# TOWN OF MONTGOMERY, LOUISIANA Annual Financial Report For The Year Ended December 31, 2021



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#### March 2, 2023

#### Independent Auditors' Report

To the Mayor and Board of Aldermen Town of Montgomery, Louisiana

#### **REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS**

#### **Qualified Opinions**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Montgomery, as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Montgomery, as of December 31, 2021, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Qualified Opinions**

Documentation was not available to support a substantial portion of payments to vendors. Due to the absence of sufficient documentation, we did not obtain sufficient appropriate audit evidence about expenditures and expenses. We were unable to obtain sufficient appropriate audit evidence regarding expenditures and expenses by other auditing procedures.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Town of Montgomery and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinions.

#### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Town of Montgomery's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.



Rozier, McKay & Willis Certified Public Accountants Voice: 318.442.1608 1407 Peterman Drive Alexandria, Louisiana 71301 Online: CenlaCPAs.com

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town of Montgomery's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Town of Montgomery's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

#### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information described in the accompanying table of contents be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### **Supplementary Information**

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Montgomery's basic financial statements. The Schedule of Compensation, Benefits and Other Payments to the Agency Head or Chief Executive Officer, the Schedule of Per Diem Paid to Board Members, and the Justice System Funding Schedule, described as additional information in the accompanying table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

### *Town of Montgomery March 2, 2023 Page 2*

The additional information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements themselves, and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the additional information is fairly stated in all material respects in relation to the basic financial statements as a whole.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 2, 2023 on our consideration of the Town of Montgomery's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Town of Montgomery's internal control over financial.

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Rozier, McKay & Willis Certified Public Accountants

### Management's Discussion and Analysis December 31, 2021

This section of the Town of Montgomery's annual financial report presents our discussion and analysis of the Town's financial performance during the fiscal year ended December 31, 2021.

#### **OVERVIEW OF FINANCIAL STATEMENTS**

The basic financial statements include government-wide financial statements and fund financial statements. These two types of financial statements present the Town's financial position and results of operations from differing perspectives which are described as follows:

#### **Government – Wide Financial Statements**

The government-wide financial statements report information about the Town as a whole using accounting methods similar to those used by private-sector companies. These report all revenues and expenses regardless of when cash is received or paid. Furthermore, the government-wide statements include all of the Town's assets and all of the Town's liabilities (including long-term debt).

The government-wide financial statements are divided into two categories, which are described as follows:

- **Governmental Activities** Expenses incurred in connection with providing basic services including police protection, fire protection, culture, recreation, public works and general administration are reported as governmental activities. The governmental activities are financed by taxes, license fees, fines, court cost, interest, grants and contributions.
- **Business-Type Activities** Expenses associated with providing utility services are recovered through fees paid by the customers that utilize these services. These activities are operated in a manner similar to commercial enterprises. Accordingly, activities associated with utility services are reported as business type activities.

#### **Fund Financial Statements**

Fund financial statements provide detailed information regarding the Town's most significant activities and are not intended to provide information for the Town as a whole. Funds are accounting devices that are used to account for specific sources of funds. The Town has two types of funds that are described as follows:

- **Governmental Funds** These funds are used to account for essentially the same functions that are reported as governmental activities in the government-wide financial statements. However, unlike government-wide financial statements, the governmental funds use a modified accrual basis of accounting that provides a short-term view of the Town's finances. Assets reported by governmental funds are limited to amounts that are available for current needs. In addition, liabilities are limited to amounts that are expected to be paid from currently available assets.
- **Proprietary Fund** These funds are used to account for activities that function in a manner similar to commercial enterprises, including activities associated with the Town's utility services. Proprietary fund financial statements typically provide a more detail presentation of the information reported in the business-type activities portion of the government-wide financial statements.

#### FINANCIAL ANALYSIS OF THE TOWN AS A WHOLE

A comparative analysis of government-wide data is presented as follows:

#### Net Position

A condensed version of the government-wide Statement of Net Position is presented as follows:

### Management's Discussion and Analysis December 31, 2021

	Ľ	21		
	Govern- mental Activities	Business- Type Activities	Total	December 31, 2020
<u>Assets:</u> Current and Other Assets	¢ 20.480	\$ 329.840	\$ 360.320	\$ 411.627
Capital Assets	\$ 30,480 944,051	\$ 329,840 1,049,121	\$ 360,320 1,993,172	\$ 411,627 1,936,744
Total Assets	974,531	1,378,961	2,353,492	2,348,371
Liabilities:				
Current and Other Liabilities	20,487	210,747	231,234	179,402
Long-term Liabilities				
Total Liabilities	20,487	210,747	231,234	179,402
Net Position:				
Invested in Capital Assets (Net)	944,051	1,049,121	1,993,172	1,936,744
Unrestricted	9,993	119,093	129,086	232,225
Total Net Position	\$ 954,044	\$ 1,168,214	\$ 2,122,258	\$ 2,168,969

As the presentation appearing above demonstrates, the largest portion of the Town's net position (93.9%) is invested in capital assets. Net position invested in capital assets consist of land, buildings, and equipment. The Town uses these capital assets to provide services to its citizens; consequently, these amounts are not available for future spending.

The remaining unrestricted net position (6.1%) may be used to meet the Town's ongoing obligations to citizens and creditors.

#### **Changes in Net Position**

A condensed version of the government-wide Statement of Changes in Net Position is presented as follows:

	For the Yea	oer 31, 2021				
	Govern- mental Activities	Business- Type Activities	Total	For the Year Ended December 31, 2020		
<u>Revenues:</u>						
Program Revenue:						
Charges for Services	\$ 38,701	\$ 481,888	\$ 520,589	\$ 556,163		
Operating Grants and						
Contributions		19,782	19,782	3,134		
Capital Grants and						
Contributions				737,309		
General Revenue:						
Property Taxes	16,375		16,375	15,478		
Sales Taxes	64,187		64,187	63,196		
Franchise Taxes	15,019		15,019	12,434		
Occupational Licenses	40,993		40,993	34,936		
Miscellaneous	8,272		8,272	3,729		
Total Revenue	183.547	501,670	685,217	1,426,379		

### Management's Discussion and Analysis December 31, 2021

For the Year Ended December 31, 2021									
	Govern- mental Activities	Business- Type Activities	Total	For the Year Ended December 31, 2020					
Program Expenses:									
General Government	152,337		152,337	86,809					
Public Safety (Law Enforcement)	84,890		84,890	95,558					
Public Safety (Fire)				7,171					
Public Works – Streets	54,982		54,982	17,747					
Culture and Recreation	13,879		13,879	7,760					
Utility System		587,842	587,842	580,837					
Total Expenses	306,088	587,842	893,930	795,882					
Increase in Net Position Before									
Special Items and Transfers	(122,541)	(86,172)	(208,713)	630,497					
Special Items (Note 9)	162,002		162,002						
Transfers	60,517	(60,517)							
Change in Net Position	99,978	(146,689)	(46,711)	630,497					
Net Position Beginning	854,066	1,314,903	2,168,969	1,538,472					
Net Position Ending	\$ 954,044	\$ 1,168,214	\$ 2,122,258	\$ 2,168,969					

Governmental activities increased the Town's net position by \$99,978. This increase was attributable to insurance proceed from damaged property that offset expenses that exceeded revenues.

Business-type activities decreased the Town's net position by \$146,689. The change in net position is influenced by grants, special items and related depreciation. Changes in net position excluding capital grants, contributions and depreciation are presented as follows:

Govern- mental Activities	Business- Type Activities	Total
\$ 99,978	\$ (146,689)	\$ (46,711)
51,723	107,476	159,199
	19,782	19,782
(162,002)		(162,002)
\$ (10,301)	\$ (19,431)	\$ (27,732)
	mental Activities \$ 99,978 51,723 (162,002)	mental Activities   Type Activities     \$ 99,978   \$ (146,689)     51,723   107,476      19,782     (162,002)

After considering depreciation and grants, it is apparent that the Town has depleted reserves for future needs.

#### FINANCIAL ANALYSIS OF THE TOWN'S FUNDS

For the year ended December 31, 2021, the General Fund experienced a decrease in fund balance of \$10,321. The only differences between amounts reported by the general fund and governmental activities reported in the government-wide financial statements are attributable to including fixed assets in the government-wide presentation, and grant activity reported by separate funds.

Amounts reported for business-type activities in the Town's individual funds are identical to the business-type activities reported in the government-wide presentation.

### Management's Discussion and Analysis December 31, 2021

#### **GENERAL FUND BUDGET HIGHLIGHTS**

The Town overlooked adopting a budget for the current period, accordingly no highlights are available.

#### **CAPITAL ASSET ADMINISTRATION**

Activity involving capital assets was limited to reporting depreciation for existing assets, restoring the Town's Community Center and replacing damaged utility infrastructure.

#### **DEBT ADMINISTRATION**

No debt was outstanding during the year ended December 31, 2021.

#### FACTORS EXPECTED TO AFFECT FUTURE OPERATIONS

No significant factors are expected to affect operations in the near future.

### Statement of Net Position December 31, 2021

	Governmental Activities		71			Total
ASSETS Cash and cash equivalents	\$	8,156	\$	293,336	\$	301,492
Receivables (net)	+	22,324	+	36,504	+	58,828
Capital assets not subject to depreciation		18,680		37,015		55,695
Depreciable capital assets, net		925,371		1,012,106		1,937,477
Total assets		974,531		1,378,961		2,353,492
LIABILITIES						
Accounts payable		20,487		33,090		53,577
Deferred revenue		-		115,954		115,954
Meter deposits		-		61,703		61,703
Total liabilities		20,487		210,747		231,234
NET POSITION						
Invested in capital assets, net of related debt		944,051		1,049,121		1,993,172
Unrestricted		9,993		119,093		129,086
Total net position (deficit)	\$	954,044	\$	1,168,214	\$	2,122,258

### *Statement of Activities Year Ended December 31, 2021*

			Program Revenues						xpense) Rev nges in Net 1				
					Op	erating	(	Capital		Business	-		
	Ē	Expenses		narges for Services		nts and ributions	-	rants & tributions	 vernmental Activities	Type Activities	<u> </u>		Total
<b>Governmental Activities:</b>													
General Government	\$	152,337	\$	5,900	\$	-	\$	-	\$ (146,437) \$	5	- 3	5	(146,437)
Public Safety													
Police Department		84,890		31,751		-		-	(53,139)		-		(53,139)
Public Works - Streets		54,982		-		-		-	(54,982)		-		(54,982)
Culture and Recreation		13,879		1,050		-		-	 (12,829)		-		(12,829)
Total Governmental Activities		306,088		38,701					 (267,387)				(267,387)
<b>Business-Type Activities:</b>													
Utility System		587,842		481,888		19,782		-	 -	(86,	172)		(86,172)
Total Business-Type Activities		587,842		481,888		19,782		-	 -	(86,	172)		(86,172)
Total Primary Government	\$	893,930	\$	520,589	\$	19,782	\$	-	 (267,387)	(86,	172)		(353,559)

General Revenues, Special Items			
and Transfers:			
Taxes:			
Ad Valorem	16,375	-	16,375
Sales Taxes	64,187	-	64,187
Franchise	15,019	-	15,019
Occupational Licenses	40,993	-	40,993
Miscellaneous	8,272	-	8,272
Special Items, Note 9	162,002	-	162,002
Transfers	60,517	(60,517)	
Total	367,365	(60,517)	306,848
Change in Net Position	99,978	(146,689)	(46,71)
Net Position Beginning	854,066	1,314,903	2,168,969
Net Position Ending	\$ 954,044	\$ 1,168,214	\$ 2,122,258

### Balance Sheet - Governmental Funds December 31, 2021

		Other Governmental General Funds		 Total vernmental Funds	
Assets					
Cash and cash equivalents Receivables (net)	\$	7,980 22,324	\$	176	\$ 8,156 22,324
Total assets	\$	30,304	\$	176	\$ 30,480
<u>Liabilities and Fund Balance</u> <u>Liabilities</u> Accounts payable	<u>\$</u>	20,487	<u>\$</u>	-	\$ 20,487
Total liabilities		20,487			 20,487
<u>Fund Balance</u> Unassigned Total Fund Balances		9,817 9,817		<u>176</u> 176	 9,993 9,993
Total Liabilities and Fund Balance	\$	30,304	\$	176	\$ 30,480

#### Reconciliation of the Governmental Funds Balance Sheets to the Statement of Net Position

Total Fund Balances - Governmental Funds	\$	9,993
Amounts reported for governmental activities in the statement of net position are different because:		
Capital assets used in governmental activities are not financial		044.051
resources and therefore are not reported in the funds.	¢	<u>944,051</u>
Net Position of Governmental Activities	<u>\$</u>	954,044

### Statement of Revenue, Expenditures and Changes in Fund Balance Governmental Funds Year Ended December 31, 2021

	General	Other Governmental Funds	Total Governmental Funds
Revenues:			
Taxes:			
Ad valorem	\$ 16,37		\$ 16,375
Sales Tax	64,18		64,187
Franchise	15,01		15,019
Occupational licenses	40,993	- 3	40,993
Intergovernmental	1,264	4 -	1,264
Fines and court cost	31,73	1 -	31,731
Miscellaneous	13,95	3 -	13,958
Total revenues	183,52	7	183,527
Expenditures:			
Current			
General government	152,33	7 -	152,337
Public safety (law enforcement)	76,184	4 -	76,184
Public works - streets	15,34	l -	15,341
Culture and recreation	10,50		10,503
Capital outlay	162,002		162,002
Total expenditures	416,36	7	416,367
Excess (deficiency) of revenues over expenditures	(232,84	))	(232,840)
Other sources (uses)			
Operating transfers in	60,51	7 -	60,517
Operating transfers out			
Total Other Financing Sources (Uses)	60,51	7	60,517
Special Items (Note 9)	162,002	2	162,002
Net Change in Fund Balances	(10,32	l) -	(10,321)
Fund balance - beginning of year	20,13	<u> </u>	20,314
Fund balance - end of year	\$ 9,81	7 <u>\$ 176</u>	\$ 9,993

#### Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities

Net change in fund balances of Governmental Funds	\$ (10,321)
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over estimated useful lives and reported as depreciation expense. Capital asset activities are summarized as follows:	
Capital Outlay Depreciation Expense	 162,022 (51,723)
Change in net position of governmental activities	\$ 99,978

### Statement of Net Position - Proprietary Funds December 31, 2021

	Business-Type Activities
	Enterprise Funds
	Utility System
ASSETS:	
Current Assets:	
Cash and cash equivalents	\$ 293,336
Receivables (net)	36,504
Total current assets	329,840
Noncurrent Assets:	
Capital Assets:	
Capital assets not subject to depreciation	37,015
Depreciable capital assets, net	1,012,106
Total noncurrent assets	1,049,121
Total assets	1,378,961
LIABILITIES:	
Current Liabilities:	
Accounts payable	33,090
Deferred revenue	115,954
Meter deposits	61,703
Total current liabilities	210,747
Total liabilities	210,747
NET POSITION:	
Invested in capital assets, net of related debt	1,049,121
Unrestricted	119,093
Total net position (deficit)	\$ 1,168,214

Statement of Revenues, Expenses and Changes in Net Position Proprietary Funds Year Ended December 31, 2021

	Busines	s-Type Activities
		erprise Funds
		lity System
	0	inty System
<b>Operating revenues:</b>		
Charges for services	\$	467,146
Miscellaneous		14,742
Total Operating Revenues		481,888
<b>Operating expenses:</b>		
Salaries and payroll taxes		134,685
Chemicals and supplies		46,356
Depreciation		107,476
Gas purchases		66,904
Insurance		8,220
Utilities		47,019
Professional Fees		8,381
Repairs and maintenance		167,995
Miscellaneous		806
Total operating expenses		587,842
Operating income (loss)		(105,954)
Non-operating revenues (expenses):		
Interest income		-
Intergovernmental grants		19,782
Total Non-operating revenues		19,782
Income (loss) before capital contributions and transfers		(86,172)
Contributions, transfers and special items:		
Capital Contributions		-
Operating transfers in (out)		(60,517)
Change in net position		(146,689)
Total net position - beginning		1,314,903
Total net position - ending	\$	1,168,214

### Statement of Cash Flows - Proprietary Funds Year Ended December 31, 2021

	Business-Type Activities
	Enterprise Funds
	Utility System
Cash flow from an anothing a stimition	
Cash flow from operating activities: Cash received from customers	¢ 402.280
	\$ 493,280 (248,150)
Cash payments to suppliers of goods and services	(348,150)
Cash payments to employees for services	(134,685)
Net cash provided (used) by operating activities	10,445
Cash flows from non-capital financing activities:	
Grant proceeds	135,736
Operating transfers out	(60,517)
Net cash provided (used) by non-capital financing activities	75,219
Cash flows from capital and related financing activities:	
Cash paid for capital assets	(53,605)
Gain from sale of surplus equipment	-
Net cash provided (used) by capital and related	
financing activities	(53,605)
Cash flows from investing activities:	
Interest and other income	
Net cash provided (used) by investing activities	
Net increase (decrease) in cash	32,059
Beginning cash balance	261,277
Ending cash balance	\$ 293,336
<b>Reconciliation of operating income (loss) to net cash</b>	
Operating income (loss)	\$ (105,954)
Adjustments to reconcile operating income to net cash	
provided by operating activities:	
Depreciation	107,476
(Increase) decrease in accounts receivable	8,928
(Decrease) increase in accounts and other payables	(2,469)
(Decrease) increase in meter deposits	2,464
Net cash provided (used) by operating activities	\$ 10,445

#### Supplemental disclosures of cash flow information:

For the year ended December 31, 2021, there were no operating, financing, or investing activities that did not result in cash receipts or payments.

### *Notes To Financial Statements December 31, 2021*

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Town of Montgomery (the Town) is operated under the provisions of a Home Rule Charter adopted July 18, 1998. Under the terms of the charter, the Town is governed by its Mayor and a Town Council consisting of five members. In addition to general government operations, the Town also provides police protection, fire protection, street maintenance, sanitation, recreation, water distribution, natural gas distribution, wastewater collection and wastewater treatment.

The accompanying policies conform to generally accepted accounting principles for governmental units.

#### **Financial Reporting Entity**

As the municipal governing authority, for reporting purposes, the Town is considered a separate financial reporting entity. The financial reporting entity consists of (a) the primary government (the Town), (b) organizations for which the primary government is financially accountable, and (c) other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

Governmental Accounting Standards Board (GASB) established criteria for determining which component units should be considered part of the Town of Montgomery for financial reporting purposes. The basic criterion for including a potential component unit within the reporting entity is financial accountability. The GASB has set forth criteria to be considered in determining financial accountability. The criteria include:

- 1. Appointing a voting majority of an organization's governing body, and
  - a) The ability of the Town to impose its will on that organization and/or
  - b) The potential for the organization to provide specific financial benefits to or impose specific financial burdens on the Town.
- 2. Organizations for which the Town does not appoint a voting majority but are fiscally dependent on the Town.
- 3. Organizations for which the reporting entity financial statements would be misleading if data of the organization is not included because of the nature or significance of the relationship.

Based upon application of these criteria, there were no potential component units and all of the Town's activities were included in the primary government reporting entity.

# *Notes To Financial Statements December 31, 2021*

#### **Basic Financial Statements**

The basic financial statements include both government-wide and fund financial statements. Both government-wide and fund financial statements categorize activities as either governmental activities or business-type activities, which are described as follows:

- Governmental activities involve government services that are normally supported by taxes and intergovernmental revenues.
- Business-type activities rely on fees and charges for support and operate in a manner similar to private sector enterprises.

The government-wide and fund financial statements present the Town's financial position and results of operations from differing perspectives which are described as follows:

#### **Government-Wide Financial Statements**

The Statement of Net Position and the Statement of Activities display information about the Town as a whole. The effect of most interfund activity is eliminated from these financial statements. Furthermore, government-wide financial statements exclude any fiduciary activities which are reported in the fund financial statements.

Program revenues reported in the Statement of Activities consist of amounts that are directly associated with a governmental service or business-type activity. Program revenues include charges for services, fines, court cost, contributions associated with a particular function and most grants.

#### **Fund Financial Statements**

Funds are separate accounting entities that are designed to assist with demonstrating legal compliance and segregating transactions by activity. Separate financial statements are provided for governmental funds and proprietary funds. In addition, separate financial statements are presented for any fiduciary activities. Major individual funds are reported as separate columns in the fund financial statements. The Town's major funds are described as follows:

- Governmental Funds Limited to the General Fund, which is the primary operating fund, used to account for all governmental activities.
- Proprietary Funds Are used to account for business type activities. Revenue earned in exchange for providing services is reported as operating income and revenue from other sources is reported as non-operating. Since proprietary funds operate in a manner similar to business enterprises, these funds follow certain pronouncements that are developed by the Financial Accounting Standards Board (FASB) for business enterprises.

### *Notes To Financial Statements December 31, 2021*

#### **Basis of Accounting and Measurement Focus**

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied. The basis of accounting and measurement focus used for various financial statement presentations are described as follows:

<b>Financial Statement Presentation</b>	<b>Basis of Accounting</b>	<b>Measurement Focus</b>
Government-Wide Financial Statements	Accrual Basis	Economic Resources
Fund Financial Statements:		
Governmental Funds	Modified Accrual Basis	Current Financial Resources
Proprietary Funds	Accrual Basis	Economic Resources

Under the accrual basis of accounting and the economic resources measurement focus, revenues are recorded when earned and expenses are recorded when a liability is incurred.

Under the modified accrual basis of accounting and the current financial resources measurement focus revenue is recognized when it is considered measurable and available. Revenue is considered available if it is collected within 60 days of year end. In addition, expenses are generally recorded when a liability has been incurred; however, debt service, compensated absences, claims and judgments are recorded as expenses when payment is made. Furthermore, when the current financial resources measurement focus is used, amounts recorded as assets exclude capital assets and the acquisition of capital assets is treated as an expenditure. In addition, long-term debts are excluded from amounts reported as liabilities. Proceeds from issuing long-term debt are reported as other financing source and repayment of long-term debt is reported as an expenditure.

#### **Non-Exchange Transactions**

Revenue from certain non-exchange transactions cannot be properly measured prior to collection. Furthermore, it is not practical to determine the probability of collection resulting from certain nonexchange transactions such as traffic citations. Consequently, revenue from certain franchise taxes, fines and court cost is not recognized until it is collected.

#### **Use of Estimates**

The preparation of financial statement in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### **Restricted Assets**

Restricted assets represent resources that must be expended in a specific manner. Restrictions of this nature are imposed by various contractual obligations including grant agreements and bond covenants. In situations where it is permissible to spend restricted resources, the Town typically depletes the available restricted resources before consuming unrestricted resources.

### *Notes To Financial Statements December 31, 2021*

### **Deferred Revenues**

Deferred revenues represent grant funds not fully expended at the end of the year. Grant fund revenues are recognized in the subsequent year as funds are expended to complete the obligations of the grant agreement.

### **Budget Practices**

Budget practices are governed by the Town's Home Rule Charter. In general, the Home Rule Charter considers the final budget from the previous year to be the original budget unless another original budget is adopted prior to the beginning of the year. Budgets are prepared for the Town's general fund by the Town Clerk under the supervision of the Mayor. Upon completion, the budget is submitted to the Board of Aldermen for approval. If amendments are necessary, the amended budgets are prepared and approved in the same manner as the original budget. The budget presents revenue and expenditures on a basis which is consistent with generally accepted accounting principles.

#### **Capital Assets**

Capital assets are carried at historical cost including interest incurred during construction. Infrastructure capital assets consisting of streets, bridges, sidewalks and drainage systems acquired before August 1, 2003 are excluded from capital assets. Depreciation associated with capital assets is computed using the straight-line method over the estimated useful lives of the assets.

### Cash and Cash Equivalents:

Amounts reported as cash and cash equivalents (restricted and unrestricted) include all cash on hand, cash in bank accounts, certificates of deposit and highly liquid investments. Credit risk associated with bank deposits is limited by requiring fiscal agent banks to pledge securities as required by State Law. Furthermore, interest rate risk associated with certificates of deposits is typically mitigated by purchasing instruments that mature in one year or less.

#### **Statement of Cash Flows:**

For the purpose of reporting cash flows, cash and cash equivalents includes all cash on hand, cash in banks and certificates of deposit.

#### NOTE 2 - CASH AND CASH EQUIVALENTS

At December 31, 2021, cash balances were fully secured by FDIC coverage.

#### NOTE 3 - RECEIVABLES

Details related to receivables at December 31, 2021 are presented as follows:

### *Notes To Financial Statements December 31, 2021*

	Gove	ernmental	<b>Business-Type</b>		
Sales taxes	\$	13,815	\$		
Ad valorem taxes		2,289			
Franchise tax		3,270			
Miscellaneous		2,950			
Utility revenues				47,504	
Allowance for doubtful accounts				(11,000)	
Total receivables	\$	22,324	\$	36,504	

#### NOTE 4 – ACCOUNTS PAYABLE

Accounts payable at December 31, 2021, consisted entirely of amounts due to vendors and employees.

#### NOTE 5 - AD VALOREM TAXES

The Town bills and collects its own property taxes using the assessed values determined by the Tax Assessor of Grant Parish. For the year ended December 31, 2021, the Town levied 8.28 mills for general corporate purposes.

Ad valorem taxes are assessed on a calendar year basis and are due on or before December 31 in the year the tax is levied. Revenues from ad valorem taxes are recognized as revenue in the year billed.

#### NOTE 6 – CAPITAL ASSETS

A summary of the property and equipment reported by the Town's enterprise funds at December 31, 2021 consists of the following:

	Beginning Balance	A	dditions	Dis	posals	Ending Balance
<b>Governmental Activities</b>						
Land	\$ 18,680	\$		\$		\$ 18,680
Total Not Subject to Depreciation	\$ 18,680	\$		\$		\$ 18,680
<u>Assets Being Depreciated:</u> Buildings and Improvements Machinery and Equipment Infrastructure	\$ 117,203 97,818 792,821	\$	162,022 			\$ 279,225 97,818 792,821
Total	1,007,842		162,022			1,169,864
Less Accumulated Depreciation	192,770		51,723			244,493
Total Net of Depreciation	\$ 815,072	\$	110,299	\$		\$ 925,371

### *Notes To Financial Statements December 31, 2021*

Dusiness-1 ype Activities				
Land	\$ 37,015	\$ 	\$ 	\$ 37,015
Assets Subject to Depreciation:				
Equipment	\$ 170,247	\$ 	\$ 	\$ 170,247
Gas Distribution System	596,179	53,605		649,784
Sewer System	1,889,250			1,889,250
Water Distribution System	2,063,790			2,063,790
Total	4,719,466	53,605		4,773,071
Less Accumulated Depreciation	3,653,489	107,476		3,760,965
Total Net of Depreciation	\$ 1,065,977	\$ (53,871)	\$ 	\$ 1,012,106

#### **Business-Type Activities**

Depreciation expense reported by various functions is presented as follows:

<b>Governmental Activities:</b>	
Police Department	\$ 8,706
Recreation	3,375
Streets	39,642
Total Depreciation – Governmental Activities	\$ 51,723
<b>Business-Type Activities:</b>	
Utility Services	\$ 107,476

#### NOTE 7- RISK MANAGEMENT

The Town is exposed to various risks of loss related to torts; theft, damage or destruction of assets; errors and omissions; injuries to employees; and natural disasters.

The Town insures against these risks by participating in a public entity risk pool that operates as a common insurance program and by purchasing commercial insurance. Settled claims resulting from these risks have not exceeded insurance coverage in any of the past three fiscal years.

#### NOTE 8 – OPERATING TRANSFERS

In order to supplement the general fund and provide resources necessary for the general fund to meet its obligations, various funds have provided transfers to the general fund. These transfers are summarized as follows:

### *Notes To Financial Statements December 31, 2021*

	Transfers In (Out)		
	eneral Fund		Utility Fund
Transfers from funds with unrestricted surpluses to funds in need of			
additional resources	\$ 60,517	\$	(60,517)

#### NOTE 9 – SPECIAL ITEMS

Recent hurricanes damaged the Town's Community Center resulting in insurance claims. Settlement of these claims resulted in insurance proceeds totaling \$162,002. As permitted by Generally Accepted Accounting Principles, the insurance proceeds have been reported as a special item. The entire amount has been used to restore the facility and the payments have been recorded as capital expenditures in the fund financial statements and depreciable capital assets in the government wide financial statements.

### General Fund Statement of Revenues, Expenditures and Changes in Fund Balances Budget and Actual Year Ended December 31, 2021

		Budget	Amou	nts	Actual	Variance with Final Budget Positive
	O	riginal		Final	Amounts	(Negative)
Revenues:						
Taxes	\$	-	\$	-	\$ 95,581	\$ 95,581
Occupational licenses		-		-	40,993	40,993
Intergovernmental		-		-	1,264	1,264
Fines and Court Cost		-		-	31,731	31,731
Miscellaneous		-		-	13,958	13,958
Total revenues		-		-	183,527	183,527
<u>General Government:</u> Current						
General government		-		-	152,337	(152,337)
Public safety (law enforcement)		-		-	76,184	(76,184)
Public works (streets)		-		-	15,341	(15,341)
Culture and recreation		-		-	10,503	(10,503)
Contingency		-		-	-	-
Capital outlay		-		-	162,002	(162,002)
Total expenditures		-			416,367	(416,367)
Excess (deficiency) of revenues						
over expenditures		-		-	(232,840)	(232,840)
Other sources (uses)						
Insurance proceeds		-		-	162,002	162,002
Operating transfers in		-		-	60,517	60,517
Operating transfers out		-		-		
Net Change in Fund Balances		-		_	(10,321)	(10,321)
Fund balance - beginning of year		-		-	20,138	(20,138)
Fund balance - end of year	\$	-	\$	-	\$ 9,817	\$ (30,459)

### **TOWN OF MONTGOMERY** SCHEDULE OF PER DIEM PAID TO BOARD MEMBERS Year Ended December 31, 2021

Carl Hale	\$ 2,340
Delores LeBaron	1,460
Jarrod Pinder	850
Sabrina Kuhlmann	550
Von Gilcrease	700
Thomas Gongre	 645
Total	\$ 6,545

### Schedule of Compensation, Benefits and Other Payments to Agency Head or Chief Executive Officer For the year ended December 31, 2021

Agency	Head (Mayor)		
		Carl Hale	elores eBaron
Purpose:			
Compensation	\$	2,340	\$ 1,020
Benefits		-	-
Reimbursements		-	-
Total	\$	2,340	\$ 1,020

# Justice System Funding Schedule - Collecting / Disbursing Entity As Required by Act 87 of the 2020 Regular Legislative Session -Cash Basis Presentation

For the Year Ended December 31, 2021

	First Six Month Period Ended June 30, 2021	December	
Beginning Balance of Amounts Collected	<u>\$</u> -	<u>\$</u>	
Add: Collections			
Criminal Criminal/Costs/Fees	25,712	6,008	
Subtotal Collections	25,712	6,008	
Less: Disbursements to Governments & Nonprofits			
Central Louisiana Juvenille Detention Center	262	-	
Dept. of Health and Hospitals - Head Injury Fund	190	70	
Louisiana Commission on Law Enforcement - Court Cost	76	-	
Louisiana Supreme Court Assessment	42	20	
North Louisiana Crime Lab - Court Cost	10	20	
State of Louisiana - CMIS Assessment	32	24	
Less: Amounts Retained by the Town of Montgomery			
Self Disbursed Court Cost	25,100	5,874	
Subtotal Disbursements / Retainage	25,712	6,008	
Ending Balance of Amounts Collected but not Disbursed	<u>\$</u>	<u>\$</u>	



March 2, 2023

### INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Mayor and Board of Aldermen Town of Montgomery, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Montgomery, as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise the Town of Montgomery's basic financial statements and have issued our report thereon dated March 2, 2023.

### INTERNAL CONTROL OVER FINANCIAL REPORTING

In planning and performing our audit of the financial statements, we considered the Town of Montgomery's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town of Montgomery's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town of Montgomery's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. However, as described in the accompanying schedule of findings and questioned costs, we did identify certain deficiencies in internal control that we consider to be material weaknesses and significant deficiencies.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. We consider the deficiencies described in the accompanying schedule of findings and questioned costs as items 2021-001 and 2021-002 to be material weaknesses.



Rozier, McKay & Willis Certified Public Accountants Voice: 318.442.1608 1407 Peterman Drive Alexandria, Louisiana 71301 Online: CenlaCPAs.com A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiencies described in the accompany schedule of findings and questioned costs as items 2021-003 and 2021-004 to be significant deficiencies.

### COMPLIANCE AND OTHER MATTERS

As part of obtaining reasonable assurance about whether the Town of Montgomery's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described in the accompanying schedule of findings and questioned costs as items 2021-005 and 2021-006.

#### TOWN OF MONTGOMERY'S RESPONSE TO FINDINGS

Town of Montgomery's response to the findings identified in our audit is described in the accompanying schedule of Management's Corrective Action Plan. Town of Montgomery's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

#### PURPOSE OF THIS REPORT

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

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Rozier, McKay & Willis Certified Public Accountants

### Schedule of Findings For the Year Ended December 31, 2021

#### <u>PART I</u> Summary of Auditor's Results

- The Independent Auditors' Report on the financial statements of the Town of Montgomery as of December 31, 2021 and for the year then ended expressed a qualified opinion.
- The audit resulted in findings which are required to be reported as material weaknesses (2021-001 and 2021-002) and reportable conditions (2021-003 and 2021-004).
- The results of the audit disclosed instances of noncompliance (2021-005 and 2021-006) that are considered to be material to the financial statements of the Town of Montgomery.

#### <u>PART II</u>

#### Findings Relating to the Financial Statements Which are Required to be Reported in Accordance With Generally Accepted Governmental Auditing Standards

2021-001	Supporting Documentation
Condition	Documentation was not available to support a substantial portion of payments to vendors selected
	for testing.
Criteria	Retaining adequate supporting documentation is an essential part of proper administration and
	establishing an audit trail to permit expressing an opinion on the financial statements.
Cause	Recordkeeping procedures were not sufficient to properly retain and retrieve adequate supporting
	documentation.
Effect	Due to the absence of supporting documentation, evidence was not available to support an opinion
	of amounts reported as expenses and expenditures.
Recommendations	Establish filing procedure that will permit retention of records, including invoices necessary to
	properly document payments made to vendors.

2021-002	Reconciliation Discrepancies		
Condition	Amounts reported by the utility fund included an account described as "Reconciliation		
	Discrepancies". Activity reported as reconciliation discrepancies consisted of amounts that were		
	recorded merely to assist in reconciling the bank account. These amounts were recorded to expedite		
	completing reconciliations rather that detecting and correcting all errors affecting the bank account.		
Criteria	Properly performing bank reconciliations is a vital part of properly reporting the Town's financial		
	affairs. Expediting the reconciliation process by recording a reconciliation discrepancy,		
	circumvents proper reconciliations and contributions to misstatement of the bank account.		
Cause	Personnel were not properly trained to record bank transactions in a manner that permits proper		
	reconciliations.		
Effect	Management received inaccurate financial data and substantial work was necessary to ultimately		
	research and correct erroneous reporting of bank activity.		
Recommendations	Retain personnel with the necessary training to properly report and reconcile bank activity or retain		
	a third party to perform onsite reconciliations.		

2021-003	Delinquent Payroll Tax Payments	
Condition	State taxes withheld from employees were not remitted by the required due date. As a result,	
	penalties associated with under payment were incurred.	
Criteria	Withholding taxes from employees creates an obligation to remit the taxes within a specific period	
	of time.	
Cause	Poor clerical practices resulted in failure to make timely payments.	
Effect	The Town failed to meet its obligation to remit taxes resulting in financial penalties.	
Recommendations	Establish proper procedures for remitting taxes withheld or engage a payroll service to assist with	
	the process.	

### Schedule of Findings For the Year Ended December 31, 2021

2021-004	Utility Operating Losses	
Condition	The Utility System reported substantial operating losses, resulting in depletion of the Systems	
	financial condition. In addition, the financial condition was further depleted by operating transfers	
	to the general fund.	
Criteria	In order to sustain operations, utility rates should produce sufficient revenue to fully fund operating	
	costs and any transfers to the general fund.	
Cause	Rates have not been adjusted in recent years and existing rates do not appear sufficient to provide	
resources for operations and transfers. Since existing rates were adopted, inflati		
	advancing age of the system have caused operating costs to escalate. In addition, the Town did not	
	charge a fuel adjustment necessary to pass along increases in the cost of natural gas that the Town	
	Purchases for resale to its utility customers.	
Effect	Declining financial condition could eventually result in inability to deliver serves and sustain	
	operations.	
Recommendations	Conduct a rate study and establish rates necessary to properly operate the system.	

2021-005	Budgeting
Condition	Minutes of meetings held by the Board of Aldermen do not include action to adopt a budget for the year ended December 31, 2021.
Criteria	State Law and the Town's Home Rule Charter require the General Fund to operate under a duly adopted budget.
Cause	The absence of a budget appears to be result of an administrative oversight that occurred during a time following the resignation of the Town's Mayor.
Effect	Failure to adopt a budget resulted in violations of State Law and the Home Rule Charter.
Recommendations	We suggest reviewing the applicable budget requirements and adopting a budget that conforms to the applicable requirements. In addition, the budget should be monitored on a monthly basis and amended if necessary to avoid unfavorable budget variances that might exceed limits permitted by Law.

2021-006	Financial Reporting (Late Audit Submission)	
Condition	The audit was not completed by the initial due date.	
Criteria	State Law requires audits to be completed within six months of year end.	
Cause	Financial records were not in proper condition to be audited within the required time period.	
Effect	Non compliance with State Law.	
Recommendations	Retain personnel with the necessary training and experience to perform timely financial reporting	
	or retain a third party to complete the reporting on site.	

### Management's Corrective Action Plan For the Year Ended December 31, 2021

SECTION I		
INTERNAL CONTROL AND COMPLIANCE MATERIAL TO THE FINANCIAL STATEMENTS.		
INTERNAL CONTROL AND COMPLIANCE MAT 2021-001: Supporting Documentation Documentation was not available to support a substantial portion of payments to vendors selected for testing. See the Schedule of Findings for further details. 2021-002: Reconciliation Discrepancies Amounts reported by the utility fund included an account described as "Reconciliation Discrepancies". Activity reported as reconciliation discrepancies consisted of amounts that were recorded merely to assist in reconciling the bank account. These amounts were recorded to expedite completing reconciliations rather that detecting and	ERIAL TO THE FINANCIAL STATEMENTS.   2021-001: Supporting Documentation   We are in the process of assembling a new administrative staff and record retention will be a priority for the new personal.   2021-002: Reconciliation Discrepancies   As part of assembling a new administrative staff, we will seek personnel with the necessary skills to complete timely and accurate reconciliations.	
correcting all errors affecting the bank account. See the Schedule of Findings for further details. <b>2021-003: Delinquent Payroll Tax Payments</b> State taxes withheld from employees were not remitted by the required due date. As a result, penalties associated with under payment were incurred. See the Schedule of Findings for further details.	<b><u>2021-003: Delinquent Payroll Tax Payments</u></b> A process for monitoring payment and filing of taxes will be established to prevent future delinquency.	
2021-004: Utility Operating Losses The Utility System reported substantial operating losses, resulting in depletion of the Systems financial condition. In addition, the financial condition was further depleted by operating transfers to the general fund. See the Schedule of Findings for further details.	<b>2021-004: Utility Operating Losses</b> Evaluating utility rates will be a priority for the Town's upcoming agenda.	
<b>2021-005: Budgeting</b> Minutes of meetings held by the Board of Aldermen do not include action to adopt a budget for the year ended December 31, 2021. See the Schedule of Findings for further details.	<b><u>2021-005: Budgeting</u></b> It is anticipated that a budget will be developed in the very near future.	
<b>2021-006: Financial Reporting (Late Audit Submission)</b> The audit was not completed by the initial due date. See the Schedule of Findings for further details.	<b><u>2021-006: Financial Reporting</u></b> We expect that planned reforms to our financial reporting system will allow future audits to be completed by the required due date.	
SECTION II MANAGEMENT LETTER		
No management letter was issued.	Response – N/A	

Schedule of Prior Year Findings For the Year Ended December 31, 2021

SECTION I INTERNAL CONTROL AND COMPLIANCE MATERIAL TO THE FINANCIAL STATEMENTS.			
<b>2020-001: MINUTES</b> Minutes were not available for a period of four months, resulting in a violation of State Law. The oversight appears to have been caused by turnover in clerical positions that resulted in an oversight. We suggest establishing procedures for archiving minutes in bound volumes that are arranged in chronological order.	<b>RESOLVED</b> For the current engagement, minutes were available for the entire period.		
SECTION II MANAGEMENT LETTER			
No management letter was issued.	Response – N/A		

# APPENDIX A Statewide Agreed-Upon Procedures

-Appendix-



Independent Accountant's Report On Applying Agreed-Upon Procedures

To the Town of Montgomery and the Louisiana Legislative Auditor:

We have performed the procedures enumerated below, which were agreed to by the Town of Montgomery (the Entity) and the Louisiana Legislative Auditor (LLA) on the control and compliance (C/C) areas identified in the LLA's Statewide Agreed-Upon Procedures (SAUPs) for the fiscal period January 1, 2021 through December 31, 2021. The Entity's management is responsible for those C/C areas identified in the SAUPs.

The entity has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of the engagement, which is to perform specified procedures on the C/C areas identified in LLA's SAUPs for the fiscal period described above. Additionally, LLA has agreed to and acknowledged that the procedures performed are appropriate for its purposes. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

We were engaged to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on those C/C areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of the entity and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely to describe the scope of testing performed on those C/C areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the LLA as a public document.

+ Villi

Rozier, McKay & Willis Certified Public Accountants Alexandria, Louisiana March 23, 2023



Rozier, McKay & Willis Certified Public Accountants Voice: 318.442.1608 1407 Peterman Drive Alexandria, Louisiana 71301 Online: CenlaCPAs.com

#### Statewide Agreed-Upon Procedures

#### Schedule of Procedures, Results and Managements' Response (Continued)

	Written Policies and Procedures			
Agreed-Upon Procedure	Results	Managements' Response		
Obtain and inspect the entity's written policies and procedures and observe that they address each of the following categories and subcategories. Budgeting Purchasing Disbursements Receipts Payroll/Personnel Contracting Credit Cards Travel and expense reimbursements Ethics Debt Service Disaster Recovery / Business Continuity Sexual Harassment		The small size of the Town's operations an staff limits the need for formal policies an procedures. In our experience, a clea understanding of job duties can b communicated informally.		
### Statewide Agreed-Upon Procedures

		Board (or Finance Committee)	
	Agreed-Upon Procedure	Results	Managements' Response
2	Obtain and inspect the board/finance committee minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and:		
	<ul> <li>a) Observe that the board/finance committee met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, bylaws, or other equivalent document.</li> </ul>	0	Procedures did not result in any findings or criticisms
	b) For those entities reporting on the governmental accounting model, observe that the minutes referenced or included monthly budget-to-actual comparisons on the general fund and major special revenue funds, as well as monthly financial statements (or budget-to-actual comparisons, if budgeted) for major proprietary funds. Alternately, for those entities reporting on the non-profit accounting model, observe that the minutes referenced or included financial activity relating to public funds if those public funds comprised more than 10% of the entity's collections during the fiscal period.	Minutes did not address budget matters.	As part of correcting deficiencies in ou financial reporting system, we intend to incorporate budget amounts into financia information submitted to the Town's governing body.

### Statewide Agreed-Upon Procedures

	Board (or Finance Committee)		
Agreed-Upon Procedure	Results	Managements' Response	
c) For governmental entities, obtain the prior year audit report and observe the unrestricted fund balance in the general fund. If the general fund had a negative ending unrestricted fund balance in the prior year audit report, observe that the minutes for at least one meeting during the fiscal period referenced or included a formal plan to eliminate the negative unrestricted fund balance in the general fund.	For the previous year, the general fund reported a positive unrestricted fund balance.	Procedures did not result in any findings or criticisms	

### Statewide Agreed-Upon Procedures

		Bank Reconciliations	
	Agreed-Upon Procedure	Results	Managements' Response
3	Obtain a listing of client bank accounts for the fiscal period from management and management's representation that the listing is complete. Ask management to identify the entity's main operating account. Select the entity's main operating account and randomly select 4 additional accounts (or all accounts if less than 5). Randomly select one month from the fiscal period, obtain and inspect the corresponding bank statement and reconciliation for selected each account, and observe that:	The list was provided.	Procedures did not result in any findings or criticisms.
	a) Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated, electronically logged);	Reconciliations were not completed within a 2 month period.	The Town is in the process of revising its financial reporting process to provide more timely financial reporting.
	b) Bank reconciliations include evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation (e.g., initialed and dated, electronically logged); and	No indications of management or Board approval were present.	Efforts will be made in the future to document the review process.
	c) Management has documentation reflecting that it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.	No items outstanding for more than 12 months were reported on the bank reconciliations.	Procedures did not result in any findings or criticisms.

### Statewide Agreed-Upon Procedures

		Collections (excluding EFTs)	
	Agreed-Upon Procedure	Results	Managements' Response
4	Obtain a listing of <u>deposit sites</u> for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. Randomly select 5 deposit sites (or all deposit sites if less than 5).	All deposit activity is conducted in a single location.	<i>Procedures did not result in any findings or criticisms.</i>
5	For each deposit site selected, obtain a listing of collection locations and management's representation that the listing is complete. Randomly select one collection location for each deposit site (i.e. 5 collection locations for 5 deposit sites), obtain and inspect written policies and procedures relating to employee job duties (if no written policies or procedures, inquire of employees about their job duties) at each collection location, and observe that job duties are properly segregated at each collection location such that:	Segregation is limited because the administrative staff is limited to two people, and it is sometimes necessary for these employees to assist each other with their duties.	Due to limited resources, it is not practical to provide further segregation; however, the matter is mitigated by retaining a third party vendor to assist with bank reconciliations.
	a) Employees that are responsible for cash collections do not share cash drawers/registers.	Due to the limited size of the staff, it is not always practical for each employee to use a drawer exclusively.	Due to limited resources, it is not practical to provide further segregation; however, the matter is mitigated by retaining a third party vendor to assist with bank reconciliations.

### Statewide Agreed-Upon Procedures

		Collections (excluding EFTs)	
	Agreed-Upon Procedure	Results	Managements' Response
	<ul> <li>b) Each employee responsible for collecting cash is not responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g. pre-numbered receipts) to the deposit.</li> </ul>	Due to limited size of the staff complete segregations is not possible.	Due to limited resources, it is not practical to provide further segregation; however, the matter is mitigated by retaining a third party vendor to assist with bank reconciliations.
	c) Each employee responsible for collecting cash is not responsible for posting collection entries to the general ledger or subsidiary ledgers, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit.	Due to limited size of the staff complete segregations is not possible.	Due to limited resources, it is not practical to provide further segregation; however, the matter is mitigated by retaining a third party vendor to assist with bank reconciliations.
	<ul> <li>d) The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or agency fund additions are not responsible for collecting cash, unless another employee verifies the reconciliation.</li> </ul>	Due to limited size of the staff complete segregations is not possible.	Due to limited resources, it is not practical to provide further segregation; however, the matter is mitigated by retaining a third party vendor to assist with bank reconciliations.
6	Inquire of management that all employees who have access to cash are covered by a bond or insurance policy for theft.	Management has asserted that the Bond was in place but the documentation could not be located.	Coverage is in place and we will acquire documentation as soon as possible.
7	Randomly select two deposit dates for each of the 5 bank accounts selected for procedure #3 under "Bank Reconciliations" above (select the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly select a deposit if multiple deposits are made on the same day) . Alternately, the practitioner may use a source document other than bank statements when selecting the deposit dates for testing, such as	One of the transactions selected for testing was recorded in error and an adjustment was subsequently recorded to reverse the transaction. Details regarding the remaining transactions are provided below:	See below.

### Statewide Agreed-Upon Procedures

	Collections (excluding EFTs)	
Agreed-Upon Procedure	Results	Managements' Response
a cash collection log, daily revenue report, receipt book, etc. Obtain supporting documentation for each of the 10 deposits and:		
a. Observe that receipts are sequentially pre- numbered.	Receipts were prenumbered where applicable.	Procedures did not result in any findings or criticis.
b. Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.	Documentation was adequate.	Procedures did not result in any findings or criticis
c. Trace the deposit slip total to the actual deposit per the bank statement.	Deposit slips agreed with the bank statements.	Procedures did not result in any findings or criticis
d. Observe that the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles from the collection location or the deposit is less than \$100).		Procedures did not result in any findings or criticis
e. Trace the actual deposit per the bank statement to the general ledger.	Deposits agreed with the bank statements.	Procedures did not result in any findings or criticis

### Statewide Agreed-Upon Procedures

	Non-Payroll Disbursements – General (excluding credit card/debit card/fuel card/P-Card purchases or payments)		
	Agreed-Upon Procedure	Results	Managements' Response
8	Obtain a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. Randomly select 5 locations (or all locations if less than 5).	All process is conducted at Town Hall.	Procedures did not result in any findings or criticisms.
9	For each location selected under #8 above, obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employee job duties (if the agency has no written policies and procedures, inquire of employees about their job duties), and observe that job duties are properly segregated such that:		
	<ul> <li>a) At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order/making the purchase.</li> </ul>	The Town does not extensively utilize purchase orders or other means of pre- approval.	Due to the Town's size and limited number of employees, purchasing is informal; however, the Council monitors expenditures by approving bills pror to payment.
	<ul> <li>b) At least two employees are involved in processing and approving payments to vendors.</li> </ul>	Checks require dual signatures.	Procedures did not result in any findings or criticisms.
	c) The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files.	There are no policies restricting access to vendor files.	Due to the limited size of the staff, restrictions of this nature are not practical.

### Statewide Agreed-Upon Procedures

	Non-Payroll Disbursements – Gener	al (excluding credit card/debit card/fuel card/	P-Card purchases or payments)
	Agreed-Upon Procedure	Results	Managements' Response
	d) Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments.	Personnel with signature authority are responsible for mailing.	Procedures did not result in any findings or criticisms.
10	For each location selected under #8 above, obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtain management's representation that the population is complete. Randomly select 5 disbursements for each location, obtain supporting documentation for each transaction and:		
	a. Observe that the disbursement matched the related original invoice/billing statement.	Based on analysis of a sample of disbursements, documentation was not available to support an significant portion of the disbursements and the auditor's opinion was modified accordingly.	The Town expects to resolve the issue by assigning responsibility for filing to new personnel.
	b. Observe that the disbursement documentation included evidence (e.g., initial/date, electronic logging) of segregation of duties tested under #9, as applicable.	Based on analysis of a sample of disbursements, documentation was not available to support an significant portion of the disbursements and the auditor's opinion was modified accordingly.	The Town expects to resolve the issue by assigning responsibility for filing to new personnel.

### Statewide Agreed-Upon Procedures

	Cı	edit Cards/Debit Cards/Fuel Cards/P-Cards	
	Agreed-Upon Procedure	Results	Managements' Response
11	Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and P-cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.	Based on managements' representations accounts were limited to debit cards used for purchasing.	Procedures did not result in any findings or criticisms.
12	Using the listing prepared by management, randomly select 5 cards (or all cards if less than 5) that were used during the fiscal period. Randomly select one monthly statement or combined statement for each card (for a debit card, randomly select one monthly bank statement), obtain supporting documentation, and:		
	a. Observe that there is evidence that the monthly statement or combined statement and supporting documentation (e.g., original receipts for credit/debit card purchases, exception reports for excessive fuel card usage) was reviewed and approved, in writing, by someone other than the authorized card holder.	Statements related to debit card activity were limited to the regular monthly bank statement.	<i>Procedures did not result in any findings or criticisms.</i>
	b. Observe that finance charges and late fees were not assessed on the selected statements.	There were no fees are charges.	Procedures did not result in any findings or criticisms.

### Statewide Agreed-Upon Procedures

	Credit Cards/Debit Cards/Fuel Cards/P-Cards		
	Agreed-Upon Procedure	Results	Managements' Response
13	Using the monthly statements or combined statements selected under #12 above, excluding fuel cards, randomly select 10 transactions (or all transactions if less than 10) from each statement, and obtain supporting documentation for the transactions (i.e. each card should have 10 transactions subject to testing). For each transaction, observe that it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only).	disbursement documentation, it was not	The Town is in the process of recruiting new staff to properly fulfill recordkeeping responsibilities.

### Statewide Agreed-Upon Procedures

		Travel and Expense Reimbursement	
	Agreed-Upon Procedure	Results	esults Managements' Response
14	Obtain from management a listing of all travel and travel-related expense reimbursements during the fiscal period and management's representation that the listing or general ledger is complete. Randomly select 5 reimbursements, obtain the related expense reimbursement forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected:	Based on inquiry and analysis of the general ledger, there were no travel or related expense reimbursements.	
	a. If reimbursed using a per diem, agree the reimbursement rate to those rates established either by the State of Louisiana or the U.S. General Services Administration (www.gsa.gov).	Not Applicable (See Above)	Procedures did not result in any findings or criticisn
	b. If reimbursed using actual costs, observe that the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased.	Not Applicable (See Above)	Procedures did not result in any findings or criticism
	c. Observe that each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by written policy (procedure #1h).	Not Applicable (See Above)	Procedures did not result in any findings or criticism

### Statewide Agreed-Upon Procedures

Travel and Expense Reimbursement		
Agreed-Upon Procedure	Results	Managements' Response
d. Observe that each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.		

### Statewide Agreed-Upon Procedures

	Contracts		
	Agreed-Upon Procedure	Results	Managements' Response
15	Obtain from management a listing of all agreements/contracts for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period. Alternately, the practitioner may use an equivalent selection source, such as an active vendor list. Obtain management's representation that the listing is complete. Randomly select 5 contracts (or all contracts if less than 5) from the listing, excluding the practitioner's contract, and:	Based on representations, no relevant contracts were executed or renewed	
	a. Observe that the contract was bid in accordance with the Louisiana Public Bid Law (e.g., solicited quotes or bids, advertised), if required by law.	Not Applicable (See Above)	Procedures did not result in any findings or criticisms.
	b. Observe that the contract was approved by the governing body/board, if required by policy or law (e.g. Lawrason Act, Home Rule Charter).	Not Applicable (See Above)	Procedures did not result in any findings or criticisms.
	c. If the contract was amended (e.g. change order), observe that the original contract terms provided for such an amendment.	Not Applicable (See Above)	Procedures did not result in any findings or criticisms.
	d. Randomly select one payment from the fiscal period for each of the 5 contracts, obtain the supporting invoice, agree the invoice to the contract terms, and observe that the invoice and related payment agreed to the terms and conditions of the contract.	Not Applicable (See Above)	Procedures did not result in any findings or criticisms.

### Statewide Agreed-Upon Procedures

	Payroll and Personnel		
	Agreed-Upon Procedure	Results	Managements' Response
16	Obtain a listing of employees/elected officials employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees/officials, obtain related paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates in the personnel files.	Management provided copies of W-2s issued by the Town for 2021.	Procedures did not result in any findings or criticisms.
17	Randomly select one pay period during the fiscal period. For the 5 employees/officials selected under #16 above, obtain attendance records and leave documentation for the pay period, and:		
	a. Observe that all selected employees/officials documented their daily attendance and leave (e.g., vacation, sick, compensatory).	Documentation was not available at the time procedures were conducted.	Due to recent turnover, the Town is operating with limited personnel and the records could not be located within the necessary period of time. The Town is taking steps to remedy this situation by recruiting and training new administrative personnel.
	b. Observe that supervisors approved the attendance and leave of the selected employees/officials.	Documentation was not available at the time procedures were conducted.	See Above
	c. Observe that any leave accrued or taken during the pay period is reflected in the entity's cumulative leave records.	Documentation was not available at the time procedures were conducted.	See Above
18	Obtain a listing of those employees/officials that received termination payments during the fiscal period and management's representation that the list is complete. Randomly select two employees/officials,	Not Applicable: Employees are not entitled to receive payment for unused leave upon termination.	Procedures did not result in any findings or criticisms.

### Statewide Agreed-Upon Procedures

Payroll and Personnel			
Agreed-Upon Procedure	Results	Managements' Response	
<ul> <li>obtain related documentation of the hours and pay rates used in management's termination payment calculations, agree the hours to the employee/officials' cumulate leave records, and agree the pay rates to the employee/officials' authorized pay rates in the employee/officials' personnel files.</li> <li>19 Obtain management's representation that employer and employee portions of payroll taxes, retirement contributions, health insurance premiums, and workers' compensation premiums have been paid, and associated forms have been filed, by required deadlines.</li> </ul>	the obligations have been paid and filed timely, with the exception of some state withholding	Oversights related to paying and filing State Withholding have been corrected.	

### Statewide Agreed-Upon Procedures

	Ethics		
Agreed-Upon Procedure	Results	Managements' Response	
20 Using the 5 randomly selected employees/officials from procedure #16 under "Payroll and Personnel" above, obtain ethics documentation from management, and:			
a. Observe that the documentation demonstrates each employee/official completed one hour of ethics training during the fiscal period.	No documentation was available.	The Town will make arrangements to fulfill the requirements in the future.	
b. Observe that the documentation demonstrates each employee/official attested through signature verification that he or she has read the entity's ethics policy during the fiscal period.	No documentation was available.	The Town will make arrangements to fulfill the requirements in the future.	

### Statewide Agreed-Upon Procedures

	Debt Service		
	Agreed-Upon Procedure	Results	Managements' Response
21	Obtain a listing of bonds/notes issued during the fiscal period and management's representation that the listing is complete. Select all bonds/notes on the listing, obtain supporting documentation, and observe that State Bond Commission approval was obtained for each bond/note issued.		Procedures did not result in any findings or criticisms.
22	Obtain a listing of bonds/notes outstanding at the end of the fiscal period and management's representation that the listing is complete. Randomly select one bond/note, inspect debt covenants, obtain supporting documentation for the reserve balance and payments, and agree actual reserve balances and payments to those required by debt covenants.		Procedures did not result in any findings or criticisms.

### Statewide Agreed-Upon Procedures

	Fraud Notice		
	Agreed-Upon Procedure	Results	Managements' Response
23	Obtain a listing of misappropriations of public funds and assets during the fiscal period and management's representation that the listing is complete. Select all misappropriations on the listing, obtain supporting documentation, and observe that the entity reported the misappropriation(s) to the legislative auditor and the district attorney of the parish in which the entity is domiciled.	No misappropriations were reported.	Procedures did not result in any findings or criticisms.
24	Observe that the entity has posted on its premises and website, the notice required by R.S. 24:523.1 concerning the reporting of misappropriation, fraud, waste, or abuse of public funds.		Procedures did not result in any findings or criticisms.

### Statewide Agreed-Upon Procedures

	Information Technology Disaster Recovery /Business Continuity		
	Agreed-Upon Procedure	Results	Managements' Response
25	Perform the following procedures, verbally discuss the results with management, and report "We performed the procedure and discussed the results with management."		
а.	Obtain and inspect the entity's most recent documentation that it has backed up its critical data (if no written documentation, inquire of personnel responsible for backing up critical data) and observe that such backup occurred within the past week. If backups are stored on a physical medium (e.g., tapes, CDs), observe evidence that backups are encrypted before being transported.	We performed the procedure and discussed the results with management	Not Applicable
b.	Obtain and inspect the entity's most recent documentation that it has tested/verified that its backups can be restored (if no written documentation, inquire of personnel responsible for testing/verifying backup restoration) and observe evidence that the test/verification was successfully performed within the past 3 months.	We performed the procedure and discussed the results with management	Not Applicable
C.	Obtain a listing of the entity's computers currently in use and their related locations, and management's representation that the listing is complete. Randomly select 5 computers and observe while management demonstrates that the selected computers have current and active antivirus software and that the operating system and accounting system software in use are currently supported by the vendor.	We performed the procedure and discussed the results with management	Not Applicable

### Statewide Agreed-Upon Procedures

	Sexual Harassment		
	Agreed-Upon Procedure	Results	Managements' Response
26	Using the 5 randomly selected employees/officials from procedure #16 under "Payroll and Personnel" above, obtain sexual harassment training documentation from management, and observe the documentation demonstrates each employee/official completed at least one hour of sexual harassment training during the calendar year.	No documentation was available.	Management is currently studying requirements related to sexual harassment, and will make arrangements fulfill requirements once the process is complete.
27	Observe the entity has posted its sexual harassment policy and complaint procedure on its website (or in a conspicuous location on the entity's premises if the entity does not have a website).	No evidence of posting was available.	Management is currently studying requirements related to sexual harassment, and will make arrangements fulfill requirements once the process is complete.
28	<ul> <li>Obtain the entity's annual sexual harassment report for the current fiscal period, observe that the report was dated on or before February 1, and observe it includes the applicable requirements of R.S. 42:344:</li> <li>a. Number and percentage of public servants in the agency who have completed the training requirements;</li> <li>b. Number of sexual harassment complaints received by the agency;</li> <li>c. Number of complaints which resulted in a finding that sexual harassment occurred;</li> </ul>	Based on the available evidence no reporting was conducted.	Management is currently studying requirements related to sexual harassment, and will make arrangements fulfill requirements once the process is complete.
	<ul> <li>d. Number of complaints in which the finding of sexual harassment resulted in discipline or corrective action; and</li> <li>e. Amount of time it took to resolve each complaint.</li> </ul>		