



# LUTHER SPEIGHT & COMPANY, LLC

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*Certified Public Accountants and Consultants*

OPPORTUNITIES INDUSTRIALIZATION CENTER, INC.

FINANCIAL STATEMENTS  
TOGETHER WITH INDEPENDENT AUDITOR'S REPORT  
FOR THE YEAR ENDED SEPTEMBER 30, 2003

**OPPORTUNITIES INDUSTRIALIZATION CENTER, INC.**  
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# LUTHER SPEIGHT & COMPANY, LLC

*Certified Public Accountants and Consultants*

## **INDEPENDENT AUDITOR'S REPORT**

To the Board of Directors of  
Opportunities Industrialization Center

We have audited the accompanying statement of financial position of Opportunities Industrialization Center (OIC) (a Louisiana nonprofit organization) as of September 30, 2003 and the related statement of activities, and cash flows for the year then ended. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

OIC reported rental income for the year ended September 30, 2003 on a cash basis, totaling \$169,745, however accrued rent revenues per our examination totaled \$204,156, resulting in a difference of \$34,411. Adequate information was not available to reconcile the difference between cash and accrued basis rent and to identify any related rent receivable. Accordingly, we were unable to determine if rental income reported as \$169,745 was fairly stated. We were also unable to determine the proper balance for the related rent receivable.

In our opinion, except for the unrecconciled difference in rent revenue discussed in the previous paragraph, the financial statements referred to above present fairly, in all material respects, the financial position of OIC as of September 30, 2003 and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated January 31, 2004 on our consideration of OGC's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grants.

Our audit was performed for the purpose of forming an opinion on the basic financial statements of OGC taken as a whole. The schedule of functional expenses at page 9 is presented for purposes of additional analysis and is not a required part of the financial statements of OGC. The accompanying schedule of expenditures of federal awards at page 8 is presented for purposes of additional analysis as required U.S. Office of Management and Budget Circular A-123, "Audits of States, Local Governments, and Non-Profit Organizations," and is also not a required part of the financial statements of OGC.

Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.



Lester C. Spright & Company

New Orleans, LA  
January 31, 2004

**OPPORTUNITIES INDUSTRIALIZATION CENTER, INC.**  
**STATEMENT OF FINANCIAL POSITION**  
**AS OF SEPTEMBER 30, 2003**

<b>Current Assets</b>	
Cash	\$28,648
Grant Receivable	31,233
Due from Employees	1,328
Due from Other Programs	<u>147,115</u>
<b>Total Current Assets</b>	<b>208,324</b>
<b>Property and Equipment</b>	
Land	318,333
Building	395,680
Furniture, Fixtures & Equipment	23,183
Vehicles	7,240
Accumulated Depreciation	<u>(34,599)</u>
<b>Total Property and Equipment</b>	<b>669,837</b>
<b>Other Assets</b>	
Deposits	<u>2,150</u>
<b>TOTAL ASSETS</b>	<b><u>\$ 1,180,314</u></b>
<b>LIABILITIES AND NET ASSETS</b>	
<b>Current Liabilities</b>	
Unearned Grant Revenue	304,466
Bank Deposits	3,077
Due to Other Programs	147,503
Accounts Payable	1,094
Employment Taxes Payable	<u>4,514</u>
<b>Total Liabilities</b>	<b><u>661,157</u></b>
<b>Net Assets</b>	
Net Assets - Restricted	717,206
Net Assets - Unrestricted	<u>46,842</u>
<b>Total Net Assets</b>	<b>804,048</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b><u>\$ 1,261,806</u></b>

See accompanying notes.

**OPPORTUNITIES INDUSTRIALIZATION CENTER  
STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED SEPTEMBER 30, 2003**

	Restricted	Unrestricted	Total
<b>SUPPORT</b>			
Grant Revenue	1,060,800	-	1,060,800
Miscellaneous Income	3,993	34,817	38,810
Rental Income	-	169,749	169,749
Service Revenue	-	19,419	19,419
Contributions	-	1,878	1,878
Interest Income	4,531	287	4,818
	<u>1,071,821</u>	<u>236,158</u>	<u>1,307,979</u>
<b>Total Support</b>	<b>1,071,821</b>	<b>236,158</b>	<b>1,307,979</b>
<b>EXPENSES</b>			
<b>Program Services:</b>			
Community Response Initiative	182,446		182,446
Home Construction COO	192,814		192,814
Legislative Grant	184,312		184,312
Parenting/Fatherhood	87,500		87,500
Youth Entrepreneurship	104,240		104,240
Treasury Grant	33,180		33,180
LEED Grant	36,341		36,341
	<u>1,071,827</u>	<u>-</u>	<u>1,071,827</u>
<b>Total Program Services</b>	<b>1,071,827</b>	<b>-</b>	<b>1,071,827</b>
<b>Support Services:</b>			
Management and General		168,914	168,914
Rentals		127,840	127,840
		<u>296,754</u>	<u>296,754</u>
<b>Total Support Services</b>	<b>-</b>	<b>296,754</b>	<b>296,754</b>
<b>Total Expenses</b>	<b>1,071,827</b>	<b>296,754</b>	<b>1,368,581</b>
<b>NET ASSETS</b>			
Change in Net Assets	-	(84,199)	(84,199)
Net Assets, Beginning Of Year	717,268	168,621	885,889
<b>Net Assets (Deficit) At End Of Year</b>	<b>717,268</b>	<b>84,422</b>	<b>801,690</b>

See accompanying notes.

**OPPORTUNITIES INDUSTRIALIZATION CENTER  
STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED SEPTEMBER 30, 1983**

**CASH FLOW FROM OPERATING ACTIVITIES:**

Change in Net Assets	3	(64,198)
Adjustments to Reconcile Fund Balance to net Cash Provided by Operating Activities:		(58,750)
<b>Changes in Operating Assets and Liabilities:</b>		
Depreciation Expense		18,029
Grant Receivable		(34,744)
Due From Employees		158
Due From Other Programs		95,765
Accounts Payable & Accrued Expenses		2,536
Deferred Revenue		(4,877)
Deposits from Tenants		(489)
Due to Other Programs		81,764
Due to Funding Source		(20,880)
Payroll Taxes Payable		1,278
		<hr/>
Net Increase in Cash From Operating Activities		(26,742)

**CASH FLOW FROM INVESTING ACTIVITIES:**

Property, Plant, and Equipment Purchases		5,168
<b>NET INCREASE/(DECREASE) IN CASH</b>		(21,574)
<b>CASH BEGINNING OF YEAR</b>		<hr/> 492,245 <hr/>
<b>CASH END OF YEAR</b>		<hr/> 470,671 <hr/>

See accompanying notes.

**OPPORTUNITIES INDUSTRIALIZATION CENTER, INC.  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED SEPTEMBER 30, 2000**

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**1. SUMMARY OF SIGNIFICANT ACCOUNTING PRINCIPLES**

**General** - Opportunities Industrialization Center (the Organization) is a nonprofit corporation, which is located at 2791 Pity Street, in New Orleans, Louisiana. The Organization provides manpower-training services to the unemployed and economically disadvantaged members of the community to afford them the opportunity to acquire job related skills that will make them marketable. The organization also provides affordable and safe quality housing for low to moderate-income individuals through rehabilitation and new construction. The program is primarily funded by federal grants.

**Base of Accounting** - The financial statements of the Organization are prepared on the accrual basis of accounting. Accordingly, revenue is recorded when earned and expenses are recorded when incurred.

**Property and Equipment** - Depreciation is provided over the estimated useful lives, which range from 3 to 40 years, of the related assets using primarily the straight-line method.

**Income Taxes** - The Organization has been determined to be tax exempt under Section 501 (c)(3) of the Internal Revenue Code.

**Cash** - Cash is comprised of cash on hand and in banks.

**2. GRANT RECEIVABLE**

This amount represents outstanding payments due to the agency from Department of Social Services for the Youth Entrepreneurship Program. The balance is detailed as follows:

Youth Entrepreneurship	23,583
Parenting/Fatherhood	2,118
<b>Total Grant Receivable</b>	<b>\$31,243</b>

Management does not consider any of the receivables to be uncollectible at September 30, 2000, due to the fact that these are governmental contracts. Therefore, no allowance for doubtful accounts has been provided.



## 3. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consist of the following as of September 30, 2003:

Land	\$ 178,173
Buildings & Improvements	185,680
Furniture, Fixtures and Equip.	13,188
Vehicles	7,740
Accumulated Depreciation	(28,559)
TOTAL	\$ 680,122

Depreciation expense was recorded for the current year ended September 30, 2003 in the amount of \$18,129.

## 4. ECONOMIC DEPENDENCY

The organization receives a majority of its revenue from funds provided through contracts administered by federal, state, and local government agencies. The grant amounts are appropriated each year by the federal and local governments. If significant budget cuts are made at the federal and/or local level, the amount of the funds the Organization receives could be reduced significantly and have an adverse impact on its operations.

## 5. CONTRIBUTIONS AND DONATIONS

The organization receives funds from various contributors. The additional funds are used for administrative items for the organization. There were no restrictions noted on the agency's contributions.

## 6. RENTAL INCOME

The organization receives rental income from properties renovated through their housing programs. The income is utilized to maintain the properties and pay utilities, insurance and other costs for low-income tenants.

## 7. SERVICE INCOME

The organization provides administrative services to other nonprofits, and thereby earns a service fee. These fees are used to further support the grant activities of OIC.

## SUPPLEMENTAL INFORMATION

**OPPORTUNITIES INFRASTRUCTURE CENTER, INC.  
 SCHEDULE OF FEDERAL AWARDS  
 FOR THE YEAR ENDED SEPTEMBER 30, 2003**

<u>FEDERAL GRANTOR PASS THROUGH NAME/PROGRAM TITLE</u>	<u>FEDERAL CFDA NUMBER</u>	<u>GRANT EXPENDITURES</u>	<u>TOTALS</u>
U.S. Department of Housing and Urban Development/ Pass Through - Home Investments Partnership Program Home HO-Construction	14.209	<u>392,814</u>	
<b>Total U.S. Department of Housing and Urban Development</b>			<b>\$ 392,814</b>
U.S. Department of Health and Human Services/ Pass Through - State of Louisiana Department of Social Services Youth Entrepreneurship Farming/Fisheries Community Response Initiative	83.000 83.000 83.000	<u>184,543 97,901 182,486</u>	
<b>Total U.S. Department of Health and Human Services</b>			<b>\$ 364,929</b>
<b>State of Louisiana</b> Legislative Grant Louisiana Stadium Expenditure District Grant Treasury Grant		<u>500,000 36,000 10,290</u>	
<b>Total State of Louisiana</b>			<b>\$ 536,290</b>
<b>Total Grant Expenditures</b>			<b>\$ 1,293,833</b>

See Auditor's Report.

**COMPANIES PROVIDING SERVICES OF VALUE TO THE COMPANY**  
**STATEMENT OF FINANCIAL EXPENSES**  
**FOR THE YEAR ENDED 31 MARCH 2018**

REVENUE	VARIABLE		FIXED		TOTAL		TOTAL		TOTAL	
	Revenue	Expenses	Revenue	Expenses	Revenue	Expenses	Revenue	Expenses	Revenue	Expenses
Cost of Sales	1,000	600	1,000	600	1,000	600	1,000	600	1,000	600
Manufacturing Overhead	100	60	100	60	100	60	100	60	100	60
Administrative	50	30	50	30	50	30	50	30	50	30
Marketing	20	12	20	12	20	12	20	12	20	12
Research & Development	30	18	30	18	30	18	30	18	30	18
Interest	10	6	10	6	10	6	10	6	10	6
Income Tax	10	6	10	6	10	6	10	6	10	6
<b>Total Expenses</b>	<b>1,000</b>	<b>600</b>	<b>1,000</b>	<b>600</b>	<b>1,000</b>	<b>600</b>	<b>1,000</b>	<b>600</b>	<b>1,000</b>	<b>600</b>
<b>Net Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Operating Expenses	1,000	600	1,000	600	1,000	600	1,000	600	1,000	600
Administrative	50	30	50	30	50	30	50	30	50	30
Marketing	20	12	20	12	20	12	20	12	20	12
Research & Development	30	18	30	18	30	18	30	18	30	18
Interest	10	6	10	6	10	6	10	6	10	6
Income Tax	10	6	10	6	10	6	10	6	10	6
<b>Total Operating Expenses</b>	<b>1,000</b>	<b>600</b>	<b>1,000</b>	<b>600</b>	<b>1,000</b>	<b>600</b>	<b>1,000</b>	<b>600</b>	<b>1,000</b>	<b>600</b>
Non-Operating Expenses	100	60	100	60	100	60	100	60	100	60
Administrative	50	30	50	30	50	30	50	30	50	30
Marketing	20	12	20	12	20	12	20	12	20	12
Research & Development	30	18	30	18	30	18	30	18	30	18
Interest	10	6	10	6	10	6	10	6	10	6
Income Tax	10	6	10	6	10	6	10	6	10	6
<b>Total Non-Operating Expenses</b>	<b>100</b>	<b>60</b>	<b>100</b>	<b>60</b>	<b>100</b>	<b>60</b>	<b>100</b>	<b>60</b>	<b>100</b>	<b>60</b>
<b>Total Expenses</b>	<b>1,000</b>	<b>600</b>	<b>1,000</b>	<b>600</b>	<b>1,000</b>	<b>600</b>	<b>1,000</b>	<b>600</b>	<b>1,000</b>	<b>600</b>
<b>Net Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

See Analyst's Report



# LUTHER SPEIGHT & COMPANY, LLC

*Certified Public Accountants and Consultants*

## **REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

To the Board of Directors of  
Opportunities Industrialization Center, Inc.

We have audited the financial statements of Opportunities Industrialization Center, Inc. (non-profit organization) as of and for the year ended September 18, 2003, and have issued our report thereon dated January 21, 2004. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

### **Compliance**

As part of obtaining reasonable assurance about whether OIC's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance that are required to be reported under *Government Auditing Standards* and which are described in the accompanying schedule of findings and questioned costs as items 02-02 and 02-03.

### **Internal Control Over Financial Reporting**

In planning and performing our audit, we considered OIC's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. However, we noted certain matters involving the internal control over financial reporting and its operation that we consider to be reportable conditions. Reportable conditions involve matters drawing to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgment, could adversely affect OIC's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. Reportable conditions are described in the accompanying schedule of findings and questioned costs as items 02-02 and 02-03. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, of the reportable conditions described above, we consider items 02-02 and 02-03 to be material weaknesses.

This report is intended for the information and use of OIG, the federal awarding agencies and pass-through entities. "Under Louisiana Revised Statute 24:511, this report is distributed by the Legislative Auditor as a public document."



Luther C. Spaight & Company

New Orleans, Louisiana  
January 31, 2004



# LUTHER SPEIGHT & COMPANY, LLC

*Certified Public Accountants and Consultants*

## **REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133**

To the Board of Directors of  
Opportunities Industrialization Center, Inc.

### **Compliance**

We have audited the compliance of Opportunities Industrialization Center, Inc. with the types of compliance requirements described in the "U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement" that are applicable to each of its major federal programs for the year ended September 30, 2003. OIC's Major Federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to its major federal programs is the responsibility of OIC's management. Our responsibility is to express an opinion on OIC's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, "Audit of States, Local Governments, and Non-Profit Organizations." These standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about OIC's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on OIC's compliance with those requirements.

As described in items 03-01 and 03-04 in the accompanying schedule of findings and questioned costs, OIC did not comply with requirements regarding eligibility and cost management, that are applicable to its major programs. Compliance with such requirements is necessary, in our opinion, for OIC to comply with requirements applicable to those programs.

In our opinion, except for the noncompliance described in the preceding paragraph, OIC complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended September 30, 2003.

## Internal Control Over Compliance

The management of OIC is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered OIC's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OIG's Circular A-113.

We noted certain matters involving the internal control over compliance and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over compliance that, in our judgment, could adversely affect OIC's ability to administer a major federal program in accordance with the applicable requirements of laws, regulations, contracts, and grants. Reportable conditions are described in the accompanying schedule of findings and questioned costs as items 03-02 and 03-03.

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to relatively low level the risk that noncompliance with applicable requirements of laws, regulations, contracts, and grants that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over compliance would not automatically disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, of the reportable conditions described above, we consider items 03-02 and 03-03 to be material weaknesses.

This report is intended for the information and use of OIC, the federal awarding agencies and pass-through entities. Under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.



Luther C. Speight, CPA  
January 31, 2004





**Section I - Summary of Auditor's Results****Financial Statements**

A Qualified opinion was issued on the financial statements of the auditee.

**Internal Control Over Financial Reporting:**Material weakness(es) identified?  yes  noReportable condition(s) identified  
not considered to be material weaknesses?  yes  noNoncompliance material to financial statements noted?  yes  no**Federal Awards****Internal control over major programs:**Material weakness(es) identified?  yes  noReportable condition(s) identified  
not considered to be material weaknesses?  yes  no

A Qualified opinion was issued on compliance for the major programs.

**Any audit findings disclosed that are required to be**Reported in accordance with Circular  
A-133, Section 318(a)?  yes  no

The major programs for the year ended September 30, 2003 were as follows:

U.S. Department of Housing and Urban Development 14,218

Legislative Grant (State Funds) 508

OPPORTUNITIES INDUSTRIALIZATION CENTER, INC.  
SCHEDULE OF FINDINGS AND QUESTION COSTS  
FOR THE YEAR ENDED SEPTEMBER 30, 2003

03-01) HOME RENOVATION 2002  
- INCOMPLETE FILE MAINTENANCE  
QUESTIONED COST: \$ -0-

**CONDITION:**

We noted that certain forms were being maintained on file for the tenants receiving low-income housing assistance, which is required by the Department of Urban Housing and Development. These forms included a signed, dated, and completed lease agreements, letter of Lead Poisoning Inspections, inspections performed by the organization, as well as HUD inspections, identification of all individuals residing in the household, documentation of all household income (letter from place of employment, last three check stubs, food stamps, SSI, disability, etc.), letter from the Housing Authority of New Orleans, stating tenant was considered eligible for low-income assistance, a HUD approved scheduled rent payment voucher, stating tenant rent portion and public assistance portion. We tested the files of the fourteen eligible tenants and noted the following exceptions:

- Five (5) out of the fourteen (14) files tested did not include a letter of approval from HANO in the file, which is required by the HOME 2002 contract.
- Four (4) out of the fourteen (14) files did not include an inspection report, which is required at least at a minimum annually.
- One (1) out of the fourteen (14) files did not include a renewal of the lease, which is required per the contract.
- Two (2) out of the fourteen (14) files lease agreements were not dated, nor did it specify the lease terms, which is required by HUD regulations.
- One (1) out of the fourteen (14) files did not include a lease on file, which is required by HUD regulations, as well as the grant agreement.

**CAUSE:**

File maintenance procedures were not fully implemented to ensure that all required forms were complete and maintained on file.

**CRITERIA:**

*As stipulated in the contract agreement, file maintenance records include completed and signed inspection reports, completed and signed lease agreements, letters of approval from HASC stating tenant eligibility, proof of identification of all occupants residing in each resident, admission packet-stating the time of admission, whether the tenant was eligible, and met the preference criteria to determine eligibility, verification of tenant income, and income guidelines.*

**RECOMMENDATION:**

We recommend that OHC, Inc. implement procedures to ensure that all required forms are completed and filed appropriately.

**CONDITION:**

During our examination, we noted that the organization did not maintain adequate accounting records in support of its accounts receivable balances including grant accounts receivable and non-receivable. There were several accounts receivable accounts with inaccurate balances reflected on their subsidiary ledger that did not correspond with the supporting documentation provided as of September 30, 2003.

**CAUSE:**

The organization did not implement and maintain adequate accounting procedures or records related to accounts receivables.

**EFFECT:**

Grant and non-receivables were not adequately supported by subsidiary records.

**CRITERIA:**

Generally accepted accounting principles require that financial statement balances be supported by adequate supporting documentation.

**RECOMMENDATION:**

We recommend that the agency reconcile its receivable accounts on a monthly basis.

**RENTAL INCOME NOT RECONCILED**  
**QUESTION COSTS: \$ 24,411****CONDITION:**

During our examination OIC's tenant rental income, we noted that the rental income recorded as \$169,743 was recorded on a cash basis, rather than accrual basis. Further review showed that the accrued rent per the tenant rent roll totaled \$ 204,154, reflecting a \$34,411 difference. OIC did not have adequate documentation on file to reconcile or explain the difference.

**CAUSE:**

OIC did not perform monthly reconciliations between tenant rent rolls and actual deposits.

**EFFECT:**

We were unable to determine the nature or disposition of the unaccounted difference, accordingly the difference is reported as questioned costs.

**CRITERIA:**

Generally Accepted Accounting Principles require use of accrual basis accounting.

**RECOMMENDATION:**

We recommend that rental income be recorded on an accrual basis. Additionally, monthly reconciliations should be performed between rent rolls and deposits.

**CONDITION:**

We noted during our audit that the Legislative Grant cash account reflected a balance of \$288,826 as of September 30, 2003, which exceeds Federal Depository Insurance Corporation (FDIC) insured limits of \$100,000.

**CAUSE:**

Cash management procedures were not adequate.

**CRITERIA:**

Grantor requirements mandate that grant funds on deposit in excess of \$100,000 be collateralized by the financial institution.

**RECOMMENDATION:**

We recommend that OHC collateralize all deposits in excess of \$100,000.

**OPPORTUNITIES INDUSTRIALIZATION CENTER  
UPDATE OF PRIOR YEAR FINDINGS  
9/2003**

There were no prior year findings.



*Celebrating*  
**32nd Anniversary**  
1972-2004



Greater New  
Orleans Opportunity Center



**OPPORTUNITIES INDUSTRIALIZATION CENTER  
OF GREATER NEW ORLEANS, INC.**  
2701 Petry Street, New Orleans, Louisiana 70125  
Phone: 949-4421 • Fax: 949-1801

**MANAGEMENT RESPONSE TO FINDING 84-81 INCOMPLETE FILE  
MAINTENANCE:**

We have implemented file maintenance procedures that require periodic supervisory review of all tenant files for completeness.

**MANAGEMENT RESPONSE TO FINDING 84-82 DEFICIENCIES IN GENERAL  
ACCOUNTING PROCEDURES:**

We have implemented the auditor's recommendations.

**MANAGEMENT RESPONSE TO FINDING 84-83 RENTAL INCOME NOT  
RECONCILED:**

Rental income will be recorded on an accrual basis. OC management will perform a thorough review and reconciliation of the differences reported by the auditors. Corrective action have been implemented to prevent future occurrences, including monthly reconciliation of rent rolls with cash deposits. Any differences will be resolved timely and be approved by the Executive Director.

**MANAGEMENT RESPONSE TO FINDING 84-84 BANK BALANCE EXCEEDS  
FDC LIMITS:**

We will comply with the auditor's recommendation.

