

## Financial Statements

### Covenant House New Orleans

*Year ended June 30, 2003 with summarized financial information for the year ended June 30, 2002, with Report of Independent Auditors*



Under provisions of state law, this report is a public document. A copy of this report has been submitted to the entity and other appropriate public officials. The report is available for public inspection at the State House office of the Legislative Auditor and, where appropriate, at the office of the parish clerk of court.

Release Date 3/31/04

**Covenant House New Orleans**

**Financial Statements**

**Year ended June 30, 2003 with summarized  
financial information for the year ended June 30, 2002**

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## Report of Independent Auditors

The Board of Directors  
Covenant House New Orleans

We have audited the accompanying statement of financial position of Covenant House New Orleans as of June 30, 2003, and the related statements of activities, functional expenses, and cash flows for the year then ended. These financial statements are the responsibility of Covenant House New Orleans' management. Our responsibility is to express an opinion on these financial statements based on our audit. The prior year summarized comparative information has been derived from Covenant House New Orleans financial statements and, in our report dated September 30, 2002, we expressed an unqualified opinion on these financial statements.

We conducted our audit in accordance with auditing standards generally accepted in the United States and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Covenant House New Orleans as of June 30, 2003, and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States.

In accordance with Government Auditing Standards, we have also issued our report dated September 30, 2003 on our consideration of Covenant House New Orleans' internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grants. This report is an integral part of our audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.



September 30, 2003

Covenant House New Orleans

Statements of Financial Position

	June 30	
	2003	2002
<b>Assets</b>		
Cash and cash equivalents	\$ 282,963	\$ 275,227
Short-term investments	41,000	38,000
Short-term contributions receivable, net	30,247	67,820
Grants receivable	851,368	741,826
Other receivables	78,199	50,581
Inventory	3,917	3,551
Prepaid expenses	251,005	268,741
Property, plant, and equipment, net	988,533	999,794
Long-term investments	385,626	854,822
Long-term contributions receivable	10,000	10,000
Other assets	8,781	11,647
<b>Total assets</b>	<b>\$ 2,983,199</b>	<b>\$ 3,098,209</b>
<b>Liabilities and net assets</b>		
<b>Liabilities:</b>		
Accounts payable, accrued expenses, and refundable advances	\$ 966,946	\$ 758,138
Due to Parent	132,817	210,084
<b>Total liabilities</b>	<b>1,099,763</b>	<b>968,222</b>
<b>Net assets:</b>		
<b>Unrestricted:</b>		
Investment in property, plant, and equipment	988,533	999,794
Board-designated for endowment purposes	852,098	1,028,224
<b>Total unrestricted</b>	<b>1,840,631</b>	<b>2,028,018</b>
Temporarily restricted	42,948	104,519
<b>Total net assets</b>	<b>1,883,579</b>	<b>2,132,537</b>
<b>Total liabilities and net assets</b>	<b>\$ 2,983,299</b>	<b>\$ 3,098,209</b>

See accompanying notes.

**Covenant House New Orleans**

**Statement of Activities**

Year ended June 30, 2003 with unamended  
financial information for the year ended June 30, 2002

	Unrestricted	Temporarily Restricted Designated Projects	Total June 30	
			2003	2002
<b>Contributions, revenue, and reclassifications:</b>				
<b>Contributions:</b>				
<b>Contribution from Parent</b>	\$ 832,397	\$ -	\$ 832,397	\$ 650,008
Contributions from individuals, foundations, and corporations, including legacies and bequests totaling \$6,494 in 2003 and \$24,157 in 2002	1,494,545	17,545	1,512,094	1,678,446
Contributed services and merchandise	126,938	-	126,938	144,788
Government grants and contracts	1,792,998	-	1,792,998	2,667,422
Special events revenue, net of direct costs of \$17,178 in 2003 and \$20,608 in 2002	33,964	-	33,964	61,868
<b>Total contributions</b>	<b>4,280,842</b>	<b>17,545</b>	<b>4,298,387</b>	<b>5,223,732</b>
<b>Revenue:</b>				
<b>Investment income:</b>				
Interest and dividends	13,446	-	13,446	93,846
Net unrealized gain (losses)	30,805	-	30,805	(24,325)
Net realized losses	(31,960)	-	(31,960)	(2,866)
Other income	86,887	-	86,887	12,818
<b>Total revenue</b>	<b>88,937</b>	<b>-</b>	<b>88,937</b>	<b>79,581</b>
<b>Total contributions and revenue</b>	<b>4,369,779</b>	<b>17,545</b>	<b>4,387,324</b>	<b>5,303,313</b>
<b>Reclassifications:</b>				
Net assets released from restrictions	76,588	(76,588)	-	-
<b>Total contributions, revenue, and reclassifications</b>	<b>4,446,367</b>	<b>(59,043)</b>	<b>4,387,324</b>	<b>5,303,313</b>
<b>Expenses:</b>				
<b>Program services</b>	<b>6,358,153</b>	<b>-</b>	<b>6,358,153</b>	<b>5,677,288</b>
<b>Supporting services:</b>				
Management and general	613,213	-	613,213	626,862
Fund-raising	699,488	-	699,488	516,782
<b>Total supporting services</b>	<b>1,312,701</b>	<b>-</b>	<b>1,312,701</b>	<b>1,143,644</b>
<b>Total expenses</b>	<b>7,670,854</b>	<b>-</b>	<b>7,670,854</b>	<b>6,820,932</b>
<b>Change in net assets</b>	<b>(3,224,487)</b>	<b>(59,043)</b>	<b>(3,283,530)</b>	<b>(319,619)</b>
<b>Net assets, at beginning of year</b>	<b>2,818,828</b>	<b>161,458</b>	<b>2,980,286</b>	<b>2,468,934</b>
<b>Net assets, at end of year</b>	<b>(405,659)</b>	<b>(217,585)</b>	<b>(623,244)</b>	<b>2,149,315</b>

See accompanying notes.

Covenant House New Orleans

Statement of Functional Expenses

Year ended June 30, 2003 with summarized  
financial information for the year ended June 30, 2002

Program Services

	Shelter and Crisis Care	Outreach	Males/ Child	Medical	Community Service Center	Public Education
Salaries and wages	\$ 996,697	\$ 86,140	\$ 238,812	\$ 59,174	\$ 1,212,464	\$ 26,671
Payroll taxes	94,841	8,043	22,940	5,783	113,218	2,174
Employee benefits	148,581	5,734	36,950	5,912	91,788	4,894
Total salaries and related expenses	1,239,799	100,917	298,714	70,869	1,417,470	33,739
Accounting fees	--	--	--	--	--	--
Legal fees	7	--	1	--	2	--
Medical fees	438	--	84	98,477	1,216	--
Consulting fees	2,666	--	844	1,432	96,131	14,088
Supplies	35,151	135	8,851	1,450	17,468	161
Telephone	18,804	3,894	2,272	819	8,898	338
Postage and printing	827	641	388	128	2,644	24,868
Occupancy:						
Fuel and utilities	48,667	178	11,113	5,967	24,368	--
Repairs and maintenance	7,896	--	1,489	(88)	17,272	--
Contributed facilities	--	--	--	--	--	--
Rent to Parents	95,581	--	21,883	2,288	2,668	--
Rent and other	1,888	--	212	183	6,916	--
Equipment	18,421	85	4,273	958	19,682	773
Transportation	18,321	14,273	3,148	889	35,847	289
Specific assistance to individuals:						
Food	81,947	1,621	16,784	--	--	--
Medical	--	--	58	21,977	544	--
Contributed medical	--	--	--	2,388	83	--
Clothing, allowances, and other	17,683	1,634	4,777	79	1,424,136	--
Contributed clothing and merchandise	18,488	--	2,787	--	12	15
Temporary help	286	--	88	13	7,349	89
Other purchased services	8,611	21	1,992	2,857	27,668	6,748
Fees, licenses, and permits	1,423	40	348	272	811	137
Subscriptions and publications	1,884	--	834	119	1,880	6
Staff recruitment	2,626	139	1,004	365	1,898	--
Insurance	23,489	--	2,881	765	7,134	1,414
Contributed services	3,782	--	878	79,668	3,395	4,678
Miscellaneous	6,243	623	1,499	388	869	127
Bank charges and fees	--	--	--	--	612	--
Total functional expenses before depreciation and amortization	1,624,748	126,271	389,211	208,684	3,113,789	85,871
Depreciation and amortization	24,278	18,279	5,795	1,811	88,852	361
Total functional expenses	1,649,026	144,550	395,014	210,495	3,202,641	86,232
Less cost of direct benefit to donors	--	--	--	--	--	--
Total expenses reported by function on statement of activities	\$ 1,649,026	\$ 144,550	\$ 395,014	\$ 210,495	\$ 3,202,641	\$ 86,232

Rights of Passage	Total Program Services	Supporting Services				Total	
		Management and General	Fund-Raising	Direct Benefits To Donor	Total Supporting Services	2001	2002
\$ 368,608	\$ 2,968,714	\$ 324,149	\$ 181,488	\$ --	\$ 416,608	\$ 3,194,932	\$ 3,296,141
34,163	280,843	18,541	9,803	--	38,344	318,387	298,146
27,258	243,342	49,881	11,622	--	61,503	484,948	351,988
461,029	3,591,719	492,571	113,133	--	516,708	4,118,449	3,958,429
--	--	38,580	--	--	38,580	38,580	48,020
2	12	2	1	--	3	15	688
4,675	96,844	--	--	--	--	96,844	12,000
1,288	100,218	2,688	81,871	--	84,559	184,381	121,222
8,971	71,894	8,769	2,348	--	11,117	83,328	85,223
7,823	31,439	14,637	4,857	--	19,494	81,313	47,988
388	28,876	3,768	414,288	--	418,056	467,982	398,321
38,671	126,262	12,378	1,995	--	14,885	141,377	148,478
7,896	34,845	(112)	(88)	--	(191)	34,884	75,386
--	--	--	1,276	--	1,276	1,276	--
52,398	175,132	26,409	5,594	--	32,003	207,785	207,785
38,841	46,793	888	188	--	1,076	47,833	48,397
5,421	58,788	16,288	5,886	--	22,174	72,887	113,928
5,328	41,718	4,672	1,999	--	6,671	68,481	67,889
3,748	108,128	--	--	--	--	108,128	118,051
2,671	15,640	--	--	--	--	25,643	22,739
188	7,463	--	--	--	--	3,481	682
3,176	1,498,687	--	--	--	--	1,498,687	172,131
87	10,378	478	567	--	1,045	21,434	58,188
182	7,913	4,318	81	--	4,399	12,311	38,214
2,123	68,388	17,796	34,422	--	52,218	112,588	80,829
623	3,758	281	294	--	575	4,431	5,733
797	4,488	199	818	--	1,016	8,787	4,724
3,128	6,498	434	28	--	462	7,134	11,829
13,121	51,817	6,761	2,692	--	9,453	58,873	51,741
7,887	98,688	938	8	--	946	99,637	113,529
2,888	11,358	6,818	2,781	15,778	25,829	38,968	58,362
--	612	28,782	367	--	29,149	29,741	27,528
674,643	6,243,129	598,317	685,683	15,778	1,299,689	7,954,838	6,493,384
12,741	87,624	18,198	4,888	--	23,086	187,188	157,348
487,184	6,338,153	613,515	690,488	15,778	1,318,771	7,681,956	6,650,732
--	--	--	--	15,778	15,778	17,798	28,688
\$ 487,184	\$ 6,338,153	\$ 613,515	\$ 690,488	\$ --	\$ 1,334,549	\$ 7,624,186	\$ 6,508,124

See accompanying notes.

Covenant House New Orleans

Statements of Cash Flows

	Year ended June 30	
	2003	2002
<b>Operating activities</b>		
Decrease in net assets	\$ (206,811)	\$ (319,317)
Adjustments to reconcile decrease in net assets to net cash used in operating activities:		
Contributions of investments	(4,833)	(11,678)
Contributions restricted for building construction and fixed asset acquisitions	(88,796)	(25,800)
Unrealized and realized (gains) losses on investments	(28,805)	24,525
Depreciation and amortization	107,008	107,340
Contributed property, plant, and equipment	(3,800)	(52,000)
Loss on sale of fixed assets	4,997	-
Changes in operating assets and liabilities:		
Contributions receivable	37,353	4,872
Grants receivable	(318,342)	(389,722)
Due to (from) parent	(77,257)	162,181
Prepaid expenses	8,640	(57,488)
Other assets	2,901	4,733
Other receivables	(22,577)	(18,828)
Accounts payable, accrued expenses, and refundable advances	208,348	320,605
Net cash used in operating activities	(201,848)	(237,894)
<b>Investing activities</b>		
Sale of investments, net	273,734	276,790
Purchases of property, plant, and equipment	(104,846)	(91,854)
Proceeds from sale of property, plant, and equipment	2,900	-
Net cash provided by investing activities	171,788	184,936
<b>Financing activities</b>		
Contributions restricted for building construction and fixed asset acquisition	88,796	25,800
Net cash provided by financing activities	88,796	25,800
Net increase (decrease) in cash and cash equivalents	57,736	(28,158)
Cash and cash equivalents at beginning of year	275,227	303,385
Cash and cash equivalents at end of year	\$ 332,963	\$ 275,227

See accompanying notes.



## Covenant House New Orleans

### Notes to Financial Statements

June 30, 2011

#### 1. Organization

Covenant House New Orleans is a not-for-profit organization, which was established and incorporated in 1984. Covenant House New Orleans is affiliated with similar organizations in other locations, all of which are affiliates of Covenant House (the Parent). The Parent is the sole member of Covenant House New Orleans and is itself a private, not-for-profit agency that, through its affiliates, offers shelter, food, clothing, counseling, medical attention, crisis intervention, and other services to approximately 77,000 runaway and homeless youth during the current fiscal year. In addition, the Parent offers a national toll-free crisis intervention hotline.

Covenant House New Orleans is affiliated with the following additional not-for-profit organizations through common control by its Parent:

Under 21	Covenant House New Jersey
Covenant House Alaska	Covenant House Pennsylvania/Under 21
Covenant House California	Covenant House Texas
Covenant House Florida	Covenant House Washington, D.C.
Covenant House Georgia	Covenant House Western Avenue Treatment
Covenant House Michigan	
Covenant House Missouri	

In addition, the Parent is the sole member of Covenant International Foundation (CIF), a not-for-profit corporation. CIF is a member of the following international not-for-profit affiliates:

Covenant House Toronto	Casa Alianza Nicaragua
Covenant House Vancouver	Casa Alianza Internacional
Asociacion Casa Alianza (Guatemala)	Fundacion Casa Alianza Mexico, I.A.P.
Casa Alianza De Honduras	

#### 2. Summary of Significant Accounting Policies

##### Fund Accounting and Net Asset Classification

To ensure compliance with restrictions placed on the resources available to Covenant House New Orleans, Covenant House New Orleans' accounts are maintained in accordance with the principles of fund accounting. This is the procedure by which

## Covenant House New Orleans

### Notes to Financial Statements (continued)

#### 2. Summary of Significant Accounting Policies (continued)

resources are classified for accounting and reporting into funds established according to their nature and purposes. In the financial statements, funds that have similar characteristics have been combined into three net asset categories: permanently restricted, temporarily restricted, and unrestricted.

- Permanently restricted net assets contain donor-imposed restrictions that stipulate the resources be maintained permanently, but permit Covenant House New Orleans to use or expend all of the income derived from the donated assets for unrestricted purposes. CHNO has no permanently restricted net assets at June 30, 2013.
- Temporarily restricted net assets contain donor-imposed restrictions that permit Covenant House New Orleans to use or expend the assets as specified. The restrictions are satisfied either by the passage of time or by actions of Covenant House New Orleans.
- Unrestricted net assets are not restricted by donors, or the donor-imposed restrictions have expired. As reflected in the accompanying statement of financial position, Covenant House New Orleans' Board of Directors has designated a portion of the unrestricted net assets of Covenant House New Orleans for long-term investment purposes.

#### Functional Expense Allocation

The majority of expenses can generally be directly identified with the program or supporting service to which they relate and are charged accordingly. Other expenses by function have been allocated among program and supporting services classifications on the basis of square footage of office space occupied, salaries, and other bases determined by Covenant House New Orleans' management.

#### Revenue Recognition

Covenant House New Orleans records earned revenues on an accrual basis; investment income is recognized in accordance with policies enumerated below. In addition, Covenant House New Orleans records as revenue the following types of contributions, when they are received unconditionally, at their fair value: cash, promises to give, certain contributed services, and gifts of long-lived assets. Conditional contributions are

## Covenant House New Orleans

### Notes to Financial Statements (continued)

#### 1. Summary of Significant Accounting Policies (continued)

recognized as contributions when the conditions on which they depend have been substantially met. Contributions are recorded net of estimated uncollectible amounts. Nonmonetary contributions are valued at fair market value and recognized as those contributions are utilized.

#### Temporarily Restricted Contributions

Covenant House New Orleans records contributions as temporarily restricted if they are received with donor stipulations that limit their use either through purpose or time restrictions. When donor restrictions expire, that is, when a time restriction ends or a purpose restriction is fulfilled, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the accompanying statement of activities as net assets released from restrictions. It is Covenant House New Orleans' policy to record temporarily restricted contributions received and expended in the same accounting period in the unrestricted activity.

Contributions that the donor requires to be used to acquire long-lived assets (e.g., building improvements, property, plant, and equipment) are reported as temporarily restricted. Covenant House New Orleans reflects the expiration of the donor-imposed restrictions when long-lived assets have been placed in service, at which time temporarily restricted net assets are reclassified to unrestricted net assets and reported in the accompanying statement of activities as net assets released from restrictions.

#### Property, Plant, and Equipment

Property, plant, and equipment are recorded at cost if purchased or, if donated, at fair market value at the date of the gift, less accumulated depreciation and amortization. Depreciation is computed on the straight-line basis over the estimated useful lives of the assets, which range from 3 to 50 years. Leasehold improvements are amortized on the straight-line basis over the lesser of the term of the lease or their estimated useful lives.

Covenant House New Orleans is the lessee of certain equipment under capital leases expiring in various years through fiscal 2004. Generally, assets under capital leases are purchased at the end of the lease term. Amortization of assets under capital leases is included in depreciation and amortization expense.

## Covenant House New Orleans

### Notes to Financial Statements (continued)

#### 2. Summary of Significant Accounting Policies (continued)

##### Contributed Services and Merchandise

Contributed services are recognized as revenue if the services create or enhance nonfinancial assets or require specialized skills provided by individuals possessing those skills and typically used to be purchased if not provided by donation. Contributed services are recorded at the fair value of the services provided. Contributed services and grants-in-kind to contribute services that do not meet the above criteria are not recognized as revenues and are not reported in the accompanying financial statements.

##### Cash and Cash Equivalents

Covenant House New Orleans considers highly liquid investments purchased with a maturity of three months or less, other than those held in the long-term investment portfolio, to be cash equivalents.

##### Investments and Investment Income

Marketable equity securities and debt obligations are carried at quoted market value. Income earned from investments, including realized and unrealized gains and losses, in all net asset classifications, except permanently restricted net assets, is recorded in the net asset class owning the assets. Income earned from permanently restricted investments, including realized and unrealized gains and losses, is recorded as unrestricted, except where the instructions of the donor specify otherwise.

Investments which are undesignated and are not temporarily or permanently restricted are classified as short-term. All other investments are classified as long-term.

The following methods and assumptions were used by Covenant House New Orleans in estimating its fair value for financial instruments:

**Cash and cash equivalents:** The carrying amounts reported in the accompanying statement of financial position for cash and cash equivalents approximate fair value.

## Coventry House New Orleans

### Notes to Financial Statements (continued)

#### 2. Summary of Significant Accounting Policies (continued)

*Common stocks, mutual funds, and debt securities:* Fair values of common stocks, mutual funds, and debt securities are based on quoted market prices.

*Real estate held for sale:* Market values for real estate held for sale are not readily determinable and are shown at historical cost, if purchased, or estimated fair value at date of gift, if donated.

See Note 7 for additional information regarding investments.

#### Summarized Financial Information for Fiscal 2002 and Reclassifications

The financial statements include certain prior year summarized comparative information in total but not by net asset class or functional expense category. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States. Accordingly, such information should be read in conjunction with the organization's financial statements for the year ended June 30, 2002, from which the summarized information was derived.

Certain prior year account balances have been reclassified to conform with current year presentation.

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### 3. Components of Program and Supporting Services

The *Shelter and Crisis Care* program provides crisis care, shelter, food, clothing, counseling, and legal advice to abandoned and runaway youths.

The *Outreach* program is an effort to reach youths who would otherwise not find their way to the shelter. Outreach vans cruise the city streets every night, searching for these youths and providing them with food, a trained counselor, and a safe ride to a shelter.

## Covenant House New Orleans

### Notes to Financial Statements (continued)

#### 3. Components of Program and Supporting Services (continued)

The *Mother/Child* program provides emergency shelter, food, and counseling to homeless mothers under the age of 21 and their children.

*Medical services* include basic medical services, referrals, HIV testing, and counseling.

The *Community Service Center* provides comprehensive services to youths who have left Covenant House affiliates' crisis centers, and other youths in the community who need support to maintain themselves in stable living situations. Within this program, Covenant House New Orleans also provides counseling and intervention services through the City of New Orleans Career and Assessment Center, and work-related instruction and experience through the White Dove Landscape Training Program.

This program also includes administration fees earned under two agreements that Covenant House New Orleans entered into with the City of New Orleans. The first agreement is with the New Orleans Workforce Investment Board (NOWIB) and Turning Points Academy, Inc. (TPA) to provide management of the Youth One Stop Center, which allows Covenant House New Orleans to coordinate and improve education and employment training services of eligible youth. As the primary fiscal agent, Covenant House New Orleans' role includes oversight of subgrants with various service providers for in-school and out-of-school youth training opportunities. The second agreement allows Covenant House New Orleans to act as a fiduciary agent and administrator of youth summer employment activities. Covenant House New Orleans provides orientation, counseling, and assistance in job placements with compensation for approximately 1,000 youths. This agreement expires in August 2005.

The *Public Education* program informs and educates the public on how to identify potential "runaway" and "discourtesy" adolescents, the public and private resources available to help such adolescents before they leave home, and the public support services available to these families to improve the home environment.

*Rights of Passage* provides transitional home services for up to 18 months to youths, including individual counseling, help with completing their education and finding a job and housing.

## Covenant House New Orleans

### Notes to Financial Statements (continued)

#### 3. Components of Program and Supporting Services (continued)

*Management and General services include administration, finance, and general support activities. Certain administrative costs that relate to specific programs have been allocated to such programs.*

*Fund-raising services relate to the activities of the development department in raising general and specific contributions.*

*Direct Benefit to Donor Costs are those costs incurred in connection with special events related to items benefiting attendees of special events, such as meals and entertainment.*

#### 4. Related Party Transactions and Interaffiliate Transfers

The Parent provides financial support, as well as management and organizational support, for its affiliated organizations. Contributions and promises to give are generally not specifically designated by donors and are allocated to affiliates based upon Covenant House policy and totaled approximately \$34.3 million and \$36.1 million for the Parent for fiscal 2001 and 2002, respectively. Fund-raising expenses associated with these activities approximated \$9.0 million and \$10.7 million in fiscal 2001 and 2002. The Parent provided certain of its affiliates with support contributions, used principally for programs of the affiliates, totaling approximately \$22.5 million in fiscal 2001 and \$26.2 million in fiscal 2002, respectively. Of these amounts, Covenant House New Orleans received approximately \$813,000 and \$650,000 in fiscal year 2001 and 2002, respectively.

In addition, the Parent conducts fund-raising activities on behalf of certain affiliates for which costs are allocated to the respective affiliates. Contributions arising from these fund-raising activities are recorded by the respective affiliates. Fund-raising expenses incurred on behalf of Covenant House New Orleans totaled approximately \$520,000 and \$413,000 for fiscal 2001 and 2002, respectively.

The Parent provides certain of its affiliates with insurance, computer access services, and data software and hardware maintenance. The Parent allocated expenses of approximately \$115,000 in 2001 and \$109,000 in 2002 related to such services to Covenant House New Orleans.

## Covenant House New Orleans

### Notes to Financial Statements (continued)

#### 4. Related Party Transactions and Interaffiliate Transfers (continued)

Covenant House New Orleans leases its program facility from the Parent on a month-to-month basis. Rent paid to the Parent amounted to approximately \$208,000 in fiscal 2003 and 2002.

#### 5. Allocation of Joint Costs

During the fiscal year ended June 30, 2003, the Parent adopted the requirements of the AICPA's Statement of Position 98-2, *Accounting for Costs of Activities of Not-for-Profit Organizations and State and Local Government Entities that Include Fund Raising* (SOP 98-2). The joint costs of certain informational meetings that contain an appeal for funds are allocated between the public education program and fund-raising. Of the total joint costs of approximately \$34,000 and \$192,000 incurred on behalf of Covenant House New Orleans in fiscal year 2003 and 2002, amounts allocated to public education totaled approximately \$29,000 and \$137,000, respectively.

#### 6. Short-Term Contributions Receivable

At June 30, 2003 and 2002, short-term contributions receivable consist of promises to give of approximately \$30,000 and \$68,000, respectively, related to special events and direct mail campaigns.

#### 7. Investments

Investments at June 30, 2003 consist of:

	Short-Term	Long-Term	Total Fair Value
Cash and cash equivalents	\$ —	\$ 117,364	\$ 117,364
Common stocks	—	240,271	240,271
Corporate debt securities	—	27,991	27,991
	—	385,626	385,626
Real estate held for sale	39,000	—	39,000
Other assets held for sale	3,000	—	3,000
	<u>\$ 42,000</u>	<u>\$ 385,626</u>	<u>\$ 427,626</u>



Covenant House New Orleans

Notes to Financial Statements (continued)

7. Investments (continued)

Investments at June 30, 2002 consist of:

	Short-Term	Long-Term	Total Fair Value
Cash and cash equivalents	\$ -	\$ 94,738	\$ 94,738
Common stocks	-	233,762	233,762
U.S. government securities	-	271,770	271,770
Corporate debt securities	-	33,752	33,752
	-	604,022	604,022
Real estate held for sale	39,800	-	39,800
	\$ 39,800	\$ 604,022	\$ 643,822

8. Property, Plant, and Equipment

Property, plant, and equipment, net, consisted of the following:

	June 30	
	2002	2001
Land	\$ 180,580	\$ 108,508
Buildings	362,821	562,822
Building improvements	654,910	624,918
Equipment	1,349,373	1,368,164
Equipment under capital leases	-	-
Leasehold improvements	130,116	34,479
	2,617,790	2,638,891
Less accumulated depreciation and amortization	1,829,188	1,424,851
	\$ 788,602	\$ 1,214,040

## Covenant House New Orleans

### Notes to Financial Statements (continued)

#### 3. Temporarily Restricted Net Assets

Temporarily restricted net assets are available for the following purposes and time restrictions:

	June 30	
	2003	2002
Various donor-imposed purpose restrictions	\$ 41,945	\$ 84,369
Time restricted for future periods	-	17,160
	<u>\$ 41,945</u>	<u>\$ 101,529</u>

Net assets were released from restrictions based upon the satisfaction of the following restrictions:

	Year ended June 30	
	2003	2002
Various donor-imposed purpose restrictions	\$ 89,799	\$ 109,461
Elapsed time restrictions	17,068	7,160
	<u>\$ 79,559</u>	<u>\$ 116,621</u>

#### 10. Pension Plan

Covenant House New Orleans participates in a defined benefit pension plan (the Plan) administered by the Parent, covering substantially all employees of the Parent and its domestic affiliates. Benefits are generally based on years of service and average salary, as defined under the Plan. The Parent's policy is to contribute the amount recommended by its actuary. The assets of the Plan, which are held by Mutual of America Life Insurance Company, consist primarily of mutual funds that are invested in equities and debt obligation instruments. Total pension costs of \$147,473 and \$76,907 were allocated to Covenant House New Orleans from the Parent in fiscal 2003 and 2002, respectively. Separate participant data for Covenant House New Orleans is not available.

## Covenant House New Orleans

### Notes to Financial Statements (continued)

#### 10. Pension Plan (continued)

Covenant House New Orleans also maintains a tax-deferred annuity plan for its employees. Covenant House New Orleans does not make contributions to this plan; contributions are made only by the participants.

#### 11. Tax-Exempt Status

Covenant House New Orleans is qualified as a tax-exempt organization described in Section 501(c)(3) of the Internal Revenue Code (the Code) and, accordingly, is not subject to federal income taxes under Section 501(c) of the Code. As a not-for-profit organization, Covenant House New Orleans has been classified as a publicly supported charitable organization under Section 509(a)(1) of the Code and qualifies for the maximum charitable contribution deduction for donors.

#### 12. Commitments and Contingencies

Currently, there are no known claims or lawsuits for which Covenant House New Orleans would be contingently liable.

#### 13. Concentration of Cash and Cash Equivalents

At June 30, 2015, approximately 72% of total cash and cash equivalents were held by one financial institution.

The Board of Directors  
Covenant House New Orleans

In planning and performing our audit of the financial statements Covenant House New Orleans ("CHNO") for the year ended June 30, 2003, we considered its internal control to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on internal control. However, we noted certain matters involving internal control and its operation that we consider to be reportable conditions under standards established by the American Institute of Certified Public Accountants. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of internal control that, in our judgment, could adversely affect the organization's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements.

At June 30, 2003, CHNO did not record salary expense and an accrued salary payable relating to the Mayor's Team and Workforce Initiative Program ("WIA") grants for service dates in June 2003. Additionally, the related grant revenue and receivable were not recorded. We suggest CHNO properly record and accrue for all amounts, including wages, specific to the Mayor's Team and WIA programs to ensure grant expenditures are reported in the proper period and that the financial statements are not materially misstated.

#### Management's Response

Management agrees with the recommendation and will review to ensure all revenues and expenses for grant expenditures are reported in the proper period.

In addition to the reportable conditions described above, we have the following comments on other matters.

#### Governmental Grants and Programs

##### Eligibility Testing

We selected 25 participants for eligibility testing for the WIA program. For one participant in the program, we noted the barrier applicable to this participant was not documented in the participant's file. As a part of the acceptance/approval process, case

workers are required to complete a standardized form containing all barriers in which a participant may possess in order to be deemed an eligible participant. This form was not completed for this one participant, however through review of the file we did note that this participant met a required barrier. We suggest that this form be completed for all participants during the acceptance/approval process for file maintenance and proper evaluation of each participant. CHNO and the Turning Points Academy should more closely monitor the maintenance of the participants' files to ensure proper eligibility is documented to support grant expenditures.

#### **Management's Response**

Management agrees with the recommendation and has since documented on the appropriate form evidence of applicable barriers of the WIA eligible participant in question.

#### **Cash Disbursements Testing**

To test the controls over the cash disbursements process for the WIA program, we selected 25 expenditures from the check registers. For one of the cancelled checks, the appropriate signature was not provided on the request for reimbursement. We recommend that files be maintained in a more orderly manner so that they may be accessed for review and provide support for grant expenditures.

#### **Management's Response**

Management agrees with the recommendation and has since secured the administrative signature of approval of a cash disbursement for the WIA program.

#### **Other Prepaid Accounts**

During our detail testing of the Other Prepaid expense account, we noted that the CHNO runs some grant funds with CHNO funds. When salary and wage expense is incurred for CHNO and the Mayor's Team, the appropriate entry is made to record the expense. However, when there is an error (i.e., hours worked are incorrect, hourly rate is incorrect), and a void and/or manual check is issued, the Other Prepaid expense account (with an assigned grant/job number) is affected. The Other Prepaid expense account is used for the sole purpose of tracking voided and manual checks until such time they are called in to an outside payroll processing company (ADP). CHNO maintains a log of all WIA and Mayor's Team manual and void payroll checks, which tracks the date when they are reported to ADP. We noted that there was a significant number of voided payroll checks where participant checks were voided and released due to errors in the amounts or pay rates. These checks, voided and manual, included checks issued to pay for orientation related to the WIA program. Thus, when checks are voided, this account is decreased and when manual checks are issued, this account is increased. The corresponding counter-account is either cash (manual check) or miscellaneous receivable (void check), due from ADP. Most manual/void checks were called in to ADP by June 30, 2003, subsequently

reversing the entries in the prepaid account. One significant exception was a number of void orientation checks received and recorded in the prepaid account after the last payroll adjustments were processed for June 2003. As a result of CHNO tracking voided and manual payroll checks of CHNO with those of government funded grants (though CHNO assigns a grant job number), the balance in this account is the net effect of voided and manual checks for CHNO and the programs (Mayor's Team and WIA). Due to the net effect, the company has not properly determined the amount applicable to the Refundable Advances account. Because CHNO is obligated to return unused grant funds to the City, voided and manual checks for CHNO should not be netted against Mayor's Team and WIA.

#### **Management's Response:**

Management's use of the job number assignment allows for a distinction between CHNO manual and void checks and those of grant-related activities, particularly Mayor's Team and WIA. Management, however, will monitor its grant activities to ensure that all transactions affecting the Refundable Advances account are properly reflected at the close of the month.

#### **Reporting**

CHNO was unable to provide reporting to support that the required remarking, where at least 50% of eligible participants must be disadvantaged low-income youth per 29 USC 2801, was tracked and documented.

#### **Management's Response:**

The Louisiana Virtual One Stop (LAVOS) is the official database mandated by the State Department of Labor to report all WIA eligible participants. While LAVOS has provisions for identifying those WIA participants not income eligible but who fall within the 1% window, manipulation of the database for point-in-time tracking is done by the state. Management later implemented a supplemental tracking system to ensure that 50% of eligible participants enrolled were disadvantaged low-income youth. Management previously documented and approved all eligible participants prior to entering in LAVOS.

#### **Other Covenant Breach New Orleans Processes**

##### **Financial Statement Close Process**

We also noted during our audit that the financial statement close process is not performed timely. We were scheduled to perform our year-end procedures the week beginning August 11, 2003, however, we did not receive the first trial balance until August 21, 2003, almost two months after year-end. Management continued to make adjusting entries during the audit process and provided us with updated versions of the trial balance. We suggest that management review the financial statement close process and

ensure appropriate reviews are performed so that interim financial statements can be performed timely and accurately.

#### **Management's Response**

Accomplishing the Mayor's Team and WIA Youth Services grants has posed the greatest challenge in meeting the timeliness of the financial statement close process. The nature of the agreements, which involved employing and overseeing youth during the summer months (Mayor's Team) and monitoring grant subscriptions (WIA and Mayor's Team), required greater attention by management to ensure fiscal accountability and grant compliance. Since relinquishing its role as operator of the WIA Youth One Stop and fiduciary of the Mayor's Team, management anticipates and ensures a timely close of its financial statement process in the future.

#### **Legislative Auditor Filing**

The Legislative Auditor notified Governor House New Orleans that they did not receive the required financial statements for the year ended June 30, 2003 and the applicable reports required by Government Accounting Standards by the statutory completion date of December 31, 2003.

#### **Management's Response**

The required reports are promptly being submitted to the Louisiana Legislative Auditors.

#### **Prior Year Comments**

We have the following updates on matters presented to you during the prior year audit.

#### **Grant Agreements**

Due to the increased activity of the Workforce Initiative Program, we noted additional demands on Governor House New Orleans administrative and finance personnel. We suggest that as the Board of Directors and Finance Committee review and evaluate additional opportunities, they consider all aspects of the additional grants and ensure that the compensation to the Agency adequately cover direct and indirect costs and opportunities costs for other projects.

#### **Management's Response**

Management agrees with this recommendation and will incorporate in future grant proposals assurances for maximum cost recovery and minimum administrative burden.

#### **Current Year Update**

During the current year's audit, we noted that the WIA and Mayor's Team grant continues to be an obstacle for the finance department in completing its routine tasks. However,

CHNO will no longer exercise the Workforce Initiative Program, effective in fiscal year 2004.

#### **Aging of Grant/Pledge Receivables**

During the course of our audit, we noted that the aging of receivables is not monitored or reviewed until year-end. We identified one pledge receivable and several grant receivables aged greater than 120 days that raised collectibility concerns. We suggest management participate in the review of receivable schedules on a timely basis to ensure interim financial statements appropriately reflect any needed adjustments.

#### **Management's Response**

Management has historically participated in the periodic review of its receivable balances during the year; however, temporary staff shortages and the increased activities of a new grant initiative delayed the process until year end. Management will enforce its practice with timely quarterly reviews to ensure its interim financial statements are a fair representation.

#### **Current Year Update**

We have noted an improvement in this area during our audit of fiscal year 2003. During our testing, we noted the applicable schedules had been prepared on a timely basis and reviewed by management periodically prior to year-end.

#### **Bank Reconciliation Preparation**

During our test of controls, we noted that the operating account bank reconciliations were not prepared timely for five months. We suggest that management make an effort to ensure that bank reconciliations are prepared monthly to make sure that variances and discrepancies are resolved.

#### **Management's Response**

Though there is evidence of timely preparation of bank reconciliations of the main operating and payroll bank accounts, management will monitor all bank accounts to ensure timely preparation and approval in the future.

Management believes the untimely bank reconciliation of its operating account for five (5) months was a direct result of the temporary absence of key staff and shuffling of duties to accommodate increased demands of the finance department. Management will enforce its practice that all bank accounts are reconciled within thirty (30) days from the close of the month.



### Current Year Update

We noted the timely preparation of bank reconciliations has continued to be a concern. We selected 60 bank reconciliations from a population of all cash accounts for three months during the fiscal year to test the timeliness of their preparation, resolution of significant reconciling items, and approval by the director of finance. We noted that bank reconciliations in December 2003 for the pass-through accounts were not being performed within thirty (30) days of receipt of the bank statement. We also noted that there were five (5) bank reconciliations that did not have evidence of approval by the director of finance.

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This report is intended solely for the information and use of the board of directors, management, and others within the organization and is not intended to be and should not be used by anyone other than these specified parties.

We would be pleased to discuss the above matters or to respond to any questions, at your convenience.

*Ernst & Young LLP*

September 30, 2003

**Report on Compliance and on Internal Control  
Over Financial Reporting Based on an Audit of  
Financial Statements in Accordance With  
Government Auditing Standards**

The Board of Directors  
Covenant House New Orleans

We have audited the financial statements of Covenant House New Orleans as of and for the year ended June 30, 2003, and have issued our report thereon dated September 24, 2003. We conducted our audit in accordance with auditing standards generally accepted in the United States and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

**Compliance**

As part of obtaining reasonable assurance about whether Covenant House New Orleans's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with these provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

**Internal Control Over Financial Reporting**

In planning and performing our audit, we considered Covenant House New Orleans's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. However, we noted a certain matter involving the internal control over financial reporting and its operation that we consider to be a reportable condition. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgment, could adversely affect Covenant House New Orleans's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. This reportable condition was reported to management of Covenant House New Orleans in a separate letter dated September 24, 2003.

A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by errors or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe the reportable condition described above is not a material weakness. We also noted other matters involving the internal control over financial reporting that we have reported to management of Coastal House New Orleans in a separate letter dated September 30, 2003.

This report is intended solely for the information and use of the finance committee, management, and the Office of the Legislative Auditor, State of Louisiana, and is not intended to be and should not be used by anyone other than these specified parties.

*Samuel S. Young, LLP*

September 30, 2003