Audits of Consolidated Financial Statements

December 31, 2022 and 2021



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#### **Independent Auditor's Report**

To the Board of Directors
Baton Rouge Area Chamber and
The Greater Baton Rouge Economic Partnership, Inc.

## Report on the Audits of the Financial Statements

#### Opinion

We have audited the accompanying consolidated financial statements of Baton Rouge Area Chamber and The Greater Baton Rouge Economic Partnership, Inc. (the Organization) which comprise the consolidated statements of financial position as of December 31, 2022 and 2021, the related consolidated statements of activities, changes in net assets, and cash flows for the years then ended, and the related notes to the consolidated financial statements (collectively, the financial statements).

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the financial position of the Organization as of December 31, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization ability to continue as a going concern for twelve months beyond the financial statements date, including any currently known information that may raise substantial doubt shortly thereafter.

## **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether
  due to fraud or error, and design and perform audit procedures responsive to those risks.
   Such procedures include examining, on a test basis, evidence regarding the amounts and
  disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of
  expressing an opinion on the effectiveness of the Organization's internal control.
  Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

## **Report on Supplementary Information**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying consolidating statement of financial position as of December 31, 2022 and consolidating statement of activities for the year ended December 31, 2022 are presented for the purpose of additional analysis and are not a required part of the financial statements. The accompanying schedule of compensation, benefits, and other payments to chief executive officer, as required by Louisiana Revised Statute (R.S.) 24:513 A(3) is also presented for purpose of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

## Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 22, 2023, on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the effectiveness of the Organization's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

A Professional Accounting Corporation

Baton Rouge, LA June 22, 2023

## BATON ROUGE AREA CHAMBER Consolidated Statements of Financial Position December 31, 2022 and 2021

	2022			2021		
Assets						
Current Assets						
Cash and Cash Equivalents	\$	1,870,017	\$	2,965,684		
Investments		2,012,751		-		
Membership Dues Receivable, Net		23,608		31,668		
Grants Receivable		-		38,489		
Other Receivables		97,918		89,662		
Due from Related Party		49,578		43,227		
Prepaid Expenses		31,208		23,801		
Total Current Assets		4,085,080		3,192,531		
Property and Equipment, Net		2,632,895		2,817,374		
Right-of-Use Assets for Operating Leases		32,720		-		
Other Assets						
Cash and Cash Equivalents - Held for Others		1,177,454		910,867		
Total Other Assets		1,177,454		910,867		
Total Assets	\$	7,928,149	\$	6,920,772		

## BATON ROUGE AREA CHAMBER Consolidated Statements of Financial Position (Continued) December 31, 2022 and 2021

	2022			2021
Liabilities				
Current Liabilities				
Funds Held in Custody	\$	1,177,454	\$	910,867
Accounts Payable		157,662		140,128
Accrued Expenses		109,632		122,045
Current Maturities of Notes Payable		47,641		1,447,262
Unearned Revenue		1,135,840		150,537
Operating Lease Liabilities, Current		16,223		
Total Current Liabilities		2,644,452		2,770,839
Notes Payable, Net of Deferred Financing Costs		911,237		430,174
Operating Lease Liabilities, Non-Current		16,497		-
Total Liabilities		3,572,186		3,201,013
Net Assets				
Without Donor Restrictions				
Undesignated		3,863,401		1,449,645
Designated by the Board for Reserve Fund		442,562		2,270,114
Total Net Assets Without Restrictions		4,305,963		3,719,759
With Donor Restrictions		50,000		-
Total Net Assets		4,355,963		3,719,759
Total Liabilities and Net Assets	\$	7,928,149	\$	6,920,772

## BATON ROUGE AREA CHAMBER Consolidated Statements of Activities For the Years Ended December 31, 2022 and 2021

	2022	2021
Changes in Net Assets Without Donor Restrictions		
Revenues		
Contributions	\$ 3,201,300	\$ 2,819,115
Contributions of Nonfinancial Assets	763,769	752,071
Event Admissions and Sponsorships	468,455	134,199
Membership Dues	355,551	369,801
Leadership Program	63,250	41,500
Grant Revenue		
City of Baton Rouge/Parish of East Baton Rouge	339,500	339,500
Louisiana Economic Development	278,365	241,467
Other	262,400	256,446
Investment Return, Net	12,751	-
Interest Income	20,986	12,258
Other Income	 1,020,239	505,470
Total Revenues	6,786,566	5,471,827
Net Assets Released from Donor Restrictions	59,000	167,000
Total Revenues and Reclassifications	 6,845,566	5,638,827
Expenses		
Program Services		
Marketing, Membership, and Events	1,964,065	1,468,514
Business Development	1,486,415	1,411,301
Economic Competitiveness	865,881	647,326
Governmental Affairs	 242,240	146,276
Total Program Services	 4,558,601	3,673,417

## BATON ROUGE AREA CHAMBER Consolidated Statements of Activities (Continued) For the Years Ended December 31, 2022 and 2021

	2022	2021
General and Administrative		
Personnel	739,376	712,713
Occupancy	268,570	266,627
General Office	196,932	149,118
Professional Services	162,396	344,950
Other	126,890	5,742
Bad Debt	84,840	69,630
Travel and Hosting	75,572	56,113
Interest Expense	40,116	45,099
Event Expense	6,069	
Total General and Administrative	1,700,761	1,649,992
Total Expenses	6,259,362	5,323,409
Change in Net Assets Without Donor Restrictions	586,204	315,418
Changes in Net Assets With Donor Restrictions		
Revenues		
Contributions	59,000	167,000
Grant Revenue	50,000	-
Net Assets Released from Donor Restrictions	(59,000)	(167,000)
Change in Net Assets With Donor Restrictions	50,000	-
Change in Total Net Assets	\$ 636,204	\$ 315,418

## BATON ROUGE AREA CHAMBER Consolidated Statements of Changes in Net Assets For the Years Ended December 31, 2022 and 2021

	Net Assets Without Donor Restrictions		Net Assets With Donor Restrictions		Total
Net Assets, January 1, 2021	\$	3,404,341	\$	-	\$ 3,404,341
Increase in Net Assets		315,418		-	315,418
Net Assets, December 31, 2021		3,719,759		-	3,719,759
Increase in Net Assets		586,204		50,000	636,204
Net Assets, December 31, 2022	\$	4,305,963	\$	50,000	\$ 4,355,963

## BATON ROUGE AREA CHAMBER Consolidated Statements of Cash Flows For the Years Ended December 31, 2022 and 2021

		2022		
Cash Flows from Operating Activities				_
Change in Net Assets	\$	636,204	\$	315,418
Adjustments to Reconcile Change in Net Assets				
to Net Cash Provided by Operating Activities				
Amortization included in Interest		1,942		2,479
Depreciation		193,988		195,366
Bad Debt Expense		84,840		69,630
Forgiveness of Paycheck Protection Program Loan		(798,140)		(291,600)
Net Realized and Unrealized Losses on Investments		6,771		-
(Increase) Decrease in:				
Membership Dues Receivable		(76,780)		14,188
Grants Receivable		38,489		32,811
Other Receivables		(8,256)		(61,936)
Due from Related Party		(6,351)		(10,203)
Prepaid Expenses		(7,407)		(11,440)
Right-of-Use Asset for Operating Leases		16,400		-
Increase (Decrease) in:				
Accounts Payable		17,534		72,656
Accrued Expenses		(12,413)		(35,571)
Unearned Revenue		985,303		(78,733)
Operating Lease Liabilities		(16,400)		
Net Cash Provided by Operating Activities		1,055,724		213,065
Cash Flows from Investing Activities				
Acquisitions of Property and Equipment		(9,509)		(5,967)
Purchases of Investments		(2,172,089)		-
Sales of Invesments		152,567		
Net Cash Used in Investing Activities		(2,029,031)		(5,967)

## BATON ROUGE AREA CHAMBER Consolidated Statements of Cash Flows (Continued) For the Years Ended December 31, 2022 and 2021

	2022	2021
Cash Flows from Financing Activities		
Amounts Received on Behalf of Others - Funds		
Held in Custody	432,259	409,963
Amounts Paid Out on Behalf of Others - Funds		
Held in Custody	(165,672)	(105,383)
Proceeds from Paycheck Protection Program Loan	-	798,140
Cost of Debt Issuance	(8,397)	-
Payments on Notes Payable	 (113,963)	(206,498)
Net Cash Provided by Financing Activities	 144,227	896,222
Net (Decrease) Increase in Cash and Cash Equivalents and Restricted Cash	(829,080)	1,103,320
Cash and Cash Equivalents and Restricted Cash, Beginning of Year	 3,876,551	2,773,231
Cash and Cash Equivalents and Restricted Cash, End of Year	\$ 3,047,471	\$ 3,876,551
Supplemental Disclosures of Cash Flow Information		
Cash Paid for Interest	\$ 38,144	\$ 42,620
Recognition of Right-of-Use Assets for Operating Leases under ASC 842	\$ 49,120	\$ -
Operating Lease Liabilities Arising from Obtaining Right-of-Use Assets	\$ (49,120)	\$ -
Reconciliation of Cash and Cash Equivalents and Restricted Cash		
Cash and Cash Equivalents	\$ 1,870,017	\$ 2,965,684
Cash and Cash Equivalents - Held for Others	 1,177,454	910,867
Total Cash and Cash Equivalents and Restricted Cash	\$ 3,047,471	\$ 3,876,551

#### **Notes to Consolidated Financial Statements**

## Note 1. Summary of Significant Accounting Policies

#### **Nature of Activities**

The Baton Rouge Area Chamber (BRAC) was incorporated on September 22, 1948 as a public non-profit organization under Internal Revenue Code Section 501(c)(6). BRAC's mission is leading economic development in the nine-parish Baton Rouge area. The major programs and objectives are as follows:

- Business Development Create an environment which attracts new and expanded business investment and development;
- Governmental Affairs Advocate public policy positions that positively impact the business community;
- Community Development and Leadership Build a learning community focused on creating a high-quality education system while developing the next generation of leaders;
- Business Intelligence Conduct research on public policy issues affecting business development in the region;
- Marketing Develop and implement a plan that promotes the Baton Rouge region to prospective companies; and
- Membership Activities Provide a venue that allows members to promote their businesses.

The major sources of funding are from contributions, membership dues, and grants from the State of Louisiana and the City of Baton Rouge/Parish of East Baton Rouge.

The Greater Baton Rouge Economic Partnership, Inc. (GBREP) was incorporated on April 19, 1994 as a public non-profit organization under Internal Revenue Code Section 501(c)(3). According to its by-laws, GBREP's mission is to benefit and increase the quality of life of the general public in and around the Baton Rouge area by promoting and supporting activities and functions that attract business, educate the public, and create jobs that increase economic growth and development in the region.

## **Principles of Consolidation**

The consolidated financial statements include the accounts of BRAC and GBREP, which are not-for-profit organizations that are controlled by the Board of Directors (the Board) of BRAC. Intercompany transactions and balances have been eliminated in consolidation.

## **Basis of Accounting**

BRAC and GBREP (collectively referred to as the Organization) prepares its consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, which involves the application of accrual accounting. Consequently, revenues and gains are recognized when earned, and expenses and losses are recognized when incurred.

#### **Notes to Consolidated Financial Statements**

## Note 1. Summary of Significant Accounting Policies (Continued)

#### **Recent Accounting Pronouncements - Adopted**

In January 2016, the Financial Accounting Standards Board (FASB) issued ASU 2016-02, *Leases (Topic 842)*. The guidance in this SAU supersedes the leasing guidance in Topic 840, *Leases*. Under the new guidance, lessees are required to recognize a right-of-use (ROU) asset and lease liability on the statement of financial position for leases with terms longer than 12 months. The recognition, measurement, and presentation of expenses and cash flows arising from a lease by a lessee have not significantly changes from current generally accepted accounting principles in the United States of America (U.S. GAAP).

The Organization adopted ASU 2016-02 as of January 1, 2022, using the modified retrospective approach and applied the package of practical expedients in transitioning to the new guidance. Electing the package of practical expedients allowed the Organization to carry forward its prior conclusions on lease definition, lease classification, and initial direct costs related to the existing leases as of the adoption date. Both at transition and for new leases thereafter, ROU assets and lease liabilities are initially recognized based on the present value of future minimum lease payments over the lease term. Upon adoption of ASU 2016-02, the Organization recognized ROU assets and lease liabilities of \$49,120 with no cumulative-effect adjustment to the opening balance of net assets.

Effective January 1, 2022, the Organization adopted ASU 2020-07, *Not-for-Profit Entities* (*Topic 958*): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets, which requires a not-for-profit entity to present contributed nonfinancial assets in the statement of activities as a line item that is separate from contributions of cash or other financial assets. ASU 2020-08 also requires additional qualitative and quantitative disclosures about contributed nonfinancial assets received, disaggregated by category. See Note 14 for enhanced disclosure.

#### **Use of Estimates**

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Estimates are used primarily when accounting for the allowance for doubtful accounts and bad debt expense, unearned revenue, and accrued absences.

#### Cash and Cash Equivalents

For purposes of the consolidated statements of cash flows, the Organization considers all highly liquid investments with an original maturity of three months or less to be cash equivalents.

#### **Notes to Consolidated Financial Statements**

## Note 1. Summary of Significant Accounting Policies (Continued)

#### **Property and Equipment**

Property and equipment are recorded at cost. It is the Organization's policy to capitalize fixed assets greater than \$500 - \$1,000 based on the type of asset purchased. Depreciation is computed using the straight-line method over the estimated useful lives of the assets with estimated lives between 3 and 40 years. When property is retired or otherwise disposed of, applicable amounts are removed from the related asset and accumulated depreciation accounts, and the resulting gain or loss is recognized.

#### **Operating Leases**

Effective January 1, 2022, the Organization accounts for leases under FASB Accounting Standards Codification (ASC) 842, which requires lessees to record ROU assets and related lease obligations on the balance sheet. The ROU assets represent the right to use an underlying asset for the lease term and lease liabilities represent the obligation to make lease payments over that term.

Operating ROU assets and liabilities are recognized at commencement based on the present value of lease payments over the lease term. ROU assets also include an lease payments made prior to lease commencement and exclude lease incentives. The lease term is the noncancelable period of the lease and includes options to extend or terminate the lease when it is reasonable certain that an option will be exercised. The Organization has elected the private company alternative available in ASC 842 to use a risk free rate over a similar term in computing the present value of lease payments. The lease expense for operating lease payments is recognized on a straight-line basis over the lease term.

As permitted by the standard, the Organization elected, for all asset classes, the short-term lease exemption. A short-term lease is a lease that, at the commencement date, has a term of twelve months or less and does not include an option to purchase the underlying asset.

#### **Contributed Support**

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the Organization reports information regarding its financial position and activities according to two classes of net assets: without donor restrictions and with donor restrictions. Net assets without donor restrictions include those net assets available for use in general operations and not subject to donor restrictions. The governing board has designated, from net assets without donor restrictions, net assets for a reserve fund that may be drawn upon in times of emergency, to cover temporary cash needs, or for other cash needs in accordance with the policy.

## **Notes to Consolidated Financial Statements**

## Note 1. Summary of Significant Accounting Policies (Continued)

#### **Contributed Support (Continued)**

Net assets with donor restrictions are those net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the fiscal year in which the contributions are recognized.

## **Revenue Recognition**

## **Membership Dues**

Membership dues are comprised of an exchange element based on the benefits provided over a period of time. The Organization recognizes membership dues revenue over the one-year membership period. As a practical expedient, the Organization uses the portfolio approach for annual membership dues paid by month.

The following table provides information about significant changes in the contract liabilities related to membership dues for the years ended December 31, 2022 and 2021:

	2022	2021
Unearned Membership Dues, Beginning of Year	\$ 128,537	\$ 229,270
Revenue Recognized that was Included in		
Unearned Membership Dues	(355,551)	(369,801)
Increase in Unearned Revenue Due to Cash		
Received During the Period	344,779	269,068
Unearned Membership Dues, End of Year	\$ 117,765	\$ 128,537

Membership dues receivables are recorded at cost, net of an allowance for doubtful accounts. Membership dues receivable, net, totaled \$115,486 at January 1, 2021. The Organization establishes an allowance for doubtful accounts based on historical experience and any specific collection issues that have been identified. Uncollectible receivables are written off against the allowance for doubtful accounts when the Organization determines the balance will not be collected. At December 31, 2022 and 2021, the allowance for doubtful accounts totaled \$64,181 and \$132,277, respectively.

## **Notes to Consolidated Financial Statements**

## Note 1. Summary of Significant Accounting Policies (Continued)

#### **Revenue Recognition (Continued)**

## **Grant Revenue Recognition**

A portion of the Organization's revenue is derived from cost-reimbursable city and state grant, which are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Organization has incurred expenditures in compliance with specific grant provisions.

## **Event Admissions and Sponsorships**

The Organization recognizes revenue from ticket sales for event admission at the time of admission. The Organization records event sponsorships equal to the fair value of conditional direct benefits to donors when the event takes place.

The following table provides information about significant changes in the contract liabilities related to event admissions and sponsorships for the years ended December 31, 2022 and 2021:

	2022	2021
Unearned Event Admissions and Sponsorships, Beginning of Year	\$ 22,000	\$ -
Revenue Recognized that was Included in Unearned Event Admissions and Sponsorships Increase in Unearned Revenue Due to Cash	(22,000)	-
Received During the Period	 3,500	22,000
Unearned Event Admissions and Sponsorships, End of Year	\$ 3,500	\$ 22,000

#### **Contributions**

The Organization recognizes contributions when cash, securities, or other assets; an unconditional promise to give; or a notification of a benefit interest is received. Conditional promises to give - that is, those with a measurable performance or other barrier and right of return - are not recognized until the conditions on which they depend have been met. There were no unconditional or conditional promises to give at December 31, 2022 and 2021. Cash received on conditional grants for which the conditions have not yet been met at year-end are considered refundable advances. Refundable advances totaled \$1,000,000 and \$-0- at December 31, 2022 and 2021, respectively, and are included in unearned revenue on the consolidated statements of financial position.

#### **Contributions of Nonfinancial Assets**

Donations of contributed nonfinancial assets are record at fair value at the date of the donation.

#### **Notes to Consolidated Financial Statements**

## Note 1. Summary of Significant Accounting Policies (Continued)

#### **Deferred Financing Costs**

The Organization follows Accounting Standards Update (ASU) 2015-03, *Interest - Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs.* ASU 2015-03 requires that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability, consistent with debt discounts. Deferred financing costs of \$20,794 and \$12,397 at December 31, 2022 and 2021, respectively, are being amortized over the term of the applicable note as a component of interest expense. These costs are presented net of accumulated amortization of \$12,397 and \$10,455 at December 31, 2022 and 2021, respectively.

#### **Vacation Leave**

Vacation leave is earned at varying rates from two to three weeks per year depending on length of service. A maximum of two or three weeks, depending on length of service, of unused vacation leave may be carried over at year end; however, additional time may be awarded at the discretion of management. Accordingly, \$106,035 and \$89,875 related to such unused vacation leave has been accrued at December 31, 2022 and 2021, respectively.

#### **Income Taxes**

BRAC is exempt from federal income taxes under Section 501(c)(6) of the Internal Revenue Code. GBREP is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code.

To maintain the tax-deductible status of member dues, the BRAC limits for political-related activity to 12%.

#### Advertising

The Organization expenses advertising costs as they are incurred. Advertising costs of \$18,885 and \$4,968 were incurred during the years ended December 31, 2022 and 2021, respectively.

#### **Functional Allocation of Expenses**

The costs of providing various program and supporting activities have been summarized on a functional basis in the financial statements. Certain categories of expenses are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. All expenses, with the exception of interest expense and occupancy expense, are allocated on the basis of estimates of time and effort. Interest expense and occupancy expenses are specifically identified to a program or supporting function.

#### **Notes to Consolidated Financial Statements**

## Note 2. Liquidity and Availability

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, comprise the following:

	2022		2021
Cash and Cash Equivalents	\$ 1,870,017	\$	2,965,684
Investments	2,012,751		-
Other Receivable	97,918		89,662
Due from Related Party	49,578		43,227
Grants Receivable	-		38,489
Membership Dues Receivable, Net	 23,608		31,668
		•	
Total	\$ 4,053,872	\$	3,168,730

As part of the Organization's liquidity management plan, the Organization maintains balances in excess of daily requirements in cash, cash equivalents, and equity securities. The Board designates on an annual basis a reserve fund, that may be drawn upon in times of emergency, to cover temporary cash needs, or for other cash requirements in accordance with the policy, a target amount of three months of current year budgeted expenditures. BRAC's operating surpluses may also be deposited into the reserve fund.

#### Note 3. Property and Equipment, Net

Property and equipment, net at December 31, 2022 and 2021 consisted of the following:

Description	Service Life	2022	2021
Building and Improvements	10 - 40 Years	\$ 3,719,502	\$ 3,719,502
Computer Equipment and Software	3 - 5 Years	481,475	471,966
Office Equipment	5 - 15 Years	46,292	46,292
Furniture and Fixtures	5 Years	338,718	338,718
Land	-	 68,259	68,259
		 4,654,246	4,644,737
Less: Accumulated Depreciation		 (2,021,351)	(1,827,363)
Property and Equipment, Net		\$ 2,632,895	\$ 2,817,374

Depreciation expense was \$193,988 and \$195,366 for the years ended December 31, 2022 and 2021, respectively.

#### **Notes to Consolidated Financial Statements**

#### Note 4. Investments

Investments are composed of the following at December 31, 2022 and 2021:

	2022	2021
Cash / Money Market	\$ 544,050	\$ -
Equities	1,468,701	
Total	\$ 2,012,751	\$ -

#### Note 5. Retirement Plan

The Organization has a 401(k) retirement plan for all employees older than 21 years of age. The entrance dates of the plan are monthly. Effective January 1, 2016, the 401(k) retirement plan was amended to include a 30-day minimum service requirement to enroll in the plan. At that time, the employee will be automatically enrolled with a 6% employee contribution with the option to subsequently adjust. An employee becomes fully vested upon his participation. The plan provides for a safe harbor qualified employer match of 100% of the employee's contribution up to 6% of his pay. The Organization's contributions for the years ended December 31, 2022 and 2021 were \$157,638 and \$131,123, respectively.

## Note 6. Related-Party Transactions

The Organization provides FuturePAC, LLC (FuturePAC) (a political action committee) with incidental administrative support. The amount charged to FuturePAC for this support totaled \$5,000 for the years ended December 31, 2022 and 2021. Amounts due from FuturePAC for various expenses paid by the Organization on behalf of FuturePAC totaled \$49,578 and \$43,227 for the years ended December 31, 2022 and 2021, respectively, which is included in due from related party on the consolidated statement of financial position. FuturePAC has not been included in these consolidated financial statements because it does not meet the requirements for consolidation.

During the normal course of business, the Organization purchases the services and/or materials and supplies provided by businesses associated with certain members of the Organization's Board of Directors. During 2022 and 2021, the Organization incurred costs of \$360,844 and \$62,207, respectively, relating to services received from businesses associated with certain board members.

#### **Notes to Consolidated Financial Statements**

## Note 7. Funds Held in Custody

The Organization acts as a fiscal agent for three organizations that do not have their own accounting function. As of December 31, 2022 and 2021, the Organization held \$1,177,454 and \$910,867, respectively, on behalf of these organizations.

## Note 8. Notes Payable

Notes payable at December 31, 2022 and 2021 consisted of the following:

	2022	2021
Note payable to a bank, original amount of \$1,900,000, interest at 3.80%, secured by building, monthly interest only payments through April 2019, monthly principal and interest payments of \$10,270 beginning May 2019, but deferred from April 2020 to September 2020, with all unpaid principal and interest due at maturity on October 19, 2022.	\$ -	\$ 1,081,238
Note payable to a bank, original amount of \$975,000, interest at 4.25%, secured by building, monthly principal and interest payments of \$7,365.43 beginning in November 2022, with all unpaid interest due at maturity on October 21, 2032.	967,275	-
Payroll Protection Program Loan (see below)	-	798,140
	967,275	1,879,378
Less: Current Portion of Notes Payable	(47,641)	(1,447,262)
Less: Deferred Financing Costs	 (8,397)	(1,942)
Total	\$ 911,237	\$ 430,174

## Paycheck Protection Program Loan

The Organization obtained multiple loans under the Paycheck Protection Program (PPP) at various times. The PPP Flexibility Act of 2020 delayed repayment of principal and interest until the date that the forgiveness amount is remitted to the lender by the Small Business Administration (SBA). Under the terms of the PPP, up to 100% of the loan (and related interest) may be forgiven if the proceeds are used for covered expenses and certain other requirements related to wage rates and maintenance of full-time equivalents are met.

#### **Notes to Consolidated Financial Statements**

## Note 8. Notes Payable (Continued)

#### Paycheck Protection Program Loan (Continued)

BRAC obtained a \$330,423 loan from Citizens Bank & Trust under the PPP in February 2021. BRAC applied for forgiveness with the lender in 2021 and received forgiveness of \$330,423 from the SBA on February 22, 2022. The amount of loan forgiveness is reported as a component of other income in 2022.

BRAC obtained a \$244,128 loan from the Bank of St. Francisville under the PPP in June 2021. The promissory note provides for monthly installments of \$5,600 including interest at 1% from September 27, 2022 through May 27, 2026. BRAC applied for forgiveness with the lender in 2022 and received \$244,128 from the SBA on May 25, 2022. The amount of loan forgiveness is reported as a component of income in 2022.

GBREP obtained a \$291,600 loan from Citizens Bank & Trust under the PPP in April 2020. The promissory note provides for monthly installments of \$16,329 including interest at 1% from November 22, 2020 through April 22, 2022. The Organization applied for forgiveness with the lender in 2021 and received forgiveness of \$291,600 from the SBA on February 12, 2021. The amount of loan forgiveness was reported as a component of other income in 2021.

GBREP obtained a \$223,590 loan from the Bank of St. Francisville under the PPP in June 2021. The promissory note provides for monthly installments of \$5,129 including interest at 1% from September 27, 2022 through May 27, 2026. GBREP applied for forgiveness with the lender in 2022 and received forgiveness of \$223,590 from the SBA on May 25, 2022. The amount of loan forgiveness is reported as a component of income in 2022.

The SBA may undertake a review of a loan any size during the six-year period following forgiveness or repayment of the loan. The review may include the loan forgiveness application, as well as whether the Organization received the proper loan amount. The timing and outcome of any SBA review is not known.

#### **Notes to Consolidated Financial Statements**

## Note 8. Notes Payable (Continued)

#### **Paycheck Protection Program Loan (Continued)**

The principal maturities of the note payable as of December 31st are as follows:

Year Ending					
December 31,	Amount				
2023	\$ 47,641				
2024	49,623				
2025	51,916				
2026	54,197				
2027	56,579				
Thereafter	707,319				
Total	_\$ 967,275_				

#### Note 9. Leases

#### Operating Leases

The Organization has an operating lease for two copiers with Xerox. The lease term expires on December 31, 2024, and the lease payments are \$1,385 per month plus variable lease payments related to print charges. These variable lease payments range from \$0.0063 to \$0.0477 per print depending on the type of printer and color selection.

#### **Short-Term Leases**

The Organization is involved in an month-to-month operating lease with 8x8, Inc. for the use of phone systems throughout the offices of the Organization. As this agreement is month-to-month and can be cancelled after giving proper notice, this operating lease is classified as a short-term lease. The Organization has elected the practical expedient for this short-term lease as the lease term is less than 12 months and will not include this lease within the scope of ASC 842.

## **Notes to Consolidated Financial Statements**

## Note 9. Leases (Continued)

## **Quantitative Disclosures**

The components of lease cost and other required information are as follows for the year ended December 31, 2022:

Lease Cost: Operating Lease Cost Short-Term Lease Cost Variable Lease Cost	\$ 16,623 14,448 5,963
Total Lease Cost	\$ 37,034
Other Information: Weighted-Average Remaining Lease Term (in Years): Operating Leases	2.0
Weighted-Average Discount Rate Applied (%): Operating Leases	1.7

Total rent expense for the operating leases was approximately \$44,950 for the year ended December 31, 2021.

Future undiscounted cash flows for each of the next two years and a reconciliation to the lease liabilities recognized on the consolidated statements of financial position are as follows as of December 31, 2022:

Years Ending December 31,	Operating Leases			
2023 2024	\$ 16,623 16,623			
Total Lease Payments	33,246			
Less: Imputed Interest Less: Lease Liabilities, Current Portion	(526) (16,223)			
Lease Liabilities, Net of Current Portion	\$ 16,497			

#### **Notes to Consolidated Financial Statements**

#### Note 10. Concentrations of Credit Risk

The Organization periodically maintains cash in bank accounts in excess of federally insured limits. The Organization has not experienced any losses and does not believe that significant credit risks exist as a result of this practice. At December 31, 2022 and 2021, \$2,062,471 and \$3,325,860 of cash and cash equivalents are uninsured.

#### Note 11. Fair Value Measurement

The carrying values of the Organization's financial instruments approximate fair value.

The Organization follows the provisions of the FASB Accounting Standards Codification (ASC) 820, Fair Value Measurement. Under FASB ASC 820, fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

FASB ASC 820 establishes a fair value hierarchy for inputs used in measuring fair market value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. Observable inputs are those that market participants would use in pricing the asset or liability based on the best information available in the circumstances.

The fair value hierarchy is categorized into three levels based on the inputs as follows:

- Level 1 Valuations based on unadjusted quoted prices in active markets for identical assets and liabilities as of the reporting date. Since valuations are based on quoted prices that are readily and regularly available in an active market, valuation of these securities does not entail a significant degree of judgment.
- Level 2 Valuations based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of assets or liabilities.
- Level 3 Valuations based on inputs that are unobservable and include situations where there is little, if any, market activity for the investment. The inputs into the determination of fair value require significant management judgment or estimation. The fair values are typically determined using model-based techniques that include option pricing models, discounted cash flow models, and similar techniques.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques maximize the use of relevant observable inputs and minimize the use of unobservable inputs.

#### **Notes to Consolidated Financial Statements**

## Note 11. Fair Value Measurement (Continued)

The following is a description of the valuation methodologies used for assets measured at fair value:

*Money Market Accounts:* Valued at the closing price reported on the active market on which the individual securities are traded.

Equity Securities: The fair value of investment securities is the market value based on quoted market prices, when available, or market prices provided by recognized broker dealers.

These methods may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Organization believes its valuation method is appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The valuation of the Organization's assets measured at fair value on a recurring basis at December 31, 2022, are as follows:

Assets	Level 1	Level 2	Level 3	Net Balance
Cash / Money Market	\$ 544,050	\$ -	\$ -	\$ 544,050
Equities	1,468,701	-	-	1,468,701
Total	\$ 2,012,751	\$ -	\$ -	\$ 2,012,751

There were no assets measured at fair value on a recurring basis at December 31, 2021. As of December 31, 2022 and 2021, there were no assets measured at fair value on a non-recurring basis.

Gains and losses (realized and unrealized) included in changes in net assets for the periods above are reported in investment return, net in the consolidated statement of activities.

#### **Notes to Consolidated Financial Statements**

#### Note 12. Net Assets With Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes or periods:

	2022	2021
Time-Restricted for Future Periods Huey and Angelina Wilson Foundation Grant	\$ 50,000	\$ 
	\$ 50,000	\$ -

#### Note 13. Contributed Non-Financial Assets

For the years ended December 31, 2022 and 2021, contributed nonfinancial assets recognized within revenue in the consolidated statements of activities included advertising, computer maintenance, and accounting services totaling \$763,769 and \$752,071, respectively. Unless otherwise noted, contributed nonfinancial assets did not have donor-imposed restrictions. Contributed services are valued and reported at the estimated fair value in the financial statements based on current rates for similar services.

## Note 14. Income Taxes

Accounting principles generally accepted in the United States of America provide accounting and disclosure guidance about positions taken by an entity in its tax returns that might be uncertain. The Organization believes that it has appropriate support for any tax positions taken, and management has determined that there are no uncertain tax positions that are material to the consolidated financial statements.

Penalties and interest assessed by income taxing authorities, if any, would be included in general and administrative expenses.

#### Note 15. Subsequent Events

Management has evaluated subsequent events through the date that the financial statements were available to be issued, June 22, 2023, and determined that no events occurred that require disclosure. No subsequent events occurring after that date have been evaluated for inclusion in these financial statements.

**SUPPLEMENTARY INFORMATION** 

## BATON ROUGE AREA CHAMBER Consolidating Statement of Financial Position December 31, 2022

	BRAC	GBREP	Е	liminations	Total
Assets					
Current Assets					
Cash and Cash Equivalents	\$ 705,815	\$ 1,164,202	\$	-	\$ 1,870,017
Investments	2,012,751	-		-	2,012,751
Membership Dues Receivable, Net	23,608	-		-	23,608
Grants Receivable	-	-		-	-
Other Receivables	92,343	5,575		-	97,918
Due from Related Party	-	7,699,954		(7,650,376)	49,578
Prepaid Expenses	 31,208	-		<u>-</u>	31,208
Total Current Assets	2,865,725	8,869,731		(7,650,376)	4,085,080
Property and Equipment, Net	2,632,895	-		-	2,632,895
Right-of-Use Assets for Operating Leases	32,720	-		-	32,720
Other Assets					
Cash and Cash Equivalents - Held for Others	 -	1,177,454		-	1,177,454
Total Other Assets	 -	1,177,454		-	1,177,454
Total Assets	\$ 5,531,340	\$ 10,047,185	\$	(7,650,376)	\$ 7,928,149

## BATON ROUGE AREA CHAMBER Consolidating Statement of Financial Position (Continued) December 31, 2022

		BRAC	GBREP		Eliminations		Total
Liabilities							
Current Liabilities							
Funds Held in Custody	\$	-	\$ 1,177,454	\$	-	\$	1,177,454
Accounts Payable		148,296	9,366		-		157,662
Accrued Expenses		109,632	-		-		109,632
Due to Related Party		7,650,376	-		(7,650,376)		-
Current Maturities of Notes Payable		47,641	-		-		47,641
Unearned Revenue		121,265	1,014,575		-		1,135,840
Operating Lease Liabilities, Current		16,223	-		-		16,223
Total Current Liabilities		8,093,433	2,201,395		(7,650,376)		2,644,452
Notes Payable, Net of Deferred Financing Costs		911,237	-		-		911,237
Operating Lease Liabilities, Non-Current		16,497	-		-		16,497
Total Liabilities		9,021,167	2,201,395		(7,650,376)		3,572,186
Net Assets							
Without Donor Restrictions							
Undesignated		(3,932,389)	7,795,790		-		3,863,401
Designated by the Board for Reserve Fund		442,562	-		-		442,562
Total Net Assets Without Restrictions		(3,489,827)	7,795,790		-		4,305,963
With Donor Restrictions	_	-	50,000		-		50,000
Total Net Assets		(3,489,827)	7,845,790		_		4,355,963
Total Liabilities and Net Assets	\$	5,531,340	\$ 10,047,185	\$	(7,650,376)	\$	7,928,149

## Schedule II

## BATON ROUGE AREA CHAMBER Consolidating Statement of Activities For the Years Ended December 31, 2022

	BRAC	GBREP		GBREP Eliminations		Total	
Changes in Net Assets Without Donor Restrictions							
Revenues							
Contributions	\$ 2,889,740	\$	311,560	\$ -	\$	3,201,300	
Contributions of Nonfinancial Assets	763,769		-	-		763,769	
Event Admissions and Sponsorships	416,235		52,220	-		468,455	
Membership Dues	355,151		400	-		355,551	
Leadership Program	-		63,250	-		63,250	
Grant Revenue							
City of Baton Rouge/Parish of East Baton Rouge	-		339,500	-		339,500	
Louisiana Economic Development	-		278,365	-		278,365	
Other	181,003		81,397	-		262,400	
In-Kind Operational Contributions	-		1,619,048	(1,619,048)		-	
Investment Return, Net	12,751		-	-		12,751	
Interest Income	13,708		7,278	-		20,986	
Other Income	 796,649		223,590	-		1,020,239	
Total Revenues	5,429,006		2,976,608	(1,619,048)		6,786,566	
Net Assets Released from Donor Restrictions	 55,000		4,000	-		59,000	
Total Revenues and Reclassifications	 5,484,006		2,980,608	(1,619,048)		6,845,566	
Expenses							
Program Services							
Marketing, Membership, and Events	1,829,463		134,602	-		1,964,065	
Business Development	497,891		988,524	-		1,486,415	
Economic Competitiveness	692,261		173,620	-		865,881	
Governmental Affairs	 192,387		49,853	-		242,240	
Total Program Services	 3,212,002		1,346,599	-		4,558,601	

See independent auditors report

## BATON ROUGE AREA CHAMBER Consolidating Statement of Activities (Continued) For the Years Ended December 31, 2022

	BRAC	GBREP	<b>Eliminations</b>	Total
General and Administrative				
Personnel	478,565	260,811	-	739,376
Occupancy	145,007	123,563	-	268,570
General Office	86,485	110,447	-	196,932
Professional Services	162,396	-	-	162,396
Other	74,891	51,999	-	126,890
Bad Debt	84,840	-	-	84,840
Travel and Hosting	74,136	1,436	-	75,572
Interest Expense	40,116	-	-	40,116
Event Expense	6,069	-		6,069
In-Kind Operational Contributions	1,619,048	-	(1,619,048)	
Total General and Administrative	 2,771,553	548,256	(1,619,048)	1,700,761
Total Expenses	 5,983,555	1,894,855	(1,619,048)	6,259,362
Change in Net Assets Without Donor Restrictions	 (499,549)	1,085,753	-	586,204
Changes in Net Assets With Donor Restrictions				
Revenues				
Contributions	55,000	4,000	-	59,000
Grant Revenue	-	50,000	-	50,000
Net Assets Release from Donor Restrictions	 (55,000)	(4,000)	-	(59,000)
Change in Net Assets With Donor Restrictions	 -	50,000	-	50,000
Change in Total Net Assets	\$ (499,549)	\$ 1,135,753	\$ -	\$ 636,204

## **Chief Executive Officer**

Adam Knapp

Purpose	Amount
Salary	\$0
Benefits - Insurance	\$0
Benefits - Retirement	\$0
Benefits - Taxes	\$0
Car Allowance	\$0
Vehicle Provided by Government	\$0
Per Diem	\$0
Reimbursements	\$0
Travel	\$0
Registration Fees	\$0
Conference Travel	\$0
Continuing Professional Education Fees	\$0
Housing	\$0
Unvouchered Expenses	\$0
Special Meals	\$0



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# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

#### Independent Auditor's Report

To the Board of Directors Baton Rouge Area Chamber and The Greater Baton Rouge Economic Partnership, Inc. Baton Rouge, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*), the consolidated financial statements of the Baton Rouge Area Chamber and The Greater Baton Rouge Economic Partnership, Inc. (collectively referred to as the Organization) for the year ended December 31, 2022, and the related notes to the consolidated financial statements and have issued our report thereon dated June 22, 2023.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit, we considered the Organization's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's consolidated financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Organization's consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, non-compliance with which could have a direct and material effect on the consolidated financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the Louisiana Legislative Auditor as a public document.

A Professional Accounting Corporation

Baton Rouge, LA June 22, 2023

## BATON ROUGE AREA CHAMBER Schedule of Findings and Responses For the Year Ended December 31, 2022

## Part I - Summary of Auditor's Results

## **Financial Statement Section**

1. Type of Auditor's Report Issued: Unmodified

2. Internal Control Over Financial Reporting:

a. Material Weakness (es) Identified?b. Significant Deficiency (ies) Identified?None Reported

3. Noncompliance Material to Financial Statements Noted?

## Federal Awards Section - Not Applicable

## Part II - Financial Statement Findings Section

None.

## Part III - Federal Award Findings and Questioned Costs Section

Not applicable.

# BATON ROUGE AREA CHAMBER Schedule of Prior Year Audit Findings For the Year Ended December 31, 2022

None.



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#### AGREED-UPON PROCEDURES REPORT

Baton Rouge Area Chamber and The Greater Baton Rouge Economic Partnership, Inc.

Independent Accountant's Report On Applying Agreed-Upon Procedures

For the Period January 1, 2022 - December 31, 2022

To the Board of Directors
Baton Rouge Area Chamber and
The Greater Baton Rouge Economic Partnership, Inc.
and the Louisiana Legislative Auditor:

We have performed the procedures enumerated below on the Baton Rouge Area Chamber and The Greater Baton Rouge Economic Partnership, Inc.'s (the Organization) control and compliance (C/C) areas identified in the Louisiana Legislative Auditor's (LLA) Statewide Agreed-Upon Procedures (SAUPs) for the fiscal year January 1, 2022 through December 31, 2022. The Organization's management is responsible for those C/C areas identified in the SAUPs.

The Organization has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of the engagement, which is to perform specified procedures on the C/C areas identified in the LLA's SAUPs for the fiscal year January 1, 2022 through December 31, 2022. Additionally, the LLA has agreed to and acknowledged that the procedures performed are appropriate for its purposes. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and findings are as follows:

#### 1) Written Policies and Procedures

- A. Obtain and inspect the entity's written policies and procedures and observe that they address each of the following categories and subcategories if applicable to public funds and the entity's operations:
  - i. Budgeting, including preparing, adopting, monitoring, and amending the budget.
  - ii. **Purchasing**, including (1) how purchases are initiated; (2) how vendors are added to the vendor list; (3) the preparation and approval process of purchase requisitions and purchase orders; (4) controls to ensure compliance with the Public Bid Law; and (5) documentation required to be maintained for all bids and price quotes.

- iii. *Disbursements*, including processing, reviewing, and approving.
- iv. **Receipts/Collections**, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue or agency fund additions (e.g., periodic confirmation with outside parties, reconciliation to utility billing after cutoff procedures, reconciliation of traffic ticket number sequences, agency fund forfeiture monies confirmation).
- v. **Payroll/Personnel**, including (1) payroll processing, (2) reviewing and approving time and attendance records, including leave and overtime worked, and (3) approval process for employee(s) rate of pay or approval and maintenance of pay rate schedules.
- vi. *Contracting*, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process.
- vii. *Credit Cards (and debit cards, fuel cards, P-Cards, if applicable)*, including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g., determining the reasonableness of fuel card purchases).
- viii. *Travel and Expense Reimbursement*, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers.
- ix. *Ethics*, including (1) the prohibitions as defined in Louisiana Revised Statute (R.S.) 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) a requirement that documentation is maintained to demonstrate that all employees and officials were notified of any changes to the entity's ethics policy
- x. **Debt Service**, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.
- xi. *Information Technology Disaster Recovery/Business Continuity*, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.
- xii. **Prevention of Sexual Harassment**, including R.S. 42:342-344 requirements for (1) agency responsibilities and prohibitions, (2) annual employee training, and (3) annual reporting.

**Results**: No exceptions were found as a result of this procedure.

## 2) Board or Finance Committee

- A. Obtain and inspect the board/finance committee minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and:
  - Observe that the board/finance committee met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, bylaws, or other equivalent document.

- ii. For those entities reporting on the governmental accounting model, observe that the minutes referenced or included monthly budget-to-actual comparisons on the general fund, quarterly budget-to-actual, at a minimum, on proprietary funds, and semi-annual budget-to-actual, at a minimum, on all special revenue funds. Alternately, for those entities reporting on the nonprofit accounting model, observe that the minutes referenced or included financial activity relating to public funds if those public funds comprised more than 10% of the entity's collections during the fiscal period.
- iii. For governmental entities, obtain the prior year audit report and observe the unassigned fund balance in the general fund. If the general fund had a negative ending unassigned fund balance in the prior year audit report, observe that the minutes for at least one meeting during the fiscal period referenced or included a formal plan to eliminate the negative unassigned fund balance in the general fund.
- iv. Observe whether the board/finance committee received written updates of the progress of resolving audit finding(s), according to management's corrective action plan at each meeting until the findings are considered fully resolved.

**Results**: No exceptions were found as a result of this procedure.

## 3) Bank Reconciliations

- A. Obtain a listing of entity bank accounts for the fiscal period from management and management's representation that the listing is complete. Ask management to identify the entity's main operating account. Select the entity's main operating account and randomly select 4 additional accounts (or all accounts if less than 5). Randomly select one month from the fiscal period, obtain and inspect the corresponding bank statement and reconciliation for each selected account, and observe that:
  - i. Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated or electronically logged);
  - ii. Bank reconciliations include evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation (e.g., initialed and dated, electronically logged); and
  - iii. Management has documentation reflecting that it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.

**Results**: No exceptions were found as a result of this procedure.

#### 4) Collections (excluding electronic funds transfers )

A. Obtain a listing of deposit sites for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. Randomly select 5 deposit sites (or all deposit sites if less than 5).

**Results**: We obtained from management a listing of cash/check/money order (cash) collection locations and management's representation that the listing is complete. We noted that all public funds are received by electronic funds transfer.

- B. For each deposit site selected, obtain a listing of collection locations and management's representation that the listing is complete. Randomly select one collection location for each deposit site (i.e., 5 collection locations for 5 deposit sites), obtain and inspect written policies and procedures relating to employee job duties (if no written policies or procedures, inquire of employees about their job duties) at each collection location, and observe that job duties are properly segregated at each collection location such that:
  - i. Employees that are responsible for cash collections do not share cash drawers/registers.
  - ii. Each employee responsible for collecting cash is not responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g., pre-numbered receipts) to the deposit.
  - iii. Each employee responsible for collecting cash is not responsible for posting collection entries to the general ledger or subsidiary ledgers, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit.
  - iv. The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or agency fund additions, are not responsible for collecting cash, unless another employee/official verifies the reconciliation.

**Results**: No exceptions were found as a result of this procedure.

C. Obtain from management a copy of the bond or insurance policy for theft covering all employees who have access to cash. Observe that the bond or insurance policy for theft was enforced during the fiscal period.

**<u>Results</u>**: No exceptions were found as a result of this procedure.

- D. Randomly select two deposit dates for each of the 5 bank accounts selected for procedure #3A under "Bank Reconciliations" above (select the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly select a deposit if multiple deposits are made on the same day). Alternately, the practitioner may use a source document other than bank statements when selecting the deposit dates for testing, such as a cash collection log, daily revenue report, receipt book, etc. Obtain supporting documentation for each of the 10 deposits and:
  - i. Observe that receipts are sequentially pre-numbered.
  - ii. Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.
  - iii. Trace the deposit slip total to the actual deposit per the bank statement.
  - iv. Observe that the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles from the collection location or the deposit is less than \$100 and the cash is stored securely in a locked safe or drawer).
  - v. Trace the actual deposit per the bank statement to the general ledger.

# 5) Non-Payroll Disbursements (excluding card purchases/payments, travel reimbursements, and petty cash purchases)

A. Obtain a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. Randomly select 5 locations (or all locations if less than 5).

**Results**: No exceptions were found as a result of this procedure.

- B. For each location selected under #5A above, obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employee job duties (if the agency has no written policies and procedures, inquire of employees about their job duties) and observe that job duties are properly segregated such that:
  - i. At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order/making the purchase.
  - ii. At least two employees are involved in processing and approving payments to vendors.
  - iii. The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files.
  - iv. Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments.
  - v. Only employees/officials authorized to sign checks approve the electronic disbursement (release) of funds, whether through automated clearinghouse (ACH), electronic funds transfers (EFT), wire transfer, or some other electronic means.

[Note: Findings related to controls that constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality) should not be reported.]

**Results**: No exceptions were found as a result of this procedure.

- C. For each location selected under #5A above, obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtain management's representation that the population is complete. Randomly select 5 disbursements for each location, obtain supporting documentation for each transaction, and:
  - i. Observe that the disbursement matched the related original itemized invoice and that supporting documentation indicates that deliverables included on the invoice were received by the entity.
  - ii. Observe that the disbursement documentation included evidence (e.g., initial/date, electronic logging) of segregation of duties tested under #5B, as applicable.

D. Using the entity's main operating account and the month selected in Bank Reconciliations procedure #3A, randomly select 5 non-payroll-related electronic disbursements (or all electronic disbursements if less than 5) and observe that each electronic disbursement was (a) approved by only those persons authorized to disburse funds (e.g., sign checks) per the entity's policy, and (b) approved by the required number of authorized signers per the entity's policy. Note: If no electronic payments were made from the main operating account during the month selected the practitioner should select an alternative month and/or account for testing that does include electronic disbursements.

**Results**: No exceptions were found as a result of this procedure.

## 6) Credit Cards/Debit Cards/Fuel Cards/P-Cards

A. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and P-cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.

**Results**: No exceptions were found as a result of this procedure.

- B. Using the listing prepared by management, randomly select 5 cards (or all cards if less than 5) that were used during the fiscal period. Randomly select one monthly statement or combined statement for each card (for a debit card, randomly select one monthly bank statement), obtain supporting documentation, and:
  - i. Observe that there is evidence that the monthly statement or combined statement and supporting documentation (e.g., original receipts for credit/debit card purchases, exception reports for excessive fuel card usage) was reviewed and approved, in writing (or electronically approved), by someone other than the authorized card holder.
    - [Note: Requiring such approval may constrain the legal authority of certain public officials (e.g., mayor of a Lawrason Act municipality); these instances should not be reported.]
  - ii. Observe that finance charges and late fees were not assessed on the selected statements.

**Results**: No exceptions were found as a result of this procedure.

C. Using the monthly statements or combined statements selected under #6B above, excluding fuel cards, randomly select 10 transactions (or all transactions if less than 10) from each statement, and obtain supporting documentation for the transactions (i.e., each card should have 10 transactions subject to testing). For each transaction, observe that it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only). For missing receipts, the practitioner should describe the nature of the transaction and note whether management had a compensating control to address missing receipts, such as a "missing receipt statement" that is subject to increased scrutiny.

**Results**: The testing performed over the attributes above noted no exceptions for procedure 6C(1) and 6C(2). Exception was noted for procedure 6C(3) as one of the transactions selected did not contain documentation of the individuals participating in the meals.

# 7) Travel and Travel-Related Expense Reimbursements (excluding card transactions)

- A. Obtain from management a listing of all travel and travel-related expense reimbursements during the fiscal period and management's representation that the listing or general ledger is complete. Randomly select 5 reimbursements, obtain the related expense reimbursement forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected:
  - i. If reimbursed using a per diem, observe that the approved reimbursement rate is no more than those rates established either by the State of Louisiana or the U.S. General Services Administration (www.gsa.gov).
  - ii. If reimbursed using actual costs, observe that the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased.
  - iii. Observe that each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by written policy (procedure #1A(vii).
  - iv. Observe that each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

**Results**: No exceptions were found as a result of this procedure.

## 8) Contracts

- A. Obtain from management a listing of all agreements/contracts for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period. Alternately, the practitioner may use an equivalent selection source, such as an active vendor list. Obtain management's representation that the listing is complete. Randomly select 5 contracts (or all contracts if less than 5) from the listing, excluding the practitioner's contract, and:
  - i. Observe that the contract was bid in accordance with the Louisiana Public Bid Law (e.g., solicited quotes or bids, advertised), if required by law.
  - ii. Observe that the contract was approved by the governing body/board, if required by policy or law (e.g., Lawrason Act, Home Rule Charter).
  - iii. If the contract was amended (e.g., change order), observe that the original contract terms provided for such an amendment and that amendments were made in compliance with the contract terms (e.g., if approval is required for any amendment, was approval documented).
  - iv. Randomly select one payment from the fiscal period for each of the 5 contracts, obtain the supporting invoice, agree the invoice to the contract terms, and observe that the invoice and related payment agreed to the terms and conditions of the contract.

# 9) Payroll and Personnel

A. Obtain a listing of employees and officials employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees or officials, obtain related paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates in the personnel files.

**Results**: No exceptions were found as a result of this procedure.

- B. Randomly select one pay period during the fiscal period. For the 5 employees or officials selected under #9A above, obtain attendance records and leave documentation for the pay period, and:
  - i. Observe that all selected employees or officials documented their daily attendance and leave (e.g., vacation, sick, compensatory). (Note: Generally, officials are not eligible to earn leave and do not document their attendance and leave. However, if the official is earning leave according to a policy and/or contract, the official should document his/her daily attendance and leave.)
  - ii. Observe that supervisors approved the attendance and leave of the selected employees or officials.
  - iii. Observe that any leave accrued or taken during the pay period is reflected in the entity's cumulative leave records.
  - iv. Observe that the rate paid to the employees or officials agree to the authorized salary/ pay rate found within the personnel file.

**Results**: No exceptions were found as a result of this procedure.

C. Obtain a listing of those employees or officials that received termination payments during the fiscal period and management's representation that the list is complete. Randomly select two employees or officials, obtain related documentation of the hours and pay rates used in management's termination payment calculations, and the entity policy on termination payments. Agree the hours to the employee or officials' cumulative leave records, agree the pay rates to the employee or officials' authorized pay rates in the employee or officials' personnel files, and agree the termination payment to entity policy.

**Results**: No exceptions were found as a result of this procedure.

D. Obtain management's representation that employer and employee portions of third-party payroll related amounts (e.g., payroll taxes, retirement contributions, health insurance premiums, garnishments, workers' compensation premiums, etc.) have been paid, and any associated forms have been filed, by required deadlines.

## 10) Ethics

- A. Using the 5 randomly selected employees/officials from procedure #9A under "Payroll and Personnel" above, obtain ethics documentation from management, and:
  - i. Observe that the documentation demonstrates each employee/official completed one hour of ethics training during the fiscal period.
  - ii. Observe that the entity maintains documentation which demonstrates each employee and official were notified of any changes to the entity's ethics policy during the fiscal period, as applicable.

**<u>Results</u>**: This procedure is not applicable to the Organization due to the entity being a not-for-profit organization.

B. Inquire and/or observe whether the agency has appointed an ethics designee as required by R.S. 42:1170.

**<u>Results</u>**: This procedure is not applicable to the Organization due to the entity being a not-for-profit organization.

## 11) Debt Service

A. Obtain a listing of bonds/notes and other debt instruments issued during the fiscal period and management's representation that the listing is complete. Select all debt instruments on the listing, obtain supporting documentation, and observe that State Bond Commission approval was obtained for each debt instrument issued as required by Article VII, Section 8 of the Louisiana Constitution.

**Results**: This procedure is not applicable to the Organization as it does not carry any public debt.

B. Obtain a listing of bonds/notes outstanding at the end of the fiscal period and management's representation that the listing is complete. Randomly select one bond/note, inspect debt covenants, obtain supporting documentation for the reserve balance and payments, and agree actual reserve balances and payments to those required by debt covenants (including contingency funds, short-lived asset funds, or other funds required by the debt covenants).

**<u>Results</u>**: This procedure is not applicable to the Organization as the Organization does not carry any public debt.

## 12) Fraud Notice

A. Obtain a listing of misappropriations of public funds and assets during the fiscal period and management's representation that the listing is complete. Select all misappropriations on the listing, obtain supporting documentation, and observe that the entity reported the misappropriation(s) to the legislative auditor and the district attorney of the parish in which the entity is domiciled as required by R.S. 24:523.

B. Observe that the entity has posted on its premises and website, the notice required by R.S. 24:523.1 concerning the reporting of misappropriation, fraud, waste, or abuse of public funds.

**Results**: No exceptions were found as a result of this procedure.

## 13) Information Technology Disaster Recovery/Business Continuity

- A. Perform the following procedures, verbally discuss the results with management, and report: "We performed the procedure and discussed the results with management."
  - i. Obtain and inspect the entity's most recent documentation that it has backed up its critical data (if no written documentation, inquire of personnel responsible for backing up critical data) and observe that such backup occurred within the past week. If backups are stored on a physical medium (e.g., tapes, CDs), observe evidence that backups are encrypted before being transported.
  - ii. Obtain and inspect the entity's most recent documentation that it has tested/verified that its backups can be restored (if no written documentation, inquire of personnel responsible for testing/verifying backup restoration) and observe evidence that the test/verification was successfully performed within the past 3 months.
  - iii. Obtain a listing of the entity's computers currently in use, and their related locations, and management's representation that the listing is complete. Randomly select 5 computers and observe while management demonstrates that the selected computers have current and active antivirus software and that the operating system and accounting system software in use are currently supported by the vendor.

Results: We performed the procedure and discussed the results with management.

B. Randomly select 5 terminated employees (or all terminated employees if less than 5) using the list of terminated employees obtained in procedure #9C. Observe evidence that the selected terminated employees have been removed or disabled from the network.

**Results**: No exceptions were found as a result of this procedure.

#### 14) Prevention of Sexual Harassment

A. Using the 5 randomly selected employees/officials from procedure #9A under "Payroll and Personnel" above, obtain sexual harassment training documentation from management, and observe that the documentation demonstrates each employee/official completed at least one hour of sexual harassment training during the calendar year.

**<u>Results</u>**: This procedure is not applicable to the Organization due to the entity being a not-for-profit organization.

B. Observe that the entity has posted its sexual harassment policy and complaint procedure on its website (or in a conspicuous location on the entity's premises if the entity does not have a website).

**<u>Results</u>**: This procedure is not applicable to the Organization due to the entity being a not-for-profit organization.

- C. Obtain the entity's annual sexual harassment report for the current fiscal period, observe that the report was dated on or before February 1<sup>st</sup>, and observe that it includes the applicable requirements of R.S. 42:344:
  - i. Number and percentage of public servants in the agency who have completed the training requirements;
  - ii. Number of sexual harassment complaints received by the agency;
  - iii. Number of complaints which resulted in a finding that sexual harassment occurred;
  - iv. Number of complaints in which the finding of sexual harassment resulted in discipline or corrective action; and
  - v. Amount of time it took to resolve each complaint.

**<u>Results</u>**: This procedure is not applicable to the Organization due to the entity being a not-for-profit organization.

We were engaged by the Organization to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on those C/C areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely to describe the scope of testing on those C/C areas identified in Louisiana Legislative Auditor's Statewide Agreed-Upon Procedures, and the results of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the Louisiana Legislative Auditor as a public document.

A Professional Accounting Corporation

Baton Rouge, LA June 22, 2023



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Ref: Management's Response to Statewide Agreed Upon Procedures (SAUPs)
Please find below Baton Rouge Area Chamber and The Greater Baton Rouge Economic
Partnership, Inc.'s (the Organization) responses to the SAUPs performed by LaPorte,
APAC for the period January 1, 2022 to December 31, 2022.
Credit, Debit, Fuel, P-Cards

1. The Organization did not retain adequate documentation of the individuals participating in meals for 1 of 43 credit card transactions selected for testing.

Management's Response:

Management agrees with the findings above. We incorporate procedures to ensure individuals participating in meals is documented on all applicable credit card receipts. This will be completed by December 31, 2023.

Baton Rouge Area Chamber and The Greater Baton Rouge Economic Partnership, Inc.

Adam Knapp, President and CEO