Hospital Service District No. 3 Parish of Allen, State of Louisiana d/b/a Allen Parish Hospital (A Component Unit of the Allen Parish Policy Jury)

Independent Auditor's Report, Financial Statements, and Supplementary Information

June 30, 2024 and 2023

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Independent Auditor's Report

Board of Commissioners Hospital Service District No. 3 Parish of Allen, State of Louisiana d/b/a Allen Parish Hospital A Component Unit of the Allen Parish Policy Jury Kinder, Louisianna

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of the Hospital Service District No. 3, Parish of Allen, State of Louisiana d/b/a Allen Parish Hospital (Hospital), a component unit of the Allen Parish Policy Jury, as of and for the years ended June 30, 2024 and 2023, and the related notes to the financial statements, which collectively comprise the Hospital's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the financial position of the Hospital, as of June 30, 2024 and 2023, and the changes in its financial position and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Governmental Auditing Standards*, issued by Comptroller of the United States (*Governmental Auditing Standards*). Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are required to be independent of the Hospital, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Hospital's ability to continue as a going concern for 12 months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Board of Commissioners Hospital Service District No. 3 Parish of Allen, State of Louisiana d/b/a Allen Parish Hospital

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Hospital's internal control. Accordingly, no such opinion is
 expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Hospital's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis as listed in the table of contents be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Hospital's basic financial statements. The Schedule of Per Diem and Other Compensation Paid to Board Members and the Schedule of Compensation, Benefits, and Other Payment

Board of Commissioners Hospital Service District No. 3 Parish of Allen, State of Louisiana d/b/a Allen Parish Hospital

to Chief Executive Officer as listed in the table of contents are required by the Louisiana Legislative Auditor and are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedule of Per Diem and Other Compensation Paid to Board Members and the Schedule of Compensation, Benefits, and Other Payment to Chief Executive Officer is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 19, 2024, on our consideration of the Hospital's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Hospital's internal control over financial reporting or on compliance. The report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Hospital's internal control over financial reporting and compliance.

Forvis Mazars, LLP

Jackson, Mississippi December 19, 2024

Introduction

This management's discussion and analysis of the financial performance of the Hospital Service District No. 3, Parish of Allen, State of Louisiana d/b/a Allen Parish Hospital (Hospital) provides an overview of the Hospital's financial activities for the years ended June 30, 2024 and 2023. It should be read in conjunction with the accompanying financial statements of the Hospital. During 2023, the Hospital adopted Governmental Accounting Standards Board (GASB) Statement No. 96, Subscription-Based Information Technology Arrangements (SBITAs). The summarized financial information for the year ended June 30, 2022, included in management's discussion and analysis, was not restated for this adoption.

Financial Highlights

2024

- Short-term investments increased by approximately \$2,314,000, primarily due to the investment of \$2,000,000 additional funds during 2024.
- Restricted cash increased by approximately \$771,000, due to an increase in proceeds drawn from the interim construction loan utilized during the year for funding the construction of the hospital building projects.
- The Hospital is continuing construction of its hospital building projects. The Hospital invested approximately \$11,128,000 in the project during 2024.
- The Hospital's change in net position in 2024 increased by approximately \$1,279,000.
- The Hospital reported operating income of approximately \$622,000 in 2024.
- Net nonoperating revenues decreased by approximately \$1,414,000, or 68% in 2024 compared to 2023, primarily due to the recognition of approximately \$1,047,000 of COVID-19 funding in 2023 that was non-recurring for 2024.

2023

- Unrestricted cash decreased in 2023 by approximately \$65,100 or (3%). In addition, short-term
 investments decreased by approximately \$272,000, due to the construction of the new rural health clinic
 building.
- Restricted cash decreased by approximately \$12,386,000, due to receipt of intergovernmental transfers in 2022, with expenditure of funds to grant recipients in July 2022 (fiscal year 2023).
- The Hospital completed construction of its new rural health clinic in 2023 and is continuing construction of its hospital building. The Hospital invested approximately \$5,600,000 in the project during 2023.
- The Hospital's change in net position in 2023 increased approximately \$2,171,000.
- The Hospital reported operating income of approximately \$100,000 in 2023. The operating income in 2023 decreased by approximately \$275,000, or 73% over 2022.

 Net operating revenues increased by approximately \$1,233,000, or 147% in 2023, primarily due to recognition of approximately \$1,047,000 of COVID-19 funding.

Using This Annual Report

The Hospital's financial statements consist of three statements—a balance sheet; a statement of revenues, expenses, and changes in net position; and a statement of cash flows. These statements provide information about the activities of the Hospital, including resources held by the Hospital but restricted for specific purposes by creditors, contributors, grantors, or enabling legislation. The Hospital is accounted for as a business-type activity and presents its financial statements using the economic resources measurement focus and the accrual basis of accounting.

The Balance Sheet and Statement of Revenues, Expenses, and Changes in Net Position

One of the most important questions asked about any Hospital's finances is "Is the Hospital as a whole better or worse off as a result of the year's activities?" The balance sheet and the statement of revenues, expenses, and changes in net position report information about the Hospital's resources and its activities in a way that helps answer this question. These statements include all restricted and unrestricted assets and all liabilities using the accrual basis of accounting. Using the accrual basis of accounting means that all of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Hospital's net position and changes in it. The Hospital's total net position—the difference between assets and liabilities—is one measure of the Hospital's financial health or financial position. Over time, increases or decreases in the Hospital's net position are an indicator of whether its financial health is improving or deteriorating. Other nonfinancial factors, such as changes in the Hospital's patient base, changes in legislation and regulations, measures of the quantity and quality of services provided to its patients, and local economic factors should also be considered to assess the overall financial health of the Hospital.

The Statement of Cash Flows

The statement of cash flows reports cash receipts, cash payments, and net changes in cash and cash equivalents resulting from four defined types of activities. It provides answers to such questions as where did cash come from, what was cash used for, and what was the change in cash and cash equivalents during the reporting period.

The Hospital's Net Position

The Hospital's net position is the difference between its assets and liabilities reported in the balance sheet. See financial highlights on the previous page and as shown below in Table 1 for further commentary on the change in net position.

	2024	2023	2022
ASSETS			
Patient accounts receivable, net	\$ 1,645,356	\$ 1,514,734	\$ 2,190,732
Other current assets	11,196,870	9,183,742	28,415,421
Capital assets, net	25,658,182	14,380,887	9,102,960
Other assets	 348,975	 114,746	 118,385
Total assets	\$ 38,849,383	\$ 25,194,109	\$ 39,827,498
	 2024	2023	 2022
LIABILITIES			
Total current liabilities	\$ 10,441,916	\$ 8,173,841	\$ 27,904,460
Long-term debt	12,944,507	2,959,018	-
Other long-term liabilities	 138,433	 16,032	 49,211
Total liabilities	 23,524,856	11,148,891	27,953,671
NET POSITION			
Net investment in capital assets	11,311,917	10,448,877	8,583,090
Restricted for capital	1,191,240	419,868	-
Unrestricted	 2,821,370	 3,176,473	 3,290,737
Total net position	 15,324,527	 14,045,218	 11,873,827
Total liabilities and net position	\$ 38,849,383	\$ 25,194,109	\$ 39,827,498

The Hospital had several significant changes in its assets and liabilities during 2024 and 2023, as shown in *Table 1*:

- Other current assets increased by approximately \$2,013,000, or 21.9% from 2023 to 2024, primarily due to an increase in short-term investments of approximately \$2,314,000 in 2024. Restricted cash increased by approximately \$771,000 from 2023 to 2024, due to increase in proceeds drawn on the interim construction loan utilized to fund the construction of the hospital building projects.
- Capital assets, net increased in 2024 by approximately \$11,277,000, due to the construction of hospital building projects.
- Long-term debt increased by approximately \$9,985,000 from 2023 to 2024, due to increases in draws during 2024 on the interim construction loan utilized to fund the construction of the new hospital building projects.

Table 2: Operating Results and Changes in Net Position

	2024	24 2023			2022
Operating Revenues Net patient service revenue, net Other	\$ 18,445,090 3,903,500	\$	16,109,665 6,594,851	\$	15,625,127 27,610,403
Total Operating Revenues	22,348,590		22,704,516		43,235,530
Operating Expenses Salaries, wages, and employee benefits	11,191,965		9,899,504		9,872,462
Purchased services and professional fees Intergovernmental transfer expense Supplies and other Depreciation and amortization	5,867,073 - 3,959,795 707,661		5,286,788 3,077,308 3,744,820 595,884		4,942,858 24,590,090 3,086,089 368,903
Total Operating Expenses	21,726,494		22,604,304	-	42,860,402
Operating Income	622,096		100,212		375,128
Nonoperating Revenues	 657,213		2,071,179		838,447
Increase in Net Position	1,279,309		2,171,391		1,213,575
Beginning Net Position	14,045,218		11,873,827		10,660,252
Ending Net Position	\$ 15,324,527	\$	14,045,218	\$	11,873,827

Operating Income

The first component of the overall change in the Hospital's net position is its operating income – generally, the difference between net patient service revenue and other operating revenues and the expenses incurred to perform those services. The Hospital reported operating income in 2024, 2023, and 2022. This is consistent with the Hospital's recent operating history, as the Hospital was formed and is operated primarily to serve residents of Allen Parish and the surrounding area. The Hospital levies property taxes to provide sufficient resources to enable the Hospital to serve lower income and other residents.

2024

The operating income in 2024 increased by approximately \$522,000, or 520.7%, as compared to 2023. The primary components of the increased operating income are:

(A) An increase in net patient service revenue, net of approximately \$2,335,000 or 14.5% over 2023.

- (B) The new Louisiana Direct Payment Program went into effect in 2023, which provided approximately \$1,601,000 and \$1,259,000 of additional supplemental payments in 2024 and 2023, respectively.
- (C) There was no intergovernmental transfer expense in 2024 due to the Full Medicaid Pricing program ending in 2022 and the final related expense being paid in 2023.

2023

The operating income in 2023 decreased by approximately \$275,000, or 73%, as compared to 2022. The primary components of the decreased operating income are:

- (A) An increase in net patient service revenue, net of approximately \$485,000, or 3% over 2022.
- (B) The new Louisiana Direct Payment Program went into effect in 2023, which provided approximately \$1,259,000 of additional supplemental payments in 2023.
- (C) A decrease in intergovernmental transfer expense of approximately \$21,513,000, or 87%, compared to 2022, along with a decrease in other revenues of \$21,016,000, or 76%. Each of these was due to 2022 being final year for Full Medicaid Pricing program.

Nonoperating Revenues and Expenses

Nonoperating revenues and expenses consist of property taxes levied by the Hospital, interest expense, and interest income. Property taxes, interest expense, and interest income remained relatively constant in 2024, as compared with 2023.

The Hospital's Cash Flows

The Hospital's cash flows provided by (used in) operating activities for 2024 and 2023 were approximately \$3,424,000 and (\$11,589,000), respectively. In addition, the Hospital's net cash flows used in capital and related financing for 2024 and 2023 were approximately (\$1,855,000) and (\$2,316,000), respectively, for ongoing construction projects.

Capital, Lease, and Subscription Assets

As of June 30, 2024 and 2023, the Hospital had approximately \$25,658,000 and \$14,381,000, respectively, of capital assets, net of accumulated depreciation. In 2024, the Hospital had capital asset additions of approximately \$11,879,000.

The Hospital had leased assets, net of accumulated amortization in 2024 and 2023 of approximately \$21,000 and \$41,000, respectively.

In addition, the Hospital had subscription assets, net of accumulated amortization of approximately \$328,000 and \$73,000 as of June 30, 2024 and 2023, respectively.

Debt, Lease, and Subscription Liabilities

As of June 30, 2024 and 2023, the Hospital had approximately \$12,945,000 and \$2,959,000 in long-term debt outstanding.

The Hospital had approximately \$23,000 and \$48,000 in lease liabilities as of June 30, 2024 and 2023, respectively.

In addition, the Hospital had approximately \$266,000 and \$69,000 in subscription liabilities as of June 30, 2024 and 2023, respectively.

Contacting the Hospital's Financial Management

This financial report is designed to provide our patients, suppliers, taxpayers, and creditors with a general overview of the Hospital's finances and to show the Hospital's accountability for the money it receives. Questions about this report and requests for additional financial information should be directed to hospital administration by telephoning 337.738.2527.

	2024	 2023
ASSETS		
Current Assets		
Cash	\$ 1,619,172	\$ 1,929,614
Restricted cash	1,191,240	419,868
Short-term investments	7,200,871	4,886,772
Patient accounts receivable, net of allowance;		
2024 - \$1,303,830, 2023 - \$1,320,538	1,645,356	1,514,734
Other receivables	505,031	1,394,850
Estimated third-party payor settlements	193,556	37,097
Inventory	229,169	222,074
Prepaid expenses	257,831	 293,467
Total current assets	 12,842,226	10,698,476
Capital Assets, Net	 25,658,182	14,380,887
Lease Assets, Net	 20,910	41,435
Subscription Assets, Net	 328,065	73,311
Total assets	\$ 38,849,383	\$ 25,194,109

(Continued)

	2024	2023
LIABIITIES AND NET POSITION		
Current Liabilities		
Current portion of lease liabilities	\$ 19,743	33,078
Current portion of subscription assets	130,921	68,194
Accounts payable	4,294,022	2,542,383
Accrued expenses	918,071	789,751
Accrued intergovernmental transfers payables	562,974	224,250
Revenues received in advance	4,516,185	4,516,185
Total current liabilities	10,441,916	8,173,841
Long-Term Debt	12,944,507	2,959,018
Lease Liabilities	3,144	14,811
Subscription Liabilities	135,289	1,221
Total liabilities	23,524,856	11,148,891
Net Position		
Net investment in capital assets	11,311,917	10,448,877
Restricted for capital	1,191,240	419,868
Unrestricted	2,821,370	3,176,473
Total net position	15,324,527	14,045,218
Total liabilities and net position	\$ 38,849,383	\$ 25,194,109

Hospital Service District No. 3
Parish of Allen, State of Louisiana
d/b/a Allen Parish Hospital
(A Component Unit of the Allen Parish Policy Jury)
Statements of Revenues, Expenses, and Changes in Net Position
Years Ended June 30, 2024 and 2023

	2024	2023
Operating Revenues Net patient service revenue, net of provision for uncollectible accounts of \$21,944,413 in 2024 and		
\$21,455,631 in 2023 Other	\$ 18,445,090 3,903,500	\$ 16,109,665 6,594,851
Total Operating Revenues	22,348,590	22,704,516
Operating Expenses		
Salaries and wages	9,347,281	8,539,468
Employee benefits	1,844,684	1,360,036
Purchased services and professional fees	5,867,073	5,286,788
Intergovernmental transfer expense	- 0.050.705	3,077,308
Supplies and other	3,959,795	3,744,820
Depreciation and amortization	707,661	595,884
Total Operating Expenses	21,726,494	22,604,304
Operating Income	622,096	100,212
Nonoperating Revenues (Expenses)		
Property taxes	889,863	894,931
CARES Act grants	-	1,047,433
Interest expense	(477,464)	(55,248)
Interest income	316,401	184,010
Proceeds from disposal of assets	(71,587)	53
Total Nonoperating Revenues	657,213	2,071,179
Increase in Net Position	1,279,309	2,171,391
Net Position, Beginning of Year	14,045,218	11,873,827
Net Position, End of Year	\$ 15,324,527	\$ 14,045,218

Hospital Service District No. 3
Parish of Allen, State of Louisiana
d/b/a Allen Parish Hospital
(A Component Unit of the Allen Parish Policy Jury)
Statements of Cash Flows
Years Ended June 30, 2024 and 2023

	2024	2023
Operating Activities		
Receipts from and on behalf of patients	\$ 17,681,528	\$ 16,542,162
Receipts from (payments to) governmental entities	441,476	(16,169,429)
Payments to suppliers and contractors	(8,325,869)	(8,976,998)
Payments to employees	(11,063,645)	(9,770,480)
Other receipts	4,690,567	6,785,580
Net cash provided by (used in) operating activities	3,424,057	(11,589,165)
Noncapital Financing Activities		
Property taxes	889,863	894,931
Grants for other than capital purposes	<u> </u>	102,752
Net cash provided by noncapital financing activities	889,863	997,683
Capital and Related Financing Activities		
Proceeds from issuance of long-term debt	9,985,489	2,959,018
Principal payments on lease liabilities	(28,063)	(76,082)
Principal payments on subscription liabilities	(214,418)	(132,507)
Interest payments on long-term debt and lease liabilities	(477,464)	(55,248)
Purchase of capital assets	(11,049,249)	(5,010,808)
Proceeds from sale of capital assets	(71,587)	53
Net cash used in capital and related financing activities	(1,855,292)	(2,315,574)
Cash Flows from Investing Activities		
Purchase of short-term investments	(2,000,000)	(1,238,361)
Proceeds from sale of short-term investments	-	1,691,819
Interest on investments	2,302	2,275
Net cash provided by (used in) investing activities	(1,997,698)	455,733
Change in Cash	460,930	(12,451,323)
Cash, Beginning of Year	2,349,482	14,800,805
Cash, End of Year	\$ 2,810,412	\$ 2,349,482

See Notes to Financial Statements

Hospital Service District No. 3
Parish of Allen, State of Louisiana
d/b/a Allen Parish Hospital
(A Component Unit of the Allen Parish Policy Jury)
Statements of Cash Flows
Years Ended June 30, 2024 and 2023

(Continued)

	;			2023
Reconciliation of Operating Income to Net Cash				
Provided by (Used in) Operating Activities	\$	622.006	\$	100 212
Operating income Depreciation and amortization	Ф	622,096 707,661	Ф	100,212 595,884
Provision for uncollectible accounts		•		•
		465,791		(746,041)
Changes in operating assets and liabilities Patient accounts receivable		(EOE 412)		1 422 020
Grants receivable		(596,413) 102,752		1,422,039 6,203,352
Estimated amounts due to third-party payors		(156,459)		(476,295)
Inventory		(7,095)		48,952
Prepaid expenses and other		822,703		158,852
Accounts payable and accrued expenses		1,124,297		399,353
Accounts payable and accided expenses Accrued intergovernmental transfers payables		338,724		•
Accided intergovernmental transiers payables	\	330,724		(19,295,473)
Net cash provided by (used) in operating activities	\$	3,424,057	\$	(11,589,165)
Reconciliation of Cash to the Balance Sheet				
Cash	\$	1,619,172	\$	1,929,614
Restricted cash	*	1,191,240	*	419,868
		.,,		
Total cash	\$	2,810,412	\$	2,349,482
Complemental Cook Flours Information				
Supplemental Cash Flows Information	Φ.	4 000 000	Φ	4 474 000
Capital asset acquisitions included in accounts payable	\$	1,926,688	\$	1,171,026

Note 1. Nature of Operations and Summary of Significant Accounting Policies

Nature of Operations

Hospital Service District No. 3, Parish of Allen, State of Louisiana d/b/a Allen Parish Hospital (Hospital) is a component unit of the Allen Parish Police Jury. The jurors are elected officials who appoint members to the Board of Commissioners of the Hospital. The Hospital primarily earns revenues by providing inpatient, outpatient, emergency, psychiatric, clinic, and home healthcare services to patients in the Parish of Allen and surrounding areas.

Hospital Land

The land on which the Hospital was built was donated by Powell Lumber Company to the Hospital. The donation was made with the restriction that the land is to be used primarily as a site for a public hospital and should the donee or its successors or assignees fail to use the land for a public hospital, the title shall revert to Powell Lumber Company.

Basis of Accounting and Presentation

The financial statements of the Hospital have been prepared on the accrual basis of accounting using the economic resources measurement focus. Revenues, expenses, gains, losses, assets, and liabilities from exchange and exchange-like transactions are recognized when the exchange transaction takes place, while those from government-mandated or voluntary nonexchange transactions (principally federal and state grants and county appropriations) are recognized when all applicable eligibility requirements are met. Operating revenues and expenses include exchange transactions and program-specific, government-mandated, or voluntary nonexchange transactions. Government-mandated or voluntary nonexchange transactions that are not program specific, property taxes, interest income, and interest on capital asset-related debt are included in nonoperating revenues and expenses. The Hospital first applies restricted net position when an expense or outlay is incurred for purposes for which both restricted and unrestricted net position are available.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Patient Accounts Receivable

The Hospital reports patient accounts receivable for services rendered at net realizable amounts from third-party payors, patients, and others. The Hospital provides an allowance for uncollectible accounts based upon a review of outstanding receivables, historical collection information, and existing economic conditions.

Inventories

Inventories are stated at the lower of cost or market. Costs are determined using the first-in, first-out (FIFO) method or market basis.

Investments and Investment Income

The investment in the custody pool is reported at fair value. All other investments are carried at fair value. Fair value is determined using quoted market prices.

Investment income includes dividend and interest income and the net change for the year in the fair value of investments carried at fair value.

Capital Assets

Capital assets are recorded at cost at the date of acquisition, or acquisition value at the date of donation if acquired by gift. Depreciation is computed using the straight-line method over the estimated useful life of each asset. Leasehold improvements are depreciated on straight-line basis over the shorter of the lease term or the useful life of the underlying asset. The following estimated useful lives are being used by the Hospital:

Land improvements5 to 20 yearsBuildings and leasehold improvements12 to 40 yearsEquipment3 to 20 years

Lease Assets

Lease assets are initially recorded at the initial measurement of the lease liability, plus lease payments made at or before the commencement of the lease term, less any lease incentives received from the lessor at or before the commencement of the lease, plus initial direct costs that are ancillary to place the asset into service. Lease assets are amortized on a straight-line basis over the shorter of the lease term or the useful life of the underlying asset.

Subscription Assets

Subscription assets are initially recorded at the initial measurement of the subscription liability, plus the subscription payments made at or before the commencement of the subscription-based information technology arrangement (SBITA) term, less any SBITA vendor incentives received from the SBITA vendor at or before the commencement of the SBITA term, plus capitalizable initial implementation costs. Subscription assets are amortized on a straight-line basis over the shorter of the SBITA term or the useful life of the underlying IT asset.

Capital, Lease, and Subscription Asset Impairment

The Hospital evaluates capital, lease, and subscription assets for impairment whenever events or circumstances indicate a significant, unexpected decline in the service utility of a capital, lease, or subscription asset has occurred. If a capital, lease, or subscription asset is tested for impairment and the magnitude of the decline in service utility is significant and unexpected, the accumulated depreciation is increased by the amount of the impairment loss. No asset impairment was recognized during the years ended June 30, 2024 and 2023.

Lease Liabilities

The Hospital is a lessee for noncancellable leases. The Hospital recognizes a lease liability and an intangible lease asset (lease asset) in the financial statements. At the commencement of a lease, the Hospital initially measures the lease liability at the present value of payments expected to be made during the lease term. Subsequently, the lease liability is reduced by the principal portion of lease payments made. The lease asset is initially measured as the initial amount of the lease liability, adjusted for lease payments made at or before the lease commencement date, plus certain initial direct costs. Subsequently, the lease asset is amortized on a straight-line basis over its useful life.

The Hospital monitors changes in circumstances that would require a remeasurement of its leases and will remeasure the lease asset and liability if certain changes occur that are expected to significantly affect the amount of the lease liability.

Subscription-Based Information Technology Arrangement Liabilities

The Hospital has entered into noncancellable subscription-based information technology arrangements (SBITAs). The Hospital recognizes a SBITA liability and an intangible SBITA asset (SBITA asset) in the financial statements. At the commencement of a SBITA, the Hospital initially measures the SBITA liability at the present value of payments expected to be made during the subscription term. Subsequently, the subscription liability is reduced by the principal portion of the payments made. The subscription asset is initially measured as the initial amount of the subscription liability, adjusted for payments made at or before the subscription commencement date, plus certain initial direct costs. Subsequently, the subscription asset is amortized on a straight-line basis over its useful life.

The Hospital monitors changes in circumstances that would require a remeasurement of its subscriptions and will remeasure the subscription asset and liability if certain changes occur that are expected to significantly affect the amount of the subscription liability.

Compensated Absences

Hospital policies permit most employees to accumulate vacation and sick leave benefits that may be realized as paid time off or, in limited circumstances, as a cash payment. Expense and the related liability are recognized as vacation benefits are earned, whether the employee is expected to realize the benefit as time off or in cash.

Sick leave benefits expected to be realized as paid time off are recognized as expense when the time off occurs, and no liability is accrued for such benefits employees have earned but not yet realized.

Compensated absence liabilities are computed using the regular pay and termination pay rates in effect at the balance sheet date, plus an additional amount for compensation-related payments such as social security and Medicare taxes computed using rates in effect at that date.

Risk Management

The Hospital is exposed to various risks of loss from torts; theft of, damage to, and destruction of assets; business interruption; errors and omissions; employee injuries and illnesses; natural disasters; medical malpractice; and employee health, dental, and accident benefits. Commercial insurance coverage is purchased for claims arising from such matters other than medical malpractice and employee health claims. Settled claims have not exceeded this commercial coverage in any of the three preceding years.

The Hospital participates in the Louisiana Patient's Compensation Fund established by the State of Louisiana to provide medical professional liability coverage to healthcare providers (see Note 7).

The Hospital is self-insured for a portion of its exposure to risk of employee health claims. Annual estimated provisions are accrued for the self-insured employee health claims and include an estimate of the ultimate costs for both reported claims and claims incurred but not yet reported.

Net Position

Net position of the Hospital is classified into the components on its balance sheet shown below.

- Net investment in capital, lease, and subscription assets consists of capital, lease, and subscription
 assets net of accumulated depreciation and amortization and reduced by the outstanding balances of
 borrowings used to finance the purchase or use construction of those assets.
- Restricted for capital consists of proceeds generated from an interim construction loan that are to provide financing for the construction of the surgical unit and enhance the imaging and emergency departments of Allen Parish Hospital.
- Unrestricted net position is the remaining net position that does not meet the definition of net investment in capital assets or restricted net position.

Net Patient Service Revenue

The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered and includes estimated retroactive revenue adjustments and a provision for uncollectible accounts. Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered, and such estimated amounts are revised in future periods as adjustments become known.

Charity Care

The Hospital provides charity care to patients who are unable to pay for services. The amount of charity care is included in net patient service revenue and is not separately classified from the provision for uncollectible accounts.

Property Taxes

The Hospital received approximately 3.8% and 3.6% in 2024 and 2023, respectively, of its financial support from property taxes. 100% of these funds were used to support operations in both 2024 and 2023.

The Hospital levies two property taxes on all property subject to taxation in the Hospital's service district. The three mills tax was imposed for 10 years and has been renewed for an additional 10 years through 2026. The twelve mills tax was initially for 10 years and has subsequently been renewed for another 30 years through 2052.

Property taxes are assessed in November and are received beginning in December of each year and become delinquent after January of the following year. Revenue from property taxes is recognized in the year for which the taxes are levied.

Income Taxes

As an essential government function of Allen Parish, the Hospital is generally exempt from federal and state income taxes under Section 115 of the Internal Revenue Code and a similar provision of state law. However, the Hospital is subject to federal income tax on any unrelated business taxable income.

Note 2. Deposits

Custodial credit risk is the risk that in the event of a bank failure, a government's deposits may not be returned to it. The Hospital's deposit policy for custodial credit risk requires compliance with the provisions of state law.

State law requires collateralization of all deposits with federal depository insurance, bonds and other obligations of the U.S. Treasury, and U.S. agencies.

At June 30, 2024 and 2023, none of the Hospital's bank balances of approximately \$2,859,000 and \$2,506,000, respectively, were exposed to custodial credit risk.

Investments

The Hospital may legally invest in direct obligations of and other obligations guaranteed as to principal by the U.S. Treasury, U.S. agencies and instrumentalities, and in bank repurchase agreements. It may also invest to a limited extent in corporate bonds and equity securities.

At June 30, 2024 and 2023, the Hospital had \$7,200,871 and \$4,886,772, respectively, invested with the Louisiana Asset Management Pool (LAMP). LAMP is administered by LAMP, Inc., a nonprofit corporation organized under the laws of the State of Louisiana. Only local government entities having contracted to participate in LAMP have an investment interest in the pool of assets. The primary objective of LAMP is to provide a safe environment for the placement of public funds in short-term, high quality investments. The LAMP portfolio includes only securities and other obligations which local governments in Louisiana are authorized to invest in accordance with LA-R.S. 33:2955. Accordingly, LAMP investments are restricted to securities issued, guaranteed, or backed by the U.S. Treasury, the U.S. Government, or one of its agencies, enterprises, or instrumentalities, as well as repurchase agreements collateralized by those securities. LAMP is not registered with the Securities and Exchange Commission (SEC) as an investment company. LAMP's annual financial statements can be obtained from the Louisiana Legislative Auditor's website.

Fair Value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. There is a hierarchy of three levels of inputs that may be used to measure fair value:

- Level 1 Quoted prices in active markets for identical assets or liabilities
- **Level 2** Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities
- **Level 3** Unobservable inputs supported by little or no market activity and are significant to the fair value of the assets or liabilities

Where quoted market prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. If quoted market prices are not available, then fair values are estimated by using quoted prices of securities with similar characteristics or independent asset pricing services and pricing models, the inputs of which are market-based or independently sourced market parameters, including, but not limited to, yield

curve, interest rates, volatilities, prepayments, defaults, cumulative loss projections, and cash flows. Such securities are classified in Level 2 of the valuation hierarchy. In certain cases where Level 1 or Level 2 inputs are not available, securities are classified within Level 3 of the hierarchy.

LAMP is an investment pool that, to the extent practical, invests in a manner consistent with Governmental Accounting Standards Board (GASB) Statement 79, Certain External Investment Pools and Pool Participants. The Hospital's investment in LAMP is stated at fair value. The fair value is determined on a weekly basis by LAMP, and the value of the position in the external investment pool is the same as the net asset value (NAV) of the pool shares. The Hospital considers these to be Level 2 investments.

Interest Rate Risk

LAMP is designed to be highly liquid to give its participants immediate access to their account balances. LAMP prepares its own interest rate risk disclosure using the weighted average maturity (WAM) method. The WAM of LAMP assets is restricted to not more than 90 days and consists of no securities, with a maturity in excess of 397 days, or 762 days for U.S. Government floating/variable rate investments. The WAM for the LAMP's total investments is 70 days from LAMP's monthly portfolio holdings as of June 30, 2024.

Credit Risk

Credit risk is the risk that the issuer or other counterparty to an investment will not fulfill its obligations. LAMP is rated AAAm by Standard & Poor's.

Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Hospital will not be able to recover the value of its investment or collateral securities that are in the possession of an outside party. LAMP participants' investments in the pool are evidenced by shares of the pool. Investment pools should be disclosed but not categorized, because they are not evidenced by securities that exist in physical or book-entry form. The public entity's investment is with the pool, not the securities that make up the pool; therefore, no disclosure is required.

Concentration of Credit Risk

The Hospital's investment in LAMP as a pool investment is excluded from the 5% disclosure requirement.

Summary of Carrying Values

The carrying values of deposits above are included in the balance sheet as follows:

	2024	2023
Carrying value		
Deposits	\$ 2,810,412	\$ 2,349,482
Investments	7,200,871	4,886,772
	\$ 10,011,283	\$ 7,236,254
Included in the following balance sheet captions		
Cash	\$ 1,619,172	\$ 1,929,614
Restricted cash	1,191,240	419,868
Short-term investments	7,200,871	4,886,772
	\$ 10,011,283	\$ 7,236,254

Note 3. Patient Accounts Receivable

The Hospital grants credit without collateral to its patients, many of whom are area residents and are insured under third-party payor agreements. Patient accounts receivable at June 30, 2024 and 2023 consisted of:

	2024	2023
Medicare	\$ 511,885	\$ 485,274
Medicaid	645,666	527,417
Other third-party payors	434,102	441,768
Patients	1,357,533	1,380,813
	2,949,186	2,835,272
Less allowance for uncollectible accounts	(1,303,830)	(1,320,538)
	\$ 1,645,356	\$ 1,514,734

Note 4. Capital, Lease, and Subscription Assets

Capital assets activity for the year ended June 30, 2024 was:

					2024			
	Beginning Balance		Additions Disposals		Transfers		Ending Balance	
Land	\$	263,649	\$ -	\$	-	\$	-	\$ 263,649
Land improvements		2,038,318	14,600		-		-	2,052,918
Buildings and leasehold								
improvements		6,597,057	271,389		40,897		-	6,827,549
Equipment		6,703,230	464,560		1,472,239		-	5,695,551
Construction in progress		6,324,787	11,128,149				-	 17,452,936
		21,927,041	11,878,698		1,513,136		-	32,292,603
Less accumulated depreciation		7,546,154	 527,616		1,439,349			 6,634,421
Capital assets, net	\$	14,380,887	\$ 11,351,082	\$	73,787	\$	-	\$ 25,658,182

Construction in progress at June 30, 2024 consisted of expenditures associated with the design and construction of an addition to the rural hospital. This 27,000 square foot project included the addition of 2 operating rooms, 1 procedure room, emergency department, and replacement of the front lobby and registration area. The total project cost is estimated to be approximately \$20,632,509. Funding for this project consists of the following: \$13,170,000 from a USDA direct loan, \$2,600,000 from a Community Facilities Direct Loan, \$1,500,000 USDA guaranteed loan with a local bank, and \$3,362,509 from operations.

Capital assets activity for the year ended June 30, 2023 was:

			2023		
	Beginning				Ending
	Balance	 Additions	 Disposals	 Transfers	Balance
Land	\$ 263,649	\$ -	\$ -	\$ -	\$ 263,649
Land improvements	197,331	_	-	1,840,987	2,038,318
Buildings and leasehold					
improvements	2,452,760	-	7,768	4,152,065	6,597,057
Equipment	5,681,961	-	8,995	1,030,264	6,703,230
Construction in progress	 7,675,613	5,598,074		 (6,948,900)	 6,324,787
	16,271,314	5,598,074	16,763	74,416	21,927,041
Less accumulated depreciation	 7,168,354	389,623	 11,823	 	 7,546,154
Capital assets, net	\$ 9,102,960	\$ 5,208,451	\$ 4,940	\$ 74,416	\$ 14,380,887

Construction in progress at June 30, 2023 consisted of expenditures associated with the design of a hospital building and construction of a new rural healthcare building. The total project cost of construction, fee, and equipment is expected to total approximately \$21,000,000 through Phase 1. Of this amount, approximately \$15,000,000 is being funded from USDA Financing, while the remaining is expected to be paid from operations.

Lease assets activity for the year ended June 30, 2024 was:

	2024							
		eginning Balance	A	dditions	Di	sposals		Ending Balance
Equipment Less accumulated amortization	\$	155,075 113,640	\$	3,061 23,586	\$	(45,588) (45,588)	\$	112,548 91,638
Lease assets, net	\$	41,435	\$	(20,525)	\$		\$	20,910

Lease assets activity for the year ended June 30, 2023 was:

	2023							
		eginning Balance	A	dditions		isposals		Ending Balance
Equipment Less accumulated amortization	\$	272,285 153,900	\$	- 76,950	\$	(117,210) (117,210)	\$	155,075 113,640
Lease assets, net	\$	118,385	\$	(76,950)	\$		\$	41,435

Subscription-based information technology arrangement assets activity for the year ended June 30, 2024 was:

	2024						
	Beginning Balance	Additions	Disposals	Ending Balance			
Subscription assets Less accumulated amortization	\$ 161,581 88,270	\$ 411,213 156,459	\$ (108,275) (108,275)	\$ 464,519 136,454			
Subscription assets, net	\$ 73,311	\$ 254,754	\$ -	\$ 328,065			

Subscription-based information technology arrangement assets activity for the year ended June 30, 2023 was:

	2023						
	Beginning Balance	Additions	Disposals	Ending Balance			
Subscription assets Less accumulated amortization	\$ 196,262 	\$ 6,360 129,311	\$ (41,041) (41,041)	\$ 161,581 88,270			
Subscription assets, net	\$ 196,262	\$ (122,951)	\$ -	\$ 73,311			

Note 5. Long-term Obligations

A summary of long-term obligation transactions for the Hospital for the years ended June 30, 2024 and 2023 follows:

					2024		
		Beginning				Ending	Current
		Balance	 Additions	De	ductions	 Balance	 Portion
Interim - construction financing Lease liabilities	\$	2,959,018	\$ 9,985,489	\$	-	\$ 12,944,507	\$ -
Equipment Subscription-based information information technology		47,889	1,003		26,005	22,887	19,743
arrangement liabilities		69,415	372,482		175,687	266,210	130,921
	\$	3,076,322	\$ 10,358,974	\$	201,692	\$ 13,233,604	\$ 150,664
					2023		
	E	Beginning Balance	Additions	De	ductions	Ending Balance	Current Portion
Interim - construction financing Lease liabilities	\$	-	\$ 2,959,018	\$	-	\$ 2,959,018	\$ -
Equipment Subscription-based information technology		123,971	-		76,082	47,889	33,078
arrangement liabilities		195,562	6,360		132,507	69,415	68,194
-	\$	319,533	\$ 2,965,378	\$	208,589	\$ 3,076,322	\$ 101,272

Notes from Direct Borrowings and Direct Placements

The Hospital has entered into interim financing for construction of a new hospital facility in the amount of \$15,770,000. The interim financing has been obtained directly from a financial institution, with guaranteed long-term financing secured through a USDA Rural Development Direct Loan once construction has been completed. The Hospital is paying monthly interest only payments, with interest rate of 6%. As a part of the Rural Development loan proposal the Hospital must establish and pre-fund a debt service reserve fund equal to one half of one annual installment of the proposed loan payment or \$352,938, which is shown as restricted cash on the balance sheet.

Once construction is completed, the Hospital will close on its Rural Development Direct Loan with the USDA, which will pay off the interim financing loan in full. The Rural Development Direct Loan with the USDA will bear interest of 2.25%, paid monthly over a period of 40 years. The loan amount is dependent upon the total draws from the interim financing as of the closing date, which is scheduled for April 2025. The payment terms of the loan will not be determined until the tentative closing date stated above, therefore, the entire balance of the draws made on the proceeds of the interim construction loan at the closing date would be classified as long-term, and any potential payment in fiscal year 2025 would not have a material impact on the financial statements.

Note 6. Lease and Subscription-Based Information Technology Arrangement Liabilities

The Hospital leases equipment, the terms of which expire in various years through 2028. Variable payments of certain leases are based upon the contract terms and related usage. The leases were measured based upon the contract terms at lease commencement. Variable payments based upon the use of the underlying asset are not included in the lease liabilities because they are not fixed in substance.

The following is a schedule by year of payments under the leases as of June 30, 2024:

Years Ending June	Total to be Paid	P	rincipal	In	terest
2025	\$ 20,356	\$	19,743	\$	613
2026	2,754		2,706		48
2027	231		214		17
2028	 230		224		6
	\$ 23,571	\$	22,887	\$	684

The Hospital SBITAs have terms which expire in various years through 2026. Variable payments of certain SBITAs are based upon the contract terms and related usage. SBITAs were measured based upon the contract terms at commencement. Variable payments based upon the use of the underlying asset are not included in the SBITA liabilities because they are not fixed in substance.

Years Ending June 30	Total to be Paid	F	Principal	<u> </u>	nterest
2025 2026	\$ 137,927 138,577	\$	130,921 135,289	\$	7,006 3,288
	\$ 276,504	\$	266,210	\$	10,294

Note 7. Medical Malpractice Claim

The Hospital participates in the Louisiana Patient's Compensation Fund established by the State of Louisiana to provide medical professional liability coverage to healthcare providers. The fund provides for \$400,000 in coverage per occurrence above the first \$100,000 per occurrence for which the Hospital is at risk. The fund places no limitation on the number of occurrences covered. In connection with the establishment of the Patient's Compensation Fund (PCF), the State of Louisiana enacted legislation limiting the amount of healthcare provider settlement for professional liability to \$100,000 per occurrence and limiting the PCF's exposure to \$400,000 per occurrence. At both June 30, 2024 and 2023, there was no accrual for medical malpractice claims. It is reasonably possible that the Hospital's estimate of losses will change by a material amount in the near term.

The Hospital has acquired additional coverage for professional medical malpractice liability through a private insurance carrier by purchasing a claims-made policy.

Note 8. Employee Health Claims

Substantially all of the Hospital's employees and their dependents are eligible to participate in the Hospital's employee health insurance plan. The Hospital is self-insured for health claims of participating employees and dependents up to an annual aggregate amount of \$50,000. Commercial stop-loss insurance coverage is purchased for claims in excess of the aggregate annual amount.

A provision is accrued for self-insured employee health claims, including both claims reported and claims incurred but not yet reported, which is reported within accrued expenses on the balance sheets. The accrual is estimated based on consideration of prior claims experience, recently settled claims, frequency of claims, and other economic and social factors. It is reasonably possible that the Hospital's estimate will change by a material amount in the near term.

Activity in the Hospital's accrued employee health claims liability during 2024 and 2023 is summarized as follows:

	 2024	2023
Balance, beginning of year Current year claims incurred and changes in estimates	\$ 81,424	\$ 58,926
for claims incurred in prior years Claims and expenses paid	 629,555 645,020	767,950 745,452
Balance, end of year	\$ 65,959	\$ 81,424

Note 9. Net Patient Service Revenue

The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. These payment arrangements include:

Medicare

Certain inpatient acute care services are paid at prospectively determined rates per discharge based on clinical, diagnostic, and other factors. Certain services are paid based on cost-reimbursement methodologies subject to certain limits. Physician services are paid based upon established fee schedules. Outpatient services are paid using prospectively determined rates. The rural health clinic is reimbursed on cost-based methodology, subject to a cap. The Hospital is reimbursed for certain services at tentative rates, with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicare administrative contractor.

Medicaid

Reimbursements for Medicaid services are generally paid at prospectively determined rates per discharge, per occasion of service, or per covered member. The rural health clinic is reimbursed on cost-based methodology. The Hospital is reimbursed for certain services at tentative rates, with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicaid administrative contractor.

Other

Payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations provide for payment using prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates.

Approximately 72% of net patient service revenue are from participation in the Medicare and state-sponsored Medicaid programs for both the years ended June 30, 2024 and 2023, respectively. Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation and change. As a result, it is reasonably possible that recorded estimates will change materially in the near term.

Note 10. Retirement Plan

On February 9, 2004, the Hospital elected to participate in the State of Louisiana's Public Employees Deferred Compensation Plan, which is a defined contribution plan. The plan was established in accordance with R.S. 42:1301-1308 and Section 457 of the *Internal Revenue Code of 1986*, as amended. Employees are eligible to participate in the plan beginning on the date of hire, with a minimum contribution of \$10 per month, up to 100% of compensation for those under age 50 not to exceed certain contribution limits for calendar years 2024 and 2023. The Hospital has elected to contribute 1% of the participating employees' pay. The Hospital holds all rights to change and/or stop its contribution at any time. Employees are immediately vested in employer and employee contributions. The Hospital's contribution was approximately \$32,000 and \$26,000 for the years ended June 30, 2024 and 2023, respectively. Employees contributed approximately \$148,000 and \$126,000 for the years ended June 30, 2024 and 2023, respectively.

Note 11. Cooperative Endeavor Agreements

The Hospital collaborates with a Rural Hospital Coalition (RHC), a nonprofit organization, to establish a grant program funded by various sources, including Medicaid supplemental payments from Managed Care Organizations, to ensure that adequate and essential medically necessary healthcare services are accessible and available to the service population subject to the availability of such grant funds.

Through June 30, 2022, the Hospital collaborated with the RHC under the Full Medicaid Pricing (FMP) grant program. The Hospital entered into Cooperative Endeavor Agreements (CEAs) with other Louisiana hospital service districts, whereby the Hospital grants funding and awards intergovernmental transfer grants (IGTs) to be used in accordance with the grant program. The FPM program ended June 30, 2022; however, certain activity is recorded in 2023 as the program was concluded. For the years ended June 30, 2024 and 2023, the Hospital recognized approximately \$0 and 3,077,000, respectively, of grant program funding within operating revenues and IGT expense to other Louisiana hospital service districts of approximately \$0 and \$3,077,000, respectively.

Beginning in 2023, the Hospital collaborated with RHC to enter into a new rural hospital cooperative endeavor agreement which established a new grant program, the Direct Payment Program (DPP). The grant model formula established through the CEA is prospective and includes two components, a fixed amount per state fiscal year for each participating hospital and the variable component is based on each hospital's uncompensated care. For the years ended June 30, 2024 and 2023, the Hospital received approximately \$1,601,000 and \$1,236,000, respectively, and is recorded as a component of Medicaid contractual adjustments.

Note 12. Accountable Care Organization

During 2019, the Hospital began participating in an accountable care organization network, the Quality and Outcome Improvement Network (QIN), which has been hired by the Medicaid Managed Care Organizations (MCOs) to assist in their participation in the Medicaid Managed Care Incentive Payment (MCIP) Program, a program established by the Louisiana Department of Health. This program provides incentive payments to Medicaid MCOs for achieving quality reforms that increase access to healthcare, improve the quality of care, and/or enhance the health of the members the MCOs serve. Under this program, the Hospital recognized

approximately \$2,040,000 and \$1,643,000 of revenue from QIN for the years ended June 30, 2024 and 2023, respectively, for meeting various quality milestones, recorded as other operating revenues in the statements of revenues, expenses, and changes in net position.

Note 13. Contingencies

Medical Malpractice Claims

Estimates related to the accrual for medical malpractice claims are described in Notes 1 and 6.

Admitting Physicians

The Hospital is served by five admitting physicians, all contributing between 12% to 30% of the admissions to the Hospital.

General Litigation

The Hospital is subject to claims and lawsuits that arose primarily in the ordinary course of its activities. Some of these allegations are in areas not covered by the Hospital's self-insurance program (discussed elsewhere in these notes) or by commercial insurance; for example, allegations regarding employment practices or performance of contracts. The Hospital evaluates such allegations by conducting investigations to determine the validity of each potential claim. It is the opinion of management the disposition or ultimate resolution of such claims and lawsuits will not have a material adverse effect on the balance sheets, changes in net position, or cash flows of the Hospital. Events could occur that would change this estimate materially in the near term.

Note 14. COVID-19 Pandemic and CARES Act Funding

On March 11, 2020, the World Health Organization designated the SARS-CoV-2 virus and the incidence of COVID-19 (COVID-19) as a global pandemic. The extent of the COVID-19 pandemic's adverse impact on the Hospital's operating results and financial condition has been and will continue to be driven by many factors, most of which are beyond the Hospital's control and ability to forecast.

Because of these and other uncertainties, the Hospital cannot estimate the length or severity of the impact of the pandemic on the Hospital's business. Decreases in cash flows and results of operations may have an impact on debt covenant compliance and on the inputs and assumptions used in significant accounting estimates, including estimated bad debts and contractual adjustments related to uninsured patient accounts and self-insured health liability reserves.

Provider Relief Funds

During the years ended June 30, 2024 and 2023, the Hospital did not receive any additional funds from the general other targeted distributions from the Coronavirus Aid, Relief, and Economic Security (CARES) Act Provider Relief Funds. However, the Hospital had received approximately \$1,047,000 in 2022 that were deferred to 2023. These distributions from the Provider Relief Funds are not subject to repayment, provided the Hospital is able to attest to and comply with the terms and conditions of the funding, including demonstrating that the distributions received have been used for healthcare related expenses or lost revenue attributable to COVID-19, as defined by the Department of Health and Human Services (HHS).

The Hospital accounts for such payments as voluntary nonexchange transactions. These payments are recognized as nonoperating revenues once the applicable terms and conditions required to retain the funds have been met and completion of the measurement period. Based on an analysis of the compliance and reporting requirements of the Provider Relief Funds and the impact of the pandemic on the Hospital's operating results through June 30, 2024 and 2023, the Hospital recognized approximately \$0 and \$1,047,000, respectively, related to these general distribution and targeted funds, as Provider Relief Funds are applied after all other assistance is received, including state grants. These payments are recorded as nonoperating revenues in the statements of revenues, expenses, and changes in net position. The unrecognized amount of general distributions and targeted distributions are recorded as part of revenues received in advance in the accompanying balance sheets.

The Hospital recognized revenue from the Provider Relief Funds based on guidance issued by the HHS as of June 30, 2023. The Hospital will continue to monitor compliance with the terms and conditions of the Provider Relief Funds and the effect of the pandemic on the Hospital's revenues and expenses. The terms and conditions governing the Provider Relief Funds are complex and subject to interpretation and change. If the Hospital is unable to attest to or comply with current or future terms and conditions, its ability to retain some or all of the distributions may be affected. Additionally, the amounts recorded in the financial statements compared to the Hospital's Provider Relief Funds reporting could differ. Provider Relief Funds payments are subject to government oversight, including potential audits.

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Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards – Independent Auditor's Report

Board of Commissioners
Hospital Service District No. 3
Parish of Allen, State of Louisiana
d/b/a Allen Parish Hospital
A Component Unit of the Allen Parish Police Jury
Kinder, Louisiana

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the Hospital Service District No. 3, Parish of Allen, State of Louisiana d/b/a Allen Parish Hospital (Hospital), which comprise the Hospital's balance sheet as of June 30, 2024, and the related statements of revenues, expenses, and changes in net position, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated December 19, 2024.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Hospital's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the Hospital's financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control. Accordingly, we do not express an opinion on the effectiveness of the Hospital's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Hospital's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Board of Commissioners Hospital Service District No. 3 Parish of Allen, State of Louisiana d/b/a Allen Parish Hospital

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Hospital's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

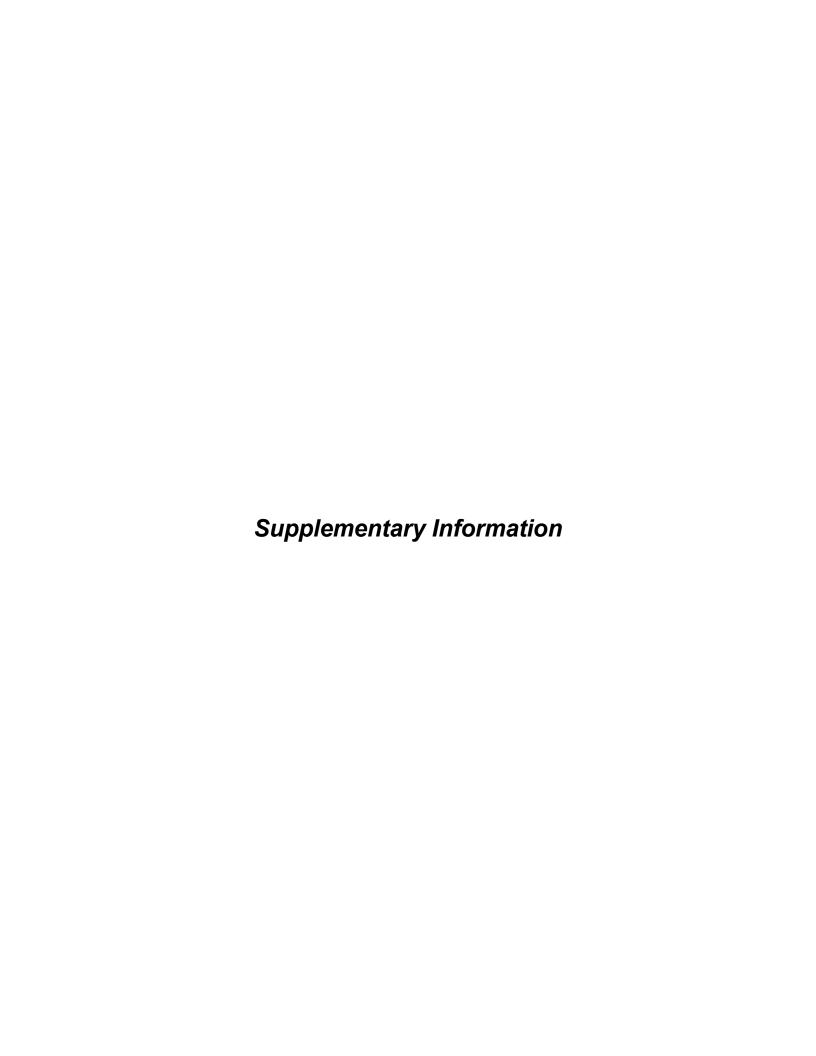
The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Hospital's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Hospital's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Forvis Mazars, LLP

Jackson, Mississippi December 19 2024 Hospital Service District No. 3
Parish of Allen, State of Louisiana
d/b/a Allen Parish Hospital
(A Component Unit of the Allen Parish Policy Jury)
Schedule of Findings and Responses
June 30, 2024

Reference		
Number	Finding	

No matters are reportable



Hospital Service District No. 3
Parish of Allen, State of Louisiana
d/b/a Allen Parish Hospital
(A Component Unit of the Allen Parish Policy Jury)
Schedule of Per Diem and Other Compensation Paid to Board Members
Year Ended June 30, 2024

	Paid on Behalf of Commissioners	
Mr. Robert Brandon	\$	400
Ms. Frances Cannon		480
Ms. Katelyn Carrier		80
Dr. Matthew Courville		320
Mr. Chad Guidry		360
Ms. Paula Manuel		320
Mr. Roy Marcantel		480
	\$	2,440

Hospital Service District No. 3
Parish of Allen, State of Louisiana
d/b/a Allen Parish Hospital
(A Component Unit of the Allen Parish Policy Jury)
Schedule of Compensation, Benefits, and Other Payment to Chief Executive Officer
Year Ended June 30, 2024

Agency Head Name: Jacqueline Rae Costley-Reviel

Position: Chief Executive Officer

Purpose	An	Amount	
Salary	\$	227,103	
Benefits - insurance		7,501	
Reimbursements		831	
	\$	235,435	

Hospital Service District No. 3 Parish of Allen, State of Louisiana d/b/a Allen Parish Hospital (A Component Unit of the Allen Parish Jury)

Independent Accountant's Report on Applying Agreed-Upon Procedures

Year Ended June 30, 2024

Forvis Mazars, LLP
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Independent Accountant's Report on Applying Agreed-Upon Procedures

Board of Commissioners
Hospital Service District No. 3
Parish of Allen, State of Louisiana
d/b/a Allen Parish Hospital
A Component Unit of the Allen Parish Police Jury
Kinder, Louisiana

We have performed the procedures enumerated in the attachment to this report on the control and compliance areas identified in the Louisiana Legislative Auditor's (LLA's) Statewide Agreed-Upon Procedures as of and for the year ended June 30, 2024. The management of the Hospital Service District No. 3, Parish of Allen, State of Louisiana d/b/a Allen Parish Hospital (Hospital), a component unit of Allen Parish Police Jury, is responsible for the control and compliance areas identified in LLA's Statewide Agreed-Upon Procedures.

The Hospital has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of LLA's Statewide Agreed-Upon Procedures requirements as of and for the year ended June 30, 2024. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and the associated findings are described in the attachment to this report.

We were engaged by the Hospital to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants. We were not engaged to, and did not, conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on LLA's Statewide Agreed-Upon Procedures. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of the Hospital and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

Under Louisiana Revised Statute 24:513, this report is distributed by LLA as a public document.

Forvis Mazars, LLP

Jackson, Mississippi December 19, 2024

Written Policies and Procedures

- 1. Obtain and inspect the entity's written policies and procedures and observe whether they address each of the following categories and subcategories if applicable to public funds and the entity's operations:
 - a) Budgeting, including preparing, adopting, monitoring, and amending the budget.
 - b) **Purchasing**, including (1) how purchases are initiated, (2) how vendors are added to the vendor list, (3) the preparation and approval process of purchase requisitions and purchase orders, (4) controls to ensure compliance with the Public Bid Law, and (5) documentation required to be maintained for all bids and price quotes.
 - c) **Disbursements**, including processing, reviewing, and approving.
 - d) Receipts/Collections, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue or agency fund additions (e.g., periodic confirmation with outside parties, reconciliation to utility billing after cutoff procedures, reconciliation of traffic ticket number sequences, agency fund forfeiture monies confirmation).
 - e) **Payroll/Personnel**, including (1) payroll processing, (2) reviewing and approving time and attendance records, including leave and overtime worked, and (3) approval process for employee(s) rate of pay or approval and maintenance of pay rate schedules.
 - f) **Contracting**, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process.
 - g) Credit Cards (and debit cards, fuel cards, P-Cards, if applicable), including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g., determining the reasonableness of fuel card purchases).
 - h) *Travel and Expense Reimbursement*, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers.
 - i) **Ethics**, including (1) the prohibitions as defined in Louisiana Revised Statute (R.S.) 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) a requirement that documentation is maintained to demonstrate that all employees and officials were notified of any changes to the entity's ethics policy.

- j) **Debt Service**, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.
- k) Information Technology Disaster Recovery/Business Continuity, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.
- Prevention of Sexual Harassment, including R.S. 42:342-344 requirements for (1) agency responsibilities and prohibitions, (2) annual employee training, and (3) annual reporting.

Findings

No exceptions were identified in the performance of the procedures listed above.

Board or Finance Committee

- 2. Obtain and inspect the board/finance committee minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and:
 - a) Observe that the board/finance committee met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, bylaws, or other equivalent document.
 - b) For those entities reporting on the governmental accounting model, observe whether the minutes referenced or included monthly budget-to-actual comparisons on the general fund, quarterly budget-to-actual, at a minimum, on proprietary funds, and semi-annual budgetto-actual, at a minimum, on all special revenue funds. Alternately, for those entities reporting on the nonprofit accounting model, observe that the minutes referenced or included financial activity relating to public funds if those public funds comprised more than 10% of the entity's collections during the fiscal period.
 - c) For governmental entities, obtain the prior year audit report and observe the unassigned fund balance in the general fund. If the general fund had a negative ending unassigned fund balance in the prior year audit report, observe that the minutes for at least one meeting during the fiscal period referenced or included a formal plan to eliminate the negative unassigned fund balance in the general fund.

d) Observe whether the board/finance committee received written updates of the progress of resolving audit finding(s), according to management's corrective action plan at each meeting until the findings are considered fully resolved.

Findings

No exceptions were identified in the performance of the procedures listed above.

Bank Reconciliations

Procedures

- 3. Obtain a listing of entity bank accounts for the fiscal period from management and management's representation that the listing is complete. Ask management to identify the entity's main operating account. Select the entity's main operating account and randomly select 4 additional accounts (or all accounts if less than 5). Randomly select one month from the fiscal period, obtain and inspect the corresponding bank statement and reconciliation for each selected account, and observe that:
 - a) Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated or electronically logged),
 - b) Bank reconciliations include evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation (e.g., initialed and dated, electronically logged), and
 - c) Management has documentation reflecting it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.

Findings

Bank reconciliations did not provide evidence that a review of the bank reconciliation had occurred.

No exceptions were identified in the performance of the procedures other than those listed above.

Collections (excluding electronic fund transfers)

Procedures

4. Obtain a listing of deposit sites for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. Randomly select 5 deposit sites (or all deposit sites if less than 5).

- 5. For each deposit site selected, obtain a listing of collection locations and management's representation that the listing is complete. Randomly select one collection location for each deposit site (i.e., 5 collection locations for 5 deposit sites), obtain and inspect written policies and procedures relating to employee job duties (if no written policies or procedures, inquire of employees about their job duties) at each collection location, and observe that job duties are properly segregated at each collection location such that:
 - a) Employees responsible for cash collections do not share cash drawers/registers.
 - b) Each employee responsible for collecting cash is not responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g., pre-numbered receipts) to the deposit.
 - c) Each employee responsible for collecting cash is not responsible for posting collection entries to the general ledger or subsidiary ledgers unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit.
 - d) The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or agency fund additions, are not responsible for collecting cash, unless another employee/official verifies the reconciliation.
- 6. Obtain from management a copy of the bond or insurance policy for theft covering all employees who have access to cash. Observe the bond or insurance policy for theft was enforced during the fiscal period.
- 7. Randomly select 2 deposit dates for each of the 5 bank accounts selected for procedure number 3 under "Bank Reconciliations" above (select the next deposit date chronologically if no deposits were made on the dates randomly selected, and randomly select a deposit if multiple deposits are made on the same day). Alternately, the practitioner may use a source document other than bank statements when selecting the deposit dates for testing, such as a cash collection log, daily revenue report, receipt book, etc. Obtain supporting documentation for each of the 10 deposits and:
 - a) Observe that receipts are sequentially pre-numbered.
 - b) Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.
 - c) Trace the deposit slip total to the actual deposit per the bank statement.
 - d) Observe the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles from the collection location or the deposit is less than \$100 and the cash is stored securely in a locked safe or drawer).
 - e) Trace the actual deposit per the bank statement to the general ledger.

Findings

No exceptions were identified in the performance of the procedures listed above.

Non-Payroll Disbursements (excluding card purchases/payments, travel reimbursements, and petty cash purchases)

- 8. Obtain a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. Randomly select 5 locations (or all locations if less than 5).
- 9. For each location selected under number 8, obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employee job duties (if the agency has no written policies and procedures, inquire of employees about their job duties), and observe that job duties are properly segregated such that:
 - a) At least 2 employees are involved in initiating a purchase request, approving a purchase, and placing an order/making the purchase.
 - b) At least 2 employees are involved in processing and approving payments to vendors.
 - c) The employee responsible for processing payments is prohibited from adding/modifying vendor files unless another employee is responsible for periodically reviewing changes to vendor files.
 - d) Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments.
 - e) Only employees/officials authorized to sign checks approve the electronic disbursement (release) of funds, whether through automated clearinghouse (ACH), electronic funds transfer (EFT), wire transfer, or some other electronic means.
- 10. For each location selected under procedure number 8, obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtain management's representation that the population is complete. Randomly select 5 disbursements for each location, obtain supporting documentation for each transaction, and:
 - a) Observe whether the disbursement matched the related original itemized invoice and supporting documentation indicates deliverables included on the invoice were received by the entity.
 - b) Observe whether the disbursement documentation included evidence (e.g., initial/date, electronic logging) of segregation of duties tested under number 9, as applicable.

11. Using the entity's main operating account and the month selected in the "Bank Reconciliations" procedure number 3, randomly select 5 non-payroll related electronic disbursements (or all electronic disbursements if less than 5) and observe that each electronic disbursement was (a) approved by only those persons authorized to disburse funds (e.g., sign checks) per the entity's policy, and (b) approved by the required number of authorized signers per the entity's policy. Note: If no electronic payments were made from the main operating account during the month selected, the practitioner should select an alternative month and/or account for testing that does include electronic disbursements.

Findings

Management listed one location, the Hospital's business office, that processed payments for the fiscal period and provided a listing of disbursements as it relates for the year ended June 30, 2024 and asserted the listing was complete.

No exceptions were identified in the performance of the procedures listed above.

Credit Cards/Debit Cards/Fuel Cards/P-Cards

- 12. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and P-cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.
- 13. Using the listing prepared by management, randomly select 5 cards (or all cards if less than 5) that were used during the fiscal period. Randomly select one monthly statement or combined statement for each card (for a debit card, randomly select one monthly bank statement), obtain supporting documentation, and:
 - a) Observe whether there is evidence that the monthly statement or combined statement and supporting documentation (e.g., original receipts for credit/debit card purchases, exception reports for excessive fuel card usage) were reviewed and approved, in writing (or electronically approved), by someone other than the authorized card holder. [Note: Requiring such approval may constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality); these instances should not be reported.]
 - Observe that finance charges and late fees were not assessed on the selected statements.
- 14. Using the monthly statements or combined statements selected under procedure number 13, excluding fuel cards, randomly select 10 transactions (or all transactions if less than 10) from each statement, and obtain supporting documentation for the transactions (i.e., each card should have 10 transactions subject to testing). For each transaction, observe it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the

business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only). For missing receipts, the practitioner should describe the nature of the transaction and note whether management had a compensating control to address missing receipts, such as a "missing receipt statement" that is subject to increased scrutiny.

Findings

No exceptions were identified in the performance of the procedures listed above.

Travel and Travel-Related Expense Reimbursement (excluding card transactions) Procedures

- 15. Obtain from management a listing of all travel and travel-related expense reimbursements during the fiscal period and management's representation that the listing or general ledger is complete. Randomly select 5 reimbursements, obtain the related expense reimbursement forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected:
 - a) If reimbursed using a per diem, observe the approved reimbursement rate is no more than those rates established either by the State of Louisiana or the U.S. General Services Administration (www.gsa.gov).
 - b) If reimbursed using actual costs, observe the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased.
 - c) Observe each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by written policy (procedure #1h).
 - d) Observe each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

Findings

No exceptions were identified in the performance of the procedures listed above.

Contracts

Procedures

- 16. Obtain from management a listing of all agreements/contracts for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period. Alternately, the practitioner may use an equivalent selection source, such as an active vendor list. Obtain management's representation that the listing is complete. Randomly select 5 contracts (or all contracts if less than 5) from the listing, excluding the practitioner's contract, and:
 - a) Observe whether the contract was bid in accordance with the Louisiana Public Bid Law (e.g., solicited quotes or bids, advertised), if required by law.
 - b) Observe whether the contract was approved by the governing body/board, if required by policy or law (e.g., Lawrason Act, Home Rule Charter).
 - c) If the contract was amended (e.g., change order), observe the original contract terms provided for such an amendment and that amendments were made in compliance with the contract terms (e.g., if approval is required for any amendment, was approval documented).
 - d) Randomly select one payment from the fiscal period for each of the 5 contracts, obtain the supporting invoice, agree the invoice to the contract terms, and observe the invoice and related payment agreed to the terms and conditions of the contract.

Findings

No exceptions were identified in the performance of the procedures listed above.

Payroll and Personnel

- 17. Obtain a listing of employees and officials employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees or officials, obtain related paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates in the personnel files.
- 18. Randomly select one pay period during the fiscal period. For the 5 employees or officials selected under procedure number 17, obtain attendance records and leave documentation for the pay period, and:
 - a) Observe all selected employees or officials documented their daily attendance and leave (e.g., vacation, sick, compensatory).

- b) Observe whether supervisors approved the attendance and leave of the selected employees or officials.
- Observe any leave accrued or taken during the pay period is reflected in the entity's cumulative leave records.
- d) Observe the rate paid to the employees or officials agree to the authorized salary/pay rate found within the personnel file.
- 19. Obtain a listing of those employees or officials that received termination payments during the fiscal period and management's representation that the list is complete. Randomly select 2 employees or officials, obtain related documentation of the hours, and pay rates used in management's termination payment calculations and the entity's policy on termination payments. Agree the hours to the employee or officials' cumulative leave records, agree the pay rates to the employee or officials authorized pay rates in the employee or officials' personnel files, and agree the termination payment to entity policy.
- 20. Obtain management's representation that employer and employee portions of third-party payroll related amounts (e.g., payroll taxes, retirement contributions, health insurance premiums, garnishments, workers' compensation premiums, etc.) have been paid, and any associated forms have been filed, by required deadlines.

Findings

No exceptions were identified in the performance of the procedures listed above.

Ethics (excluding nonprofits)

- 21. Using the 5 randomly selected employees/officials from procedure number 17 under "Payroll and Personnel" above, obtain ethics documentation from management, and:
 - a. Observe whether the documentation demonstrates each employee/official completed one hour of ethics training during the fiscal period.
 - b. Observe whether the entity maintains documentation which demonstrates each employee and official were notified of any changes to the entity's ethics policy during the fiscal period, as applicable.
- 22. Inquire and/or observe whether the agency has appointed an ethics designee as required by R.S. 42:1170

Findings

No exceptions were identified in the performance of the procedures listed above.

Debt Service (excluding nonprofits)

Procedures

- 23. Obtain a listing of bonds/notes and other debt instruments issued during the fiscal period and management's representation that the listing is complete. Select all debt instruments on the listing, obtain supporting documentation, and observe State Bond Commission approval was obtained for each debt instrument issued as required by Article VII, Section 8 of the Louisiana Constitution.
- 24. Obtain a listing of bonds/notes outstanding at the end of the fiscal period and management's representation that the listing is complete. Randomly select one bond/note, inspect debt covenants, obtain supporting documentation for the reserve balance and payments, and agree actual reserve balances and payments to those required by debt covenants (including contingency funds, short-lived asset funds, or other funds required by the debt covenants).

Findings

No exceptions were identified in the performance of the procedures listed above.

Fraud Notice

Procedures

- 25. Obtain a listing of misappropriations of public funds and assets during the fiscal period and management's representation that the listing is complete. Select all misappropriations on the listing, obtain supporting documentation, and observe that the entity reported the misappropriation(s) to the legislative auditor and the district attorney of the parish in which the entity is domiciled as required by R.S. 24:523.
- 26. Observe the entity has posted on its premises and website, the notice required by R.S. 24:523.1 concerning the reporting of misappropriation, fraud, waste, or abuse of public funds.

Findings

No exceptions were identified in the performance of the procedures listed above.

Information Technology Disaster Recovery/Business Continuity Procedures

- 27. Perform the following procedures, verbally discuss the results with management, and report "We performed the procedure and discussed the results with management."
 - a) Obtain and inspect the entity's most recent documentation that it has backed up its critical data (if no written documentation, inquire of personnel responsible for backing up critical data), observe that such backup (i) occurred within the past week, (ii) was not stored on the government's local server or network, and was encrypted.
 - b) Obtain and inspect the entity's most recent documentation that it has tested/verified that its backups can be restored (if no written documentation, inquire of personnel responsible for testing/verifying backup restoration), and observe evidence that the test/verification was successfully performed within the past 3 months.
 - c) Obtain a listing of the entity's computers currently in use and their related locations, and management's representation that the listing is complete. Randomly select 5 computers and observe while management demonstrates that the selected computers have current and active antivirus software, and that the operating system and accounting system software in use are currently supported by the vendor.
- 28. Randomly select 5 terminated employees (or all terminated employees if less than 5) using the list of terminated employees obtained in procedure number 19. Observe evidence that the selected terminated employees have been removed or disabled from the network.

Findings

Management provided a computer listing in effect during the year ended June 30, 2024 and asserted the listing was complete.

We performed the procedures and discussed the results with management.

Prevention of Sexual Harassment

- 29. Using the 5 randomly selected employees/officials from procedure number 17 under "Payroll and Personnel" above, obtain sexual harassment training documentation from management, and observe the documentation demonstrates each employee/official completed at least one hour of sexual harassment training during the calendar year as required by R.S. 42:343.
- 30. Observe the entity has posted its sexual harassment policy and complaint procedure on its website (or in a conspicuous location on the entity's premises if the entity does not have a website).

- 31. Obtain the entity's annual sexual harassment report for the current fiscal period, observe that the report was dated on or before February 1, and observe it includes the applicable requirements of R.S. 42:344:
 - a) Number and percentage of public servants in the agency who have completed the training requirements,
 - b) Number of sexual harassment complaints received by the agency,
 - c) Number of complaints which resulted in a finding that sexual harassment occurred,
 - d) Number of complaints in which the finding of sexual harassment resulted in discipline or corrective action, and
 - e) Amount of time it took to resolve each complaint.

Findings

Forvis Mazars noted the 3 of 5 employees selected completed training, however, training did not satisfy the one-hour sexual harassment training requirements. The remaining 2 employees did not complete any training during the calendar year.

No exceptions were identified in the performance of the procedures other than those listed above.

Management's Response

Management understands the importance of having policies and procedures in place and being able to monitor those policies and procedures for compliance. Management is in the process of updating all policy and procedure manuals hospital-wide and will consider the findings noted in this document as the policies and procedures are being updated. Management will also look at procedures that are currently in place that do not meet LLA's requirement to determine the changes necessary to ensure compliance.