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**NEW ORLEANS MISSION, INC. AND SUBSIDIARY**  
**NEW ORLEANS, LOUISIANA**

**CONSOLIDATED FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2003**

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Under provisions of state law, this report is a public document. A copy of the report has been submitted to the entity and other appropriate public officials. The report is available for public inspection at the Baton Rouge office of the Legislative Auditor and, where appropriate, at the office of the parish clerk of court.

Release Date: 4-28-04

**NEW ORLEANS MISSION, INC. AND SUBSIDIARY**  
**NEW ORLEANS, LOUISIANA**

**CONSOLIDATED FINANCIAL STATEMENTS**  
**YEAR ENDED JUNE 30, 2003**

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**Poitthouville & Nettterville**

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**INDEPENDENT AUDITORS' REPORT**

To the Officers and Board of Directors  
New Orleans Mission, Inc.  
New Orleans, Louisiana

We have audited the accompanying consolidated balance sheets of the New Orleans Mission, Inc. and subsidiary, as of June 30, 2003 and 2002, and the related consolidated statements of support, expenses and changes in net assets, functional expenses and cash flows for the years then ended. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the accounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the June 30, 2003 and 2002 consolidated financial statements referred to above present fairly, in all material respects, the financial position of the New Orleans Mission, Inc. and subsidiary, as of June 30, 2003 and 2002, and the results of their operations and their cash flows for the years then-ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated March 24, 2004 on our consideration of the New Orleans Mission, Inc.'s internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of our audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.

*Poitthouville & Nettterville*

Metairie, Louisiana  
March 24, 2004

**NEW ORLEANS MISSION, INC. AND SUBSIDIARY**  
**NEW ORLEANS, LOUISIANA**

**CONSOLIDATED BALANCE SHEETS**  
**(JUNE 30, 1982 AND 1981)**

**ASSETS**

	<u>1982</u>	<u>1981</u>
<b>CURRENT ASSETS</b>		
Cash	\$ -	\$ 89,788
Grants receivable	19,777	49,879
Pledges receivable	12,800	12,000
Inventory	5,000	12,000
Prepaid	10,733	-
Total current assets	<u>48,309</u>	<u>163,667</u>
<b>PROPERTY AND EQUIPMENT</b>		
Buildings	213,904	213,904
Building improvements	790,215	766,145
Furniture, fixtures, and equipment	259,845	230,422
Vehicles	21,567	22,567
	<u>1,285,531</u>	<u>1,233,038</u>
Less accumulated depreciation and amortization	<u>481,875</u>	<u>397,568</u>
	<u>803,656</u>	<u>835,470</u>
<b>CONSTRUCTION IN PROGRESS</b>		
	<u>-</u>	<u>45,510</u>
<b>OTHER ASSETS</b>		
Pledges receivable	18,000	21,000
Investments	6,521	5,507
Property held for sale	18,000	30,000
Total other assets	<u>42,521</u>	<u>56,507</u>
<b>TOTAL ASSETS</b>	<u>\$ 914,576</u>	<u>\$ 1,181,061</u>

The accompanying notes are an integral part of these statements.

**LIABILITIES AND NET ASSETS**

	<u>2003</u>	<u>2002</u>
<b><u>CURRENT LIABILITIES</u></b>		
Cash Overdraft	\$ 36,125	\$ -
Accounts payable	191,247	240,091
Accrued expenses	31,777	2,078
Current maturities of capital lease	-	761
Note payable	10,000	15,000
Current maturities of long term debt	1,754	13,178
Total current liabilities	<u>280,903</u>	<u>271,108</u>
<b><u>NON-CURRENT LIABILITIES</u></b>		
Long-term debt net of current maturities	328,372	318,112
Lien on property held for sale	1,580	1,200
Total liabilities	<u>609,855</u>	<u>590,420</u>
<b><u>NET ASSETS</u></b>		
Unrestricted net assets	318,324	471,375
Temporarily restricted net assets	20,290	26,250
Total net assets	<u>338,614</u>	<u>497,625</u>
 <b><u>TOTAL LIABILITIES AND NET ASSETS</u></b>	 <u>\$ 948,469</u>	 <u>\$ 1,088,045</u>

**NEW ORLEANS MISSION, INC. AND SUBSIDIARY**  
**NEW ORLEANS, LOUISIANA**

**CONSOLIDATED STATEMENT OF SUPPORT,  
EXPENSES AND CHANGES IN NET ASSETS  
YEAR ENDED JUNE 30, 1992**

	<u>Unrestricted Assets</u>	<u>Temporarily Restricted Assets</u>	<u>Total</u>
<b>Public support and other revenues</b>			
Contributions	\$ 938,944	\$ -	\$ 938,944
Grants	136,349	-	136,349
Release of temporarily restricted net assets	2,750	(2,750)	-
<b>Total public support and other revenues</b>	<u>1,077,944</u>	<u>(2,750)</u>	<u>1,075,194</u>
<b>Functional expenses</b>			
Program services	896,219	-	896,219
Fund raising	284,691	-	284,691
Management and general	131,473	-	131,473
<b>Total functional expenses</b>	<u>1,312,383</u>	<u>-</u>	<u>1,312,383</u>
<b>Change in net assets</b>	<u>(141,201)</u>	<u>(2,750)</u>	<u>(144,081)</u>
<b>Net assets, beginning of year</b>	<u>471,573</u>	<u>26,258</u>	<u>497,831</u>
<b>Net assets, end of year</b>	<u>\$ 330,372</u>	<u>\$ 23,508</u>	<u>\$ 353,880</u>

The accompanying notes are an integral part of this statement.

**NEW ORLEANS MISSION, INC. AND SUBSIDIARY**  
**NEW ORLEANS, LOUISIANA**

**CONSOLIDATED STATEMENT OF SUPPORT,  
EXPENSES AND CHANGES IN NET ASSETS  
YEAR ENDED JUNE 30, 2002**

	<u>Unrestricted</u>	<u>Temporarily</u>	
	<u>Assets</u>	<u>Restricted</u>	<u>Total</u>
Public support and other revenues			
Contributions	\$ 839,807	\$ 7,000	\$ 846,807
SEED Grant	30,874	2,758	33,632
Interest income	478	-	478
Release of temporarily restricted net assets	39,891	(39,891)	-
Total public support and other revenues	<u>910,450</u>	<u>(30,133)</u>	<u>880,317</u>
Functional expenses			
Program services	804,378	-	804,378
Fund raising	388,419	-	388,419
Management and general	181,933	-	181,933
Total functional expenses	<u>1,274,730</u>	<u>-</u>	<u>1,274,730</u>
Change in net assets	<u>(258,200)</u>	<u>(30,240)</u>	<u>(288,440)</u>
Net assets, beginning of year	<u>739,899</u>	<u>35,491</u>	<u>775,390</u>
Net assets, end of year	<u>\$ 471,573</u>	<u>\$ 2,251</u>	<u>\$ 473,824</u>

The accompanying notes are an integral part of this statement.



**NEW ORLEANS MISSION, INC. AND SUBSIDIARY**  
**NEW ORLEANS, LOUISIANA**

**CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES**  
**YEAR ENDED JUNE 30, 1982**

	Program Services	Support Services		Total All Functions
		Fund Raising	Management and General	
Appeals printing	\$ -	\$ 193,032	\$ -	\$ 193,032
Bank charges	1,344	-	-	1,344
Clothing	37,562	-	-	37,562
Computer supplies	432	-	453	885
Depreciation	93,804	-	-	93,804
Development	-	7,288	-	7,288
Dues and fees	1,899	-	-	1,899
Food	93,176	-	-	93,176
Food service supplies	12,761	-	-	12,761
Health insurance	11,684	-	-	11,684
Insurance	26,570	-	414	26,984
Interest	34,136	-	493	34,629
Miscellaneous	97,176	-	18,342	115,518
Other office expense	2,834	-	8,444	11,278
Other program costs	77,469	-	-	77,469
Payroll taxes	26,938	-	5,366	32,304
Postage	-	2,174	-	2,174
Printing	1,839	-	1,213	3,052
Professional services	-	-	26,791	26,791
Repairs and maintenance	18,963	-	-	18,963
Salaries	256,146	-	66,990	323,136
Salaries donated	118,660	-	-	118,660
Telephone	18,699	-	5,417	24,116
Travel and conference	4,733	-	1,385	6,118
Utilities	52,233	-	1,867	54,100
Work program	2,581	-	-	2,581
	<u>\$ 895,218</u>	<u>\$ 304,491</u>	<u>\$ 131,475</u>	<u>\$ 1,331,184</u>

The accompanying notes are an integral part of this statement.

**NEW ORLEANS MISSION, INC. AND SUBSIDIARY**  
**NEW ORLEANS, LOUISIANA**

**CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES**  
**YEAR ENDED JUNE 30, 2002**

	Program Services	Support Services		Total All Positions
		Fund Raising	Management and General	
Appendix printing	\$ -	\$ 291,043	\$ -	\$ 291,043
Bank charges	1,747	-	-	1,747
Clothing	26,538	-	-	26,538
Computer supplies	897	-	838	1,735
Depreciation	87,464	-	-	87,464
Development	-	9,768	-	9,768
Dues and fees	2,333	-	-	2,333
Food	79,134	-	-	79,134
Food service supplies	8,134	-	-	8,134
Health insurance	17,373	-	-	17,373
Insurance	29,928	-	531	30,459
Interest	15,387	-	531	15,918
Miscellaneous	28,151	-	13,775	41,926
Other office expense	1,388	-	3,883	5,271
Other program costs	98,893	-	-	98,893
Payroll taxes	14,343	-	3,797	18,140
Postage	-	3,628	-	3,628
Printing	3,348	-	2,378	5,726
Professional services	-	-	32,015	32,015
Repairs and maintenance	10,355	-	-	10,355
Salaries	204,158	-	53,325	257,483
Salaries donated	110,783	-	-	110,783
Telephone	8,896	-	4,787	13,683
Travel and conference	3,353	-	638	4,000
Utilities	39,314	-	1,288	40,602
Wish program	2,453	-	-	2,453
	<u>\$ 834,375</u>	<u>\$ 308,413</u>	<u>\$ 105,973</u>	<u>\$ 1,248,761</u>

The accompanying notes are an integral part of this statement.

**NEW ORLEANS MISSION, INC. AND SUBSIDIARY**  
**NEW ORLEANS, LOUISIANA**

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**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**YEARS ENDED JUNE 30, 2003 AND 2002**

	<u>2003</u>	<u>2002</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Change in net assets	\$ (164,001)	\$ (168,561)
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation	78,304	87,694
Unrealized (gain) loss on investment	(554)	677
Interest expense imputed	3,340	2,157
Capitalization of donated stock	-	(579)
Changes in operating assets and liabilities:		
Clients receivable	31,093	28,300
Fiduciar receivable	12,000	2,000
Inventory	4,800	6,500
Prepaid	(18,222)	-
Accounts payable	(12,644)	104,614
Accrued liabilities	33,072	30,621
Net cash (used in) provided by operating activities	<u>(44,583)</u>	<u>41,611</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Purchases of property and equipment	<u>(28,422)</u>	<u>(69,618)</u>
Net cash used in investing activities	<u>(28,422)</u>	<u>(69,618)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Cash overdraft	(10,110)	-
Payments on capital lease	(760)	(1,450)
Change in short-term debt	(9,239)	(15,800)
Payments on long-term debt	<u>(8,802)</u>	<u>(11,421)</u>
Net cash used in financing activities	<u>(27,911)</u>	<u>(29,681)</u>

**NEW ORLEANS MISSION, INC. AND SUBSIDIARY**  
**NEW ORLEANS, LOUISIANA**

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**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**YEARS ENDED JUNE 30, 2003 AND 2002**

	<u>2003</u>	<u>2002</u>
<b><u>NET DECREASE IN CASH AND CASH EQUIVALENTS</u></b>	(110,834)	(44,902)
<b><u>CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR</u></b>	<u>89,788</u>	<u>134,690</u>
<b><u>CASH AND CASH EQUIVALENTS, END OF YEAR</u></b>	<u>\$ 78,954</u>	<u>\$ 89,788</u>
 <b><u>SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION</u></b>		
Cash paid during the year for:		
Interest	<u>\$ 9,384</u>	<u>\$ 11,817</u>

The accompanying notes are an integral part of these statements.

**NEW ORLEANS MISSION, INC. AND SUBSIDIARY**  
**NEW ORLEANS, LOUISIANA**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**1. Summary of Significant Accounting Policies**

**Activities**

The New Orleans Mission, Inc. (the Mission) is a non-profit, non-stock corporation organized to operate a street outreach mission aiding various segments of the homeless population, to rehabilitate alcoholics and drug addicts, and to educate the public regarding the unique needs of the homeless. The Mission is not a private foundation. The Mission is a member of the International Union of Gospel Missions (IUGM). The Mission's subsidiary, Mission Properties Foundation, Inc., is a non-profit, non-stock corporation organized to acquire, operate, and hold real property for the Mission.

**Principles of consolidation**

The consolidated financial statements include the accounts of New Orleans Mission, Inc. and its wholly owned subsidiary, Mission Properties Foundation, Inc. All material interorganization transactions have been eliminated.

**Method of reporting**

The accompanying financial statements are presented on the accrual basis of accounting. Under this method, revenues are recognized when earned, and expenses are recorded when incurred. Contributions are recognized when received or when unconditionally promised. In-kind contributions are recognized at their fair market value when received.

**Inventory**

Inventory consists of food, clothing, bedding, medical supplies and building salvage materials used by the Mission in its programs. Food inventory is valued using an average cost per pound. Other inventory is valued at the lower of cost or market with cost determined by the first-in, first-out (FIFO) method, or, if donated inventory, at the fair market value at the time of the donation.

**NEW ORLEANS MISSION, INC. AND SUBSIDIARY**  
**NEW ORLEANS, LOUISIANA**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**1. Summary of Significant Accounting Policies (continued)**

**Property and equipment**

Equipment is recorded at cost when purchased and at fair market value when received as a donation. Expenditures for maintenance, repairs, and minor renewals are charged against earnings as incurred. Major expenditures for improvements, renewals and betterments are capitalized. Depreciation is computed using the straight-line method over the estimated useful lives of the assets, which range from 5 to 31 years. The cost and accumulated depreciation of assets sold or retired are removed from the respective accounts and any resulting gain or loss is reflected in the change in net assets.

**Donated materials and services**

The Mission records the estimated value of donated materials when there is an objective basis available to measure their value. Donated food is recorded to the Mission and, therefore, the Mission records it at an estimated fair market value. A substantial amount of clothing and footwear is donated to the Mission during the year. These donations are recorded at a minimal value since (i) their value varies greatly depending on condition and type and (ii) they are usually passed through the Mission to its charitable beneficiaries or other charitable organizations.

The Mission records the value of contributed services when the services received (a) create or enhance nonfinancial assets or (b) require specialized skills, are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation. Contributed services for doctors and ministers are recorded. While individuals enrolled in the Mission's program donate significant amounts of their time to the Mission's program activities, these services have not been recorded since these individuals are also beneficiaries of the Mission and usually do not have specialized skills.

**NEW ORLEANS MISSION, INC. AND SUBSIDIARY**  
**NEW ORLEANS, LOUISIANA**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**1. Summary of Significant Accounting Policies (continued)**

**Financial statement presentation**

In accordance with Statement of Financial Accounting Standards (SFAS) No. 117, "Financial Statements of Not-for-Profit Organizations," the Mission is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. In addition, the Mission is required to present a statement of cash flows.

**Contributions**

In accordance with SFAS No. 116, "Accounting for Contributions Received and Contributions Made", contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence and/or nature of any donor restrictions. Support that is restricted by the donor is reported as an increase in unrestricted net assets if the restriction expires in the reporting period in which the support is recognized. All other donor-restricted support is reported as an increase in temporarily or permanently restricted net assets depending on the nature of the restriction. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets. Under SFAS No. 116, time restricted contributions are required to be reported as temporarily restricted support and are then reclassified to unrestricted net assets upon expiration of the time restriction.

Monetary donations are received to fund the homeless and needy. The Mission recognizes these as unrestricted contributions because the restriction is met within the same reporting period.

**Use of estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

**NEW ORLEANS MISSION, INC. AND SUBSIDIARY**  
**NEW ORLEANS, LOUISIANA**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**1. Summary of Significant Accounting Policies (continued)**

**Income taxes**

The Mission and its subsidiary are exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code and from state income tax under Section 1205 of Title 47 of the Louisiana Revised Statutes of 1950.

**Functional expenses**

Expenses are charged to each program or function based on direct expenditures incurred. Any expenditures not directly chargeable are allocated to programs or functions based on the estimated hours spent by the Mission's employees on each program or function.

The Mission conducts activities that include requests for contributions, as well as program and management and general components. Based on the nature and activities criteria specified in Statement of Accounting Practices (SAP) 98-2, "Accounting for Costs of Activities of Not-for-Profit Organizations and State and Local Developmental Entities That Include Fund Raising", the entire amount of joint costs was allocated to fundraising.

**Advertising**

The Mission solicits contributions by advertising through direct mailings and newspapers which also stimulates a positive entity image. Under SAP 93-7, "Reporting on Advertising Costs", the Mission expenses the production costs of advertising as incurred except for direct response advertising which is capitalized and amortized over its expected period of future benefits. Advertising expense was \$184,000 and \$205,043 for 2000 and 2002, respectively. There was no direct-response advertising for 2001 or 2003.

**Cash and cash equivalents**

For purposes of the statement of cash flows, the Mission considers short-term investments, if any, with an original maturity of less than three months from the acquisition date to be cash equivalents.



**NEW ORLEANS MISSION, INC. AND SUBSIDIARY**  
**NEW ORLEANS, LOUISIANA**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**2. Inventory**

The major components of inventory are as follows:

	<u>2009</u>	<u>2008</u>
Clothing	\$ 1,500	\$ 1,500
Medicine and medical supplies	-	4,800
Bedding	4,500	4,500
Fuel	2,800	2,800
	<u>\$ 8,800</u>	<u>\$ 11,600</u>

**3. Debt**

Long-term debt consists of the following:

	<u>2009</u>	<u>2008</u>
Installment notes payable, secured by primary Mission facility on O. C. Hibey Street, bearing interest at 7%, maturing in April 2008, monthly principal and interest payments of \$711 with a final balloon payment. This loan had a below market interest rate and interest has been imputed using the applicable federal rate of 7%.	\$ 104,960	\$ 105,712
Installment notes payable, secured by signature, bearing interest at 5%, maturing in April 2008, monthly principal and interest payments of \$350 with a final balloon payment. This loan had a below market interest rate and interest has been imputed using the applicable federal rate of 7%.	\$4,321	\$5,132

**NEW ORLEANS MISSION, INC. AND SUBSIDIARY**  
**NEW ORLEANS, LOUISIANA**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**3. Notes Payable (continued)**

	2003	2002
Installment notes payable, secured by the Women's Center property on Baronne Street, bearing interest at 3%, maturing in April 2010, monthly principal and interest payments of \$877 with a final balloon payment.	144,815	145,708
Installment notes payable, secured by a vehicle, bearing interest at 8.15%, payable on demand or if no demand, then principal and interest payments of \$562 monthly. This note is considered all current due to its demand feature.	-	4,534
	\$ 354,186	\$ 341,910

These notes mature as follows:

Year ended June 30		
2004	\$	5,794
2005		6,078
2006		6,442
2007		6,806
2008		100,189
Thereafter		201,963
	\$	354,186

The Mission also has a \$30,000 line of credit which bears interest at 11.15% at June 30, 2001 and 2002, of which \$20,000 is available on the line at June 30, 2002.

**NEW ORLEANS MISSION, INC. AND SUBSIDIARY**  
**NEW ORLEANS, LOUISIANA**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**4. Capital Lease**

The Mission acquired office equipment in 1997 under the provisions of a long-term lease. For financial reporting purposes, minimum lease payments relating to the office equipment have been capitalized. The lease expired in 2001. The leased property under the capital lease as of June 30, 2002 had a cost of \$9,741, accumulated amortization of \$6,844 and a net book value of \$2,897. Amortization of the leased property was included in depreciation expense.

**5. Donated Materials and Services**

Donated food and supplies for which fair market values were estimated totaled \$170,287 and \$71,241 for the years ended June 30, 2003 and 2002, respectively, and are included as contributions.

Other in-kind donations totaled \$61,254 and \$40,715 for the years ended June 30, 2003 and 2002, respectively, and are included as contributions.

During 2003, the Mission received stock with a total value at time of donation of \$179, which was included in contributions.

Significant volunteer hours were expended on the Mission's behalf for special meal and volunteer days. These hours are not recorded since they do not meet the United States generally accepted accounting principles' recognition criteria.

Various parishes and ministry workers provide regularly scheduled programs and services. If these individuals had not volunteered the Mission would have used salaried personnel. For the years ended June 30, 2003 and 2002, these donated services were estimated to be equivalent to the services of two to three full-time ministers and are valued at \$46,388 and \$58,493, respectively, in the accompanying financial statements.

For the years ended June 30, 2003 and 2002, a doctor, a nurse and various medical students provided medical care at the Mission's medical clinic. The doctor's services are valued at \$200 per hour which is the volunteer doctor's estimated normal "on-call" rate. The nurse's services are valued at \$79 per hour, which is an estimated hourly rate for contract professionals. The medical students' services have been valued at \$30 per hour, which is an estimated hourly rate for a medical intern. The value of these services are recorded at \$72,338 and \$83,713 for the years ended June 30, 2003 and 2002, respectively.

**NEW ORLEANS MISSION, INC. AND SUBSIDIARY**  
**NEW ORLEANS, LOUISIANA**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**4. Restricted Assets**

The temporarily restricted net assets as of June 30, 2003 and 2002 consist of temporarily restricted donations that have not yet been used for their intended purposes. The donors restricted their use as follows:

	2003	2002
Medical clinic	\$ 7,000	\$ 7,000
New Women's Center	9,500	9,500
Retreat Center	7,000	7,000
Social case worker	-	2,750
	<u>\$ 23,500</u>	<u>\$ 26,250</u>

**7. Concentration of Credit Risk**

The Mission maintains its cash balances at two local financial institutions. Accounts at each institution are insured by the Federal Deposit Insurance Corporation up to \$100,000. There were no uninsured balances as of June 30, 2003 and 2002.

**8. Working Capital**

As indicated in the accompanying financial statements, the Mission showed decreases in net assets of \$164,001 and \$168,351 for the years ended June 30, 2003 and 2002, respectively. As of June 30, 2003 the Mission's current liabilities exceed its current assets by \$200,564. The Mission has modified its fund raising strategies and cut associated costs. Management is developing strategies to reduce costs while increasing fund raising.



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**INDEPENDENT AUDITORS' REPORT  
ON COMPLIANCE AND ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS  
PERFORMED IN ACCORDANCE WITH GOVERNMENT ACCOUNTING STANDARDS**

To the Officers and Board of Directors  
New Orleans Mission, Inc.  
New Orleans, Louisiana

We have audited the financial statements of the New Orleans Mission, Inc. and subsidiary (nonprofit organizations) (Mission), as of June 30, 2005 and for the year ended June 30, 2005, and have issued our report thereon dated March 14, 2004. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States.

**Compliance**

As part of obtaining reasonable assurance about whether the Mission's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with these provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that is required to be reported under Government Auditing Standards that is described in the accompanying schedule of findings and questioned costs as item 2000-1. We also noted certain immaterial instances of noncompliance, which we have reported to the management of the Mission in a separate letter dated March 14, 2004.

**Internal Control Over Financial Reporting**

In planning and performing our audit, we considered the Mission's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements, but not to provide assurance on the internal control over financial reporting. However, we noted a matter involving the internal control over financial reporting and its operation that we consider to be a reportable condition. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgment, could adversely affect the Mission's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. A reportable condition is described in the accompanying schedule of findings and questioned costs as item 2000-2.

A material weakness is defined as a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and/or be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we consider the reportable condition 2003-3 referred to above to be a material weakness. We also noted other matters involving the internal control over financial reporting and its operation that we have reported to the management of the Mission in a separate letter dated March 24, 2004.

This report is intended solely for the information and use of the Board of Directors, management, State of Louisiana Legislative Auditor's Office, federal auditing agencies and pass through entities and is not intended to be used and should not be used by anyone other than these specified parties. However, under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

*Robert W. Walker*

Shreveport, Louisiana  
March 24, 2004

**NEW ORLEANS MISSION, INC. AND SUBSIDIARY**  
**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**  
**YEAR ENDED JUNE 30, 2001**

**A. Summary of Auditors' Results**

**Financial Statements**

Type of auditor's report issued:	Unqualified	
• Material weakness (s) identified?	_ 2 _	_____ NO
• Reportable condition(s) identified that are not considered to be material weaknesses?	_____	_ 2 _ <b>None reported</b>
Noncompliance material to financial statements noted?	_ 2 _	_____ NO

**Federal funds**

No major results

**B. Findings - Financial Statement Audit**

**MSR-1 Delinquent Submission of Audited Financial Statements**

<b>Criteria:</b>	In accordance with Louisiana Revised Statute [24:511A, (5)(c)] "notwithstanding to be completed within six months of the close of the entity's fiscal year."
<b>Condition:</b>	The audit of the financial statements was not completed within six months i.e. December 31, 2000
<b>Cause:</b>	The accounting records of the Mission were not timely posted, reconciled or compiled during the fiscal year. The Mission was unable to timely provide auditors with completed trial balances reconciled to the underlying support.
<b>Effect:</b>	The legislative auditor may audit or investigate a local unit when the unit has failed, after thirty days written notice from the legislative auditor, to comply with the provisions relating to timely audits. The inability to provide audited financial statements could impact the decisions of various granting authorities.
<b>Recommendation:</b>	As long as the Mission receives or expends in excess of \$20,000 in local or state assistance, the Mission should comply with the state audit law.

### **200-1 Reconciliation of Bank Accounts**

<b>Criteria:</b>	An adequate internal control structure requires the timely reconciliation of all cash accounts on a monthly basis to ensure that all transactions are properly recorded and that the accounts do not contain any errors.
<b>Condition:</b>	The bank accounts were not reconciled at June 30, 2000 and have not been reconciled to date.
<b>Cause:</b>	The person responsible was not familiar with the software and process. Management was not aware that the reconciliations were not being performed.
<b>Effect:</b>	The failure to complete cash account reconciliations in a timely manner could allow errors and/or irregularities to exist without being identified and corrected. The information in the general ledger was incorrect and, therefore, management and budgetary controls could not operate effectively.
<b>Recommendation:</b>	The Mission should implement an adequate control environment that includes management monitoring to ensure that all bank accounts are reconciled in a timely manner and are reviewed.



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THE NEW ORLEANS MISSION, INC

NEW ORLEANS, LOUISIANA

MANAGEMENT LETTER

JUNE 30, 2003

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THE NEW ORLEANS MISSION, INC.

NEW ORLEANS, LOUISIANA

MANAGEMENT LETTER

JUNE 30, 2003

March 24, 2004

To the Board of Directors  
The New Orleans Mission, Inc.  
New Orleans, Louisiana

**Gentlemen:**

In planning and performing our audit of the financial statements of the New Orleans Mission, Inc. (Mission) for the year ended June 30, 2003, we considered the Mission's internal control in order to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on internal control.

However, during our audit we became aware of the following matters that are opportunities for strengthening internal controls, improving compliance and operating efficiency. We appreciate the difficulties that are encountered in attempting to establish the highest degree of internal control with the limited number of personnel available to accomplish what may be entailed. We believe, however, that our recommendations, if substantially implemented, will provide a reasonable degree of internal control with a minimum of change or additional cost.

**Cash receipts**

We recommend copying the checks received and/or detailing the list of checks received on the deposit slip. This procedure will allow the Mission to better track the donors contributing to the New Orleans Mission and may reduce the risk of theft.

**Inventory**

At June 30, 2003, a count of food and other inventory was not taken. We recommend performing a count of all inventory items on an annual basis at a minimum. A food inventory taken quarterly or semi-annually will allow better tracking of food products.

**In-kind receipts**

During the course of our audit, we noticed that multiple receipt books with varying numerical sequences were being maintained. We recommend using one receipt book at a time and securing the unused books in a locked area. We also noted that once entered into the system, the receipts were torn out of the books and placed in a box in no particular order. We recommend keeping

the receipt books intact and noting on the receipts when they have been entered into the system and by whom. The entering of re-kind receipts should be done on a monthly basis to alleviate the time consuming effort at the end of the year and to provide accurate interim financial information.

#### Functional allocation

Expenses should be allocated to the various functions, i.e. program, administrative, and fundraising. Salaries and salary related items should be allocated based on time expended. We recommend performing a time study to better determine the salary allocation to be used when allocating functional expenses. If employees are partially charged to federal programs or charged to more than one program, you need to have time sheets. Non-salary expenses should be based on specific identifications if possible or on a reasonable estimate such as space. We recommend all allocations be documented.

#### General ledger

During the course of our audit, we noted that multiple accounts for the same type of expenses were being used. We recommend consolidating the general ledger accounts to a reasonable number of accounts instead of multiple accounts with slightly different descriptions. This will allow for more efficient data entry and coding in the general ledger as well as better expense analysis.

We also recommend closing prior fiscal years in the general ledger system. This will ensure that prior period entries cannot be made to a closed period.

#### Payroll taxes

Payroll taxes for the quarter ending June 30, 2003 were not paid until January 2004. We recommend that payroll taxes be paid in accordance with IRS time guidelines.

We have discussed these comments and suggestions with various Mission personnel, and we will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters, or to assist you in implementing the recommendations.

This report is intended solely for the use of the New Orleans Mission, Inc and their Board of Directors and should not be used by anyone other than these specified parties.

*Richard M. ... & ...*

New Orleans Mission, Inc.  
Management's Corrective Action Plan  
For the Year ended June 30, 2000

**Section I Internal Control and Compliance Material to the Financial Statement:**

**2000-1 Delinquent Submission  
Of Audited Financial Statements**

We intend to have our audit done in a timely manner and all accounting records posted, reconciled or compiled during the fiscal year.

**2000-2 Reconciliation of Bank Accounts**

We are in the process of reconciling all accounts to-date.

**Section II Internal Control and Compliance Material to Federal Awards**

N/A

**Section III Management Letter**

**Cash Receipts**

We are going to start writing each check number on the deposit slip. This will help us keep track of contributions.

**Inventory:**

We will be keeping a running inventory, monthly. This will help us have a definite total at June 30<sup>th</sup> of each year.

**Li-Kind Receipts**

We have already solved this problem. We have numbered each book. They have to finish each book before they can use the next book. At June 30<sup>th</sup> we will stop any books so we have a definite total at the end of the fiscal year. As we enter the li-kinds we are putting our initials and date entered on the outside.

**Functional Allocations**

We are starting our time sheets as of April 1, 2004. We will have a time sheet for each employee.

**General Ledger**

We are going to get Postlethwaite & Morrow to give us some assistance in consolidating the general ledger. On June 30, 2004 we will be closing the prior year in the general ledger system.

**Payroll Taxes**

We have made arrangements for the federal taxes, so as of this date our taxes are paid up to date.

Leighton Chighizola, business manager is responsible for the for the implementation of the above corrective action plan. We intend to have all defaults fixed or in the process of being fixed by the end of the fiscal year.

This report has been prepared by Management