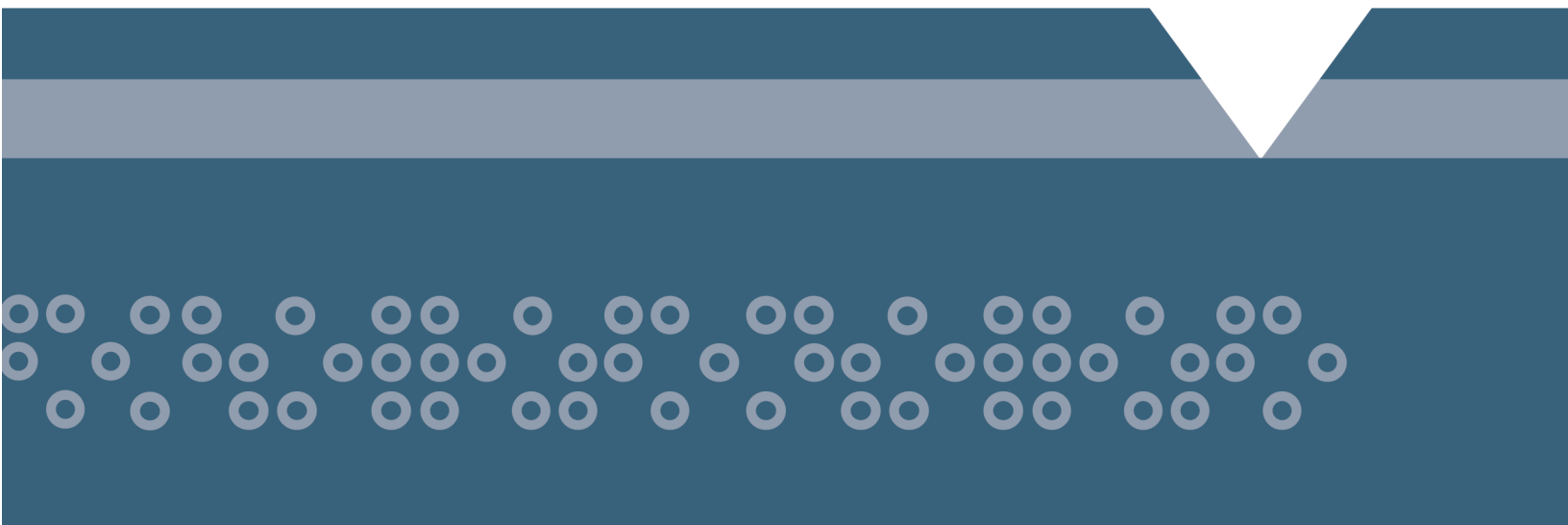


# **The Arc Caddo-Bossier**

Shreveport, Louisiana

June 30, 2024



CERTIFIED PUBLIC  
ACCOUNTANTS

**THE ARC CADDO-BOSSIER  
SHREVEPORT, LOUISIANA**

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**AUDITED CONSOLIDATED FINANCIAL STATEMENTS**



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REGIONS TOWER  
333 TEXAS STREET, SUITE 1525 | SHREVEPORT, LOUISIANA 71101  
318.429.1525 (P) | 318.429.2124 (F)

The Board of Directors  
The Arc Caddo-Bossier  
Shreveport, Louisiana

## INDEPENDENT AUDITOR'S REPORT

### Report on the Audit of the Financial Statements

#### ***Opinion***

We have audited the accompanying consolidated financial statements of The Arc Caddo-Bossier (a not-for-profit organization), which comprise the consolidated statement of financial position as of June 30, 2024, and the related consolidated statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to consolidated financial statements.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of The Arc Caddo-Bossier as of June 30, 2024, and the consolidated changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### ***Basis for Opinion***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of The Arc Caddo-Bossier and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about The Arc Caddo-Bossier's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of The Arc Caddo-Bossier's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about The Arc Caddo-Bossier's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

### ***Supplementary Information***

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplementary information included on pages 22-26 is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, this information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

**Report on Summarized Comparative Information**

We have previously audited The Arc Caddo-Bossier's 2023 consolidated financial statements, and we expressed an unmodified audit opinion on those audited consolidated financial statements in our report dated December 22, 2023. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2023, is consistent, in all material respects, with the audited consolidated financial statements from which it has been derived.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated December 26, 2024, on our consideration of The Arc Caddo-Bossier's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering The Arc Caddo-Bossier's internal control over financial reporting and compliance.

*Heard, McElroy & Vestal, LLC*

Shreveport, Louisiana  
December 26, 2024

**THE ARC CADDO-BOSSIER**  
**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**  
**JUNE 30, 2024**

<b>ASSETS</b>	<u>June 30, 2024</u>	<u>June 30, 2023</u>
Cash and cash equivalents	\$ 3,808,734	\$ 5,048,852
Investments-Notes 4 and 13	5,398,326	4,752,768
Accounts receivable-Note 5	1,467,050	1,511,567
Contributions receivable	40,000	210,599
Prepaid expenses and other assets	226,918	118,418
Land, building, and equipment, net-Note 6	3,165,723	2,190,335
Lease right of use assets-Note 14	294,680	45,907
Beneficial interest in Foundation-Note 7	<u>8,456,911</u>	<u>7,483,915</u>
 Total assets	 <u>\$ 22,858,342</u>	 <u>\$ 21,362,361</u>
 <b>LIABILITIES AND NET ASSETS</b>		
Accounts payable	\$ 53,400	\$ 113,261
Accrued payroll and related liabilities	558,141	610,631
Accrued expenses	112,042	115,011
Short-term lease liability-Note 14	57,000	42,361
Long-term lease liability-Note 14	<u>241,597</u>	<u>3,546</u>
Total liabilities	1,022,180	884,810
Net assets:		
Without donor restriction-Note 10		
Undesignated	10,101,497	10,222,693
Designated by the board	<u>2,925,378</u>	<u>2,488,743</u>
	13,026,875	12,711,436
With donor restrictions-Note 10	<u>8,809,287</u>	<u>7,766,115</u>
Total net assets	<u>21,836,162</u>	<u>20,477,551</u>
 Total liabilities and net assets	 <u>\$ 22,858,342</u>	 <u>\$ 21,362,361</u>

The accompanying notes are an integral part of the consolidated financial statements.

**THE ARC CADDO-BOSSIER**  
**CONSOLIDATED STATEMENT OF ACTIVITIES**  
**FOR THE YEAR ENDED JUNE 30, 2024**

	Without Donor Restrictions	With Donor Restrictions	June 30, 2024	June 30, 2023
<b>Public support and revenue:</b>				
Public support:				
State of Louisiana	\$ 377,389	\$ -	\$ 377,389	\$ 312,175
Contributions	723,681	255,525	979,206	1,102,327
Other public support	37,726	-	37,726	50,263
Total public support	1,138,796	255,525	1,394,321	1,464,765
Revenue:				
Sales revenue	3,806,763	-	3,806,763	3,367,581
Membership dues	3,355	-	3,355	3,695
Title XIX	12,644,289	-	12,644,289	11,978,163
Service fees	699,674	-	699,674	612,223
Net investment income-Note 4	765,792	-	765,792	523,028
Change in interest in Arc Foundation	-	972,996	972,996	595,373
Other income	89,988	-	89,988	271,848
Total revenue	18,009,861	972,996	18,982,857	17,351,911
Total public support and revenue	19,148,657	1,228,521	20,377,178	18,816,676
Net assets released from restrictions	185,349	(185,349)	-	-
<b>Expenses:</b>				
Adult services	5,022,106	-	5,022,106	4,537,740
Children services	1,561,421	-	1,561,421	1,117,755
Residential services	10,312,597	-	10,312,597	9,655,111
Leisure services	379,539	-	379,539	362,780
Management and general	1,742,904	-	1,742,904	1,732,439
Total expenses	19,018,567	-	19,018,567	17,405,825
<b>Change in net assets</b>	315,439	1,043,172	1,358,611	1,410,851
<b>Net assets-beginning of year</b>	12,711,436	7,766,115	20,477,551	19,066,700
<b>Net assets-end of year</b>	<u>\$ 13,026,875</u>	<u>\$ 8,809,287</u>	<u>\$ 21,836,162</u>	<u>\$ 20,477,551</u>

The accompanying notes are an integral part of the consolidated financial statements.



**THE ARC CADDO-BOSSIER**  
**CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES**  
**FOR THE YEAR ENDED JUNE 30, 2024**

	Program Services		
	Adult Services	Children Services	Residential Services
Salaries	\$ 3,110,435	\$ 1,056,463	\$ 7,697,641
Payroll taxes	237,565	85,906	587,263
Other employee expenses	549,147	55,681	532,566
Total salaries and payroll related expenses	3,897,147	1,198,050	8,817,470
Professional	14,171	3,309	22,301
Insurance	128,152	7,404	90,620
Licenses	-	1,139	300,281
Office expense	21,794	22,267	21,541
Postage and publication	774	219	43
Dues and subscriptions	2,039	5,855	1,610
Telephone	17,132	3,409	18,074
Repairs and maintenance	206,033	14,481	133,528
Building services	13,513	47,367	62,265
Training	11,530	3,086	37,189
Travel and conventions	9,145	5,327	74,746
Operating supplies	353,560	37,118	12,087
Utilities	149,496	18,162	130,796
Vehicle and equipment lease	18,588	57,436	3,091
Food	2,609	97,772	181,305
Household supplies	942	2,302	31,855
Clothing	-	-	7,462
Personal necessities	7	-	18,259
Medical and therapy	28	-	26,729
Transportation and outing	-	-	697
Consultant fees	7,455	338	190,350
Other	95,040	6,950	52,291
Total other expenses before depreciation	1,052,008	333,941	1,417,120
Total expenses before depreciation	4,949,155	1,531,991	10,234,590
Depreciation expense	72,951	29,430	78,007
Total expenses	\$ 5,022,106	\$ 1,561,421	\$ 10,312,597

(Continued)

**THE ARC CADDO-BOSSIER**  
**CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES**  
**FOR THE YEAR ENDED JUNE 30, 2024**

	Program Services	Supporting Services		
	Leisure Services	Management and General	June 30, 2024	June 30, 2023
Salaries	\$ 145,318	\$ 885,572	\$ 12,895,429	\$ 11,190,716
Payroll taxes	11,197	66,466	988,397	854,898
Other employee expenses	<u>731</u>	<u>117,089</u>	<u>1,255,214</u>	<u>1,751,507</u>
Total salaries and payroll related expenses	157,246	1,069,127	15,139,040	13,797,121
Professional	1,681	220,273	261,735	244,897
Insurance	18,096	152,762	397,034	343,871
Licenses	-	1,500	302,920	308,919
Office expense	3,005	48,724	117,331	98,146
Postage and publication	834	3,955	5,825	5,739
Dues and subscriptions	1,520	44,253	55,277	45,335
Telephone	5,315	4,279	48,209	41,844
Repairs and maintenance	9,235	25,901	389,178	391,541
Building services	12,037	7,564	142,746	101,831
Training	1,220	5,345	58,370	53,046
Travel and conventions	3,875	49,728	142,821	112,504
Operating supplies	69,486	14,591	486,842	453,092
Utilities	8,675	15,267	322,396	350,893
Vehicle and equipment lease	-	18,104	97,219	63,431
Food	2,783	2,227	286,696	276,070
Household supplies	-	36	35,135	34,277
Clothing	-	-	7,462	13,561
Personal necessities	-	-	18,266	17,782
Medical and therapy	16,724	3,200	46,681	44,637
Transportation and outing	-	-	697	3,909
Consultant fees	4,146	5,000	207,289	144,235
Other	<u>10,587</u>	<u>31,431</u>	<u>196,299</u>	<u>188,870</u>
Total other expenses before depreciation	169,219	654,140	3,626,428	3,338,430
Total expenses before depreciation	326,465	1,723,267	18,765,468	17,135,551
Depreciation expense	<u>53,074</u>	<u>19,637</u>	<u>253,099</u>	<u>270,274</u>
Total expenses	<u>\$ 379,539</u>	<u>\$ 1,742,904</u>	<u>\$ 19,018,567</u>	<u>\$ 17,405,825</u>

The accompanying notes are an integral part of the consolidated financial statements.

**THE ARC CADDO-BOSSIER**  
**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED JUNE 30, 2024**

	<u>June 30, 2024</u>	<u>June 30, 2023</u>
<b>Cash flows from operating activities:</b>		
Change in net assets	\$ 1,358,611	\$ 1,410,851
Adjustments to reconcile change in net assets to net cash provided by operating expenses:		
Depreciation	253,099	270,274
(Gain) on disposal of fixed assets	(2,600)	(133,729)
Net realized and unrealized (gains) on investments	(552,749)	(410,907)
Change in interest in Arc Foundation	(972,996)	(785,085)
(Increase) decrease in accounts receivable	44,517	87,022
(Increase) decrease in contributions receivable	170,599	(210,599)
(Increase) decrease in prepaid expenses and other assets	(108,500)	132,547
(Decrease) in accounts payable	(59,861)	(2,961)
Increase (decrease) in payroll liabilities	(52,490)	239,425
Increase (decrease) in accrued expenses	(2,969)	12,504
Decrease in net operating lease assets and liabilities	3,917	-
Total adjustments	<u>(1,280,033)</u>	<u>(801,509)</u>
Net cash provided by operating activities	78,578	609,342
<b>Cash flows from investing activities:</b>		
Sales of investments	220,588	657,747
Purchase of investments	(313,397)	(760,503)
Distributions from Foundation	-	189,712
Purchase of fixed assets	(1,228,487)	(464,844)
Proceeds from sale of fixed assets	<u>2,600</u>	<u>214,720</u>
Net cash (used) by investing activities	<u>(1,318,696)</u>	<u>(163,168)</u>
<b>Net increase (decrease) in cash and cash equivalents</b>	(1,240,118)	446,174
<b>Cash and cash equivalents at beginning of year</b>	<u>5,048,852</u>	<u>4,602,678</u>
<b>Cash and cash equivalents at end of year</b>	<u><u>\$ 3,808,734</u></u>	<u><u>\$ 5,048,852</u></u>

The accompanying notes are an integral part of the consolidated financial statements.

**THE ARC CADDO-BOSSIER**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**JUNE 30, 2024**

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**1. Nature of Business**

The Arc Caddo-Bossier (The Arc) is a not-for-profit public service association. Revenues are derived primarily from the following:

- a) State of Louisiana, generally under third-party reimbursement plans
- b) Title XIX, under third-party reimbursement plans
- c) Service fees
- d) Contributions from the general public
- e) Contract work by individuals with disabilities for various types of companies
- f) Investment income

The Arc provides services to the intellectually disabled of all ages in northwest Louisiana, generally in the following functional areas:

- a) Adult Services – provides day habilitation and employment for full and part-time adult workers with disabilities, generally in custodial, linen, and lawn services, and through sheltered employment and employment-related training.
- b) Children Services – provides childcare and developmentally appropriate educational experiences to enrolled children aged six weeks to five years of age, both with and without disabilities. The Arc's state-licensed capacity for school enrollment increased significantly in the current fiscal year.
- c) Residential Services – provides an array of community living services for children and adults with disabilities and their families, including supported independent living, long-term personal care, personal care attendant, respite care, and elderly disabled adult waiver.
- d) Leisure Services – provides therapeutic services to adults and children with disabilities through horseback riding.

**2. Summary of Significant Accounting Policies**

a) Consolidated Financial Statement Presentation:

The Arc is required to report information regarding its financial position and activities based on the absence or existence of donor-imposed restrictions. Accordingly, net assets of The Arc and changes therein may be classified and reported as follows:

Without donor restrictions-Net assets that are not subject to donor-imposed stipulations. Some unrestricted net assets may be designated by the Board for specific purposes, as shown in Note 10.

With donor restrictions-Net assets subject to donor-imposed stipulations that may or will be met by actions of The Arc, the passage of time, or that they be maintained permanently. Donor restricted net assets are detailed in Note 10.

**THE ARC CADDO-BOSSIER**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**JUNE 30, 2024**

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b) Consolidation:

The financial statements include the accounts of The Arc and Great Results Equine Assisted Therapies (GREAT), a not-for-profit corporation that uses horseback riding as a therapeutic aid to disabled individuals. All significant intercompany transactions have been eliminated in the consolidated financial statements.

c) Comparative Financial Statements:

The financial statements include certain prior year summarized comparative information in total, but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with The Arc's financial statements for the year ended June 30, 2023, from which the summarized information was derived.

d) Estimates:

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

e) Cash Equivalents:

For purposes of the statement of cash flows, The Arc considers all highly liquid investments purchased with maturities of three months or less to be cash equivalents. All cash on deposit with financial institutions is fully secured through a combination of deposit insurance and collateralization by sufficient U.S. Government securities owned by the institution.

f) Investments:

Investments are accounted for at fair value. Realized gains and losses on the sale of securities are determined using the specific identification method. Net investment return is reported in the statement of activities and consists of interest and dividend income and realized and unrealized gains and losses. Investment income is reported net of external investment expenses.

g) Accounts Receivable:

Accounts receivable from contract work, service fees, and other third-party reimbursement plans that management has the intent and ability to hold to maturity are accounted for at the outstanding principal amount, less any related allowance for credit losses. Management periodically reviews its outstanding receivables for collectability and determines an appropriate allowance or receivable write-off based on a past history of write-offs and collections, adjusted for current conditions and reasonable, supportable forecasts of future losses. Past due status of receivables is based on their contractual terms.

h) Contributions Receivable:

Contributions receivable represent unconditional promises to pay in future years. Contributions receivable amounted to \$40,000 and \$210,599, respectively, at June 30, 2024 and 2023

**THE ARC CADDO-BOSSIER**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**JUNE 30, 2024**

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i) Land, Building, and Equipment:

Acquisitions of property and equipment in excess of \$5,000 are capitalized. Property and equipment are recorded at cost, or if donated, at the estimated fair value at the date of receipt. Currently, there are no donor or legal restrictions on the proceeds from the disposition of donated property. Improvements and replacements of buildings and equipment are capitalized. Maintenance and repairs that do not improve or extend the lives of property and equipment are charged to expense as incurred. When assets are sold or retired, their cost and related accumulated depreciation are removed from the accounts and any gain or loss is reported in the statement of operations. Depreciation is computed using the straight-line method over the following estimated useful lives:

<u>Asset</u>	<u>Estimated Life</u>
Furniture and equipment	5-10 years
Vehicles	3-5 years
Buildings and improvements	10-40 years

j) Compensated Absences:

Annual leave is earned by employees as follows:

<u>Length of Service</u>	<u>Annual Leave Earned</u>
Less than three months	None
From four months to one year	Eleven days
From one to five years	Eighteen days
From five to ten years	Twenty-one days
From ten to twenty years	Twenty-four days
Over twenty years	Twenty-seven days

Generally, no more than five days of unused leave may be carried forward to the next fiscal year.

Sick leave is included in annual leave.

k) Contributions:

Contributions received are recorded as support without donor restrictions or with donor restrictions, depending on the existence and/or nature of any donor-imposed restrictions.

l) Promises to Give:

Contributions are recognized when the donor makes a promise to give to The Arc that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions.

The Arc uses the allowance method to determine uncollectible unconditional contributions receivable when material. The allowance is based on prior years' experience and management's analysis of specific promises made.

**THE ARC CADDO-BOSSIER**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**JUNE 30, 2024**

m) Revenue and Revenue Recognition:

Revenues from program fees, which include residential support for individuals, children's services, and day support services, derive from the provision of specific services that customarily include community and group home living and daily activity support under state-sponsored programs for individuals with intellectual and developmental disabilities in Northwest Louisiana. Transaction price is based on standard rates authorized by applicable governing authority billed out according to specific units of service provided. Program fees are billed out at the end of the month with a payment term of 30 days. Performance obligations under these arrangements, which consist of a series of distinct promises that generally have the same pattern of transfer on a monthly basis, are satisfied over time as the services are provided. Amounts received under third-party reimbursement plans are subject to adjustment by the payer, and also may be subject to subsequent audit. Management believes the possibility of adjustments of material amount is remote.

Sales revenues from contract services, which include both federal and state-sourced contracts, derive from the provision of specific services that customarily include janitorial, groundskeeping, and laundry in Northwest Louisiana. The contracts generally are for one year, with automatic renewals that allow termination notice by either party without penalty. Negotiated contract prices are based generally on a fixed amount for a standard period of a day, week, or month for a specific set of services to be performed. Contract services are billed out immediately following performance due upon receipt. Performance obligations under these contracts, which consist of a series of distinct promises that generally have the same pattern of transfer on a monthly basis, are satisfied over time as the service is provided.

The following table disaggregates The Arc's revenue subject to the provisions of FASB ASC 606, Revenue From Contracts with Customers, based on clients serviced and services provided.

	2024	2023	
Title XIX			
Waiver Support Day Hab	\$ 1,213,406	\$ 1,125,034	
Waiver Support Community Living and Support Services	6,995,364	5,983,705	
Waiver Support Community Homes	4,435,519	4,869,424	
	<u><u>\$ 12,644,289</u></u>	<u><u>\$ 11,978,163</u></u>	
Service Fees			
Adult Services Vocational Service Fees	\$ 21,668	\$ 23,870	
Childrens Services Tuition and Fees			
Typical Children Service Fees (private pay)	470,358	373,298	
Special Needs Service Fees (subsidized)	148,743	152,517	
Leisure Services Instructional Fees	58,905	62,538	
	<u><u>\$ 699,674</u></u>	<u><u>\$ 612,223</u></u>	
Sales Revenue			
Federal Contracts	\$ 3,001,213	\$ 2,642,253	
Other Adult Service Contracts	805,550	725,328	
	<u><u>\$ 3,806,763</u></u>	<u><u>\$ 3,367,581</u></u>	
Membership Dues	<u><u>\$ 3,355</u></u>	<u><u>\$ 3,695</u></u>	
	2024	2023	2022
Accounts Receivable	<u><u>\$ 1,467,050</u></u>	<u><u>\$ 1,511,567</u></u>	<u><u>\$ 1,598,589</u></u>

**THE ARC CADDO-BOSSIER**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**JUNE 30, 2024**

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n) Retroactive Adjustments and Settlements:

Revenue for services rendered to Medicaid program beneficiaries is based on prospectively determined daily rates established by the State of Louisiana Department of Health and Hospitals.

Laws and regulations concerning government programs, including Medicaid, are complex and subject to varying interpretation. Compliance with such laws and regulations may also be subject to future government review and interpretation, as well as significant regulatory action, including fines, penalties, and potential exclusion from the related programs. There can be no assurance that regulatory authorities will not challenge The Arc's compliance with these laws and regulations, and it is not possible to determine the impact (if any) such claims, or penalties would have upon The Arc.

Settlements with third-party payors for retroactive adjustments due to audits, reviews, or investigations are considered variable consideration and are included in the determination of the estimated transaction price for providing services. These settlements are estimated based on the terms of the payment agreement with the payor, correspondence from the payor, and The Arc's historical settlement activity, including an assessment to ensure that it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the retroactive adjustment is subsequently resolved. Estimated settlements are adjusted in future periods as adjustments become known based on newly available information or as years are settled or are no longer subject to such audits, reviews, and investigations.

o) Contributed Services:

Many individuals volunteer their time and perform a variety of tasks that assist The Arc. The volunteer hours have not been recorded in the statement of activities.

p) Functional Expenses:

The financial statements report certain categories of expenses that are attributable to more than one program or supporting function. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. Such functional expenses are allocated based on the relative amount of direct expenses incurred within each division. Fund-raising expenses are not significant.

q) Advertising Costs:

When significant, costs of advertising are expensed as incurred. Advertising expense for years ending June 30, 2024 and 2023 was not material.

r) Income Taxes:

As not-for-profit, privately supported organizations, both The Arc and GREAT are exempt from income taxation under Section 501(c)(3) of the Internal Revenue Code, but each must file an annual return with the Internal Revenue Service that contains information on its financial operations. The Arc and GREAT are required to review various tax positions they have taken with respect to their exempt status and determine whether in fact they continue to qualify as tax-



**THE ARC CADDO-BOSSIER**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**JUNE 30, 2024**

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exempt entities. They also must consider whether they have nexus in jurisdictions in which they have income and whether a tax return is required in those jurisdictions. In addition, as tax-exempt entities, they must assess whether they have any tax positions associated with unrelated business income subject to income tax. Neither entity expects these tax positions to change significantly over the next twelve months. Any penalties related to late filing or other requirements would be recognized as penalties expense in the accounting records.

The Arc and GREAT are required to file U. S. federal Form 990's for informational purposes. The federal income tax returns for the tax years 2021 and beyond remain subject to examination by the Internal Revenue Service.

s) Leases:

Management reviews contracts to identify leases and properly classify leases as either operating or financing. Operating right-of-use (ROU) liabilities are recognized based on the net present value of lease payments over the lease term at the commencement date of the lease and are reduced by payments made on each lease on the straight-line basis. If a lease contains a renewal option at the commencement date and management considers it reasonably certain that the option will be exercised to renew the lease, the renewal option payments are included in the determination of the ROU assets and lease liabilities. Leases with an initial term of 12 months or less are not recorded on the statement of financial position; rather, rent expense for these leases is recognized on a straight-line basis over the lease term, or when incurred if a month-to-month lease.

t) New Accounting Standards:

Effective July 1, 2023, The Arc adopted Accounting Standards Update (ASU) 2016-13, *Financial Instruments – Credit Losses* (Topic 326): *Measurement of Credit Losses on Financial Instruments*. Topic 326 requires the measurement of all expected credit losses for financial assets held at the reporting date to be based on historical experience, current conditions, and reasonable and supportable forecasts. The adoption of this standard did not have a material impact on the financial statements.

**3. Liquidity and Availability**

The Arc manages its financial assets available to meet general operating expenditures with the guiding principle of operating within a prudent range of financial soundness and stability. At June 30, 2024 and 2023, financial assets (net of applicable donor restrictions) consisting of cash, cash equivalents, and accounts receivable that are available for general operating expenditure within one year of the balance sheet date amounted to \$4,784,605 and \$6,488,818. Although not routinely accessed for general operations, the portfolio of marketable securities of \$5,398,326 and \$4,752,768 as of June 30, 2024 and 2023 also is available for operating purposes. In addition, a credit facility of \$100,000 is in place for borrowing needs.

**THE ARC CADDO-BOSSIER**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**JUNE 30, 2024**

**4. Investments**

Investments are summarized as follows:

	June 30, 2024		
	Cost	Approximate Market Value	Unrealized Appreciation (Depreciation)
Bond funds	\$ 1,102,042	\$ 984,983	\$ (117,059)
Equity funds	2,981,480	4,359,972	1,378,492
Money market funds	53,371	53,371	-
Totals	<u>\$ 4,136,893</u>	<u>\$ 5,398,326</u>	<u>\$ 1,261,433</u>

	June 30, 2023		
	Cost	Approximate Market Value	Unrealized Appreciation (Depreciation)
Bond funds	\$ 1,022,081	\$ 914,314	\$ (107,767)
Equity funds	2,947,043	3,763,114	816,071
Money market funds	75,340	75,340	-
Totals	<u>\$ 4,044,464</u>	<u>\$ 4,752,768</u>	<u>\$ 708,304</u>

Net investment income consists of the following:

	June 30, 2024	June 30, 2023
Interest and dividends	\$ 240,961	\$ 126,967
Net realized gains (losses)	(379)	147,588
Net unrealized gains (losses)	553,128	263,319
Investment management fees	(27,918)	(14,846)
	<u>\$ 765,792</u>	<u>\$ 523,028</u>

**THE ARC CADDO-BOSSIER**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**JUNE 30, 2024**

**5. Accounts Receivable**

Accounts receivable due The Arc at year end are as follows:

	<u>June 30, 2024</u>	<u>June 30, 2023</u>
Contract work	\$ 474,577	\$ 571,556
State of Louisiana	22,118	16,699
Title XIX	751,552	701,950
Other	218,803	221,362
Total	<u>\$ 1,467,050</u>	<u>\$ 1,511,567</u>

Receivables from contract work arise from credit granted to various businesses located in the Shreveport area. Receivables from the State of Louisiana and Title XIX arise from funds due The Arc under various grants and third-party payee arrangements, and which are unpaid as of the end of the fiscal year. Title XIX receivables are presented net of an allowance for estimated denied claims of \$4,610 and \$47,085 for the years ended June 30, 2024 and 2023, respectively. There are no significant contract assets or liabilities related to The Arc's revenue recognized in accordance with the provisions of FASB ASC 606.

**6. Land, Building, and Equipment**

Land, building, and equipment is composed of the following:

	<u>June 30, 2024</u>	<u>June 30, 2023</u>
Buildings	\$ 3,381,429	\$ 3,381,429
Improvements	3,007,411	2,132,116
Equipment	3,720,020	3,374,991
Vehicles	866,014	613,114
Total depreciable assets	10,974,874	9,501,650
Accumulated depreciation	<u>(8,261,867)</u>	<u>(8,083,157)</u>
Book value of depreciable assets	2,713,007	1,418,493
Land	437,566	437,566
Construction in progress	15,150	334,276
Book value of fixed assets	<u>\$ 3,165,723</u>	<u>\$ 2,190,335</u>

**THE ARC CADDO-BOSSIER**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**JUNE 30, 2024**

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**7. Beneficial Interest in Foundation**

Beneficial interest represents The Arc's share of net assets available to The Arc from The Arc Foundation (The Foundation), which was created in 1997 to promote and support the purposes of The Arc. Originally organized such that its membership consisted of the board members of The Arc, The Foundation was part of the consolidated financial statements of The Arc. Effective at the beginning of fiscal year 2013, The Foundation's membership was changed to consist only of members of its own board, no more than forty-nine percent of whom may be members of the board of The Arc. As a result, The Arc no longer includes The Foundation in consolidation, but records its share of The Foundation's net assets because it is a financially interrelated organization.

Funds belonging to The Foundation are not automatically transferred to The Arc, but must be requested for specific purposes through a formal process that The Foundation controls. This process involves a review of amounts available for distribution and formal approval of funding requests by The Foundation's board. The Foundation transferred \$0 to the Arc during the year ended June 30, 2024. It transferred \$189,712 to The Arc during the year ended June 30, 2023. This amount is included in the Change in Interest in Foundation on the Statement of Activities.

**8. Line of Credit and Borrowings**

The Arc has a line of credit with a local bank, renewed in February 2024, with a maximum borrowing limit of \$100,000. The credit line is secured by an investment brokerage account having an estimated market value of \$5,398,326 at June 30, 2024. Interest is variable, as determined each consecutive month this loan is outstanding. The applicable rate at June 30, 2024 and 2023 was 11.15% and 10.9%, respectively. There was no outstanding balance on this obligation at June 30, 2024 and 2023.

**9. Conditional Promises**

Conditional promises consist of the unfunded portions of approved grants, either currently in effect or approved for commencement after June 30, 2024. Future funding of such awards is conditioned upon the organization's operation of certain programs, incurrence of certain costs, and possibly meeting certain matching requirements. Because such awards represent conditional promises to The Arc, they have not been recognized in the financial statements. Such promises amounted to approximately \$142,000 and \$157,000, respectively, at June 30, 2024 and 2023.

**THE ARC CADDO-BOSSIER**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**JUNE 30, 2024**

**10. Net Assets**

Net assets consist of the following:

	June 30, 2024	June 30, 2023
Net assets without donor restrictions:		
Undesignated:		
Without Board designations	\$ 6,935,774	\$ 8,032,358
Invested in property and equipment, net of related debt	<u>3,165,723</u>	<u>2,190,335</u>
Total undesignated	10,101,497	10,222,693
Designated by the Board:		
For adult services	56,518	56,851
For worker's compensation claims	<u>2,868,860</u>	<u>2,431,892</u>
Total designated	<u>2,925,378</u>	<u>2,488,743</u>
Total without donor restrictions	13,026,875	12,711,436
Net assets with donor restrictions:		
For purposes to be determined by The Arc Caddo-Bossier Foundation	8,406,911	7,433,915
For purposes of child services education	352,376	282,200
Restricted in perpetuity through The Arc Caddo-Bossier Foundation	<u>50,000</u>	<u>50,000</u>
Total with donor restrictions	<u>8,809,287</u>	<u>7,766,115</u>
Total net assets	<u><u>\$ 21,836,162</u></u>	<u><u>\$ 20,477,551</u></u>

**11. Other Employee Expenses**

The Arc participates in a profit-sharing plan, which is available to all employees who have attained age 18 and have completed one year of service. The plan provides for no vesting until after two years of participation, at which time the employee is fully vested. All contributions by the employer are discretionary; employees may, but are not required to, contribute. A 401(k)-funding feature was added to this plan in 1999, providing a 100% discretionary employer match for employee contributions up to 2% of employee salary. The Arc made no contributions to this plan for the years ending June 30, 2024 and 2023.

**THE ARC CADDO-BOSSIER**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**JUNE 30, 2024**

**12. Related Party Transactions**

In addition to the entities included in the consolidated financial statements, as discussed in Note 2.b; The Arc controls and has a financial or economic interest in Louisiana Disabled Persons Housing Corporation. This corporation owns and operates an apartment complex for certain disabled individuals, which is regulated by the Department of Housing and Urban Development. Summarized financial data for this entity follows:

Louisiana Disabled Persons Housing Corporation  
Summarized Statements of Net Assets  
June 30, 2024 and 2023

	<u>2024</u>	<u>2023</u>
Current assets	\$ 88,840	\$ 64,749
Fixed assets, net	<u>293,553</u>	<u>296,515</u>
Total assets	<u>\$ 382,393</u>	<u>\$ 361,264</u>
Current liabilities	\$ 227,028	\$ 136,401
Long-term debt, less current portion	<u>140,667</u>	<u>190,315</u>
Total liabilities	367,695	326,716
Net assets	<u>14,698</u>	<u>34,548</u>
Total liabilities and net assets	<u>\$ 382,393</u>	<u>\$ 361,264</u>

Louisiana Disabled Persons Housing Corporation  
Summarized Statements of Activities  
June 30, 2024 and 2023

	<u>2024</u>	<u>2023</u>
Income	\$ 262,810	\$ 248,249
Expenses	<u>282,660</u>	<u>275,007</u>
Change in net assets	(19,850)	(26,758)
Net assets, beginning	<u>34,548</u>	<u>61,306</u>
Net assets, ending	<u>\$ 14,698</u>	<u>\$ 34,548</u>

**THE ARC CADDO-BOSSIER**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**JUNE 30, 2024**

Transactions between all entities related to The Arc are summarized below:

June 30, 2024			
	The Arc Caddo-Bossier	The Arc Caddo-Bossier Foundation	Louisiana Disabled Persons Housing Corporation
			GREAT
Due from (to)	\$ <u>723,901</u>	\$ <u>(4,620)</u>	\$ <u>(549,052)</u> \$ <u>(170,229)</u>
June 30, 2023			
	The Arc Caddo-Bossier	The Arc Caddo-Bossier Foundation	Louisiana Disabled Persons Housing Corporation
			GREAT
Due from (to)	\$ <u>745,885</u>	\$ <u>(40,548)</u>	\$ <u>(621,722)</u> \$ <u>(83,615)</u>

**13. Fair Value Measurements**

The following tables present The Arc's fair value hierarchy for assets measured at fair value on a recurring basis:

<b>Assets at Fair Value as of June 30, 2024</b>				
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total Value
Money market funds	\$ 53,371	\$ -	\$ -	\$ 53,371
Equity funds	4,359,972	-	-	4,359,972
Bond funds	984,983	-	-	984,983
Total	\$ <u>5,398,326</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>5,398,326</u>

<b>Assets at Fair Value as of June 30, 2023</b>				
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total Value
Money market funds	\$ 75,340	\$ -	\$ -	\$ 75,340
Equity funds	3,763,114	-	-	3,763,114
Bond funds	914,314	-	-	914,314
Total	\$ <u>4,752,768</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>4,752,768</u>

**THE ARC CADDO-BOSSIER**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**JUNE 30, 2024**

Fair values for most investments are determined by reference to quoted market prices generated by market transactions (Level 1).

**14. Leases**

The Arc leases many of its vehicles and equipment, as well as office space, generally over one- to five-year terms, under operating lease arrangements. The right of use (ROU) assets represent The Arc's right to use the underlying assets for the lease term, and the lease liabilities represent The Arc's obligation to make lease payments arising from these leases. The ROU assets and liabilities were calculated based on the present value of future lease payments over the lease terms, based on their applicable average incremental borrowing rate.

The following table provides quantitative information concerning the Arc's leases.

	2024	2023
<b>Total lease expense</b>	<u>\$ 102,673</u>	<u>\$ 51,244</u>
<b>Other information</b>		
Cash paid for amounts included in the measurement of lease liabilities		
Operating cash flows from operating leases	\$ 92,552	\$ 51,244
ROU assets obtained in exchange for new operating lease liabilities	\$ 322,761	\$ 93,007
Weighted-average remaining lease term in years for operating leases	4.65	1.00
Weighted-average discount rate for operating leases (%)	8.48%	6.15%

Future maturities of lease liabilities for the next five years and in the aggregate are as follows:

	Operating Leases
2025	\$ 79,509
2026	77,638
2027	74,453
2028	61,472
2029	63,316
Thereafter	5,289
Total undiscounted cash flows	361,677
Less: present value discount	(63,080)
Total lease liabilities recognized in the balance sheet	<u>\$ 298,597</u>

**15. Subsequent Events**

The Arc and GREAT are required to evaluate events or transactions that may occur after the statement of financial position date for potential recognition or disclosure in the consolidated financial statements. Each entity performed such an evaluation through December 26, 2024, the date which the consolidated financial statements were available to be issued and noted no such subsequent events.



## **SUPPLEMENTARY INFORMATION**

**THE ARC CADDO-BOSSIER**  
**CONSOLIDATED CHANGE IN NET ASSETS BY DIVISION**  
**FOR THE YEAR ENDED JUNE 30, 2024**

	Adult Services	Children Services	Residential Services
<b><u>Public support and revenue:</u></b>			
<u>Public support:</u>			
State of Louisiana	\$ 88,410	\$ 243,746	\$ 45,233
Contributions	67,681	509,788	28,502
Other public support	<u>2,688</u>	<u>33,956</u>	<u>-</u>
Total public support	158,779	787,490	73,735
 <u>Revenue:</u>			
Sales revenue	3,806,763	-	-
Membership dues	-	-	-
Title XIX	1,213,406	-	11,430,883
Service fees	21,668	619,101	-
Net investment income	-	-	-
Change in interest in Arc Foundation	-	-	-
Other income	<u>11,423</u>	<u>4,983</u>	<u>44,896</u>
Total revenue	<u>5,053,260</u>	<u>624,084</u>	<u>11,475,779</u>
 Total public support and revenue	 5,212,039	 1,411,574	 11,549,514
 Total salaries and payroll related expenses	 3,897,147	 1,198,050	 8,817,470
 Total other expenses before depreciation	 <u>1,052,008</u>	 <u>333,941</u>	 <u>1,417,120</u>
 Total expenses before depreciation	 4,949,155	 1,531,991	 10,234,590
 Depreciation expense	 <u>72,951</u>	 <u>29,430</u>	 <u>78,007</u>
 Total expenses	 <u>5,022,106</u>	 <u>1,561,421</u>	 <u>10,312,597</u>
 Change in net assets	 <u>\$ 189,933</u>	 <u>\$ (149,847)</u>	 <u>\$ 1,236,917</u>

(Continued)

**THE ARC CADDO-BOSSIER**  
**CONSOLIDATED CHANGE IN NET ASSETS BY DIVISION**  
**FOR THE YEAR ENDED JUNE 30, 2024**

	Leisure Services	Management and General	Total
<b><u>Public support and revenue:</u></b>			
<u>Public support:</u>			
State of Louisiana	\$ -	\$ -	\$ 377,389
Contributions	346,897	26,338	979,206
Other public support	-	1,082	37,726
Total public support	346,897	27,420	1,394,321
 <u>Revenue:</u>			
Sales revenue	-	-	3,806,763
Membership dues	-	3,355	3,355
Title XIX	-	-	12,644,289
Service fees	58,905	-	699,674
Net investment income	-	765,792	765,792
Change in interest in Foundation	-	972,996	972,996
Other income	2,557	26,129	89,988
Total revenue	61,462	1,768,272	18,982,857
 Total public support and revenue	408,359	1,795,692	20,377,178
 Total salaries and payroll related expenses	157,246	1,069,127	15,139,040
 Total other expenses before depreciation	169,219	654,140	3,626,428
 Total expenses before depreciation	326,465	1,723,267	18,765,468
 Depreciation expense	53,074	19,637	253,099
 Total expenses	379,539	1,742,904	19,018,567
 Change in net assets	\$ 28,820	\$ 52,788	\$ 1,358,611

**THE ARC CADDO-BOSSIER**  
**CONSOLIDATED CHANGE IN NET ASSETS BY DIVISION-**  
**ELIMINATION OF SERVICE FEES BETWEEN DIVISIONS**  
**FOR THE YEAR ENDED JUNE 30, 2024**

	Adult Services Per Books	Eliminations Increase (Decrease)	Adult Services Per Report
<b><u>Public support and revenue:</u></b>			
Public support:			
State of Louisiana	\$ 88,410	\$ -	\$ 88,410
Contributions	67,681	-	67,681
Other public support	2,688	-	2,688
Total public support	158,779	-	158,779
 <u>Revenue:</u>			
Sales revenue	3,806,763	-	3,806,763
Title XIX	1,213,406	-	1,213,406
Service fees	327,660	(305,992)	21,668
Other income	11,423	-	11,423
Total revenue	5,359,252	(305,992)	5,053,260
 Total public support and revenue	5,518,031	(305,992)	5,212,039
 Total salaries and payroll related expenses	3,897,147	-	3,897,147
 Total other expenses before depreciation	1,052,008	-	1,052,008
 Total expenses before depreciation	4,949,155	-	4,949,155
 Depreciation expense	72,951	-	72,951
 Total expenses	5,022,106	-	5,022,106
 Change in net assets	\$ 495,925	\$ (305,992)	\$ 189,933

(Continued)

**THE ARC CADDO-BOSSIER**  
**CONSOLIDATED CHANGE IN NET ASSETS BY DIVISION-**  
**ELIMINATION OF SERVICE FEES BETWEEN DIVISIONS**  
**FOR THE YEAR ENDED JUNE 30, 2024**

	Residential Services Per Books	Eliminations Increase (Decrease)	Residential Services Per Report
<b><u>Public support and revenue:</u></b>			
<u>Public support:</u>			
State of Louisiana	\$ 45,233	\$ -	\$ 45,233
Contributions	<u>28,502</u>	<u>-</u>	<u>28,502</u>
Total public support	73,735	-	73,735
 <u>Revenue:</u>			
Title XIX	11,430,883	-	11,430,883
Other income	<u>44,896</u>	<u>-</u>	<u>44,896</u>
Total revenue	<u>11,475,779</u>	<u>-</u>	<u>11,475,779</u>
 Total public support and revenue	11,549,514	-	11,549,514
 Total salaries and payroll related expenses	8,817,470	-	8,817,470
Total other expenses before depreciation	<u>1,723,112</u>	<u>(305,992)</u>	<u>1,417,120</u>
Total expenses before depreciation	10,540,582	(305,992)	10,234,590
Depreciation expense	<u>78,007</u>	<u>-</u>	<u>78,007</u>
Total expenses	<u>10,618,589</u>	<u>(305,992)</u>	<u>10,312,597</u>
Change in net assets	<u>\$ 930,925</u>	<u>\$ 305,992</u>	<u>\$ 1,236,917</u>

**THE ARC CADDO-BOSSIER**  
**SCHEDULE OF COMPENSATION, BENEFITS, AND OTHER PAYMENTS TO AGENCY HEAD**  
**FOR THE YEAR ENDED JUNE 30, 2024**

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Agency Head: Kristen Powers

Salary	\$	125,000
Group insurance		7,005
Cell phone		1,350
Travel-gasoline and related car expenses		3,425
Conference travel		2,443

#### **OTHER REPORTS**



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REGIONS TOWER  
333 TEXAS STREET, SUITE 1525 | SHREVEPORT, LOUISIANA 71101  
318.429.1525 (P) | 318.429.2124 (F)

The Board of Directors  
The Arc Caddo-Bossier  
Shreveport, Louisiana

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND  
ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS  
PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the consolidated financial statements of The Arc Caddo-Bossier, which comprise the consolidated statement of financial position as of June 30, 2024, and the related consolidated statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to consolidated financial statements, and have issued our report thereon dated December 26, 2024.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered The Arc Caddo-Bossier's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of The Arc Caddo-Bossier's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of The Arc Caddo-Bossier's internal control over financial reporting.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's consolidated financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.



### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether The Arc Caddo-Bossier's consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the consolidated financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion of the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Heard, McElroy & Vestal, LLC*

Shreveport, Louisiana  
December 26, 2024

**THE ARC CADDO-BOSSIER**  
**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**  
**FOR THE YEAR ENDED JUNE 30, 2024**

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**A. Summary of Audit Results**

1. The auditor's report expresses an unmodified opinion on the consolidated financial statements of The Arc Caddo-Bossier.
2. No significant deficiencies and no material weaknesses relating to the audit of the consolidated financial statements are reported.
3. No instances of noncompliance material to the consolidated financial statements of The Arc Caddo-Bossier were disclosed during the audit.
4. The Arc Caddo-Bossier was not subject to a federal single audit.

**B. Findings - Financial Statement Audit**

None

**C. Findings and Questioned Costs - Major Federal Award Programs**

Not applicable

**THE ARC CADDO-BOSSIER**  
**SCHEDULE OF PRIOR YEAR FINDINGS**  
**FOR THE YEAR ENDED JUNE 30, 2024**

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No matters were reported in the prior year.

**THE ARC CADDO-BOSSIER  
MANAGEMENT'S CORRECTIVE ACTION PLAN  
FOR CURRENT YEAR FINDINGS  
FOR THE YEAR ENDED JUNE 30, 2024**

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No findings were reported for the current year.