

**OFFICIAL
FILE COPY**

DO NOT BIND OUT

(Some summary
copies from this
copy and PLACE
BACK IN FILE)

S-BARC, THE ARC OF CADDO-BOSHER

SHREVEPORT, LOUISIANA

JUNE 30, 1991

Under provisions of state law, this report is a public document. A copy of the report has been submitted to the auditor, or national, county and other appropriate parish officials. The report is available for public inspection at the Baton Rouge office of the Legislative Auditor and, where appropriate, at the office of the parish clerk of court.

Release Date: ~~FEB-1-1998~~

Original Document
 Archived 01/14/01

C-BARC, THE ABC OF CADDO-BOSSIER

SHREVEPORT, LOUISIANA

TABLE OF CONTENTS

AUDITED CONSOLIDATED FINANCIAL STATEMENTS

	Page
Independent Auditor's Report	3
Consolidated Statement of Financial Position	3
Consolidated Statement of Activities	3
Consolidated Statement of Functional Expenses	4
Consolidated Statement of Cash Flows	5
Notes to Consolidated Financial Statements	6-10

SUPPLEMENTARY INFORMATION

Independent Auditor's Report on Supplementary Information	11
Consolidated Change in Net Assets by Division	12

OTHER REPORTS

Report on Compliance and on Internal Control Over Financial Reporting Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards	13
--	----

AUDITED CONSOLIDATED FINANCIAL STATEMENTS



Heard, McElroy & Vestal, LLP
201 State Street, 19th Floor
New York, NY 10038
(212) 512-1000
www.heardmce.com

Partners
C. Gary White, Jr., CPA, CAE
J. Peter Adams, CPA, CAE
Steven S. Hirsch, CPA, CAE
Thomas L. Hines, CPA, CAE
H.M. Korman, CPA, CAE
Graham W. Shuman, CPA, CAE, CFP®

1400 Park Ave., 12th Fl.
3000 W. 15th St., 11th Fl.
2000 E. Broadway, 11th Fl.
1000 E. 17th St., 11th Fl.
1000 E. 17th St., 11th Fl.
1000 E. 17th St., 11th Fl.
1000 E. 17th St., 11th Fl.

September 5, 1997

The Board of Directors
C-BARC, The Arc of Caddo-Parish
Shreveport, Louisiana

Independent Auditor's Report

We have audited the accompanying consolidated statement of financial position of C-BARC, The Arc of Caddo-Parish as June 30, 1997, and the related consolidated statements of activities, functional expenses, and cash flows for the year then ended. These financial statements are the responsibility of the Arc's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards and Government Auditing Standards issued by the Comptroller General of the United States. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall consolidated financial statements presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of C-BARC, The Arc of Caddo-Parish as June 30, 1997, and the consolidated results of its operations and cash flows for the year then ended, in conformity with generally accepted accounting principles.

In accordance with Government Auditing Standards, we have also issued a report dated September 5, 1997 on our consideration of C-BARC's internal control structure and on its compliance with laws and regulations.

Heard, McElroy & Vestal, LLP



2 Park Ave., 19th Floor, New York, NY 10038
1000 E. 17th St., 11th Floor

www.heardmce.com or www
www.heardmce.com 800-845-6666

C.B.A.R.C. THE ABC OF CADDOROSSER
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
AT JUNE 30, 1992

A S S E T S	General Fund	
	<u>Unrestricted</u>	<u>Designated</u>
Cash-Note 3	1,084,131	589,527
Investments-Note 9	1,742,632	498,000
Accounts receivable-Note 4	1,185,302	-
Prepaid expenses and other assets	57,157	-
Inventory	3,733	-
Land, building and equipment-Note 5	-	-
Less-accumulated depreciation	-	-
Total assets	<u>3,973,955</u>	<u>846,527</u>
L I A B I L I T I E S A N D N E T A S S E T S		
Accounts payable	18,394	-
Accrued payroll and bonus	442,240	-
Accrued on process	17,382	-
Total liabilities	<u>478,016</u>	<u>-</u>
Net assets-Note 3	<u>3,395,939</u>	<u>846,527</u>
Total liabilities and net assets	<u>3,973,955</u>	<u>846,527</u>

The accompanying notes are an integral part of the financial statements.

Land, Building and Equipment Fund	Total All Funds	
	Debtors and/or Credits	
	June 30, 1990	June 30, 1990
-	1,453,898	1,894,080
-	2,200,667	1,711,151
-	1,000,312	1,182,797
-	37,127	30,829
-	3,735	4,383
4,484,269	4,484,269	4,188,028
<u>62,308,746</u>	<u>62,308,746</u>	<u>62,035,503</u>
<u>2,172,521</u>	<u>2,585,480</u>	<u>2,137,628</u>
-	88,194	3,431
-	642,241	426,589
-	17,282	16,173
-	671,717	449,297
<u>2,172,521</u>	<u>2,413,733</u>	<u>2,112,851</u>
<u>2,172,521</u>	<u>2,505,456</u>	<u>2,137,628</u>

C-SARC, THE ARC OF CADDOROSSIER
CONSOLIDATED STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2011

	<u>General Fund</u>	
	<u>Unrestricted</u>	<u>Restricted</u>
Public support and revenue		
Public support:		
State of Louisiana	1,851,646	-
Title XIX	3,344,388	-
Community Foundations	3,080	-
United Way	180,480	-
Contributions	23,078	28,954
Service fees	346,623	-
Client services	70,734	-
Other public support	<u>84,886</u>	<u>-</u>
Total public support	7,799,844	28,954
Revenue:		
Sales revenue	1,328,499	31,313
Membership dues	13,173	-
Investment income-Note B	330,427	31,495
Other income	<u>16,218</u>	<u>570</u>
Total revenue	<u>2,688,317</u>	<u>133,388</u>
Total public support and revenue	8,827,163	133,338
Expenses:		
Adult services	2,857,023	89,708
Children services	812,957	3,343
Case management services	351,075	-
Residential services	4,573,561	320
Management and general	<u>426,233</u>	<u>13,258</u>
Total expenses	<u>9,120,849</u>	<u>106,629</u>
Change in net assets	706,314	26,709
Fund balance/beginning of year	2,848,076	790,847
Transfers	<u>(278,763)</u>	<u>-</u>
	<u>2,569,313</u>	<u>790,847</u>
Net assets/end of year	<u>3,275,627</u>	<u>817,556</u>

The accompanying notes are an integral part of the financial statements.

Land, Building and Equipment Fund	Total All Funds (Memorandum Copy)	
	June 30, 1987	June 30, 1986
-	1,553,646	2,181,025
-	5,464,398	5,800,158
-	5,000	-
-	100,460	111,460
15,429	87,481	38,392
-	286,623	235,669
-	20,724	18,648
-	84,826	35,037
<u>15,429</u>	<u>1,640,327</u>	<u>7,610,079</u>
-	1,801,018	1,605,155
-	12,179	8,183
-	301,552	178,144
-	13,182	8,122
-	<u>2,128,329</u>	<u>1,807,621</u>
15,429	8,979,329	9,445,691
89,804	2,976,561	2,733,389
8,738	825,228	974,364
1,682	832,307	679,486
77,505	4,653,386	4,411,680
80,862	498,345	488,433
<u>222,135</u>	<u>8,368,827</u>	<u>8,127,362</u>
(216,717)	605,302	508,531
2,114,508	5,712,858	5,389,780
379,242	-	-
<u>2,493,750</u>	<u>5,712,858</u>	<u>5,389,780</u>
<u>2,177,523</u>	<u>6,312,716</u>	<u>5,798,091</u>

C.B.A.R.C., THE ARC OF CALICO-HOSSIER

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

FOR THE YEAR ENDED JUNE 30, 1992

	Adult Services	Children Services
Salaries	1,694,405	608,225
Payroll taxes	243,684	90,134
Other employee expenses-Note 8	<u>282,644</u>	<u>72,852</u>
Total salaries and payroll related expenses	2,220,733	771,211
Professional	6,480	306
Insurance	27,263	2,808
Licenses	2,111	808
Office expense	24,729	4,598
Postage and publication	8,742	-
Telephone	23,134	1,566
Repairs and maintenance	134,539	1,032
Training	3,958	4,412
Travel and convention	25,285	12,208
Operating supplies	10,582	20,000
Utilities	44,076	2,777
Rent	14,480	-
Vehicle and equipment lease	2,540	-
Property tax	-	-
Fuel	18,029	12,219
Household supplies	-	-
Clothing	-	-
Personal necessities	-	-
Medical	-	-
Transportation and coting	1,883	-
Consultant fees	4,963	2,808
Day program	-	-
Administrative allocation	<u>289,075</u>	<u>78,834</u>
Total other expenses before depreciation	<u>384,071</u>	<u>104,731</u>
Total expenses before depreciation	2,604,730	875,900
Depreciation expense	<u>93,421</u>	<u>8,738</u>
Total expenses	<u>2,698,151</u>	<u>884,638</u>

The accompanying notes are an integral part of the financial statements.

Case Management Services	Residential Services	Management and General	Total All Funds (Orphanstown Only)	
			June 30, 1997	June 30, 1998
388,983	3,661,372	534,785	5,237,618	5,593,868
44,283	421,864	31,782	892,694	948,236
5,623	244,873	37,833	392,868	481,682
<u>382,889</u>	<u>3,328,210</u>	<u>684,342</u>	<u>7,340,268</u>	<u>7,364,091</u>
6,187	712	65,187	78,832	54,816
1,067	48,978	31,168	302,376	91,848
128	232,522	343	218,469	212,496
2,497	8,831	94,788	94,639	89,372
2	-	13,158	39,902	18,568
4,373	17,945	19,683	38,945	61,282
369	112,479	146,376	375,219	344,897
109	5,983	3,391	17,878	26,858
13,336	18,518	17,657	111,374	105,805
47	22,624	23,451	86,843	72,146
2,143	11,818	24,736	82,494	126,392
-	36,586	-	33,986	17,441
-	63,787	54,876	128,283	118,842
-	-	618	633	1,428
-	89,788	23,414	144,033	138,239
-	14,043	2,798	36,238	18,478
-	12,682	-	12,682	18,194
-	33,544	-	33,544	12,322
-	27,588	23	27,689	33,927
-	17,043	731	14,634	13,325
2,318	63,127	-	15,880	62,322
-	31,839	-	31,839	34,785
<u>31,514</u>	<u>384,182</u>	<u>604,850</u>	<u>18,782</u>	<u>17,121</u>
<u>68,262</u>	<u>1,242,632</u>	<u>(328,858)</u>	<u>1,786,482</u>	<u>1,828,865</u>
331,875	4,873,883	438,483	9,137,671	8,800,936
1,832	77,583	58,862	232,136	232,408
<u>332,707</u>	<u>4,951,386</u>	<u>498,245</u>	<u>9,369,807</u>	<u>9,033,368</u>

CRASS, THE ABC OF CADDYBOSSER
CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED JUNE 30, 1992

	General Fund	
	Unrestricted	Designated
Cash flows from operating activities:		
Change in net assets	726,404	95,115
Adjustments to reconcile change in net assets to net cash provided by operating expenses:		
Depreciation	-	-
(Increase) in accounts receivable	(11,165)	-
(Increase) decrease in prepaid expenses and other assets	69,549	-
(Increase) in inventory	-	-
Increase in accounts payable	15,769	-
Increase (decrease) in payroll liabilities	215,292	-
Increase (decrease) in accrued expenses	1,505	-
Total adjustments	381,854	-
Net cash provided by operating activities	1,108,258	95,115
Cash flows from investing activities:		
Purchase of investments	(269,890)	(302,530)
Purchase of fixed assets	-	-
Net cash (used) by investing activities	(269,890)	(302,530)
Transfers	(279,342)	-
Net increase (decrease) in cash and cash equivalents	558,976	(207,415)
Cash and cash equivalents at beginning of year	798,138	485,342
Cash and cash equivalents at end of year	1,357,114	277,927
Supplemental disclosures:		
Interest paid	-	-

The accompanying notes are an integral part of the financial statements.

Land, Building and Equipment Fund	Total All Funds (Memorandum Copy)	
	June 30, 1957	June 30, 1958
(216,737)	609,702	318,311
232,156	232,156	123,494
-	(11,160)	(193,580)
-	60,549	(8,280)
-	-	(635)
-	15,760	503
-	215,232	(54,074)
-	1,500	(290)
<u>232,156</u>	<u>514,069</u>	<u>(83,088)</u>
13,429	1,179,797	779,247
-	(465,610)	(444,551)
<u>(283,121)</u>	<u>(285,111)</u>	<u>(114,820)</u>
(283,171)	(700,794)	(558,836)
<u>375,362</u>	-	-
-	500,000	(200,000)
-	1,026,083	1,377,873
-	1,453,028	1,851,853
-	-	-

C-BARC, THE ARC OF CADDO-BOSHER

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

AT JUNE 30, 1993

1. Nature of Business:

C-BARC, The Arc of Caddo-Bosher is a not-for-profit public service Association exempt from federal income taxation under Internal Revenue Code Section 501(c)(3). Revenues are derived primarily from the following:

- a) State of Louisiana, generally under third-party reimbursement plans
- b) Title XIX
- c) United Way
- d) Contributions from the general public
- e) Contract work by the retarded clients for various types of companies

The Arc provides education, training, and work opportunities for the mentally retarded of all ages.

2. Summary of Significant Accounting Policies:

a) Financial Statement Presentation:

C-BARC has adopted Statement of Financial Accounting Standards (SFAS) No. 117, "Financial Statements of Not-for-Profit Organizations." Under SFAS No. 117, C-BARC is required to report information regarding its financial position and activities based on the absence or existence of donor-imposed restrictions. Accordingly, net assets of C-BARC and changes therein may be classified and reported as follows:

Unrestricted net assets-Net assets that are not subject to donor-imposed stipulations. Some unrestricted net assets may be designated by the Board for specific purposes.

Temporarily restricted net assets-Net assets subject to donor-imposed stipulations that may or will be met by actions of C-BARC, and/or by the passage of time.

Permanently restricted net assets-Net assets subject to donor-imposed stipulations that they be maintained permanently by C-BARC. Generally, donors permit all or part of the income earned on these assets to be used for general or specific purposes.

There were no significant temporarily or permanently restricted net assets at June 30, 1993, other than as disclosed in Note 3.

b) Contributions:

C-BARC also has adopted SFAS No. 106, "Accounting for Contributions Received and Contributions Made." In accordance with SFAS No. 106, contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence and/or nature of any donor-imposed restrictions.

c) Expenses to Give:

Contributions are recognized when the donor makes a promise to give to the Organization that is, in substance, unconditional. Contributions that are restricted by the donor are reported as

2. Summary of Significant Accounting Policies (Continued)

increases in unrestricted net assets if the restriction expires in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets, depending on the nature of the restriction. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets.

C-BARC uses the allowance method to determine uncollectible unconditional promises receivable, when material. The allowance is based on prior years' experience and management's analysis of specific promises made.

d) Investments:

The Arc changed its policy of accounting for investments from lower of cost or market to fair value in accordance with Statement of Financial Accounting Standards No. 124, "Accounting for Certain Investments Held by Not-for-Profit Organizations." There was no significant cumulative effect on the financial statements as a result of this accounting change.

e) Estimates:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

f) Land, Building and Equipment:

Land, building and equipment are stated at cost less accumulated depreciation. Depreciation is computed using the straight-line method over the following estimated useful lives:

Asset	Estimated Life
Furniture, fixtures, and equipment	5-10 years
Vehicles	3-5 years
Buildings and improvements	10-40 years

All expenditures for fixed assets in excess of \$500 are capitalized.

g) Advertising Costs:

Costs of advertising are expensed as incurred.

h) Consolidation:

The financial statements include the accounts of C-BARC and Cobble Enterprises, Inc., a wholly-owned for-profit subsidiary. All intercompany transactions have been eliminated in the consolidated financial statements. The Arc also owns, as its only member, The Arc of Coble-Illinois Foundation, a not-for-profit corporation formed in 1993. This corporation had no financial activity during the current fiscal year.

i) Functional Expenses:

Functional expenses are generally allocated based on the relative amount of direct expenses incurred by each division.

j) Cash Equivalents:

For purposes of the statement of cash flows, C-BARC considers all highly liquid investments purchased with maturities of three months or less to be cash equivalents. All cash on deposit with financial institutions is fully covered through a combination of deposit insurance and collateralization by sufficient U.S. Government securities owned by the institution.

2. **Summary of Significant Accounting Policies** (Continued)

k) **Compensated Absences:**

Annual leave is earned by employees as follows:

Length of Service	Annual Leave Earned
Less than six months	None
From six months to one year	Seven and one-half days
From one to five years	Eighteen days
From five to ten years	Twenty-one days
From ten to twenty years	Twenty-four days
Over twenty years	Twenty-six days

Generally, no more than five days of earned leave may be carried forward to the next fiscal year.

Sick leave is included in annual leave.

l) **Prior Year Financial Information:**

The financial information for the year ended June 30, 1996 is presented for comparative purposes, and is not intended to be a complete financial statement presentation.

3. **Net Assets**

Net assets include bond-designated amounts and activity, summarized as follows:

	1996	Income	Expenses	Transfers	1997
Client Advocacy	117,734	26,621	6,410	-	137,947
Curly WAC	15,415	571	-	-	16,186
Goldman School	78,518	1,232	658	(1,465)	78,038
Library	-	-	146	146	-
Residential	29,113	90	323	1,522	30,502
Case Management	1,512	-	-	(1,522)	-
Adult Services	68,899	31,518	29,788	-	81,760
Children's Services	628	481	2,885	1,794	-
Designated for workman's compensation claims	414,226	71,485	622	-	485,089
Administration	22,622	819	6,022	(1,788)	18,731
Total	758,047	132,928	26,823	-	864,152

In addition, net assets also include approximately \$25,000 in permanently restricted net assets, which represents amounts donated during the year to the "Tommy Turner Endowment Fund."

4. **Accounts Receivable**

Accounts receivable due the Arc at year end are as follows:

	1997	1998
Contract work	418,558	283,724
State of Louisiana	188,088	189,065
Title XIX	441,082	485,431
Other	84,786	47,817
Total	1,132,514	1,006,037

4. Accounts Receivable (Continued)

Receivables from contract work arise from credit granted to various businesses located in the Shreveport area. Receivables from the State of Louisiana arise from funds from C-BARC under various grants, and which are repaid as of the end of the fiscal year.

5. Land, Building and Equipment

Land, building and equipment is composed of the following:

June 30, 1993	Cost	Accumulated Depreciation	Book Value
Land	346,488	-	346,488
Buildings	2,332,327	1,097,297	1,235,030
Furniture and equipment	1,342,119	931,831	410,288
Vehicles	156,096	139,625	16,471
Improvements	321,103	126,585	194,518
Totals	<u>4,488,133</u>	<u>2,385,348</u>	<u>2,102,835</u>
June 30, 1994			
Land	346,488	-	346,488
Buildings	2,332,327	1,021,872	1,310,455
Furniture and equipment	1,118,219	822,049	296,170
Vehicles	155,116	184,265	60,851
Improvements	250,375	131,693	118,682
Totals	<u>4,188,535</u>	<u>2,039,979</u>	<u>2,148,556</u>

6. Commitments

C-BARC leases many of its vehicles and equipment, generally over one to five year terms, under operating lease arrangements. Future minimum lease payments for the next five years ending June 30 are as follows:

1998	115,301
1999	67,179
2000	6,494
2001	1,624
2002	-
Total	<u>190,598</u>

7. Trust Funds

The Arc is a beneficiary in various testamentary trusts. The terms of these trusts stipulate that the trust assets be invested in perpetuity, and that the annual income only be distributed to the beneficiaries. The Arc received approximately \$20,000 in distributions from these trusts during the fiscal year.

8. Other Employees Expenses

The Arc participates in a profit sharing plan, which is available to all employees who have attained age 18 and have completed one year of service. The plan provides for no vesting until after two years of participation, at which time the employee is fully vested. All contributions by the employer are discretionary; employees may, but are not required to, contribute. Other employee expenses for the year ended June 30, 1993, include contributions to the profit sharing plan in the approximate amount of \$157,800.

9. **Investments:**

Investments at June 30, 1997 and 1996, are summarized as follows:

June 30, 1997	Cost	Approximate Market Value	Unrealized Appreciation (Depreciation)
Unaffiliated and undesignated:			
Common stock	705,712	741,856	36,144
Corporate bonds	904,407	902,583	(1,824)
U. S. Government Agency bonds	99,415	98,215	(1,200)
	<u>1,709,534</u>	<u>1,742,654</u>	<u>33,120</u>
Designated for workmen's compensation claims:			
Common stock	173,325	183,283	9,958
Corporate bonds	273,544	259,752	(13,792)
	<u>446,869</u>	<u>443,035</u>	<u>(3,836)</u>
June 30, 1996:			
Unaffiliated and undesignated:			
Common stock	155,323	273,969	11,646
Corporate bonds	1,095,137	993,812	(11,325)
U. S. Government Agency bonds	315,356	311,828	(3,528)
	<u>1,475,696</u>	<u>1,479,599</u>	<u>3,945</u>
Designated for workmen's compensation claims:			
Common stock	66,808	66,516	(292)
Corporate bonds	181,505	188,988	(7,517)
	<u>248,313</u>	<u>255,504</u>	<u>(7,185)</u>

Investment income for 1997 consists of the following:

Interest and dividends	129,705
Net realized gains	129,467
Net unrealized gains	41,758
Total	<u>300,930</u>

10. **Fair Value of Financial Instruments:**

C/BANC's financial instruments consist of cash, investments, receivables, and accrued payables. Fair values of investments are disclosed at Note 9. Because of their relatively short maturities, carrying values of cash, receivables and all payables approximate their fair values at June 30, 1997.

SUPPLEMENTARY INFORMATION

September 5, 1997

The Board of Directors
C-BARC, The Arc of Calhoun-Bossier
Shreveport, Louisiana

Independent Auditor's Report on Supplementary Information

We have audited the consolidated financial statements of C-BARC, The Arc of Calhoun-Bossier as of and for the year ended June 30, 1997, and have issued our report dated September 5, 1997. These consolidated financial statements are the responsibility of the management of C-BARC, The Arc of Calhoun-Bossier. Our responsibility is to express an opinion on these consolidated financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards and Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall consolidated financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Our audit was made for the purpose of forming an opinion on the consolidated financial statements of C-BARC, The Arc of Calhoun-Bossier taken as a whole. The supplementary information on Page 12 is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. The supplementary information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and, in our opinion, is fairly presented in all material respects in relation to the consolidated financial statements taken as a whole.

Heard, McElroy + Vestal, LLP

C-BARC, THE ARC OF CALIFORNIA-ROSSIER
CONSOLIDATED CHANGE IN NET ASSETS BY DIVISION
FOR THE YEAR ENDED JUNE 30, 1992

	Adult Services	Children Services
Public support and revenue:		
Public support:		
State of Louisiana	888,395	887,254
Title XIX	213,283	51,251
Community Foundation	-	-
United Way	-	-
Contributions	-	1,261
Service fees	179,784	66,918
Client services	5,385	-
Other public support	<u>27,498</u>	<u>6,188</u>
Total public support	1,306,404	923,176
Revenue:		
Sales revenue	1,783,247	146
Membership dues	-	-
Investment income	-	-
Other income	<u>-</u>	<u>36,223</u>
Total revenue	1,783,247	37,149
Total public support and revenue	3,120,381	938,316
Total salaries and payroll related expenses	2,322,693	768,249
Total other expenses before depreciation	<u>528,872</u>	<u>153,231</u>
Total expenses before depreciation	2,876,748	916,908
Depreciation expense	<u>53,433</u>	<u>8,323</u>
Total expenses	2,979,651	925,231
Change in net assets	<u>150,730</u>	<u>1,058</u>

<u>Case Management Services</u>	<u>Residential Services</u>	<u>Management and Support</u>	<u>Total</u>
15,863	243,536	6,999	1,993,646
108,679	4,990,936	-	5,384,588
5,000	-	-	5,000
-	-	100,460	100,460
5,000	30	60,804	67,461
-	-	-	246,623
-	15,419	-	20,724
<u>318</u>	<u>-</u>	<u>20,726</u>	<u>84,886</u>
199,687	5,209,921	189,689	7,683,277
-	-	16,925	1,881,008
-	-	12,173	24,153
-	-	301,922	301,922
<u>154</u>	<u>-</u>	<u>41</u>	<u>13,189</u>
<u>154</u>	<u>-</u>	<u>331,081</u>	<u>2,132,382</u>
199,241	5,209,921	519,670	9,915,529
262,813	3,338,211	664,342	7,241,268
<u>48,263</u>	<u>1,243,673</u>	<u>(124,659)</u>	<u>1,785,462</u>
331,678	4,373,850	409,483	9,137,671
<u>1,633</u>	<u>77,920</u>	<u>50,862</u>	<u>212,138</u>
<u>333,311</u>	<u>4,451,770</u>	<u>460,345</u>	<u>9,349,809</u>
<u>1,127,469</u>	<u>328,330</u>	<u>20,325</u>	<u>605,700</u>

OTHER REPORTS

September 3, 1997

The Board of Directors
C-BARC, The Arc of Calde-Bossier
Shreveport, Louisiana

**Report on Compliance and on Internal Control Over Financial
Reporting Based on an Audit of Financial Statements Performed in
Accordance with Government Auditing Standards**

We have audited the consolidated financial statements of C-BARC, The Arc of Calde-Bossier as of and for the year ended June 30, 1997, and have issued our report thereon dated September 3, 1997. We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

Compliance

As part of obtaining reasonable assurance about whether the consolidated financial statements of C-BARC, The Arc of Calde-Bossier are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of consolidated financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under Government Auditing Standards.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered internal control over financial reporting of C-BARC, The Arc of Calde-Bossier in order to determine our auditing procedures for the purpose of expressing our opinion on the consolidated financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the consolidated financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We stated no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

This report is intended for the information of management, the board of directors, and the State of Louisiana. However, this report is a matter of public record and its distribution is not limited.

Heard, McElroy + Vestal, LLP