANIZATION, HISTORY AND CONTROL

Citizens Medical Center, a 40-bed hospital located in Columbia, Louisiana, began operation February 14, 1988. It is owned and operated by the Caldwell Parish Hospital Service District No. 1, a political subdivision of the State of Louisiana.

The District is governed by the Hospital Service District Board whose members at the date of this report are

LEON BASCO	CHAIRMAN
JOE TYLER	VICE-CHAIRMAN
MARY NORRIS	TREASURER
HENRY BYRD	
MAX SWOBES	

**CALDWELL PARISH HOSPITAL SERVICE DISTRICT NO. 1  
CITIZENS MEDICAL CENTER**

**INCOME STATEMENT DETAIL**

For The Years Ended March 31, 1997 And 1996

**DEPARTMENTAL PATIENT REVENUES**

	1997			1996		
	Inpatient	Outpatient	Total	Inpatient	Outpatient	Total
Patient Service Revenues						
Nursing service	\$ 836,126	\$	\$ 836,126	\$ 673,199	\$	\$ 673,199
Nursing service - observation	16,189	21,463	36,643	13,655	23,711	37,366
Pharmacy	1,235,908	295,217	1,440,811	1,216,977	182,088	1,449,063
IV services	587,701	23,714	611,415	611,856	28,757	640,712
Medical and surgical	923,364	272,998	1,196,394	1,148,857	583,713	1,732,652
Laboratory	776,376	481,167	1,257,538	878,266	678,660	1,454,718
Radiology	248,738	268,918	518,656	268,099	341,604	609,713
Operating room	79,201	41,266	111,410	93,789	113,817	207,699
Anesthesia	82,937	88,969	171,465	79,021	104,013	243,894
Blood	8,805	180	10,045	12,025	3,687	15,832
Respiratory care	1,155,474	61,887	1,217,338	1,081,236	47,650	1,145,326
Physical therapy	24,283	117	24,389	26,412	636	26,988
Emergency room	232,682		232,682	142,625		142,625
Emergency room - physician fees	19,978	224,265	244,243	15,742	131,978	146,987
Recovery room	9,412	7,088	16,500	8,952	22,962	30,624
EEG's	89,769	66,704	156,499	88,331	32,229	123,792
Mechanics	175,104	82,314	257,418	172,395	118,248	290,741
EEG's	6,868	2,852	9,116	7,166	1,844	8,999
Nuclear medicine	2,490	370	2,860	3,216		3,216
Ultrasonnd	68,316	58,854	140,150	93,699	86,089	173,398
CT Scan	138,888	148,871	279,779	118,712	48,429	164,132
Chemical Addiction Unit				1,120,965		1,120,965
PHF Psych. Unit		330,126	330,126		209,650	209,650
Outpatient		33,624	33,624			
<b>Totals</b>	<b>\$ 6,186,581</b>	<b>\$ 2,329,324</b>	<b>\$ 8,115,918</b>	<b>\$ 8,188,832</b>	<b>\$ 1,623,722</b>	<b>\$ 10,692,555</b>

**CALDWELL PARISH HOSPITAL SERVICE DISTRICT NO. 1  
CITIZENS MEDICAL CENTER**

**INCOME STATEMENT DETAIL  
For The Years Ended March 31, 1997 And 1996**

**DEPARTMENTAL EXPENSES**

	1997			1996		
	SALARIES	SUPPLIES, FEES AND OTHER EXPENSES	TOTAL	SALARIES	SUPPLIES, FEES AND OTHER EXPENSES	TOTAL
Pharmacy	\$ 126,174	\$ 358,297	\$ 484,471	\$ 120,438	\$ 325,777	\$ 446,215
IV solutions		82,383	82,383		75,243	75,243
Medical and surgical	784	126,501	127,285		164,592	164,592
Laboratory	151,007	365,823	516,830	140,146	311,800	451,946
Radiology	137,308	80,631	217,939	128,297	81,800	210,097
Operating rooms	85,296	14,898	100,194	113,833	12,000	125,833
Anesthesia	88,683	88	88,771	148,892	1,000	149,892
Blind		13,197	13,197		18,981	18,981
Respiratory therapy	117,071	28,148	145,219	102,849	27,791	130,640
Physical therapy	8,340	41,138	49,478	13,781	11,059	24,840
Emergency room	170,681	548,466	719,147	113,563	386,118	499,681
ERD		56,017	56,017		62,922	62,922
EDD		3,687	3,687		3,888	3,888
CT Scans		118,489	118,489		115,228	115,228
Ultra sounds		13,378	13,378		12,899	12,899
Nuclear medicine		3,548	3,548		3,576	3,576
Chemical Addition Unit	1,760	(17,825)	(16,065)	218,809	387,136	1,068,880
PH Phys. Unit	144,493	128,324	272,817	96,114	76,887	173,001
Administration	323,180	268,126	591,306	249,189	190,382	439,571
Dietary	134,784	142,088	276,872	131,259	135,718	266,977
Housekeeping	82,357	29,289	111,646	59,568	25,368	84,936
Nursing service	877,124	35,289	912,413	845,833	27,761	873,594
Maintenance and plant	99,099	181,032	280,131	82,398	158,870	241,268
Medical records	189,938	38,638	228,576	128,641	58,137	186,778
Purchasing	44,113	2,867	46,980	41,883	2,342	44,225
Laundry and linen		51,653	51,653		87,219	87,219
Transportation	8,427	1,423	9,850	8,796	1,681	10,477
Oncology	32,833	18,787	51,620			51,620
Physician Office		21,094	21,094			21,094
<b>Totals</b>	<b>\$ 2,187,547</b>	<b>\$ 3,278,083</b>	<b>\$ 5,465,630</b>	<b>\$ 2,680,804</b>	<b>\$ 3,882,178</b>	<b>\$ 6,562,982</b>

CALDWELL PARISH HOSPITAL SERVICE DISTRICT NO. 1  
CITIZENS MEDICAL CENTER

DEPARTMENTAL STATEMENTS OF INCOME - CLINIC  
For The Year Ended March 31, 1991 And 1990

	<u>1-31-91</u>	<u>2-28-90</u>
<b>Patient Service Revenue</b> Office visits Hospital visits Nursing home visits Laboratory Other procedures and supplies	\$ 61,340 30,684 5,470 15,087 14,081 <u>126,662</u>	\$ 158,700 108,515 14,000 41,093 21,352 <u>343,660</u>
<b>Less: Contractual adjustments</b> <b>Provisions for bad debts</b>	\$ 20,128 20,128 <u>40,256</u>	\$ 80,151 75,817 <u>155,968</u>
<b>Net Income</b>	<u>\$ 75,522</u>	<u>\$ 187,692</u>
<b>Operating Expenses</b> Salaries Office supplies and expense Contract services Travel, education and other Medical supplies and expense Rental of building and equipment Utilities Telephone Maintenance Employee benefits Insurance Advertising Depreciation	\$ 140,885 3,852 7,372 406 4,196 4,183 1,291 5,075 2,588 7,206 5,510 1,210 4,213 <u>187,909</u>	\$ 212,148 7,711 5,884 3,225 11,575 16,730 3,862 4,655 7,813 11,199 1,507 2,523 3,842 <u>298,412</u>
	<u>\$ (112,387)</u>	<u>\$ (110,720)</u>
<b>Other Income and (Deductions)</b> Miscellaneous Interest	\$ (112) 192 <u>80</u>	\$ (142) 164 <u>22</u>
<b>Net Income (Loss)</b>	<u>\$ (112,307)</u>	<u>\$ (110,698)</u>



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June 4, 1997

Citizens Medical Center  
Calderwell Parish Hospital Service District No. 1  
Columbia, Louisiana

We have audited the financial statements of Citizens Medical Center an enterprise fund of Calderwell Parish Hospital Service District No. 1, State of Louisiana, for the year ended March 31, 1997, and issued our report thereon dated June 4, 1997.

As previously discussed with management, we noted the following immaterial instance of failure to follow requirements contained in statutes, regulations or contracts.

Upon approval of our audit engagement by the Legislative Auditor, Citizens Medical Center was provided a Systems Survey and Compliance Questionnaire to be completed and adopted by the governing board. The completed questionnaire and a copy of its adoption must then be given to the auditors at the beginning of the audit. The questionnaire was not timely submitted to the Board for adoption.

For future engagement, we can reissue our engagement letter to Citizens Medical Center a few weeks before your fiscal year end to allow additional time for this process.

We thank you for the opportunity to service you. If there are any questions, please call.

Sincerely,



FRASER, MINCHEW, ROBINSON, GARDNER & LANGSTON, CPAs

CALDWELL PARK HOSPITAL, SERVICE DISTRICT  
CITIZENS MEDICAL CENTER

MARCH 31, 1997

HOSPITAL SERVICE DISTRICT BOARD

LENN DANCO

CHAIRMAN

JOE TYLER

VICE-CHAIRMAN

MARY MORRIS

TREASURER

HENRY BRAY

MAX SCHOEN