



**BOARD OF LIQUIDATION
CITY DEBT**

**New Orleans, Louisiana
ANNUAL STATEMENT**

DECEMBER 31, 2025

www.bolcd.com

**BOARD OF LIQUIDATION, CITY DEBT
NEW ORLEANS, LOUISIANA
ANNUAL STATEMENT
DECEMBER 31, 2025**

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CITY OF NEW ORLEANS
BOARD OF LIQUIDATION,
CITY DEBT
ANNUAL FINANCIAL REPORT

INTRODUCTORY SECTION

DECEMBER 31, 2025

RALPH W. JOHNSON
PRESIDENT

LYNES R. SLOSS
VICE PRESIDENT

TRACY DAVID MADISON
SECRETARY

ANH THUY NGUYEN
ASST. SECRETARY

MEMBERS OF BOARD

RALPH W. JOHNSON
CHADRICK KENNEDY
JULIUS E. KIMBROUGH, JR.
TODD O. McDONALD
LYNES R. SLOSS
AMY WOODFIN

Board of Liquidation, City Debt

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New Orleans, La. 70112

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LATOYA CANTRELL, EX OFFICIO
HELENA N. MORENO, EX OFFICIO
JEAN PAUL MORRELL, EX OFFICIO

January 2, 2026

President and Members
Council of the City of New Orleans
City Hall
New Orleans, Louisiana 70112

Ladies and Gentlemen:

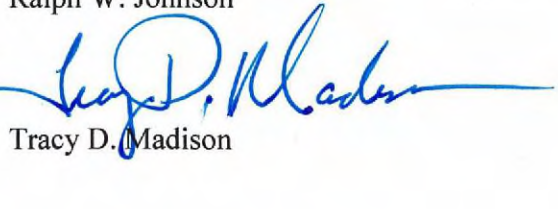
Under the provisions of the Constitution of Louisiana of 1921, made statutory by the Constitution of Louisiana of 1974, the Board of Liquidation, City Debt, is required to submit to the Council of the City of New Orleans an annual detailed report of all receipts and expenditures and all transactions of the Board of Liquidation, City Debt.

These transactions are reported for the twelve month period ending December 31, 2025, for the Bonded Debt administered by the Board of Liquidation, City Debt, for the accounts of the Sewerage and Water Board of New Orleans, the Audubon Commission of New Orleans, the Downtown Development District of New Orleans, the Garden District Security Tax District, Huntington Park Subdivision Improvement District, the Kingswood Subdivision Improvement District, the Lake Barrington Subdivision Improvement District, the Lake Bullard Neighborhood Improvement District, the Lake Carmel Subdivision Improvement District, the Lake Forest Estates Improvement District, the Lake Oaks Subdivision Improvement District, the McKendall Estates Neighborhood Improvement District, the Spring Lake Improvement District, the Touro-Bouligny Security District, the Twinbrook Security District, and the Upper Hurstville Security District.

Sincerely,



Ralph W. Johnson



Tracy D. Madison

**COMPOSITION AND AUTHORITY OF THE BOARD OF LIQUIDATION,
CITY DEBT**

The Board of Liquidation, City Debt, is a body corporate composed of six citizens of the City of New Orleans. Three ex-officio members, consisting of the Mayor and the two Councilmembers-at-Large, make up the board of nine members. The Board has exclusive control and direction of all matters relating to the bonded debt of the City of New Orleans.

OFFICERS OF THE BOARD

Ralph W. Johnson, President
Tracy David Madison, Secretary
Anh T. Nguyen, Assistant Secretary

COUNSEL

William R. Forrester, Jr. Esq.

MEMBERS OF THE BOARD

Ralph W. Johnson
Todd O. McDonald

Julius E. Kimbrough, Jr.
Chadrick Kennedy

Lynes R. Sloss
Amy Woodfin

LaToya Cantrell, Mayor
Helena N. Moreno, Councilmember at Large
Jean Paul Morrell, Councilmember at Large

Ex-Officio
Ex-Officio
Ex-Officio

**BOARD OF LIQUIDATION, CITY DEBT
MANAGEMENT’S DISCUSSION AND ANALYSIS (MD&A)
FOR THE YEAR ENDED DECEMBER 31, 2025**

Introduction

This Management’s Discussion and Analysis (MD&A) provides an objective and easily readable overview of the financial activities of the Board of Liquidation, City Debt (the “Board”) for the year ended December 31, 2025. It should be read together with the accompanying basic financial statements and notes. The Board prepares its statements on the Modified Cash Basis of accounting as prescribed by statute and administers a single custodial fiduciary fund used to collect and disburse resources for debt service activities on behalf of the City of New Orleans and other custodial entities.

Financial Highlights (2025 vs. 2024)

- Net position increased by \$6,470,912, rising from \$117,786,597 to \$124,257,509.
- Receipts were \$494,534,452, a decrease of \$177,565,874 from 2024.
- Disbursements were \$488,063,540, a decrease of \$242,138,708 from 2024.
- Assets totaled \$124,473,866, consisting of cash, money market instruments, and U.S. Treasury bills.
- Liabilities remained \$216,357, representing matured and unpaid coupons and bonds.
- The 2025 GO debt service millage was 14.5 mills, a reduction of 2.0 mills from 2024.
- Total debt administered at year-end was \$1,390,472,841 (2024: \$1,353,965,446).
- City GO bond ratings at December 31, 2025 were S&P A-, Fitch A-, and Moody’s A3.

Overview of the Financial Statements

This report includes: (1) the Statement of Assets, Liabilities, and Net Position—Modified Cash Basis; (2) the Statement of Receipts, Disbursements, and Changes in Net Position—Modified Cash Basis; and (3) the Notes to Financial Statements—Modified Cash Basis. As a custodial fiduciary fund, the Board reports resources that belong to other governments and are used for the administration of debt service responsibilities.

Condensed Financial Information

Assets: \$124,473,866 (2025) vs. \$118,002,954 (2024)

Liabilities: \$216,357 (both years)

Net Position: \$124,257,509 (2025) vs. \$117,786,597 (2024)

Receipts: \$494,534,452 (2025) vs. \$672,100,326 (2024)

Disbursements: \$488,063,540 (2025) vs. \$730,202,248 (2024)

Change in Net Position: \$6,470,912 (2025) vs. \$(58,101,922) (2024)

**BOARD OF LIQUIDATION, CITY DEBT
MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)
(Continued)
FOR THE YEAR ENDED DECEMBER 31, 2025**

Detailed Analyses of 2025 Results

Overall financial performance: Net position increased by \$6.47 million because disbursements declined more sharply than receipts relative to 2024.

Receipts: Receipts totaled \$494.53 million, consisting of:

- Ad valorem taxes – \$169.76 million (~34%)
- Bond proceeds – \$104.52 million (~21%)
- Debt service funds – \$212.21 million (~43%)
- Investment earnings – \$5.62 million (~1%)
- Other sources – \$2.42 million (<1%)

Disbursements: Totaled \$488.06 million:

- Debt service – \$292.28 million (~60%)
- Warrants – \$194.90 million (~40%)
- Other operating costs – <1%

Constraints on Net Position

Restricted for:

- Debt service – \$52,884,098
- Reserve funds – \$60,102,839
- Other governments – \$11,270,572

Long-Term Debt Administration

Administered outstanding obligations:

- City GO Bonds: \$670,315,000
- S&WB Drainage Bonds: \$19,065,000
- S&WB Sewerage Service Revenue Bonds: \$403,929,696
- LDEQ Revolving Loan: \$37,756,551
- Water Revenue Bonds: \$195,004,468
- Audubon Commission Bonds: \$39,160,000
- Downtown Development District Bonds: \$3,740,000
- Tax Credit Bond Loan: \$21,502,126

Total administered outstanding: \$1,390,472,841.

**BOARD OF LIQUIDATION, CITY DEBT
MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)
(Continued)
FOR THE YEAR ENDED DECEMBER 31, 2025**

Factors Affecting Debt Service and Millage

The 2025 GO millage was set at 14.5 mills. The Board's statutory mandate requires levying an ad valorem tax sufficient to fund scheduled GO debt service and related fees.

Currently Known Facts, Decisions, or Conditions (Expected to Affect Future Periods)

Based on the Board's 2026 budget adopted near the end of 2025, the recommended ad valorem tax levy for General Obligation debt service for 2026 is 14.5 mills, consistent with the 2025 levy. Management is not aware of any other currently known conditions expected to materially affect 2026 operations.

Contacting the Board

For additional information, contact the Board of Liquidation, City Debt, 1300 Perdido Street, Room 8E17, New Orleans, Louisiana 70112, or visit www.bolcd.com.

CITY OF NEW ORLEANS
BOARD OF LIQUIDATION,
CITY DEBT
ANNUAL FINANCIAL REPORT

FINANCIAL SECTION

DECEMBER 31, 2025

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KEITH T. HAMILTON, C.P.A.
(1932-2003)

LEROY P. LEGENDRE, C.P.A.
(Retired)

RENE G. GAUTREAU, C.P.A.
(1958-2019)

INDEPENDENT AUDITOR'S REPORT

President and Members
Board of Liquidation, City Debt
New Orleans, Louisiana

Opinion

We have audited the accompanying the financial statements of the fiduciary activities of the Board of Liquidation, City Debt (a blended component unit of the City of New Orleans), which comprise the Statement of Assets, Liabilities and Net Position–Modified Cash Basis as of December 31, 2025, and the related Statement of Receipts, Disbursements and Changes in Net Position–Modified Cash Basis for the year then ended, and the related Notes to Financial Statements–Modified Cash Basis, which collectively comprise the basic financial statements for the Board of Liquidation, City Debt.

In our opinion, the financial statements referred to above present fairly, in all material respects, the assets, liabilities, and net position of the fiduciary activities of the Board of Liquidation, City Debt as of December 31, 2025, and the receipts, disbursements and changes in net position for the year then ended in accordance with the modified cash basis of accounting as described in Note B.

Basis of Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Board of Liquidation, City Debt and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Basis of Accounting

We draw attention to Note B of the financial statements, which describes the basis of accounting. The financial statements are prepared on the modified cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to that matter.

**President and Members
Board of Liquidation, City Debt
New Orleans, Louisiana**

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the modified cash basis described in Note B; this includes determining that the modified cash basis of accounting is an acceptable basis for the preparation of the financial statements in the circumstances. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Board of Liquidation, City Debt's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Board of Liquidation, City Debt's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.

**President and Members
Board of Liquidation, City Debt
New Orleans, Louisiana**

- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Board of Liquidation, City Debt's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 5-7 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Board of Liquidation, City Debt's basic financial statements. The supplemental information section on pages 23-42 is presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplemental information section on pages 23-42 is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinion on the basic financial

**President and Members
Board of Liquidation, City Debt
New Orleans, Louisiana**

statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated March 23, 2026, on our consideration of the Board of Liquidation, City Debt's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Board of Liquidation, City Debt's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Board of Liquidation, City Debt's internal control over financial reporting and compliance.



Metairie, Louisiana
March 23, 2026

CITY OF NEW ORLEANS
BOARD OF LIQUIDATION,
CITY DEBT
ANNUAL FINANCIAL REPORT

BASIC FINANCIAL STATEMENTS

DECEMBER 31, 2025

BOARD OF LIQUIDATION, CITY DEBT
STATEMENT OF ASSETS, LIABILITIES
AND NET POSITION - MODIFIED CASH BASIS
FIDUCIARY FUND
DECEMBER 31, 2025

	<u>Custodial Funds</u>
<u>ASSETS</u>	
Cash	\$ 3,090,099
Money Market Accounts	20,080,612
U.S. Treasury Bills	101,303,155
<i>Total Assets</i>	<u><u>\$ 124,473,866</u></u>
 <u>LIABILITIES AND NET POSITION</u>	
LIABILITIES:	
Payable within one year:	
Interest payable	\$ 84,182
Principal payable	132,175
<i>Total Liabilities</i>	<u><u>216,357</u></u>
 NET POSITION:	
Restricted for:	
Debt service:	
Reserve funds	60,102,839
Debt service funds	52,884,098
Held for other governments	11,270,572
<i>Total Net Position</i>	<u><u>124,257,509</u></u>
<i>Total Liabilities and Net Position</i>	<u><u>\$ 124,473,866</u></u>

BOARD OF LIQUIDATION, CITY DEBT
STATEMENT OF RECEIPTS, DISBURSEMENTS AND
CHANGES IN NET POSITION - MODIFIED CASH BASIS
FIDUCIARY FUND
YEAR ENDED DECEMBER 31, 2025

	Custodial Funds
<u>RECEIPTS</u>	
Ad valorem taxes - Current year	\$ 160,664,417
Ad valorem taxes - Prior years	9,094,770
Bond proceeds - Cost of issuance	76,393
Bond proceeds - Reserve funds	7,275,524
Bond Proceeds - DEQ	11,035,420
Bond proceeds - WIFIA	86,134,190
Fee - Current year	1,098,127
Fee - Prior years	51,525
Revenue sharing - State of Louisiana	377,132
Debt service funds	212,212,514
Interest on investments	5,616,839
Excess reserve and debt service funds	897,601
<i>Total Receipts</i>	494,534,452
<u>DISBURSEMENTS</u>	
Interest on bonds	57,251,571
Interest - Tax Credit Bond Loan	473,659
Principal on bonds	227,733,000
Principal - Tax Credit Bond Loan	6,651,133
Administrative expenses - LADEQ	167,525
Warrants	194,901,269
Personnel services	617,255
Contractual services	96,403
Office expenses	33,554
Cost of issuance	76,393
Funds returned to City of New Orleans, Sewerage & Water Board, and Audubon Commission	61,778
<i>Total Disbursements</i>	488,063,540
Excess of Receipts Over Disbursements	6,470,912
Net Position at:	
Beginning of Year	117,786,597
End of Year	\$ 124,257,509

**BOARD OF LIQUIDATION, CITY DEBT
NOTES TO FINANCIAL STATEMENTS-MODIFIED CASH BASIS
DECEMBER 31, 2025**

A. General Information

The Board of Liquidation, City Debt (Board) is a blended component unit of the City of New Orleans (City). The Board has exclusive control and direction of all matters relating to the bonded debt of the City. Accordingly, all of the City's general obligation bonds and the limited tax bonds issued for the Sewerage & Water Board of New Orleans (S&WB), the Downtown Development District of New Orleans (DDD), and the Audubon Commission of New Orleans (AC) are sold by and through the Board. No bonds may be sold without approval of the Board.

All property taxes levied by the City and dedicated to the payment of outstanding general obligation are collected by the City and as required by law, paid over to the Board, day by day as collected. Such tax revenues are invested in fully secured money market accounts, certificates of deposit, and/or full faith and credit obligations of the U.S. Government until applied by the Board to the payment of principal and interest on outstanding bonds.

The Board annually determines the amount of Ad Valorem Tax millage necessary to be levied and collected by the City in the next fiscal year for the payment during such year of principal and interest on all outstanding general obligation bonds of the City and all such general obligation bonds proposed to be issued by the City in such year. This determination is based upon an analysis by the Board of the current and anticipated assessed value of taxable property in the City and current and anticipated cash reserves held by the Board. The assessed value of property in the City for each year is determined by the Orleans Parish Assessor and certified by the Louisiana Tax Commission as complying with the Louisiana Constitution of 1974. The annual determination of the necessary tax millage to service bonds of the City is adopted by resolution of the Board that is submitted to the City Council. The millage recommended by the Board is then levied by the City Council.

No general obligation bonds, special tax bonds, or revenue bonds of the agencies mentioned above may be issued by the City without the approval of the Board and the City Council.

The Board requires as a condition of such approval that:

- the reasonably anticipated property tax revenues of the City be adequate to service the proposed bond issue and all outstanding bonds of the City and to maintain reasonable reserves,
- the proposed bond issue complies with any applicable legal debt limitation, and
- the purposes for which the bonds are sold be capital in nature.

All new general obligation bond issuance must be approved by a majority of the voters in the City. Act 1 of 1994 by the Louisiana Legislature establishes the legal debt limit for the City. Act 4 of 1916, as amended, by the Louisiana Legislature and Article VI, Section 33 of the Louisiana Constitution of 1974 provides that the full faith and credit of the City are pledged for its general obligation bonds and the City is authorized to levy taxes upon all taxable property in the City without limitation of rate or amount sufficient to pay the principal and interest on such bonds as they mature.

BOARD OF LIQUIDATION, CITY DEBT
NOTES TO FINANCIAL STATEMENTS-MODIFIED CASH BASIS
(Continued)
DECEMBER 31, 2025

The Board issues bonds for the S&WB, the DDD, and the AC. Issued in the name of the City, these bonds are funded by the dedicated millage or water and sewer rates. The S&WB, the City Council, and the Board must approve the water and sewerage service rates necessary to fund any bonds. Ad Valorem Tax millage necessary to service special tax bonds is set by statute and levied by the City Council each year. Ad Valorem Tax millage necessary to service the general obligation bonded debt each year is determined by the Board and is levied by the City Council annually.

In addition, the Board also serves in a custodial capacity for the accounts of the:

- Sewerage & Water Board,
- Downtown Development District,
- Audubon Commission,
- Lake Forest Estates Improvement District (Lake Forest),
- Garden District Security Tax District (Garden District),
- Spring Lake Improvement District (Spring Lake),
- Lake Barrington Subdivision Improvement District (Lake Barrington),
- Lake Bullard Neighborhood Improvement District (Lake Bullard),
- Lake Carmel Subdivision Improvement District (Lake Carmel),
- Lake Oaks Subdivision Improvement District (Lake Oaks),
- Huntington Park Subdivision Improvement District (Huntington Park),
- McKendall Estates Neighborhood Improvement District (McKendall Estates),
- Upper Hurstville Security District (Upper Hurstville),
- Touro-Boulogny Security District (Touro-Boulogny),
- Kingswood Subdivision Improvement District (Kingswood), and
- Twinbrook Security District (Twinbrook).

Funds collected for these other governments are deposited in special accounts or invested in money market accounts, certificates of deposit, and/or full faith and credit obligations of the U.S. Government. The Board pays any expenditure made from these accounts as authorized by warrants and supporting resolutions of the various agencies.

B. Summary of Significant Accounting Policies

Fund Accounting

The Board maintains one fiduciary fund to account for its activities, the Custodial Fund. A custodial fund is used to account for assets held for other funds, governments, or individuals. In addition, the Accounts are organized and maintained by the Board as separate accounting entities for the purpose of attaining objectives in accordance with the various special restrictions, regulations, and limitations. Interfund eliminations have been made in the aggregation of this data.

BOARD OF LIQUIDATION, CITY DEBT
NOTES TO FINANCIAL STATEMENTS-MODIFIED CASH BASIS
(Continued)
DECEMBER 31, 2025

Basis of Presentation and Accounting

The Board of Liquidation, City Debt was established by Act No. 133, of the Acts of 1880. By this law, the Board is to provide a detailed report of its receipts and its disbursements. The Board was most recently continued under the Louisiana Revised Statutes Title 33. Accordingly, the Board's financial statements are prescribed by statute and their financial statements are prepared using a Special Purpose Framework, the Modified Cash Basis of accounting. The Modified Cash Basis of accounting is a basis of accounting other than generally accepted accounting principles. Under the Modified Cash Basis of accounting receipts are recognized when received rather than when earned and disbursements are recognized when disbursed rather than when they are compelled to be disbursed, except for matured and unpaid bonds and coupons which are reflected as liabilities when the fiduciary funds are compelled to be disbursed. Also, U.S. Treasury Bills are reflected at cost, not at fair value.

Net Position

Net position is reported as restricted when there are limitations imposed on their use either through enabling legislation or through external restrictions imposed by creditors, grantors, laws or regulations of other governments.

Net position for debt service is restricted by enabling legislation and is comprised of reserve funds, debt service funds, and amounts held for other governments. Reserve funds are restricted to pay debt service if pledged revenues are insufficient to satisfy the debt service requirements. Reserve fund requirements are stated in each government bond resolution. Debt service funds are restricted for the payment of debt service requirements. Issuers are required to make monthly deposits to assure the timely availability of sufficient funds for the payment of debt service requirements.

Estimates

The Board uses estimates and assumptions in preparing the financial statements that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

C. Custodial Credit Risk

Custodial credit risk is the risk that in the event of a bank failure the Board's deposits may not be returned. The Board's bank balance consists of cash and money market accounts. As of December 31, 2025, the total bank balance was covered by Federal Deposit Insurance or by collateral held by a third party in the Board's name as follows:

BOARD OF LIQUIDATION, CITY DEBT
NOTES TO FINANCIAL STATEMENTS-MODIFIED CASH BASIS
(Continued)
DECEMBER 31, 2025

	<u>Cash</u> <u>(\$)</u>	<u>Money Market Accounts</u> <u>(\$)</u>	<u>Total</u> <u>(\$)</u>
Insured	500,000	0	500,000
Collateralized	2,605,431	20,080,611	22,686,042
 Total bank balance	 <u>3,105,431</u>	 <u>20,080,611</u>	 <u>23,186,042</u>

D. U.S. Treasury Bills

U.S. Treasury Bills are presented at cost. The contractual maturities range from 28 to 116 days. Under the modified cash basis, fair value and related GASB 72 hierarchy disclosures are not applicable.

E. Net Position

Net Position consists of balances restricted for debt service and balances held for other governments.

Balances in net position restricted for debt service are:

<u>Fund</u>	<u>Reserve funds</u> <u>(\$)</u>	<u>Debt service funds</u> <u>(\$)</u>	<u>Total</u> <u>(\$)</u>
General Obligation	33,251,949	42,995,408	76,247,357
Sewerage and Water Board	26,619,860	9,883,711	36,503,571
Downtown Development District	231,030	4,979	236,009
Audubon Commission	0	0	0
 Total	 <u>60,102,839</u>	 <u>52,884,098</u>	 <u>112,986,937</u>

Balances in net position restricted for held for other governments are custodial funds that are not yet compelled to be disbursed consists of the following:

<u>Custodial Fund</u>	<u>Total</u> <u>(\$)</u>
S&WB	5,103,129
DDD	3,281,582
AC	14,177
Special Taxing Districts:	

**BOARD OF LIQUIDATION, CITY DEBT
NOTES TO FINANCIAL STATEMENTS-MODIFIED CASH BASIS
(Continued)
DECEMBER 31, 2025**

Custodial Fund	Total (\$)
Lake Forest	155,259
Garden District	1,092,436
Spring Lake	123,945
Lake Barrington	30,123
Lake Bullard	153,569
Lake Carmel	76,251
Lake Oaks	190,324
Huntington Park	58,811
McKendall Estates	62,488
Upper Hurstville	445,913
Touro-Bouligny	466,768
Kingswood	7,563
Twinbrook	8,234
	2,871,684
Total	11,270,572

F. Compensated Absences

All present employees of the Board are permitted to accumulate annual and sick leave. Upon termination of employment, an employee is paid for their accumulated annual leave based on their current hourly rate of pay, and for their accumulated sick leave on a formula basis. If termination is the result of retirement, the employee has the option of converting their accrued sick leave to additional years of service.

As described in Note B, the Board's financial statements are prepared on the modified cash basis of accounting; accordingly, the Board's liability for annual and sick leave is not reflected in the accompanying financial statements.

G. Pension Plan

Employees of the Board are covered under the City of New Orleans Municipal Employees' Retirement System, a cost-sharing multi-employer defined benefit pension plan (Plan). The Plan issues a publicly available financial report that includes financial statements and required supplementary information for the Plan. This report may be obtained by writing the Plan at:

City of New Orleans
Municipal Employees' Retirement System
1300 Perdido Street, Suite 1E12
New Orleans, Louisiana 70112

**BOARD OF LIQUIDATION, CITY DEBT
NOTES TO FINANCIAL STATEMENTS-MODIFIED CASH BASIS
(Continued)
DECEMBER 31, 2025**

Retirement benefits

Members hired prior to January 1, 2018:	
Normal Retirement Age:	5 years of service and age 65 30 years of service, regardless of age Any member whose age and service total 80 points
Normal Retirement Benefit:	2.5% of average compensation times creditable service for the first 25 years plus 4.0% of average compensation times creditable service thereafter
Average Annual Compensation:	Average annual compensation for the highest consecutive 60-month period. Compensation for purposes of calculating a pension is capped at \$330,000 per year
Early Retirement Provisions	10 years of service and age 60
Early Retirement Benefit:	Normal Retirement benefit, reduced by 3% per year prior to age 62
Members hired on or after January 1, 2018:	
Normal Retirement Age:	5 years of service and age 65 10 years of service and age 60 30 years of service, regardless of age
Normal Retirement Benefit:	2.5% of average compensation times creditable service
Average Annual Compensation:	Average annual compensation for the highest consecutive 60- month period. Compensation for purposes of calculating a pension is capped at \$150,000 per year, adjusted for inflation as determined by Trustees

If a member dies after retirement and before receiving the amount of the member's accumulated contributions in annuity payments, then the lump-sum balance of the member 's contributions is paid to the members beneficiary.

Disability benefits

Ordinary disability retirement benefits are awarded to active members with ten or more years of creditable service if a physician nominated by the board of trustees certifies that the member is mentally or physically totally incapacitated and that such is likely to be permanent.

The member receives a service retirement allowance, if eligible; otherwise, the member will receive a disability retirement allowance which will consist of:

1. An annuity which is the actuarial equivalent of the employee's accumulated contributions;
and

BOARD OF LIQUIDATION, CITY DEBT
NOTES TO FINANCIAL STATEMENTS-MODIFIED CASH BASIS
(Continued)
DECEMBER 31, 2025

2. An annual pension, which, together with (1), equals 75% of service allowance that would have been payable at age sixty-five, had a member continued in service to age sixty-five, computed on the average compensation.

Accidental disability retirement benefits are awarded to members whom the board of trustees finds has been totally and permanently incapacitated as a result of an accident sustained in service as a member and occurring while in performance of duty if a physician nominated by the board certifies that the member is mentally or physically totally incapacitated and that such is likely to be permanent.

The member receives a service retirement allowance, if eligible; otherwise, the member will receive an accidental disability retirement allowance which will consist of:

1. An annuity which is the actuarial equivalent of the employee's accumulated contributions; and
2. An annual pension equal to the difference between his annuity and 65% of earnable compensation for the year preceding the date of the accident.

Medical examinations are required every three years for those disability retirees under age sixty. Accidental disability benefits are offset by Workmen's Compensation payments, if any.

Survivor benefits

Upon the death of a member during active service, the member's accumulated plan contributions are paid to the member's beneficiary. In addition, if a member has three years of creditable service, an additional lump sum benefit equal to 25% of the member's preceding year's base earnings plus 5% of earnings for each additional year of creditable service (benefit not to exceed compensation *made before death*) is paid. Also, if at the date of death, the member was eligible for retirement and leaves a surviving spouse, the surviving spouse shall *be* eligible to elect either Option 2 or lump sum refund of employee's contributions. If, at date of death, the member was ineligible for retirement, but was at least fifty-five years of age and had ten or *more* years of creditable service or was under age fifty-five and had at least twenty years of creditable service, then the surviving spouse may elect to receive benefits equal to an actuarially reduced amount based upon the members' age and years of creditable service. The benefit will cease when surviving spouse reaches age of eligibility for Social Security. Any death benefit will be offset by Worker's Compensation benefits.

Optional forms of benefits

1. If a member dies before receiving, in annuity payments, the value of his annuity at the time of his retirement, then the balance is payable to his beneficiary.
2. 100% survivor's benefits - reduced retirement benefit continued to the beneficiary at the member's death. If the spouse predeceases the retiree, the benefit reverts back to the maximum amount.
3. 50% survivor's benefits - 50% of reduced retirement benefit continued to the beneficiary at the member's death. If the spouse predeceases the retiree, the benefit reverts to the maximum amount.

BOARD OF LIQUIDATION, CITY DEBT
NOTES TO FINANCIAL STATEMENTS-MODIFIED CASH BASIS
(Continued)
DECEMBER 31, 2025

4. Other benefits of equal actuarial value may be available upon approval of the board of trustees.

Withdrawal from Service

Upon withdrawal from service, members are entitled to:

1. Effective January 1, 2002, a member who separates with five years of creditable service may allow his accumulated contributions to remain on deposit and service retirement allowance to begin as early as age sixty-five.
2. Prior to January 1, 2002, a member who separated with ten years of creditable service may allow accumulated contributions to remain on deposit and service retirement allowance to begin as early as age sixty (subject to reduction if retirement is elected before age sixty-two). If death occurs before retirement, accumulated contributions are returned with interest.
3. Upon withdrawal without five years of creditable service, the member is entitled to return of accumulated contributions with interest or may allow contributions to remain on deposit for maximum of five years. In the case of employee's death, then accumulated contribution plus interest are paid to the member's beneficiary.
4. If a member re-enters after receipt of refund and continues service thereafter for at least six months, the member may repay the amount of refund plus the amount of employer contributions, with compound interest, to receive prior creditable service again.

Deferred Retirement Option Plan (DROP)

In lieu of receiving a service retirement allowance, any member of the Retirement System who has more than sufficient service for a regular service retirement may elect to participate in the DROP program. However, members who commenced employment after January 1, 2018 and members with less than ten years of service as of January 1, 2018 cannot exceed three years. Other members may participate for up to five years. Effective the date of participation in DROP, the member stops contributing to and earning benefits in the system; employer contributions also end, and the retirement benefit begins being paid into the member's DROP account.

Interest is earned on the DROP account at an annual rate set by the board of trustees. Members of the DROP receive cost of living increases, as they would have received as a retiree. Upon termination of employment at the end of the specified period of DROP participation, the DROP account is paid out. After the DROP period ends and upon continued or re-employment, the member may resume contributions and earn a supplemental benefit based on current covered compensation. If at the end of DROP participation, the member does not terminate employment, payments in DROP shall cease and no further interest shall be earned or credited to the account. Payments shall not be made until employment is terminated.

Cost of Living Adjustments

Cost of living provisions for the Retirement System allows the board of trustees to provide an annual cost of living increase. The board of trustees retains trust earnings or gains in excess of an average 3.5% to provide cost of living increases in benefits to retirees (past or future) not to exceed 3% of the initial benefit per each year of retirement, provided that the Retirement

BOARD OF LIQUIDATION, CITY DEBT
NOTES TO FINANCIAL STATEMENTS-MODIFIED CASH BASIS
(Continued)
DECEMBER 31, 2025

System's funded ratio is at least 95%. Such benefit shall be awarded and paid only when funds are available from this source as determined by the board of trustees.

Contributions (Employer)

Contribution requirements for all employers are determined on the basis of regular interest and mortality tables adopted by the board of trustees, and additional percentage of earnable compensation, known as "Accrued Liability Contributions", determined by an actuary on basis of the amortization period adopted by the board of trustees. The Board was required to contribute 17.45% from January 1, 2025 through December 31, 2025 of annual covered payroll. Employees are required to contribute 6% of their annual pay. The Retirement System does not receive non-employer contributions. During the year, the Board's contribution to the Plan was \$53,572. These disbursements are included in 'Personnel Services' in the accompanying financial statements.

As described in Note B, the Board's financial statements are prepared on the modified cash basis of accounting; accordingly, the Board's pension related assets, deferred outflows of resources, liabilities, and deferred inflows of resources associated with any net pension liabilities are not reflected in the accompanying financial statements.

H. Bond Sales

The bond sale during the year ending December 31, 2025, is as follows:

\$4,593,676 Water Revenue Bonds (DHH), Series 2025, at 0% interest rate, maturing December 1, 2056, and delivered December 19, 2025. Proceeds received were \$76,393. The issue is a draw-down structure and that cash receipts recognized reflect amounts received to date.

I. Subsequent Events

Subsequent events have been evaluated through March 23, 2026, which is the date the financial statements were available to be issued.

CITY OF NEW ORLEANS
BOARD OF LIQUIDATION,
CITY DEBT
ANNUAL FINANCIAL REPORT

SUPPLEMENTAL INFORMATION

DECEMBER 31, 2025

BOARD OF LIQUIDATION, CITY DEBT
 COMBINING SCHEDULE OF ASSETS, LIABILITIES
 AND NET POSITION - MODIFIED CASH BASIS
 DECEMBER 31, 2025

	Account of Debt Administration	Account of Sewerage & Water Board
<u>ASSETS</u>		
Cash	\$ 831,175	\$ 2,153,347
Money Market Accounts	13,465,168	2,949,782
U.S. Treasury Bills	98,906,951	0
<i>Total Assets</i>	\$ 113,203,294	\$ 5,103,129
 <u>LIABILITIES AND NET POSITION</u>		
LIABILITIES:		
Payable within one year:		
Interest payable	\$ 84,182	\$ 0
Principal payable	132,175	0
<i>Total Liabilities</i>	216,357	0
 NET POSITION:		
Restricted for:		
Debt service:		
Reserve funds	60,102,839	0
Debt service funds	52,884,098	0
Held for other governments	0	5,103,129
<i>Total Net Position</i>	112,986,937	5,103,129
<i>Total Liabilities and Net Position</i>	\$ 113,203,294	\$ 5,103,129

Account of Downtown Development District	Account of Audubon Commission	Accounts of Special Taxing Districts	Total
\$ 91,400	\$ 14,177	\$ 0	\$ 3,090,099
3,190,182	0	475,480	20,080,612
0	0	2,396,204	101,303,155
<u>\$ 3,281,582</u>	<u>\$ 14,177</u>	<u>\$ 2,871,684</u>	<u>\$ 124,473,866</u>

\$ 0	\$ 0	\$ 0	\$ 84,182
0	0	0	132,175
<u>0</u>	<u>0</u>	<u>0</u>	<u>216,357</u>

0	0	0	60,102,839
0	0	0	52,884,098
3,281,582	14,177	2,871,684	11,270,572
<u>3,281,582</u>	<u>14,177</u>	<u>2,871,684</u>	<u>124,257,509</u>
<u>\$ 3,281,582</u>	<u>\$ 14,177</u>	<u>\$ 2,871,684</u>	<u>\$ 124,473,866</u>

BOARD OF LIQUIDATION, CITY DEBT
ACCOUNT OF DEBT ADMINISTRATION
COMBINING SCHEDULE OF ASSETS, LIABILITIES AND NET POSITION - MODIFIED CASH BASIS
DECEMBER 31, 2025

	General Obligation Bonds	Drainage System Bonds 9 mill	Water Revenue Bonds
<u>ASSETS</u>			
Cash	\$ 694,354	\$ 23,905	\$ 8,357
Money Market Accounts	3,332,660	0	3,381,752
U.S. Treasury Bills	72,305,462	0	5,597,786
<i>Total Assets</i>	\$ 76,332,476	\$ 23,905	\$ 8,987,895
 <u>LIABILITIES AND NET POSITION</u>			
Liabilities:			
Interest payable	\$ 36,819	\$ 5,755	\$ 2,505
Principal payable	48,300	18,150	5,000
<i>Total Liabilities</i>	85,119	23,905	7,505
Net Position:			
Restricted for:			
Debt service:			
Reserve funds	33,251,949	0	5,599,000
Debt service funds	42,995,408	0	3,381,390
<i>Total Net Position</i>	76,247,357	0	8,980,390
<i>Total Liabilities and Net Position</i>	\$ 76,332,476	\$ 23,905	\$ 8,987,895

Sewerage Service Revenue Bonds	Sewerage & Water Board Matured Bonds	Audubon Commission Bonds	Downtown Development District Tax Bonds	Defeased Bonds	Total
\$ 8,417	\$ 35,362	\$ 710	\$ 2,124	\$ 57,946	\$ 831,175
6,516,871	0	0	233,885	0	13,465,168
21,003,703	0	0	0	0	98,906,951
<u>\$ 27,528,991</u>	<u>\$ 35,362</u>	<u>\$ 710</u>	<u>\$ 236,009</u>	<u>\$ 57,946</u>	<u>\$ 113,203,294</u>
\$ 810	\$ 10,362	\$ 710	\$ 0	\$ 27,221	\$ 84,182
5,000	25,000	0	0	30,725	132,175
<u>5,810</u>	<u>35,362</u>	<u>710</u>	<u>0</u>	<u>57,946</u>	<u>216,357</u>
21,020,860	0	0	231,030	0	60,102,839
6,502,321	0	0	4,979	0	52,884,098
<u>27,523,181</u>	<u>0</u>	<u>0</u>	<u>236,009</u>	<u>0</u>	<u>112,986,937</u>
<u>\$ 27,528,991</u>	<u>\$ 35,362</u>	<u>\$ 710</u>	<u>\$ 236,009</u>	<u>\$ 57,946</u>	<u>\$ 113,203,294</u>

BOARD OF LIQUIDATION, CITY DEBT
ACCOUNT OF SEWERAGE & WATER BOARD OF NEW ORLEANS
COMBINING SCHEDULE OF ASSETS, LIABILITIES AND
NET POSITION - MODIFIED CASH BASIS
DECEMBER 31, 2025

	Construction & Extension Fund 2 mill	Drainage System Fund 3 mill	Drainage System Fund 6 mill
<u>ASSETS</u>			
Cash	\$ 224	\$ 114,990	\$ 887,874
Money Market Accounts	0	551,907	647,992
<i>Total Assets</i>	\$ 224	\$ 666,897	\$ 1,535,866
 <u>NET POSITION</u>			
Net Position:			
Restricted for:			
Held for other governments	\$ 224	\$ 666,897	\$ 1,535,866
<i>Total Net Position</i>	\$ 224	\$ 666,897	\$ 1,535,866

Drainage System Fund 9 mill	Drainage System Bond Proceeds	Water Revenue Bond Proceeds	Sewerage Service Revenue Bond Proceeds	Total
\$ 179,893	\$ 42	\$ 237,693	\$ 732,631	\$ 2,153,347
763,742	986,141	0	0	2,949,782
<u>\$ 943,635</u>	<u>\$ 986,183</u>	<u>\$ 237,693</u>	<u>\$ 732,631</u>	<u>\$ 5,103,129</u>
<u>\$ 943,635</u>	<u>986,183</u>	<u>\$ 237,693</u>	<u>\$ 732,631</u>	<u>\$ 5,103,129</u>
<u>\$ 943,635</u>	<u>\$ 986,183</u>	<u>\$ 237,693</u>	<u>\$ 732,631</u>	<u>\$ 5,103,129</u>

BOARD OF LIQUIDATION, CITY DEBT
ACCOUNT OF DOWNTOWN DEVELOPMENT DISTRICT OF NEW ORLEANS
COMBINING SCHEDULE OF ASSETS AND
NET POSITION - MODIFIED CASH BASIS
DECEMBER 31, 2025

	Special Tax Fund	DDD Bond Proceeds	Total
<u>ASSETS</u>			
Cash	\$ 50,576	\$ 40,824	\$ 91,400
Money Market Accounts	1,324,731	1,865,451	3,190,182
<i>Total Assets</i>	\$ 1,375,307	\$ 1,906,275	\$ 3,281,582
 <u>NET POSITION</u>			
Net Position:			
Restricted for:			
Held for other governments	\$ 1,375,307	\$ 1,906,275	\$ 3,281,582
<i>Total Net Position</i>	\$ 1,375,307	\$ 1,906,275	\$ 3,281,582

BOARD OF LIQUIDATION, CITY DEBT
ACCOUNT OF AUDUBON COMMISSION OF NEW ORLEANS
COMBINING SCHEDULE OF ASSETS AND
NET POSITION - MODIFIED CASH BASIS
DECEMBER 31, 2025

	Aquarium Tax Fund	Special Tax Fund	Limited Tax Fund	Total
<u>ASSETS</u>				
Cash	\$ 464	\$ 62	\$ 13,651	\$ 14,177
<i>Total Assets</i>	\$ 464	\$ 62	\$ 13,651	\$ 14,177
 <u>NET POSITION</u>				
Net Position:				
Restricted for:				
Held for other governments	\$ 464	\$ 62	\$ 13,651	\$ 14,177
<i>Total Net Position</i>	\$ 464	\$ 62	\$ 13,651	\$ 14,177

BOARD OF LIQUIDATION, CITY DEBT
 ACCOUNTS OF SPECIAL TAXING DISTRICTS OF NEW ORLEANS
 COMBINING SCHEDULE OF ASSETS AND
 NET POSITION - MODIFIED CASH BASIS
 DECEMBER 31, 2025

	Garden District Security Tax District	Huntington Park Subdivision Improvement District	Kingswood Subdivision Improvement District	Lake Barrington Subdivision Improvement District	Lake Bullard Neighborhood Improvement District	Lake Carmel Subdivision Improvement District
ASSETS						
Money Market Accounts	\$ 93,567	\$ 58,811	\$ 7,563	\$ 30,123	\$ 3,979	\$ 76,251
U.S. Treasury Bills	998,869	0	0	0	149,590	0
<i>Total Assets</i>	<u>\$ 1,092,436</u>	<u>\$ 58,811</u>	<u>\$ 7,563</u>	<u>\$ 30,123</u>	<u>\$ 153,569</u>	<u>\$ 76,251</u>
NET POSITION						
Restricted for:						
Held for other governments	\$ 1,092,436	\$ 58,811	\$ 7,563	\$ 30,123	\$ 153,569	\$ 76,251
<i>Total Net Position</i>	<u>\$ 1,092,436</u>	<u>\$ 58,811</u>	<u>\$ 7,563</u>	<u>\$ 30,123</u>	<u>\$ 153,569</u>	<u>\$ 76,251</u>

Lake Forest Estates Improvement District	Lake Oaks Subdivision Improvement District	McKendall Estates Neighborhood Improvement District	Spring Lake Improvement District	Touro-Boulogny Security District	Twinbrook Security District	Upper Hurstville Security District	Total
\$ 5,669	\$ 40,734	\$ 62,488	\$ 24,218	\$ 17,834	\$ 8,234	\$ 46,009	\$ 475,480
149,590	149,590	0	99,727	448,934	0	399,904	2,396,204
<u>\$ 155,259</u>	<u>\$ 190,324</u>	<u>\$ 62,488</u>	<u>\$ 123,945</u>	<u>\$ 466,768</u>	<u>\$ 8,234</u>	<u>\$ 445,913</u>	<u>\$ 2,871,684</u>
\$ 155,259	\$ 190,324	\$ 62,488	\$ 123,945	\$ 466,768	\$ 8,234	\$ 445,913	\$ 2,871,684
<u>\$ 155,259</u>	<u>\$ 190,324</u>	<u>\$ 62,488</u>	<u>\$ 123,945</u>	<u>\$ 466,768</u>	<u>\$ 8,234</u>	<u>\$ 445,913</u>	<u>\$ 2,871,684</u>

BOARD OF LIQUIDATION, CITY DEBT
ACCOUNT OF DEBT ADMINISTRATION
SEWERAGE & WATER BOARD MATURED BONDS
COMBINING SCHEDULE OF ASSETS AND LIABILITIES - MODIFIED CASH BASIS
DECEMBER 31, 2025

	Sewerage, Water & Drainage Bonds 2 mill *	Drainage System Bonds 3 mill	Drainage System Bonds 6 mill	Total
<u>ASSETS</u>				
Cash	\$ 30,243	\$ 5,039	\$ 80	\$ 35,362
<i>Total Assets</i>	<u>\$ 30,243</u>	<u>\$ 5,039</u>	<u>\$ 80</u>	<u>\$ 35,362</u>
<u>LIABILITIES</u>				
Interest payable	\$ 10,243	\$ 39	\$ 80	\$ 10,362
Principal payable	20,000	5,000	0	25,000
<i>Total Liabilities</i>	<u>\$ 30,243</u>	<u>\$ 5,039</u>	<u>\$ 80</u>	<u>\$ 35,362</u>

* Tax expired December 31, 1991.

BOARD OF LIQUIDATION, CITY DEBT
ACCOUNT OF DEBT ADMINISTRATION
DEFEASED BONDS
COMBINING SCHEDULE OF ASSETS, LIABILITIES AND NET POSITION - MODIFIED CASH BASIS
DECEMBER 31, 2025

	General Obligation Bonds	Sewerage Service Revenue Bonds	Water Revenue Bonds	Audubon Commission Improve- ment Bonds	Total
<u>ASSETS</u>					
Cash	\$ 33,612	\$ 14,320	\$ 7,795	\$ 2,219	\$ 57,946
<i>Total Assets</i>	<u>\$ 33,612</u>	<u>\$ 14,320</u>	<u>\$ 7,795</u>	<u>\$ 2,219</u>	<u>\$ 57,946</u>
<u>LIABILITIES AND NET POSITION</u>					
Liabilities:					
Interest payable	\$ 15,422	\$ 1,785	\$ 7,795	\$ 2,219	\$ 27,221
Principal payable	18,190	12,535	0	0	30,725
<i>Total Liabilities</i>	<u>33,612</u>	<u>14,320</u>	<u>7,795</u>	<u>2,219</u>	<u>57,946</u>
Net Position	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Total Liabilities and Net Position</i>	<u>\$ 33,612</u>	<u>\$ 14,320</u>	<u>\$ 7,795</u>	<u>\$ 2,219</u>	<u>\$ 57,946</u>

BOARD OF LIQUIDATION, CITY DEBT
 COMBINING SCHEDULE OF RECEIPTS, DISBURSEMENTS AND
 CHANGES IN NET POSITION - MODIFIED CASH BASIS
 YEAR ENDED DECEMBER 31, 2025

	Account of Debt Administration	Account of Sewerage & Water Board
<u>RECEIPTS</u>		
Ad valorem taxes - Current year	\$ 71,233,791	\$ 70,020,669
Ad valorem taxes - Prior years	4,441,677	3,799,103
Bond proceeds - Cost of issuance	76,393	0
Bond proceeds - Reserve funds	7,275,524	0
Bond Proceeds - DEQ	0	11,035,420
Bond proceeds - WIFIA	0	86,134,190
Fee - Current year	0	0
Fee - Prior years	0	0
Revenue sharing - State of Louisiana	0	377,132
Debt service funds	212,212,514	0
Interest on investments	4,473,746	845,250
Excess reserve and debt service funds	0	889,742
<i>Total Receipts</i>	299,713,645	173,101,506
<u>DISBURSEMENTS</u>		
Interest on bonds	57,251,571	0
Interest on bonds - Tax Credit Bond Loan	473,659	0
Principal on bonds	227,733,000	0
Principal on bonds - Tax Credit Bond Loan	6,651,133	0
Administrative expenses - LADEQ	167,525	0
Warrants	0	176,924,085
Personnel services	617,255	0
Contractual services	96,403	0
Office expenses	33,554	0
Cost of Issuance	76,393	0
Funds returned to City of New Orleans, Sewerage & Water Board, and Audubon Commission	61,778	0
<i>Total Disbursements</i>	293,162,271	176,924,085
Excess of Receipts Over (Under) Disbursements	6,551,374	(3,822,579)
<u>OTHER SOURCES (USES)</u>		
Transfers in (out)	13,560,255	(10,112,610)
<i>Total Other Sources (Uses)</i>	13,560,255	(10,112,610)
Changes in Net Position	20,111,629	(13,935,189)
Net Position at:		
Beginning of Year	92,875,308	19,038,318
End of Year	\$ 112,986,937	\$ 5,103,129

Account of Downtown Development District	Account of Audubon Commission	Accounts of Special Taxing Districts	Total
\$ 9,527,044	\$ 8,569,681	\$ 1,313,232	\$ 160,664,417
319,137	472,052	62,801	9,094,770
0	0	0	76,393
0	0	0	7,275,524
0	0	0	11,035,420
0	0	0	86,134,190
0	0	1,098,127	1,098,127
0	0	51,525	51,525
0	0	0	377,132
0	0	0	212,212,514
173,392	0	124,451	5,616,839
7,859	0	0	897,601
<u>10,027,432</u>	<u>9,041,733</u>	<u>2,650,136</u>	<u>494,534,452</u>
0	0	0	57,251,571
0	0	0	473,659
0	0	0	227,733,000
0	0	0	6,651,133
0	0	0	167,525
9,046,362	6,555,500	2,375,322	194,901,269
0	0	0	617,255
0	0	0	96,403
0	0	0	33,554
0	0	0	76,393
0	0	0	61,778
<u>9,046,362</u>	<u>6,555,500</u>	<u>2,375,322</u>	<u>488,063,540</u>
981,070	2,486,233	274,814	6,470,912
(973,795)	(2,473,850)	0	0
<u>(973,795)</u>	<u>(2,473,850)</u>	<u>0</u>	<u>0</u>
7,275	12,383	274,814	6,470,912
<u>3,274,307</u>	<u>1,794</u>	<u>2,596,870</u>	<u>117,786,597</u>
<u>\$ 3,281,582</u>	<u>\$ 14,177</u>	<u>\$ 2,871,684</u>	<u>\$ 124,257,509</u>

BOARD OF LIQUIDATION, CITY DEBT
ACCOUNT OF DEBT ADMINISTRATION
COMBINING SCHEDULE OF RECEIPTS, DISBURSEMENTS AND
CHANGES IN NET POSITION - MODIFIED CASH BASIS
YEAR ENDED DECEMBER 31, 2025

	General Obligation Bonds	Drainage System Bonds 9 mill
<u>RECEIPTS</u>		
Ad valorem taxes - Current year	\$ 71,233,791	\$ 0
Ad valorem taxes - Prior years	4,441,677	0
Bond proceeds - Cost of issuance	0	0
Bond proceeds - Reserve funds	0	0
Debt service funds	0	0
Interest on investments	4,473,746	0
<i>Total Receipts</i>	80,149,214	0
<u>DISBURSEMENTS</u>		
Interest on bonds	33,528,897	1,127,610
Interest on bonds - Tax Credit Bond Loan	0	0
Principal on bonds	32,975,000	8,985,000
Principal on bonds - Tax Credit Bond Loan	0	0
Administrative Expenses - LADEQ	0	0
Personnel services	617,255	0
Contractual services	96,403	0
Office expenses	33,554	0
Cost of Issuance	0	0
Funds returned to City of New Orleans, Sewerage & Water Board, and Audubon Commission	0	0
<i>Total Disbursements</i>	67,251,109	10,112,610
Excess of Receipts Over (Under) Disbursements	12,898,105	(10,112,610)
<u>OTHER SOURCES (USES)</u>		
Transfers in (out)	0	10,112,610
<i>Total Other Sources (Uses)</i>	0	10,112,610
Changes in Net Position	12,898,105	0
Net Position at:		
Beginning of Year	63,349,252	0
End of Year	\$ 76,247,357	\$ 0

Water Revenue Bonds	Sewerage Service Revenue Bonds	Audubon Commission Bonds	Downtown Development District Tax Bonds	Defeased Bonds	Total
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 71,233,791
0	0	0	0	0	4,441,677
76,393	0	0	0	0	76,393
0	7,275,524	0	0	0	7,275,524
12,738,781	26,917,483	0	0	172,556,250	212,212,514
0	0	0	0	0	4,473,746
<u>12,815,174</u>	<u>34,193,007</u>	<u>0</u>	<u>0</u>	<u>172,556,250</u>	<u>299,713,645</u>
5,363,660	9,297,509	1,668,850	78,795	6,186,250	57,251,571
0	473,659	0	0	0	473,659
7,375,000	10,328,000	805,000	895,000	166,370,000	227,733,000
0	6,651,133	0	0	0	6,651,133
0	167,525	0	0	0	167,525
0	0	0	0	0	617,255
0	0	0	0	0	96,403
0	0	0	0	0	33,554
76,393	0	0	0	0	76,393
10,088	51,592	0	98	0	61,778
<u>12,825,141</u>	<u>26,969,418</u>	<u>2,473,850</u>	<u>973,893</u>	<u>172,556,250</u>	<u>293,162,271</u>
(9,967)	7,223,589	(2,473,850)	(973,893)	0	6,551,374
0	0	2,473,850	973,795	0	13,560,255
0	0	2,473,850	973,795	0	13,560,255
(9,967)	7,223,589	0	(98)	0	20,111,629
8,990,357	20,299,592	0	236,107	0	92,875,308
<u>\$ 8,980,390</u>	<u>\$ 27,523,181</u>	<u>\$ 0</u>	<u>\$ 236,009</u>	<u>\$ 0</u>	<u>\$ 112,986,937</u>

BOARD OF LIQUIDATION, CITY DEBT
ACCOUNT OF SEWERAGE & WATER BOARD OF NEW ORLEANS
COMBINING SCHEDULE OF RECEIPTS, DISBURSEMENTS AND
CHANGES IN NET POSITION - MODIFIED CASH BASIS
YEAR ENDED DECEMBER 31, 2025

	Construction & Extension Fund 2 mill	Drainage System Fund 3 mill	Drainage System Fund 6 mill
<u>RECEIPTS</u>			
Ad valorem taxes - Current year	\$ 0	\$ 19,247,184	\$ 20,327,938
Ad valorem taxes - Prior years	136	1,043,650	1,104,264
Bond proceeds - DEQ	0	0	0
Bond Proceeds - WIFIA	0	0	0
Revenue sharing - State of Louisiana	0	377,132	0
Interest on investments	0	37,537	136,466
Excess reserve and debt service funds	0	0	0
<i>Total Receipts</i>	136	20,705,503	21,568,668
<u>DISBURSEMENTS</u>			
Warrants	0	20,293,677	20,183,472
<i>Total Disbursements</i>	0	20,293,677	20,183,472
Excess of Receipts Over (Under) Disbursements	136	411,826	1,385,196
<u>OTHER SOURCES (USES)</u>			
Transfers in (out)	0	0	0
<i>Total Other Sources (Uses)</i>	0	0	0
Changes in Net Position	136	411,826	1,385,196
Net Position at:			
Beginning of Year	88	255,071	150,670
End of Year	\$ 224	\$ 666,897	\$ 1,535,866

Drainage System Fund 9 mill	Drainage System Bond Proceeds	Water Revenue Bond Proceeds	Sewerage Service Revenue Bond Proceeds	Total
\$ 30,445,547	\$ 0	\$ 0	\$ 0	\$ 70,020,669
1,651,053	0	0	0	3,799,103
0	0	0	11,035,420	11,035,420
0	0	0	86,134,190	86,134,190
0	0	0	0	377,132
280,282	358,750	0	32,215	845,250
0	0	237,693	652,049	889,742
<u>32,376,882</u>	<u>358,750</u>	<u>237,693</u>	<u>97,853,874</u>	<u>173,101,506</u>
21,500,307	15,136,133	308,369	99,502,127	176,924,085
<u>21,500,307</u>	<u>15,136,133</u>	<u>308,369</u>	<u>99,502,127</u>	<u>176,924,085</u>
10,876,575	(14,777,383)	(70,676)	(1,648,253)	(3,822,579)
(10,112,610)	0	0	0	(10,112,610)
<u>(10,112,610)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>(10,112,610)</u>
763,965	(14,777,383)	(70,676)	(1,648,253)	(13,935,189)
179,670	15,763,566	308,369	2,380,884	19,038,318
<u>\$ 943,635</u>	<u>\$ 986,183</u>	<u>\$ 237,693</u>	<u>\$ 732,631</u>	<u>\$ 5,103,129</u>

BOARD OF LIQUIDATION, CITY DEBT
ACCOUNT OF DOWNTOWN DEVELOPMENT DISTRICT OF NEW ORLEANS
COMBINING SCHEDULE OF RECEIPTS, DISBURSEMENTS AND
CHANGES IN NET POSITION - MODIFIED CASH BASIS
YEAR ENDED DECEMBER 31, 2025

	Special Tax Fund	DDD Bond Proceeds	Total
<u>RECEIPTS</u>			
Ad valorem taxes - Current year	\$ 9,527,044	\$ 0	\$ 9,527,044
Ad valorem taxes - Prior years	319,137	0	319,137
Interest on investments	112,341	61,051	173,392
Excess reserve and debt service funds	0	7,859	7,859
<i>Total Receipts</i>	9,958,522	68,910	10,027,432
 <u>DISBURSEMENTS</u>			
Warrants	9,046,362	0	9,046,362
<i>Total Disbursements</i>	9,046,362	0	9,046,362
 Excess of Receipts Over (Under)			
Disbursements	912,160	68,910	981,070
 <u>OTHER SOURCES (USES)</u>			
Transfers in (out)	(973,795)	0	(973,795)
<i>Total Other Sources (Uses)</i>	(973,795)	0	(973,795)
 Changes in Net Position			
	(61,635)	68,910	7,275
 Net Position at:			
Beginning of Year	1,436,942	1,837,365	3,274,307
End of Year	\$ 1,375,307	\$ 1,906,275	\$ 3,281,582

BOARD OF LIQUIDATION, CITY DEBT
ACCOUNT OF AUDUBON COMMISSION OF NEW ORLEANS
COMBINING SCHEDULE OF RECEIPTS, DISBURSEMENTS AND
CHANGES IN NET POSITION - MODIFIED CASH BASIS
YEAR ENDED DECEMBER 31, 2025

	Aquarium Tax Fund	Special Tax Fund	Limited Tax Fund	Total
<u>RECEIPTS</u>				
Ad valorem taxes - Current year	\$ 0	\$ 0	\$ 8,569,681	\$ 8,569,681
Ad valorem taxes - Prior years	22,637	2,370	447,045	472,052
Interest on investments	0	0	0	0
Excess reserve and debt service funds	0	0	0	0
<i>Total Receipts</i>	<u>22,637</u>	<u>2,370</u>	<u>9,016,726</u>	<u>9,041,733</u>
<u>DISBURSEMENTS</u>				
Warrants	22,500	3,000	6,530,000	6,555,500
<i>Total Disbursements</i>	<u>22,500</u>	<u>3,000</u>	<u>6,530,000</u>	<u>6,555,500</u>
Excess of Receipts Over (Under) Disbursements	<u>137</u>	<u>(630)</u>	<u>2,486,726</u>	<u>2,486,233</u>
<u>OTHER SOURCES (USES)</u>				
Transfers in (out)	0	0	(2,473,850)	(2,473,850)
<i>Total Other Sources (Uses)</i>	<u>0</u>	<u>0</u>	<u>(2,473,850)</u>	<u>(2,473,850)</u>
Changes in Net Position	137	(630)	12,876	12,383
Net Position at:				
Beginning of Year	327	692	775	1,794
End of Year	<u>\$ 464</u>	<u>\$ 62</u>	<u>\$ 13,651</u>	<u>\$ 14,177</u>

BOARD OF LIQUIDATION, CITY DEBT
ACCOUNTS OF SPECIAL TAXING DISTRICTS OF NEW ORLEANS
COMBINING SCHEDULE OF RECEIPTS, DISBURSEMENTS AND
CHANGES IN NET POSITION - MODIFIED CASH BASIS
YEAR ENDED DECEMBER 31, 2025

	Garden District Security Tax District	Huntington Park Subdivision Improvement District	Kingswood Neighborhood Improvement District	Lake Barrington Subdivision Improvement District	Lake Bullard Neighborhood Improvement District	Lake Carmel Subdivision Improvement District
<u>RECEIPTS</u>						
Ad valorem taxes -						
Current year	\$ 856,810	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Ad valorem taxes -						
Prior years	30,809	0	0	0	0	0
Fee - Current year	0	43,613	75,216	66,485	93,839	81,802
Fee - Prior year	0	2,568	6,733	3,812	6,556	6,190
Interest on investments	52,921	1,838	659	1,428	6,205	2,893
<i>Total Receipts</i>	<u>940,540</u>	<u>48,019</u>	<u>82,608</u>	<u>71,725</u>	<u>106,600</u>	<u>90,885</u>
<u>DISBURSEMENTS</u>						
Warrants	935,000	20,000	79,752	69,400	80,000	75,000
<i>Total Disbursements</i>	<u>935,000</u>	<u>20,000</u>	<u>79,752</u>	<u>69,400</u>	<u>80,000</u>	<u>75,000</u>
Excess of Receipts Over (Under) Disbursements	<u>5,540</u>	<u>28,019</u>	<u>2,856</u>	<u>2,325</u>	<u>26,600</u>	<u>15,885</u>
Changes in Net Position	5,540	28,019	2,856	2,325	26,600	15,885
Net Position at:						
Beginning of Year	1,086,896	30,792	4,707	27,798	126,969	60,366
End of Year	<u>\$ 1,092,436</u>	<u>\$ 58,811</u>	<u>\$ 7,563</u>	<u>\$ 30,123</u>	<u>\$ 153,569</u>	<u>\$ 76,251</u>

Lake Forest Estates Improvement District	Lake Oaks Subdivision Improvement District	McKendall Estates Neighborhood Improvement District	Spring Lake Improvement District	Touro-Boulogny Security District	Twinbrook Security District	Upper Hurstville Security District	Total
\$ 0	\$ 0	\$ 0	\$ 0	\$ 456,422	\$ 0	\$ 0	\$ 1,313,232
0	0	0	0	31,992	0	0	62,801
80,279	107,376	39,798	37,070	0	261,153	211,496	1,098,127
4,717	4,403	1,485	3,164	0	4,437	7,460	51,525
6,834	6,743	2,069	4,653	18,782	2,566	16,860	124,451
<u>91,830</u>	<u>118,522</u>	<u>43,352</u>	<u>44,887</u>	<u>507,196</u>	<u>268,156</u>	<u>235,816</u>	<u>2,650,136</u>
<u>96,770</u>	<u>90,400</u>	<u>20,000</u>	<u>45,000</u>	<u>400,000</u>	<u>293,000</u>	<u>171,000</u>	<u>2,375,322</u>
<u>96,770</u>	<u>90,400</u>	<u>20,000</u>	<u>45,000</u>	<u>400,000</u>	<u>293,000</u>	<u>171,000</u>	<u>2,375,322</u>
<u>(4,940)</u>	<u>28,122</u>	<u>23,352</u>	<u>(113)</u>	<u>107,196</u>	<u>(24,844)</u>	<u>64,816</u>	<u>274,814</u>
<u>(4,940)</u>	<u>28,122</u>	<u>23,352</u>	<u>(113)</u>	<u>107,196</u>	<u>(24,844)</u>	<u>64,816</u>	<u>274,814</u>
<u>160,199</u>	<u>162,202</u>	<u>39,136</u>	<u>124,058</u>	<u>359,572</u>	<u>33,078</u>	<u>381,097</u>	<u>2,596,870</u>
<u>\$ 155,259</u>	<u>\$ 190,324</u>	<u>\$ 62,488</u>	<u>\$ 123,945</u>	<u>\$ 466,768</u>	<u>\$ 8,234</u>	<u>\$ 445,913</u>	<u>\$ 2,871,684</u>

BOARD OF LIQUIDATION, CITY DEBT
ACCOUNT OF DEBT ADMINISTRATION
DEFEASED BONDS
COMBINING SCHEDULE OF RECEIPTS, DISBURSEMENTS AND CHANGES
IN NET POSITION - MODIFIED CASH BASIS
YEAR ENDED DECEMBER 31, 2025

	General Obligation Bonds	Water Revenue Bonds	Sewerage Service Revenue Bonds	Total
<u>RECEIPTS</u>				
Debt service funds	\$ 0	\$ 85,134,000	\$ 87,422,250	\$ 172,556,250
<u>DISBURSEMENTS</u>				
Interest on bonds	0	4,054,000	2,132,250	6,186,250
Principal on bonds	0	81,080,000	85,290,000	166,370,000
<i>Total Disbursements</i>	0	85,134,000	87,422,250	172,556,250
Excess of Receipts Over Disbursements	0	0	0	0
Changes in Net Position	0	0	0	0
Net Position at:				
Beginning of year	0	0	0	0
End of year	\$ 0	\$ 0	\$ 0	\$ 0

BOARD OF LIQUIDATION, CITY DEBT
ACCOUNT OF DEBT ADMINISTRATION
SCHEDULE OF ITEMIZED DISBURSEMENTS - INTEREST, ADMINISTRATIVE
EXPENSES AND PRINCIPAL PAID - MODIFIED CASH BASIS
FOR THE YEAR ENDED DECEMBER 31, 2025

	Interest and Administrative Expenses Paid	Principal Paid	Total
BONDS			
<u>GENERAL OBLIGATION BONDS</u>			
Taxable Public Improvement Bonds, Issue of 2015A	\$ 2,122,916	\$ 1,765,000	\$ 3,887,916
Taxable Public Improvement Bonds, Issue of 2016	2,549,089	1,670,000	4,219,089
Taxable Public Improvement Bonds, Issue of 2019	275,080	3,400,000	3,675,080
Public Improvement Bonds, Issue of 2021A	12,650,000	4,950,000	17,600,000
Public Improvement Bonds, Issue of 2024A	9,150,000	2,935,000	12,085,000
General Obligation Refunding Bonds, Series 2015	1,021,425	4,075,000	5,096,425
General Obligation Refunding Bonds, Series 2016	1,422,025	2,475,000	3,897,025
General Obligation Refunding Bonds, Series 2022	4,338,362	11,705,000	16,043,362
<i>Total General Obligation Bonds</i>	33,528,897	32,975,000	66,503,897
<u>SEWER & WATER BOARD SPECIAL TAX BONDS</u>			
Drainage System Bonds, Series 2022 (9 Mill)	1,127,610	8,985,000	10,112,610
<u>SEWER & WATER BOARD REVENUE BONDS</u>			
Sewerage Service Revenue Bonds, Series 2014	49,250	1,970,000	2,019,250
Sewerage Service Revenue Bonds, Series 2015	282,375	2,125,000	2,407,375
Sewerage Service Revenue Bonds, Series 2020A	16,200	2,160,000	2,176,200
Sewerage Service Revenue Bonds, Series 2020B	2,949,900	0	2,949,900
Sewerage Service Revenue Refunding Bonds, Series 2021	4,083,676	2,375,000	6,458,676
Sewerage Ser. Rev. Bonds, (WIFIA PROJECTS) Series 2021	1,762,604	0	1,762,604
Water Revenue Bonds, Series 2014	252,250	2,460,000	2,712,250
Water Revenue Bonds, Series 2015	511,500	2,375,000	2,886,500
Water Revenue Refunding Bonds, Series 2021	4,599,910	2,540,000	7,139,910
<i>Total Sewer & Water Board Revenue Bonds</i>	14,507,665	16,005,000	30,512,665
<u>SEWERAGE & WATER BOARD REVENUE BONDS (DEQ)</u>			
LA Dept. of Environmental Quality Revolving Loan Series 2011	36,138	460,000	496,138
LA Dept. of Environmental Quality Revolving Loan Series 2019	56,185	331,000	387,185
LA Dept. of Environmental Quality Revolving Loan Series 2022	95,270	496,000	591,270
LA Dept. of Environmental Quality Revolving Loan Series 2023	107,188	411,000	518,188
LA Dept. of Environmental Quality Revolving Loan Series 2024A	1,622	0	1,622
LA Dept. of Environmental Quality Revolving Loan Series 2024B	24,626	0	24,626
<i>Total Sewer & Water Board Subordinate Rev Bonds</i>	321,029	1,698,000	2,019,029
<u>AUDUBON COMMISSION LIMITED TAX BONDS</u>			
Audubon Commission Limited Tax Bonds, Series 2020	363,650	400,000	763,650
Audubon Commission Limited Tax Bonds, Series 2021	1,305,200	405,000	1,710,200
<i>Total Audubon Commission Bonds</i>	1,668,850	805,000	2,473,850
<u>DOWNTOWN DEVELOPMENT DISTRICT SPECIAL TAX BONDS</u>			
Downtown Development District Special Tax Bonds, Series 2021	78,795	895,000	973,795

BOARD OF LIQUIDATION, CITY DEBT
ACCOUNT OF DEBT ADMINISTRATION
SCHEDULE OF ITEMIZED DISBURSEMENTS - INTEREST, ADMINISTRATIVE
EXPENSES AND PRINCIPAL PAID - MODIFIED CASH BASIS
(CONTINUED)
FOR THE YEAR ENDED DECEMBER 31, 2025

	Interest and Administrative Expenses Paid	Principal Paid	Total
DEFEASED BONDS			
<u>SEWER & WATER BOARD REVENUE BONDS</u>			
Sewerage Service Revenue Bonds, Series 2015	2,132,250	85,290,000	87,422,250
Water Revenue Bonds, Series 2015	4,054,000	81,080,000	85,134,000
<i>Total Sewer & Water Board Revenue Bonds</i>	6,186,250	166,370,000	172,556,250
<i>Total Itemized Disbursements-Interest, Principal and Premium Paid excluding GO Zone Loan Payments</i>	57,419,096	227,733,000	285,152,096
 GO ZONE LOAN PAID TO LA DEPT. OF ADMINISTRATION			
<u>SEWER & WATER BOARD OF NEW ORLEANS GO ZONE</u>			
<i>Total GO Zone Paid to LA Department of Administration</i>	473,659	6,651,133	7,124,792
<i>Total Itemized Disbursements-Interest, Principal and Premium Paid</i>	\$ 57,892,755	\$ 234,384,133	\$ 292,276,888

BOARD OF LIQUIDATION, CITY DEBT
ACCOUNT OF DEBT ADMINISTRATION
SCHEDULE OF ITEMIZED DISBURSEMENTS - PERSONNEL, CONTRACTUAL,
OFFICE AND COST OF ISSUANCE - MODIFIED CASH BASIS
FOR THE YEAR ENDED DECEMBER 31, 2025

PERSONNEL SERVICES

Salaries	\$ 482,000
Hospitalization	44,810
Pension System of City of New Orleans	53,572
F.I.C.A. taxes	36,873
<i>Total Personnel Services Disbursements</i>	617,255

CONTRACTUAL SERVICES

Paying Agents	9,256
William R. Forrester, Jr. Esquire, Attorney	11,250
Financial Consultants	43,135
Paciera, Gautreau, & Priest, LLC, Accountants	32,762
<i>Total Contractual Services Disbursements</i>	96,403

OFFICE EXPENSES

Computer-Hardware and Software	2,476
Other Expenses	20,256
Computer-Internet Technology	10,822
<i>Total Office Expense Disbursements</i>	33,554

<i>Total Personnel, Contractual, and Office Disbursements</i>	747,212
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COST OF ISSUANCE

Water Revenue Bond, Series 2025	76,393
<i>Total Cost of Issuance</i>	76,393

<i>Total Itemized Disbursements-Personnel, Contractual, Office and Cost of Issuance</i>	\$ 823,605
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BOARD OF LIQUIDATION, CITY DEBT
SCHEDULE OF BOND SALES
YEAR ENDED DECEMBER 31, 2025

Water Revenue Bond, Series 2025

Sold: December 19, 2025 Delivered: December 19, 2025

Bonds Dated: December 19, 2025, and due December 1, 2026 through December 1, 2056

Average life of issue: 11.882 years

Net Interest Cost: 0%

True Interest Cost: 0%

Sold to: Louisiana Dept. of Health

Total Loan Proceeds Available	<u>\$ 4,593,676</u>
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Sources:

Loan Proceeds Drawn - COI	<u>\$ 76,393</u>
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Total	<u>\$ 76,393</u>
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BOARD OF LIQUIDATION, CITY DEBT
ACCOUNT OF DEBT ADMINISTRATION
SCHEDULE OF COMPENSATION, BENEFITS AND OTHER PAYMENTS TO AGENCY
HEAD OR CHIEF EXECUTIVE OFFICER - MODIFIED CASH BASIS
FOR THE YEAR ENDED DECEMBER 31, 2025

Agency Head Name: Tracy David Madison

Purpose	Amount
Salary	\$175,000
Benefits- Insurance	\$14,916
Benefits- Retirement	N/A
Benefits- Any Other	N/A
Car Allowance	N/A
Vehicle provided by Gov.	N/A
Per diem	N/A
Reimbursements	N/A
Travel	N/A
Registration fees	N/A
Conference travel	N/A
Continuing professional education fees	N/A
Housing	N/A
Unvouchered expenses	N/A
Special Meals	N/A

1. ELCD paid \$1,243 per month to City of New Orleans Hospitalization.

CITY OF NEW ORLEANS
BOARD OF LIQUIDATION,
CITY DEBT
ANNUAL FINANCIAL REPORT

**STATISTICAL SECTION -
UNAUDITED**

DECEMBER 31, 2025

BOARD OF LIQUIDATION, CITY DEBT
SCHEDULE OF DEBT ADMINISTERED BY BOARD OF LIQUIDATION, CITY DEBT
DECEMBER 31, 2025
(Unaudited)

	Date of Bonds	Final Serial Maturity	Average Annual Interest Cost
<u>GENERAL OBLIGATION BONDS</u>			
Taxable Public Improvement Bonds, Issue of 2015A	April 29, 2015	Dec. 1, 2044	4.215%
Taxable Public Improvement Bonds, Issue of 2016	Dec. 8, 2016	Dec. 1, 2046	4.363%
Taxable Public Improvement Bonds, Issue of 2019	Oct. 22, 2019	Dec. 1, 2029	2.382%
Public Improvement Bonds, Issue of 2021A	Sept. 16, 2021	Dec. 1, 2050	3.025%
Public Improvement Bonds, Issue of 2024A	Aug. 15, 2024	Dec. 1, 2053	4.295%
General Obligation Refunding Bonds, Series 2015	Nov. 24, 2015	Dec. 1, 2034	4.657%
General Obligation Refunding Bonds, Series 2016	Sept. 28, 2016	Dec. 1, 2036	2.723%
General Obligation Refunding Bonds, Series 2022	Dec. 1, 2022	Dec. 1, 2038	4.223%
<u>SEWER & WATER BOARD SPECIAL TAX BONDS</u>			
Drainage System Bonds, Series 2022 (9 mill)	Dec. 7, 2022	Dec. 1, 2027	4.020%
<u>SEWERAGE SERVICE REVENUE BONDS</u>			
Bond Series 2015	Dec. 17, 2015	June 1, 2027	7.913%
Bond Series 2020B	Dec. 8, 2020	June 1, 2050	2.871%
Taxable Bond Series 2021	Mar. 3, 2021	June 1, 2045	2.567%
Bond Series 2021 (WIFIA PROJECTS)	Nov. 10, 2021	Dec. 1, 2057	1.850%
<u>SEWERAGE SERVICE REVENUE BONDS (DEQ) (Note B.)</u>			
LA Dept. of Environmental Quality Revolving Loan, Series 2011	Nov. 22, 2011	Nov. 1, 2032	0.950%
LA Dept. of Environmental Quality Revolving Loan, Series 2019	Nov. 20, 2019	June 1, 2042	0.950%
LA Dept. of Environmental Quality Revolving Loan, Series 2022	June 23, 2022	June 1, 2043	0.950%
LA Dept. of Environmental Quality Revolving Loan, Series 2023	Dec. 20, 2023	June 1, 2044	0.950%
LA Dept. of Environmental Quality Revolving Loan, Series 2024A	June 28, 2024	June 1, 2045	0.950%
LA Dept. of Environmental Quality Revolving Loan, Series 2024B	June 28, 2024	June 1, 2045	0.950%

See accompanying notes.

Principal due 2026	Interest due 2026	Debt Service due 2026	Amount Outstanding (Note A.)
\$ 1,835,000	\$ 2,052,316	\$ 3,887,316	\$ 50,435,000
1,720,000	2,496,149	4,216,149	56,330,000
2,910,000	196,880	3,106,880	7,940,000
5,195,000	12,402,500	17,597,500	248,050,000
3,085,000	9,003,250	12,088,250	180,065,000
4,290,000	817,675	5,107,675	17,950,000
2,550,000	1,347,775	3,897,775	34,575,000
10,625,000	3,753,113	14,378,113	74,970,000
<u>\$ 32,210,000</u>	<u>\$ 32,069,658</u>	<u>\$ 64,279,658</u>	<u>\$ 670,315,000</u>
<u>\$ 9,345,000</u>	<u>\$ 766,413</u>	<u>\$ 10,111,413</u>	<u>\$ 19,065,000</u>
2,235,000	173,375	2,408,375	4,585,000
2,000,000	2,899,900	4,899,900	64,750,000
4,425,000	4,052,886	8,477,886	168,785,000
0	2,666,890	2,666,890	165,809,696
<u>\$ 8,660,000</u>	<u>\$ 9,793,051</u>	<u>\$ 18,453,051</u>	<u>\$ 403,929,696</u>
\$ 464,000	\$ 31,768	\$ 495,768	\$ 3,344,000
474,000	52,361	526,361	5,748,688
517,000	90,458	607,458	9,780,436
411,000	130,613	541,613	13,954,199
0	1,626	1,626	175,249
205,000	39,617	\$ 244,617	4,753,979
<u>\$ 2,071,000</u>	<u>\$ 346,443</u>	<u>\$ 2,417,443</u>	<u>\$ 37,756,551</u>

BOARD OF LIQUIDATION, CITY DEBT
SCHEDULE OF DEBT ADMINISTERED BY BOARD OF LIQUIDATION, CITY DEBT
(CONTINUED)
DECEMBER 31, 2025
(Unaudited)

	Date of Bonds	Final Serial Maturity	Average Annual Interest Cost
<u>WATER REVENUE BONDS</u>			
Series 2014	Jul. 2, 2014	Dec. 1, 2026	7.716%
Series 2015	Dec. 17, 2015	Dec. 1, 2028	7.411%
Series 2024	Dec. 13, 2024	Dec. 1, 2055	0.000%
Series 2025	Dec. 19, 2025	Dec. 1, 2056	0.000%
Taxable Series 2021	Mar. 3, 2021	Dec. 1, 2045	2.616%
<u>AUDUBON COMMISSION BONDS</u>			
Bond Series 2020	Nov. 10, 2020	Oct. 1, 2040	2.375%
Bond Series 2021	Dec. 15, 2021	Oct. 1, 2040	2.375%
<u>DOWNTOWN DEVELOPMENT DISTRICT TAX BONDS 22.97 MILL</u>			
Limited Tax Bonds Series 2021	Nov. 19, 2021	Dec. 1, 2029	1.700%
<u>SEWERAGE & WATER BOARD OF NEW ORLEANS (NOTE C.)</u>			
Tax Credit Bond Loan	July 19, 2006	Jan. 15, 2031	4.640%

See accompanying notes.

Principal due 2026	Interest due 2026	Debt Service due 2026	Amount Outstanding (Note A.)
\$ 2,585,000	\$ 129,250	\$ 2,714,250	\$ 2,585,000
2,490,000	392,750	2,882,750	7,855,000
0	0	0	268,075
0	0	0	76,393
2,565,000	4,578,117	7,143,117	184,220,000
<u>\$ 7,640,000</u>	<u>\$ 5,100,117</u>	<u>\$ 12,740,117</u>	<u>\$ 195,004,468</u>
\$ 420,000	\$ 343,650	\$ 763,650	\$ 8,010,000
505,000	1,284,950	1,789,950	31,150,000
<u>\$ 925,000</u>	<u>\$ 1,628,600</u>	<u>\$ 2,553,600</u>	<u>\$ 39,160,000</u>
\$ 910,000	\$ 63,580	\$ 973,580	\$ 3,740,000
<u>\$ 6,959,746</u>	<u>\$ 322,932</u>	<u>\$ 7,282,678</u>	<u>\$ 21,502,126</u>

BOARD OF LIQUIDATION, CITY DEBT
NOTES TO SCHEDULE OF DEBT ADMINISTERED
BY BOARD OF LIQUIDATION, CITY DEBT
DECEMBER 31, 2025
(Unaudited)

- A. Amount Outstanding - Amount excludes balances recorded as liabilities in the Combining Schedule of Assets, Liabilities and Net Position - Modified Cash Basis.
- B. On June 18, 2014, as a result of the issuance of Sewerage Service Revenue and Refunding Bonds, Series 2014, the LADEQ Sewerage Service Subordinate Revenue Bonds, Series 2011, were elevated to parity status.
- C. The Sewerage and Water Board of New Orleans renegotiated and amended the Tax Credit Loan between the SWBNO and Louisiana Office of Community Development Division of Administration (LADOA) on July 11, 2019. The SWBNO entered into the Cooperative Endeavor Agreement (CEA) with the LADOA on July 19, 2006. This CEA was amended to extend the final debt service payment to January 15, 2031, and reduce the total debt service due from July 15, 2020, to January 15, 2025, by 50%. The debt service payments from July 15, 2025, through July 15, 2026, were not amended. The debt service payments from January 15, 2027, through January 15, 2031, each will total \$1,985,479.18, under the amended CEA.

BOARD OF LIQUIDATION, CITY DEBT
 SCHEDULE OF DEDICATED AD VALOREM TAX MILLAGE
 AVAILABLE FOR SERVICING BONDED DEBT
 DECEMBER 31, 2006 THROUGH DECEMBER 31, 2026
 (Unaudited)

	<u>2006</u>	<u>2007</u>
<u>DEBT SERVICE</u>	38.20	31.70
<u>SEWERAGE & WATER BOARD:</u>		
Construction & Extension of Sewerage, Water & Drainage System (Tax expired 12/31/91)	N/A	N/A
Operation, Maintenance and Construction & Extension of Drainage System (3 mill)	6.40	6.40
Operation, Maintenance and Construction of Drainage System (6 mill)	6.48	6.48
Operation, Maintenance and Construction of Drainage System (9 mill)	9.71	9.71
<u>AUDUBON COMMISSION:</u>		
Audubon Zoo	0.44	0.44
Audubon Aquarium	4.11	4.11
Audubon Commission Limited Tax	N/A	N/A
<u>DOWNTOWN DEVELOPMENT DISTRICT</u>	15.90	15.90

Millage

<u>2008</u>	<u>2009</u>	2010 through <u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>
23.80	23.80	25.50	22.50	22.50	19.50	19.50	19.50	16.50	14.50	14.50
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
4.66	4.54	4.66	4.46	4.46	4.46	4.46	4.46	3.92	3.92	3.92
4.71	4.60	4.71	4.71	4.71	4.71	4.71	4.71	4.14	4.14	4.14
7.06	6.89	7.06	7.06	7.06	7.06	7.06	7.06	6.20	6.20	6.20
0.32	0.32	0.32	0.32	0.25	N/A	N/A	N/A	N/A	N/A	N/A
2.99	2.99	2.99	2.99	1.7	N/A	N/A	N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A	N/A	1.95	1.95	1.95	1.71	1.71	1.71
14.76	14.76	14.76	14.76	14.76	14.76	14.76	17.12	17.26	13.73	13.73

CITY OF NEW ORLEANS
BOARD OF LIQUIDATION,
CITY DEBT
ANNUAL FINANCIAL REPORT

**OTHER GOVERNMENTAL
REPORTING INFORMATION**

DECEMBER 31, 2025

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(1905-1985)
KEITH T. HAMILTON, C.P.A.
(1932-2003)
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RENE G. GAUTREAU, C.P.A.
(1958-2019)

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL
OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

President and Members
Board of Liquidation, City Debt
New Orleans, Louisiana

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the fiduciary activities of the Board of Liquidation, City Debt (a blended component unit of the City of New Orleans), which comprise the Statement of Assets, Liabilities and Net Position—Modified Cash Basis as of December 31, 2025, and the related Statement of Receipts, Disbursements and Changes in Net Position—Modified Cash Basis for the year then ended, and the related Notes to Financial Statements—Modified Cash Basis, which collectively comprise the Board of Liquidation, City Debt's basic financial statements, and have issued our report thereon dated March 23, 2025.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Board of Liquidation, City Debt's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Board of Liquidation, City Debt's internal control. Accordingly, we do not express an opinion on the effectiveness of the Board of Liquidation, City Debt's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *signification deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did

**President and Members
Board of Liquidation, City Debt
New Orleans, Louisiana**

not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Board of Liquidation, City Debt's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



Metairie, Louisiana
March 23, 2026

BOARD OF LIQUIDATION CITY DEBT
INDEPENDENT ACCOUNTANT'S REPORT ON
APPLYING AGREED-UPON PROCEDURES

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**INDEPENDENT ACCOUNTANT'S REPORT
ON APPLYING AGREED-UPON PROCEDURES**

The Board of Liquidation, City Debt and the Louisiana Legislative Auditor:

We have performed the procedures enumerated below on the control and compliance (C/C) areas identified in the Louisiana Legislative Auditor's (LLA) Statewide Agreed-Upon Procedures (SAUPs) for the fiscal period January 1, 2025, through December 31, 2025. The Board of Liquidation, City Debt's (Board) management, is responsible for those C/C areas identified in the SAUPs.

The Board has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of the engagement, which is to perform specified procedures on the C/C areas identified in LLA's SAUPs for the fiscal period January 1, 2025, through December 31, 2025. Additionally, LLA has agreed to and acknowledged that the procedures performed are appropriate for its purposes. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and associated findings are as follows:

1. Written Policies and Procedures

- A. Obtain and inspect the entity's written policies and procedures and observe that they address each of the following categories and subcategories if applicable to public funds and the entity's operations:
- i. ***Budgeting***, including preparing, adopting, monitoring, and amending the budget.
 - ii. ***Purchasing***, including (1) how purchases are initiated; (2) how vendors are added to the vendor list; (3) the preparation and approval process of purchase requisitions and purchase orders; (4) controls to ensure compliance with the Public Bid Law; and (5) documentation required to be maintained for all bids and price quotes.
 - iii. ***Disbursements***, including processing, reviewing, and approving.
 - iv. ***Receipts/Collections***, including receiving, recording, and preparing deposits. Also, policies and procedures should include management's actions to determine the completeness of all collections for each type of revenue or custodial fund additions (e.g., periodic confirmation with outside parties, reconciliation to utility billing after cutoff procedures, reconciliation of traffic ticket number sequences, custodial fund forfeiture monies confirmation).

- v. **Payroll/Personnel**, including (1) payroll processing, (2) reviewing and approving time and attendance records, including leave and overtime worked, and (3) approval process for employee(s) rate of pay or approval and maintenance of pay rate schedules.
- vi. **Contracting**, including (1) types of services requiring written contracts, (2) standard terms and conditions, (3) legal review, (4) approval process, and (5) monitoring process.
- vii. **Travel and expense reimbursement**, including (1) allowable expenses, (2) dollar thresholds by category of expense, (3) documentation requirements, and (4) required approvers.
- viii. **Credit Cards (and debit cards, fuel cards, P-Cards, if applicable)**, including (1) how cards are to be controlled, (2) allowable business uses, (3) documentation requirements, (4) required approvers of statements, and (5) monitoring card usage (e.g., determining the reasonableness of fuel card purchases).
- ix. **Ethics**, including (1) the prohibitions as defined in Louisiana Revised Statute (R.S.) 42:1111-1121, (2) actions to be taken if an ethics violation takes place, (3) system to monitor possible ethics violations, and (4) a requirement that documentation is maintained to demonstrate that all employees and officials were notified of any changes to the entity's ethics policy.
- x. **Debt Service**, including (1) debt issuance approval, (2) continuing disclosure/EMMA reporting requirements, (3) debt reserve requirements, and (4) debt service requirements.
- xi. **Information Technology Disaster Recovery/Business Continuity**, including (1) identification of critical data and frequency of data backups, (2) storage of backups in a separate physical location isolated from the network, (3) periodic testing/verification that backups can be restored, (4) use of antivirus software on all systems, (5) timely application of all available system and software patches/updates, and (6) identification of personnel, processes, and tools needed to recover operations after a critical event.
- xii. **Prevention of Sexual Harassment**, including R.S. 42:342-344 requirements for (1) agency responsibilities and prohibitions, (2) annual employee training, and (3) annual reporting.

Results: No exceptions were noted as a result of applying these procedures.

2. **Board or Finance Committee**

- A. Obtain and inspect the board/finance committee minutes for the fiscal period, as well as the board's enabling legislation, charter, bylaws, or equivalent document in effect during the fiscal period, and:
 - i. Observe that the board/finance committee met with a quorum at least monthly, or on a frequency in accordance with the board's enabling legislation, charter, bylaws, or other equivalent document.

Results: No exceptions were noted as a result of applying this procedure.

- ii. For those entities reporting on the governmental accounting model, observe that the minutes referenced or included monthly budget-to-actual comparisons on the general fund, quarterly budget-

to-actual, at a minimum, on proprietary funds, and semi-annual budget- to-actual, at a minimum, on all special revenue funds.

Results: This procedure does not apply to the Board. It is a fiduciary fund. This is not an exception.

- iii. For governmental entities, obtain the prior year audit report and observe the unassigned fund balance in the general fund. If the general fund had a negative ending unassigned fund balance in the prior year audit report, observe that the minutes for at least one meeting during the fiscal period referenced or included a formal plan to eliminate the negative unassigned fund balance in the general fund.

Results: This procedure does not apply to the Board. It is a fiduciary fund. This is not an exception.

- iv. Observe whether the board/finance committee received written updates of the progress of resolving audit finding(s), according to management's corrective action plan at each meeting until the findings are considered fully resolved.

Results: This procedure does not apply to the Board. There were no audit finding(s) or corrective action plan to consider. This is not an exception.

3. *Bank Reconciliations*

- A. Obtain a listing of entity bank accounts for the fiscal period from management and management's representation that the listing is complete. Ask management to identify the entity's main operating account. Select the entity's main operating account and randomly select 4 additional accounts (or all accounts if less than 5). Randomly select one month from the fiscal period, obtain, and inspect the corresponding bank statement and reconciliation for each selected account, and observe that:
 - i. Bank reconciliations include evidence that they were prepared within 2 months of the related statement closing date (e.g., initialed and dated or electronically logged).
 - ii. Bank reconciliations include evidence that a member of management/board member who does not handle cash, post ledgers, or issue checks has reviewed each bank reconciliation within one month of the date the reconciliation was prepared (e.g., initialed and dated, electronically logged); and
 - iii. Management has documentation reflecting that it has researched reconciling items that have been outstanding for more than 12 months from the statement closing date, if applicable.

Results: No exceptions were noted as a result of applying these procedures.

4. *Collections (excluding electronic funds transfers)*

- A. Obtain a listing of deposit sites for the fiscal period where deposits for cash/checks/money orders (cash) are prepared and management's representation that the listing is complete. Randomly select 5 deposit sites (or all deposit sites if less than 5).

Results: No exceptions were noted as a result of applying these procedures.

- B. For each deposit site selected, obtain a listing of collection locations and management's representation that the listing is complete. Randomly select one collection location for each deposit site (i.e., 5 collection locations for 5 deposit sites), obtain and inspect written policies and procedures relating to employee job duties (if no written policies or procedures, inquire of employees about their job duties) at each collection location, and observe that job duties are properly segregated at each collection location such that:
- i. Employees that are responsible for cash collections do not share cash drawers/registers.
 - ii. Each employee responsible for collecting cash is not responsible for preparing/making bank deposits, unless another employee/official is responsible for reconciling collection documentation (e.g., pre-numbered receipts) to the deposit.
 - iii. Each employee responsible for collecting cash is not responsible for posting collection entries to the general ledger or subsidiary ledgers, unless another employee/official is responsible for reconciling ledger postings to each other and to the deposit.
 - iv. The employee(s) responsible for reconciling cash collections to the general ledger and/or subsidiary ledgers, by revenue source and/or custodial fund additions, are not responsible for collecting cash, unless another employee/official verifies the reconciliation.

Results: No exceptions were noted as a result of applying these procedures.

- C. Obtain from management a copy of the bond or insurance policy for theft covering all employees who have access to cash. Observe that the bond or insurance policy for theft was enforced during the fiscal period.

Results: No exceptions were noted as a result of applying these procedures.

- D. Randomly select two deposit dates for each of the 5 bank accounts selected for procedure #3A under "Bank Reconciliations" above (select the next deposit date chronologically if no deposits were made on the dates randomly selected and randomly select a deposit if multiple deposits are made on the same day). Alternately, the practitioner may use a source document other than bank statements when selecting the deposit dates for testing, such as a cash collection log, daily revenue report, receipt book, etc. Obtain supporting documentation for each of the 10 deposits and:

- i. Observe that receipts are sequentially pre-numbered.

Results: The Board does not use sequentially pre-numbered receipts. The Board has compensating controls that mitigate the underlying control risk. This is not an exception.

- ii. Trace sequentially pre-numbered receipts, system reports, and other related collection documentation to the deposit slip.

Results: The Board does not use sequentially pre-numbered receipts. The Board receives funds via ACH and deposit slips are not used. The Board has compensating controls that mitigate the underlying control risk. This is not an exception.

- iii. Trace the deposit slip total to the actual deposit per the bank statement.

Results: The Board does not use deposit slips. The Board has compensating controls that mitigate the underlying control risk. This is not an exception.

- iv. Observe that the deposit was made within one business day of receipt at the collection location (within one week if the depository is more than 10 miles from the collection location or the deposit is less than \$100 and the cash is stored securely in a locked safe or drawer).

Results: The Board does not have physical collections. All are via ACH. The Board has compensating controls that mitigate the underlying control risk. This is not an exception.

- v. Trace the actual deposit per the bank statement to the general ledger.

Results: No exceptions were noted as a result of applying these procedures.

5. *Non-Payroll Disbursements (excluding card purchases/payments, travel reimbursements, and petty cash purchases)*

- A. Obtain a listing of locations that process payments for the fiscal period and management's representation that the listing is complete. Randomly select 5 locations (or all locations if less than 5).

Results: No exceptions were noted as a result of applying these procedures.

- B. For each location selected under #5A above, obtain a listing of those employees involved with non-payroll purchasing and payment functions. Obtain written policies and procedures relating to employee job duties (if the agency has no written policies and procedures, inquire of employees about their job duties), and observe that job duties are properly segregated such that:

- i. At least two employees are involved in initiating a purchase request, approving a purchase, and placing an order/making the purchase.
- ii. At least two employees are involved in processing and approving payments to vendors.
- iii. The employee responsible for processing payments is prohibited from adding/modifying vendor files, unless another employee is responsible for periodically reviewing changes to vendor files.
- iv. Either the employee/official responsible for signing checks mails the payment or gives the signed checks to an employee to mail who is not responsible for processing payments.
- v. Only employees/officials authorized to sign checks approve the electronic disbursement (release) of funds, whether through automated clearinghouse (ACH), electronic funds transfer (EFT), wire transfer, or some other electronic means.

Results: No exceptions were noted as a result of applying these procedures.

- C. For each location selected under #5A above, obtain the entity's non-payroll disbursement transaction population (excluding cards and travel reimbursements) and obtain management's representation that the population is complete. Randomly select 5 disbursements for each location, obtain supporting documentation for each transaction and:
- i. Observe that the disbursement matched the related original itemized invoice, and that supporting documentation indicates that deliverables included on the invoice were received by the entity.
 - ii. Observe that the disbursement documentation included evidence (e.g., initial/date, electronic logging) of segregation of duties tested under #5B, as applicable.

Results: No exceptions were noted as a result of applying these procedures.

- D. Using the entity's main operating account and the month selected in Bank Reconciliations procedure #3A, randomly select 5 non-payroll-related electronic disbursements (or all electronic disbursements if less than 5) and observe that each electronic disbursement was (a) approved by only those persons authorized to disburse funds (e.g., sign checks) per the entity's policy, and (b) approved by the required number of authorized signers per the entity's policy. Note: If no electronic payments were made from the main operating account during the month selected the practitioner should select an alternative month and/or account for testing that does include electronic disbursements.

Results: No exceptions were noted as a result of applying these procedures.

6. *Credit Cards/Debit Cards/Fuel Cards/P-Cards*

- A. Obtain from management a listing of all active credit cards, bank debit cards, fuel cards, and P-cards (cards) for the fiscal period, including the card numbers and the names of the persons who maintained possession of the cards. Obtain management's representation that the listing is complete.

Results: No exceptions were noted as a result of applying these procedures.

- B. Using the listing prepared by management, randomly select 5 cards (or all cards if less than 5) that were used during the fiscal period. Randomly select one monthly statement or combined statement for each card (for a debit card, randomly select one monthly bank statement), obtain supporting documentation, and:
- i. Observe that there is evidence that the monthly statement or combined statement and supporting documentation (e.g., original receipts for credit/debit card purchases, exception reports for excessive fuel card usage) was reviewed and approved, in writing (or electronically approved), by someone other than the authorized card holder.
 - ii. Observe that finance charges and late fees were not assessed on the selected statements.

Results: These procedures were not performed because the Board does not have any credit cards, bank debit cards, fuel cards, or P-cards. This is not an exception.

- C. Using the monthly statements or combined statements selected under #6B above, excluding fuel cards, randomly select 10 transactions (or all transactions if less than 10) from each statement, and obtain

supporting documentation for the transactions (i.e., each card should have 10 transactions subject to testing). For each transaction, observe that it is supported by (1) an original itemized receipt that identifies precisely what was purchased, (2) written documentation of the business/public purpose, and (3) documentation of the individuals participating in meals (for meal charges only). For missing receipts, the practitioner should describe the nature of the transaction and note whether management had a compensating control to address missing receipts, such as a “missing receipt statement” that is subject to increased scrutiny.

Results: These procedures were not performed because the Board of Liquidation, City Debt does not have any credit cards, bank debit cards, fuel cards, or P-cards. This is not an exception.

D. Using the list of terminated employees obtained in Payroll and Personnel procedure #9C, identify those individuals who had access to cards and randomly select 5 terminated employees (or all terminated employees with card access if less than 5) from this population. Observe evidence that the cards have been deactivated for these terminated employees. In cases where a card is shared by multiple users, obtain evidence that the terminated employees’ authorization has been removed.

Results: These procedures were not performed because the Board does not have any credit cards, bank debit cards, fuel cards, or purchase cards. This is not an exception.

7. *Travel and Travel-Related Expense Reimbursements (excluding card transactions)*

A. Obtain from management a listing of all travel and travel-related expense reimbursements during the fiscal period and management’s representation that the listing or general ledger is complete. Randomly select 5 reimbursements, obtain the related expense reimbursement forms/prepaid expense documentation of each selected reimbursement, as well as the supporting documentation. For each of the 5 reimbursements selected:

i. If reimbursed using a per diem, observe that the approved reimbursement rate is no more than those rates established either by the State of Louisiana or the U.S. General Services Administration (www.gsa.gov).

Results: No exceptions were noted as a result of applying these procedures.

ii. If reimbursed using actual costs, observe that the reimbursement is supported by an original itemized receipt that identifies precisely what was purchased.

Results: No exceptions were noted as a result of applying these procedures.

iii. Observe that each reimbursement is supported by documentation of the business/public purpose (for meal charges, observe that the documentation includes the names of those individuals participating) and other documentation required by Written Policy and Procedures procedure #1A(vii).

Results: No exceptions were noted as a result of applying these procedures.

- iv. Observe that each reimbursement was reviewed and approved, in writing, by someone other than the person receiving reimbursement.

Results: No exceptions were noted as a result of applying these procedures.

8. *Contracts*

- A. Obtain from management a listing of all agreements/contracts for professional services, materials and supplies, leases, and construction activities that were initiated or renewed during the fiscal period. Alternately, the practitioner may use an equivalent selection source, such as an active vendor list. Obtain management's representation that the listing is complete. Randomly select 5 contracts (or all contracts if less than 5) from the listing, excluding the practitioner's contract, and:

- i. Observe that the contract was bid in accordance with the Louisiana Public Bid Law (e.g., solicited quotes or bids, advertised), if required by law.

Results: This procedure was not performed because the Board of Liquidation, City Debt did not have any contracts subject to the Louisiana Public Bid Law. This is not an exception.

- ii. Observe that the contract was approved by the governing body/board, if required by policy or law (e.g., Lawrason Act, Home Rule Charter).

Results: This procedure was not performed because the Board of Liquidation, City Debt is not subject to this policy or law. This is not an exception.

- iii. If the contract was amended (e.g., change order), observe that the original contract terms provided for such an amendment and that amendments were made in compliance with the contract terms (e.g., if approval is required for any amendment was approval documented).

Results: This procedure was not performed because the Board of Liquidation, City Debt is not subject to this policy or law. This is not an exception.

- iv. Randomly select one payment from the fiscal period for each of the 5 contracts, obtain the supporting invoice, agree the invoice to the contract terms, and observe that the invoice and related payment agreed to the terms and conditions of the contract.

Results: This procedure was not performed because the Board of Liquidation, City Debt is not subject to this policy or law. This is not an exception.

9. *Payroll and Personnel*

- A. Obtain a listing of employees and officials employed during the fiscal period and management's representation that the listing is complete. Randomly select 5 employees or officials, obtain related paid salaries and personnel files, and agree paid salaries to authorized salaries/pay rates in the personnel files.

Results: The Board only has four employees. No exceptions were noted as a result of applying these procedures on their four employees.

- B. Randomly select one pay period during the fiscal period. For the 5 employees or officials selected under #9A above, obtain attendance records and leave documentation for the pay period, and:
- i. Observe that all selected employees or officials documented their daily attendance and leave (e.g., vacation, sick, compensatory). (Note: Generally, officials are not eligible to earn leave and do not document their attendance and leave. However, if the official is earning leave according to a policy and/or contract, the official should document his/her daily attendance and leave.)
 - ii. Observe that supervisors approved the attendance and leave of the selected employees or officials.
 - iii. Observe that any leave accrued or taken during the pay period is reflected in the entity's cumulative leave records.
 - iv. Observe that the rate paid to the employees or officials agree to the authorized salary/pay rate found within the personnel file.

Results: The Board only has four employees. No exceptions were noted as a result of applying these procedures on their four employees.

- C. Obtain a listing of those employees or officials that received termination payments during the fiscal period and management's representation that the list is complete. Randomly select two employees or officials, obtain related documentation of the hours and pay rates used in management's termination payment calculations and the entity policy on termination payments. Agree the hours to the employee or officials' cumulate leave records, agree the pay rates to the employee or officials' authorized pay rates in the employee or officials' personnel files, and agree the termination payment to entity policy.

Results: No exceptions were noted as a result of applying these procedures.

- D. Obtain management's representation that employer and employee portions of third-party payroll related amounts (e.g., payroll taxes, retirement contributions, health insurance premiums, garnishments, workers' compensation premiums, etc.) have been paid, and any associated forms have been filed, by required deadlines.

Results: No exceptions were noted as a result of applying these procedures.

10. *Ethics*

- A. Using the 5 randomly selected employees/officials from procedure #9A under "Payroll and Personnel" above, obtain ethics documentation from management, and:
- i. Observe that the documentation demonstrates each employee/official completed one hour of ethics training during the calendar year as required by R.S. 42:1170.
 - ii. Observe that the entity maintains documentation which demonstrates each employee and official were notified of any changes to the entity's ethics policy during the fiscal period, as applicable.

Results: No exceptions were noted as a result of applying these procedures.

B. Inquire and/or observe whether the agency has appointed an ethics designee as required by R.S. 42:1170.

Results: No exceptions were noted as a result of applying these procedures.

11. Debt Service

A. Obtain a listing of bonds/notes and other debt instruments issued during the fiscal period and management's representation that the listing is complete. Select all debt instruments on the listing, obtain supporting documentation, and observe that State Bond Commission approval was obtained for each debt instrument issued as required by Article VII, Section 8 of the Louisiana Constitution.

Results: No exceptions were noted as a result of applying these procedures.

B. Obtain a listing of bonds/notes outstanding at the end of the fiscal period and management's representation that the listing is complete. Randomly select one bond/note, inspect debt covenants, obtain supporting documentation for the reserve balance and payments, and agree actual reserve balances and payments to those required by debt covenants (including contingency funds, short-lived asset funds, or other funds required by the debt covenants).

Results: No exceptions were noted as a result of applying these procedures.

12. Fraud Notice

A. Obtain a listing of misappropriations of public funds and assets during the fiscal period and management's representation that the listing is complete. Select all misappropriations on the listing, obtain supporting documentation, and observe that the entity reported the misappropriation(s) to the legislative auditor and the district attorney of the parish in which the entity is domiciled as required by R.S. 24:523.

Results: No exceptions were noted as a result of applying these procedures.

B. Observe that the entity has posted on its premises and website, the notice required by R.S. 24:523.1 concerning the reporting of misappropriation, fraud, waste, or abuse of public funds.

Results: No exceptions were noted as a result of applying these procedures.

13. Information Technology Disaster Recovery/Business Continuity

Perform the following procedures and verbally discuss the results with management:

A. Obtain and inspect the entity's most recent documentation that it has backed up its critical data (if no written documentation, inquire of personnel responsible for backing up critical data) and observe that such

backup (a) occurred within the past week, (b) was not stored on the government's local server or network, and (c) was encrypted.

Results: We performed the procedures and discussed the results with management.

B. Obtain and inspect the entity's most recent documentation that it has tested/verified that its backups can be restored (if no written documentation, inquire of personnel responsible for testing/verifying backup restoration) and observe evidence that the test/verification was successfully performed within the past 3 months.

Results: We performed the procedures and discussed the results with management.

C. Obtain a listing of the entity's computers currently in use, and their related locations, and management's representation that the listing is complete. Randomly select 5 computers and observe while management demonstrates that the selected computers have current and active antivirus software and that the operating system and accounting system software in use are currently supported by the vendor.

Results: We performed the procedures and discussed the results with management.

D. Randomly select 5 terminated employees (or all terminated employees if less than 5) using the list of terminated employees obtained in procedure #9C. Observe evidence that the selected terminated employees have been removed or disabled from the network.

Results: We performed the procedures and discussed the results with management.

E. Using the 5 randomly selected employees/officials from Payroll and Personnel procedure #9A, obtain cybersecurity training documentation from management, and observe that the documentation demonstrates that the following employees/officials with access to the agency's information technology assets have completed cybersecurity training as required by R.S. 42:1267. The requirements are as follows:

- i. Hired before June 9, 2020 – completed the training; and
- ii. Hired on or after June 9, 2020 – completed the training within 30 days of initial service or employment.

Results: We performed the procedures and discussed the results with management.

14. Prevention of Sexual Harassment

A. Using the 5 randomly selected employees/officials from "Payroll and Personnel" procedure #9A above, obtain sexual harassment training documentation from management, and observe that the documentation demonstrates each employee/official completed at least one hour of sexual harassment training during the calendar year as required by R.S. 42:343.

Results: No exceptions were noted as a result of applying these procedures.

- B. Observe that the entity has posted its sexual harassment policy and complaint procedure on its website (or in a conspicuous location on the entity's premises if the entity does not have a website).

Results: No exceptions were noted as a result of applying these procedures.

- C. Obtain the entity's annual sexual harassment report for the current fiscal period, observe that the report was dated on or before February 1, and observe that it includes the applicable requirements of R.S. 42:344:
- i. Number and percentage of public servants in the agency who have completed the training requirements.
 - ii. Number of sexual harassment complaints received by the agency.
 - iii. Number of complaints which resulted in a finding that sexual harassment occurred.
 - iv. Number of complaints in which the finding of sexual harassment resulted in discipline or corrective action.
 - v. Amount of time it took to resolve each complaint.

Results: No exceptions were noted as a result of applying these procedures.

We were engaged by the Board to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants and applicable standards of *Government Auditing Standards*. We were not engaged to and did not conduct an examination or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively, on those C/C areas identified in the SAUPs. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of the Board and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely to describe the scope of testing performed on those C/C areas identified in the SAUPs, and the result of that testing, and not to provide an opinion on control or compliance. Accordingly, this report is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the LLA as a public document.



Paciera, Gautreau & Priest, LLC
Metairie, Louisiana
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