

**Central Louisiana Economic Development Alliance  
DBA Louisiana Central**

**Alexandria, Louisiana**

**Financial Statements**

**December 31, 2024**

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**KnightMadden**

A Professional Accounting Corporation

John E. Theriot II, CPA, CGMA  
Stephanie R. Lemoine, CPA

## **Independent Auditors' Report**

Board of Directors  
Central Louisiana Economic Development Alliance, Inc.  
DBA Louisiana Central  
Alexandria, Louisiana

### **Report on the Financial Statement**

#### ***Opinion***

We have audited the accompanying financial statements of Central Louisiana Economic Development Alliance, Inc., DBA Louisiana Central (Louisiana Central) (a nonprofit organization), which comprise the statement of financial position as of December 31, 2024, and the related statements of activities, cash flows and functional expenses for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Central Louisiana Economic Development Alliance, Inc., DBA Louisiana Central as of December 31, 2024, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### ***Basis for Opinion***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Central Louisiana Economic Development Alliance, Inc., DBA Louisiana Central and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Central Louisiana Economic

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Development Alliance, Inc., DBA Louisiana Central's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

### ***Auditors' Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Central Louisiana Economic Development Alliance, Inc., DBA Louisiana Central's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Central Louisiana Economic Development Alliance, Inc., DBA Louisiana Central's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### ***Supplementary Information***

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of compensation, benefits and other payments to executive director, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The



information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

***Report on Summarized Comparative Information***

We have previously audited Central Louisiana Economic Development Alliance, Inc., DBA Louisiana Central's 2023 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated July 1, 2025. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2023, is consistent, in all material respects, with the audited financial statements from which it has been derived.

***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated June 30, 2025, on our consideration of Central Louisiana Economic Development Alliance, Inc., DBA Louisiana Central's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Central Louisiana Economic Development Alliance, Inc., DBA Louisiana Central's internal control over financial reporting and compliance.



KnightMasden  
Alexandria, Louisiana  
June 30, 2025

Central Louisiana Economic Development Alliance  
DBA Louisiana Central  
Statement of Financial Position  
December 31

	<u>2024</u>	2023 Summarized <u>Total</u>
<b>Assets</b>		
Current Assets		
Cash and cash equivalents	\$ 270,652	\$ 119,281
Grants receivable	594,761	751,417
Prepaid expenses	<u>31,155</u>	<u>34,369</u>
Total Current Assets	896,568	905,067
Plant, Property and Equipment, net	<u>542,036</u>	<u>560,697</u>
Total Assets	<u>\$ 1,438,604</u>	<u>\$ 1,465,764</u>
<b>Liabilities and Net Assets</b>		
Current Liabilities		
Accounts payable	\$ 46,332	\$ 111,737
Payroll liabilities	5,684	4,457
Notes payable	<u>8,315</u>	<u>73,316</u>
Total Current Liabilities	60,331	189,510
Long Term Liabilities	<u>-</u>	<u>59,478</u>
Total Liabilities	60,331	248,987
Net Assets		
without Donor Restrictions	<u>1,378,273</u>	<u>1,216,776</u>
Total Net Assets	<u>1,378,273</u>	<u>1,216,776</u>
Total Liabilities and Net Assets	<u>\$ 1,438,604</u>	<u>\$ 1,465,764</u>

The accompanying notes are  
an integral part of the financial statements.

Central Louisiana Economic Development Alliance  
DBA Louisiana Central  
Statement of Activities  
For the Year Ended December 31

	<u>2024</u>		<u>2023</u>
	without Donor <u>Restrictions</u>	<u>Total</u>	Summarized <u>Total</u>
Revenues			
Contributions, gifts and grants	\$ 2,777,716	\$ 2,777,716	\$ 2,027,327
Program service	50,597	50,597	55,640
Investment income	16,725	16,725	30,213
Other income	47,627	47,627	22,365
Total Revenues	<u>2,892,665</u>	<u>2,892,665</u>	<u>2,135,545</u>
Net Assets released from restrictions	-	-	-
Functional Expenses			
Program services	2,121,667	2,121,667	1,655,578
Management and general	609,501	609,501	547,247
Total Functional Expenses	<u>2,731,168</u>	<u>2,731,168</u>	<u>2,202,825</u>
Change in Net Assets	161,497	161,497	(67,280)
Net Assets - Beginning	<u>1,216,776</u>	<u>1,216,776</u>	<u>1,284,056</u>
Net Assets - Ending	<u>\$ 1,378,273</u>	<u>\$ 1,378,273</u>	<u>\$ 1,216,776</u>

The accompanying notes are  
an integral part of the financial statements.



Central Louisiana Economic Development Alliance  
DBA Louisiana Central  
Statement of Cash Flows  
For the Year Ended December 31

	<u>2024</u>	2023 Summarized <u>Total</u>
Cash Flows from Operating Activities		
Change in Net Assets	\$ 161,497	\$ (67,280)
Adjustments to reconcile changes in net assets to net cash provided (used) by operating activities		
Depreciation	26,766	25,982
(Increase) decrease in receivables	156,658	101,866
(Increase) decrease in prepaid expenses	3,214	(15,319)
Increase (decrease) in accounts payable	(65,406)	32,850
Increase (decrease) in other liabilities	<u>1,228</u>	<u>(5,825)</u>
Net Cash Provided/(Used) by Operating activities	283,957	72,274
Cash flows from Investing Activities		
Purchase of fixed assets	<u>(8,105)</u>	<u>(2,351)</u>
Net Cash Provided/(Used) by Investing Activities	(8,105)	(2,351)
Cash flows from Financing Activities		
Draw on debt	-	50,000
Repayment of debt	<u>(124,482)</u>	<u>(7,665)</u>
Net Cash Provided/(Used) by Financing Activities	<u>(124,482)</u>	<u>42,335</u>
Net Increase (Decrease) in Cash and Cash equivalents	151,371	112,258
Cash and Cash Equivalents - Beginning	<u>119,281</u>	<u>7,023</u>
Cash and Cash Equivalents - Ending	<u>\$ 270,652</u>	<u>\$ 119,281</u>
Cash paid for interest	<u>\$ 7,937</u>	<u>\$ 9,737</u>

The accompanying notes are  
an integral part of the financial statements.

Central Louisiana Economic Development Alliance  
DBA Louisiana Central  
Statement of Functional Expenses  
For the Year Ended December 31

	<u>Program Services</u>	<u>Management and General</u>	<u>2024 Total Expenses</u>	<u>2023 Summarized Total</u>
Training and meetings	\$ 123,177	\$ 20,629	\$ 143,806	\$ 56,212
Supplies	50,925	2,026	52,951	15,398
Contract labor	76,464	999	77,463	39,515
Insurance	-	17,231	17,231	10,543
Interest	-	7,937	7,937	9,737
Repairs and maintenance	183	14,857	15,040	9,210
Rent	9,000	-	9,000	9,300
Depreciation	-	26,766	26,766	25,982
Payroll expenses	945,000	366,962	1,311,962	1,067,878
Advertising	134,774	7,791	142,565	95,007
Dues and subscriptions	2,704	24,642	27,346	25,978
Public relations	-	5,800	5,800	6,250
Other program expense	248,634	-	248,634	526,818
Other expense	1,275	10,511	11,786	26,919
Telephone	-	15,464	15,464	18,982
Travel	32,703	8,558	41,261	18,420
Utilities	-	10,578	10,578	10,760
Legal and professional	434,639	34,228	468,867	155,595
Office expense	62,189	34,522	96,711	74,321
	<u>\$ 2,121,667</u>	<u>\$ 609,501</u>	<u>\$ 2,731,168</u>	<u>\$ 2,202,825</u>

The accompanying notes are  
an integral part of the financial statements.

Louisiana Central  
Notes to the Financial Statements  
For the Year Ended December 31, 2024

**Note 1 – Nature of Activities and Significant Accounting Policies**

Nature of Activities

The Central Louisiana Economic Development Alliance, Inc. DBA Louisiana Central (Louisiana Central) was incorporated in 1974 as a nonprofit corporation, on a non-stock basis, under the provisions of Louisiana Revised Statutes. On May 1, 2011, Louisiana Central merged with and into Cenla Advantage Partnership (CAP). CAP, the surviving corporation, officially changed its name to Central Louisiana Economic Development Alliance (Louisiana Central). They adopted a DBA of Louisiana Central. Louisiana Central continues to exist as a domestic nonprofit organization under the laws of Louisiana. Louisiana Central is an organization which consists of the economic development entities from the parishes of Allen, Avoyelles, Catahoula, Concordia, Grant, LaSalle, Natchitoches, Rapides, Vernon, and Winn. The mission of Louisiana Central is to advance the knowledge and understanding of economics and to develop acceleration of both the quality and quantity of economic growth and employment opportunities. Louisiana Central receives funding from federal and state economic development grants and contributions from area businesses and philanthropic organizations to conduct its activities.

Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with the generally accepted accounting principles. Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of Louisiana Central and changes therein are classified and reported as follows:

*Net Assets without Donor Restrictions* – Net assets without donor restrictions generally result from revenues generated by receiving contributions that have no donor-imposed restrictions, and from receiving interest from operating investments, less expenses, incurred in providing program services, raising contributions, and performing administrative functions. Net assets without donor restrictions are available for use at the discretion of Louisiana Central's Board and management for general operating purposes. The Board may designate a portion of these net assets for specific purposes which makes them unavailable for use at management's discretion.

*Net Assets with Donor Restrictions* – Net assets with donor restrictions result from gifts of cash and other assets that are received with donor stipulations that limit the use of the donated assets, either temporarily or permanently. Until the donor restriction expires, that is until the stipulated time restriction ends or the purpose of the restriction is accomplished, the net assets are restricted. Louisiana Central reports gifts of cash and other assets as revenue with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. Some net assets with donor restrictions include a stipulation that assets provided be maintained permanently (perpetual in nature) while permitting Louisiana Central to expand the income generated by the assets in accordance with the provisions of additional donor-imposed stipulations or a Board approved spending policy. Louisiana Central does not have any net assets with donor restrictions.



Louisiana Central  
Notes to the Financial Statements  
For the Year Ended December 31, 2024

**Note 1 – Nature of Activities and Significant Accounting Policies (Continued)**

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates. Significant estimates have been applied in the determination depreciation in preparation of the accompanying financial statements.

Cash and Cash Equivalents

Cash and cash equivalents include all monies in banks and highly liquid investments with original maturities of less than three months.

Recognition of Donor Restricted Contributions

Louisiana Central reports support that is restricted by donor as an increase in net assets without donor restrictions if the restriction expires in the same reporting period in which the support is recognized. All the other donor-restricted support is reported as an increase in net assets with donor restrictions. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Contributions and Grants Receivable

Contributions and grants receivable which represent unconditional promises to give are recognized as support when the promise is received. Contribution and grants receivable expected to be collected in less than one year are reported at net realizable value. Those expected to be collected in more than one year are recorded at fair value at the date of promise, if any. Receivables are stated at the amount management expects to collect from balances outstanding. Management closely monitors outstanding balances throughout the year and writes off all balances that are considered uncollectable. Louisiana Central believes that all contributions and grants receivable at December 31, 2024, will be fully collected within one year. Accordingly, no allowance for doubtful accounts is required.

Donated Services

The contribution of services is recognized if the services received (a) create or enhance non-financial assets or (b) require specialized skills that are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation. Donated services that meet the recognition criteria are recognized at their fair values. For the year ended December 31, 2024, there were no donated services that met the criteria for recognition.

Louisiana Central  
Notes to the Financial Statements  
For the Year Ended December 31, 2024

**Note 1 – Nature of Activities and Significant Accounting Policies (Continued)**

Functional Allocation of Expenses

The costs of providing the various programs and activities have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

Income Taxes

Louisiana Central is a not-for-profit organization as described in Section 501(c)(3) of the Internal Revenue Code and is exempt from federal and state income taxes on related income pursuant to Section 501(a) of the Internal Revenue Code.

Property and Equipment

Property and equipment with estimated useful lives greater than one year and value greater than \$250 are recorded at cost. Donated assets are recorded at fair market value, if material and reasonably determinable, at the time of donation. Depreciation is calculated on the straight-line method over the estimated useful lives of the assets, which range from 5 to 39 years.

Louisiana Central capitalizes interest as a component of the cost of property and equipment constructed for its own use. Capitalization stops when the asset is substantially complete and ready for its intended use. The amount of interest capitalized is determined by applying the applicable rate to average accumulated expenditures.

Prepaid Expenses

Prepaid expenses include insurance premiums paid prior to year-end for coverage included in the next year.

**Note 2 –Grants Receivables**

Grants receivable at year-end consisted of the following:

Grant receivable - nongovernmental	\$474,879
Grants receivable – governmental	<u>119,882</u>
Total	<u>\$594,761</u>

Louisiana Central  
Notes to the Financial Statements  
For the Year Ended December 31, 2024

**Note 3 – Fixed Assets and Depreciation**

The following schedule summarizes estimated useful life, cost and accumulated depreciation of property, plant and equipment as of December 31, 2024:

<u>Description</u>	<u>Life</u>	<u>Amount</u>
Land		\$ 11,840
Buildings and Improvements	15-39 years	578,170
Furniture, fixtures, and equipment	5-10 years	120,653
Construction in process		25,556
Accumulated depreciation		<u>(194,183)</u>
Net		<u>\$542,036</u>

Depreciation expense for the year ended December 31, 2024 was \$26,766.

**Note 4 – Notes Payable**

Note payable to Red River Bank for parking lot improvements, collateralized by building, payable in 36 monthly payments of \$783.60, with interest rate of 7.25%.	\$8,315
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Future maturities of notes payable are as follows:	
2025	\$8,315

Louisiana Central's line of credit had \$200,000 of available credit at December 31, 2024.

**Note 5 - Concentration of Funding**

Louisiana Central receives much of its funding from the Rapides Foundation, direct federal grants, and various other grantors and corporate sponsors in the central Louisiana area. Management is not aware of any actions that would adversely affect the amount of funds Louisiana Central will receive in the next year.

**Note 6 - Contingencies**

Louisiana Central receives grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could result in a request for reimbursement for disallowed costs under the terms of the grant agreements. In the opinion of management, such disallowances, if any, would be insignificant.



Louisiana Central  
Notes to the Financial Statements  
For the Year Ended December 31, 2024

**Note 7 - Concentration of Credit Risk**

The Federal Deposit Insurance Corporation ("FDIC") currently insures up to \$250,000 of substantially all depository accounts held at each financial institution. At various times during the year, Louisiana Central's cash deposits may exceed the federal insured limits. At December 31, 2024, Louisiana Central had \$59,012 in uninsured deposits. Louisiana Central has not experienced any losses in such accounts, and management believes it is not exposed to any significant credit risk on cash.

**Note 8 - Related Party Transactions**

A board member of Louisiana Central's board is the owner of a company that provides telephone system and technology support. Louisiana Central made payments of \$13,210 to this company during the year ended December 31, 2024. Louisiana Central owed this company \$286 at December 31, 2024.

**Note 9 - Liquidity and Availability of Financial Assets**

The following reflects Louisiana Central's financial assets as of December 31, 2024, reduced by amounts not available for general use within one year of the balance sheet date because of contractual or donor-imposed restriction or internal designations. At year-end, all of Louisiana Central's financial assets were available to meet cash needs for general expenditures within one year.

Financial assets:	
Cash	\$270,652
Contributions and grants receivable	<u>594,761</u>
Financial assets at year-end to meet cash needs for general expenditures	<u>\$865,413</u>

Louisiana Central has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

**Note 10 – Fair Value Measurement**

FASB ACS 820-10, Fair Value Measurement, defines fair value, establishes a framework for measuring fair value, establishes a three-level valuation hierarchy for disclosure of fair value measurement and enhances disclosure requirements for fair value measurements. The valuation hierarchy is based upon the transparency of inputs to the valuation of the fair value of an asset or liability as of the measurement date. The three levels are defined as follows:

- Level 1 – Represented by quoted prices that are available in an active market. Level 1 securities include cash, checking and savings accounts, certificates of deposit, highly liquid government bonds, treasury securities, mortgage products and exchange traded equities.
- Level 2 – Represented by assets and liabilities similar to Level 1 where quoted prices are not available, but are observable, either directly or indirectly through corroboration with observable market data and estimated using pricing models or discounted cash flows.

Louisiana Central  
Notes to the Financial Statements  
For the Year Ended December 31, 2024

**Note 10 – Fair Value Measurement (continued)**

Level 2 securities would include U.S. agency securities, mortgage-backed agency securities, obligations of states and political subdivisions, and certain corporate, asset backed securities, and swap agreements.

Level 3 – Represented by financial instruments where there is limited activity or unobservable market prices and pricing models significant to determining the fair value measurement include the reporting entity's own assumptions about the market risk. Level 3 securities would include hedge funds, private equity securities, and private investments in public entities.

Fair value of assets measured on a recurring basis at December 31, 2024 are as follows:

<u>Description</u>	<u>Fair Value Measurement at December 31, 2024 Using</u>			
	<u>Fair Value</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
Cash	\$270,652	\$270,652	\$ -	\$ -

**Note 11 – Income Taxes**

As of December 31, 2024, tax years 2021 and subsequent were still within the prescription period for examination by taxing authorities.

**Note 12 – Summarized Comparative Data**

The financial statements include certain prior-year summarized comparative information on the financial statements but not in the statement of functional expenses and notes to the financial statements. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the organization's financial statements for the year ended December 31 of the prior year, from which the summarized information was derived.

**Note 13 – Subsequent Events**

There are no subsequent events that are required to be disclosed. Subsequent events have been evaluated through June 30, 2025, which is the date the financial statements were available for issuance.

## **Supplementary Schedule**



Central Louisiana Economic Development Alliance  
DBA Louisiana Central  
Schedule of Compensation, Benefits and Other Payments to Jim Clinton,  
Chief Executive Officer Paid with Government Funds  
For the Year Ended December 31, 2024

Purpose

Amount

No public funds were used to make payments to the chief executive officer.

**Reports on Internal Control, Compliance, and Other Matters**



**Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance  
and Other Matters based on an Audit of Financial Statements Performed in Accordance with  
*Government Auditing Standards***

**Board of Directors**

Central Louisiana Economic Development Alliance, Inc., DBA Louisiana Central  
Alexandria, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Central Louisiana Economic Development Alliance, Inc., DBA Louisiana Central (Louisiana Central) (a nonprofit organization), which comprise the statement of financial position as of December 31, 2024, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated June 30, 2025.

**Report on Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Louisiana Central's internal control over financial reporting (internal control) as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Louisiana Central's internal control. Accordingly, we do not express an opinion on the effectiveness of Louisiana Central's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

**Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Louisiana Central's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



**KnightMasden**  
Alexandria, Louisiana  
June 30, 2025

Louisiana Central  
Schedule of Findings  
For the Year Ended December 31, 2024

**A. Summary of Auditors' Results**

***Financial Statements***

- |   |            |
|---|------------|
| 1. Type of auditors' report   | Unmodified |
| 2. Internal control over financial reporting:                               |            |
| a. Material weakness identified?  | No         |
| b. Significant deficiencies identified not<br>considered material weakness? | None noted |
| c. Noncompliance material to the financial<br>statements noted?             | No         |



Louisiana Central  
Schedule of Findings  
For the Year Ended December 31, 2024

**B. Findings – Financial Statement Audit**

INTERNAL CONTROL AND COMPLIANCE FINDING

No findings.

Louisiana Central  
Management's Corrective Action Plan  
For the Year Ended December 31, 2024

No findings

Louisiana Central  
Summary of Prior Year Audit Findings  
For the Year Ended December 31, 2024

No prior year findings.



**KnightMasden**

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Stephanie R. Lemoine, CPA

## **INDEPENDENT ACCOUNTANTS' REPORT ON APPLYING AGREED-UPON PROCEDURES**

To the Board of Directors of Louisiana Central and the Louisiana Legislative Auditor

We have performed the procedures enumerated below on the control and compliance (C/C) areas identified in the Louisiana Legislative Auditor's (LLA's) Statewide Agreed-Upon Procedures (SAUPs) for the fiscal period January 1, 2024 through December 31, 2024. Louisiana Central management is responsible for those C/C areas identified in the SAUPs.

Louisiana Central has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of the engagement, which is to perform specified procedures on the C/C areas identified in LLA's SAUPs for the fiscal period January 1, 2024 through December 31, 2024. Additionally, LLA has agreed to and acknowledged that the procedures performed are appropriate for its purposes. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and associated findings are as follows:

### **Written Policies and Procedures**

1. Obtain and inspect the entity's written policies and procedures and observe that they address each of the following categories and subcategories (if applicable to public funds and the entity's operations):

- a. Budgeting, including

- i. preparing,

*Policy is not present in the written policies and procedures manual.*

- ii. adopting,

*Policy is not present in the written policies and procedures manual.*

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iii. monitoring, and

*Policy is not present in the written policies and procedures manual.*

iv. amending the budget.

*Policy is not present in the written policies and procedures manual.*

b. Purchasing, including

i. how purchases are initiated;

*Policy is not present in the written policies and procedures manual.*

ii. how vendors are added to the vendor list;

*Policy is not present in the written policies and procedures manual.*

iii. the preparation and approval process of purchase requisitions and purchase orders;

*Policy is not present in the written policies and procedures manual.*

iv. controls to ensure compliance with the public bid law; and

*Policy is not present in the written policies and procedures manual.*

v. documentation required to be maintained for all bids and price quotes.

*Policy is not present in the written policies and procedures manual.*

c. Disbursements, including

i. processing,

*Policy is present in the written policies and procedures manual.*

ii. reviewing, and

*Policy is present in the written policies and procedures manual.*

iii. approving

*Policy is present in the written policies and procedures manual.*



d. Receipts/Collections, including

i. receiving,

*Policy is present in the written policies and procedures manual.*

ii. recording, and

*Policy is present in the written policies and procedures manual.*

iii. preparing deposits

*Policy is present in the written policies and procedures manual.*

iv. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue or agency fund additions.

*Policy is present in the written policies and procedures manual.*

e. Payroll/Personnel, including

i. payroll processing, and

*Policy is present in the written policies and procedures manual.*

ii. reviewing and approving time and attendance records, including leave and overtime worked.

*Policy is present in the written policies and procedures manual.*

iii. approval process for employee(s) rate of pay or approval and maintenance of pay rate schedules.

*Policy is present in the written policies and procedures manual.*

f. Contracting, including

i. types of services requiring written contracts,

*Policy is present in the written policies and procedures manual.*

- ii. standard terms and conditions,

*Policy is present in the written policies and procedures manual.*

- iii. legal review,

*Policy is present in the written policies and procedures manual.*

- iv. approval process, and

*Policy is present in the written policies and procedures manual.*

- v. monitoring process

*Policy is present in the written policies and procedures manual.*

- g. Travel and expense reimbursement, including

- i. allowable expenses,

*Policy is present in the written policies and procedures manual.*

- ii. dollar thresholds by category of expense,

*Policy is present in the written policies and procedures manual.*

- iii. documentation requirements, and

*Policy is present in the written policies and procedures manual.*

- iv. required approvers.

*Policy is present in the written policies and procedures manual.*

- h. Credit Cards (and debit cards, fuel cards, P-Cards, if applicable), including

- i. how cards are to be controlled,

*Policy is present in the written policies and procedures manual.*

- ii. allowable business uses,

*Policy is present in the written policies and procedures manual.*

- iii. documentation requirements,

*Policy is present in the written policies and procedures manual.*

- iv. required approvers of statements, and

*Policy is present in the written policies and procedures manual.*

- v. monitoring card usage.

*Policy is present in the written policies and procedures manual.*

- i. Ethics, including

- i. the prohibitions as defined in Louisiana Revised Statute 42:1111-1121,

*Not applicable to non-profit organizations.*

- ii. actions to be taken if an ethics violation takes place,

*Not applicable to non-profit organizations.*

- iii. system to monitor possible ethics violations, and

*Not applicable to non-profit organizations.*

- iv. requirement that documentation is maintained to demonstrate that all employees and officials were notified of any changes to the entity's ethics policy.

*Not applicable to non-profit organizations.*

- j. Debt Service, including

- i. debt issuance approval,

*Not applicable to non-profit organizations.*

- ii. continuing disclosure/EMMA reporting requirements,

*Not applicable to non-profit organizations.*

- iii. debt reserve requirements, and

*Not applicable to non-profit organizations.*

- iv. debt service requirements.

*Not applicable to non-profit organizations.*

- k. Information Technology Disaster Recovery/Business Continuity, including

- i. identification of critical data and frequency of data backups,

*Policy is not present in the written policies and procedures manual.*

- ii. storage of backups in a separate physical location isolated from the network,

*Policy is not present in the written policies and procedures manual.*

- iii. periodic testing/verification that backups can be restored,

*Policy is not present in the written policies and procedures manual.*

- iv. use of antivirus software on all systems,

*Policy is not present in the written policies and procedures manual.*

- v. timely application of all available system and software patches/updates, and

*Policy is not present in the written policies and procedures manual.*

- vi. identification of personnel, processes, and tools needed to recover operations after a critical event.

*Policy is not present in the written policies and procedures manual.*

- l. Sexual Harassment, including R.S. 42:342-344 requirements for

- i. agency responsibilities and prohibitions,

*Policy is not present in the written policies and procedures manual.*

- ii. annual employee training,

*Policy is not present in the written policies and procedures manual.*

- iii. annual reporting.

*Policy is not present in the written policies and procedures manual.*

*Management's Response to Section Findings: Management acknowledges shortcomings in policies and procedures manual regarding 1a, b, and l and will work to get the policies in place. Regarding exceptions noted in 1k, a third-party IT firm handles all items noted and management does not feel the need to add policies for those items that are handled outside the company.*

#### **Board or Finance Committee**

*No exceptions were noted in this section on the December 31, 2023 report; therefore, no testing was required to be performed.*

#### **Bank Reconciliations**

- 2. Obtain a listing of entity bank accounts for the fiscal period from management and management's representation that the listing is complete. Ask management to identify the entity's main operating account. Select the entity's main operating account and randomly select 4 additional accounts (or all accounts if less than 5). Randomly select one month from the fiscal period, obtain and inspect the corresponding bank statement and reconciliation for each selected account, and observe that:

*List was obtained, and client represented that it was complete.*

- a. Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date;

*All reconciliations were prepared within 2 months of related statement closing date.*

- b. Bank reconciliations include evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation; and

*The bank reconciliations do include evidence that a person who is not involved in the cash receipts or cash disbursements process has reviewed the reconciliation.*



- c. Management has documentation reflecting that it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.

*Management does not have documentation reflecting it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date.*

*Management's Response to Section Findings: Management will begin making note of the discussion and the result of researching items over 12 months on each reconciliation.*

### **Collections**

*No exceptions were noted in this section on the December 31, 2023 report; therefore, no testing was required to be performed.*

### **Non-Payroll Disbursements**

3. Obtain a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. Randomly select 5 locations (or all locations if less than 5).

*A list was obtained. Client represented that it was complete.*

4. For each location selected under #8 above, obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employee job duties (if the agency has no written policies and procedures, inquire of employees about their job duties), and observe that job duties are properly segregated such that:
  - a. At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order/making the purchase.

*Two employees are involved in initiating a purchase request, approving a purchase, and placing an order/making the purchase.*

- b. At least two employees are involved in processing and approving payments to vendors.

*Two employees are involved in processing and approving payments to vendors.*

- c. The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files.

*Employee responsible for processing payments does add and/or modify vendor files, and no other employee is responsible for periodically reviewing changes to vendor files.*

- d. Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments.

*Employee responsible for signing checks does not mail the payment or give the signed check to an individual to mail who is not responsible for processing payments.*

- e. Only employees/officials authorized to sign checks approve the electronic disbursement (release) of funds, whether through automated clearinghouse (ACH), electronic funds transfer (EFT), wire transfer, or some other electronic means.

*Only employee authorized to sign checks, approves the electronic disbursement of funds.*

- 5. For each location selected under #3 above, obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtain management's representation that the population is complete. Randomly select 5 disbursements for each location, obtain supporting documentation for each transaction and:

*A list was obtained. Client represented that it was complete.*

- a. Observe whether the disbursement matched the related original itemized invoice and supporting documentation indicates deliverables included on the invoice were received by the entity.

*The disbursements tested matched the related original invoice/billing statement.*

- b. Observe whether the disbursement documentation included evidence of segregation of duties tested under #9, as applicable.

*The disbursements tested included evidence of segregation of duties.*

- 6. Using the entity's main operating account and the month selected in Bank Reconciliation procedures, randomly select 5 non-payroll-related electronic disbursements (or all electronic disbursements if less than 5) and observe that each electronic disbursement was:

- a. Approved by only those persons authorized to disburse funds (e.g., sign checks) per the entity's policy, and

*There was evidence of approval on all electronic disbursements tested.*

- b. Approved by the required number of authorized signers per the entity's policy.

*All electronic disbursements tested were approved by required number of authorized signers.*

*Management's Response to Section Findings: Exceptions noted on #9(c) and #9(d) are not able to be overcome with the size of the organization.*

### **Credit Cards/Debit Cards/Fuel Cards/Purchase Cards**

7. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and P-cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.

*A list was obtained. Client represented that it was complete.*

8. Using the listing prepared by management, randomly select 5 cards (or all cards if less than 5) that were used during the fiscal period. Randomly select one monthly statement or combined statement for each card (for a debit card, randomly select one monthly bank statement), obtain supporting documentation, and:

- a. Observe whether there is evidence that the monthly statement or combined statement and supporting documentation were reviewed and approved, in writing, by someone other than the authorized card holder.

*All statements tested had evidence that they were reviewed and approved in writing by someone other than the authorized card holder.*

- b. Observe that finance charges and late fees were not assessed on the selected statements.

*No finance charges or late fees were assessed on all statements tested.*

9. Using the monthly statements or combined statements selected under #8 above, excluding fuel cards, randomly select 10 transactions (or all transactions if less than 10) from each statement, and obtain supporting documentation for the transactions. For each transaction, observe that it is supported by

- a. an original itemized receipt that identifies precisely what was purchased,

*Five transactions tested were missing an original itemized receipt that identified precisely what was purchased.*

- b. written documentation of the business/public purpose, and

*Nine transactions tested did not have written documentation of the business purpose.*

- c. documentation of the individuals participating in meals (for meal charges only).

*One meal transactions tested did not have documentation of individuals participating in the meals.*

*Management's Response to Section Findings: Management will review the process in which credit card receipts are accumulated and filed to ensure that receipts are maintained for each transaction.*

#### **Travel and Travel-Related Expense Reimbursements**

- 10. Obtain from management a listing of all travel and travel-related expense reimbursements during the fiscal period and management's representation that the listing or general ledger is complete. Randomly select 5 reimbursements, obtain the related expense reimbursement forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected:

*A list was obtained. Client represented that it was complete.*

- a. If reimbursed using a per diem, observe that the approved reimbursement rate is no more than those rates established either by the State of Louisiana or the U.S. General Services Administration ([www.gsa.gov](http://www.gsa.gov)).

*Per diem was not used on the reimbursement selected.*

- b. If reimbursed using actual costs, observe that the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased.

*Itemized receipts were present for all reimbursements tested.*

- c. Observe that each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by written policy.

*No business meals were tested.*

- d. Observe that each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

*Each reimbursement tested was reviewed and approved, in writing, by someone other than the person receiving reimbursement.*

*Management's Response to Section Findings: No exceptions noted.*

### **Contracts**

*No exceptions were noted in this section on the December 31, 2023 report; therefore, no testing was required to be performed.*

### **Payroll and Personnel**

*No exceptions were noted in this section on the December 31, 2023 report; therefore, no testing was required to be performed.*

### **Ethics**

*No exceptions were noted in this section on the December 31, 2023 report; therefore, no testing was required to be performed.*

### **Debt Service**

*No exceptions were noted in this section on the December 31, 2023 report; therefore, no testing was required to be performed.*

### **Fraud Notice**

*No exceptions were noted in this section on the December 31, 2023 report; therefore, no testing was required to be performed.*

### **Information Technology Disaster Recovery/Business Continuity**

*Report was submitted timely for December 31, 2023; therefore, no testing was required to be performed.*



### Prevention of Sexual Harassment

11. Using the 5 randomly selected employees/officials from procedure #16 under "Payroll and Personnel" above, obtain sexual harassment training documentation from management, and observe the documentation demonstrates each employee/official completed at least one hour of sexual harassment training during the calendar year.

*Sexual harassment training was documented for the year for all employees tested.*

12. Observe the entity has posted its sexual harassment policy and complaint procedure on its website (or in a conspicuous location on the entity's premises if the entity does not have a website).

*Client has sexual harassment policy posted.*

13. Obtain the entity's annual sexual harassment report for the current fiscal period, observe that the report was dated on or before February 1, and observe it includes the applicable requirements of R.S. 42:344:

*Report obtained.*

- a) Number and percentage of public servants in the agency who have completed the training requirements;

*Reported*

- b) Number of sexual harassment complaints received by the agency;

*Reported*

- c) Number of complaints which resulted in a finding that sexual harassment occurred;

*Reported*

- d) Number of complaints in which the finding of sexual harassment resulted in discipline or corrective action; and

*Reported*

- e) Amount of time it took to resolve each complaint.

*Not applicable.*

*Management's Response to Section Findings: No exceptions noted.*

We were engaged by Louisiana Central to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on those C/C areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of Louisiana Central and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely to describe the scope of testing performed on those C/C areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the LLA as a public document.



**KnightMasden**  
Alexandria, Louisiana  
June 30, 2025



**KnightMasden**

A Professional Accounting Corporation