LOUISIANA STATE UNIVERSITY SCHOOL OF MEDICINE IN NEW ORLEANS FACULTY GROUP PRACTICE d/b/a LSU HEALTHCARE NETWORK

Management's Discussion and Analysis, Financial Statements as of and for the Years Ended June 30, 2023 and 2022 and Independent Auditor's Report



Contents

Independent Auditor's Report	1 - 3
Management's Discussion and Analysis	5 - 13
Basic Financial Statements	
Statements of Net Position	15
Statements of Revenues, Expenses, and Changes in Net Position	16
Statements of Cash Flows	17 - 18
Notes to the Financial Statements	19 - 38
Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>	39 - 40
Schedule of Findings	41
Schedule of Prior Audit Findings	42



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Independent Auditor's Report

To the Board of Directors of Louisiana State University School of Medicine in New Orleans Faculty Group Practice d/b/a LSU Healthcare Network

Report on the Audit of the Financial Statements

Opinions

We have audited the financial statements of Louisiana State University School of Medicine in New Orleans Faculty Group Practice, a Louisiana non-profit corporation, d/b/a LSU Healthcare Network (LSUHN), and its blended component units LSU Billing, LLC and University Medical Group, LLC (UMG), collectively referred to as the Organization, as of June 30, 2023 and 2022 and for the years then ended, and the related notes to the financial statements, which collectively comprise the Organization's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the financial position of the Organization as of June 30, 2023 and 2022, and the changes in net position and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Emphasis of Matter

The 2022 financial statements have been restated for the adoption of Governmental Accounting Standards Board (GASB) Statement No. 96, *Subscription-Based Information Technology Arrangements (SBITAs)*. The effects of the restatement are more fully disclosed in Note 14 to the audited financial statements. The auditor's opinion, presented above, is not modified with respect to the matter emphasized.

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Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 5 through 13 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audits of the basic financial statements.

We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated August 18, 2023 on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

A Professional Accounting Corporation

Metairie, LA August 18, 2023 MANAGEMENT'S DISCUSSION AND ANALYSIS

Management's Discussion and Analysis

This section of the Louisiana State University School of Medicine in New Orleans Faculty Group Practice, a Louisiana non-profit corporation, d/b/a LSU Healthcare Network's (LSUHN), annual financial report presents management's discussion and analysis of financial performance during the fiscal year (FY) ended June 30, 2023. It should be read in conjunction with the financial statements in this report.

OVERVIEW OF THE FINANCIAL STATEMENTS

This annual report consists of five components - Management's Discussion and Analysis of Financial Condition and Operating Results (this section), the Independent Auditor's Report, the Financial Statements, and the Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters.

The *Financial Statements* of LSU Healthcare Network report the financial position of LSUHN and its blended component units and the results of its operations and its cash flows. The financial statements are prepared on the accrual basis of accounting. These statements offer short-term and long-term financial information about LSUHN's activities.

The *Statements of Net Position* include all of LSUHN's and its blended component units' assets and liabilities and provide information about the nature and amounts of investments in resources (assets) and the obligations to LSUHN's creditors (liabilities) for the year and also provide the basis for evaluating the capital structure of LSUHN and assessing its liquidity and financial flexibility.

All of the current year's revenues and expenses are accounted for in the *Statements of Revenues, Expenses, and Changes in Net Position.* The statements measure the performance of LSUHN's operations and can be used to determine whether LSUHN has been able to recover all of its costs through its patient service revenue and other revenue sources.

The primary purpose of the *Statements of Cash Flows* is to provide information about LSUHN's cash from operating, investing, and financing activities. The cash flow statements outline where the cash comes from, what the cash is used for, and the change in the cash balance during the reporting period.

The audit report also includes the *Notes to the Financial Statements* which are essential to gain a full understanding of the data provided in the financial statements. The notes to the financial statements can be found immediately following the basic financial statements in this report.

Management's Discussion and Analysis

FINANCIAL ANALYSIS OF THE HEALTHCARE NETWORK

During FY2023, overall productivity (based on work Relative Value Units (RVU) as defined by Centers for Medicare and Medicaid Services (CMS)) was relatively consistent with FY2022, 2% variance. Net collections (not matched to those RVUs) was up slightly, 1%. For FY2024, revenue is budgeted to be higher compared to FY2023, about 8%, due to billing for CRNA professional services at University Medical Center of New Orleans (UMCNO).

During FY2023, there have been some changes in the facilities operated by LSUHN. We have discontinued or relocated services that were being performed in the LaPlace region. We anticipate transition of clinic management of our two clinics on the Westbank mid-year for FY24, to hospital-based clinics operated by Louisiana Children's Medical Center (LCMC). Non physician employees of those clinical units will be employed by LCMC and billing for services at the new clinic will be split, with professional services continuing to be billed by LSUHN and facility billing by LCMC. During FY2022, there were also some changes in the facilities operated by LSUHN. In May 2022, clinic management of some units within our St. Charles Clinic (5th floor), including Colorectal Surgery, Obstetrics and Gynecology and Pediatrics, were transitioned to LCMC, and are now operating as hospital-based clinics. Non-physician employees of those clinical units became LCMC employees and billing for services is now split, with professional billing continuing to be done by LSUHN and facility billing being done by LCMC.

Additional business was added under LSUHN's billing umbrella during FY2022. In August 2020, LSUHN began billing for clinic-based professional services associated with a bariatric program at Pennington Biomedical Research Center in Baton Rouge. In May 2021, LSUHN began billing for professional services at the LSU Student Health clinic on LSU's main campus in Baton Rouge. During FY2022, we began billing for professional services for the LSU Allied Health Department on LSU Health Sciences Center's (LSUHSC) downtown New Orleans campus. In February 2023, some of the billing at the LSU Student Health Center clinic on LSU's main campus in Baton Rouge transitioned to Our Lady of the Lake in Baton Rouge (OLOL), with LSUHN maintaining the billing for a small number of providers in that clinic.

LSUHN continued, during FY2023, to operate clinic sites in the New Orleans area in medical office buildings adjacent to Touro, East Jefferson Hospital, West Jefferson Hospital, as well as a private clinic in Baton Rouge. In May 2022, LSUHN transitioned its electronic medical records to EPIC, which is hosted by LCMC Health.

LSUHN's physicians provide services in hospital-based clinics at University Medical Center of New Orleans, St. Charles Clinic with LCMC, Ochsner Kenner, East Jefferson, Our Lady of the Lake in Baton Rouge, and University Medical Center in Lafayette.

Management's Discussion and Analysis

A summary of LSUHN's Statements of Net Position is presented in the following table:

Condensed Statements of Net Position June 30, 2023, 2022, and 2021

	June 30,					
	2023		2022		2021	
		(Do	ollars	in Thousan	ids)	
Assets						
Current and Other Assets	\$	109,114	\$	100,615	\$	108,210
Capital Assets		1,324		1,676		1,842
Total Assets	\$	110,438	\$	102,291	\$	110,052
Liabilities						
Other Liabilities	\$	25,617	\$	24,312	\$	23,403
Debt Outstanding		10,676		16,844		18,726
Total Liabilities		36,293		41,156		42,129
Net Position						
Net Investment in Capital Assets		1,324		1,676		1,842
Unrestricted		72,821		59,458		66,081
Total Net Position		74,145		61,135		67,923
Total Liabilities and Net Position	\$	110,438	\$	102,291	\$	110,052

During FY2023, total assets were \$110.4 million compared to \$102.3 million during FY2022. The increase in total assets is due to the increase in patient accounts receivable of \$2.6 million and in investments of \$4.1 million. Total liabilities were \$36.3 million compared to \$41.2 million during FY2022. The decrease in total liabilities is due to the decrease in the line of credit of \$6.2 million.

FY2023 is the first presented year for the subscription assets and liabilities as a result of Governmental Accounting Standards Board (GASB) 96 implementation. FY2022 is the first presented year for right-of-use assets and lease liabilities as a result of Governmental Accounting Standards Board (GASB) 87 implementation.

Management's Discussion and Analysis

A summary of LSUHN's Statements of Revenues, Expenses, and Changes in Net Position is presented in the following table:

Condensed Statements of Revenues, Expenses, and Changes in Net Position For the Years Ended June 30, 2023, 2022, and 2021

	Years Ended June 30,						
	2023		2022			2021	
		(Do	ollars	in Thousan	ds)		
Operating Revenues							
Net Patient Service Revenue	\$	137,896	\$	134,337	\$	132,357	
Capitation Revenue		20,546		18,249		17,421	
Total Operating Revenues		158,442		152,586		149,778	
Operating Expenses							
Operating and Administrative		136,440		135,440		132,889	
Medical Claims Expense		14,698		13,750		14,395	
Depreciation and Amortization		383		520		471	
Total Operating Expenses		151,521		149,710		147,755	
Income from Operations		6,921		2,876		2,023	
Non-Operating Income (Expenses)							
Grant Revenue		-		23		3,779	
Grant Distributions		-		-		(3,479)	
Forgiveness of Paycheck Protection							
Program Loan		-		-		1,998	
Contribution to LSU Health Sciences Center Interest Income and Other Income and		-		(452)		(12,000)	
Expenses, Net		6,089		(9,232)		19,241	
Change in Net Position		13,010		(6,785)		11,562	
Net Position, Beginning of Year		61,135		67,920		56,361	
Net Position, End of Year	\$	74,145	\$	61,135	\$	67,923	

During FY2023, the practice generated 87% of its total revenues from patient care, with the other 13% being derived primarily from capitation revenue from UMG. Operating expenses for FY23 is \$151.5 million, which contains \$108.3 million of net revenues returned to LSU Health Sciences Center. Operating expenses for FY22 is \$149.7 million, which contains \$104.6 million of net revenues returned to LSU Health Sciences Center.

Management's Discussion and Analysis

In FY2023, overall cash collections for Patient Services increased by 1% with a less than 1% decrease in the LSUHN non-contract business and 1.5% increase in the contract business. Children's Hospital New Orleans (Children's) revenue decreased by about 8.6% during FY2023.

The following chart shows the trend in billable charges for fiscal years 2023, 2022, and 2021:



Management's Discussion and Analysis

The following chart shows the trend in payments for Patient Services for fiscal years 2023, 2022, and 2021:



LSUHN continues to provide care to patients formerly seen in the public hospital system in New Orleans, Baton Rouge, and Lafayette, without regard to their ability to pay for those services. During the fiscal years ended June 30, 2023 and 2022, charity charges entered into the billing system and adjusted off were \$11.9 million and \$9.4 million, respectively.

The following table represents the relative percentage of gross charges billed for Patient Services by payor, excluding activity for Medicare Advantage for UMG, for the fiscal years ended June 30, 2023 and 2022:

	FY2023	FY2022
Medicaid	44 %	44 %
Free Care/Indigent	4	3
Medicare	28	29
Managed Care/Insurance	20	20
Self-Pay	4	4
Total Gross Charges	100 %	100 %

Management's Discussion and Analysis

OPERATING AND FINANCIAL PERFORMANCE

Capital assets remained relatively consistent for FY2023 compared to FY2022.

Capital Asset Summary (In Thousands)

	As of Y2023	F	As of Y2022	_)ollar hange	Total % Change
Office Furniture and Telephones	\$ 669	\$	669	\$	-	0 %
Computers and Related Equipment	1,552		1,552		-	0
Medical Equipment	2,788		2,777		11	0
Leasehold Improvements	1,378		1,405		(27)	(2)
Buildings	786		786		-	0
License Fees	 3,358		3,414		(56)	(2)
Total at Historical Cost	10,531		10,603		(72)	(1)
Less: Accumulated Depreciation and Amortization	 (9,206)		(8,926)		(280)	3
Capital Assets, Net	\$ 1,325	\$	1,677	\$	(352)	(21) %

Management's Discussion and Analysis

(In Thousands)							
		As of Y2022		As of Y2021		ollar nange	Total % Change
Office Furniture and Telephones Computers and Related Equipment Medical Equipment Leasehold Improvements Buildings License Fees	\$	669 1,552 2,777 1,405 786 3,414	\$	669 1,552 2,507 1,399 786 3,335	\$	- 270 6 - 79	0 % 0 11 0 0 2
Total at Historical Cost		10,603		10,248		355	3
Less: Accumulated Depreciation and Amortization		(8,926)		(8,406)		(520)	6
Capital Assets, Net	\$	1,677	\$	1,842	\$	(165)	(9) %

Capital Asset Summary

ECONOMIC FACTORS AND NEXT YEAR'S BUDGET

A budget was presented and approved by the Board of Directors in June 2023 for FY2024. This budget was rolled out to all the practice managers and will be reviewed quarterly to compare actual expenses vs. budget.

CONTACTING THE PRACTICE'S FINANCIAL MANAGER

This financial report is designed to provide our customers and creditors with a general overview of LSUHN's finances. If you have questions about this report or need additional financial information, please contact the Director of Accounting, LSU Healthcare Network, 478 S. Johnson Street, Suite 601, New Orleans, LA 70112.

Management's Discussion and Analysis

REPORT OF MANAGEMENT'S RESPONSIBILITY

The management of LSUHN is responsible for the preparation and integrity of the financial information presented in this report. The basic financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America as promulgated by the Governmental Accounting Standards Board, and include amounts based on judgments and estimates made by management. Management also prepares the other information included in the report and is responsible for its accuracy and consistency with the financial statements. The financial statements have been audited by the independent accounting firm of LaPorte, A Professional Accounting Corporation (LaPorte), who was given unrestricted access to all financial records and related data, including the minutes of all meetings of the Board of Directors.

The Board of Directors, through its Executive Finance Committee (the Committee), provides oversight to the financial reporting process. Integral to this process is the Committee's review and discussion with management of the monthly financial statements and the external auditors for the annual financial statements.

LSUHN maintains a system of internal control over financial reporting, which is designed to provide reasonable assurance that transactions are executed as authorized and accurately recorded and that assets are properly safeguarded, and also to provide reasonable assurance to our management and the Board of Directors regarding the reliability of our financial statements. The internal control system includes:

- A documented organizational structure and division of responsibility.
- Established policies and procedures that are regularly communicated and that demand high ethical conduct from all employees.

LSUHN's Executive Finance Committee monitors the operations and internal control system and reports findings and recommendations to management and the Board of Directors as appropriate. Corrective actions are taken to address control deficiencies and other opportunities for improvement as they are identified.

Louisiana State University School of Medicine in New Orleans Faculty Group Practice (d/b/a LSU Healthcare Network)

Christian Writz

J. Christian Winters, MD Chief Executive Officer

BASIC FINANCIAL STATEMENTS

LSU HEALTHCARE NETWORK Statements of Net Position June 30, 2023 and 2022

	2023	Restated 2022
Assets		
Current Assets		
Cash and Cash Equivalents	\$ 14,263,204	\$ 13,128,432
Patient Accounts Receivable (Net of Allowance		
for Doubtful Accounts of \$7,304,851 and		
\$7,842,465, Respectively)	12,482,227	9,862,235
Inventory	90,663	65,996
Prepaid Expenses	385,377	510,933
Other Receivables	 960,275	623,964
Total Current Assets	 28,181,746	24,191,560
Capital Assets, Net	 1,324,378	1,676,266
Other Assets		
Right-of-Use Assets	4,217,285	3,847,054
Subscription Assets	2,410,853	2,322,572
Deposits	221,190	221,190
Investments, at Fair Value	 74,082,549	70,032,140
Total Other Assets	 80,931,877	76,422,956
Total Assets	\$ 110,438,001	\$ 102,290,782
Liabilities and Net Position		
Current Liabilities		
Accounts Payable and Accrued Liabilities	\$ 1,359,551	\$ 2,421,098
Medical Claims Payable	1,369,345	1,143,886
Due to LSU Health Sciences Center	16,306,988	14,766,451
Current Portion of Lease Liabilities	1,617,522	1,456,930
Current Portion of Subscription Liabilities	260,222	239,019
Line of Credit	 10,675,730	16,844,455
Total Current Liabilities	 31,589,358	36,871,839
Lease Liabilities, Net of Current Portion	2,606,477	2,197,678
Subscription Liabilities, Net of Current Portion	 2,096,762	2,086,527
Total Liabilities	 36,292,597	41,156,044
Net Position		
Net Investment in Capital Assets	1,324,378	1,676,266
Unrestricted	 72,821,026	59,458,472
	74,145,404	61,134,738
Total Net Position	 14,140,404	01,101,100

LSU HEALTHCARE NETWORK Statements of Revenues, Expenses, and Changes in Net Position For the Years Ended June 30, 2023 and 2022

	2023	Restated 2022
Operating Revenues		
Net Patient Service Revenue, Net of Provision for Bad		
Debts of \$7,202,422 and \$4,422,717, Respectively	\$ 137,895,670	\$ 134,336,529
Capitation Revenue	20,546,132	18,248,936
Total Operating Revenues	158,441,802	152,585,465
Operating Expenses		
Personnel - Salaries and Benefits	7,562,249	8,622,688
Leased Employees - Non-Faculty	1,077,504	1,243,018
Medical Drugs and Supplies	1,192,011	1,405,979
Medical Claims Expense	14,697,984	13,749,770
General and Administrative	18,293,069	19,602,513
Net Revenues Returned to LSU Health Sciences Center	108,315,863	104,566,742
Depreciation	383,430	519,736
Total Operating Expenses	151,522,110	149,710,446
Income from Operations	6,919,692	2,875,019
Non-Operating Income (Expenses)		
Grant Revenue	-	22,500
Contribution to LSU Health Sciences Center	-	(452,356)
Investment Income and Other Expenses, Net	6,004,989	(9,419,027)
Other Income	85,985	188,602
Total Non-Operating Income (Expenses), Net	6,090,974	(9,660,281)
Change in Net Position	13,010,666	(6,785,262)
Net Position, Beginning of Year	61,134,738	67,920,000
Net Position, End of Year	\$ 74,145,404	\$ 61,134,738

LSU HEALTHCARE NETWORK Statements of Cash Flows For the Years Ended June 30, 2023 and 2022

		2023		Restated 2022
Cash Flows from Operating Activities				
Cash Received from Clinic Operations	\$	135,275,678	\$	133,600,214
Cash Received from Capitation Revenue	Ŧ	20,546,132	Ψ	18,248,936
Cash Payments for Personnel		(9,548,669)		(9,165,837)
Cash Payments for Net Revenues Returned to		(0,010,000)		(0,100,001)
LSU Health Sciences Center		(106,775,425)		(104,931,167)
Cash Payments for Supplies and General and Administrative		(17,726,923)		(104,951,107) (19,450,022)
Cash Payments for Medical Claims		(14,472,525)		(13,656,972)
Cash Received for Taxes Refunded		(14,472,525)		487,800
				407,000
Net Cash Provided by Operating Activities		7,298,268		5,132,952
Cash Flows from Capital and Related Financing Activities				
Payments on Line of Credit		(6,168,725)		(1,881,872)
Payments of Lease Liabilities		(1,621,379)		(1,918,289)
Payments of Subscription Liabilities		(252,365)		-
Proceeds from Grants		-		22,500
Purchase of Capital Assets		(162,466)		(354,056)
Contribution to LSU Health Sciences Center		-		(452,356)
Not Cook Used in Conital and Delated				
Net Cash Used in Capital and Related		(0.004.005)		(4 504 070)
Financing Activities		(8,204,935)		(4,584,073)
Cash Flows from Investing Activities				
Interest and Dividends, Net of Fees and Taxes Paid		1,720,075		1,679,463
Final Distribution for PHH		-		48,897
Proceeds from Sale of Investments		27,694,506		14,800,827
Purchase of Investments		(27,373,142)		(17,767,011)
Net Cash Provided by (Used in) Investing Activities		2,041,439		(1,237,824)
Net Increase (Decrease) in Cash and Cash Equivalents		1,134,772		(688,945)
Cash and Cash Equivalents, Beginning of Year		13,128,432		13,817,377
Cash and Cash Equivalents, End of Year	\$	14,263,204	\$	13,128,432
Supplemental Disclosures of Non-Cash Capital and				
Related Financing Activities				
Reclassification of Capital Asset to Subscription Asset	\$	85,000	\$	
		05,000		-
Adoption of GASB 96	\$	-	\$	2,410,853

LSU HEALTHCARE NETWORK Statements of Cash Flows (Continued) For the Years Ended June 30, 2023 and 2022

	2023	Restated 2022
Reconciliation of Income from Operations to		
Net Cash Provided by Operating Activities		
Income from Operations	\$ 6,919,692	\$ 2,875,019
Adjustments to Reconcile Income from Operations		
to Net Cash Provided by Operating Activities		
Depreciation	383,430	519,736
Amortization of Right-of-Use Assets	1,820,539	1,849,116
Amortization of Subscription Assets	280,522	-
Loss on Disposal of Fixed Assets	45,924	-
Provision for Bad Debt	7,202,422	4,422,717
Tax Refunds Received	-	487,800
(Increase) Decrease in Operating Assets		
Patient Accounts Receivable, Net	(9,822,414)	(5,159,032)
Inventory	(24,667)	116,930
Prepaid Expenses	125,556	44,270
Other Receivables	224,168	(540,401)
Increase (Decrease) in Operating Liabilities		. ,
Accounts Payable and Accrued Expenses	(1,622,900)	788,425
Medical Claims Payable	225,459	92,797
Due to LSU Health Sciences Center	 1,540,537	(364,425)
Net Cash Provided by Operating Activities	\$ 7,298,268	\$ 5,132,952

Notes to the Financial Statements

Note 1. Summary of Significant Accounting Policies

Reporting Entity

Louisiana State University School of Medicine in New Orleans Faculty Group Practice, a Louisiana non-profit corporation, d/b/a LSU Healthcare Network (LSUHN), supports the LSU Health Sciences Center (LSUHSC) in carrying out its medical, educational, and research functions. The Board of Directors consists of seven (7) members who are representatives of the Board of Supervisors of Louisiana State University and Agricultural and Mechanical College (LSU), the LSUHSC, and the LSU School of Medicine in New Orleans, as well as eight (8) public or community members who are not employees of LSU and are nominated by either the Nominating Committee or any member of the Board of Directors. Upon dissolution of LSUHN, any remaining assets would be distributed to the Board of Supervisors of LSU or its successor for distribution to the LSU School of Medicine in New Orleans or to the Louisiana State University Health Foundation. LSUHN provides health care to the general public including, but not limited to, the delivery of physician medical services and other healthcare services to individuals. LSUHN receives compensation for these services from the Medicare and Medicaid programs, certain commercial insurance carriers, health maintenance organizations, preferred provider organizations, and directly from patients.

LSUHN's activities include billing for services provided at University Medical Center and University Hospital in Lafayette, both of which participate in cooperative endeavor agreements with the State of Louisiana, and the public clinics serviced by LSUHSC. In August 2011, LSUHN and LSUHSC (through the Board of Supervisors of LSU) entered into a restated and amended agreement pursuant to the Uniform Affiliation Agreement. The agreement establishes support of the Board of Supervisors of LSU and LSUHSC-NO in the attainment of its mission and goals, particularly as they relate to the LSUHSC-NO Schools of Medicine, Allied Health Professions, Dentistry, Nursing, and Public Health (collectively, the Health Professional Schools) in their clinical practices.

LSUHN remains a private entity under Louisiana Revised Statute (R.S.) 17:3390 but is combined with the Louisiana State University System for financial reporting purposes and is included in the basic financial statements of the Louisiana State University System together with its blended component units which are described below.

Basis of Accounting

The financial statements of LSUHN have been prepared using the proprietary fund method of accounting whereby revenues and expenses are recognized on the accrual basis of accounting and, accordingly, reflect all significant receivables, payables, and other liabilities. These financial statements have been prepared in accordance with Governmental Accounting Standards Board (GASB) Codification.

Notes to the Financial Statements

Note 1. Summary of Significant Accounting Policies (Continued)

Accounting Standards

Blended Component Units

LSUHN follows the requirements under GASB Codification 2600, *Reporting Entity and Component Unit Presentation and Disclosure*. The financial statements include the accounts of LSUHN and its blended component units: University Medical Group, LLC and LSUHN Billing, LLC. The significant intercompany transactions and balances have been eliminated. The activities of the blended component units of LSUHN are as follows:

University Medical Group, LLC - University Medical Group, LLC (UMG) is a whollyowned component unit of LSUHN. UMG directly contracts with New Orleans Physician Hospital Organization, Inc. d/b/a People's Health, a Medicare Advantage Plan (PHN) under capitated arrangements to provide physician healthcare services to PHN members who select UMG physicians in the UMG network. UMG operates primarily in the New Orleans, Louisiana metropolitan area.

The purpose of UMG is to pursue risk contracts in which providers accept capitated payments, through People's Health Network, for healthcare services. UMG has two primary goals: (1) to gain and protect market share for its providers and (2) to generate and distribute surpluses in the event that capitation payments received exceed the cost of healthcare services provided.

LSUHN Billing, LLC - LSUHN is the sole member of LSUHN Billing, LLC (LSUHN Billing). LSUHN Billing was formed in December 2007 for use by the billing company that handles Baton Rouge and Lafayette billing.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements.

Estimates also affect the reported amounts of revenues and expenses during the reporting period. Estimates which are significant for LSUHN include contractual and bad debt allowances and the liability for medical claims payable. Accordingly, actual results could differ from those estimates.

Income Taxes

LSUHN is a non-profit corporation organized under the laws of the State of Louisiana. It is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code (the Code) of 1986, and qualifies as a support organization, as defined in Section 501(a) of the Code.

Notes to the Financial Statements

Note 1. Summary of Significant Accounting Policies (Continued)

Income Taxes (Continued)

LSUHN and its blended component units believe they have appropriate support for any tax positions taken and, as such, do not have any uncertain tax positions that are material to the financial statements. Penalties and interest assessed by income taxing authorities, if any, would be included in operating expenses.

Cash and Cash Equivalents

LSUHN considers all highly liquid investments in money market funds and investments available for current use with an original maturity of three months or less to be cash equivalents. Amounts are recorded at fair value.

Patient Receivables

Patient receivables, where a third-party payor is responsible for paying the amount, are carried at a net amount determined by the original charge for the services provided, less an estimate made for contractual adjustments or discounts provided to third-party payors. The estimated contractual allowance amounted to \$20,254,273 and \$18,742,622 as of June 30, 2023 and 2022, respectively.

Patient receivables due directly from the patients, net of any third-party payor responsibility, are carried at the net charge for the service provided less an estimated allowance for doubtful accounts. Management determines the allowance for doubtful accounts by identifying troubled accounts and by historical experience applied to an aging of accounts. LSUHN does not charge interest on patient receivables. Patient receivables are written off as bad debt expense when deemed uncollectible. Provision for bad debts was \$7,202,422 and \$4,422,717 for the years ended June 30, 2023 and 2022, respectively.

LSUHN participates in state Medicaid supplemental payment programs (Upper Payment Limit and Full Medicaid Payment) which are not subject to the allowances established by management.

UMG has stop-loss insurance coverage with an unaffiliated insurer for charges that exceed certain limits. Amounts recoverable from the unaffiliated insurer are included in patient accounts receivable on the accompanying statements of net position.

Capital Assets

Capital assets are stated at cost less accumulated depreciation and amortization. Depreciation and amortization are computed on the straight-line basis over the estimated useful lives of the assets, which range from 3 to 5 years.

Notes to the Financial Statements

Note 1. Summary of Significant Accounting Policies (Continued)

Investments

Investments in marketable securities with readily determinable fair values and all investments in debt securities are reported at their fair values in the statements of net position. Unrealized gains and losses are included in the change in net position. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Investment earnings, including realized gains and losses on investments, interest and dividends, and changes in unrealized gains and losses, are included in non-operating income.

Leases

GASB Statement No. 87, *Leases*, was issued to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. The Statement required recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contracts.

LSUHN determines if an arrangement is a lease at inception of the contract. Right-ofuse assets represent the right to use the underlying assets for the lease term, and lease liabilities represent the obligation to make payments arising from the leases. Right-ofuse assets and lease liabilities are recognized at commencement date based on the present value of lease payments over the lease term. LSUHN uses its estimated incremental borrowing rate, which is derived from information available at the lease commencement date, in determining the present value of lease payments.

LSUHN's operating leases are primarily for real estate, including outpatient facilities, medical office buildings, and corporate and other administrative offices. LSUHN's real estate lease agreements typically have initial terms of 2 to 5 years. In line with this Statement, LSUHN does not record right-of-use assets and lease liabilities on leases with an initial term of 12 months, or less, in the balance sheet.

LSUHN's real estate leases may include one or more options to renew, with renewals extending the lease term for multiple years. The exercise of lease renewal options is at LSUHN's sole discretion. In general, LSUHN does not consider it reasonably likely that renewal options will be exercised; therefore, renewal options are generally not recognized as part of right-of-use assets and lease liabilities. The useful life of assets and leasehold improvements are limited by the expected lease term, unless there is a transfer of title or purchase option reasonably certain of exercise.

Notes to the Financial Statements

Note 1. Summary of Significant Accounting Policies (Continued)

Leases (Continued)

LSUHN elected the practical expedient method that allows lessees to choose to not separate lease and non-lease components by class of underlying asset and is applying this expedient to all relevant asset classes. LSUHN also elected the practical expedient package to not reassess at adoption (i) expired or existing contracts for whether they are or contain a lease, (ii) the lease classification of any existing leases, or (iii) initial indirect costs for existing leases.

Medical Claims Payable

The unpaid medical claims liability of UMG represents management's best estimate of the ultimate net cost of all reported and unreported claims incurred, but not paid, during the reporting period. The estimate is based on actuarial projections of the historical development of claims incurred but not reported and case-basis estimates of claims reported prior to the end of the reporting period.

The estimate of the unpaid medical claims liability was based on the best data available to UMG; however, because of the limited number of members covered by UMG, the estimates are subject to a significant degree of inherent variability. The estimates are continually reviewed and adjusted as necessary as experience develops or new information becomes known; such adjustments are included in current operations.

Although management believes the estimate of the unpaid medical claims liability is reasonable under the circumstances, it is possible that UMG's actual incurred claims expense will not conform to the assumptions inherent in the determination of the liability; accordingly, the ultimate settlement of the claims may vary significantly from the estimate included in the accompanying financial statements.

During the year ended June 30, 2023, UMG recognized unfavorable development of claims incurred but not reported of approximately \$15,000 due to changes in estimates of the unpaid medical claims liability. These changes in estimates resulted from the actual frequency and severity of claims differing from original estimates.

Notes to the Financial Statements

Note 1. Summary of Significant Accounting Policies (Continued)

Net Position

Net position is reported in three components: net investment in capital assets, restricted, and unrestricted. These classifications are defined as follows:

Net Investment in Capital Assets - This component of net position consists of capital assets, including restricted capital assets, net of accumulated depreciation and amortization, and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.

Restricted - This component of net position consists of constraints placed on net assets use through external constraints imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or constraints imposed by law through constitutional provisions or enabling legislation.

Unrestricted - This component of net position consists of net assets that do not meet the definition of the other components of net position described above.

Operating versus Non-Operating Revenue and Expenses

LSUHN distinguishes operating revenue and expenses from non-operating items. Operating revenue and expenses generally result from providing services in connection with LSUHN's principal ongoing operations. The principal operating revenue of LSUHN is for patient services. Operating expenses include patient services expense, general and administrative expenses, supply and other expenses, and depreciation and amortization expenses. All revenue and expenses not meeting this definition are reported as non-operating revenue and expenses.

Patient Service Revenue Net of Contractual Adjustments and Allowances

LSUHN has agreements with third parties that provide payments at amounts different from its established rates. Net patient service revenue is reported in the financial statements at the estimated net amounts realizable from patients, third-party payors, and others for services rendered. Major third-party payor arrangements include the Medicaid and Medicare programs.

LSUHN has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, preferred provider organizations, and Coordinated Care Networks (CCN). The basis for payments to LSUHN under these agreements includes prospectively determined rates per office visit and discounts from established charges.

Notes to the Financial Statements

Note 1. Summary of Significant Accounting Policies (Continued)

Patient Service Revenue Net of Contractual Adjustments and Allowances (Continued)

To ensure accurate payments to providers, the Tax Relief and Healthcare Act of 2006 mandated the Centers for Medicare and Medicaid Services (CMS) to implement Recovery Audit Contractor (RAC) and Medicaid Integrity Contractor (MIC) programs on a permanent and nationwide basis no later than 2010. CMS uses RACs and MICs to search for potentially improper Medicare and Medicaid payments that may have been made to healthcare providers that were not detected through existing CMS program integrity efforts, on payments that have occurred at least one year in the past but not longer than three years. Once a RAC or MIC identifies a claim it believes to be improper, it makes a deduction from the provider's Medicare or Medicaid reimbursement in an amount estimated to equal the overpayment.

LSUHN will deduct from revenue amounts assessed under the RAC and MIC audits at the time a notice is received until such time that estimates of net amounts due can be reasonably estimated. RAC and MIC assessments are anticipated; however, the outcome of such assessments is unknown and cannot be reasonably estimated.

The Louisiana Medicaid agency currently contracts with six (6) private entities to manage care for most of the State's Medicaid enrollees. These entities contract with the Louisiana Department of Health and Hospitals and serve as CCNs. The CCNs coordinate care for Medicaid eligible adults with disabilities not enrolled in Medicare, children younger than 19, their parents, and pregnant women, allowing them to choose their own CCN. As better rates were negotiated with the CCNs, the Upper Payment Limit (UPL) has transitioned to an enhanced fee schedule for state entities, payable as part of individual claims payments, not in lump sum format in arrears.

Charity Care

LSUHN bills for services provided to patients in hospitals that participate in cooperative endeavor agreements with the State of Louisiana without regard to their ability to pay for those services. LSUHN does not pursue collection of charges generated from providing services to patients that are determined to qualify for charity care and, as a result, these charges are not reported as revenue. The hospital and clinic partners of LSUHN determine when the criteria are met for a patient to qualify for charity care, at which point the charges are written off. The records are maintained by each of these hospital and clinic partners. For the years ended June 30, 2023 and 2022, charity charges totaled \$11,904,145 and \$9,377,577, respectively.

Notes to the Financial Statements

Note 1. Summary of Significant Accounting Policies (Continued)

Capitation Revenue

UMG, the wholly-owned blended component unit of LSUHN, has entered into an agreement with PHN whereby UMG has authorized PHN to contract with purchasers of healthcare services for the delivery of healthcare services to covered members.

UMG receives capitated payments as compensation for a commitment to provide healthcare services to covered members. Capitation payments are recognized as revenue during the period in which UMG is obligated to provide healthcare services to these members.

Medical Claims Expense

UMG contracts with various physicians, physician groups, and other ancillary providers in its network under the terms of primary/specialty care physician agreements or other ancillary agreements for the purpose of providing healthcare services on behalf of PHN. Based on the terms of the agreements, medical expense is recognized either during the period in which UMG is obligated to provide medical services for members, or during the period in which medical services are incurred by members.

Recently Adopted Accounting Principles

In May of 2020, the GASB Statement No. 96, *Subscription-Based Information Technology Arrangements*, was issued. The Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users. This Statement (1) defines a SBITA; (2) establishes that a SBITA results in a right-to-use subscription asset, or an intangible asset, and a corresponding subscription liability; (3) provides the capitalization criteria for outlays other than subscription payments, including implementation costs of a SBITA; and (4) requires note disclosures regarding SBITAs. To the extent relevant, the standards for SBITAs are based on the standards established in Statement No. 87, *Leases*, as amended. The adoption of GASB Statement No. 96 was accomplished using a retrospective method of application, with accounting policies related to SBITAs revised accordingly, effective July 1, 2021. See Note 14.

Notes to the Financial Statements

Note 2. Deposits, Investments, and Investment Income

Investments

LSUHN's investment policy allows for investing available funds in cash and cash equivalents, marketable securities (including publicly traded equity and fixed income securities), and mutual funds. LSUHN invested in hedging instruments which are included in alternative assets in the schedules below. At June 30, 2023 and 2022, LSUHN's investments included equities and debt securities with maturity dates ranging from 0 to 10 years. The cost and fair value of investments at June 30, 2023 and 2022 were as follows:

June 30, 2023	Fair Value	Cost	-	Inrealized ain (Loss)
Cash and Short-Term Equities Mutual Funds Fixed Income Alternative Assets	\$ 768,618 46,129,188 14,547,295 5,994,933 6,642,515	\$ 771,992 38,657,734 15,582,772 6,448,725 6,965,771	\$	(3,374) 7,471,454 (1,035,477) (453,792) (323,256)
Total	\$ 74,082,549	\$ 68,426,994	\$	5,655,555
June 30, 2022	Fair Value	Cost		Jnrealized Gain (Loss)
Cash and Short-Term Equities Mutual Funds Fixed Income Alternative Assets	\$ 915,856 42,736,129 12,216,211 5,849,384 8,314,560	\$ 903,153 39,217,022 13,140,807 6,185,246 8,490,554	\$	12,703 3,519,107 (924,596) (335,862) (175,994)
Total	\$ 70,032,140	\$ 67,936,782	\$	2,095,358

<u>Interest Rate Risk</u>: Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates.

Notes to the Financial Statements

Note 2. Deposits, Investments, and Investment Income (Continued)

Investments (Continued)

<u>Concentration of Credit Risk</u>: LSUHN invests in money market funds which are not insured or guaranteed by the U.S. Government; however, management believes the credit risk related to these investments is minimal. LSUHN's investment policy is to maintain a reasonable diversification of investment assets between asset classes and investment categories at all times using a conservative-moderate approach to the allocation. LSUHN places no limits on the amount that may be invested with one issuer. Issuers comprising 5% or more of LSUHN's investments at June 30, 2023 and 2022 were as follows:

June 30, 2023	Percent
Fidelity 500 Index Fund Vanguard Total Bond Market Index Fund - Adm	14% 7%
June 30, 2022	Percent
Fidelity 500 Index-Inst Prm	14%
Fidelity Intl Indx-Inst Prm	7%
Ishares Cohen & Steers REIT	5%

LSUHN categorizes its fair value measurements within the fair value hierarchy established by accounting principles generally accepted in the United States of America. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; and Level 3 inputs are significant unobservable inputs.

Notes to the Financial Statements

Note 2. Deposits, Investments, and Investment Income (Continued)

Investments (Continued)

LSUHN has the following recurring fair value measurements as of June 30, 2023 and 2022:

June 30, 2023	Level 1 Level 2		Level 3	Net Balance		
Cash and Short-Term	\$ 631,280	\$	137,338	\$ -	\$	768,618
Equities	46,129,188		-	-		46,129,188
Mutual Funds	14,547,295		-	-		14,547,295
Fixed Income	5,324,182		670,751	-		5,994,933
Alternative Assets	 4,129,151		-	2,513,364		6,642,515
Total	\$ 70,761,096	\$	808,089	\$ 2,513,364	\$	74,082,549
June 30, 2022	Level 1		Level 2	Level 3	Ν	let Balance
Cash and Short-Term	\$ 776,856	\$	139,000	\$ -	\$	915,856
Equities	42,736,129		-	-		42,736,129
Mutual Funds	12,216,211		-	-		12,216,211
Fixed Income	5,615,582		233,802	-		5,849,384
Alternative Assets	5,814,560		-	2,500,000		8,314,560
Total	\$ 67,159,338	\$	372,802	\$ 2,500,000	\$	70,032,140

The following table presents a reconciliation of changes in fair value of financial assets classified as Level 3 for the years ended June 30, 2023 and 2022:

	2023		-	2022
Alternative Assets				
Balance, Beginning of the Year	\$	2,500,000	\$	-
Transfers into Level 3		-		-
Transfers out of Level 3		-		-
Realized Gains (Losses)		-		-
Unrealized Gains on Securities				
Still Held at Year End		13,364		-
Purchases		-		2,500,000
Sales		-		-
Settlements		-		-
Balance, End of the Year	\$	2,513,364	\$	2,500,000

Alternative assets classified as level 3 are reported at fair value using net asset value per share (or equivalent) as of June 30, 2023.

Notes to the Financial Statements

Note 3. Capital Assets

Capital asset activity for fiscal years ended June 30, 2023 and 2022 was as follows:

June 30, 2023		Beginning Balance	A	dditions	D	eletions	Ending Balance
Office Furniture and Fixtures Computers and Related Equipment Medical Equipment Leasehold Improvements Building	\$	669,451 1,551,964 2,776,542 1,404,659 785,862	\$	- - 133,736 -	\$	- (122,732) (26,267) -	\$ 669,451 1,551,964 2,787,546 1,378,392 785,862
License Fees		3,413,816		28,731		(85,000)	3,357,547
Total at Historical Cost		10,602,294		162,467		(233,999)	10,530,762
Less: Accumulated Depreciation and Amortization		(8,926,028)		(383,430)		103,074	(9,206,384)
Capital Assets, Net	\$	1,676,266	\$	(220,963)	\$	(130,925)	\$ 1,324,378
June 30, 2022	E	Beginning Balance		Additions	Γ	Deletions	Ending Balance
Office Furniture and Fixtures Computers and Related Equipment	\$	669,451 1,551,964	\$		\$	-	\$ 669,451 1,551,964
Medical Equipment Leasehold Improvements		2,506,918 1,398,633		269,624 6,026		-	2,776,542 1,404,659
Building License Fees		785,862 3,335,410		- 78,406		-	785,862 3,413,816
Total at Historical Cost		10,248,238		354,056		-	10,602,294
Less: Accumulated Depreciation and Amortization		(8,406,292)		(519,736)		-	(8,926,028)
Capital Assets, Net	\$	1,841,946	\$	(165,680)	\$	-	\$ 1,676,266

Depreciation and amortization expense amounted to \$383,430 and \$519,736 for the years ended June 30, 2023 and 2022, respectively.

Notes to the Financial Statements

Note 4. Leases

The following table presents the components of LSUHN's right of use assets and liabilities related to leases and their classification in the statements of net position at June 30, 2023 and 2022:

Component of Lease Balances	Classification in Statements of Net Position	s of Net							
Right-of-Use Assets	Other Assets	\$	4,217,285	\$	3,847,054				
Liabilities Lease Liabilities Current Long-Term	Current Liabilities Long-Term Liabilities	\$	1,617,522 2,606,477	\$	1,456,930 2,197,678				
Total Lease Liabilities		\$	4,223,999	\$	3,654,608				

Lease expense of \$1,820,538 and \$1,849,116 is recorded in general and administrative expenses in the statements of revenues, expenses, and changes in net position for the years ended June 30, 2023 and 2022, respectively. There were no variable lease expenses. The weighted average lease term of right-of-use assets is 4.68 years and the weighted average discount rate is 1.41%, as of June 30, 2023. Operating cash outflows from right-of-use assets were \$1,719,597 and \$1,933,559 for the years ended June 30, 2023 and 2022, respectively.

Future maturities of lease liabilities at June 30, 2023 are presented in the following table:

Year Ending June 30,	Amount
2024	\$ 1,694,272
2025	1,328,736
2026	823,893
2027	264,869
2028	270,166
Thereafter	22,551
Total Lease Payments	4,404,487
Less: Imputed Interest	180,488
Total Lease Obligations	4,223,999
Less: Current Obligations	1,617,522
Long-Term Lease Obligations	\$ 2,606,477

Notes to the Financial Statements

Note 5. Subscription-Based Information Technology Arrangements

LSUHN has entered into subscription-based information technology arrangements (SBITAs) involving document management software, cloud backup services software, film access and storage software, and electronic health record storage software.

The total costs of LSUHN's subscription assets are recorded as \$2,736,609 and \$2,380,555, less accumulated amortization of \$325,756 and \$57,984, respectively, at June 30, 2023 and 2022.

Year Ending	Subscription Payments							
June 30,		Principal		Interest	Total			
2024	\$	260,222	\$	35,420	\$	295,642		
2025		257,394		31,498		288,892		
2026		258,325		27,358		285,683		
2027		261,369		23,244		284,613		
2028		265,551		19,062		284,613		
Thereafter		1,054,123		34,471		1,088,594		
Total	\$	2,356,984	\$	171,053	\$	2,528,037		

The future subscription payments under SBITA agreements are as follows:

Note 6. Line of Credit

On May 1, 2019, LSUHN executed an agreement allowing LSUHN to borrow up to \$20,500,000 collateralized by investments held by LSUHN. Any borrowings under this agreement bear interest at a variable rate unless LSUHN specifically requests a fixed rate. As of June 30, 2023, the outstanding balance was \$10,675,730, at an interest rate of 6.21%. This agreement expires April 30, 2025 but may be terminated by either party at any time.

Note 7. Capitation Revenue

UMG recognizes an accrual for retroactive changes from CMS for revenue resulting from changes in risk score adjustments for prior periods. UMG estimates \$147,179 of risk score adjustments for the year ended June 30, 2023 which PHI expects to receive from CMS in fiscal year 2023.

Notes to the Financial Statements

Note 8. Concentrations

LSUHN provides services in New Orleans, Metairie, LaPlace, Baton Rouge, and Lafayette. LSUHN grants credit to its patients, some of whom are insured under third-party payor agreements. LSUHN routinely obtains assignment of, or is otherwise entitled to receive patients' benefits from Medicare, Medicaid, and other third-party payors.

The mix of receivables from its patients and third-party payors at June 30, 2023 and 2022 was as follows:

	2023	2022
Medicaid	42 %	40 %
Commercial	26	25
Medicare	23	24
Self-Pay	9	11
Total	100 %	100 %

UMG operates in the network for PHN, which is the manager for PHI, a Medicare Advantage HMO. PHN and PHI were acquired by United Healthcare in 2018. The network provides covered medical services under certain Medicare Advantage HMO, POS, and PPO plans; and it provides prescription drug plans to covered members located in southeast Louisiana.

As discussed in Note 1, UMG operates under a management services agreement with PHN. The management service and participation agreements require payments from PHN equivalent to the percentage of capitation revenue actuarially determined for the payment of medical claims, with no charges for management fees. The agreements stipulate that PHN is responsible for management services for the network. The amended agreements have been renewed through December 31, 2023.

Currently, all contracts between UMG and third-party payors are executed through PHN. UMG earned 100% of capitation revenue from PHI. PHI and PHN contract with LSUHN for Medicare and Medicaid Services under a Medicare Advantage contract.

Under the terms of the Medicare Advantage contract, PHN has agreed to provide medical services to Medicare enrollees in return for capitated payments. UMG offers membership under the products Choices 65, Choices Plus, Secure Health, Choices Platinum, and Choices Premium. The contract automatically renews for successive periods of one year unless written notice of intention not to renew is given. The contract has been renewed through December 31, 2023. Approximately 100% of PHN's revenue is earned under contracts for these products. A significant modification to, or termination of, this arrangement could have a material effect on UMG's results of operations and financial condition.

Notes to the Financial Statements

Note 9. 401(k) Plan

Beginning January 2012, LSUHN transitioned to a safe-harbor plan, whereby each year, participants may elect to contribute a percentage of their annual compensation to the plan, up to the maximum allowed by the Internal Revenue Code. Participants who have attained age 50 before the end of the plan year are eligible to make catch-up contributions. Participants may also contribute amounts representing distributions from other qualified defined benefit or contribution plans. The safe harbor matching contribution provides for an employer match equal to 100% of the participant's contribution to a maximum of 6% of the participant's compensation. At its discretion, LSUHN may make additional contributions up to 5% of the participant's compensation to the 401(k) plan for the benefit of participating employees. For the years ended June 30, 2023 and 2022, 401(k) plan expenses were \$280,565 and \$269,244, respectively.

Note 10. Malpractice Insurance Coverage

The physicians contracted to LSUHN by LSUHSC are provided professional liability coverage by LSUHSC in accordance with the provisions of R.S. 40:1299.39 et seq. for the services provided under the Uniform Affiliation Agreement. These provisions provide the physician with coverage on malpractice claims up to \$500,000 per occurrence, which is the limit on medical malpractice claims under current state law. LSUHN maintains its own malpractice insurance with an outside third party to cover its licensed professionals not covered by LSUHSC. LSUHN also participates in the Louisiana Patient Compensation Fund.

Note 11. Related-Party Transactions

In accordance with the Amended and Restated Uniform Affiliation Agreement with LSUHSC, LSUHN provides management services, nursing services, technical support services, clerical services, billing and collection services, and other support personnel as necessary to operate a healthcare delivery system. LSUHSC provides professional services of clinical faculty and, in exchange, LSUHN returns all net revenue, according to the formula in the agreement, to LSUHSC. Net revenues incurred to be returned to LSUHSC were \$108,315,962 and \$104,566,742 for the years ended June 30, 2023 and 2022, respectively, with amounts owed under the Amended and Restated Uniform Affiliation Agreement at June 30, 2023 and 2022 totaling \$16,306,988 and \$14,766,451, respectively.

Notes to the Financial Statements

Note 11. Related-Party Transactions (Continued)

In addition, LSUHSC provides general support services for LSUHN to operate, such as faculty for LSUHN senior management, computer network, and email accounts. LSUHN reimburses LSUHSC for these services. Amounts paid for general support services were \$2,751,527 and \$3,833,463 during the years ended June 30, 2023 and 2022, respectively. As of June 30, 2023 and 2022, \$219,964 and \$308,460, respectively, was due to LSUHSC for general support services. These amounts are included in accounts payable and accrued liabilities on the statements of net position.

On December 13, 2018, the Board of Directors resolved to provide the LSU School of Medicine \$20,500,000 for the renovation and development of faculty offices in the renovated Interim Louisiana Hospital. LSUHN paid the LSU School of Medicine \$452,356 during the year ended June 30, 2022, fully satisfying its commitment at June 30, 2022.

Note 12. Commitments and Contingencies

LSUHN has certain other pending and threatened litigation and claims incurred in the ordinary course of business; however, management believes that the probable resolution of such contingencies will not exceed LSUHN's insurance coverage, and will not materially affect the financial position of LSUHN or the results of its operations.

LSUHN contracts with Acadiana Computer Systems (ACS) as a third-party billing company. The contract rate for net cash collections for ACS is 9.75% for contracted business and 5.0% for private business. Medicaid supplemental payments (UPL/FMP) are billed at the same rates but only up to \$500,000 during the contract's annual term.

On December 13, 2018, the Board of Directors resolved to provide the LSU School of Medicine \$20,500,000 for the renovation and development of faculty offices in the renovated Interim Louisiana Hospital. During the years ended June 30, 2023 and 2022, \$-0- and \$452,356 has been contributed to the LSU School of Medicine to satisfy this commitment

Notes to the Financial Statements

Note 13. Combining Schedules

The following table includes condensed combining statements of net position and revenues, expenses, and changes in net position information for LSUHN and its active blended component units as of and for the year ended June 30, 2023:

June 30, 2023	LSUHN and LSUHN Billing	UMG	F	liminations	Total
Current Assets Capital Assets, Net Other Assets	\$ 19,187,735 1,324,378 88,546,277	\$ 8,994,011 - -	\$	- - (7,614,400)	\$ 28,181,746 1,324,378 80,931,877
Total Assets	\$ 109,058,390	\$ 8,994,011	\$	(7,614,400)	\$ 110,438,001
Total Liabilities	\$ 34,912,986	\$ 1,379,611	\$	-	\$ 36,292,597
Net Position	74,145,404	7,614,400		(7,614,400)	74,145,404
Total Liabilities and Net Position	\$ 109,058,390	\$ 8,994,011	\$	(7,614,400)	\$ 110,438,001
Operating Revenues Depreciation and Amortization Other Operating Expenses	\$ 137,895,670 383,430 136,349,548	\$ 20,546,132 - 14,789,132	\$	- -	\$ 158,441,802 383,430 151,138,680
Operating Income (Loss)	1,162,692	5,757,000		-	6,919,692
Non-Operating Revenues (Expenses)	11,847,974	332,179		(6,089,179)	6,090,974
Change in Net Position	\$ 13,010,666	\$ 6,089,179	\$	(6,089,179)	\$ 13,010,666

Notes to the Financial Statements

Note 13. Combining Schedules (Continued)

The following table includes condensed combining statements of net position and revenues, expenses, and changes in net position information for LSUHN and its active blended component units as of and for the year ended June 30, 2022:

June 30, 2022	LSUHN and LSUHN Billing	UMG	Е	liminations	Total
Current Assets Capital Assets, Net Other Assets	\$ 15,520,052 1,676,266 83,948,177	\$ 8,671,508 - -	\$	- - (7,525,221)	\$ 24,191,560 1,676,266 76,422,956
Total Assets	\$ 101,144,495	\$ 8,671,508	\$	(7,525,221)	\$ 102,290,782
Total Liabilities	\$ 40,009,757	\$ 1,146,287	\$	-	\$ 41,156,044
Net Position	61,134,738	7,525,221		(7,525,221)	61,134,738
Total Liabilities and Net Position	\$ 101,144,495	\$ 8,671,508	\$	(7,525,221)	\$ 102,290,782
Operating Revenues Depreciation and Amortization Other Operating Expenses	\$ 134,336,529 519,736 135,343,334	\$ 18,248,936 - 13,847,376	\$	- -	\$ 152,585,465 519,736 149,190,710
Operating Income (Loss)	(1,526,541)	4,401,560		-	2,875,019
Non-Operating Revenues (Expenses)	(5,258,721)	12,200		(4,413,760)	(9,660,281)
Change in Net Position	\$ (6,785,262)	\$ 4,413,760	\$	(4,413,760)	\$ (6,785,262)

Note 14. Change in Accounting Principle and Restatement

As emphasized in the Independent Auditor's Report, as well as mentioned in Note 1, LSUHN adopted GASB Statement No. 96, *Subscription-Based Information Technology Arrangements*. The adoption resulted in a restatement of the financial statements as of and for the year ended June 30, 2022. The impact of adopting GASB No. 96 to the 2022 financial statements is presented in the following table:

Statement of Net Position:

	As Previously	As		Increase
Description	Reported	Restated	(Decrease)
Subscription Assets	\$ -	\$ 2,322,572	\$	2,322,572
Current Portion of Subscription Liabilities	\$ -	\$ 239,019	\$	239,019
Subscription Liabilities, Net of Current Portion	\$ -	\$ 2,086,527	\$	2,086,527
Total Net Position	\$ 61,137,712	\$ 61,134,738	\$	(2,974)

Notes to the Financial Statements

Note 15. Subsequent Events

Management has evaluated subsequent events through August 18, 2023, the date that the financial statements were available to be issued, and has determined that no events have occurred that require disclosure in these financial statements.



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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors of Louisiana State University School of Medicine in New Orleans Faculty Group Practice d/b/a LSU Healthcare Network

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of Louisiana State University School of Medicine in New Orleans Faculty Group Practice, a Louisiana non-profit corporation, d/b/a LSU Healthcare Network (LSUHN), as of and for the years ended June 30, 2023 and 2022, and the related notes to the financial statements, which collectively comprise LSUHN's basic statements, and have issued our report thereon dated August 18, 2023.

Report on Internal Control Over Financial Reporting

In planning and performing our audits of the financial statements, we considered LSUHN's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of LSUHN's internal control. Accordingly, we do not express an opinion on the effectiveness of LSUHN's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

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Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether LSUHN's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audits and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

A Professional Accounting Corporation

Metairie, LA August 18, 2023

A. Summary of Auditor's Results

Fin	anc	sial Statements	
1)	Ту	pe of auditor's report.	Unmodified
2)	Inte	ernal control over financial reporting and compliance and other matters	
	a)	Material weaknesses identified?	No
	b)	Significant deficiencies identified not considered to be material weaknesses?	None reported
	c)	Noncompliance material to the financial statements noted?	No

B. Findings Related to the Financial Statements

None.

A. Findings Related to the Financial Statements

2022-01 - Timely submission of the audit report to the Louisiana Legislative Auditor.

This finding has been resolved.

B. Findings and Questioned Costs Related to Major Federal Award Programs

None.