Families Helping Families at the Crossroads of Louisiana, Inc.

Pineville, Louisiana

Financial Statements

June 30, 2021

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John E. Theriot II, CPA, CGMA Dona C. Manuel, CPA Stephanie R. Lemoine, CPA

Independent Auditors' Report

Board of Directors Families Helping Families at the Crossroads of Louisiana, Inc. Pineville, Louisiana

Report on the Financial Statement

We have audited the accompanying financial statements of Families Helping Families at the Crossroads of Louisiana, Inc. (a nonprofit organization), which comprise the statement of financial position as of June 30, 2021, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

5615 J Jackson Street Alexandria, Louisiana 71303 PH: 318-445-9334 FAX: 318-445-0996 www.knightmasden.com Families Helping Families at the Crossroads of Louisiana, Inc. Page 2 November 11, 2021

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Families Helping Families at the Crossroads of Louisiana, Inc. as of June 30, 2021, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

We have previously audited the Families Helping Families at the Crossroads of Louisiana, Inc.'s 2020 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated February 25, 2021. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2020, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The Schedule of Compensation, Benefits, and Other Payments to Executive Director on page 23 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated November 11, 2021, on our consideration of Families Helping Families at the Crossroads of Louisiana, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Families Helping Families at the Crossroads of Louisiana, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Families Helping Families at the Crossroads of Louisiana, Inc.'s internal control over financial reporting and compliance.

Knight Masden
Knight Masden
Alexandria, Louisiana

Alexandria, Louisiana November 11, 2021

Families Helping Families at the Crossroads of Louisiana, Inc. Statements of Financial Position June 30, 2021

| | | 2020 |
|---------------------------------------|------------|--------------|
| | | Summarized |
| | 2021 | <u>Total</u> |
| Assets | | |
| Current Assets | | |
| Cash and cash equivalents | \$ 123,663 | \$ 95,921 |
| Investments in certificate of deposit | 1,920 | 1,920 |
| Contract amounts receivable | 270,343 | 91,309 |
| Total Current Assets | 395,926 | 189,150 |
| Plant, Property and Equipment, net | 129,675 | 212,979 |
| Total Assets | \$ 525,601 | \$ 402,129 |
| Liabilities and Net A | Assets | |
| Current Liabilities | | |
| Cash overdraft | \$ 31,337 | \$ - |
| Accounts payable | 19,802 | 8,850 |
| Payroll liabilities | + | 12,834 |
| Notes payable | 119,797 | 181,083 |
| Total Current Liabilities | 170,936 | 202,767 |
| Long Term Liabilities | 35,472 | 39,347 |
| Total Liabilities | 206,408 | 242,114 |
| Net Assets | | |
| without Donor Restriction | 319,193 | 160,015 |
| Total Net Assets | 319,193 | 160,015 |
| Total Liabilities and Net Assets | \$ 525,601 | \$ 402,129 |

Families Helping Families at the Crossroads of Louisiana, Inc. Statements of Activities For the Years Ended June 30, 2021

| | 2021 hout Donor <u>Restriction</u> | Su | 2020 mmarized Total |
|-------------------------------|------------------------------------------|----|---------------------------|
| Revenues | | | |
| Fees for contractual services | \$ 1,180,535 | \$ | 1,179,691 |
| Other income | 230,194 | | 8,957 |
| Total Revenues | 1,410,729 | | 1,188,648 |
| Functional Expenses | | | |
| Program services | 982,990 | | 1,012,134 |
| Management and general | 268,561 | | 224,385 |
| Total Functional Expenses | 1,251,551 | | 1,236,519 |
| Change in Net Assets | 159,178 | | (47,871) |
| Net Assets - Beginning | 160,015 | 0. | 207,886 |
| Net Assets - Ending | \$ 319,193 | \$ | 160,015 |

Families Helping Families at the Crossroads of Louisiana, Inc. Statements of Cash Flows For the Years Ended June 30, 2021

| | | 2021 | | 2020 |
|---------------------------------------------------------------------|----|-----------|------------|----------|
| Cash Flows from Operating Activities | | | | |
| Change in Net Assets | \$ | 159,178 | \$ | (47,871) |
| Adjustments to reconcile changes in net assets to net cash provided | | | | |
| (used) by operating activities | | | | |
| Depreciation | | 15,632 | | 20,866 |
| Gain on sale of fixed assets | | (74,853) | | (951) |
| Increase in contract receivables | | (179,034) | | 143,765 |
| Decrease in accounts payable | | 10,952 | | (22,351) |
| Decrease in payroll liabilities | | (12,834) | 1/12057411 | (646) |
| Net Cash Provided/(Used) by Operating activities | | (80,959) | | 92,812 |
| Cash flows from Investing Activities | | | | |
| Proceeds from sale of fixed assets | | 149,935 | | 1,700 |
| Purchase of fixed assets | | (7,411) | | (17,382) |
| Net Cash Provided/(Used) by Investing Activities | | 142,524 | | (15,682) |
| Cash flows from Financing Activities | | | | |
| Proceeds from loan | | 385,511 | (| 654,535 |
| Forgiveness of debt | | (153,700) | | - |
| Repayment of debt | | (296,971) | (: | 567,424) |
| Net Cash Provided/(Used) by Financing Activities | | (65,160) | | 87,111 |
| The Cash Trovided, (Osed) by I maneing retivities | - | (03,100) | | 07,111 |
| Net Increase (Decrease) in Cash and Cash equivalents | | (3,595) | ì | 164,241 |
| Cash and Cash Equivalents - Beginning | | 95,921 | | (68,320) |
| Cash and Cash Equivalents - Ending | \$ | 92,326 | 11.5 | 95,921 |
| Cash paid for interest | \$ | 4,259 | \$ | 10,485 |

Families Helping Families at the Crossroads of Louisiana, Inc. Statements of Functional Expenses For the Years Ended June 30, 2021

| | | Program <u>Service</u> | | magement d General | E | 2021 Total expenses | Su | 2020 mmarized <u>Total</u> |
|-------------------------|-----|---------------------------|----|-----------------------|----|---------------------------|----|----------------------------------|
| Salaries | \$ | 628,755 | \$ | 120,224 | \$ | 748,979 | \$ | 753,220 |
| Employee benefits | | 26,215 | | 5,913 | | 32,128 | | 39,016 |
| Payroll taxes | | 48,082 | | 9,341 | | 57,423 | | 58,399 |
| Janitorial | | - | | 130 | | 130 | | 540 |
| Office supplies | | 3,699 | | 9,666 | | 13,365 | | 25,560 |
| Telephone | | 8,793 | | 3,624 | | 12,417 | | 13,181 |
| Rent | | 24,240 | | - | | 24,240 | | 24,240 |
| Utilities | | - | | 5,406 | | 5,406 | | 7,906 |
| Supplies | | 7,427 | | 112 | | 7,539 | | 4,055 |
| Printing | | 5,278 | | 892 | | 6,170 | | 7,407 |
| Contract labor | | 19,700 | | - | | 19,700 | | 21,799 |
| Dues | | 931 | | 782 | | 1,713 | | 1,590 |
| Insurance | | 655 | | 31,798 | | 32,453 | | 26,744 |
| Postage | | 4,851 | | 1,665 | | 6,516 | | 5,680 |
| Website maintenance | | 4,048 | | | | 4,048 | | 3,058 |
| Travel and meetings | | 5,802 | | 10,581 | | 16,383 | | 85,750 |
| Repairs and maintenance | | 2,751 | | 37,678 | | 40,429 | | 18,731 |
| Security | | 994 | | | | 994 | | 961 |
| Legal and accounting | | 4,200 | | 8,607 | | 12,807 | | 13,975 |
| Training | | 777 | | 3,438 | | 4,215 | | 10,480 |
| Bank charges | | - | | 568 | | 568 | | 634 |
| Interest | | - | | 4,259 | | 4,259 | | 10,485 |
| Crisis management | | 177,976 | | | | 177,976 | | 79,794 |
| Depreciation | | 7,816 | | 7,816 | | 15,632 | | 20,866 |
| Miscellaneous | · · | | - | 6,061 | | 6,061 | - | 2,448 |
| Total Expenses | \$ | 982,990 | \$ | 268,561 | \$ | 1,251,551 | \$ | 1,236,519 |

Note 1 - Nature of Activities and Significant Accounting Policies

Nature of Activities

Families Helping Families at the Crossroads of Louisiana, Inc. (the Organization) (Region 6) is a private, non-profit corporation governed by a board of directors and is organized on the laws of the State of Louisiana. The Organization's purpose is to inform the public concerning the handicapped and to provide information, referral, education and to respond to the needs and capacities of handicapped people and their families. The support for the Organization primarily comes from state funds through contracts for services provided.

Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with the generally accepted accounting principles. Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Organization and changes therein are classified and reported as follows:

Net Assets without Donor Restrictions – Net assets not subject to donor-imposed stipulations.

Net Assets with Donor Restrictions – Net assets subject to donor-imposed stipulations that may or will be met, either by actions of the Organization and/or the passage of time or be permanently maintained by the Organization. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates. Significant estimates have been applied in the determination of donated food values and depreciation in preparation of the accompanying financial statements.

Note 1 - Nature of Activities and Significant Accounting Policies (Continued)

Cash and Cash Equivalents

Cash and cash equivalents include all monies in banks and highly liquid investments with original maturities of less than three months.

Revenue Recognition and Promises to Give

Contributions are recognized when the donor makes an unconditional promise to give to the Organization. All donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets depending on the nature of the restrictions. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets.

Functional Allocation of Expenses

The costs of providing the various programs and activities have been summarized on a functional basis in the statements of activities. Directly identifiable expenses are charged to programs and supporting services. Expenses related to more than one activity are charged to the programs and supporting services based on the estimated amount of time that employees devote to various activities. Additional overhead is allocated to various activities based on the program's direct cost.

Income Taxes

The Organization is a not-for-profit organization as described in Section 501(c)(3) of the Internal Revenue Code and is exempt from federal and state income taxes on related income pursuant to Section 501(a) of the Internal Revenue Code. However, the Organization participates in gaming and is required to pay income tax on this unrelated business income. When tax is due, there is provision made for the taxes due in the financial statements. Furthermore, the Organization is not classified as a "private foundation" by the internal revenue service.

Property and Equipment

Property and equipment are stated at cost. Additions, renewals and betterments that extend the useful life of the assets are capitalized. Maintenance and repair expenditures are expensed as incurred. Provisions for depreciation and amortization are computed using the straight-line method over the assets' useful lives, which range from 3 to 39 years. Capitalization threshold of \$500 is used.

Contract Receivable

Contracts receivable represents amounts owed to the Organization for the costs incurred under fee for service contracts at the end of the fiscal year. Management considers all amounts receivable to be collectible, therefore, there is no provision for uncollectible amounts established.

Note 2 - Fixed Assets and Depreciation

The following schedule summarizes estimated useful life, cost and accumulated depreciation of property, plant and equipment as of June 30, 2021:

| Description | Life | |
|--------------------------------|-------------|-----------|
| Equipment | 5 - 7 years | \$105,107 |
| Building | 39 years | 144,485 |
| Land | * | 35,900 |
| Less: Accumulated Depreciation | | (155,817) |
| Net Fixed Assets | | \$129,675 |

Depreciation expense for the year ended June 30, 2021 was \$20,866.

Note 3 – Notes Payable

| Line of credit with Red River Bank for additional working capital dated January 21, 2021; collateralized by building and land in Pineville, LA; with interest rate of 4.75%. | \$115,922 |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| Note payable to Red River Bank for additional working capital dated August 13, 2019; collateralized by building and land in Pineville, LA; payable in 60 monthly payments of \$506; with interest rate of 5.75%. | 39,347 |
| Total Less current portion | 155,269 (119,797) |
| Total long term notes payable | \$ 35,472 |

Future maturities of notes payable as of June 30, 2021 were as follows:

| Years Ended | |
|-------------|-----------|
| June 30 | Amounts |
| 2022 | \$119,797 |
| 2023 | \$ 4,107 |
| 2024 | \$ 4,353 |
| 2025 | \$ 27,005 |

Note 4 – Fair Value Measurement

FASB ACS 820-10, Fair Value Measurement, defines fair value, establishes a framework for measuring fair value, establishes a three-level valuation hierarchy for disclosure of fair value measurement and enhances disclosure requirements for fair value measurements. The valuation hierarchy is based upon the transparency of inputs to the valuation of the fair value of an asset or liability as of the measurement date. The three levels are defined as follows:

- Level 1 Represented by quoted prices that are available in an active market. Level 1 securities include cash, checking and savings accounts, certificates of deposit, highly liquid government bonds, treasury securities, mortgage products and exchange traded equities.
- Level 2 Represented by assets and liabilities similar to Level 1 where quoted prices are not available, but are observable, either directly or indirectly through corroboration with observable market data and estimated using pricing models or discounted cash flows. Level 2 securities would include U.S. agency securities, mortgage-backed agency securities, obligations of states and political subdivisions, and certain corporate, asset backed securities, and swap agreements.
- Level 3 Represented by financial instruments where there is limited activity or unobservable market prices and pricing models significant to determining the fair value measurement include the reporting entity's own assumptions about the market risk. Level 3 securities would include hedge funds, private equity securities, and private investments in public entities.

Fair value of assets measured on a recurring basis at June 30, 2021 are as follows:

| | Fair Value I | Measurement at. | June 30, 2021 Us | sing |
|-------------------|----------------|-----------------|------------------|---------|
| Description | Fair Value | Level 1 | Level 2 | Level 3 |
| Cash | \$123,663 | \$123,663 | \$ - | \$ - |
| Certificate of de | eposit \$1,920 | \$1,920 | \$ - | \$ - |

Note 5 – Operating Lease

The Organization has an operating lease for office space for \$2,020 per month on a month to month basis. The rental cost for the year ended June 30, 2021 was \$24,240.

Note 6 - Donated Services

Unpaid volunteers have made significant contributions of their time to the Organization. The value of the contributed time is not reflected in these statements since it is not susceptible to an objective measurement.

Note 7 - Retirement Plan

The Organization adopted a 401-k savings plan for its employees. All employees are eligible to participate from date of hire. Employees are eligible to make voluntary contributions to the plan. The Organization matches the first 3% of employee wages contributed to the plan. The Organization contributed \$7,817 to the plan during the year ended June 30, 2021.

Note 8 - Income Taxes

As of June 30, 2021, tax years 2018 and subsequent were still within the prescription period for examination by taxing authorities.

Note 9 - Liquidity and Availability

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, comprise the following:

| Cash and cash equivalents | \$123,663 |
|----------------------------------------|-----------|
| Investments in certificate of deposits | 1,920 |
| Contract amounts receivable | 270,343 |
| 49 | |
| | 4005000 |

\$395,926

As part of the Organization's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities and other obligations come due.

Note 10 - Payroll Protection Plan

The Organization's payroll protection plan's loan of \$153,700 was forgiven during the year. The forgiveness is recorded in other income.

Note 11 – Subsequent Events

The Organization has no material subsequent events that would require disclosure. Subsequent events have been evaluated through November 11, 2021, which is the date the financial statements were available for issuance.



John E. Theriot II, CPA, CGMA Dona C. Manuel, CPA Stephanie R. Lemoine, CPA

Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

Board of Directors Families Helping Families at the Crossroads of Louisiana, Inc. Pineville, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Families Helping Families at the Crossroads of Louisiana, Inc. (a nonprofit organization), which comprise the statement of financial position as of June 30, 2021, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated November 11, 2021.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Families Helping Families at the Crossroads of Louisiana, Inc.'s internal control over financial reporting (internal control) as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Families Helping Families at the Crossroads of Louisiana, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of Families Helping Families at the Crossroads of Louisiana, Inc.'s internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any

Families Helping Families at the Crossroads of Louisiana, Inc. Page 2

November 11, 2021

deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Families Helping Families at the Crossroads of Louisiana, Inc.'s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose. Under Louisiana statutes, this report is distributed by the Legislative Auditor as a public document.

Knight Masden

Alexandria, Louisiana November 11, 2021

Kright Maredon

Families Helping Families at the Crossroads of Louisiana, Inc. Schedule of Findings For the Year Ended June 30, 2021

A. Summary of Auditors' Results

- 1. The auditors' report expresses an unmodified opinion on the financial statements of Families Helping Families at the Crossroads of Louisiana, Inc.
- 2. No material weakness was disclosed during the audit of the financial statements and is reported in the *Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards*.
- 3. No instance of noncompliance material to the financial statements of Families Helping Families at the Crossroads of Louisiana, Inc., which would be required to be reported in accordance with *Government Auditing Standards*, was disclosed during the audit.

Families Helping Families at the Crossroads of Louisiana, Inc. Schedule of Findings For the Year Ended June 30, 2021

B. Findings - Financial Statement Audit

INTERNAL CONTROL AND COMPLIANCE FINDING

No findings

Families Helping Families at the Crossroads of Louisiana, Inc. Prior Year Audit Findings For the Year Ended June 30, 2021

2020-001 Payroll Protection Program Funds

Condition:

Costs were allocated to two different funding sources.

Status:

Finding resolved.

Families Helping Families at the Crossroads of Louisiana, Inc. Schedule of Compensation, Benefits and Other Payments to Executive Director For the Year Ended June 30, 2021

| Purpose | Amount |
|----------------------------------|-----------|
| Salary | \$ 48,000 |
| Bonus | 26,855 |
| Vehicle provided by organization | 3,375 |
| | \$ 78,230 |