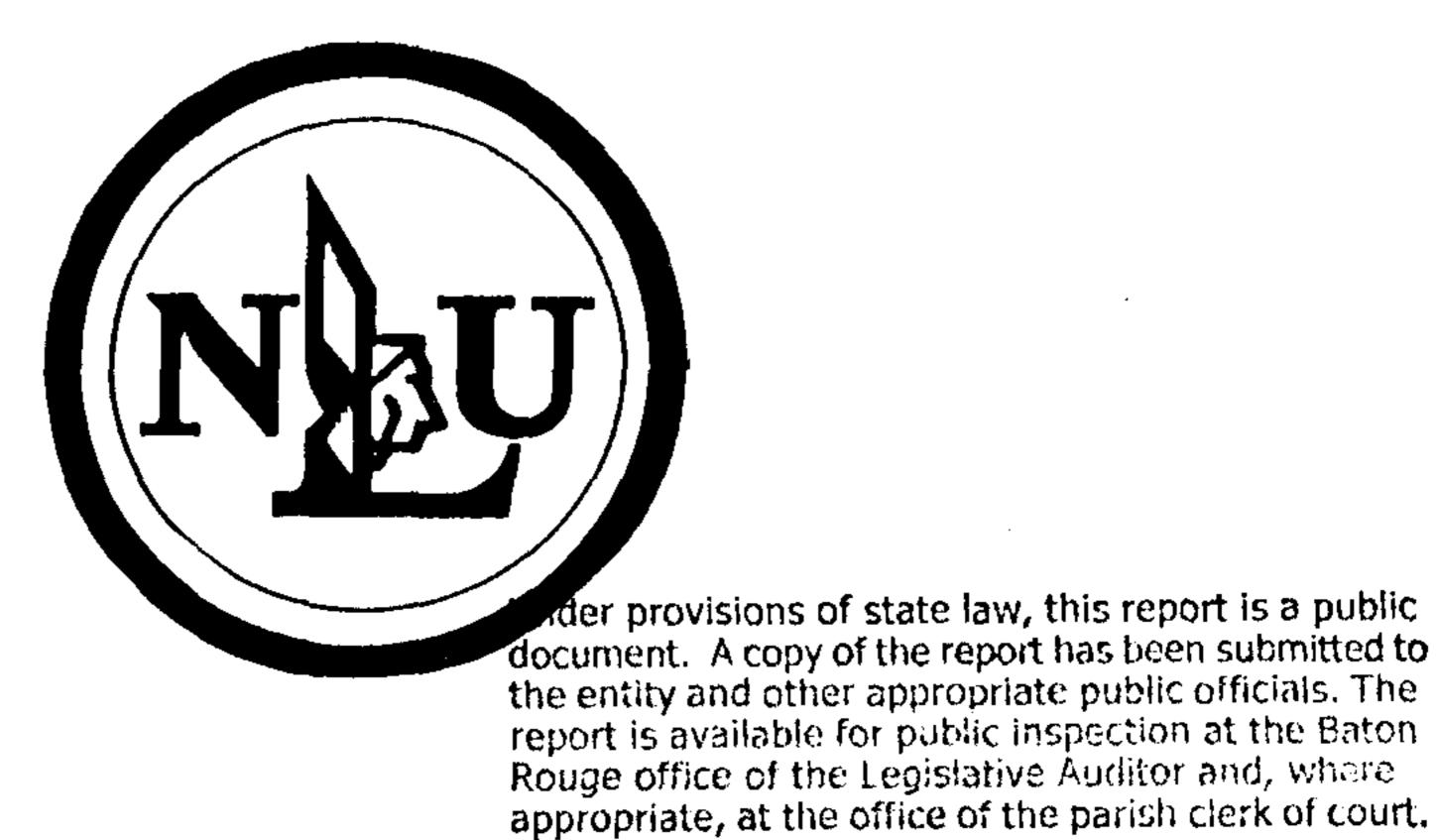
NORTHEAST LOUISIANA

FILE COPY

DO NOT SEND OUT

(Xerox necessary copies from this copy and PLACE BACK in FILE)

UISIANA
UNIVERSITY
ATHLETIC
SCHOLARSHIP
FOUNDATION



Release Date APR 1 9 2000

FINANCIAL REPORT

FOR THE YEAR ENDED JUNE 30, 1999



NORTHEAST LOUISIANA UNIVERSITY ATHLETIC SCHOLARSHIP FOUNDATION

JUNE 30, 1999

INDEX

	<u>Page</u>
Independent Auditors' Report	1
Statements of Financial Position	2
Statements of Activities	3
Statements of Cash Flows	4
Notes to Financial Statements	6
SUPPLEMENTARY INFORMATION	
Schedule 1 – Analysis of Temporarily Restricted Net Assets, Programs	14
Schedule 2 – Analysis of Temporarily Restricted Net Assets, Scholarships	15
Schedule 3 – Analysis of Permanently Restricted Net Assets	16



John L. Luffey, MBA, CPA Francis I. Huffman, CPA L. Fred Monroe, CPA Esther Atleberry, CPA Carolyn A. Clarke, CPA

INDEPENDENT AUDITORS' REPORT

Board of Directors Northeast Louisiana University Athletic Scholarship Foundation

We have audited the accompanying statements of financial position of **Northeast Louisiana University Athletic Scholarship Foundation** (the Foundation) as of June 30, 1999 and 1998 and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the Foundation's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Foundation as of June 30, 1999 and 1998, and the changes in its net assets and its cash flows for the year then ended, in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary information included in Schedules 1, 2 and 3 is presented for the purpose of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

(A Professional Accounting Corporation)

December 14, 1999

NORTHEAST LOUISIANA UNIVERSITY ATHLETIC SCHOLARSHIP FOUNDATION STATEMENTS OF FINANCIAL POSITION

		June 30,		
		1999		1998
ASSETS				
Cash and Cash Equivalents	\$	463,205	\$	33,252
Accounts Receivable - ULM		250,000		•
Contributions Receivable		244,854		235,697
Prepaid Expenses		300		5,246
Bank Trust Funds:				·
Cash and Cash Equivalents		41,966		112,812
Investments, at Market		167,509		168,762
Advance Deposits on Malone Stadium Suites, Net of		•		
Accumulated Amortization of \$62,846 in 1999 and \$0 for 1998 (Note 7)		565,618		655,000
Property and Equipment, Net of Accumulated Depreciation				
of \$57,924 in 1999 and \$54,437 in 1998		104,071		104,217
Cash Surrender Value of Life Insurance		132,850		101,768
	_	<u> </u>		
TOTAL ASSETS	\$_	1,970,373	\$	1,416,754
LIABILITIES AND NET ASSETS				
Liabilities				
Accounts Payable	\$	364,768	\$	1,647
Accounts Payable - ULM		548,288		179,082
Accrued Interest Payable		12,229		8,066
Note Payable		580,000		595,000
Deferred Income		16,000		43,102
Total Liabilities		1,521,285		826,897
Net Assets				
Unrestricted		(155,459)		38,529
Temporarily Restricted, Programs		363,457		367,189
Temporarily Restricted, Scholarships		31,455		25,841
Permanently Restricted		209,635		158,298
Total Net Assets		449,088		589,857
TOTAL LIABILITIES AND NET ASSETS	\$	1,970,373	\$	1,416,754

The accompanying notes are an integral part of these financial statements.

NORTHEAST LOUISIANA UNIVERSITY ATHLETIC SCHOLARSHIP FOUNDATION

STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS FOR THE YEARS ENDED JUNE 30, 1999 AND 1998

			1999		
		ب سرب سید کشت کا کانتران پی کانتران پی پی کان کانت	ily Restricted	Permanently Restricted	
	Unrestricted	Departments & Scholarships	Endowment Income	Endowment Principal	TOTAL 1999
SUPPORT, REVENUES AND GAINS	Onrestricted	SCHOIMISHIPS	- Income		1223
Support			•	•	
Contributions-Cash	\$ 212,580 \$	298,228	5 - :	\$ 35,293 \$	546,101
Contributions - Noncash	290,656				290,656
Total Support	503,236	298,228		35,293	836,757
Revenues and Gains					
Investment income	4,179	31,843	7,684	-	43,706
Other Income	64,675	183,163		16,044	263,882
Total Revenues and Gains	68,854	215,006	7,684	16,044	307,588
Net Assets Released from Restrictions					
Restrictions Satisfied by Payments	519,036	(516,966)	(2,070)		
Total Support, Revenues				•	
and Gains	1,091,126	(3,732)	5,614	51,337	1,144,345
EXPENSES					
Program Services					
General Scholarships	82,070	•	-	-	82,070
University & Sports Promotion	596,036	-	-	-	596,036
Depreciation and Amortization	80,197		•	-	80,197
Total Program Services	758,303				758,303
Supporting Services					
Staff Support	113,826	-	-	•	113,826
Interest Expense	51,465	-	-	-	51,465
Miscellaneous Expense	8,378	-	-	-	8,378
Materials & Supplies	28,619	•	-	-	28,619
Professional Services	15,066	-	-	-	15,066
Departmental Expenses	248,969	-	-	-	248,9 69
Fund Raising	57,928	-	-	-	57,928
Transfers	810	-	•	-	810
Loss on Asset Disposition	1,750	<u> </u>	<u> </u>	-	1,750
Total Supporting Services	526,811		-		526,811
Total Expenses	1,285,114				1,285,114
Change in Net Assets	(193,988)	(3,732)	5,614	51,337	(140,769)
Net Assets - Beginning of Year	38,529	367,189	25,841	158,298	589,857
Net Assets - End of Year	(155,459) \$	363,457	31,455 \$	209,635 S	449,088

The accompanying notes are an integral part of these financial statements.

			1998			
-	Unrestricted	Temporarily I Departments & Scholarships	Restricted_ Endowment_ Income	Permanently Restricted Endowment Principal		OTAL 998
	289,883 \$	404,605 \$	- \$	495	\$	694,983
-	298,786 588,669	404,605		495		298,786 993,769
-	300,009	404,000		473		993,709
	38,315	-	10,825	-		49,140
_	42,232	173,273	7,615			223,120
_	80,547	173,273	18,440			272,260
-	250,565	(252,756)	(1,609)	3,800		
_	919,781	325,122	16,831	4,295	<u> </u>	,266,029
-	192,565 385,662 19,234 597,461	- - -	-	- - -		192,565 385,662 19,234 597,461
	98,451	-	-	-		98,451
	43,332	-	-	-		43,332
	7,922	-	•	-		7,922
	22,948 10,278	-	- -	• -		22,948 10,278
	264,177	-	-	•		264,177
	63,246	-	-	~		63,246
	-	- -	-			-
	510,354		-	<u> </u>		510,354
	1,107,815			<u> </u>	1,	107,815
	(188,034)	325,122	16,831	4,295		158,214
	226,563	42,067	9,010	154,003		431,643
	38,529 \$	367,189 \$	25,841 \$	158,298	S	589,857

NORTHEAST LOUISIANA UNIVERSITY ATHLETIC SCHOLARSHIP FOUNDATION STATEMENTS OF CASH FLOWS

	June 30,		
		1999	1998
Cash Flows From Operating Activities			
Increase (Decrease) in Net Assets	\$	(140,769) \$	158,214
Adjustments to Reconcile Change in Net Assets to Net Cash			
Provided (Used) by Operating Activities:			
Depreciation and Amortization		80,197	19,234
Loss on Disposal of Equipment		1,750	-
Change in:			
Contributions and Accounts Receivable		(259,158)	(230,696)
Interest Receivable		-	3,670
Prepaid Expenses		4,947	4,860
Cash Surrender Value of Life Insurance Policies		(31,081)	(28,128)
Deferred Income		(27,102)	(63,898)
Interest Payable		4,163	8,066
Accounts Payable		732,326	(236,288)
Total Adjustments		506,042	(523,180)
Net Cash Provided (Used) by Operating Activities		365,273	(364,966)
Cash Flows From Investing Activities			
Purchase of Equipment		(18,955)	(17,615)
Advance on Malone Stadium Suites		26,536	(605,000)
Bank Trust Funds		1,253	412,370
Lease Payments Received			6,280
Net Cash Provided (Used) by Investing Activities		8,834	(203,965)
Cash Flows From Financing Activities			
Bank Loan Repayment		(60,000)	(60,000)
Proceeds From Long-Term Financing		45,000	605,000
Net Cash Provided by Financing Activities		(15,000)	545,000
Net Increase (Decrease) in Cash and Cash Equivalents		359,107	(23,931)
Cash and Cash Equivalents at Beginning of Year	•	146,064	169,995
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$	505,171 \$	146,064
			(Continued)

NORTHEAST LOUISIANA UNIVERSITY ATHLETIC SCHOLARSHIP FOUNDATION STATEMENTS OF CASH FLOWS (CONCLUDED)

	 June 30,		
	 1999		1998
CASH AND CASH EQUIVALENTS INCLUDED ON	 	- —	
STATEMENT OF FINANCIAL POSITION:			
Cash in Banks	\$ 463,205	\$	33,252
Cash in Bank Trust Funds	 41,966	_	112,812
TOTAL CASH AND CASH EQUIVALENTS AS INCLUDED			
ON STATEMENT OF FINANCIAL POSITION	\$ 505,171	\$	146,064
Cash Paid For Interest	\$ 47,301	\$	35,266

The accompanying notes are an integral part of these financial statements.

Note 1 - Organization

Northeast Louisiana University Athletic Scholarship Foundation (the Foundation) is a legally autonomous fund-raising foundation that raises funds for the benefit of the University of Louisiana at Monroe (the University) student-athletes and to enhance the University's image through athletic excellence. The mission of the Foundation is to raise funds for athletic scholarships; help finance all support groups with travel, materials and supplies, and equipment; and to build, upgrade and maintain the University's athletic facilities.

The stated duties of the Foundation are to select and form an interested sports group to act as a 40-person Board of Directors and leaders of the annual fund drive; to keep and maintain up-to-date records on all donors, both present and past; to form, guide and direct various satellite clubs in north Louisiana towns so that interest in the University will be created and maintained; to create and act on special projects for extra funds; and to aid and assist with promoting and marketing the University's student-athletes.

The most visible products of the University are the athletic teams fielded by the University. Images are created by what people perceive you to be. Through local and national news media coverage it is the desire and commitment of the Foundation to make the University the best it can be, with the student-athletes leading the way.

Basis of Presentation

The financial statements have been prepared on an accrual basis and in conformity with the standards promulgated by the American Institute of Certified Public Accountants in its Audit Guide for Not-For-Profit Organizations.

Financial Statement Classification

The net assets of the Foundation are reported in three classes as follows:

- 1. Unrestricted includes all resources received without donor restrictions to be used in support of the Foundation's operations at the sole discretion of the Foundation.
- 2. Temporarily Restricted includes amounts that have been donated subject to donor-imposed stipulations that will or will not be met by action of the Foundation and/or the passage of time.
- 3. Permanently Restricted represents amounts contributed to the Foundation that are subject to restrictions imposed by the gift instruments. Generally, the donors of these assets permit the Foundation to use all or part of the income earned on the

related investments for general or specific purposes as may be expressed by the donor.

Contributions

Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence or nature of any donor-imposed restrictions. Contributions are recognized as support when received or when an unconditional promise to give is received.

Donated Services and Materials

Noncash donations include both materials and services. These donations are recorded at their fair market value on the date of donation. Donated services are recognized only when they create or enhance a nonfinancial asset, or when they are specialized skills provided by entities or persons possessing those skills that would be purchased if they were not donated. For the years ended June 30, 1999 and 1998, the Foundation received various donations of materials and/or services in the amount of \$290,656 and \$298,786, respectively, which enhanced the Foundation as a whole.

Investment Policies

Marketable equity securities for which a fair market value is not readily determinable are recorded at cost. Investments in debt securities and marketable equity securities for which fair market value is readily determinable are reported at fair value. Gains and losses on all investments are recorded as increases or decreases (as appropriate) in net assets in the accompanying Statement of Activities.

For the year ended June 30, 1999 and 1998, interest, dividends and royalties are reported net of trustee fees of \$1,169 and \$3,269 respectively.

Income Tax Status

The Foundation is a nonprofit corporation exempted from Federal income taxes as other than a private foundation under Section 501(c)(3) of the Internal Revenue Code.

Cash Equivalents

For purposes of the Statement of Cash Flows, the Foundation considers all highly liquid debt instruments with an original maturity of three months or less to be cash equivalents.

Accounting Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Actual results could differ from those estimates.

Reclassifications

Certain prior year amounts were reclassified to conform with current year presentation.

Note 2 - Property and Equipment

Property and equipment are recorded at cost on the date of purchase or fair market value on the date of donation. Capitalization policies of the Foundation are in accordance with the threshold as prescribed by the Louisiana Legislature. Depreciation is recorded on a straight-line basis over the estimated useful lives of the assets ranging from 3 to 15 years. The balances of equipment owned by the Foundation by major category are as follows at June 30, 1999 and 1998:

		1999	 1998
Ski Boat	\$	24,298	\$ 24,298
Van for golf team		16,131	14,969
Weight equipment		73,896	73,896
Other		11,321	14,344
Computer equipment		7,957	7,151
Furniture and fixtures		8,907	8,907
Camera and video equipment		6,712	6,712
Ice Machine		-	3,692
Equipment		4,685	4,685
Accessories – Malone Suites		8,088	-
Total		161,995	 158,654
Less: Accumulated depreciation		(57,924)	 (54,437)
Net	\$	104,071	\$ 104,217

.

.

Note 3 - Bank Trusts

The investments held at June 30, 1999 and 1998 include the following which are stated at their fair values as determined by the various banks that maintain the trust accounts. The types of investments are as follows at June 30,

		1999		1998
Cash Equivalents	\$	41,966	\$	112,812
Mortgage-backed securities		-		157,519
Bond Funds		8,630		-
Equity Funds		9,106		11,243
Mutual Funds	_	149,773	_	_
TOTAL BANK TRUST FUNDS	\$ _	209,475	\$	281,574

Bank trust fund investment return is summarized as follows for June 30,

		1999	1998
Interest and dividend income	\$	10,060	\$ 33,455
Net realized and unrealized gains	_	(5,785)	15,685
TOTAL	\$_	4,275	\$ 49,140

Note 4 - Insurance Program

During fiscal 1991, the Foundation began an insurance program whereby boosters could make their contributions in the form of life insurance policies. Each contributor's life insurance is funded by the insured with the Foundation as the owner and beneficiary.

For the year ended June 30, 1999, contributions in the form of premiums of \$22,829 were made. The cash value of these policies increased by \$31,082 which reduced insurance expense. The value of \$132,850 is reported in the statement of financial position as other assets.

For the year ended June 30, 1998, contributions in the form of premiums of \$32,548 were made. The cash value of these policies increased by \$28,128 which reduced insurance expense to \$4,420. The value of \$101,768 is reported in the statement of financial position as other assets.

Note 5 - Funds Available

Included in the Statements of Financial Position under temporarily restricted net assets are funds available for scholarships. These consist of earnings from invested endowment funds. Changes in funds available during the year ended June 30, 1999 and 1998, were as follows:

	<u> 1999</u>	1998
Funds available – Beginning of Year	\$ 25,841	9,010
Earnings	7,684	10,825
Special events, net	_	7,615
Scholarships and support	(2,070)	(1,609)
Funds available – End of Year	\$ 31,455	25,841

Note 6 - Contributions Receivable

Contributions Receivable represents the net present value of amounts committed to be paid to the Foundation over a ten-year period by benefactors granted rights to use the Malone Stadium Suites. The receivables are anticipated to be collected in the following time periods:

Year Ending June 30,	1	Total Due	Premium	Net Contribution	Anticipated Costs	Net Receivable
2000 – 2004 2005 –		430,000	70,805	359,195	(179,200)	179,995
2008		258,000	49,781	208,219	(143,360)	64,859
Totals	<u>\$</u>	688,000	\$ 120,586	\$ 567,414	\$ (322,560)	\$ 244,854

Anticipated costs are tickets to football and basketball games and food for the occupants of the suites during the football games. The premium represents an 8% discount of the net annual contributions.

Note 7 - Advance Deposits on Malone Stadium Suites

The Foundation paid the State of Louisiana for the Malone Stadium Suites as costs were incurred. In return for payment for the suites, the Foundation received the right to use the suites to further the mission of the Foundation. Since the Foundation does not own the suites, the amounts paid for these rights are to be amortized over the tenyear life of the initial agreements entered into with the contributors. Such

amortization of \$62,846 is included in the accompanying financial statements for the year ending June 30, 1999.

Note 8 - Notes Payable and Long-term Debt

On February 3, 1997, the Foundation entered into a multiple-draw loan agreement with a local financial institution to finance the construction of the Malone Stadium Suites. On March 20, 1998 this agreement was converted into a fixed loan agreement bearing an annual interest rate of 8% payable quarterly and annual principal reductions of \$60,000 due on February 1 of each year with a final payment of \$415,000 due on February 1, 2002.

Additionally, the Foundation entered into a long-term financing agreement with Daktronics, Inc. on September 30, 1998 for the payment of an additional \$45,000 for certain scoreboards. The payments are financed over a period of five years at an annual interest rate of 8% with the first payment being due on January 1, 1999.

Maturities for the above debt over the next four years are as follows:

Fiscal Year Ending June 30.	Hibernia	Daktronics	Total
2000	\$ 60,000	\$ 15,814	\$75,814
2001	60,000	8,868	68,868
2002	415,000	9,577	424,577
2003	0	10,741	10,741
Total	\$535,000	\$45,000	\$580,000

Interest expense for the year ended June 30, 1999 and 1998 was \$46,274 and \$43,332 respectively.

Note 9 - Disclosures About Risk and Concentrations

The Foundation's financial instruments consist primarily of cash, investments in bank trust funds, cash surrender value of life insurance policies and contributions receivable. Cash held by financial institutions is insured through the FDIC. However, the Foundation faces credit risk with the investments held in the bank trust funds and the cash surrender value of life insurance policies. This risk is mitigated as much as possible through the utilization of high-quality, credit-worthy financial institutions and insurance carriers. Market risk faced with the investments held in the

bank trust funds is mitigated through diversification. Contributions receivable are stated at their net present value using a discount rate of 8%, which is a reasonable estimate of the fair value of these receivables. No collateral is required on contributions receivable.

Note 10 - Deferred Income

Deferred income at June 30, 1999 and 1998 was related to the following:

		1999		1998
Hole-In-One Competition	\$	•	\$	11,102
Affinity Card Program		16,000		32,000
	<i>*</i>	16000	Φ.	40.100
Total	≫	16,000	\$_	43,102

The income related to the Hole-In-One Competition was recognized in July 1998 when that event was held. The Affinity Card Program is amortized on a straight-line basis over the five-year period for which the initial payment received in 1996 applies. Income recognized for each year ended June 30, 1999 and 1998 was \$16,000.

Note 11 - Uncertainties

The Foundation has suffered losses from operations in fiscal 1999 and 1998 of \$193,988 and \$188,034, respectively, in its unrestricted operating fund. This trend has caused a deficit in unrestricted net assets of \$155,459 at June 30, 1999. The increase in the deficit is largely due to an increase in support expenditures for which there has not been an increase in unrestricted revenues. In addition, the Foundation owes the University approximately \$550,000 (an increase of \$369,000 over June 30, 1998) on open account for scholarships and other items. The increase is primarily attributable to the Foundation making no payments to the University since October, 1998. The University has the right at any time to demand payment of this liability, although it may choose not to exercise this right. It is uncertain whether the Foundation can change its financial operations to be able to restore the unrestricted net assets to a positive balance and repay the University in a timely manner, thus the financial statements contain no adjustment for the eventual outcome of these matters.

. - ------

Supplementary Information

Schedule 1

NORTHEAST LOUISIANA UNIVERSITY ATHLETIC SCHOLARSHIP FOUNDATION ANALYSIS OF TEMPORARILY RESTRICTED ASSETS, PROGRAMS 30, 1999 FOR THE YEAR ENDED JUNE

	Balance			•	Transfers	ęs ·			Balance
Restricted Funds	1998	Contributions	l	Other Revenue	From (To) Other Fund	o) spi	Scholarships	Other Expenses	June 30, 1999
Baseball	\$14,088	\$ 15,545	.45 \$	16,624	\$ (9,900)	\$ (00	•	\$ (33,202)	\$ 3,155
Men's Basketball	125	1,0	1,062	ı	l		•	(1,187)	
Coaches Media - Football	1			42,400	•		ı	(42,400)	•
Coaches Media - Basketball	2,325	'		16,667	•		•	(17,270)	1,722
Coaches Media - Baseball	7,967	•	1	6,583	•		l	(7,636)	6,914
Football	-	6,190	8	•	•		I	(4,915)	1,275
Golf	5,113	12,649	49	90,413	•			(20,0677)	17,498
Men's Tennis	413	ς.	525	844	•		•	(1,782)	
Men's Track	1,207	3,365	99	5,647	•		•	(6,859)	3,360
National Youth Sports Prg.	357	5	520	ı	•		,	(731)	146
Scoreboard		200,000	00	1	9,900	8	1	(209,900)	
Soccer	-		200	180	I		1	•	089
Softball	260		815	2250	•		1	(1,336)	2,289
Swimming	1	9,682	282	1,554	•		•	(9,732)	1,504
Volleyball	1	7	735	ı	ı		•	(333)	402
Women's Athletics	273	2	200	•	ı		•	(169)	304
Women's Basketball	564	\$	550	ı	I		•	(730)	384
Women's Tennis	•		75	•	•		•	(75)	'
Malone Stadium Suites Licensing	334,197	45,815	115	31,844	•		ı	(88,032)	323,824
TOTAL	\$ 367,189	\$ 298,228	28 	215,006	\$			\$ (516,966)	\$ 363,457

NORTHEAST LOUISIANA UNIVERSITY ATHLETIC SCHOLARSHIP FOUNDATION ANALYSIS OF TEMPORARILY RESTRICTED NET ASSETS, SCHOLARSHIPS FOR THE YEAR ENDED JUNE 30, 1999

FUNDS AVAILABLE

Endowment	Balance June 30, 1998 Funds Available	Earnings	Special Events (Net)	Scholarships & Support	Balance June 30, 1999 Funds Available
Buchanan	\$ -	\$ 598	\$ -	\$ -	\$ 598
Burroughs	369	539	-	-	908
Druhan	20	8	-	•	28
Fant	-	129	_	-	129
Huffman	520	269	-	-	789
Huntsman	2,260	1,451	_	-	3,711
Malone	2,000	1,244	-	-	3,244
Martin	16,912	1,793	-	(2,070)	16,635
Myers	80	33	_	_	113
Parker	2,580	899	_	-	3,479
Shows	1,100	721	-	-	1,821
TOTAL	\$ 25,841	\$ 7,684	\$ -	\$ (2,070)	\$ 31,455

NORTHEAST LOUISIANA ATHLETIC SCHOLARSHIP FOUNDATION ANALYSIS OF PERMANENTLY RESTRICTED NET ASSETS FOR THE YEAR ENDED JUNE 30, 1999

ENDOWMENT PRINCIPAL

Endowment	Balance June 30, 1998 Endowment Principal	Contributions	Special Events	Balance June 30, 1999 Endowment Principal
Buchanan	\$ -	\$ 22,720	\$	\$ 22,720
Burroughs	11,812	280	 ·	12,092
Druhan	179	-	*-	179
Fant	-	11,443	-	11,443
Huffman	5,983	-	_	5,983
Huntsman	32,289	-		32,289
Malone	27,661	50	-	27,711
Martin	39,906		3,195	43,101
Myers	731	-	-	731
Parker	21,793	500	6,425	28,718
Shows	17,944	300	6,424	24,668
TOTAL	\$ 158,298	\$ 35,293	\$ 16,044	\$ 209,635



Board of Directors Northeast Louisiana University Athletic Scholarship Foundation

In planning and performing our audit of the financial statements of the Northeast Louisiana University Athletic Scholarship Foundation (the Foundation), as of June 30, 1999, and for the year then ended, certain matters came to our attention which we believe should be conveyed to the Board. This letter will summarize our comments and suggestions regarding those matters. This letter does not affect our report dated December 14, 1999, on the financial statements.

1. Stewardship and Accountability

Finding:

At June 30, 1999 the Foundation had a deficit in its unrestricted net assets of \$136,304. This deficit in the operating net assets of the Foundation was caused by consecutive years of operating losses in the unrestricted net asset category totaling \$362,867. This deficit situation leads to the appearance that temporarily restricted net assets have been employed to finance the unrestricted operations of the Foundation. The Foundation receives significant funding from donors which are to be used for purposes specified by the donor; the existence of such restrictions requires these funds to be held as temporarily or permanently restricted net assets depending upon the nature of the restriction. It is imperative that the Foundation exercise proper stewardship of the assets entrusted to it by donors so that the donors will have reasonable assurance that their wishes are carried out by management of the Foundation.

Recommendation:

Management of the Foundation should closely examine its operations to determine how best to accomplish its primary mission, support of student-athletes of the University of Louisiana at Monroe. Fiscal stewardship and accountability is critical for maintaining the confidence of alumni and other providers of financial resources. Management should formulate a plan of action which will allow them to return the unrestricted net assets to a positive position and put in place procedural safeguards to prevent the possibility of diversion of restricted assets to unrestricted operations.

Board of Directors
Northeast Louisiana University
Athletic Scholarship Foundation
Management Letter
Page 2 of 3

Management's Corrective Action Plan:

Management of the Foundation is looking into additional programs to generate revenue and will be scrutinizing present expenditures to determine where costs can be cut. Management is making provisions to closely monitor the financial books and records of the Foundation, and will act quickly to make any changes required to safeguard the funds entrusted to us.

2. Failure to record adjusting entries and reconcile Net Asset balances to audited financial statements

Finding:

None of the adjusting journal entries resulting from the June 30, 1998 audit of the Foundation's financial statements have been recorded on the general ledger. Therefore, the books have not been corrected to agree with the audited financial statements resulting in certain account balances being significantly misstated. Additionally, Net Asset balances were not reconciled to the prior year audit report.

Recommendation:

The Foundation should record all of the adjusting journal entries resulting from both the June 30, 1998 and 1999 audits and reconcile all Net Asset balances to the Foundation's financial statements.

Management's Corrective Action Plan:

All adjusting entries will be recorded and the Net Asset balances will be reconciled to the audited financial statements.

3. Significant entries not being booked

Finding:

Significant adjustments and entries as follows were omitted from the general ledger of the Foundation during the year.

Board of Directors
Northeast Louisiana University
Athletic Scholarship Foundation
Management Letter
Page 3 of 3

- Contributions Receivable from the Malone Stadium Suites and the related discount earned relative thereto were not properly recorded.
- 2. Depreciation or Amortization were not recorded.
- 3. Non-cash contributions received by the Foundation were not recorded.
- 4. Significant debt owed for the scoreboard in Malone Stadium was not recorded.

Recommendation:

The Foundation should make every effort to record all entries and adjustments necessary to produce accurate interim and annual financial statements. Such efforts will produce account balances and financial statements that are more relevant and reliable on which financial decisions may be based. Additionally, the amount of time required to audit the Foundation's financial statements could be significantly reduced.

Management's Corrective Action Plan:

Management is in the process of reassigning the responsibility for recording its financial transactions and preparing financial statements. The recommendation as outlined above will be implemented timely, effectively and efficiently.

(A Professional Accounting Corporation)

Kuffy Huffman 4 Kenne

- · · · .

December 14, 1999