# JEFFERSON PARISH OF A PUBLIC SCHOOL SYSTEM



# Comprehensive Annual Financial Report

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Release Date\_5~3 ~06

501 MANHATTAN BOULEVARD HARVEY, LOUISIANA 70058-4495

# JEFFERSON PARISH PUBLIC SCHOOL SYSTEM



# Comprehensive Annual Financial Report

FISCAL YEAR ENDED JUNE 30, 2005

Prepared By Business Services Department

501 MANHATTAN BOULEVARD HARVEY, LOUISIANA 70058-4495

### **JEFFERSON PARISH PUBLIC SCHOOL SYSTEM**

# COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE YEAR ENDED JUNE 30, 2005

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# INTRODUCTORY SECTION

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## BUSINESS SERVICES JEFFERSON PARISH PUBLIC SCHOOL SYSTEM

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February 14, 2006

Honorable Board Members Jefferson Parish Public School system 501 Manhattan Boulevard Harvey, Louisiana 70058

Members of the Board and Citizens of Jefferson Parish:

The Comprehensive Annual Financial Report (CAFR) of the Jefferson Parish School System (School System) for the fiscal year ended June 30, 2005 is submitted herewith. The CAFR was prepared by the School System's Business Services Division. This report conforms to generally accepted accounting principles and standards for financial reporting as promulgated by the Governmental Accounting Standards Board (GASB). Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the School System. We believe the data, as presented, is accurate in all material respects; that it is presented in a manner designed to fairly set forth the financial position and the results of operations of the School System. Furthermore, we believe that all disclosures necessary to enable the reader to gain an understanding of the School System's financial activities have been included.

The CAFR is presented in four sections: (1) introductory, (2) financial, (3) statistical, and (4) state reporting. The introductory section includes this transmittal letter, the School System's organizational chart, and a list of principal officials. The financial section includes management's discussion and analysis, the government-wide financial statements and the combining and individual fund financial statements and other supplemental information. The School System's independent certified public accountants, Deloitte & Touche and Rebowe & Company, have examined the accompanying financial statements, and their opinion is included in the financial section. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The state reporting section includes a review of financial and student data reported annually to the Louisiana Department of Education. The Management's Discussion and Analysis beginning on page 3 provides an overall review of the School System's activities for the year ended June 30, 2005. The School System is required to undergo an annual single audit in conformity with provisions of the Single Audit Act Amendments of 1996 and U. S. Office of Management and Budget Circular A-133, "Audits of States, Local Governments and Non-Profit Organizations." Information related to this single audit, including the schedule of federal financial assistance, findings and recommendations, and independent auditors' reports on the internal control over financial reporting and on compliance with the requirements applicable to each major program and the internal control over compliance in accordance with A-133 are included in a separate report.

### THE REPORTING ENTITY

The Jefferson Parish Public School System is an independent special district created for the purpose of providing elementary and secondary education to the citizens of Jefferson Parish, Louisiana. The School System is the second largest district in the state and is ranked in the top 100 nationally in student enrollment.

The FY 2004/2005 total student count was 52,367. The Jefferson Parish School System operates 85 schools located on both sides of the Mississippi River. Approximately 25,503 public school students are transported daily by a fleet of 307 buses. The School System employs 3,494 teachers and other certificated employees.

The School System is governed by a nine-member school board (Board) elected by the citizens of Jefferson Parish. Each member is elected to a four-year term, and the terms are concurrent. See page xi for a listing of the present members of the Board along with the administrative officials who are appointed by the Board.

Regular meetings are scheduled the first Wednesday of the month and are held in the School System's Administration Building. Special meetings are scheduled as needed and announced in compliance with public notice requirements.

The Board has final control over local matters limited only by the state legislature, by the courts, and by the will of the people as expressed in School Board elections. Board decisions are based on a majority vote of those present.

In general, the Board adopts policies, sets direction for curriculum, employs the superintendent, and oversees the operations of the School System and its schools. Besides general board business, board members are charged with numerous statutory regulations including calling board and other school elections and canvassing the results of elections, organizing the Board, and electing its officers. The Board is also responsible for setting the ad valorem tax rate, setting salary schedules, acting as a board of appeals in personnel and student matters, confirming recommendations for textbook adoptions, and adopting and amending the annual budget.

The Board solicits and evaluates community input and support concerning school policies.

The basic financial statements of the School System include the accounts of all School System operations. These financial statements present the School System as the primary government.

The School System has one component unit, the Jefferson Community Charter School, which is presented as a discretely presented component unit. The Jefferson Community Charter School is included in the reporting entity because it is fiscally dependent on the School System. The purpose of the Charter School is to provide an alternative middle school for at-risk public school students in the sixth, seventh and eighth grades who have been expelled from the parish public school system, to learn appropriate behavioral and academic skills enabling them to return as functioning, responsible participants in the public middle and high school.

### MISSION

The School System's adopted mission is:

to be an extraordinary school system by building an environment of excellence, effectiveness, and efficiency that supports the success of our students, our communities, and our employees.

The Jefferson Parish Public School System is a system that respects individuals, demands excellence, fosters life-long learning, and supports relationships that strengthen family and community. The School System is working to make the students of Jefferson Parish active participants in a global economy and in a changing world.

The Jefferson Parish Public School System envisions and seeks a positive, productive relationship with its stakeholders, as it attempts to restore meaning to the value of public education.

To accomplish its mission, the School System provides a full range of educational services appropriate to grade levels ranging from pre-kindergarten through adulthood. These include regular and enriched academic education, special education for children with disabilities, vocational education, and special programs for those with limited English proficiency. These programs are supplemented by a wide variety of offerings in the fine arts and athletics.

We, in the Jefferson Parish Public School System, recognize the challenges we face as we prepare students for the 21<sup>st</sup> century. The demands placed upon us as we begin the new millennium have increased. We must not only prepare our children to read, write, and do arithmetic, we must prepare them to live in a fast-changing, technologically-driven, globally competitive world. We must assist those who don't succeed academically by providing skills that are marketable in our metropolitan area since they will not find employment as unskilled laborers as those jobs have moved overseas or have been eliminated. We must teach our children to be problem-solvers, to be prepared for the challenge of an increasingly complex world that will require them to keep growing and changing with it.

To meet this very demanding role, we have developed an academically rigorous curriculum that includes programs to enhance abilities of the gifted and talented as well as programs that prepare students for the world of work. Our high school academies prepare students for the world of employment by coordinating class work with real work experiences. We offer academies in the fields of finance, travel and tourism, restaurant management, law-related careers, education, and health services. A credit union has been established at one of the high schools where students are encouraged to have actual bank accounts, deposit and withdraw their money, and learn hands-on how to deal with their personal finances. Our students have the opportunity to visit selected workplaces, to participate in internships during their senior year, and in some instances, to be placed in summer jobs.

We recognize that technological skills are critical for our students to be prepared. The School System maintains an advanced technology department, broadcasts from its own television station, and has recently opened a new school specializing in science and technology. Each of our 85 schools has computers in the classrooms and/or computer labs. All of our schools have Internet access. Our teachers and students have created web sites, use bulletin boards, participated in electronic classrooms, and communicated via E-mail. The School System's website is an invaluable tool used to communicate important information to our students, parents, teachers, and the community. The school district provides technicians for in-class technology support to promote incorporating technology into teaching and learning.

The School System's commitment to its mission is reflected in its allocation of financial resources. The 2005/2006 budget was adopted on June 8, 2005 and revised on February 1, 2006. Total expected budgeted expenditures for the General Fund are \$321,544,438. Projected revenues and other financing sources for the General Fund total \$302,290,244. The projected year-end fund balance for FY 2005/2006 is \$6,830,196.

On Monday, August 29, 2005, Hurrican Katrina slammed into southeastern Louisiana. One of the worst hurricanes in the past 40 years blew away our homes, our levees, and our sense of normalcy. In the course of a few hours, the Jefferson Parish Public School System was radically altered, with thousands of students scattered across the country, principals and teachers equally spread throughout, and more than 70 schools damaged, and four schools destroyed beyond repair. Yet, within five short weeks, the Jefferson Parish Public School System rebounded after a tremendous amount of cleanup work, and reopened on October 3, 2005. Although the economic impact on the area was uncertain in the first months following the storm, local tax trends and economic conditions have improved substantially. Great strides have been made in the rebuilding efforts in both the Jefferson Parish School System and the Parish of Jefferson. The entire Jefferson Parish government is dedicated to overcoming the devastation of Hurricane Katrina.

### **ACCOMPLISHMENTS**

The Graduating Class of 2005 was offered approximately \$19,145,831 in scholarships.

The SAT scores for the Jefferson Parish School System continue to be well above the national average.

Fifty Jefferson Parish School System teachers have earned National Board Certification.

John Ehret High School won the "We the People" competition in 2005.

Patrick F. Taylor Science & Technology Academy opens as a full-day program for students in grades 7-9.

Thirty-three schools have 100% of their teachers ranked as "Highly Qualified" under the federal No Child Left Behind mandate.

The Principals of the Year are as follows:

Carolyn Van Normand – Higgins High School Cheryl Milam – Adams Middle School Gerard LeBlanc – Homedale Elementary School

The Teachers of the Year are as follows:

Jeryl Fischtziur – Grace King High School Terri Trahan – Riverdale Middle School Arleen Malloy – Metairie Academy

Students of the Year are as follows:

Shree Patel -- Bonnabel High School Shonte Joseph -- Ellender Middle School Raven Hackett -- Live Oak Elementary School

Bureau of Governmental Research (BGR) Recipients

Karen Doyle - Principal, C.T. Janet Elementary School

Mary "Mikie" Ehret - Deputy Superintendent

Louisiana Middle School Principal of the Year Frank Rawle – Ellender Middle School

Miliken Foundation Award Lisa Rodriguez – Estelle Elementary School

New Orleans City Business 2005 Women of the Year Diane Roussel – Superintendent Raylyn Stevens – Chief Financial Officer

### INSTRUCTIONAL PROGRAM

The heart of the school system is a varied curriculum and a wide range of educational experiences offered from pre-kindergarten through adulthood for the community.

The core curriculum addresses English/language arts, mathematics, science, social studies, creative arts and physical education. Electives offered in secondary schools include foreign languages, art, music, vocational courses, computer science and computer literacy.

Programs for academically gifted students span pre-school through grade 12 are structured enrichment resources as well as specially designed elective classes.

Students receive specialized instruction to meet individual needs during the school year and some extended year programs. In addition to academics, students are taught skills to help them function in the community, including job counseling and placement. Support services provided include social work services, occupational, physical, and speech/language therapy.

Each ninth grade student completes a Career Path plan on which vocational electives are based. The Academy programs in each high school offer opportunities for young adults to explore careers of interest in depth.

Title I is a federally funded program designed to improve the educational opportunities of educationally deprived children by helping them succeed in the regular program, attain grade level proficiency, and improve achievement in basic and more advanced skills. These purposes are accomplished through academic instruction in the areas of reading/language arts and math, increased parental involvement and implementation of innovative programs.

Title II Dwight D. Eisenhower Professional Development Program's major goal is to improve the teaching and learning of all students by helping to ensure that teachers, and where appropriate, other staff and administrators, have access to sustained and intensive high-quality professional development that is aligned to challenging state content standards and state student performance standards, and to support the development and implementation of sustained and intensive high-quality professional development activities in the core academic subjects; and helping to ensure that teachers, and where appropriate, administrators, other staff, pupil services personnel, and parents, have access to professional development.

Title VI Innovative Education Program Strategies is to support local education reform efforts which are consistent with and support statewide reform efforts under Goals 2000; Educate America Act; support state and local efforts to accomplish the National Education Goals; provide funding to enable state and

local education agencies to implement promising educational reform programs; provide a continuing source of innovation and an educational improvement, including support for library services and instructional and media material; and meet the special education needs of at-risk and high-cost students.

The goal of the Class-Size Reduction initiative is to help schools improve student achievement by adding additional, highly qualified teachers to the work force to ensure that class size – particularly in the early grades – is reduced to no more than 18 children per class.

Bilingual/ESOL Program – the English to Speakers of Other Languages program fulfills the school district's obligation to develop and implement an alternative program which teaches language minority students English, provides them parity of access to instruction, and moves them into the regular educational program within a reasonable length of time. The goal of this program is to develop students' academic and conversational proficiency in English so that they can effectively participate in the educational program conducted exclusively in English. It employs the use of two languages, one of which is English, and instruction to the extent necessary for students to function effectively in the content classes. Currently the English to Speaker of Other Languages Program is implemented in 32 schools, serving 2,500 students, pre K-12, who represent 68 countries with 52 spoken languages.

Adult education provides instructional offerings in basic academic and life-long coping skills that will enable the adult student to continue an education. Students in the adult education program must be 16 years of age or older, must not be reenrolled in the K-12 system, and must have less than a high school education. Project Open Door, Project Independence, and classes in English as a second language in addition to basic education classes and pre-GED classes assist the adult in the ability to function more productively and responsibly in society.

### ECONOMIC CONDITIONS AND OUTLOOK

The school system has a tremendous financial impact on the community. It has in excess of 7,500 employees and an annual payroll in excess of \$197 million making it the second largest public employer in the parish. It also spends annually over \$50 million on goods and services. These funds are spent primarily with local businesses.

Jefferson Parish is the second most populated parish in Louisiana with the population showing a slight increase in 2005. Per capita income also rose in Jefferson and continues to be second highest of all Louisiana's parishes and the state as a whole.

Jefferson Parish has a great deal to offer potential employers. It is located west of the City of New Orleans and is a wonderful collection of contrasts and similarities offering visitors and residents alike a kaleidoscopic view of a unique and fascinating region. It combines the vibrancy of New Orleans, the colorful intensity of Cajun country, and the serenity of peaceful bayous.

Future job growth in Jefferson Parish is expected to be concentrated most heavily in the service industry, especially professional services such as law, medicine, accounting, engineering and financial services. The oil and gas industry has shown considerable growth particularly along the Harvey Canal located on the West Bank of the Mississippi River. While Jefferson Parish offers all of the business amenities and services which commercial establishments look for, it also affords its residents a high quality of life—with good schools, low crime rates and plenty of recreation activities. The LaSalle Tract, located on Airline Drive is home to the training facility of the New Orleans Saints and Zephyr Stadium, a minor league baseball park, home to the AAA semi-professional New Orleans Zephyrs. The Tract has become a magnet

for family recreational activities and 47 acres are currently being developed into a nature preserve with walking trails, an amphitheater, a performing arts center and a multi-purpose building.

In addition, the parish offers some of the finest medical care in the nation with world-renowned institutions staffed by pioneering physicians. The Parish provides oversight to two hospitals and six privately owned institutions which provide a full range of services including acute care as well as specialized services such as oncology, high-risk maternity, chemical dependency, burn care and others.

Jefferson Parish is well on its way to becoming the future business and commercial hub of the Gulf South, but it has not forgotten its rich history nor neglected its abundant natural and scenic resources. It is a community where quality of life and progress go hand-in-hand. In an attempt to shed the label "bedroom community" which is so often applied to suburban areas on the perimeters of large cities, Jefferson has moved progressively forward with major office, shopping and industrial development complexes in the Parish.

There are no local personal or corporate income taxes in Jefferson Parish. Furthermore, there are no state ad valorem (property) taxes, and local property taxes are among the lowest in the nation.

For the tourist, Jefferson Parish is a popular home base from which to explore the fascinating environs of South Louisiana. Its modern, first class accommodations are competitively priced and offer a quiet, safe and affordable environment in which to enjoy the quaint charm and *joie de vivre* of the surrounding parishes. Jefferson is home to the Jean Lafitte National Park and the Bayou Segnette State Park, both of which are very popular with residents and tourists alike. While catering to family tourists, Jefferson Parish has an extensive collection of fine restaurants, many specializing in Creole and Cajun cuisine. Residents and tourists participate in the lively parades and celebration of the Mardi Gras season throughout Jefferson Parish.

Jefferson Parish encompasses some 359 square miles of land, from Lake Pontchartrain in the north and to the Gulf of Mexico in the south. It straddles the Mississippi River, which is 2,200 feet wide in the area with a bankside depth of 30 to 60 feet and a midstream depth, which attains 180 feet. The river is a great asset to the entire New Orleans Metropolitan area. It is the source of the drinking water supply. Approximately 310 billion gallons flow daily through Jefferson Parish, approximately the amount consumed daily in the continental United States. Our water rates are among the lowest in the nation. The climate permits year-round, outdoor activity for business as well as pleasure. It can be described as semi-tropical with the surrounding water modifying the temperature and decreasing the range between extremes.

Eleven institutions of higher learning are located in the New Orleans area and are easily accessible to Jefferson Parish residents. In addition, there are two theological institutions and several business, trade and technical schools that prepare students for various occupations.

The number of events held at the Alario Center, a 75,000 square foot amateur sports complex, has exceeded projections since its completion. It is located on the West Bank on the edge of Bayou Segnette State Park, a 600 acre state park and wetland area and during 2005 accommodated regional, national and international amateur sporting events, as well as conferences, conventions, trade shows, Mardi Gras functions, and Jefferson Parish School System graduation ceremonies. The New Orleans Hornets, an NBA basketball team, uses the Alario Center for its practice facility. On the grounds of the Alario Center, a state of the art baseball stadium was constructed which will be available for high school tournaments and other amateur events. A major college in the area schedules a number of games at the baseball stadium.

### FINANCIAL INFORMATION

### Accounting System and Budgetary Control

In developing and evaluating the School System's accounting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition; and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concepts of reasonable assurance recognize that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the evaluation of costs and benefits requires estimates and judgments by management.

All internal control evaluations occur within the above framework. We believe that the School System's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

Budgetary control is maintained at a detailed level by the encumbrance of estimated purchase amounts prior to the release of purchase orders to vendors.

The school system emphasizes decentralized budgeting in order to enhance the ability of principals to serve as effective and efficient instructional leaders. In fiscal year 1987 the School Board gave principals, with input from subject coordinators, teachers, students and parents, the authority to spend the allocated financial resources to best meet the needs of their unique student groups. To accomplish this end, the School Board adopted a set of guidelines consistent with applicable State law. This system allows each school to determine its needs, establish budgets, and spend their financial resources according to their own timetable or reserve the funds for future years' needs. The vehicle for these actions is the Student Activity Fund. All monies due a school are deposited directly into each school's activity account at the beginning of each school year. The principal, using School Board adopted guidelines, operates his/her school according to his/her individually tailored educational plan. A major advantage of this system is that it gives principals direct control over resources vital to achieving educational success and in so doing makes it easier to assess accountability for goal achievement.

### Cash Management

During the year, the School System invested directly in instruments issued by the United States Government or its agencies created by an act of Congress, or in repurchase agreements backed by such instruments.

For purposes of maximizing interest earnings, cash balances of all funds are pooled, except where separate cash and investment accounts are mandated by legal requirements. This year's investment activities have shown a decline from the prior year resulting from historically low interest rates.

### Risk Management

Jefferson Parish is self-insured for general liability, auto liability, and workers' compensation insurance. As part of this program, resources are being accumulated in the General Fund to meet potential losses. In addition, various risk control techniques including an employee safety program and pre-employment physicals have been implemented to minimize accident-related losses. Risk financing is accomplished through the purchase of various insurance policies from commercial insurers.

The Management's Discussions and Analysis section beginning on page 3 provides an overall review of the School System's financial operations for the year and its financial position.

### OTHER INFORMATION

### Independent Audit

State law and School System policy require an annual audit of the books of account and financial records of the School System by independent certified public accountants selected by the School Board. The School System has complied with this requirement, and the independent auditors' report is included in this report.

### Awards

The Association of School Business Official International (ASBO) awarded a Certificate of Excellence in Financial Reporting, and the Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Jefferson Parish Public School System for its comprehensive annual financial report for the fiscal year ended June 30, 2004. This was the 15<sup>th</sup> consecutive year that the school system has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

The Certificates of Achievement is valid for a period of one year only. The School System believes that our current comprehensive annual financial report continues to meet the Certificate of Achievement Programs' requirements and will be submitted to ASBO and GFOA to determine its eligibility for another certificate.

### Acknowledgments

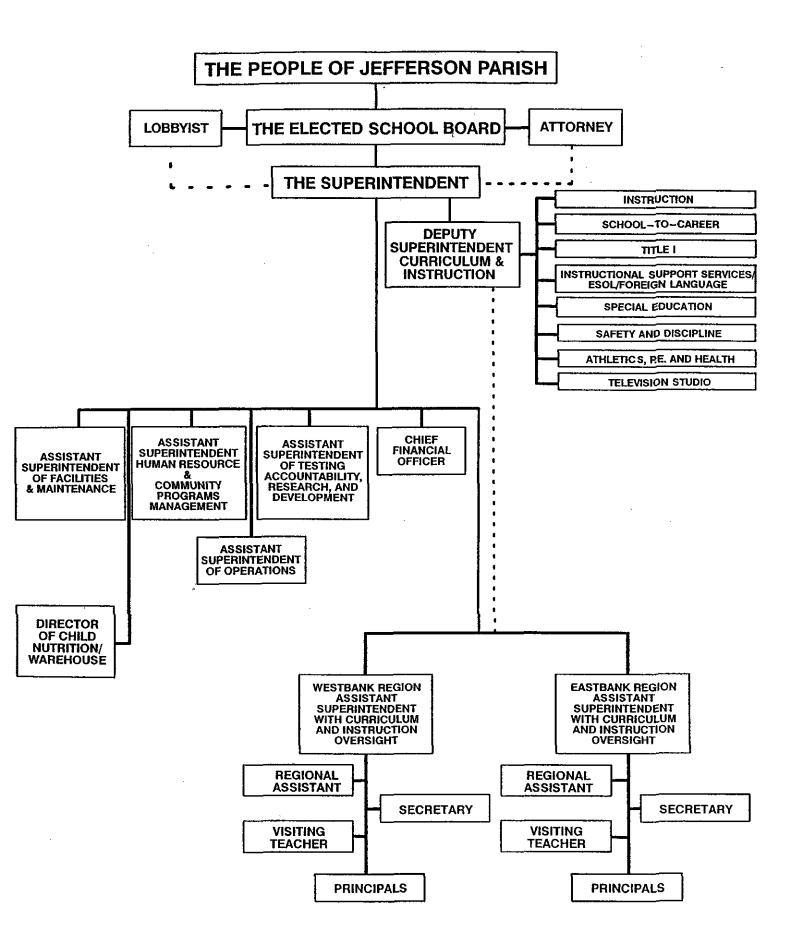
The preparation of this report on a timely basis could not have been accomplished without the efficient and dedicated services of the entire staff of the Finance and Accounting Activity of the Business Services Division. We would like to express our appreciation to all members of the division who assisted and contributed to its preparation.

We also wish to thank the members of the School Board for their continued consideration and support, and for planning and conducting the financial operations of the School System in a responsible and progressive manner.

Leane M Lousel
Diane Roussel, Ph.D
Superintendent

Chief Financial Officer

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### **SCHOOL BOARD**

| Name                                      | Length of<br>Service | Term<br>Expires | Occupation                             |
|---|----------------------|-----------------|--|
| Gene Katsanis,<br>President, District 9   | 11 years             | December, 2006  | Businessman                            |
| Ray St.Pierre,<br>Member, District 3      | 6 years              | December, 2006  | Retired Public<br>School Administrator |
| Mark Morgan,<br>Member, District 1        | 2 years              | December, 2006  | Attorney                               |
| Dr. Etta Licciardi,<br>Member, District 2 | 1 year               | December, 2006  | Retired Public School Administrator    |
| John C. Henry,<br>Member, District 4      | 1 year               | December, 2006  | Businessman                            |
| Karen M. Barnes,<br>Member, District 5    | 6 years              | December, 2006  | Former Teacher/<br>Reservist           |
| Martin Marino,<br>Member, District 6      | 25 years             | December, 2006  | Retired School<br>Principal            |
| Libby Moran,<br>President, District 7     | 13 years             | December, 2006  | Former Teacher/<br>Businesswoman       |
| Mrs. Judy Colgan<br>Member, District 8    | 9 years              | December, 2006  | Social/Political<br>Activist           |

### **ADMINISTRATIVE OFFICIALS**

| Name               | Position   |
|--------------------|--|
| Dr. Diane Roussel  | Superintendent   |
| Raylyn Stevens     | Chief Financial Officer  |
| Mary Ehret         | Deputy Superintendent, Curriculum and Instruction                          |
| Dr. Leigh Barton   | Assistant Superintendent, Research Accountability and Assessment           |
| Ronald Ceruti      | Assistant Superintendent, Human Resources and Community Program Management |
| Paul Emenes        | Assistant Superintendent, East Bank Region                                 |
| George Hebert      | Assistant Superintendent, West Bank Region                                 |
| David Taylor       | Assistant Superintendent, Facilities and Maintenance                       |
| Barbara Adams      | Assistant Superintendent, Special Programs                                 |
| Isaac Joseph       | Assistant Superintendent, Federal Programs                                 |
| Wendy Mangiaracina | Assistant Superintendent, Operations                                       |



RAY ST. PIERRE President, District 3



DR. DIANE M. ROUSSEL Superintendent



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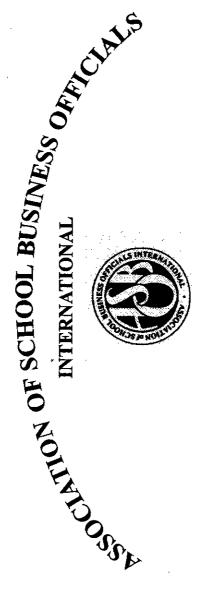
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District 9



This Certificate of Excellence in Financial Reporting is presented to

# JEFFERSON PARISH PUBLIC SCHOOL SYSTEM

For its Comprehensive Annual Financial Report (CAFR) For the Fiscal Year Ended June 30, 2004

Upon recommendation of the Association's Panel of Review which has judged the Report substantially conforms to principles and standards of ASBO's Certificate of Excellence Program

Jan'n Timbark President

Conne la pullar Executive Director Certificate of Achievement for Excellence in Financial Reporting

Presented to

Jefferson Parish
Public School System,
Louisiana

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2004

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President

**Executive Director** 

# FINANCIAL SECTION

### **Deloitte & Touche LLP**

701 Poydras Street Suite 3700 New Orleans, LA 70139 (504) 581-2727

### Rebowe & Company CPAs, APC

3501 N. Causeway Boulevard Suite 810 Metairie, LA 70002 (504) 837-9116

### INDEPENDENT AUDITORS' REPORT

To the Members of the School Board of Jefferson Parish, Louisiana:

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund and the aggregate remaining fund information of the Jefferson Parish Public School System as of June 30, 2005 and for the year then ended, which collectively comprise the Jefferson Parish Public School System's basic financial statements, as listed in the foregoing table of contents. These financial statements are the responsibility of the Jefferson Parish Public School System's management. Our responsibility is to express an opinion on the respective financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America ("generally accepted auditing standards") and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the respective financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School System's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the respective financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, the discretely presented component unit, each major fund and the aggregate remaining fund information of the Jefferson Parish Public School System as of June 30, 2005, and the respective changes in financial position and respective cash flows, where applicable, thereof and the respective budgetary comparison for the General Fund and Elementary and Secondary Education Act of 1965 (Title I) for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis on pages 3 through 10 is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. This supplementary information is the responsibility of the Jefferson Parish Public School System's management. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit such information and we do not express an opinion on it.

Our audit was conducted for the purpose of forming opinions on the Jefferson Parish Public School System's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. This supplementary information is the responsibility of the Jefferson Parish Public School System's management. The combining and individual nonmajor fund financial statements have been subjected to the auditing procedures applied in our audit of the basic financial statements and, in our opinion, are fairly presented in all material respects when considered in relation to the basic financial statements taken as a whole. The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and, accordingly, we express no opinion on them.

In accordance with Government Auditing Standards, we have also issued a report dated February 3, 2006 on our consideration of the Jefferson Parish Public School System's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the result of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.

Xbowe & Company

February 3, 2006

Deloitte + Touche LLP

### MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)

The Management's Discussion and Analysis (MD&A) of the Jefferson Parish Public School System's financial performance provides an overall review and an objective, easily readable analysis of the School System's financial activities for the fiscal year ended June 30, 2005. The intent of the MD&A is to look at the School System's overall financial performance and to assist readers in assessing the financial position as a result of the year's operations. Therefore, readers should read the MD&A in conjunction with the Comprehensive Annual Financial Report's (CAFR) Letter of Transmittal in the Introductory Section, the School System's Financial Statements (Financial Section), and the Notes to the Financial Statements.

### FINANCIAL HIGHLIGHTS

- On a whole, the overall financial position of the Jefferson Parish Public School System improved for the fiscal year 2004/2005. The fund balances for the total Governmental Funds increased by \$30.8 million.
   The General Fund Balance increased by \$10 million over the fiscal year 2003/2004.
- The assets of the School System exceeded its liabilities at the close of 2005 by \$70.9 million. The deficiency of \$22.3 million of "invested in capital assets, net of related debt" represents the School System's book value of its fixed assets (less accumulated depreciation) net of the current balances of debt incurred to acquire or improve the capital assets. It is the accumulation of years of investments in capital projects and related debt.
  - Over the past 20 years, the School System has issued debt exclusively for capital improvements. The School System has 85 school sites and a large percentage of the System's buildings are older and consequently are substantially depreciated. Most of the capital improvements in recent years have pertained to replacement of roofs, renovation of bathrooms and other routine renovations necessary to maintain aged facilities. In spite of the age of the School System's facilities, schools within the system are well maintained and are in a physical condition conductive to the educational process.
- The School System refinanced \$28.9 million of ½% sales tax school bonds. Additionally, the School System issued \$33.5 million of new ½% sales tax school bonds with a maturity date of February 1, 2025. The proceeds of the long-term debt will be used for capital projects. See note 6 on page 36.
- The School System's total net assets increased by \$29.3 million in 2005 due to the excess of revenues over expenditures. Revenue growth outpaced the increases in salary and benefit expenditures and grant revenues increased by \$7.4 million. Net assets of the governmental activities increased by \$28.5 and net assets of the business-type activities increased by \$802,000.
- Unrestricted net assets decreased by \$42.2 million due to a change in the calculation. For fiscal year 2003/2004, only the non-major capital projects fund was considered a restricted fund for purposes of this calculation. For fiscal year 2004/2005, the dedicated sales tax for all capital projects funds was included in the calculation.
- Capital expenditures for buildings and improvements increased by \$15.2 million due the completion of several major renovations. In 2002 the School System issued \$33 million in debt for the purpose of capital projects. A large portion of the projected funded by this bond issue was completed in fiscal year 2004/2005.

- The School System's Property Tax revenue collections increased by \$7.4 million or 15.9%. This increase can be attributed to the "roll forward" of the millage rates in 2005. The Jefferson Parish Public School Board voted to "roll forward" the 2004 millage rates of 22.91 mills, thereby capturing the increase in reassessed property values.
- Gross Sales and use tax revenue collections increased over prior year's collections by \$5.5 million or 3.6%. A portion of the gross sales tax collections is dedicated for the purpose of debt service and capital improvements. The Jefferson Parish Public School System pays a 9.5% collection fee to the Jefferson Parish Sheriff's Office on general collections as set forth in the state constitution.
- The Minimum Foundation Program (MFP) distribution from the state increased \$3.7 million or 2.7%. This MFP is a block grant that establishes a standard of local support for each school system based on the state average local support relative to the system's capacity to raise local funds.
- Expenditures have increased by \$41.8 or 10.6%. Salaries for certificated staff increased due to the
  dedication of a 9 mills property tax approved in 2004. Benefits increased for all employees in the areas of
  Health Insurance and Retirement. These benefits are administered by the Louisiana Office of Group
  Benefits (OGB) and the Teachers' Retirement System of Louisiana (TRS) respectively and contribution
  rates are required by State statute.
- As of the close of the current year, the School System reported a combined ending fund balance of \$155.2 million. The fund balance of the combined governmental funds increased by \$30.8 million from the prior year's ending fund balance. Of the \$155.2 million fund balance, \$88.3 million is considered unreserved at June 30, 2005. Approximately \$66.9 million is designated for specific uses, \$21.8 million which can only be expended for the sole purpose of teacher raises as set forth by the dedicated 9 mill property tax.

### OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the School System's basic financial statements. The basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

### Government-wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the School System's finances, in a manner similar to a private sector business.

The statement of net assets presents information on all of the School System's assets and liabilities, with the difference between the two reported as net assets or deficiency in net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the School System is improving or deteriorating. The causes of the change in net assets may be the result of many factors, both financial and non-financial in nature. Non-financial factors, which may have an impact on the School System's financial condition include the property and sales tax base, student enrollment, state mandated educational programs for which little or no funding is provided, or other external factors.

The statement of activities presents information showing how the School System's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future periods (e.g. earned but unused leave for vacations and sabbaticals).

Both of the government-wide financial statements distinguish functions of the School System that are principally supported by taxes and intergovernmental revenues ("governmental activities") from other functions that are intended to recover a significant portion of their cost through user fees and charges ("Business-type activities"). The business-type activities of the School System consist of the School Lunch Enterprise Fund which provides breakfasts and lunches to students at reduced prices.

The government-wide financial statements include not only the School System itself (known as the "primary government") but also a legally separate charter school, the Jefferson Community Charter School, for which the School System is financially accountable. Financial information for this component unit is reported separately from the financial information presented for the primary government itself.

The government-wide financial statements can be found on pages 11-13 of this report.

### Fund Financial Statements

A fund is a group of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The School System, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the School System can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balance provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The School System maintains a variety of funds which are grouped for management purposes into special revenue, debt service, and capital projects fund groups. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures and changes in fund balances for the general fund, the special revenue fund used to control Title I monies and the capital projects fund which receives dedicated sales taxes, all of which are considered to be major funds. Data from all the other governmental funds are combined into a single aggregated presentation. Individual fund data for each of these non-major governmental funds is presented in the form of combining statements elsewhere in this report.

The School System adopts an annual appropriated budget for its general fund and selected special revenue funds. A budgetary comparison statement for the general fund and the major Title I fund has been provided on pages 19 and 20 of this report to demonstrate compliance with the budget.

The basic governmental fund financial statements can be found on pages 14-20 of this report.

**Proprietary funds.** The proprietary fund consists of the School Lunch Enterprise Fund which is also presented as the business-type activities in the government-wide financial statements. Proprietary fund financial statements provide the same type of information as the government-wide financial statements, only in more detail.

The proprietary fund financial statements can be found on pages 21-23 of this report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statement because the resources of those funds are not available to support the School System's own programs. The School system's fiduciary funds consist of agency funds held in a custodial capacity.

The basic fiduciary fund financial statement can be found on page 24 of this report.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found beginning on page 25 of this report.

### **GOVERNMENT-WIDE FINANCIAL ANALYSIS**

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the School System, its total assets exceeded liabilities by \$70.9 million at the close of the most recent fiscal year.

Table 1
Net Assets
(In Thousands)

|   | Governmental<br>Activities |                          | Business-type<br>Activities |                 | Total<br>Government   |                          |
|---|----------------------------|--------------------------|-----------------------------|-----------------|-----------------------|--------------------------|
|   | 2005                       | 2004                     | 2005                        | 2004            | 2005                  | 2004                     |
| Current and other assets<br>Capital assets      | \$ 200,929<br>112,476      | \$ 170,524<br>101,582    | \$ 7,331<br>516             | \$ 8,702<br>418 | \$ 208,260<br>112,992 | \$ 179,226<br>102,000    |
| Total assets                                    | 313,405                    | 272,106                  | 7,847                       | 9,120           | 321,252               | 281,226                  |
| Long-term debt outstanding<br>Other liabilities | 170,569<br>74,861          | 158,950<br><u>73,706</u> | 4,924                       | 6,999           | 170,569<br>79,785     | 158,950<br><u>80,705</u> |
| Total liabilities                               | 245,430                    | 232,656                  | 4,924                       | 6,999           | 250,354               | 239,655                  |
| Net assets<br>Invested in capital assets,       |                            |                          |                             |                 |                       |                          |
| net of related debt                             | (22,795)                   | (44,642)                 | 516                         | 418             | (22,279)              | (44,224)                 |
| Restricted<br>Unrestricted                      | 120,451<br>(29,681)        | 70,844<br><u>13,248</u>  | 2,407                       | 1,703           | 120,451<br>(27,274)   | 70,844<br>14,951         |
| Total net assets                                | <b>\$</b> 67,975           | \$ 39,450                | \$ 2,923                    | \$ 2,121        | \$ 70,898             | \$ 41,571                |

While the bonds payable are associated with the capital expenditures for purposes of categorizing net assets, the capital assets themselves are not a source of repayment of the bonds. The bonds are serviced primarily by dedicated sales taxes. In addition, debt service funds have accumulated \$29.2 million of net assets at June 30, 2005 to provide for the servicing of annual interest and principal payments on bonds.

See Notes 3 and 6 to the financial statements for a more comprehensive discussion of changes in capital assets and bonds payable.

Table 2 Changes in Net Assets

|  | Chan                    | ges in iver     | 155015        |                        |                     |                        |
|--|-------------------------|-----------------|---------------|------------------------|---------------------|------------------------|
|  |                         | n Thousand      | ls)           |                        |                     |                        |
|  | Governmental            |                 | Business-type |                        | Total<br>Government |                        |
|  | 2005                    | vities<br>2004  | 2005          | ivities<br>2004        | 2005                | 2004                   |
| Revenues:  | 2000                    | 2004            | 2000          | 200.                   | 2000                | 2001                   |
| Program revenues:  |                         |                 |               |                        |                     |                        |
| Charges for Services   | \$ 4,141                | \$ 5,839        | \$ 2,389      | \$ 2,695               | \$ 6,530            | \$ 8,534               |
| Operating Grants and contributions   | 68,496                  | 62,075          | 16,564        | 15,501                 | 85,060              | 77,576                 |
| General revenues:  |                         |                 |               |                        |                     |                        |
| Property taxes   | 54,026                  | 46,617          |               |                        | 54,026              | 46,617                 |
| Sales and use taxes, general   | 128,512                 | 123,469         |               |                        | 128,512             | 123,469                |
| Sales and use taxes, debt service  | 23,536                  | 22,069          |               |                        | 23,536              | 22,069                 |
| Sales and use taxes, public improvement                                      | 4,000                   | 5,000           |               |                        | 4,000               | 5,000                  |
| State revenue sharing  | 2,224                   | 2,113           |               |                        | 2,224               | 2,113                  |
| Minimum foundation program (MFP)   | 141,908                 | 138,165         |               |                        | 141,908             | 138,165                |
| Interest and investment earnings<br>Special item - loss on disposal of asset | 3,057<br>(107)          | 1,472<br>(98)   |               |                        | 3,057<br>(107)      | 1,472<br>(98)          |
| Total revenues   | 429,793                 | 406,721         | 18,953        | 18,196                 | 448,746             | 424,917                |
| Expenses:  |                         |                 |               |                        |                     |                        |
| General government   |                         |                 |               |                        |                     |                        |
| Instruction:   |                         |                 |               |                        |                     |                        |
| Regular programs   | 133,719                 | 129,257         |               |                        | 133,719             | 129,257                |
| Special programs   | 105,806                 | 92,808          |               |                        | 105,806             | 92,808                 |
| Vocational programs  | 11,713                  | 11,351          |               |                        | 11,713              | 11,351                 |
| All other programs   | 6,703                   | 4,189           |               |                        | 6,703               | 4,189                  |
| Support services:  |                         |                 |               |                        |                     |                        |
| Student services   | 30,993                  | 27,323          |               |                        | 30,993              | 27,323                 |
| Instructional staff support  | 6,399                   | 5,798           |               |                        | 6,399               | 5,798                  |
| General administration   | 22,007                  | 20,360          |               |                        | 22,007              | 20,360                 |
| School administration  | 23,291                  | 22,052          |               |                        | 23,291              | 22,052                 |
| Business services  | 3,120                   | 2,625           |               |                        | 3,120               | 2,625                  |
| Operations maintenance services  | 25,228                  | 23,857          |               |                        | 25,228              | 23,857                 |
| Pupil transportation services  | 15,527                  | 14,425          |               |                        | 15,527              | 14,425                 |
| Central activity services  | 3,032                   | 2,833           |               |                        | 3,032               | 2,833                  |
| Principal Retirement   |                         |                 |               |                        |                     |                        |
| Interest on long-term debt   | 8,205                   | 9,027           |               |                        | 8,205               | 9,027                  |
| Other expenses<br>School Lunch   | 4,751                   | 4,820           | 18,925        | 17,876                 | 4,751<br>18,925     | 4,820<br>17,876        |
| Total expenses   | 400,494                 | 370,725         | 18,925        | 17,876                 | 419,419             | 388,601                |
| Increase in net assets before transfers<br>Transfers                         | 29,299<br><u>(774</u> ) | 35,996<br>(773) | 28<br>774     | 320<br>773             | 29,327              | 36,316                 |
| Increase (decrease) in net assets<br>Net assets - July 1                     | 28,525<br>39,450        | 35,223<br>4,227 | 802<br>2,121  | 1,093<br><u>1,</u> 028 | 29,327<br>41,571    | 36,316<br><u>5,255</u> |
| Net assets - June 30   | \$ 67,975               | \$ 39,450       | \$ 2,923      | \$ 2,121               | \$ 70,898           | \$ 41,571              |

Revenues exceeded expenses on the government-wide basis by \$29,326,747 in the year ended June 30, 2005.

The following contrasts the changes in revenues for governmental activities as compared to the prior year:

|                            | <u>Amount</u>  | Percent<br>of Total | Increase<br>(Decease)<br><u>From 2004</u> | Percentage<br><u>Change</u> |
|----------------------------|----------------|---------------------|---|-----------------------------|
| Sales tax                  | \$ 156,047,799 | 36.30 %             | \$ 5,509,584                              | 3.66 %                      |
| Ad Valorem tax             | 54,025,978     | 12.57 %             | 7,409,245                                 | 15.89 %                     |
| Minimum Foundation Program | 141,907,769    | 33.01 %             | 3,743,036                                 | 2.71 %                      |
| Other state grants         | 12,774,585     | 2.97 %              | (4,187,282)                               | (24.69)%                    |
| Federal grants             | 51,819,679     | 12.05 %             | 9,079,984                                 | 21.24 %                     |
| All other                  | 13,324,053     | <u>3.10</u> %       | 1,526,640                                 | <u>12.94</u> %              |
| Total                      | \$ 429,899,863 | 100.00 %            | \$ 23,081,207                             | 31.76 %                     |

As reported in the Statement of Activities on page 12, the cost of the School System's governmental activities for the year ended June 30, 2005 was \$327,856,281. The Statement of Activities shows the cost of program services net of charges and grants offsetting some of the cost of such services.

In Table 3 below, the cost of the School System's largest categories of expenses are presented as well as each program's net cost (total cost less revenues generated by the activities). This "net cost" presentation allows the parish taxpayers to determine the remaining cost of the various categories, and also allows them the opportunity to assess the cost of each function in comparison to the benefits they believe are provided by the function. The net cost also reflects the amount needed to finance these functions from general sources such as taxes and MFP.

Table 3
Total and Net Cost of Governmental Activities

|                                 | Total Cost<br>of Services | Net cost<br>of Services |
|---------------------------------|---------------------------|-------------------------|
| Governmental activities:        |                           |                         |
| Instruction:                    |                           |                         |
| Regular programs                | \$ 133,719,096            | \$ (129,902,732)        |
| Special programs                | 105,806,109               | (48,764,442)            |
| Vocational programs             | 11,712,865                | (1,407,994)             |
| All other programs              | 6,702,742                 | (6,547,833)             |
| Support services:               |                           |                         |
| Student services                | 30,993,517                | (30,993,517)            |
| Instructional staff support     | 6,399,284                 | (6,399,284)             |
| General administration          | 22,006,686                | (21,707,197)            |
| School administration           | 23,290,537                | (23,290,537)            |
| Business services               | 3,120,348                 | (3,120,348)             |
| Operations maintenance services | 25,228,363                | (25,228,363)            |
| Pupil transportation services   | 15,526,724                | (14,506,478)            |
| Central activity services       | 3,031,972                 | (3,031,972)             |
| Interest on long-term debt      | 8,205,027                 | (8,205,027)             |
| -                               | 4,750,557                 | (4,750,557)             |
| Total Governmental Activities   | \$ 400,493,827            | \$ (327,856,281)        |

### Business-Type Activities

The School Lunch Enterprise Fund reported an excess of revenues over expenses of \$801,638 for the year ended June 30, 2005. Included in the operating results is a mandatory transfer from the general fund of \$773,685. Management has broadened the food selection available to expand revenue and tightened control of staffing levels to control cost over the past years.

### **Governmental Funds**

The School System uses funds to control and permit measurement in the short term of the revenues and expenditures of a particular activity or purpose (e.g., dedicated taxes and grant programs). The Governmental Fund Financial Statements allow the School System to demonstrate its stewardship over and accountability for resources provided by taxpayers and other entities. These statements also allow the reader to obtain more insight into the financial management of the School System and assess further the School System's overall financial stability.

As the School System completed the fiscal year ended June 30, 2005 its combined fund balance was \$155,190,848 as compared to a combined fund balance of \$124,359,399 as of June 30, 2004. The "roll forward" of Ad Valorem millage rates and moderate growth in both the MFP and Sales and use tax can be attributed to the favorable variance. The General Fund's balance increased \$10 million of which \$4.5 million is reserved for teacher pay raises. In addition, expenditures remain limited to those which have the greatest impact on academic achievement and in addition to mandated cost by state agencies.

### **General Fund Budgetary Highlights**

The School System's budget is prepared according to Louisiana law. During the course of the year, the School Board revises its budget to take into consideration significant changes in revenues or expenditures. Louisiana Revised Statute 39:1311 requires the budget be revised if either expected revenues are less or anticipated expenditures are in excess of budgetary goals by five percent (5%) or more. The original budget for the School System was adopted on June 16, 2004 and the final revised budget was adopted on April 13, 2005.

A statement showing the School System's original and final budget compared with actual operating results is provided in this CAFR beginning on page 19. The School System's year-end actual results were better than had been budgeted, as conservative budgetary practices are customary. Revenues are forecast conservatively and expenditures are budgeted in anticipation of all possible costs and projects. The General Fund actual revenues exceeded projections by \$5.5 million and expenditures were under final projections by \$1.3 million. The favorable expenditure variance can be attributed to the on-going overall attempts by the School System to utilize cost saving measures whenever possible.

### ECONOMIC FACTORS AND NEXT YEAR'S BUDGET

The Jefferson Parish School System is on a quest to restructure, redesign, and remarket itself. The School System is on the path of transformation to excellence and greatness in several areas, not the least of which is academic achievement. A few of these endeavors include the creation of a magnet elementary, middle, and high school on both sides of the river, a science and technology school, and assessing the need of additional West Bank schools.

On August 29, 2005, hurricane Katrina wreaked destruction across Southeastern Louisiana. This single act of nature abolished the fiscal prosperity of the Jefferson Parish School System. However, the "rainy day" funds of \$22.3 million established by the Jefferson Parish School Board enabled the School System to endure. The fund balance allowed the School System to reopen on October 3, 2005 for the JPPSS students as well as displaced students. In the midst of the Katrina aftermath, the Jefferson Parish Public School System welcomed the families of Jefferson Parish back home. Students embraced the opportunity to resume their academic endeavors. Jefferson Parish Schools provided the nurturing stability desperately needed during the recovery efforts. Our system is under tremendous pressure from lowered student enrollment and other extraordinary factors, but these challenges are an opportunity for us to continue our efforts to create a great school system.

For fiscal year 2005/2006 there will be a reduction in both sales and property tax receipts as compared to the original budget. A projected deficit in the General Fund budget for fiscal year 2006 can be attributed to the loss of local revenues directly associated with Hurricane Katrina. The School System has been approved for the Federal Emergency Management Agency's Community Disaster Loan program. The availability of this loan will allow the School System to manage cash flow during the uncertain months following this devastating disaster. The Jefferson Parish Public School System's current student enrollment is at 85% when compared to enrollment prior to the storm. Additionally, "displaced" students from the affected surrounding parishes are currently enrolling in our School System. The United States Department of Education has established the Emergency Impact Aid for Displaced Students program that may reimburse the JPPSS for services provided. This influx of federal funds, if received, may assist in providing reimbursement for expenditures associated with the clean up and restart of school on October 3, 2005.

### CONTACTING THE SCHOOL SYSTEM'S FINANCIAL MANAGEMENT

While this CAFR is designed to provide full and complete disclosure of the financial condition and operations of the School System, citizens groups, taxpayers, parents, students, other parish officials, investors or creditors may need further details. To obtain such details, please contact Jefferson Parish Public School System, 4600 River Road Marrero, Louisiana, 70072, or by calling (504) 349-7627 during regular office hours, Monday through Friday, 7:00 a.m. to 3:00 p.m., Central Standard Time.

### STATEMENT OF NET ASSETS AS OF JUNE 30, 2005

|                                 | Primary Government |               |                |            |
|---------------------------------|--------------------|---------------|----------------|------------|
|                                 | Governmental       | Business-Type | <u> </u>       | Component  |
| ASSETS                          | Activities         | Activities    | Total          | Unit       |
| Cash and cash equivalents       | \$ 152,968,228     | \$4,350,671   | \$ 157,318,899 | \$ 88,582  |
| Receivables:                    |                    |               |                |            |
| Sales and use tax               | 24,677,807         |               | 24,677,807     |            |
| Other                           | 2,322,221          | 51,495        | 2,373,716      |            |
| Due from component unit         | 123,065            |               | 123,065        | (123,065)  |
| Due from other governments      | 15,369,080         | 1,793,586     | 17,162,666     |            |
| Inventory                       |                    | 1,135,436     | 1,135,436      |            |
| Prepaid assets                  | 3,002,864          |               | 3,002,864      |            |
| Deferred financing costs        | 2,465,578          |               | 2,465,578      |            |
| Capital assets (net of          | ,                  |               |                |            |
| accumulated depreciation)       | 112,476,123        | 515,681       | 112,991,804    | 178,016    |
| TOTAL ASSETS                    | 313,404,966        | 7,846,869     | 321,251,835    | 143,533    |
| LIABILITIES                     |                    |               |                |            |
| Accounts payable                | 12,463,209         | 126,337       | 12,589,546     |            |
| Retainages payable              | 176,772            |               | 176,772        |            |
| Accrued liabilities:            |                    |               |                |            |
| Salaries, wages, payroll taxes  |                    |               |                |            |
| and retirement contribution     | 30,515,180         |               | 30,515,180     |            |
| Claims and judgements           | 406,817            |               | 406,817        |            |
| Compensated absences            | 28,768,254         | 492,276       | 29,260,530     |            |
| Workers' compensation claims    | 2,027,648          |               | 2,027,648      |            |
| Due to primary government       | (3,556,581)        | 3,556,581     | . ,            |            |
| Due to other governmental units | 70,278             | •             | 70,278         |            |
| Unearned revenue                | 1,389,094          | 748,936       | 2,138,030      |            |
| Accrued interest payable        | 2,600,000          | •             | 2,600,000      |            |
| Bonds payable:                  |                    |               | -, , .         |            |
| Due within one year             | 21,954,747         |               | 21,954,747     |            |
| Due in more than one year       | 148,614,570        | <del></del>   | 148,614,570    |            |
| TOTAL LIABILITIES               | 245,429,988        | 4,924,130     | 250,354,118    |            |
| NET ASSETS                      |                    |               |                |            |
| Invested in capital assets—net  |                    |               |                |            |
| of related debt                 | (22,795,180)       | 515,681       | (22,279,499)   | 178,016    |
| Restricted for:                 | •                  |               | •              |            |
| Capital projects                | 59,153,995         |               | 59,153,995     |            |
| Debt service                    | 29,153,613         |               | 29,153,613     |            |
| Specific programs               | 32,143,152         |               | 32,143,152     |            |
| Unrestricted                    | (29,680,602)       | 2,407,058     | (27,273,544)   | (34,483)   |
| TOTAL NET ASSETS                | \$ 67,974,978      | \$2,922,739   | \$ 70,897,717  | \$ 143,533 |

The notes to basic financial statements are an integral part of this statement.

### JEFFERSON PARISH PUBLIC SCHOOL SYSTEM

# STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2005

|   |                | Program Revenues        |  |  |
|---|----------------|-------------------------|--|--|
| FUNCTIONS/PROGRAMS                                | Expenses       | Charges for<br>Services | Operating<br>Grants and<br>Contributions |  |
| Governmental activities:                          |                |                         |  |  |
| Instruction:                                      |                |                         |  |  |
| Regular programs                                  | \$ 133,719,096 | \$ 387,137              | \$ 3,429,227                             |  |
| Special programs                                  | 105,806,109    | 3,754,010               | 53,287, <b>6</b> 57                      |  |
| Vocational programs                               | 11,712,865     |                         | 10,304,871                               |  |
| All other programs                                | 6,702,742      |                         | 154,909                                  |  |
| Support services:                                 |                |                         |  |  |
| Student services                                  | 30,993,517     |                         |  |  |
| Instructional staff support                       | 6,399,284      |                         |  |  |
| General administration                            | 22,006,686     |                         | 299,489                                  |  |
| School administration                             | 23,290,537     |                         |  |  |
| Business services                                 | 3,120,348      |                         |  |  |
| Operations maintenance services                   | 25,228,363     |                         |  |  |
| Pupil transportation services                     | 15,526,724     |                         | 1,020,246                                |  |
| Central activity services                         | 3,031,972      |                         |  |  |
| Interest on long-term debt                        | 8,205,027      |                         |  |  |
| Other expenses                                    | 4,750,557      |                         |  |  |
| Total governmental activities                     | 400,493,827    | 4,141,147               | _68,496,399                              |  |
| Business-type activities—School Lunch             | 18,924,850     | 2,389,096               | 16,563,707                               |  |
| Total business-type activities                    | 18,924,850     | 2,389,096               | 16,563,707                               |  |
| Total primary government                          | \$ 419,418,677 | \$ 6,530,243            | \$ 85,060,106                            |  |
| Component Unit-Jefferson Community Charter School | \$ 819,869     | \$                      | \$ 804,387                               |  |
| Total component units                             | \$ 819,869     | \$                      | \$ 804,387                               |  |

### General Revenues

Taxes:

Property taxes, levied for general purposes
Sales and use taxes, levied for general purposes
Sales and use taxes, levied for debt service
Sales and use taxes, levied for public improvement
State revenue sharing

Grants and contributions not restricted to specific purpos Minimum foundation program

Interest and investment earnings Special item - loss on disposal of asset

Transfers

Total general revenues

Excess of revenues over expenses

Net assets-July 1, 2004

Net assets-June 30, 2005

### STATEMENT B

| Net (Expense)  | Revenue           |
|----------------|-------------------|
| and Changes in | <b>Net Assets</b> |

| and Changes in Net Assets Primary Government                         |                             |  |                   |
|--|-----------------------------|--|-------------------|
| Governmental<br>Activities   | Business-Type<br>Activities | Total  | Component<br>Unit |
| \$ (129,902,732)<br>(48,764,442)<br>(1,407,994)                      | \$ -                        | \$ (129,902,732)<br>(48,764,442)<br>(1,407,994)                      | \$ -              |
| (6,547,833)  |                             | (6,547,833)  |                   |
| (30,993,517)<br>(6,399,284)  |                             | (30,993,517)<br>(6,399,284)  |                   |
| (21,707,197)<br>(23,290,537)   |                             | (21,707,197)<br>(23,290,537)   |                   |
| (3,120,348)  |                             | (3,120,348)  |                   |
| (25,228,363)   |                             | (25,228,363)   |                   |
| (14,506,478)<br>(3,031,972)  |                             | (14,506,478)<br>(3,031,972)  |                   |
| (8,205,027)  |                             | (8,205,027)  |                   |
| (4,750,557)  |                             | (4,750,557)  |                   |
| (327,856,281)  |                             | (327,856,281)  |                   |
|  | 27,953                      | 27,953   |                   |
|  | 27,953                      | 27,953   |                   |
| \$ (327,856,281)   | \$ 27,953                   | \$ (327,828,328)   | <u>\$</u>         |
| <del></del>  | <del></del>                 |  | \$ (15,482)       |
|  |                             |  | (15,482)          |
| \$ 54,025,978<br>128,511,531<br>23,536,268<br>4,000,000<br>2,223,632 |                             | \$ 54,025,978<br>128,511,531<br>23,536,268<br>4,000,000<br>2,223,632 |                   |
| 141,907,769<br>3,057,139<br>(107,242)<br>(773,685)                   | \$ 773,685                  | 141,907,769<br>3,057,139<br>(107,242)                                |                   |
| 356,381,390  | 773,685                     | 357,155,075  |                   |
| 28,525,109   | 801,638                     | 29,326,747   | (15,482)          |
| 39,449,869   | 2,121,101                   | 41,570,970   | 159,015           |
| \$ 67,974,978  | \$2,922,739                 | \$ 70,897,717  | <b>\$</b> 143,533 |

STATEMENT C Page 1 of 2

# GOVERNMENTAL FUNDS—BALANCE SHEET AS OF JUNE 30, 2005

| ASSETS                        | General      | Elementary<br>and<br>Secondary<br>Education<br>Act of 1965<br>(Title 1) | Capital<br>Projects -<br>Dedicated<br>Sales Tax | Other<br>Governmental<br>Funds | Total         |
|-------------------------------|--------------|---|---|--------------------------------|---------------|
| ASSETS— Cash and              |              |   |   |                                |               |
| investments (Note 2)          | \$41,072,315 | \$ 75,124   | \$66,181,607                                    | \$45,639,182                   | \$152,968,228 |
| Receivables:                  |              |   |   |                                |               |
| Sales and use tax (Note 5)    | 24,677,807   |   |   |                                | 24,677,807    |
| Other accounts                | 1,979,488    |   |   | 342,733                        | 2,322,221     |
| Due from other funds (Note 8) | 20,794,952   | 28,178  | 4,073,155                                       | 12,351,022                     | 37,247,307    |
| Due from component unit       | 124,162      |   |   |                                | 124,162       |
| Due from other governmental   |              |   |   |                                |               |
| units                         | 401,225      | 5,933,676   |   | 9,034,179                      | 15,369,080    |
| Prepaid items (principally    |              |   |   |                                |               |
| insurance)                    | 3,002,864    |   |   |                                | 3,002,864     |
| TOTAL ASSETS                  | \$92,052,813 | \$6,036,978   | \$70,254,762                                    | \$67,367,116                   | \$235,711,669 |

STATEMENT C Page 2 of 2

# GOVERNMENTAL FUNDS—BALANCE SHEET AS OF JUNE 30, 2005

| LIABILITIES AND<br>FUND BALANCES   | General                            | Elementary<br>and<br>Secondary<br>Education<br>Act of 1965<br>(Title 1) | Capital<br>Projects -<br>Dedicated<br>Sales Tax | Other<br>Governmental<br>Funds | Total                              |
|--|------------------------------------|---|---|--------------------------------|------------------------------------|
| LIABILITIES—Accounts payable   | \$ 2,906,201                       | \$2,783,164   | \$ 305,303                                      | \$ 6,468,541                   | \$ 12,463,209                      |
| Retainages payable   |                                    |   | 174,920   | 1,852                          | 176,772                            |
| Accrued liabilities: Salaries, wages, payroll taxes, and retirement contributions Claims and judgments (Notes 6 and 10) Workers' compensation claims (Note 10) | 30,515,180<br>186,817<br>2,027,648 |   |   |                                | 30,515,180<br>186,817<br>2,027,648 |
| Due to other funds (Note 8)  | 7,067,801                          | 3,253,814   | 10,620,544                                      | 12,748,567                     | 33,690,726                         |
| Due to other governmental units  | 1,097                              |   |   | 70,278                         | 71,375                             |
| Deferred revenue   | 1,389,063                          |   |   | 31                             | 1,389,094                          |
| Total liabilities  | 44,093,807                         | 6,036,978   | 11,100,767                                      | 19,289,269                     | 80,520,821                         |
| FUND BALANCES: Fund balance (Note 11): Reserved Unreserved: Designated for capital projects Undesignated reported in:  | 25,620,230                         |   | 1,807,946<br>57,346,049                         | 39,476,858<br>8,600,989        | 66,905,034<br>65,947,038           |
| General Fund   | 22,338,776                         |   |   |                                | 22,338,776                         |
| Total fund balances  | 47,959,006                         |   | 59,153,995                                      | 48,077,847                     | 155,190,848                        |
| TOTAL LIABILITIES AND FUND BALANCES  | \$92,052,813                       | \$6,036,978   | \$70,254,762                                    | \$67,367,116                   | \$235,711,669                      |

# STATEMENT D

# RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS AS OF JUNE 30, 2005

| Total Fund Balances at June 30, 2005—Governmental Funds  |   | \$ 155,190,848 |
|--|---|----------------|
| Cost of capital assets at June 30, 2005  | \$341,169,298   |                |
| Less accumulated depreciation as of June 30, 2005:<br>Buildings and improvements<br>Furniture and equipment                                | (206,928,055)<br>(21,765,120)                             | 112,476,123    |
| Elimination of interfund assets and liabilities: Due from other funds Due to other funds   | 33,690,726<br>(33,690,726)                                |                |
| Deferred financing costs   |   | 2,465,578      |
| Long-term liabilities at June 30, 2005: Claims and judgments—long-term portion Compensated absences Bonds payable Accrued interest payable | (220,000)<br>(28,768,254)<br>(170,569,317)<br>(2,600,000) | (202,157,571)  |
| Net assets—June 30, 2005   |   | \$ 67,974,978  |

STATEMENT E

GOVERNMENTAL FUNDS—STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES—ALL GOVERNMENTAL FUND TYPES FOR THE YEAR ENDED JUNE 30, 2005

|  | General                | Elementary<br>and<br>Secondary<br>Education<br>Act of 1965<br>(Title 1) | Capital<br>Projects -<br>Dedicated<br>Sales Tax | Other<br>Governmental<br>Funds | Total                     |
|--|------------------------|---|---|--------------------------------|---------------------------|
| REVENUES:  |                        |   |   |                                |                           |
| Local sources:                                   |                        |   |   |                                |                           |
| Property taxes                                   | \$ 54,025,978          | \$ -  | \$ -  | \$ -                           | \$ 54,025,978             |
| Sales and use taxes                              | 128,511,531            |   | 23,536,268                                      | 4,000,000                      | 156,047,799               |
| Tuition and other                                | 387,137                |   | 000 722   | 3,754,010                      | 4,141,147                 |
| Interest income                                  | 1,235,175              |   | 898,722   | 923,242                        | 3,057,139                 |
| Other  | 2,957,980              |   | 27,489  | 3,140,298<br>7,245,857         | 6,125,767                 |
| State sources Federal sources                    | 147,436,497<br>600,463 | 23,042,032  |   | 7,243,837<br>28,177,184        | 154,682,354<br>51,819,679 |
| rederal sources                                  | 000,400                | 23,042,032  |   | 20,177,104                     | 31,017,077                |
| Total revenues                                   | 335,154,761            | 23,042,032  | 24,462,479                                      | 47,240,591                     | 429,899,863               |
| EXPENDITURES:                                    |                        |   |   |                                |                           |
| Current:   |                        |   |   |                                |                           |
| Instruction                                      | 211,765,541            | 16,058,201  |   | 26,770,663                     | 254,594,405               |
| Supporting services                              | 111,085,452            | 5,550,815   |   | 12,534,334                     | 129,170,601               |
| Non-instruction                                  | 4,039                  | 833,946   |   | 3,912,572                      | 4,750,557                 |
| Capital outlay                                   |                        |   | 8,096,228                                       | 3,611,945                      | 11,708,173                |
| Debt service:                                    |                        |   |   |                                |                           |
| Principal retirement                             |                        |   |   | 15,435,388                     | 15,435,388                |
| Interest and fiscal charges                      |                        |   |   | 12,288,995                     | 12,288,995                |
| Advance refunding escrow Refunding bond issuance |                        |   |   | 5,718,509<br>533,286           | 5,718,509<br>533,286      |
| Retunding bond issuance                          |                        |   |   |                                |                           |
| Total expenditures                               | 322,855,032            | 22,442,962  | 8,096,228                                       | 80,805,692                     | 434,199,914               |
| EXCESS (DEFICIENCY) OF REVENUES                  |                        |   |   |                                |                           |
| OVER (UNDER) EXPENDITURES                        | 12,299,729             | 599,070   | 16,366,251                                      | (33,565,101)                   | (4,300,051)               |
| OTHER FINANCING SOURCES (USES):                  |                        |   |   |                                |                           |
| Transfers in (Note 8)                            | 2,718,945              | 5,310   | 887,703   | 29,834,637                     | 33,446,595                |
| Transfers out (Note 8)                           | (5,031,219)            | (604,380)   | (25,539,682)                                    | (3,044,999)                    | (34,220,280)              |
| Payment to refunded bond escrow agent            | , , , ,                | , , ,   | •   | (28,881,001)                   | (28,881,001)              |
| Debt proceeds                                    |                        |   | 34,484,196                                      | 30,301,990                     | 64,786,186                |
| Total other financing sources (uses)—net         | (2,312,274)            | (599,070)   | 9,832,217                                       | 28,210,627                     | 35,131,500                |
| NET CHANGE IN FUND BALANCES                      | 9,987,455              |   | 26,198,468                                      | (5,354,474)                    | 30,831,449                |
| FUND BALANCES—Beginning of year                  | 37,971,551             | ***************************************                                 | 32,955,527                                      | _53,432,321                    | 124,359,399               |
| FUND BALANCES—End of year                        | \$ 47,959,006          | \$ -  | \$ 59,153,995                                   | \$ 48,077,847                  | \$155,190,848             |

STATEMENT F

# RECONCILIATION OF THE GOVERNMENTAL FUNDS—STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE TO STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2005

| Total net changes in fund balance—governmental funds           |               | \$ 30,831,449 |
|--|---------------|---------------|
| Capital assets:  |               |               |
| Capital outlays capitalized                                    | \$ 18,386,211 |               |
| Depreciation expense for year ended June 30, 2005              | (7,384,530)   |               |
| Loss on disposal of assets                                     | (107,242)     | 10,894,439    |
| Long-term debt:  |               |               |
| Principal portion of debt service payments                     | 15,435,388    |               |
| Increase in liabilities for compensated absences               | (3,066,745)   |               |
| Capitalization of deferred charges—debt issuance               | 533,286       |               |
| Amortization of deferred bond issuance costs                   | (169,032)     |               |
| Excess of interest accrued over interest paid                  | (372,000)     |               |
| Reduction of interest expense related to current maturities of | ,             |               |
| deep-discount debt   | 4,625,000     |               |
| Debt proceeds  | (64,786,186)  |               |
| Payments to escrow—debt refundings                             | 34,599,510    | (13,200,779)  |
| Change in net assets—governmental activities                   |               | \$ 28,525,109 |

#### STATEMENT G-1

# JEFFERSON PARISH PUBLIC SCHOOL SYSTEM

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES—BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL—GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2005

|  |                    | •                 | <del>-</del>                    |   |
|--|--------------------|-------------------|---------------------------------|---|
|  | Original<br>Budget | Revised<br>Budget | Actual on<br>Budgetary<br>Basis | Variance-<br>from Revised<br>Budget<br>Positive<br>(Negative) |
| REVENUES:  |                    |                   |                                 |   |
| Local sources:                                   |                    |                   |                                 |   |
| Property taxes                                   | \$ 45,161,415      | \$ 48,545,184     | \$ 54,025,978                   | \$ 5,480,794  |
| Sales and use taxes                              | 122,350,628        | 127,392,533       | 128,511,531                     | 1,118,998   |
| Tuition and other                                | 850,000            |                   | 387,137                         | 387,137   |
| Interest income                                  | 400,000            | 775,000           | 1,235,175                       | 460,175   |
| Other  | 3,880,000          | 4,139,605         | 2,957,980                       | (1,181,625)   |
| State sources                                    | 147,562,693        | 147,272,960       | 147,436,497                     | 163,537   |
| Federal sources                                  | 2,050,000          | 1,550,000         | 600,463                         | (949,537)   |
| Total revenues                                   | 322,254,736        | 329,675,282       | 335,154,761                     | 5,479,479   |
| EXPENDITURES:                                    |                    |                   |                                 |   |
| Instruction                                      | 210,771,586        | 213,568,511       | 210,570,405                     | 2,998,106   |
| Supporting services                              | 104,745,750        | 109,400,293       | 111,112,022                     | (1,711,729)   |
| Non-instruction                                  | 309,963            | 15,000            | 4,039                           | 10,961  |
| Total expenditures                               | 315,827,299        | 322,983,804       | 321,686,466                     | 1,297,338   |
| EXCESS OF REVENUES OVER                          |                    |                   |                                 |   |
| EXPENDITURES                                     | 6,427,437          | 6,691,478         | 13,468,295                      | 6,776,817   |
|  |                    |                   | <u> </u>                        |   |
| OTHER FINANCING SOURCES (USES):                  |                    |                   |                                 |   |
| Transfers in                                     |                    |                   | 2,718,945                       | 2,718,945   |
| Transfers out                                    | (3,568,685)        | (3,568,685)       | (5,031,219)                     | (1,462,534)   |
| Transfer from component unit                     | ((07.500)          | ((0.0.500)        | 33,505                          | 33,505  |
| Transfers to component unit                      | (687,500)          | (687,500)         | (687,500)                       |   |
| Total other financing uses—net                   | (4,256,185)        | (4,256,185)       | (2,966,269)                     | 1,289,916   |
| NET CHANGE IN FUND BALANCE                       | \$ 2,171,252       | \$ 2,435,293      | 10,502,026                      | \$ 8,066,733  |
| ENCUMBRANCES OUTSTANDING AT YEAR END             |                    |                   | 742,750                         |   |
| PRIOR YEAR ENCUMBRANCES EXPENDED IN CURRENT YEAR |                    |                   | (1,257,321)                     |   |
| FUND BALANCES—Beginning of year (GAAP Basis)     |                    |                   | 37,971,551                      |   |
| FUND BALANCES—End of year (GAAP Basis)           |                    |                   | \$ 47,959,006                   |   |

**STATEMENT G-2** 

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL—ELEMENTARY AND SECONDARY EDUCATION ACT OF 1965 (TITLE I)—SPECIAL REVENUE FUND FOR THE YEAR ENDED JUNE 30, 2005

|                                      | Original<br>Budget                    | Revised<br>Budget | Actual on<br>Budgetary<br>Basis | Variance from<br>Revised Budget<br>Positive<br>(Negative) |
|--------------------------------------|---------------------------------------|-------------------|---------------------------------|---|
| REVENUES:                            |                                       |                   |                                 |   |
| Federal sources                      | \$18,597,507                          | \$21,626,744      | \$23,042,032                    | \$ 1,415,288  |
| Total revenues                       | 18,597,507                            | 21,626,744        | 23,042,032                      | 1,415,288   |
| EXPENDITURES:                        |                                       |                   |                                 |   |
| Salaries                             | 9,492,224                             | 9,191,331         | 11,540,548                      | (2,349,217)   |
| Benefits                             | 3,310,989                             | 2,725,387         | 3,398,869                       | (673,482)   |
| Purchased professional and technical |                                       |                   |                                 |   |
| services                             | 1,008,878                             | 1,131,089         | 1,478,415                       | (347,326)   |
| Purchased property services          | 85,220                                | 45,586            | 87,672                          | (42,086)  |
| Other purchased services             | 1,185,144                             | 317,924           | 551,084                         | (233,160)   |
| Supplies                             | 1,393,115                             | 1,915,325         | 4,569,764                       | (2,654,439)   |
| Indirect cost                        | 517,942                               | 481,824           |                                 | 481,824   |
| Property                             | 117,674                               | 375,195           | 816,610                         | (441,415)   |
| Total expenditures                   | 17,111,186                            | 16,183,661        | 22,442,962                      | (6,259,301)   |
| EXCESS (DEFICIENCY) OF REVENUES      |                                       |                   |                                 |   |
| OVER EXPENDITURES                    | 1,486,321                             | 5,443,083         | 599,070                         | \$ (4,844,013)  |
| OTHER FINANCING SOURCES (USES)       |                                       |                   |                                 |   |
| Transfer in                          |                                       |                   | 5,310                           |   |
| Transfer out                         |                                       |                   | (604,380)                       |   |
| 11415.51 041                         | · · · · · · · · · · · · · · · · · · · |                   |                                 |   |
| Total other financing sources (uses) |                                       |                   | (599,070)                       |   |
| NET CHANGE IN FUND BALANCE           | 1,486,321                             | 5,443,083         |                                 |   |
| FUND BALANCE—Beginning of year       |                                       |                   |                                 |   |
| FUND BALANCE—End of year             | \$ 1,486,321                          | \$ 5,443,083      | \$ -                            |   |

STATEMENT H

STATEMENT OF NET ASSETS PROPRIETARY FUND AS OF JUNE 30, 2005

|  | Business-Type<br>Enterprise Fund |
|--|----------------------------------|
|  | School                           |
|  | Lunch                            |
| ASSETS   |                                  |
| CURRENT ASSET:                                     |                                  |
| Cash and cash equivalents                          | \$ 4,350,671                     |
| Receivables (net of allowances for uncollectibles) | 51,495                           |
| Due from other funds                               | 511,591                          |
| Due from other governments                         | 1,793,586                        |
| Inventory  | 1,135,436                        |
| •  | <del></del>                      |
| Total current assets                               | 7,842,779                        |
|  |                                  |
| Capital assets (net of accumulated depreciation)   | 515,681                          |
|  | <del>,</del>                     |
| TOTAL ASSETS                                       | 8,358,460                        |
|  |                                  |
|  |                                  |
| LIABILITIES  |                                  |
|  |                                  |
| CURRENT LIABILITIES:                               | 106 227                          |
| Accounts, salaries, and other payables             | 126,337                          |
| Due to other funds Deferred revenues               | 4,068,172                        |
| Deterred revenues                                  | 748,936                          |
| Total current liabilities                          | 4 042 445                        |
| Total current naomnies                             | 4,943,445                        |
| NON-CURRENT LIABILITIES—Compensated absences       | 492,276                          |
| NON-CORRENT EIABIEITIES—Compensated absences       |                                  |
| TOTAL LIABILITIES                                  | 5,435,721                        |
| 1017L ELIBERTES                                    | 3,133,121                        |
|  |                                  |
| NET ASSETS   |                                  |
|  | 515 (01                          |
| Invested in capital assets                         | 515,681                          |
| Unrestricted                                       | 2,407,058                        |
| TOTAL MET ACCETS                                   | ¢ 2.022.720                      |
| TOTAL NET ASSETS                                   | \$ 2,922,739                     |

# STATEMENT I

# STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS PROPRIETARY FUND TYPE—SCHOOL LUNCH ENTERPRISE FUND FOR THE YEAR ENDED JUNE 30, 2005

| OPERATING REVENUE—Food service sales                     | <u>\$ 2,389,096</u> |
|--|---------------------|
| OPERATING EXPENSES:                                      |                     |
| Salaries and related benefits                            | 8,614,538           |
| Food costs   | 7,430,466           |
| Material and supplies                                    | 935,323             |
| Contractual services                                     | 496,551             |
| Depreciation   | 112,274             |
| Miscellaneous  | 30,022              |
| Printing   | 29,444              |
| Repairs and maintenance                                  | 667,738             |
| Travel   | 7,082               |
| Utilities  | 600,000             |
| Total  | 18,923,438          |
| OPERATING LOSS   | (16,534,342)        |
| NONOPERATING REVENUES (EXPENSES): Federal grants in aid: |                     |
| Donated commodities                                      | 1,373,429           |
| School lunch and breakfast program                       | 15,190,278          |
| Loss on disposal of capital assets                       | (1,412)             |
| Total  | 16,562,295          |
| INCOME BEFORE TRANSFERS                                  | 27,953              |
| TRANSFERS FROM GENERAL FUND                              | 773,685             |
| CHANGE IN NET ASSETS                                     | 801,638             |
| NET ASSETS—Beginning of year                             | 2,121,101           |
| NET ASSETS—End of year                                   | \$ 2,922,739        |

STATEMENT J

# STATEMENT OF CASH FLOWS—PROPRIETARY FUND TYPE SCHOOL LUNCH ENTERPRISE FUND FOR THE YEAR ENDED JUNE 30, 2005

| CASH FLOWS FROM OPERATING ACTIVITIES: Cash received from sales Cash payments for personal services Cash payments for contract services Cash payments for material and supplies Cash payments for repairs and maintenance Cash payments for utilities Cash payments for other expenses | \$ 2,431,830<br>(8,614,538)<br>(496,551)<br>(7,167,452)<br>(667,738)<br>(600,000)<br>(17,758) |
|---|---|
| Net cash used in operating activities   | (15,132,207)  |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES: Federal grants in aid Repayment of advances from other funds Transfers in from general fund  | 15,190,278<br>(3,682,058)<br>   |
| Net cash provided by noncapital financing activities  | 12,281,905  |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES—Acquisition of capital assets  | (211,243)   |
| NET DECREASE IN CASH AND CASH EQUIVALENTS   | (3,061,545)   |
| CASH AND CASH EQUIVALENTS—Beginning of year   | 7,229,129   |
| CASH AND CASH EQUIVALENTS—End of year   | \$ 4,167,584  |
| RECONCILIATION OF OPERATING LOSS TO NET CASH USED IN OPERATING ACTIVITIES: Operating loss Adjustments to reconcile operating loss to net cash used in operating activities:   | \$(16,534,342)  |
| Depreciation  | 112,274   |
| Donated commodities used Change in assets and liabilities:  | 1,373,429   |
| Decrease in accounts receivable   | 42,734  |
| Decrease in inventories   | 231,877   |
| Increase in accounts payable  | 7,995   |
| Net cash used in operating activities   | \$(14,766,033)  |
| NONCASH INVESTING, CAPITAL, AND FINANCING ACTIVITIES:   |   |
| Donated commodities received  | \$ 1,190,342  |
| Donated commodities used  | (1,373,429)   |
| Loss on disposal of capital asset   | 1,412   |
| Total noncash investing, capital, and financing activities-net  | \$ (181,675)  |

# JEFFERSON PARISH PUBLIC SCHOOL SYSTEM STATEMENT K

# STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES **AS OF JUNE 30, 2005**

|                           | Agency<br>Funds |
|---------------------------|-----------------|
| ASSETS                    |                 |
| Cash and cash equivalents | \$4,191,897     |
| TOTAL ASSETS              | \$4,191,897     |
| LIABILITIES               |                 |
| Due to student groups     | \$1,852,848     |
| Due to schools            | 2,288,513       |
| Due to others             | 1,392           |
| Due to photographers      | 42,200          |
| Due to stadium clubs      |                 |
| Due to participants       | 6,944           |
| TOTAL LIABILITIES         | \$4,191,897     |

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

#### 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Jefferson Parish Public School System (the School System) is an independent special district created for the purpose of providing elementary and secondary education to the citizens of Jefferson Parish, Louisiana. The School System is governed by an elected board comprised of nine members.

The following is a summary of the School System's significant accounting policies which conform to accounting principles generally accepted in the United States of America as applicable to governmental units:

Reporting Entity—In conformity with the Governmental Accounting Standards Board's (GASB) definition of a reporting entity, the financial statements of the School System include the accounts of all School System operations. As required by accounting principles generally accepted in the United States of America, these financial statements present the School System as the primary government. The School System has one component unit, the Jefferson Community Charter School, which is presented as a discretely presented component unit. Component units are defined as legally separate organizations for which the elected officials of the primary government are financially accountable. The criteria used in determining whether financial accountability exists include the appointment of a voting majority of an organization's governing board, the ability of the primary government to impose its will on that organization or whether there is a potential for the organization to provide specific financial benefits or burdens to the primary government. Fiscal dependency may also play a part in determining financial accountability. In addition, a component unit can be another organization for which the nature and significance of its relationship with a primary government is such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. The Jefferson Community Charter School is included in the reporting entity because it is fiscally dependent on the School System for the majority of its revenue. However, the Charter School is a legally separate entity and, as such, appoints its own Board. The purpose of the Charter School is to provide an alternative middle school for at-risk public school students in the sixth, seventh and eighth grade who have been expelled from the parish public school system to learn appropriate behavioral and academic skills enabling them to return as functioning, responsible participants in the public middle and high schools. The component unit also has a June 30 year end. Complete financial statements of the component unit can be obtained from the Charter School. The School System and its component unit represent the reporting entity. Additionally, the School System is a legally-separate governmental organization that has a separately elected governing body and does not meet the definition of a component unit.

Fund Accounting—The accounts of the School System are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, reserves, fund balance, retained earnings, revenues and expenditures or expenses, as appropriate. The various funds are summarized by type in the financial statements. The following fund types and discretely presented component unit are used by the School System:

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

#### **Governmental Fund Types**

General Fund—to account for all financial resources and expenditures except those required to be accounted for in another fund.

Special Revenue Funds—to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

**Debt Service Funds**—to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest and related costs.

Capital Projects Funds—to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

#### **Proprietary Fund Type**

Enterprise Fund—to account for operations that are financed and operated in a manner similar to private business enterprises, where the governing body has decided that periodic determination of revenues earned, expenses incurred, and net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. The only enterprise fund maintained by the School System is the School Lunch Fund which provides lunch, breakfast and milk to students at reduced prices.

#### **Fiduciary Fund Type**

Agency Funds—to account for assets held by the School System as an agent for others.

#### **Component Unit**

The component unit of the School System, the Jefferson Community Charter School, is accounted for as a Governmental Fund Type.

Basis of Accounting/Measurement Focus—Government-Wide Financial Statements (GWFS)—The Statement of Net Assets and the Statement of Activities display information about the reporting government as a whole. These statements include all the financial activities of the School System, except for the fiduciary funds. Fiduciary funds are reported only in the Statement of Fiduciary Assets and Liabilities at the fund balance sheet level.

The GWFS were prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues, expenses, gains, losses, assets and liabilities resulting from exchange or exchange-like transactions are recognized when the exchange occurs (regardless of when cash is received or disbursed). As a general rule, the effect of interfund activity has been eliminated from these statements. Revenues, expenses, gains, losses, assets and liabilities resulting from nonexchange transactions are recognized in accordance with the requirements of GASB Statement No. 33, Accounting and Financial Reporting for Nonexchange Transactions.

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

**Program Revenues**—Program revenues included in the Statement of Activities derive directly from parties outside the School System's taxpayers or citizenry, as a whole; program revenues reduce the cost of the function to be financed from the School System's General Revenues.

Allocation of Indirect Expenses—The School System reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Indirect expenses of other functions are not allocated to those functions but are reported separately in the Statement of Activities. Depreciation expense, which can be specifically identified by function, is included in the direct expenses of each function. Depreciation on buildings other than specific school sites is assigned to the "general administration" function due to the fact that school buildings serve multiple purposes. Interest on general long-term debt is considered an indirect expense and is reported separately on the Statement of Activities.

The School System reports the following major governmental funds:

General Fund is the principal operating fund of the School System and receives most of the revenues derived by the School System from local (principally property and sales taxes) and State sources. General Fund expenditures represent the costs of general School System operations and include functional categories of instruction, supporting services and non-instruction. The General Fund is used to account for all financial resources and expenditures except those required to be accounted for in another fund.

ESEA (Title I) is used to account on a project basis for funds allocated to programs for educationally disadvantaged children (Title I, Part A), children of migrant agriculture workers (Title I, Part C), for the improvement of student achievement and quality of education (Title I, Part C), and to improve the education opportunities for children and establish a reading program (Title I, Part B). This fund is the largest single fund in the special revenue fund group and comprises approximately 35% of special revenue fund revenues and expenditures.

Dedicated Sales Tax Fund is a capital projects fund used to account for the proceeds of the various 1954 and 1980 sales tax bonds issued from 1986 through 2005 and that portion of the sales tax approved June 28, 1980 (1/4 cent) dedicated for capital improvements. Funds not required for capital projects are typically transferred to debt service funds to cover principal and interest payments on debt secured by sales tax revenues. Approximately 60-75% of capital project expenditures typically flow through this fund.

The School System reports the following major proprietary fund:

**School Lunch Fund** is a federally assisted meal program that provides nutritionally balanced low cost or free meals to children.

Fund Financial Statements (FFS)—The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. The Governmental Fund Types are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

The modified accrual basis of accounting is followed by the Governmental Fund Types. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual (i.e., both measurable and available). Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than principal and interest on long-term debt, compensated absences, and claims and judgments which are recognized when due, are recorded when the fund liability is incurred, if measurable.

Revenues from local sources consist primarily of sales and use and property taxes. Year-end accrual of sales and use tax revenue is based upon June and prior months' sales and use taxes collected during July and August of the following year. Property tax revenues and revenues received from the State of Louisiana (the State) are recognized as revenue primarily as received except at year end when they are accrued for a period not exceeding 60 days. Miscellaneous revenues are recorded as revenue when received in cash because they are generally not measurable until actually received. Generally, investment earnings are recorded as earned since they are measurable and available.

Grant funds are considered to be earned when qualifying expenditures are made and all other grant requirement have been met and, accordingly, when such funds are received, they are recorded as deferred revenue until earned.

The Proprietary Fund Type is accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of this fund are included on the statement of net assets. The Proprietary Fund Type operating statement presents increases (e.g., revenues) and decreases (e.g., expenses) in net total assets.

The accrual basis of accounting is utilized by the Proprietary Fund Type and the Agency Funds. Under this basis of accounting, revenues are recognized when earned, and expenses are recognized when the related liability is incurred.

The School Lunch proprietary fund distinguishes between operating and nonoperating revenues and expenses. Operating revenues consist of charges to customers for food service sales. Operating expenses result from the cost of food service, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting the above definitions are reported as nonoperating revenues and expenses.

In accordance with Statement No. 20 of the Governmental Accounting Standards Board (GASB), Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting, the School System has elected to apply all applicable GASB pronouncements as well as all Financial Accounting Standards Board Statements and Interpretations, Accounting Principles Board Opinions, and Accounting Research Bulletins issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements. Under the provisions of GASB Statement No. 20, the School System has elected not to follow Financial Accounting Standards Board guidance issued subsequent to November 30, 1989.

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

Use of Estimates—The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Budget and Budgetary Accounting—Under Louisiana Revised Statutes 17:88 and 39:1301-1314, the School Board adopts an annual budget of expected revenues and probable expenditures for the General Fund and its Special Revenue Funds. The budgetary process includes public notice of the proposed budget, public inspection of the proposed budget, and public hearings on the budget. The budget is adopted and submitted to the State Department of Education no later than September 15 each year. Once a budget is approved by the State Department of Education, it can be amended at the function level at the discretion of management unless it becomes evident that receipts or disbursements will vary substantially from those budgeted. Then, the School Board shall prepare and adopt an amended budget.

Formal budgetary integration is employed as a management control device during the year for the General Fund and the Special Revenue Funds. Budgetary control is exercised at the revenue and expenditure function level. Formal budgetary integration is not employed for the Debt Service and Capital Projects funds since their expenditures are controlled by contractual arrangements. Budgeted amounts reflected in the accompanying financial statements for the General Fund were adopted by the School Board on June 16, 2004, and include amendments, none of a significant nature, made through April 13, 2005. Special Revenue Funds budgets were adopted by the School Board on June 16, 2004 and August 3, 2004, and include amendments, none of a significant nature, made on June 8, 2005 and July 6, 2005.

The School System's budget includes encumbered amounts. Accordingly, the budgetary basis expenditure data reflected in the Statement of Revenues, Expenditures and Changes in Fund Balances - Budget (Non-GAAP Budgetary Basis) and Actual - General and Special Revenue Fund Types (Statements G-1 and G-2) includes encumbrances and, thus, differs from the expenditure data reflected in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types (Statement E) by the amount of the net change in encumbrances outstanding at year end. The General Fund represents the only budgeted fund with encumbrances outstanding at year-end. A reconciliation of the differences between actual data and amounts on a budgetary basis for the general fund is presented below:

|  | General<br>Fund |
|--|-----------------|
| Excess (deficiency) of revenues and other sources over |                 |
| expenditures and other uses (budgetary basis)          | \$10,502,026    |
| To reverse June 30, 2005 encumbrances recorded as      | •               |
| expenditures on the budgetary basis                    | 742,750         |
| To add back prior year's encumbrances paid in 2005,    |                 |
| but not recorded as expenditures in 2005               | (1,257,321)     |
| Excess (deficiency) of revenues and other sources over |                 |
| expenditures and other uses (GAAP basis)               | \$ 9,987,455    |
| •  |                 |

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

Encumbrances—Commitments related to unperformed executory contracts for goods or services, such as outstanding purchase orders and uncompleted contracts, are recorded as encumbrances in order to reserve the applicable portion of the appropriation. Appropriations are valid for the year for which made, and any part of such appropriation which is not encumbered or expended lapses at the end of the year. Encumbrances outstanding at year-end are reported as reservations of fund balances since they represent authority for expenditure in the subsequent year. Encumbrances do not constitute GAAP expenditures or liabilities. As materials are subsequently received, liabilities are recorded, and the related encumbrances are eliminated.

Cash and Cash Equivalents—For purposes of the statement of cash flows, the School Lunch Enterprise Fund considers all short-term, highly liquid investments (including certificates of deposit) with an original maturity of three months or less when purchased to be cash equivalents.

Investments—Investments are stated at fair value.

Receivables and Payables—On fund financial statements, receivables and payables resulting from short-term interfund loans are classified as "interfund receivables/payables." These amounts are eliminated in the governmental and business-type activities columns of the statement of net assets, except for the net residual amounts due between governmental and business-type activities, which are presented as internal balances.

Inventories—The School Lunch Enterprise Fund inventories consist of purchased food and supplies and commodities received as donations through the federal school lunch program. Such inventories are priced at cost (except for commodities received as donations which are priced using the USDA price list for commodities) on a first-in, first-out basis. Until donated commodities are consumed, they are reported as deferred revenues.

**Prepaid Items**—Payments made to vendors for services that will benefit periods beyond June 30, 2005, are recorded as prepaid items using the consumption method. A current asset for the prepaid amount is recorded at the time of the purchase and an expenditure/expense is reported in the year in which services are consumed.

Capital Assets—Capital assets which are purchased are recorded at cost or estimated historical cost. Actual historical cost data was not available for buildings and improvements acquired or constructed prior to 1975. In those cases where it was not feasible to determine the actual cost, the buildings and improvements were valued at estimated historical cost by using price indices. Donated assets are recorded as capital assets at their estimated fair market value at the date of donation. The School System maintains a threshold level of \$1,000 or more for capitalizing capital assets.

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

Capital assets are recorded in the GWFS, but are not reported in the FFS. Since surplus assets are sold for an immaterial amount when declared as no longer needed for public school purposes by the School System, no salvage value is taken into consideration for depreciation purposes. All capital assets, other than land, are depreciated using the straight-line method over the following useful lives:

| D                                   | escription | Estimated<br>Lives |
|-------------------------------------|------------|--------------------|
| Land improvements                   |            | 20-30 years        |
| Buildings and building improvements |            | 25–40 years        |
| Furniture and fixtures              |            | 5–10 years         |
| Vehicles                            |            | 5–10 years         |
| Equipment                           |            | 5–17 years         |

#### **Compensated Absences**

A. Vacation and Sick Leave—All full-time employees of the School System are permitted to accrue sick pay (sick leave). Since fiscal year 1994, vacation days (annual leave) accrued in one fiscal year are to be used by the end of the same fiscal year unless the Administrative Department head determines that the work assignment of the employee requesting the annual leave is such that the employee should not take annual leave during that particular fiscal year, and this carryover is approved by the Superintendent. Annual leave and sick leave may accrue to an unlimited number of days. Upon termination of employment, the employee is paid for all annual leave accrued prior to fiscal year 1994 at 1994 daily salary rates and post 1994 accrued annual leave approved by the Administrative Department head at current daily salary rates and accrued sick leave up to a maximum of 25 days at current daily salary rates.

Annual and sick leave liabilities are recorded as an expense when incurred in the School Lunch Enterprise Fund. In the governmental funds, no expenditure or liability is reported in connection with vacation and sick leave until such amounts are paid, or in the case of termination payments for unused leave, when such payments are due. The amount of accumulated vacation and accumulated vested sick leave at June 30, 2005 applicable to Governmental Fund Types was \$18,103,129, which is reported in the GWFS.

B. Sabbatical Leave—Any employee with a teaching certificate is entitled, subject to approval, to one semester of sabbatical leave after three or more years of continuous service or two semesters of sabbatical leave after six or more years of continuous service. Sabbatical leaves may be granted for medical reasons or professional and cultural improvement and must be approved by the School System. Unused sabbatical leave may be carried forward to periods subsequent to that in which it is earned. Sabbatical leave does not vest.

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

Accumulated sabbatical leave for which payment is probable is accrued. No expenditure or liability is reported in the Governmental Fund Types in connection with sabbatical leave. The amount of accumulated sabbatical leave at June 30, 2005 for which payment is probable was \$10,665,125, which is reported in the GWFS.

For the governmental funds, compensated absences are generally liquidated by the general fund.

#### 2. CASH AND INVESTMENTS

**Deposits**—In accordance with Louisiana Statutes, the School System maintains deposits at those depository banks authorized by the School System. All such depositories are members of the Federal Reserve System.

Louisiana Statutes require that all School System deposits be protected by insurance or collateral. The market value of collateral pledged must equal 100% of the deposits not covered by insurance.

At June 30, 2005, the carrying amount of the School System's deposits was \$157,318,899, and the bank balance was \$156,167,697. Of the bank balance, \$156,152,655 was covered by Federal depository insurance or secured by bank owned securities specifically pledged to the School System and held in joint custody by an independent custodian bank or trust department. Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. At June 30, 2005, \$15,042 of the School System's deposits were exposed to custodial credit risk representing uninsured deposits collateralized by a pledging bank's trust department but not in the School System's name.

#### **Investments**

Cash balances of the School System's funds are pooled and invested to the extent possible in authorized investments. Interest earned on invested cash is distributed to the various funds on the basis of the actual invested cash balances of the participating funds during the year.

The School System may invest idle funds as authorized by Louisiana Statutes, as follows:

- (a) Direct United States Treasury obligations, the principal and interest of which are fully guaranteed by the government of the United States.
- (b) United States government agency obligations, the principal and interest of which are fully guaranteed by the government of the United States, or United States government obligations, the principal and interest of which are guaranteed by any United States government agency.
- (c) Direct security repurchase agreements of any federal book entry only securities enumerated in paragraphs (a) and (b).

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

- (d) Time certificates of deposit of state banks organized under the laws of Louisiana and national banks having their principal office in the state of Louisiana.
- (e) Mutual or trust funds, which are registered with the Securities and Exchange Commission under the Security Act of 1933 and the Investment Act of 1940 and which have underlying investments consisting solely of and limited to securities of the United States government or its agencies.

The School System has no investment policy that would further limit its investment choices beyond the restrictions imposed by the State. The School System recognizes all purchases of investments with a maturity of three months or less as cash equivalents. At June 30, 2005, the School System did not have any investments with maturities extending beyond three months, consequently the disclosures of credit, credit concentration and interest rate risks specified by GASB Statement No. 40, Deposit and Investment Risk Disclosures, are not applicable.

#### 3. CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2005, was as follows:

|   | Balance<br>June 30, 2004 | Additions            | Deletions  | Balance<br>June 30, 2005 |
|---|--------------------------|----------------------|------------|--------------------------|
| Governmental activities: Capital assets not being |                          |                      |            |                          |
| depreciated—Land                                  | \$ 20,079,005            | <u> </u>             | \$         | \$ 20,079,005            |
| Capital assets being depreciated:                 |                          |                      |            |                          |
| Buildings and improvements                        | 277,029,418              | 15,263,301           |            | 292,292,719              |
| Furniture and equipment                           | 28,593,245               | 3,122,910            | 2,918,581  | <u>28,797,574</u>        |
| Total capital assets                              |                          |                      |            |                          |
| being depreciated                                 | 305,622,663              | 18,386,211           | 2,918,581  | 321,090,293              |
| Less accumulated depreciation for:                |                          |                      |            |                          |
| Buildings and improvements                        | 201,865,842              | 5,062,213            |            | 206,928,055              |
| Furniture and equipment                           | 22,254,142               | 2,322,317            | 2,811,339  | 21,765,120               |
| Total accumulated                                 |                          |                      |            |                          |
| depreciation                                      | 224,119,984              | 7,384,530            | 2,811,339  | 228,693,175              |
| Total capital assets                              | 0. 500 (=0               |                      |            |                          |
| being depreciated—net                             | 81,502,679               | 11,001,681           | 107,242    | 92,397,118               |
| Governmental activites                            | <b>0101 601 60</b> 1     | <b>0.11.001.</b> 001 | A 105 015  | 0.110.457.100            |
| capital assets—net                                | <u>\$101,581,684</u>     | \$ 11,001,681        | \$ 107,242 | <u>\$112,476,123</u>     |

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

|   | Balance<br>June 30, 2004 | Additions       | Deletions | Balance<br>June 30, 2005 |
|---|--------------------------|-----------------|-----------|--------------------------|
| Business-type activities: Capital assets being depreciated— |                          |                 |           |                          |
| Furniture and equipment                                     | \$5,813,441              | \$ 211,244      | \$ 59,387 | \$ 5,965,298             |
| Less accumulated depreciation for—Furniture and equipment   | 5,395,318                | 112,274         | 57,975    | 5,449,617                |
| Total accumulated depreciation                              | 5,395,318                | 112,274         | 57,975    | 5,449,617                |
| Total capital assets being depreciated—net                  | 418,123                  | 98,970          | 1,412     | 515,681                  |
| Business-type activites capital assets—net                  | \$ 418,123               | \$ 98,970       | \$ 1,412  | \$ 515,681               |
| Depreciation expense was charged to go                      | vernmental function      | ons as follows: |           |                          |
| Instruction:  |                          |                 |           |                          |
| Regular   |                          |                 |           | \$5,888,372              |
| Special Vacational  |                          |                 |           | 1,061,992                |
| Vocational Support services—Administration                  |                          |                 |           | 38,911<br><u>395,255</u> |
|   |                          |                 |           | \$7,384,530              |

#### 4. PROPERTY TAX

Property tax is due and becomes an enforceable lien on property on the first day of the month following the filing of the tax rolls by the assessor with the Louisiana Tax Commission (usually December 1). The tax is delinquent thirty days after the due date. The property tax assessment for fiscal 2005 was formally levied on November 15, 2004 based on property values determined by the Jefferson Parish Assessor's Office. All land and residential improvements are assessed at 10% of its fair market value and other property at 15% of its market value. The tax is billed and collected by the Jefferson Parish Sheriff's Office which receives certain millage for its services. Most of the property taxes are received by the School System in the month of January; however, delinquent property taxes are received throughout the year and are recognized as revenue primarily when they are received except at year-end when they are accrued for a period not exceeding 60 days.

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

Property tax is assessed for maintenance and operation and debt service for the School System as follows:

|   | No. of<br>Mills |
|---|-----------------|
| Maintenance and Operation                 | 11.00           |
| Constitutionally authorized               | 2.91            |
| Teachers' salaries and benefits increases | 9.00            |

#### 5. SALES AND USE TAX

For the year ended June 30, 2005, a 4.75% local sales and use tax was levied and collected within Jefferson Parish by the Jefferson Parish Sheriff's Office of which 2% was received by the School System and dedicated for the following purposes:

1/2% (approved May 3, 1966) for teachers' salaries and operating expenses

1/2% (approved October 5, 1954 and January 12, 1971) for debt service purposes, for making capital improvements and/or for operating expenses (This represents 50% of a 1% tax levied by the Parish and dedicated to the School System.)

1/4% (approved June 28, 1980) for making capital improvements, with authority to issue additional bonds for such purpose, and paying the related maintenance and operating expenses 1/4% (approved June 28, 1980) for increasing salaries and fringe benefits of school teachers and other amplitudes.

1/2% (approved January 1, 2003) for increasing salaries and benefits of school teachers and other employees, establishing guidance programs, payment of debt service, and instruction and maintenance expense

#### 6. LONG-TERM DEBT

The following is a summary of changes in long-term debt for the year ended June 30, 2005 (in thousands of dollars):

|                              |                 |               |            | Tax Bonds   |            | _            |            |
|------------------------------|-----------------|---------------|------------|-------------|------------|--------------|------------|
|                              | Compensated     | Claims and    | Ad Valorem | 1954 Sales  | 1980 Sales | LCDA         |            |
| Governmental Activities      | Absences        | Judgments     | Tax Bonds  | Tax Bonds   | Tax Bonds  | Loan         | Total      |
| Balance-July 1, 2004         | \$ 25,702       | \$ 408        | \$ 10,945  | \$ 71,741   | \$ 75,274  | \$ 990       | \$ 185,060 |
| Issuance of debt             |                 |               |            | 64,905      |            |              | 64,905     |
| Bonds retired                |                 |               | (2,545)    | (43,880)    | (2,216)    | (20)         | (48,661)   |
| Unamortized yield adjustment |                 |               |            |             |            |              |            |
| due to refunding             |                 |               |            | (74)        |            |              | (74)       |
| Discount accretion           |                 |               |            |             | (4,551)    |              | (4,551)    |
| Earned                       | 9,105           |               |            |             |            |              | 9,105      |
| Payments                     | <u>(6,039</u> ) | (1)           |            | <del></del> |            |              | (6,040)    |
| Balance-June 30, 2005        | \$ 28,768       | <b>\$</b> 407 | \$ 8,400   | \$ 92,692   | \$ 68,507  | \$ 970       | \$ 199,744 |
| Due within one year          | \$ 4,638        | <u>\$ -</u>   | \$ 2,670   | \$ 10,886   | \$ 8,378   | <u>\$ 20</u> | \$ 26,592  |

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

Bonded debt at June 30, 2005 is comprised of the following governmental activities serial bond issues:

|  | Interest  | Final<br>Maturity | _           | of Annual<br>I Payments | Amount                   |
|--|-----------|-------------------|-------------|-------------------------|--------------------------|
| Description  | Rates     | Date              | From        | То                      | Outstanding              |
| Ad valorem tax bonds:<br>\$22,000,000 issue of 3/1/99  | 3.8-4.125 | 3/01/08           | \$2,454,000 | \$2,935,000             | \$ 8,400,000             |
| Subtotal   |           |                   |             |                         | 8,400,000                |
| 1954 1/2¢ sales tax bonds:<br>\$52,055,000 refunding issue of<br>12/1/01                         | 5.00-5.25 | 2/01/08           | 8,300,000   | 9,675,000               | 27,605,000               |
| Cumulative interest accretion on related bond discount   |           |                   |             |                         | 182,000                  |
| \$28,885,000 refunding issue of 3/2/05   | 3.70-5.25 | 2/1/2015          | 1,965,000   | 3,965,000               | 28,885,000               |
| Unamortized portion of related bond premium \$33,500,000 issue of 4/13/05 Unamortized portion of | 3.25-5.00 | 2/1/2025          | 1,190,000   | 2,730,000               | 1,245,000<br>33,500,000  |
| related bond premium   |           |                   |             |                         | 1,275,000                |
| Subtotal   |           |                   |             |                         | 92,692,000               |
| 1980 1/4¢ sales tax bonds:<br>\$53,645,264 refunding issue of<br>7/10/86, Series A               | 8.25-8.50 | 3/01/06           | 953,670     | 1,043,017               | 1,699,533                |
| Cumulative interest accretion on related bond discount   | 0.25 0.50 | 3,01,00           | 7021010     | 1,075,01                | 6,300,000                |
| \$33,380,000 refunding issue of 4/21/98  | 4.75-5.10 | 3/01/10           | 2,819,586   | 2,819,586               | 20,467,484               |
| Cumulative interest accretion on related bond discount   | 4 40 7 00 | 2/01/00           | 245.000     | 2 022 000               | 8,040,000                |
| \$33,000,000 issue of 3/1/02<br>Subtotal   | 4.40-7.00 | 3/01/22           | 335,000     | 2,930,000               | 32,000,000<br>68,507,017 |
| LCDA loan issued - 2004  | Variable  | 11/01/29          | Variable    |                         | 970,300                  |
| Total  |           |                   |             |                         | \$ 170,569,317           |

Ad Valorem Tax Bonds—The ad valorem tax bonds are payable solely from, and secured by, a special tax imposed and collected annually in excess of all other taxes on all of the property subject to taxation within the territorial limits of School District No. 1 of the Parish of Jefferson, Louisiana. At June 30, 2005, there was \$539,262 available in the debt service funds for servicing of these bonds.

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

1954 1/2¢ Sales Tax Bonds—The Series 2001 bonds and Series 2005 bonds are payable solely from, and secured by, an irrevocable pledge and dedication of the proceeds of the one-half percent (1/2%) sales and use tax authorized to be levied in the parish pursuant to elections held therein on October 5, 1954 and January 12, 1971. At June 30, 2005, \$10,893,472 was available in the debt service funds for servicing of these bonds.

During 2005, the School System issued additional bonds of \$33,500,000. The bonds were issued at a premium and the net proceeds of \$34,484,196 will be used to fund capital expenditures including construction of a new elementary school, athletic facilities enhancements and other capital improvements.

1980 1/4¢ Sales Tax Bonds—The Series 2002, 1998 and 1986A bonds are payable solely from, and secured by, an irrevocable pledge and dedication of the proceeds of a special one-fourth percent (1/4%) sales and use tax authorized to be levied in the parish pursuant to an election held therein on June 28, 1980. At June 30, 2005, \$16,763,930 was available in the debt service funds for servicing of these bonds. The Series 1986 and 1998 bonds were issued as discounted bonds with all principal and interest due at maturity. The discount is being accreted and reported as interest expense over the terms of the bonds.

Louisiana Community Development Authority Loan—In fiscal year 2005, the School System executed a loan agreement with the Louisiana Governmental Environmental Facilities and Community Development Authority (the LCDA) not to exceed \$2,500,000, for the purpose of providing funding for the purchase of property to be used as the site for an alternative school. The loan agreements provide that the principal amount due thereon shall be only such amount as has been drawn down by the School System. Disclosure of future debt principal and interest payments have been estimated based on the outstanding balance of \$970,300 at a variable rate (4.24% as of June 30, 2005).

The annual debt service requirements to amortize all of the School System's outstanding bonds as of June 30, 2005 are as follows:

| Years Ending<br>June 30 | Principal<br>Portion | Interest<br>Portion | Total         |
|-------------------------|----------------------|---------------------|---------------|
| 2006                    | \$ 21,954,747        | \$ 5,902,485        | \$ 27,857,232 |
| 2007                    | 23,256,232           | 5,892,620           | 29,148,852    |
| 2008                    | 24,446,199           | 5,848,089           | 30,294,288    |
| 2009                    | 12,719,108           | 5,073,425           | 17,792,533    |
| 2010                    | 12,632,135           | 5,247,148           | 17,879,283    |
| 2011–2015               | 34,531,798           | 13,958,257          | 48,490,055    |
| 2016-2020               | 22,267,189           | 7,556,631           | 29,823,820    |
| 2021-2025               | 18,482,312           | 2,257,603           | 20,739,915    |
| 2026-2029               | 279,597              |                     | 279,597       |
| Total                   | \$170,569,317        | \$51,736,258        | \$222,305,575 |

There are a number of limitations and restrictions contained in the various bond indentures. As of June 30, 2005, the School System was in compliance with all significant limitations and restrictions, including arbitrage regulations.

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

Advance refunding of Debt—The School System issued \$28,885,000 in Sales Tax Refunding Bonds in 2005 to advance refund the 1996 sales tax bond issue. The net proceeds of \$29,768,704 were combined with other funds available for debt service and were used to make an escrow deposit of \$34,599,510 in an irrevocable trust with an escrow agent to provide for all future debt service payments on the refunded bonds. The difference between the cash flows required to service the old debt and the cash flows required to service the new debt and complete the refunding totaled \$603,283. An economic gain (difference between the present value of the old debt and new debt service payments) of \$778,167 resulted from the refunding.

#### 7. INDIVIDUAL FUND DISCLOSURES

#### **Excess of Expenditures Over Appropriations**

Formal budgetary appropriations are adopted for the General Fund and the Special Revenue Funds. Except for the Title I Special Revenue Fund budget, expenditures are budgeted at the function level, which is the level at which expenditures may not legally exceed appropriations. During fiscal year 2005, the General Fund expenditures exceeded budgeted amounts for supporting services by \$1,711,729; however, total expenditures were less than those amounts budget, and total revenues for the General fund exceeded those amounts budgeted by \$5,479,479. Additionally, during fiscal year 2005, total expenditures for the Community Education Fund exceeded those budgeted by \$85,650, and total revenues for the Community Education Fund were less than those budgeted by \$117,344. The Adult Education Fund total expenditures exceeded those amounts budgeted by \$21,915, and total revenues for the Adult Education Fund were less than those amounts budgeted by \$305,048. In the case of both the Community Education Fund and the Adult Education Fund, sufficient fund balances were available from prior years' operations to absorb the negative variations in revenues and expenditures. Expenditures for the Title I program are budgeted by object code. Title I expenditures exceeded budgeted amounts for each object code, which amounted to \$6,259,301. Total revenues for the Title I program exceeded those budgeted by \$1,415,288. Substantially all other Special Revenue Funds are expenditure driven funds for which available revenues equal expenditures. While budgets are adopted for administrative purposes in each of these Special Revenue Funds, budget to actual comparisons are not meaningful due to the expenditure driven nature of the funds.

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

# 8. INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

The composition of interfund balances as of June 30, 2005 is as follows:

| Receivable Fund                                    | Payable Fund   | Amount       |
|--|--|--------------|
| Due to/from other funds:                           |  |              |
| General Fund                                       | Elementary and Secondary Education                   |              |
|  | Act of 1965 (Title 1)                                | \$ 3,253,814 |
|  | Capital Projects - Dedicated Sales Tax               | 959,034      |
|  | School Lunch fund                                    | 4,065,456    |
|  | Nonmajor Governmental Funds                          | 12,516,648   |
| Elementary and Secondary                           |  |              |
| Education Act of 1965 (Title I)                    | General Fund   | 7,356        |
|  | Nonmajor Governmental Funds                          | 20,822       |
| Capital Projects - Dedicated Sales Tax             | General Fund   | 4,073,155    |
| School Lunch Fund                                  | General Fund   | 439,594      |
|  | Nonmajor Governmental Funds                          | 71,997       |
| Nonmajor Governmental Funds                        | General Fund   | 2,547,696    |
|  | Capital Projects - Dedicated Sales Tax               | 9,661,510    |
|  | School Lunch Fund                                    | 2,716        |
|  | Nonmajor Governmental Funds                          | 139,100      |
|  |  | \$37,758,898 |
| Due to/from primary government and component unit: |  |              |
| General Fund                                       | Component Unit—Jefferson Community<br>Charter School | \$ 124,162   |
| Component Unit—Jefferson Community                 |  | ·            |
| Charter School                                     | General Fund   | 1,097        |
|  |  | \$ 125,259   |
|  |  |              |

The above balances represent short-term receivables and payables incurred in the normal course of the School System's operations.

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

#### Interfund Transfers:

|  | Transfers In    |  |                                       |                         |                                |                     |
|--|-----------------|--|---------------------------------------|-------------------------|--------------------------------|---------------------|
|  | General<br>Fund | Elementary and<br>Secondary Education<br>Act of 1965 (Title I) | Capital Projects— Dedicated Sales Tax | School<br>Lunch<br>Fund | Other<br>Governmental<br>Funds | Total               |
| Transfers out:<br>General Fund                                 | \$ -            | \$ 5,310   | \$ -                                  | \$ 773,685              | \$ 4,252,224                   | \$ 5,031,219        |
| Elementary and<br>Secondary Education<br>Act of 1965 (Title I) | 604,380         |  |                                       |                         |                                | 604,380             |
| Capital Project—<br>Dedicated Sales Tax                        |                 |  |                                       |                         | 25,539,682                     | 25,539,682          |
| Other Governmental Funds                                       | 2,114,565       |  | 887,703                               |                         | 42,731                         | 3,044,999           |
| Total  | \$2,718,945     | \$ 5,310   | \$887,703                             | \$773,685               | \$ 29,834,637                  | <u>\$34,220,280</u> |

The general fund transfers funds to Title I and the other governmental funds – special revenue funds to cover expenditures after a program has ended.

The general fund transfers ad valorem taxes to the other governmental funds – debt service for repayments of the associated debt.

The general fund transfers funds to the School Lunch fund as per Legislative Act R.S. 17d:192. The Child Nutrition department is to receive 121/2% of the MFP formula for 1987-1988. Also, the State mandated raises in 1997 and 2004.

The general fund transfers sales taxes to the capital projects – dedicated sales tax fund and the other governmental funds—capital projects to fund capital projects expenditures. Excess funds not required for capital projects are transferred to debt service funds—bond sinking fund accounts.

#### 9. RETIREMENT PLANS

Substantially all employees of the School System are required by State law to belong to retirement plans administered by the Teachers' Retirement System (TRS) or the School Employees' Retirement System (SERS), both of which are administered on a statewide basis. Each plan issues a separate financial report that includes financial statements and required supplementary information. Those reports may be obtained by writing or calling the plan.

Teachers' Retirement System of Louisiana Post Office Box 94123 Baton Rouge, LA 70804-9123 (225) 925-6446 Louisiana School Employees' Retirement System Post Office Box 44516 Baton Rouge, LA 70804-4516 (225) 924-6484

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

Disclosures relating to these plans follow:

#### A. TEACHERS' RETIREMENT SYSTEM

1. Plan Description—All teachers, administrators, and school lunch employees of the School System are covered by defined benefit contributory pension plans administered and controlled by a separate Board of Trustees. The Board of Trustees administers plans which are cost-sharing multiple-employer public employee retirement systems.

All teachers, administrators, and school lunch employees are eligible to participate in the TRS plans. Teachers and administrators belong to the Teachers' Regular Plan, and school lunch employees belong to the Teachers' Plan B plan. Benefits are established by State statute.

TRS provides retirement benefits as well as death and disability benefits. Death and disability benefits vest after 5 years of credited service. Normal retirement is at age 60 with 10 years of service or 20 years of service regardless of age for the Teachers' Regular plan members. For the Teachers' Plan B plan members, normal retirement is at any age with 30 or more years of creditable service, at age 55 with at least 25 years of creditable service, and at age 60 with at least 10 years of creditable service. Retirement benefits are based upon the following formula percentages:

| Years of<br>Service | Minimum Age | Teachers' Regular | Teachers' Plan B   |
|---------------------|-------------|-------------------|--------------------|
| 10                  | 60          | 2.0% per year     | 1.0%-3.0% per year |
| 20                  | Any age     | 2.0% per year     | 1.0%-3.0% per year |
| 25                  | 55          | 2.5% per year     | 1.0%-3.0% per year |
| 30                  | Any age     | 2.5% per year     | 1.0%-3.0% per year |
| 20                  | 65          | 2.5% per year     | 1.0%-3.0% per year |

The percentage formula is applied to the average of the highest three successive annual salaries. The benefit is payable for life with eight available annuity payment plans. The plans also provide various death and disability benefits, whereby the disabled employee or surviving spouse is entitled to receive amounts determined as defined by the plan.

2. Contributions Required and Made—Covered employees and the School System are required by State statute to contribute fixed percentages of employees' gross earnings to the pension plans. Current contribution rates for the plans are as follows:

|                   | Employee | Employer |
|-------------------|----------|----------|
| Teachers' Regular | 8.00 %   | 15.50 %  |
| Teachers' Plan B  | 5.00     | 15.50    |

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

The School System's contributions to TRS for the years ended June 30, 2005, 2004 and 2003 were \$27,987,189, \$21,551,425 and \$20,995,192, respectively, equal to the required contributions for each year.

#### B. SCHOOL EMPLOYEES' RETIREMENT SYSTEM

 Plan Description—Employees who are not teachers, administrators, or school lunch employees are covered by defined benefit contributory pension plans administered and controlled on a statewide basis by a separate Board of Trustees. The Board of Trustees administers this plan which is a cost-sharing multiple-employer public employee retirement system.

All employees, other than teachers, administrators, and school lunch employees, are eligible to participate in the SERS. Benefits are established by State statute.

SERS provides retirement benefits as well as death and disability benefits. Death and disability benefits vest after 5 years of credited service. Normal retirement is at any age with 30 or more years of creditable service, at age 55 with at least 25 years of creditable service, and at age 60 with at least 10 years of creditable service. The maximum retirement and disability benefit is an amount equal to 2 1/2% of the average compensation for the three highest consecutive years of credited service, multiplied by the number of years of service, plus a supplementary allowance of \$2.00 per month for each month of service. The plan also provides various death benefits, whereby the disabled employee or surviving spouse is entitled to receive amounts determined as defined by the plan.

Contributions Required and Made—Covered employees and the School System are required
by State statute to contribute fixed percentages of employees' gross earnings to the pension
plans. Current contribution rates for the plans are 7.5% for participating employees and
14.80% for the School System.

The School System's contributions to SERS for the years ended June 30, 2005, 2004 and 2003 were \$1,568,061, \$723,415 and \$-0-, respectively, equal to the required contributions for each year.

Due to the passage of House Bill 2174, the difference between the minimum employer contribution and the actuarially required employer contribution will be determined at the end of each fiscal year. The difference shall accumulate in an Employer Credit Account and earn interest at the actuarial rate of return earned by the Louisiana School Employees' Retirement System (LSERS). In previous fiscal years, the minimum employer contribution for LSERS has been greater than the LSERS actuarially required employer contribution; therefore, an employer credit currently exists. Based on this employer credit from previous years, the School System was not required to remit employer contributions to LSERS for the 2002/2003 fiscal year.

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

# 10. COMMITMENTS AND CONTINGENCIES

Claims and Judgments—The insurance companies which insured the School System for workers' compensation and bus driver accidents during the two years ended December 31, 1981 and for general liability and automobile/bus driver accidents during the two years ended April 30, 1992 subsequently went bankrupt. As a result, the School System became liable for the outstanding claims which were being paid by the insurance companies on behalf of the School System. Total outstanding claims and judgments, including the claims discussed above, approximated \$406,817 at June 30, 2005, \$220,000 of which is considered long-term and \$186,817 of which is reported in the General Fund. The entire balance of \$406,817 is included in the GWFS and paid through the general fund.

Changes in the claims payable liability for the years ended June 30, 2005 and 2004 were as follows:

|  | 2005      | 2004             |
|--|-----------|------------------|
| Claims payable—beginning of year                           | \$407,817 | \$407,817        |
| Add (subtract) changes in estimates Deduct claims payments | (1,000)   |                  |
| Claims payable—end of year                                 | \$406,817 | <u>\$407,817</u> |

Workers' Compensation Claims—Effective May 1, 1989, the School System adopted a self-insured workers' compensation plan administered by a service agent. Under the plan, the School System is self-insured for each individual claim during a calendar year up to \$200,000 with commercial insurance for claims in excess of that amount. The School System has determined, through an analysis of historical experience, the adequacy of the liability necessary to cover all losses and claims, both incurred and reported and incurred but not reported (IBNR), under its workers' compensation program. The liability is recorded in the General Fund at June 30, 2005.

Changes in the workers' compensation claims payable liability for the years ended June 30, 2005 and 2004 were as follows:

|  | 2005                     | 2004                     |
|--|--------------------------|--------------------------|
| Workers' compensation claims payable—beginning of year     | \$ 2,221,388             | \$ 2,244,278             |
| Add claims and changes in estimates Deduct claims payments | 1,102,016<br>(1,295,756) | 1,214,293<br>(1,237,183) |
| Workers' compensation claims payable—end of year           | \$ 2,027,648             | \$ 2,221,388             |

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

Other Risk Management—The School System continues to carry commercial insurance for all other risks of loss, including general liability, automobile, and employee health insurance. There have been no significant changes in these insurance coverage amounts. Settled claims resulting from these risks have not exceeded insurance coverage in any of the past three fiscal years. Effective May 1, 2003, the School System became self-insured for general liability and property damage risks occurring after that date with umbrella coverage taking effect once a specified deductible is exceeded.

Changes in the liability for general liability and property damage self-insurance for the years ended June 30, 2005 and 2004, were as follows:

|  | 2005                   | 2004                |
|--|------------------------|---------------------|
| General liability and property insurance payable—beginning of year | \$ 536,336             | \$ 641,363          |
| Add (subtract) changes in estimates Deduct claims payments         | 1,157,307<br>(449,202) | 41,644<br>(146,671) |
| General liability and property insurance payable—end of year       | \$1,244,441            | \$ 536,336          |

Federal and State Programs—Minimum foundation funding received from the State Department of Education is based primarily upon information concerning student enrollment at the School System's schools which is compiled by the School System and supplied to the State Department of Education. Federal funding for the School Lunch Program is based primarily upon the number and types of meals served and on user charges as reported to the United States Department of Agriculture. Federal and State funding received related to various grant programs are based upon periodic reports detailing reimbursable expenditures made in compliance with program guidelines to the grantor agencies.

Contingent Liabilities—Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally by federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time although the School System expects such amounts, if any, to be immaterial.

#### 11. RESERVATIONS AND DESIGNATIONS OF FUND BALANCES

Reservations of fund balances are established to indicate that portion of the fund balance which is not appropriable for expenditure or is legally segregated for a specific future use. Designations of fund balances represent tentative plans for financial resource utilization in a future period.

The nature and purpose of the reserves and designations are as follows:

Reserved for Encumbrances—This reserve was established for outstanding purchase orders and other commitments for unperformed contracts for goods and services which the School System intends to honor.

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

Reserved for Prepaid Items—This reserve was established as an offset against the asset, prepaid items, because it does not constitute an available spendable resource of the General Fund.

**Reserved for Debt Service**—This reserve represents the amounts reserved for payment of principal and interest maturing in future years.

Designated for Capital Additions and Improvements—The proceeds of various bond issues, a portion of the undedicated sales tax revenue designated by the Board, and the interest earned on the investment thereof are designated for capital projects in the Sales Tax Fund of the Capital Projects Fund to the extent that such amount has not been reserved for encumbrances.

**Specific Programs**—The proceeds of the nine mills property tax enacted in 2004 and dedicated for enhancements in teacher pay and benefits together with unexpended balances from non-major specific revenue funds have been reserved for expenditures in future years.

The reserved and unreserved components of fund balances at June 30, 2005, consist of the following:

|   | General<br>Fund | Special<br>Revenue | Debt<br>Service | Capital<br>Projects | Total         |
|---|-----------------|--------------------|-----------------|---------------------|---------------|
| Reserved for:                                       |                 |                    |                 |                     |               |
| Encumbrances  | \$ 742,750      | \$ -               | \$ -            | \$ 1,862,655        | \$ 2,605,405  |
| Prepaid items                                       | 3,002,864       |                    |                 |                     | 3,002,864     |
| Debt service  |                 |                    | 29,153,613      |                     | 29,153,613    |
| Specific programs                                   | 21,874,616      | 10,268,536         |                 | <del></del>         | 32,143,152    |
| Total   | 25,620,230      | 10,268,536         | 29,153,613      | 1,862,655           | 66,905,034    |
| Unreserved—designated for—<br>Capital additions and |                 |                    |                 |                     |               |
| improvements  | ****            |                    |                 | 65,947,038          | 65,947,038    |
| Total   |                 |                    |                 | 65,947,038          | 65,947,038    |
| Unreserved—undesignated                             | 22,338,776      |                    |                 |                     | 22,338,776    |
| Total fund balance                                  | \$47,959,006    | \$10,268,536       | \$ 29,153,613   | \$67,809,693        | \$155,190,848 |

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

On the budgetary basis, the reserved and unreserved components of the General Fund balance at June 30, 2005, consist of the following:

| Reserved for: Encumbrances Prepaid items Enhancements in teachers' pay and benefits | \$ 742,750<br>3,002,864<br>21,874,616 |
|---|---------------------------------------|
| Total   | 25,620,230                            |
| Unreserved—undesignated fund balance  | 21,596,026                            |
| Total fund balance on budgetary basis   | \$ 47,216,256                         |

See Note 14 for subsequent event affecting fund balance.

#### 12. POSTEMPLOYMENT HEALTH CARE BENEFITS

In accordance with State statutes, the School System provides certain continuing health care benefits for its retired employees. Substantially all of the School System's employees become eligible for these benefits if they reach normal retirement age while working for the School System. Currently, 4,293 retirees are eligible to participate in these benefits. These benefits for retirees are provided through an insurance company whose monthly premiums are paid jointly by the retirees and by the School System. During fiscal year 2005, the School System contributed 75% of the total premium for health care insurance provided to the retirees. The School System recognizes the cost of providing these benefits (the School System's portion of premiums) as an expenditure on a pay-as-you-go basis when the monthly premiums are due. The School System's net cost of providing all health care benefits to the approximately 4,884 active and 2,357 retired participating employees amounted to \$36,899,178 for 2005. For 2005, the School System's cost of premiums paid for retirees totaled \$12,790,152.

# 13. COMPONENT UNIT DISCLOSURES

#### Cash

In accordance with Louisiana statutes, the School System maintains deposits at those depository banks authorized by the School System. All such depositories are members of the Federal Reserve System.

Louisiana statutes require that all School System deposits be protected by insurance or collateral. The market value of collateral pledged must equal 100% of the deposits not covered by insurance.

Bank balances of \$225,125 at June 30, 2005 were insured or collateralized by securities held by the School System or its agent in the School System's name. The carrying amount of the deposits were \$88,582.

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2005

#### **Capital Assets**

A summary of changes in capital assets follows:

|                                 | Balance<br>July 1, 2004 | Additions   | Deletions | Balance<br>June 30, 2005 |
|---------------------------------|-------------------------|-------------|-----------|--------------------------|
| Land and improvements Equipment | \$ 31,620<br>146,396    | \$ -        | \$ -      | \$ 31,620<br>146,396     |
| Total                           | \$178,016               | <u>\$</u> - | <u>\$</u> | \$178,016                |

#### **Other Revenues**

Other revenues of \$116,887 included on the Statement of Activities (Statement B) primarily represent donations from the community.

# 14. SIGNIFICANT SUBSEQUENT EVENT

On August 29, 2005, Hurricane Katrina struck the Louisiana and Mississippi Gulf Coast causing considerable damage to the Greater New Orleans area and the temporary relocation of most of the population of Jefferson Parish. The School System suspended instructional activities from August 29 until October 3, 2005 when most of the school facilities reopened, but with fewer students due to the continuing impact of relocations. As a result of significant damage to the area's housing supply, the School System projects significant reductions in property and sales tax revenues in fiscal 2006 as compared to the original budget and trends evidenced in recent years. Five schools and certain administrative offices were severely damaged by the hurricane and the uninsured portion of property losses are estimated at \$5 to \$10 million. The most recent estimates available indicate a projected deficit in the General Fund of approximately \$19 million in fiscal 2006 attributable to the hurricane and the disruption in the revenue base of the School System. The School System may have to borrow additional funds to manage its cash flows during the recovery phase in the aftermath of the hurricane.

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# GENERAL FUND SCHEDULE OF REVENUES COMPARED TO BUDGET (NON-GAAP BUDGETARY BASIS) FOR THE YEAR ENDED JUNE 30, 2005

|  | Actual on<br>Budgetary<br>Basis | Revised<br>Budget | Variance—<br>Favorable<br>(Unfavorable) |
|--|---------------------------------|-------------------|---|
| Local sources:                                       |                                 |                   |   |
| Property taxes:                                      | A ( 051 050                     | A ( 500 150       | h 110.107                               |
| Constitutional                                       | \$ 6,871,278                    | \$ 6,722,152      | \$ 149,126                              |
| Special maintenance                                  | 25,975,945                      | 25,412,217        | 563,728                                 |
| Teacher salaries                                     | 21,178,755                      | 16,410,815        | 4,767,940                               |
| Sheriff's contribution to teachers' retirement       | 2,484,605                       | 2,484,605         | 1 110 000                               |
| Sales and use taxes                                  | 128,511,531                     | 127,392,533       | 1,118,998                               |
| Tuition and other                                    | 387,137                         | # <b>#</b> # 000  | 387,137                                 |
| Investment income                                    | 1,235,175                       | 775,000           | 460,175                                 |
| Rent and royalties                                   | 124,307                         | 115,000           | 9,307                                   |
| Hospitalization                                      | 218,357                         | 750,000           | (531,643)                               |
| Other  | 130,711                         | 790,000           | (659,289)                               |
| Total  | 187,117,801                     | 180,852,322       | 6,265,479                               |
| State sources:                                       |                                 |                   |   |
| Equalization   | 141,907,769                     | 141,832,723       | 75,046                                  |
| Revenue sharing                                      | 2,223,632                       | 2,240,000         | (16,368)                                |
| Grants in aid  | 733,298                         | 572,000           | 161,298                                 |
| Professional improvement program                     | 1,551,552                       | 1,553,237         | (1,685)                                 |
| Transportation                                       | 1,020,246                       | 1,075,000         | (54,754)                                |
| Total  | 147,436,497                     | 147,272,960       | 163,537                                 |
| Federal sources:                                     |                                 |                   |   |
| Recovery of indirect costs Restricted grants in aid: |                                 | 1,000,000         | (1,000,000)                             |
| Other  | 600,463                         | 550,000           | 50,463                                  |
| Total  | 600,463                         | 1,550,000         | (949,537)                               |
| TOTAL REVENUES                                       | \$335,154,761                   | \$329,675,282     | \$ 5,479,479                            |

#### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET (NON-GAAP BUDGETARY BASIS) FOR THE YEAR ENDED JUNE 30, 2005

|   | Actual on            | _                    | Variance -                 |
|---|----------------------|----------------------|----------------------------|
|   | Budgetary<br>Basis   | Revised<br>Budget    | Favorable<br>(Unfavorable) |
| INSTRUCTION:                                |                      |                      |                            |
| Regular Programs:                           |                      |                      |                            |
| Salaries and benefits                       | 125,492,183          | 125,362,729          | \$ (129,454)               |
| Materials and supplies                      | 3,919,764<br>387,891 | 4,913,362            | 993,598                    |
| Equipment<br>Other                          | 1,175,032            | 196,050<br>1,159,118 | (191,841)<br>(15,914)      |
| Total                                       | 130,974,870          | 131,631,259          | 656,389                    |
| Special Programs:                           |                      |                      |                            |
| Salaries and benefits                       | 67,455,187           | 70,149,245           | 2,694,058                  |
| Materials and supplies                      | 140,675              | 138,641              | (2,034)                    |
| Equipment                                   | 11,353               | 19,900               | 8,547                      |
| Other                                       | 71,295               | <u>56,595</u>        | (14,700)                   |
| Total                                       | 67,678,510           | 70,364,381           | 2,685,871                  |
| Vocational Programs:                        |                      |                      |                            |
| Salaries and benefits                       | 5,886,055            | 6,028,419            | 142,364                    |
| Materials and supplies                      | 62,069               | 62,618               | 549                        |
| Other                                       | <del></del>          | 1,400                | 1,400                      |
| Total                                       | 5,948,124            | 6,092,437            | 144,313                    |
| Other Instructional Programs:               |                      |                      |                            |
| Salaries and benefits                       | 5,778,258            | 5,301,460            | (476,798)                  |
| Materials and supplies                      | 27,819               | 32,700               | 4,881                      |
| Other                                       | 4,990                | 2,500                | (2,490)                    |
| Total                                       | 5,811,067            | 5,336,660            | (474,407)                  |
| Adult Continuing Education Program—Salaries |                      |                      | _                          |
| and benefits                                | 157,834              | 143,774              | (14,060)                   |
| Total                                       | 157,834              | 143,774              | (14,060)                   |
| Total Instruction                           | 210,570,405          | _213,568,511         | 2,998,106                  |
| SUPPORTING SERVICES:                        |                      |                      |                            |
| For Students: Salaries and benefits         | 12,772,329           | 12,257,559           | (514.770)                  |
| Materials and supplies                      | 12,772,329           | 2,000                | (514,770)<br>431           |
| Equipment                                   | 3,323                | 3,974                | 651                        |
| Other                                       | 62,483               | 64,250               | 1,767                      |
| Total                                       | 12,839,704           | 12,327,783           | (511,921)                  |
| For Instructional Staff:                    |                      |                      |                            |
| Salaries and benefits                       | 5,896,553            | 5,753,880            | (142,673)                  |
| Materials and supplies                      | 367,779              | 374,899              | 7,120                      |
| Equipment                                   | 1,179                | 6,000                | 4,821                      |
| Other                                       | 108,434              | 127,723              | 19,289                     |
| Total                                       | 6,373,945            | 6,262,502            | (111,443)                  |
|   |                      |                      |                            |

### GENERAL FUND SCHEDULE OF EXPENDITURES COMPARED TO BUDGET (NON-GAAP BUDGETARY BASIS) FOR THE YEAR ENDED JUNE 30, 2005

|                                  | Actual on<br>Budgetary<br>Basis | Revised<br>Budget | Variance -<br>Favorable<br>(Unfavorable) |
|----------------------------------|---------------------------------|-------------------|--|
| SUPPORTING SERVICES - continued  |                                 |                   |  |
| General Administration:          |                                 |                   |  |
| Salaries and benefits            | \$ 2,199,376                    | \$ 2,003,863      | \$ (195,513)                             |
| Materials and supplies           | 44,351                          | 45,561            | 1,210                                    |
| Other                            | 19,713,735                      | 15,880,359        | (3,833,376)                              |
| Total                            | 21,957,462                      | 17,929,783        | (4,027,679)                              |
| School Administration:           |                                 |                   |  |
| Salaries and benefits            | 21,721,760                      | 21,155,447        | (566,313)                                |
| Materials and supplies           | 45,761                          | 45,659            | (102)                                    |
| Other                            | 1,405,399                       | 1,634,062         | 228,663                                  |
| Total                            | 23,172,920                      | 22,835,168        | (337,752)                                |
| Business Services:               |                                 |                   |  |
| Salaries and benefits            | 1,861,647                       | 1,796,546         | (65,101)                                 |
| Materials and supplies           | 188,378                         | 80,101            | (108,277)                                |
| Equipment                        | 55,865                          | 97,000            | 41,135                                   |
| Other                            | 1,065,485                       | 927,479           | (138,006)                                |
| Total                            | 3,171,375                       | 2,901,126         | (270,249)                                |
| Operations Maintenance Services: |                                 |                   |  |
| Salaries and benefits            | 10,612,048                      | 10,901,768        | 289,720                                  |
| Materials and supplies           | 968,024                         | 970,672           | 2,648                                    |
| Equipment                        | 23,732                          | 21,200            | (2,532)                                  |
| Utilities                        | 7,147,982                       | 7,226,462         | 78,480                                   |
| Insurance                        | 1,562,072                       | 1,829,767         | 267,695                                  |
| Other                            | 4,865,211                       | 7,623,090         | <u>2,757,879</u>                         |
| Total                            | 25,179,069                      | 28,572,959        | 3,393,890                                |
| Pupil Transportation Services:   |                                 |                   |  |
| Salaries and benefits            | 14,967,121                      | 15,212,421        | 245,300                                  |
| Materials and supplies           | 22,435                          | 25,525            | 3,090                                    |
| Equipment                        | 11,330                          | 32,920            | 21,590                                   |
| Other                            | 461,272                         | 310,250           | (151,022)                                |
| Total                            | 15,462,158                      | 15,581,116        | 118,958                                  |
| Central Activity Services:       |                                 |                   |  |
| Salaries and benefits            | 2,392,201                       | 2,371,867         | (20,334)                                 |
| Materials and supplies           | 207,665                         | 203,029           | (4,636)                                  |
| Equipment                        | 82,065                          | 83,466            | 1,401                                    |
| Other                            | 273,458                         | 331,494           | 58,036                                   |
| Total                            | 2,955,389                       | 2,989,856         | 34,467                                   |
| Total Supporting Services        | 111,112,022                     | 109,400,293       | (1,711,729)                              |

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GENERAL FUND
SCHEDULE OF EXPENDITURES COMPARED TO BUDGET (NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2005

|  |                                 |                   | •  |
|--|---------------------------------|-------------------|--|
|  | Actual on<br>Budgetary<br>Basis | Revised<br>Budget | Variance -<br>Favorable<br>(Unfavorable) |
| NON-INSTRUCTION—Food services:<br>Other                    | 4,039                           | 15,000            | 10,961                                   |
| Total  | 4,039                           | 15,000            | 10,961                                   |
| Total Non-Instruction                                      | 4,039                           | 15,000            | 10,961                                   |
| TOTAL INSTRUCTION, SUPPORTING SERVICES AND NON-INSTRUCTION | \$ 321,686,466                  | \$ 322,983,804    | \$ 1,297,338                             |

#### NON-MAJOR GOVERNMENTAL FUNDS DESCRIPTIONS

Special Revenue Funds are used to account for funds received from other governmental agencies that are legally restricted to expenditure for specified purposes. These funds also account for receipt and expenditure of resources transferred from the General Fund when these funds are inadequate to finance the specified activities. The Title I Fund as described on page 27 has been identified as a major fund. Activities included within the non-major special revenue funds are as follows:

#### ESEA (Title III)

Used to account on a project basis for funds allocated to programs for development and implementation of comprehensive reform plans to improve the teachings and learning of all children (Project Goals 2000) and to support the development and implementation of systematic technology plans (Technology Literary Challenge).

#### ESEA (Title VII)

Used to account on a project basis for funds allocated to programs for carrying out bilingual education (Project S.T.A.R.).

#### IDEA Part B

Used to account on a project basis for funds allocated to programs for children with disabilities under P.L. 101-476.

#### Vocational Education

Used to account on a project basis for funds allocated to programs for purposes of vocational education, guidance, and counseling.

#### Temporary Assistance for Needy Families

Used to assist needy families with children so that children can be cared for in their own homes, also to reduce dependency by promoting job preparation, work and marriage.

#### ESEA Title II

Used to account on a project basis for funds allocated to programs for improving the skills of teachers and instruction in mathematics, science, foreign languages and computer science.

#### Refugee and Entrant Assistance

Used to assist school districts heavily impacted by refugee students that need to provide supplementary services to that particular population and their parents.

#### Indian Education Act

Used to account on a project basis for funds allocated to programs designed to meet the special educational or culturally related academic needs of Indian children.

#### Drug Free Schools and Communities

Used to account on a project basis for funds granted by P.L. 99-570 to help implement drug and alcohol abuse prevention and education programs.

#### Title XIX - School Nurse

Used to account on a project basis for funds allocated to providing schools with nurses.

#### After School Learning Center

Used to create community learning centers that provide academic enrichment opportunities for children, particularly students who attend high-poverty and low-performing schools.

#### Tuition Preschool

Used to account for a pre-kindergarten program whose goal is to provide high quality early education and care services for four-year-old children.

#### Adult Education

Used to account for continuing education programs designed to assist adults in obtaining their high school diploma equivalency.

#### Community Education

Used to account for a wide variety of informal leisure learning classes and activities for Jefferson Parish residents.

#### Other Federal Programs

Used to account for miscellaneous federal grant programs.

#### State Programs

Used to account for miscellaneous State grant programs.

#### **DEBT SERVICE FUNDS**

**Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. The School System maintains the following Debt Service Funds:

Ad Valorem Tax Bond Sinking Fund is used to accumulate the proceeds of ad valorem taxes which are specifically dedicated for debt service.

1954 1/2¢ and 1980 1/4¢ Sales Tax Bond Sinking Funds are used to accumulate that portion of the 1954 and 1980 sales and use tax required to meet the debt service requirements. Monthly deposits out of the proceeds of the sales and use tax are required to be made into these funds in an amount which will equal 1/6 of the interest falling due on the next interest payment date and 1/12 of the principal falling due on the next principal payment date.

1954 1/2¢ and 1980 1/4¢ Sales Tax Bond Reserve Funds are used to accumulate that portion of the 1954 and 1980 sales and use tax which is set aside for the purpose of paying principal and interest on bonds payable. Monthly deposits of sales and use tax proceeds are required to be made into these funds until the required reserve has been established.

LCDA Loan—Obtained to provide funding for the purchase of property to be used as the site for an alternative school.

#### **CAPITAL PROJECTS FUNDS**

Capital Projects Funds are used to account for the acquisition or construction of major capital facilities. The School System maintains two capital project funds, the sales tax fund classified as a major fund and the non-major fund described as follows:

Capital Fund is used to account for that portion of the undedicated sales tax revenue which is designated by the School Board annually for capital additions and improvements and the proceeds of the 1999 Ad Valorem tax bonds for making capital improvements.

## NON-MAJOR GOVERNMENTAL FUNDS COMBINING BALANCE SHEET AS OF JUNE 30, 2005

| ASSETS   | Total<br>Non-Major<br>Special<br>Revenue | Total<br>Non-Major<br>Debt<br>Service | Capital<br>Projects—<br>Capital<br>Fund | Total                   |
|--|--|---------------------------------------|---|-------------------------|
| Cash and investments                                       | \$ 17,400,859                            | \$ 19,492,104                         | \$ 8,746,219                            | \$45,639,182            |
| Accounts receivable  | 342,733                                  |                                       |   | 342,733                 |
| Due from other funds                                       | 2,086,179                                | 9,661,509                             | 603,334                                 | 12,351,022              |
| Due from other governmental units                          | 9,034,179                                |                                       |   | 9,034,179               |
| TOTAL ASSETS   | \$ 28,863,950                            | \$29,153,613                          | \$ 9,349,553                            | \$67,367,116            |
| LIABILITIES AND FUND BALANCE                               |  |                                       |   |                         |
| LIABILITIES: Accounts payable                              | \$ 6,455,462                             | \$ -                                  | \$ 13,079                               | \$ 6,468,541            |
| Retainages payable   |  |                                       | 1,852                                   | 1,852                   |
| Due to other funds   | 12,069,643                               |                                       | 678,924                                 | 12,748,567              |
| Due to other governmental units                            | 70,278                                   |                                       |   | 70,278                  |
| Deferred revenue   | 31                                       |                                       |   | 31                      |
| Total liabilities  | 18,595,414                               |                                       | 693,855                                 | 19,289,269              |
| FUND BALANCE: Reserved Unreserved: Designated Undesignated | 10,268,536                               | 29,153,613                            | 54,709<br>8,600,989                     | 39,476,858<br>8,600,989 |
| Total fund balance   | 10,268,536                               | 29,153,613                            | 8,655,698                               | 48,077,847              |
| TOTAL  | \$28,863,950                             | \$ 29,153,613                         | \$ 9,349,553                            | \$ 67,367,116           |

## NON-MAJOR GOVERNMENTAL FUNDS—SPECIAL REVENUE COMBINING BALANCE SHEET AS OF JUNE 30, 2005

| ASSETS   | Elementary<br>and Secondary<br>Education<br>Act of 1965<br>(Title III) | Elementary<br>and Secondary<br>Education<br>Act of 1965<br>(Title VII) | Individuals<br>with Disabilities<br>Education<br>Act of 1990—<br>Part B | Vocational<br>Education | Temporary<br>Assistance<br>for Needy<br>Families |
|--|--|--|---|-------------------------|--|
| Cash and investments                                       | \$ 29,520  | \$ -   | \$ 2,853,144  | <b>\$</b> -             | \$2,341,423                                      |
| Accounts receivable  |  |  | 2,060   |                         |  |
| Due from other funds                                       | 165,714  |  | 11,195  | 30,484                  | 22,826   |
| Due from other governmental units                          | 382,250  | 29,331   | 3,245,971   | 180,305                 | 681,131  |
| TOTAL  | <u>\$ 577,484</u>  | \$ 29,331  | \$ 6,112,370  | \$ 210,789              | \$3,045,380                                      |
| LIABILITIES AND FUND BALANCE                               |  |  |   |                         |  |
| LIABILITIES: Accounts payable                              | \$ 284,298   | \$ 14,743  | \$ 2,660,708  | \$ 90,556               | \$ 5,401   |
| Due to other funds   | 276,185  | 14,588   | 3,386,768   | 120,233                 | 1,929,346  |
| Due to other governmental units                            |  |  | 63,323  |                         |  |
| Deferred revenue   | <del></del>  |  | 31  |                         |  |
| Total liabilities  | 560,483  | 29,331   | 6,110,830   | 210,789                 | 1,934,747  |
| FUND BALANCE: Reserved Unreserved: Designated Undesignated | 17,001   |  | ŧ,540   |                         | 1,110,633  |
| Total fund balance   | 17,001   |  | 1,540   |                         | 1,110,633  |
| TOTAL  | \$ 577,484   | \$ 29,331  | \$ 6,112,370  | \$ 210,789              | \$3,045,380                                      |

| Education<br>for Economic<br>Security Act<br>Title II | Refugee<br>and<br>Entrant<br>Assistance | Indian<br>Education<br>Act | Drug Free<br>Schools<br>and<br>Communities | Title XIX<br>School Nurse | After<br>School<br>Learning<br>Center |
|---|---|----------------------------|--|---------------------------|---------------------------------------|
| \$ 3,407  | \$ -                                    | \$ -                       | <b>\$</b> -                                | \$ 321,746                | \$ -                                  |
| 3,319<br>   | 10,043                                  | 115<br>13,363              | 48,387<br>                                 | 44,032                    | 900<br>127,364                        |
| \$1,363,657   | \$ 10,043                               | \$13,478                   | <u>\$145,657</u>                           | \$ 365,778                | <u>\$ 128,264</u>                     |
| \$ 479,204<br>884,453                                 | \$ 7,455<br>2,588                       | \$ 4,689<br>8,789          | \$ 53,594<br>92,063                        | \$ -<br>66,614            | \$ 88,876<br>39,388                   |
| 1,363,657   | 10,043                                  | 13,478                     | 145,657                                    | 66,614                    | 128,264                               |
| \$1,363,657   | \$ 10,043                               | \$13,478                   | <u>\$145,657</u>                           | 299,164<br>\$ 365,778     | \$ 128,264                            |
|   |   |                            |  |                           | (Continued)                           |

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## NON-MAJOR GOVERNMENTAL FUNDS—SPECIAL REVENUE COMBINING BALANCE SHEET AS OF JUNE 30, 2005

|   | Tuition<br>Preschool | Adult<br>Education | Community<br>Education | Other<br>Federal<br>Programs | State<br>Programs | Total        |
|---|----------------------|--------------------|------------------------|------------------------------|-------------------|--------------|
| ASSETS  |                      |                    |                        | _                            | -                 |              |
| Cash and investments                                | \$ 261,070           | \$ 322,124         | \$2,324,853            | \$ -                         | \$ 8,943,572      | \$17,400,859 |
| Accounts receivable                                 | 1,100                |                    |                        |                              | 339,573           | 342,733      |
| Due from other funds                                | 1,525                | 13,504             |                        | 297                          | 1,743,881         | 2,086,179    |
| Due from other governmental units                   |                      | 157,759            |                        | 68,120                       | 2,684,341         | 9,034,179    |
| TOTAL   | \$ 263,695           | \$ 493,387         | \$2,324,853            | \$68,417                     | \$13,711,367      | \$28,863,950 |
| LIABILITIES AND FUND BALANCE                        |                      |                    |                        |                              |                   |              |
| LIABILITIES: Accounts payable and other liabilities | <b>\$</b> -          | \$ 71,191          | \$ 328,915             | \$48,719                     | \$ 2,317,113      | \$ 6,455,462 |
| Due to other funds                                  | 140,527              | 192,634            | 490,430                | 19,698                       | 4,405,339         | 12,069,643   |
| Due to other governmental units                     |                      |                    |                        |                              | 6,955             | 70,278       |
| Deferred revenue                                    |                      | 70                 |                        |                              |                   | 31           |
| Total liabilities                                   | 140,527              | 263,825            | 819,345                | 68,417                       | 6,729,407         | 18,595,414   |
| FUND BALANCE: Reserved Unreserved: Designated       | 123,168              | 229,562            | 1,505,508              |                              | 6,981,960         | 10,268,536   |
| Undesignated  |                      |                    |                        |                              |                   |              |
| Total fund balance                                  | 123,168              | 229,562            | 1,505,508              | <u> </u>                     | 6,981,960         | 10,268,536   |
| TOTAL   | \$ 263,695           | \$ 493,387         | \$2,324,853            | \$68,417                     | \$13,711,367      | \$28,863,950 |

(Concluded)

## NON-MAJOR GOVERNMENTAL FUNDS—DEBT SERVICE COMBINING BALANCE SHEET

**AS OF JUNE 30, 2005** 

| ASSETS   | Ad Valorem<br>Tax Bond<br>Sinking | 1954 1/2¢<br>Sales Tax<br>Bond Sinking | 1954 1/2¢<br>Sales Tax<br>Bond Reserve | 1980 1/4¢<br>Sales Tax<br>Bond Sinking | 1980 1/4¢<br>Sales Tax<br>Bond Reserve | LCDA<br>Loan     | Total         |
|--|-----------------------------------|--|--|--|--|------------------|---------------|
| Cash and investments                             | \$538,262                         | \$ 45,212                              | \$ 5,490,436                           | \$ 6,343                               | \$12,453,902                           | \$957,949        | \$ 19,492,104 |
| Due from other funds                             |                                   | 5,357,824                              |  | 4,303,685                              |  |                  | 9,661,509     |
| TOTAL  | \$538,262                         | \$5,403,036                            | \$ 5,490,436                           | \$4,310,028                            | \$12,453,902                           | <u>\$957,949</u> | \$29,153,613  |
| LIABILITIES AND FUND<br>BALANCE                  |                                   |  |  |  |  |                  |               |
| LIABILITIES: Accounts payable Due to other funds | \$                                | \$                                     | \$                                     | \$                                     | \$                                     | \$<br>           | \$            |
| Total liabilities                                |                                   |  |  |  |  |                  |               |
| FUND BALANCE:<br>Reserved                        | 538,262                           | 5,403,036                              | 5,490,436                              | 4,310,028                              | 12,453,902                             | 957,949          | 29,153,613    |
| Total fund balance                               | 538,262                           | 5,403,036                              | 5,490,436                              | 4,310,028                              | 12,453,902                             | 957,949          | 29,153,613    |
| TOTAL  | \$538,262                         | \$ 5,403,036                           | \$ 5,490,436                           | \$4,310,028                            | \$12,453,902                           | \$957,949        | \$29,153,613  |

## NON-MAJOR GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2005

|                           | Total<br>Non-Major<br>Special<br>Revenue | Total<br>Non-Major<br>Debt<br>Service | Capital<br>Projects -<br>Capital<br>Fund | Total        |
|---------------------------|--|---------------------------------------|--|--------------|
| DEVENITES.                |  | *******                               |  |              |
| REVENUES: Local sources:  |  |                                       |  |              |
| Sales and use taxes       | \$ -                                     | <b>s</b> -                            | \$ 4,000,000                             | \$ 4,000,000 |
| Tuition and other         | 3,754,010                                | J -                                   | \$ 4,000,000                             | 3,754,010    |
| Interest income           | 5,754,010                                | 685,257                               | 237,985                                  | 923,242      |
| Other                     | 3,123,316                                | 1,869                                 | 15,113                                   | 3,140,298    |
| Federal sources           | 28,177,184                               | 2,002                                 | 10,110                                   | 28,177,184   |
| State sources             | 7,245,857                                |                                       |  | 7,245,857    |
| Total revenues            | 42,300,367                               | 687,126                               | 4,253,098                                | 47,240,591   |
| EXPENDITURES:             |  |                                       |  |              |
| Current:                  |  |                                       |  |              |
| Instruction:              |  |                                       |  |              |
| Salaries and benefits     | 18,722,698                               |                                       |  | 18,722,698   |
| Supplies                  | 5,383,686                                |                                       |  | 5,383,686    |
| Other                     | 2,664,279                                |                                       | _  | 2,664,279    |
| Total instruction         | 26,770,663                               |                                       |  | 26,770,663   |
| Supporting services:      |  |                                       |  |              |
| Salaries and benefits     | 9,473,123                                |                                       |  | 9,473,123    |
| Supplies                  | 774,566                                  |                                       |  | 774,566      |
| Other                     | 2,286,645                                |                                       |  | 2,286,645    |
| Total supporting services | 12,534,334                               |                                       |  | 12,534,334   |
| Non-instruction:          |  |                                       |  |              |
| Community services:       |  |                                       |  |              |
| Salaries and benefits     | 2,510,534                                |                                       |  | 2,510,534    |
| Supplies                  | 62,830                                   |                                       |  | 62,830       |
| Other                     | 1,339,208                                |                                       |  | 1,339,208    |
| Total non-instruction     | 3,912,572                                |                                       |  | 3,912,572    |
| Capital Outlay:           |  |                                       |  |              |
| Construction costs        |  |                                       | 3,155,747                                | 3,155,747    |
| Architect fees            |  |                                       | 31,184                                   | 31,184       |
| Administrative and other  |  |                                       | 425,014                                  | 425,014      |
| Total capital outlay      |  |                                       | 3,611,945                                | 3,611,945    |

(Continued)

# NON-MAJOR GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2005

|   | Total<br>Non-Major<br>Special<br>Revenue | Total<br>Non-Major<br>Debt<br>Service                          | Capital<br>Projects—<br>Capital<br>Fund | Total  |
|---|--|--|---|--|
| Debt Service: Principal retirement Interest and fiscal charges Advance refunding escrow Refunding bond issuance cost Total debt service |  | 15,435,388<br>12,288,995<br>5,718,509<br>533,286<br>33,976,178 |   | 15,435,388<br>12,288,995<br>5,718,509<br>533,286<br>33,976,178 |
| Total expenditures  | 43,217,569                               | 33,976,178   | 3,611,945                               | 80,805,692   |
| EXCESS (DEFICIENCY) OF<br>REVENUES OVER (UNDER)<br>EXPENDITURES   | (917,202)                                | (33,289,052)   | 641,153                                 | (33,565,101)   |
| OTHER FINANCING SOURCES (USES): Transfers in Transfers out Payment to refunded bond escrow agent  | 1,294,955<br>(1,657,296)                 | 28,535,683<br>(887,703)<br>(28,881,001)                        | 3,999<br>(500,000)                      | 29,834,637<br>(3,044,999)<br>(28,881,001)                      |
| Proceeds of refunding bonds  Total other financing sources  |  | 30,301,990   | <del></del>                             | 30,301,990   |
| (uses)—net  | (362,341)                                | 29,068,969   | (496,001)                               | 28,210,627   |
| NET CHANGE IN FUND BALANCE  | (1,279,543)                              | (4,220,083)  | 145,152                                 | (5,354,474)  |
| FUND BALANCES—Beginning of year   | 11,548,079                               | 33,373,696   | 8,510,546                               | 53,432,321   |
| FUND BALANCES—End of year   | \$ 10,268,536                            | \$ 29,153,613  | \$ 8,655,698                            | \$ 48,077,847  |

(Concluded)

NON-MAJOR GOVERNMENTAL FUNDS—SPECIAL REVENUE
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
FOR THE YEAR ENDED JUNE 30, 2005

|                             | Elementary<br>and Secondary<br>Education<br>Act of 1965<br>(Title III) | Elementary<br>and Secondary<br>Education<br>Act of 1965<br>(Title VII) | Individuals<br>with Disabilities<br>Education<br>Act of 1990-<br>Part B | Vocational<br>Education | Temporary<br>Assistance<br>for Needy<br>Families |
|-----------------------------|--|--|---|-------------------------|--|
| REVENUES:                   |  |  |   |                         |  |
| Local sources:              | _  |  |   |                         |  |
| Tuition and other           | \$ -   | \$ -   | \$ -  | \$ -                    | \$ 739   |
| Other                       | 12,582   |  |   |                         |  |
| Federal sources             | 1,386,087  | 138,362  | 12,732,825  | 865,633                 | 6,155,078  |
| State sources               | 170  | <del></del>  |   |                         |  |
| Total revenues              | 1,398,839  | 138,362  | 12,732,825  | 865,633                 | 6,155,817  |
| EXPENDITURES (All current): |  |  |   |                         |  |
| Instruction:                |  |  |   |                         |  |
| Salaries and benefits       | 589,788  | 14,677   | 6,050,010   |                         | 4,814,689  |
| Supplies                    | 124,947  | 21,431   | 2,297,469   | 83,152                  | 171,851  |
| Other                       | 132,425  | 11,754   | 1,016,734   | 502,282                 | 112,150  |
| Total instruction           | 847,160  | 47,862   | 9,364,213   | 585,434                 | 5,098,690  |
| Supporting services:        |  |  |   |                         |  |
| Salaries and benefits       | 470,560  | 79,397   | 2,980,367   | 261,329                 | 373,047  |
| Supplies                    |  | 4,270  | , ,   | •                       | ,  |
| Other                       | 158  |  | 38,548  | 39,572                  |  |
| Total supporting services   | 470,718  | 83,667   | 3,018,915   | 300,901                 | 373,047  |
| Non-instruction:            |  |  |   |                         |  |
| Community services:         |  |  |   |                         |  |
| Salaries and benefits       | 53,186   | 2,971  |   |                         | 351,326  |
| Supplies                    |  |  |   |                         |  |
| Other                       |  |  | 8,022   |                         | 81   |
| Total non-instruction       | 53,186   | 2,971  | 8,022   |                         | 351,407  |
| Total expenditures          | 1,371,064  | 134,500  | 12,391,150  | 886,335                 | 5,823,144  |
| EXCESS (DEFICIENCY)         |  |  |   |                         |  |
| OF REVENUES OVER            |  |  |   |                         |  |
| (UNDER) EXPENDITURES        | <u>27,775</u>  | 3,862  | 341,675   | (20,702)                | 332,673  |

| Education<br>for Economic<br>Security Act<br>Title II | Refugee<br>and<br>Entrant<br>Assistance | Indian<br>Education<br>Act | Drug Free<br>Schools<br>and<br>Communities | Title XIX<br>School Nurse | After<br>School<br>Learning<br>Center |
|---|---|----------------------------|--|---------------------------|---------------------------------------|
| \$ -  | \$ -                                    | \$ -                       | \$ -                                       | \$ -<br>125               | \$ -                                  |
| 4,362,305   | 32,075                                  | 69,419                     | 611,453                                    | 173,472                   | 283,044                               |
| 4,362,305   | 32,075                                  | 69,419                     | 611,453                                    | 173,597                   | 283,044                               |
| 3,293,544   | 2,003                                   | 48,593                     | 11,825                                     |                           | 5,164                                 |
| 53,758  | 2,157                                   | 3,612                      | 24,819                                     |                           | 18,053                                |
| 246,493   | 4,008                                   | 13,029                     | 53,521                                     |                           | 63,935                                |
| 3,593,795   | 8,168                                   | 65,234                     | 90,165                                     |                           | 87,152                                |
| 627,559   | 23,020                                  | 1,159                      | 494,700                                    | 216,734                   | 188,187                               |
| 027,000   | 25,020                                  | 1,064                      | 15 1,700                                   | 4,973                     | 100,101                               |
| 10,198  | -                                       | 18                         | 13,472                                     | <u>26,837</u>             | 5                                     |
| 637,757   | 23,020                                  | 2,241                      | 508,172                                    | _248,544                  | 188,192                               |
| <del></del>   |   |                            |  |                           |                                       |
|   |   |                            |  | <del></del>               |                                       |
| 4,231,552   | 31,188                                  | 67,475                     | 598,337                                    | 248,544                   | 275,344                               |
| 130,753   | 887                                     | 1,944                      | 13,116                                     | (74,947)                  | 7,700                                 |

(Continued)

# NON-MAJOR GOVERNMENTAL FUNDS—SPECIAL REVENUE COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2005

|                                       | Tuition<br>Preschool | Adult<br>Education | Community<br>Education | Other<br>Federal<br>Programs | State<br>Programs | Total               |
|---------------------------------------|----------------------|--------------------|------------------------|------------------------------|-------------------|---------------------|
| REVENUES:                             |                      |                    |                        |                              |                   |                     |
| Local sources:                        |                      |                    |                        |                              |                   |                     |
| Tuition and other                     | \$ 497,674           | \$ 79,398          | \$2,748,241            | \$                           | \$ 427,958        | \$ 3,754,010        |
| Other                                 |                      | 152,584            | 110,179                | 220 000                      | 2,847,846         | 3,123,316           |
| Federal sources                       |                      | 611,721            | 190,369                | 378,092                      | 187,249           | 28,177,184          |
| State sources                         |                      | 349,424            |                        |                              | 6,896,263         | 7,245,857           |
| Total revenues                        | 497,674              | 1,193,127          | 3,048,789              | 378,092                      | 10,359,316        | 42,300,367          |
| EXPENDITURES (All current):           |                      |                    |                        |                              |                   |                     |
| Instruction:                          |                      |                    |                        |                              |                   |                     |
| Salaries and benefits                 | 291,098              | 512,012            | 43,947                 | 2,241                        | 3,043,107         | 18,722,698          |
| Supplies                              | .77                  | 95,944             | 740,328                | 138,756                      | 1,607,409         | 5,383,686           |
| Other                                 | 475                  | 83,218             |                        | 33,586                       | 390,669           | 2,664,279           |
| Total instruction                     | <u>291,573</u>       | 691,174            | 784,275                | 174,583                      | 5,041,185         | 26,770,663          |
| Supporting services:                  |                      |                    |                        |                              |                   |                     |
| Salaries and benefits                 | 1,938                | 372,248            | 243,814                | 184,177                      | 2,954,887         | 9,473,123           |
| Supplies                              |                      | 10.226             | 4,686                  | 0.561                        | 759,573           | 774,566             |
| Other                                 | 1.020                | 19,326             | 49,915                 | 9,551                        | 2,079,045         | 2,286,645           |
| Total supporting services             | 1,938                | 391,574            | 298,415                | 193,728                      | <u>5,793,505</u>  | 12,534,334          |
| Non-instruction:                      |                      |                    |                        |                              |                   |                     |
| Community services:                   | 95.000               |                    | 1.042.057              |                              | 72 107            | 2 510 524           |
| Salaries and benefits                 | 85,908               |                    | 1,943,957              |                              | 73,186<br>62,830  | 2,510,534<br>62,830 |
| Supplies                              |                      | 3,876              | 159,587                |                              | 1,167,642         | 1,339,208           |
| Other Total non-instruction           | 85,908               | 3,876              | 2,103,544              |                              | 1,303,658         | 3,912,572           |
| rotal non-histraction                 | 83,908               | 3,670              | 2,103,344              |                              | 1,200,000         | 3,912,372           |
| Total expenditures                    | 379,419              | 1,086,624          | 3,186,234              | 368,311                      | 12,138,348        | 43,217,569          |
| EXCESS (DEFICIENCY) OF                |                      |                    |                        |                              |                   |                     |
| REVENUES OVER (UNDER)<br>EXPENDITURES | 118,255              | 106,503            | (137,445)              | 9,781                        | (1,779,032)       | (917,202)           |

(Continued)

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NON-MAJOR GOVERNMENTAL FUNDS—SPECIAL REVENUE
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
FOR THE YEAR ENDED JUNE 30, 2005

|  | Elementary<br>and Secondary<br>Education<br>Act of 1965<br>(Title III) | Elementary<br>and Secondary<br>Education<br>Act of 1965<br>(Title VII) | Individuals<br>with Disabilities<br>Education<br>Act of 1990-<br>Part B | Vocational<br>Education | Temporary<br>Assistance<br>for Needy<br>Families |
|--|--|--|---|-------------------------|--|
| OTHER FINANCING<br>SOURCES (USES):       |  |  |   |                         |  |
| Transfers in                             | 5  |  | 5,000   | 20,702                  | 6,408  |
| Transfers out                            | (31,736)   | _(3,862)   | (344,020)   |                         | (271,473)  |
| Total other financing sources (uses)—net | (31,731)   | (3,862)  | (339,020)   | 20,702                  | (265,065)  |
| NET CHANGE IN FUND<br>BALANCES           | (3,956)  |  | 2,655   |                         | 67,608   |
| FUND BALANCES— Beginning of year         | 20,957   |  | (1,115)   |                         | 1,043,025  |
| FUND BALANCES—<br>End of year            | \$ 17,001  | <u>\$</u>  | \$ 1,540  | <u>\$</u>               | \$ 1,110,633                                     |

| Education<br>for Economic<br>Security Act<br>Title II | Refugee<br>and<br>Entrant<br>Assistance | Indian<br>Education<br>Act | Drug Free<br>Schools<br>and<br>Communities | Title XIX<br>School Nurse | After<br>School<br>Learning<br>Center |
|---|---|----------------------------|--|---------------------------|---------------------------------------|
| 3,233<br>(127,347)                                    | (887)                                   | (1,944)                    | (13,116)                                   |                           | 900<br>(8,600)                        |
| _(124,114)  | (887)                                   | (1,944)                    | (13,116)                                   |                           | (7,700)                               |
| 6,639   |   |                            |  | (74,947)                  |                                       |
| (6,639)   |   |                            |  | 374,111                   |                                       |
| <u>\$ -</u>   | <u>\$ </u>                              | <u>s - </u>                | \$ -                                       | \$ 299,164                | <u>\$</u>                             |

(Continued)

NON-MAJOR GOVERNMENTAL FUNDS—SPECIAL REVENUE
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
FOR THE YEAR ENDED JUNE 30, 2005

| Tuition<br>Preschool | Adult<br>Education | Community<br>Education                              | Other<br>Federal<br>Programs  | State<br>Programs  | Total   |
|----------------------|--------------------|---|---|--|---|
|                      |                    | 6,533<br>(6,465)                                    | 296<br>(10,077)   | 1,251,878<br>(837,769)   | 1,294,955<br>(1,657,296)  |
|                      |                    | 68  | (9,781)   | 414,109  | (362,341)   |
| 118,255              | 106,503            | (137,377)   |   | (1,364,923)  | (1,279,543)   |
| 4,913                | 123,059            | 1,642,885   |   | 8,346,883  | 11,548,079  |
| \$123,168            | \$ 229,562         | \$1,505,508   | <u>s - </u>   | \$6,981,960  | \$10,268,536  |
|                      | 118,255<br>4,913   | Preschool Education  118,255 106,503  4,913 123,059 | Preschool         Education         Education           6,533<br>(6,465)         6,533<br>(6,465)           118,255         106,503         (137,377)           4,913         123,059         1,642,885 | Tuition Preschool         Adult Education         Community Education         Federal Programs           6,533 (6,465)         296 (10,077)           68 (9,781)         (9,781)           118,255 106,503 (137,377)         (137,377)           4,913 123,059 1,642,885         (1,642,885) | Tuition Preschool         Adult Education         Community Education         Federal Programs         State Programs           6,533 (6,465)         296 (10,077)         1,251,878 (837,769)           68 (9,781)         414,109           118,255         106,503         (137,377)         (1,364,923)           4,913         123,059         1,642,885         8,346,883 |

#### NON-MAJOR GOVERNMENTAL FUNDS—DEBT SERVICE COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2005

|   | Ad Valorem<br>Tax Bond<br>Sinking | 1954 1/2¢<br>Sales Tax<br>Bond Sinking | 1954 1/2¢<br>Sales Tax<br>Bond Reserve | 1980 1/4¢<br>Sales Tax<br>Bond Sinking | 1980 1/4¢<br>Sales Tax<br>Bond Reserve  | LCDA Loan               | Total                              |
|---|-----------------------------------|--|--|--|---|-------------------------|------------------------------------|
| REVENUES:<br>Local sources:<br>Sales and use taxes<br>Interest income<br>Other      | \$ -<br>46,750                    | \$ -44,001                             | \$                                     | \$ - 25,417                            | \$ -<br>314,266                         | \$ -<br>24,774<br>1,869 | \$ -<br>685,257<br>1,869           |
| Total revenues  | 46,750                            | 44,001                                 | 230,049                                | 25,417                                 | 314,266                                 | 26,643                  | 687,126                            |
| EXPENDITURES: Supporting services: Salaries and benefits Supplies Other             |                                   |  |  |  |   |                         |                                    |
| Total supporting services   |                                   |  |  |  |   |                         |                                    |
| Debt Service: Principal retirement Interest and fiscal                              | 2,545,000                         | 10,655,000                             |  | 2,216,188                              |   | 19,200                  | 15,435,388                         |
| charges Advance refunding escrow Refunding bond issuance cost                       | 439,523                           | 3,664,490<br>691,946<br>533,286        | 5,026,563                              | 8,155,308                              |   | 29,674                  | 12,288,995<br>5,718,509<br>533,286 |
| Total debt service  | 2,984,523                         | 15,544,722                             | 5,026,563                              | 10,371,496                             | *************************************** | 48,874                  | 33,976,178                         |
| Total expenditures  | 2,984,523                         | 15,544,722                             | 5,026,563                              | 10,371,496                             |   | 48,874                  | 33,976,178                         |
| EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES                           | (2,937,773)                       | (15,500,721)                           | (4,796,514)                            | (10,346,079)                           | 314,266                                 | (22,231)                | (33,289,052)                       |
| OTHER FINANCING SOURCES (USES): Transfers in Transfers out Payment to refunded bond | 3,000,000                         | 14,349,770<br>(887,703)                |  | 11,185,913                             |   |                         | 28,535,683<br>(887,703)            |
| escrow agent<br>Proceeds of refunding bonds   |                                   | (28,881,001)<br>30,301,990             |  |  |   |                         | (28,881,001)<br>30,301,990         |
| Total other financing sources (uses)—net  | 3,000,000                         | 14,883,056                             |  | 11,185,913                             |   |                         | 29,068,969                         |
| NET CHANGE IN<br>FUND BALANCES  | 62,227                            | (617,665)                              | (4,796,514)                            | 839,834                                | 314,266                                 | (22,231)                | (4,220,083)                        |
| FUND BALANCE—<br>Beginning of year  | 476,035                           | 6,020,701                              | 10,286,950                             | 3,470,194                              | 12,139,636                              | 980,180                 | 33,373,696                         |
| FUND BALANCE—<br>End of year  | \$ 538,262                        | \$ 5,403,036                           | \$ 5,490,436                           | \$ 4,310,028                           | \$12,453,902                            | <u>\$ 957,949</u>       | \$29,153,613                       |

SPECIAL REVENUE FUNDS
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL—ADULT EDUCATION FUND
FOR THE YEAR ENDED JUNE 30, 2005

|   | Original<br>Budget | Revised<br>Budget | Actual on<br>Budgetary<br>Basis | Variance<br>from Revised<br>Budget<br>Positive<br>(Negative) |
|---|--------------------|-------------------|---------------------------------|--|
| REVENUES:                                       |                    |                   |                                 |  |
| Federal sources                                 | \$ 504,614         | \$ 535,435        | \$ 611,721                      | \$ 76,286  |
| State sources                                   | 296,633            | 344,424           | 349,424                         | 5,000  |
| Tuition and other                               | 134,199            | 618,316           | 231,982                         | _(386,334)   |
| Total revenues                                  | 935,446            | 1,498,175         | 1,193,127                       | (305,048)  |
| EXPENDITURES:                                   |                    |                   |                                 |  |
| Instruction                                     | 596,571            | 637,629           | 691,174                         | (53,545)   |
| Supporting                                      | 659,798            | 427,080           | 391,574                         | 35,506   |
| Non-instruction                                 |                    | <del></del>       | 3,876                           | (3,876)  |
| Total expenditures                              | 1,256,369          | 1,064,709         | 1,086,624                       | (21,915)   |
| EXCESS (DEFICIENCY) OF<br>REVENUES OVER (UNDER) |                    |                   |                                 |  |
| EXPENDITURES  EXPENDITURES                      | (320,923)          | 433,466           | 106,503                         | (326,963)  |
| FUND BALANCE—Beginning of year                  | 123,059            | 123,059           | 123,059                         |  |
| FUND BALANCE—End of year                        | \$ (197,864)       | <u>\$ 556,525</u> | \$ 229,562                      | \$ (326,963)   |

SPECIAL REVENUE FUNDS
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET (NON-GAAP BUDGETARY BASIS) AND ACTUAL—COMMUNITY
EDUCATION FUND
FOR THE YEAR ENDED JUNE 30, 2005

|   | Original<br>Budget | Revised<br>Budget | Actual on<br>Budgetary<br>Basis | Variance<br>from Revised<br>Budget<br>Positive<br>(Negative) |
|---|--------------------|-------------------|---------------------------------|--|
| REVENUES:   |                    |                   |                                 |  |
| Federal   | \$ -               | \$ -              | \$ 190,369                      | \$ 190,369   |
| Tuition and other   | 3,725,254          | 3,166,133         | 2,858,420                       | (307,713)  |
| Total revenues  | 3,725,254          | 3,166,133         | 3,048,789                       | (117,344)  |
| EXPENDITURES:   |                    |                   |                                 |  |
| Instruction   | 1,001,530          | 912,421           | 784,275                         | 128,146  |
| Supporting  | 269,496            | 272,486           | 298,415                         | (25,929)   |
| Non-instruction   | 2,454,228          | 1,915,677         | 2,103,544                       | (187,867)  |
| Non Mistagement   | _2,101,220         |                   |                                 | (107,007)  |
| Total expenditures  | 3,725,254          | 3,100,584         | 3,186,234                       | (85,650)   |
| EXCESS (DEFICIENCY) OF<br>REVENUES OVER (UNDER)<br>EXPENDITURES |                    | 65,549            | (137,445)                       | (202,994)  |
| OTHER FINANCING SOURCES (USES) Transfer in Transfer out         |                    |                   | 6,533<br>(6,465)                | 6,533<br>(6,465)   |
| Total other financing sources (uses)—net                        | <del></del>        |                   | 68                              | 68   |
| NET CHANGE IN FUND BALANCE                                      |                    | 65,549            | (137,377)                       | (202,926)  |
| FUND BALANCE—Beginning of year                                  | 1,642,885          | 1,642,885         | 1,642,885                       |  |
| FUND BALANCE—End of year  | \$1,642,885        | \$1,708,434       | \$1,505,508                     | \$ (202,926)   |

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#### **AGENCY FUNDS**

Agency Funds are established to account for all monies held by the School System in an agency capacity. Disbursements are made only in accordance with the purpose for which assets are received. Activities included within these funds are as follows:

School and Student Activity Funds

Used to account for revenues and expenditures for individual school purchases and student body activities, including minor fund raising, field trips and special events.

School Picture Fund

Used to account for security deposits received from school photographers.

Stadium Fund

Used to account for funds generated for the operation of the Yenni, Memtsas and Bonnabel Stadiums.

School System Event Fund

Used to account for the receipts and disbursements of employee athletic events.

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AGENCY FUNDS
COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES—ALL AGENCY FUNDS
FOR THE YEAR ENDED JUNE 30, 2005

|   | Balance<br>June 30,<br>2004      | Additions                         | Deductions                        | Balance<br>June 30,<br>2005       |
|---|----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| SCHOOL AND STUDENT ACTIVITY FUNDS                               | •                                |                                   |                                   |                                   |
| ASSETS—Cash and investments                                     | \$4,233,701                      | \$8,324,578                       | \$ 8,415,526                      | \$4,142,753                       |
| LIABILITIES: Due to student groups Due to schools Due to others | \$ 1,508,069<br>2,724,860<br>772 | \$ 488,103<br>7,813,489<br>22,986 | \$ 143,324<br>8,249,836<br>22,366 | \$1,852,848<br>2,288,513<br>1,392 |
| TOTAL   | \$4,233,701                      | \$8,324,578                       | \$ 8,415,526                      | \$4,142,753                       |
| SCHOOL PICTURE FUND   |                                  |                                   |                                   |                                   |
| ASSETS—Cash and investments                                     | \$ 45,043                        | \$ 9,200                          | \$ 12,043                         | \$ 42,200                         |
| LIABILITIES—Due to photographers                                | \$ 45,043                        | \$ 9,200                          | \$ 12,043                         | \$ 42,200                         |
| STADIUM FUND  |                                  |                                   |                                   |                                   |
| ASSETS—Cash and investments                                     | \$ 8,088                         | \$                                | \$ 8,088                          | \$                                |
| LIABILITIES—Due to stadium clubs                                | \$ 8,088                         | <u>\$</u>                         | \$ 8,088                          | \$                                |
| SCHOOL SYSTEM EVENT FUND  |                                  |                                   |                                   |                                   |
| ASSETS—Cash and investments                                     | \$ 7,358                         | \$ 34                             | \$448                             | \$6,944                           |
| LIABILITIES—Due to participants                                 | <u>\$ 7,358</u>                  | \$ 34                             | \$ 448                            | \$ 6,944                          |

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AGENCY FUNDS
COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES—ALL AGENCY FUNDS
FOR THE YEAR ENDED JUNE 30, 2005

|                             | Balance<br>June 30,<br>2004 | Additions    | Deductions   | Balance<br>June 30,<br>2005 |
|-----------------------------|-----------------------------|--------------|--------------|-----------------------------|
| TOTALS—ALL AGENCY FUNDS     |                             |              |              |                             |
| ASSETS—Cash and investments | \$4,294,190                 | \$ 8,333,812 | \$ 8,436,105 | \$4,191,897                 |
| LIABILITIES:                |                             |              |              |                             |
| Due to student groups       | \$1,508,069                 | \$ 488,103   | \$ 143,324   | \$1,852,848                 |
| Due to schools              | 2,724,860                   | 7,813,489    | 8,249,836    | 2,288,513                   |
| Due to others               | 772                         | 22,986       | 22,366       | 1,392                       |
| Due to photographers        | 45,043                      | 9,200        | 12,043       | 42,200                      |
| Due to stadium clubs        | 8,088                       |              | 8,088        | 0                           |
| Due to participants         | 7,358                       | 34           | 448          | 6,944                       |
| TOTAL                       | \$4,294,190                 | \$ 8,333,812 | \$ 8,436,105 | \$4,191,897                 |



## OTHER SUPPLEMENTAL INFORMATION

The schedules within this subsection are presented as supplementary information to expand upon the data presented in the other subsections of the Financial Section.

## SCHEDULE OF COMPENSATION PAID TO SCHOOL BOARD MEMBERS FOR THE YEAR ENDED JUNE 30, 2005

| Board Member       | Number<br>of Days<br>Served | Compensation     |
|--------------------|-----------------------------|------------------|
| Karen Barnes       | 365                         | \$ 9,600         |
| Gene Katsanis      | 365                         | 10,100           |
| Martin B. Marino   | 365                         | 9,600            |
| Libby Moran        | 365                         | 9,600            |
| Julie Quinn        | 166                         | 8,000            |
| Ray St. Pierre     | 365                         | 10,300           |
| Judy Colgan        | 365                         | 9,600            |
| William Boustead   | 46                          | 945              |
| Mark Morgan        | 365                         | 9,600            |
| Etta Licciardi     | 319                         | 8,655            |
| John Cameron Henry | 199                         | 1,600            |
| TOTAL              |                             | <u>\$ 87,600</u> |

# STATISTICAL SECTION

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TABLE 1 Page 1 of 2

**JEFFERSON PARISH PUBLIC SCHOOL SYSTEM** 

GOVERNMENT-WIDE EXPENSES BY FUNCTION LAST TEN FISCAL YEARS (1)

| Fiscal<br>Year | Regular<br>Programs | Special<br>Programs | Vocational<br>Programs | Other Instr.<br>Programs | Student<br>Services | Instr. Staff<br>Support | General<br>Administration | School<br>Administration |
|----------------|---------------------|---------------------|------------------------|--------------------------|---------------------|-------------------------|---------------------------|--------------------------|
| 2002           | \$ 125,461,159      | \$ 94,943,142       | \$ 6,018,090           | \$ 4,552,075             | \$ 23,601,641       | \$ 5,228,678            | \$ 17,061,524             | \$ 20,022,188            |
| 2003           | 108,376,681         | 78,803,128          | 11,164,128             | 4,398,886                | 23,601,741          | 5,226,844               | 18,501,140                | 20,420,825               |
| 2004           | 129,257,222         | 92,807,479          | 11,350,759             | 4,188,659                | 27,323,178          | 5,798,273               | 20,360,294                | 22,051,531               |
| 2005           | 133,719,096         | 105,806,109         | 11,712,865             | 6,702,742                | 30,993,517          | 6,399,284               | 22,006,686                | 23,290,537               |
| NOTE:          |                     |                     |                        |                          |                     |                         |                           |                          |

<sup>(1)</sup> The provisions of GASB Statement No. 34 were adopted in fiscal year 2002, and thus information included in this schedule is available only for fiscal years since implementation.

JEFFERSON PARISH PUBLIC SCHOOL SYSTEM

GOVERNMENT-WIDE EXPENSES BY FUNCTION LAST TEN FISCAL YEARS (1)

<sup>(1)</sup> The provisions of GASB Statement No. 34 were adopted in fiscal year 2002, and thus information included in this schedule is available only for fiscal years since implementation.

NOTE:

**JEFFERSON PARISH PUBLIC SCHOOL SYSTEM** 

GOVERNMENT-WIDE REVENUES LAST TEN FISCAL YEARS (1)

| Fiscal<br>Year | Charges<br>For<br>Services | Operating<br>Grants<br>and<br>Contributions | Taxes         | State<br>Revenue<br>Sharing | Minimum<br>Foundation<br>Program | investment<br>Earnings | Total         |
|----------------|----------------------------|---|---------------|-----------------------------|----------------------------------|------------------------|---------------|
| 2002           | \$ 9,028,714               | \$62,455,343                                | \$169,681,394 | \$1,977,538                 | \$128,628,700                    | \$1,827,076            | \$373,598,765 |
| 2003           | 10,390,096                 | 70,581,482                                  | 173,247,576   | 2,133,847                   | 134,409,500                      | 1,945,935              | 392,708,436   |
| 2004           | 8,533,685                  | 77,576,200                                  | 197,154,948   | 2,113,205                   | 138,164,733                      | 1,373,340              | 424,916,111   |
| 2005           | 6,530,243                  | 85,060,106                                  | 210,073,777   | 2,223,632                   | 141,907,769                      | 3,057,139              | 448,852,666   |
| NOTE:          |                            |   |               |                             |                                  |                        |               |

<sup>(1)</sup> The provisions of GASB Statement No. 34 were adopted in fiscal year 2002, and thus information included in this schedule is available only for fiscal years since implementation.

JEFFERSON PARISH PUBLIC SCHOOL SYSTEM

GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION (1) LAST TEN FISCAL YEARS

| Fiscal<br>Year | Instruction    | Supporting<br>Services | Non<br>Instruction | Capital<br>Projects | Debt<br>Service | Total          |
|----------------|----------------|------------------------|--------------------|---------------------|-----------------|----------------|
| 9661           | \$ 175,752,934 | \$ 88,532,760          | \$ 2,730,536       | \$11,082,715        | \$ 24,126,768   | \$ 302,225,713 |
| 1997           | 176,829,650    | 88,099,569             | 2,927,279          | 12,715,760          | 27,852,599      | 308,424,857    |
| 1998           | 190,503,938    | 97,218,622             | 3,167,512          | 25,262,482          | 27,489,077      | 343,641,631    |
| 1999           | 199,604,462    | 103,847,386            | 3,103,618          | 19,498,716          | 25,988,795      | 352,042,977    |
| 2000           | 195,210,137    | 102,637,693            | 3,862,697          | 19,639,243          | 26,126,871      | 347,476,641    |
| 2001           | 196,157,065    | 103,831,878            | 4,042,993          | 16,164,940          | 26,059,569      | 346,256,445    |
| 2002           | 212,829,709    | 106,733,056            | 4,435,348          | 7,643,537           | 26,974,502      | 358,616,152    |
| 2003           | 216,795,492    | 110,652,773            | 4,874,737          | 12,486,115          | 27,611,931      | 372,421,048    |
| 2004           | 225,439,655    | 116,314,650            | 4,201,540          | 18,776,670          | 27,691,312      | 392,423,827    |
| 2005           | 254,594,405    | 129,170,601            | 4,750,557          | 11,708,173          | 33,976,178      | 434,199,914    |
| NOTES:         |                |                        |                    |                     |                 |                |

<sup>(1)</sup> Includes General, Special Revenue, Debt Service and Capital Projects Funds.

JEFFERSON PARISH PUBLIC SCHOOL SYSTEM

GENERAL GOVERNMENTAL REVENUES BY SOURCE (1) LAST TEN FISCAL YEARS

| Fiscal<br>Year | Local<br>Taxes (2) | Tuition From<br>Patrons | Other Local<br>Sources | Total Local<br>Sources | State<br>Sources | Federal<br>Sources | Total<br>Revenue |
|----------------|--------------------|-------------------------|------------------------|------------------------|------------------|--------------------|------------------|
| 1996           | \$ 144,309,032     | \$899,635               | \$18,647,725           | \$163,856,392          | \$128,390,952    | \$21,650,552       | \$313,897,896    |
| 1997           | 141,224,287        | 862,330                 | 14,975,087             | 157,061,704            | 130,292,132      | 20,157,384         | 307,511,220      |
| 1998           | 150,025,665        | 668,431                 | 12,441,043             | 163,135,139            | 139,704,333      | 20,960,947         | 323,800,419      |
| 1999           | 155,743,752        | 760,113                 | 10,761,654             | 167,265,519            | 140,483,130      | 31,453,281         | 339,201,930      |
| 2000           | 162,274,993        | 630,754                 | 12,876,321             | 175,782,068            | 132,886,448      | 26,287,326         | 334,955,842      |
| 2001           | 165,572,625        | 468,807                 | 11,409,533             | 177,450,965            | 130,552,400      | 28,541,150         | 336,544,515      |
| 2002           | 169,681,394        | 538,394                 | 10,074,825             | 180,294,613            | 140,404,521      | 36,034,621         | 356,733,755      |
| 2003           | 173,247,576        | 882,966                 | 11,913,387             | 186,043,929            | 146,918,941      | 41,967,849         | 374,930,719      |
| 2004           | 197,154,948        | 390,410                 | 11,407,003             | 208,952,361            | 155,126,600      | 42,739,695         | 406,818,656      |
| 2005           | 210,073,777        | 387,137                 | 12,936,916             | 223,397,830            | 154,682,354      | 51,819,679         | 429,899,863      |
| NOTES:         |                    |                         |                        |                        |                  |                    |                  |

<sup>(1)</sup> Includes General, Special Revenue, Debt Service and Capital Projects Funds.

<sup>(2)</sup> Includes penalty collections and other judgments.

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# PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS

| Fiscal<br>Year | Total<br>Tax Levy | Current Tax<br>Collections (1) | Percent<br>of Tax<br>Collected | Prior Year<br>Delinquent<br>Tax Collections(2) |
|----------------|-------------------|--------------------------------|--------------------------------|--|
| 1996           | \$18,524,536      | \$17,284,619                   | 93.31                          | \$393,314                                      |
| 1997           | 19,089,340        | 17,849,204                     | 93.50                          | 502,384  |
| 1998           | 20,795,797        | 19,522,926                     | 93.88                          | 280,008  |
| 1999           | 21,463,437        | 19,935,225                     | 92.88                          | 218,804  |
| 2000           | 22,413,109        | 21,097,349                     | 94.13                          | 361,988  |
| 2001           | 22,579,160        | 21,300,482                     | 94.34                          | 231,491  |
| 2002           | 23,554,730        | 22,317,035                     | 94.75                          | 181,826  |
| 2003           | 27,561,570        | 25,803,168                     | 93.62                          | 376,514  |
| 2004           | 47,208,280        | 44,102,315                     | 93.42                          | 497,272  |
| 2005           | 55,588,613        | 51,618,591                     | 92.86                          | 383,884  |

#### NOTES:

- (1) The Jefferson Parish Sheriff's Office is the collecting agent for the School System.
- (2) Includes interest and penalty collections and other judgments.
- (3) Includes uncollected from the current year net of adjustments.
- (4) Information not available at report date.

Source: Jefferson Parish Sheriff's Office, Property Tax Reconciliation Report.

TABLE 5

| Collections<br>to Tax Levy | Outstanding<br>Delinquent<br>Taxes (3) | Delinquent<br>Taxes<br>to Tax Levy  |
|----------------------------|--|---|
| 95                         | \$ 361,151                             | 1.95  |
| 96                         | 336,837                                | 1.76  |
| 95                         | 311,569                                | 1.5   |
| 94                         | 495,587                                | 2.31  |
| 96                         | 315,246                                | 1.41  |
| 95                         | 380,602                                | 1.68  |
| 96                         | 350,627                                | 1.49  |
| 95                         | 573,043                                | 2.08  |
| 94                         | 932,259                                | 1.97  |
| 94                         | (4)                                    | (4)   |
|                            | 95 96 95 94 96 95 96 95 94             | to Tax Levy       Taxes (3)         95       \$ 361,151         96       336,837         95       311,569         94       495,587         96       315,246         95       380,602         96       350,627         95       573,043         94       932,259 |

## ASSESSED TAXABLE VALUE BY TYPE OF PROPERTY LAST TEN FISCAL YEARS (1)

| Fiscal Real Estate |                 | Personal<br>Property |               | Public Service<br>Corporations |               |   |
|--------------------|-----------------|----------------------|---------------|--------------------------------|---------------|---|
| Year               | Assessed        | %                    | Assessed      | %                              | Assessed      | % |
| 1996               | \$1,440,022,891 | 73                   | \$364,135,874 | 18                             | \$171,358,058 | 9 |
| 1997               | 1,564,855,075   | 73                   | 438,154,011   | 20                             | 154,277,510   | 7 |
| 1998               | 1,595,029,436   | 72                   | 472,388,103   | 21                             | 149,245,410   | 7 |
| 1999               | 1,631,708,266   | 72                   | 493,452,914   | 22                             | 145,438,910   | 6 |
| 2000               | 1,684,119,181   | 72                   | 519,893,233   | 22                             | 147,724,350   | 6 |
| 2001               | 1,921,142,597   | 73                   | 541,881,164   | 21                             | 150,637,040   | 6 |
| 2002               | 1,981,373,517   | 74                   | 538,255,199   | 20                             | 157,501,910   | 6 |
| 2003               | 2,037,485,267   | 74                   | 561,606,346   | 20                             | 154,998,240   | 6 |
| 2004               | 2,100,548,350   | 74                   | 590,918,697   | 21                             | 156,895,420   | 5 |
| 2005               | 2,442,875,574   | 76                   | 612,248,156   | 19                             | 155,024,900   | 5 |

#### NOTE:

(1) The assessed and taxable value for the School System is determined during the School System's fiscal year and is supplied by the Jefferson Parish Assessor's Office. All land and residential improvements are assessed at 10% of its fair market value and other property at 15% of its market value. Taxable valuation for tax levy purposes is net of adjustments identified subsequent to certification.

Source: Jefferson Parish, Louisiana, Grand recapitulation of the assessment roll.

TABLE 6

| Total           |     | Homestead     |                 |
|-----------------|-----|---------------|-----------------|
| Assessed        | %   | Exempt        | Taxable Value   |
| \$1,975,516,823 | 100 | \$653,914,820 | \$1,321,602,003 |
| 2,157,286,596   | 100 | 700,028,120   | 1,457,258,476   |
| 2,216,662,949   | 100 | 704,683,990   | 1,511,978,959   |
| 2,270,600,090   | 100 | 709,415,760   | 1,561,184,330   |
| 2,351,736,764   | 100 | 717,916,540   | 1,633,820,224   |
| 2,613,660,801   | 100 | 749,726,810   | 1,863,933,991   |
| 2,677,130,626   | 100 | 751,619,260   | 1,925,511,366   |
| 2,754,089,853   | 100 | 757,470,200   | 1,996,619,653   |
| 2,848,362,467   | 100 | 761,202,740   | 2,087,159,727   |
| 3,210,148,630   | 100 | 783,759,710   | 2,426,388,920   |

TABLE 7

PROPERTY TAX RATES—ALL DIRECT AND OVERLAPPING GOVERNMENTS (PER \$100 OF ASSESSED VALUE)
LAST TEN FISCAL YEARS

Jefferson Parish
Public School System

|                | Public School System            |  |                 |       |                     |                 |       |
|----------------|---------------------------------|--|-----------------|-------|---------------------|-----------------|-------|
| Fiscal<br>Year | Maintenance<br>and<br>Operation | Teachers'<br>Salaries<br>and Benefits<br>Increases | Debt<br>Service | Total | Jefferson<br>Parish | Parish<br>Other | Total |
| 1996           | 0.69                            | 0.00   | 0.31            | 1.00  | 1.40                | 0.65            | 3.05  |
| 1997           | 0.62                            | 0.00   | 0.27            | 0.89  | 1.26                | 0.66            | 2.81  |
| 1998           | 0.73                            | 0.00   | 0.30            | 1.03  | 1.31                | 0.69            | 3.03  |
| 1999           | 0.957                           | 0.00   | 0.003           | 0.96  | 1.30                | 0.68            | 2.94  |
| 2000           | 0.967                           | 0.00   | 0.003           | 0.97  | 1.31                | 0.68            | 2.96  |
| 2001           | 0.889                           | 0.00   | 0.001           | 0.89  | 1.35                | 0.70            | 2.94  |
| 2002           | 0.890                           | 0.00   | 0.000           | 0.89  | 1.44                | 0.71            | 3.04  |
| 2003           | 1.01                            | 0.00   | 0.000           | 1.01  | 1.42                | 0.71            | 3.14  |
| 2004           | 1.02                            | 0.66   | 0.000           | 1.68  | 1.43                | 0.72            | 3.83  |
| 2005           | 1.05                            | 0.68   | 0.000           | 1.73  | 1.33                | 0.74            | 3.80  |

Source: Jefferson Parish, Louisiana December 31, 2004 CAFR.

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# RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE AND NET BONDED DEBT PER CAPITA

LAST TEN FISCAL YEARS

| Fiscal<br>Year | Assessed Value<br>(In Thousands) | Gross Bonded<br>Debt (2) | Debt Service<br>Monies<br>Available (2) | Net Bonded<br>Debt | Ratio of Net<br>Bonded Debt to<br>Assessed Value |
|----------------|----------------------------------|--------------------------|---|--------------------|--|
| 1996           | \$1,975,517                      | \$11,275,000             | \$ 195,948                              | \$11,079,052       | 0.56 %   |
| 1997           | 2,157,287                        | 6,795,000                | 770,402                                 | 6,024,598          | 0.28 %   |
| 1998           | 2,216,663                        | 2,840,000                | 2,287,773                               | 552,227            | 0.02 %   |
| 1999           | 2,270,600                        | 22,050,000               | 138,807                                 | 21,911,193         | 0.96 %   |
| 2000           | 2,351,737                        | 19,995,000               | 225,536                                 | 19,769,464         | 0.84 %   |
| 2001           | 2,613,661                        | 17,890,000               | 317,009                                 | 17,572,991         | 0.67 %   |
| 2002           | 2,677,131                        | 15,685,000               | 333,247                                 | 15,351,753         | 0.57 %   |
| 2003           | 2,754,090                        | 13,370,000               | 417,621                                 | 12,952,379         | 0.47 %   |
| 2004           | 2,848,362                        | 10,945,000               | 476,035                                 | 10,468,965         | 0.37 %   |
| 2005           | 3,210,149                        | 8,400,000                | 538,262                                 | 7,861,738          | 0.24 %   |

#### NOTE:

<sup>(1)</sup> Estimates based on data from Louisiana Tech University, obtained from Jefferson Parish, Louisiana December 31, 2004 CAFR.

<sup>(2)</sup> Includes only Ad Valorem Tax Bonds.

TABLE 8

| Parish<br>Population (1) | Net Bonded<br>Debt<br>Per Capita | Assessed<br>Valuation<br>Per Capita |
|--------------------------|----------------------------------|-------------------------------------|
| 458,456                  | 24                               | \$4,706                             |
| 455,741                  | 13                               | 4,864                               |
| 453,160                  | 1                                | 5,011                               |
| 453,165                  | 48                               | 5,190                               |
| 454,447                  | 44                               | 5,751                               |
| 455,466                  | 39                               | 5,878                               |
| 453,116                  | 34                               | 6,078                               |
| 455,927                  | 28                               | 6,247                               |
| 456,779                  | 23                               | 7,028                               |
| 457,059                  | 17                               | 7,023                               |

TABLE 9

# COMPUTATION OF LEGAL DEBT MARGIN AS OF JUNE 30, 2005

| 2004 total appraised valuation for school tax purposes |             | \$3,210,148,630 |
|--|-------------|-----------------|
| Debt limit percentage                                  |             | 10 %            |
| Legal debt limit                                       |             | 321,014,863     |
| Total bonded debt                                      | \$8,400,000 |                 |
| Less reserve for retirement of bonded debt             | 538,262     |                 |
| Net bonded debt applicable to debt limit               |             | 7,861,738       |
| Legal debt margin                                      |             | \$ 313,153,125  |

TABLE 10

# COMPUTATION OF DIRECT AND OVERLAPPING DEBT (1) AS OF JUNE 30, 2005

|  | Net<br>Bonded Debt | Percentage<br>Applicable to<br>the System | System<br>Share of Debt |
|--|--------------------|---|-------------------------|
| Jefferson Parish Public School System                              | \$ 7,861,738       | 100                                       | \$ 7,861,738            |
| Jefferson Parish   | 37,245,000         | 100                                       | 37,245,000              |
| City of Kenner   | 260,000            | 100                                       | 260,000                 |
| WJ Levee District  | 156,000            | 100                                       | 156,000                 |
| Total direct and overlapping debt                                  | \$45,522,738       |   | \$ 45,522,738           |
| Taxable assessed valuation   |                    |   | \$2,426,388,920         |
| Ratio of direct and overlapping debt to taxable assessed valuation |                    |   | 1.88 %                  |
| Direct and overlapping debt per capita                             |                    |   | \$ 100                  |

#### NOTE:

<sup>(1)</sup> Data for taxing entities other than Jefferson Parish Public School System were supplied by the respective taxing entity.

TABLE 11

# RATIO OF ANNUAL DEBT SERVICE FOR GENERAL BONDED DEBT (2) TO TOTAL GENERAL EXPENDITURES LAST TEN FISCAL YEARS

| Fiscal<br>Year | Principal (2) | Interest<br>and Fiscal<br>Charges (2) | Total Debt<br>Service | Total<br>General<br>Expenditures (1) | Ratio of<br>Debt Service<br>to General<br>Expenditures |
|----------------|---------------|---------------------------------------|-----------------------|--------------------------------------|--|
| 1996           | \$ 4,225,000  | \$ 823,865                            | \$ 5,048,865          | \$ 302,225,713                       | 1.7 %  |
| 1997           | 4,480,000     | 590,480                               | 5,070,480             | 308,424,857                          | 1.6 %  |
| 1998           | 3,955,000     | 349,650                               | 4,304,650             | 343,641,631                          | 1.3 %  |
| 1999           | 2,790,000     | 129,300                               | 2,919,300             | 352,042,977                          | 0.8 %  |
| 2000           | 2,055,000     | 973,823                               | 3,028,823             | 347,476,641                          | 0.9 %  |
| 2001           | 2,005,000     | 950,523                               | 2,955,523             | 346,256,445                          | 0.9 %  |
| 2002           | 2,205,000     | 724,522                               | 2,929,522             | 358,616,152                          | 0.8 %  |
| 2003           | 2,315,000     | 616,729                               | 2,931,729             | 372,421,048                          | 0.8 %  |
| 2004           | 2,425,000     | 531,374                               | 2,956,374             | 392,423,827                          | 0.8 %  |
| 2005           | 2,545,000     | 439,523                               | 2,984,523             | 434,199,914                          | 0.7 %  |

#### NOTE:

<sup>(1)</sup> Per Table 3.

<sup>(2)</sup> Includes only Ad Valorem Tax Bonds.

TABLE 12

## DEMOGRAPHIC STATISTICS LAST TEN FISCAL YEARS

| Fiscal<br>Year | Parish<br>Population (1) | Average Daily<br>Membership (2) | Average Daily<br>Attendance (2) | Percent of<br>Attendance |
|----------------|--------------------------|---------------------------------|---------------------------------|--------------------------|
| 1996           | 458,456                  | 52,008                          | 48,960                          | 94.1                     |
| 1997           | 455,741                  | 52,024                          | 48,960                          | 94.1                     |
| 1998           | 453,160                  | 52,032                          | 49,128                          | 94.4                     |
| 1999           | 453,165                  | 49,472                          | 44,125                          | 89.2                     |
| 2000           | 454,447                  | 48,974                          | 43,681                          | 89.2                     |
| 2001           | 455,466                  | 49,845                          | 46,491                          | 93.3                     |
| 2002           | 453,116                  | 50,078                          | 46,713                          | 93.3                     |
| 2003           | 455,927                  | 49,931                          | 46,486                          | 93.1                     |
| 2004           | 456,779                  | 50,526                          | 46,903                          | 92.8                     |
| 2005           | 457,059                  | 50,334                          | 46,356                          | 92.1                     |

#### NOTES:

<sup>(1)</sup> Estimates based on data from Louisiana Tech University, obtained from Jefferson Parish CAFR.

<sup>(2)</sup> Source: State Annual Financial and Statistical Report.

# PROPERTY VALUE AND CONSTRUCTION LAST TEN FISCAL YEARS

|                |                               | Residential Construction  |              |                          |              |
|----------------|-------------------------------|---------------------------|--------------|--------------------------|--------------|
| Fiscal<br>Year | Assessed<br>Property<br>Value | Single<br>Family<br>Units | Value        | Multi<br>Family<br>Units | Value        |
| 1996           | \$1,975,516,823               | 556                       | \$35,644,000 | 348                      | \$ 8,719,000 |
| 1997           | 2,157,286,596                 | 494                       | 32,575,000   | 211                      | 7,206,000    |
| 1998           | 2,216,662,949                 | 492                       | 30,847,000   | 24                       | 887,000      |
| 1999           | 2,270,600,090                 | 597                       | 49,594,000   | 9                        | 1,743,000    |
| 2000           | 2,351,736,764                 | 744                       | 102,514,000  | 5                        | 3,981,000    |
| 2001           | 2,613,660,801                 | 532                       | 79,519,000   | 2                        | 1,838,000    |
| 2002           | 2,677,130,626                 | 578                       | 80,427,000   | 1                        | 12,883,000   |
| 2003           | 2,754,089,853                 | 776                       | 105,429,000  | 6                        | 17,819,000   |
| 2004           | 2,848,362,467                 | 970                       | 131,006,000  | 2                        | 1,210,000    |
| 2005           | 3,210,148,630                 | 1,035                     | 142,986,000  | 3                        | 6,065,000    |

Source: Jefferson Parish Assessor's Office, Finance Department, and Department of Inspection and Code Enforcement.

TABLE 13

| Commercial<br>Public Buildings<br>and Other<br>Construction<br>Value | Total<br>Permit<br>Valuation |
|--|------------------------------|
| \$150,432,000  | \$194,795,000                |
| 118,833,000  | 158,614,000                  |
| 106,391,000  | 138,125,000                  |
| 157,023,000  | 208,360,000                  |
| 188,268,000  | 294,763,000                  |
| 192,956,000  | 274,313,000                  |
| 235,768,000  | 329,078,000                  |
| 176,502,000  | 299,750,000                  |
| 185,185,000  | 317,401,000                  |
| 197,682,000  | 346,733,000                  |

TABLE 14

#### PRINCIPAL TAXPAYERS

| Name of Taxpayer            | Type of Business      | Assessed<br>Valuation | Percent of<br>Total<br>Assessed<br>Valuation |
|-----------------------------|-----------------------|-----------------------|--|
| Entergy Services Inc.       | Electric Utility      | \$ 57,445,221         | 1.79 %                                       |
| BeliSouth                   | Telephone Utility     | 40,471,870            | 1.26   |
| Hibernia National Bank      | Financial Institution | 21,625,780            | 0.67   |
| Causeway Associates         | Shopping Mall         | 16,700,000            | 0.52   |
| Atmos Energy                | Utility               | 14,667,480            | 0.46   |
| Banc One Management Corp.   | Financial Institution | 12,583,018            | 0.39   |
| Whitney National Bank       | Financial Institution | 11,132,976            | 0.35   |
| Regions Bank                | Financial Institution | 8,090,611             | 0.25   |
| Nothrop Grumman Ship System | Shipbuilding          | 6,707,409             | 0.21   |
| Cargill Inc.                | Industry              | 5,826,318             | 0.18   |
|                             |                       | \$195,250,683         | 6.08 %                                       |

Source: Jefferson Parish Assessor's Office.

**TABLE 15** 

#### MISCELLANEOUS INFORMATION

#### **COMPARATIVE AVERAGE COST PER PUPIL:**

|      | Total           | Daily      | Cost      |
|------|-----------------|------------|-----------|
| Year | Expenditures(1) | Membership | Per Pupil |
| 1996 | \$302,225,713   | 52,008     | \$ 5,811  |
| 1997 | 308,424,857     | 52,024     | 5,929     |
| 1998 | 343,641,631     | 52,032     | 6,604     |
| 1999 | 352,042,977     | 49,472     | 7,116     |
| 2000 | 347,476,641     | 48,974     | 7,095     |
| 2001 | 346,256,445     | 49,845     | 6,947     |
| 2002 | 358,616,152     | 50,078     | 7,161     |
| 2003 | 372,421,048     | 49,931     | 7,459     |
| 2004 | 392,423,827     | 50,526     | 7,767     |
| 2005 | 434,199,194     | 50,334     | 8,626     |

(1) Includes General, Special Revenue, Debt Service and Capital Projects.

#### STATISTICAL INFORMATION BASED ON AVERAGE DAILY MEMBERSHIP:

|                         | 2005      | 2004     | 2003     | 2002     | 2001     |
|-------------------------|-----------|----------|----------|----------|----------|
| Average daily           |           |          |          |          |          |
| membership              | 50,334    | 50,526   | 49,931   | 50,078   | 49,845   |
| State and federal funds | \$ 4,103  | \$ 3,916 | \$ 3,783 | \$ 3,523 | \$ 3,192 |
| Local funds received    | 4,438     | 4,136    | 3,726    | 3,600    | 3,560    |
| Tax levied              | 1,104     | 934      | 543      | 470      | 453      |
| Outstanding bonds       | 3,389     | 3,126    | 3,079    | 3,878    | 2,995    |
| MISCELLANEOUS ST        | ATISTICS: |          |          |          |          |
| Schools:                |           |          |          |          |          |

| Schools:            | 10    |
|---------------------|-------|
| Senior High Schools | 10    |
| Middle Schools      | 15    |
| Elementary          | 55    |
| Kindergarten        | 2     |
| Special             | 2     |
| Career Center       | 1     |
|                     | 85    |
| Staff:              |       |
| Total employees     | 7 559 |

| Total employees | 7,559 |
|-----------------|-------|
| Teachers        | 3,494 |

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# STATE REPORTING SECTION

### REBOWE & COMPANY

# CERTIFIED PUBLIC ACCOUNTANTS CONSULTANTS A PROFESSIONAL CORPORATION

3501 N. Causeway Blvd. • Suite 810 • P.O. Box 6952 • Metairie, LA 70009 Phone (504) 837-9116 • Fax (504) 837-0123 • E-mail rebowe@rebowe.com

#### INDEPENDENT ACCOUNTANTS' REPORT ON APPLYING AGREED-UPON PROCEDURES

Members of the School Board of Jefferson Parish, Louisiana:

We have performed the procedures included in the Louisiana Governmental Audit Guide and enumerated below, which were agreed to by the management of the Jefferson Parish Public School System and the Legislative Auditor, State of Louisiana, solely to assist the users in evaluating management's assertions about the performance and statistical data accompanying the annual financial statements of Jefferson Parish Public School System and to determine whether the specified schedules are free of obvious errors and omissions are provided by the Board of Elementary and Secondary Education (BESE) Bulletin. The School System is responsible for the performance and statistical data. This agreed-upon procedures engagement was performed in accordance with attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of these procedures is solely the responsibility of the specified users of this report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

Our procedures and findings are as follows:

#### General Fund Instructional and Support Expenditures and Certain Local Revenue Sources (Schedule K-1)

- 1. We selected a random sample of 25 transactions and reviewed supporting documentation to determine if the sampled expenditures/revenues are classified correctly and are reported in the proper amounts for each of the following amounts reported on the schedule:
  - Total General Fund Instructional Expenditures,
  - Total General Fund Equipment Expenditures,
  - Total Local Taxation Revenue,
  - Total Local Earnings on Investment in Real Property,
  - Total State Revenue in Lieu of Taxes,
  - Nonpublic Textbook Revenue, and
  - Nonpublic Transportation Revenue.

#### Education Levels of Public School Staff (Schedule K-2)

- 2. We reconciled the total number of full-time classroom teachers per the schedule "Experience of Public Principals and Full-time Classroom Teachers" (Schedule K-4) to the combined total number of full-time classroom teachers per this schedule and to school board supporting payroll records as of October 1, 2004.
- 3. We reconciled the combined total of principals and assistant principals per the schedule "Experience of Public Principals and Full-time Classroom Teachers" (Schedule K-4) to the combined total of principals and assistant principals per this schedule.
- 4. We obtained a list of principals, assistant principals, and full-time teachers by classification as of October 1, 2004 and as reported on the schedule. We traced a random sample of 25 teachers to the individual's personnel file and determined that the individual's education level was properly classified on the schedule.

#### Number and Type of Public Schools (Schedule K-3)

5. We obtained a list of schools by type as reported on the schedule. We compared the list to the schools and grade levels as reported on the Title 1 Grants to Local Educational Agencies (CFDA 84.010) application and/or the National School Lunch Program (CFDA 10.555) application).

#### Experience of Public Principals and Full-time Classroom Teachers (Schedule K-4)

6. We obtained a list of principals, assistant principals, and full-time teachers by classification as of October 1, 2004 and as reported on the schedule and traced the same sample used in procedure 4 to the individual's personnel file and determined that the individual's experience was properly classified on the schedule.

#### Public Staff Data (Schedule K-5)

- 7. We obtained a list of all classroom teachers including their base salary, extra compensation, and ROTC or rehired retiree status as well as full-time equivalent as reported on the schedule and traced a random sample of 25 teachers to the individual's personnel file and determined that the individual's salary, extra compensation, and full-time equivalents were properly included on the schedule.
- 8. We recalculated the average salaries and full-time equivalents reported in the schedule.

#### Class Size Characteristics (Schedule K-6)

9. We obtained a list of classes by school, school type, and class size as reported on the schedule and reconciled school type classifications to Schedule K-3 data, as obtained in procedure 5. We then traced a random sample of 10 classes to the October 1, 2004 roll books for those classes and determined that the class was properly classified on the schedule.

#### Louisiana Educational Assessment Program (LEAP) for the 21st Century (Schedule K-7)

10. We obtained test scores as provided by the testing authority and reconciled scores as reported by the testing authority to scores reported in the schedule by the School System.

#### The Graduation Exit Exam for the 21st Century (Schedule K-8)

11. We obtained test scores as provided by the testing authority and reconciled the scores as reported by the testing authority to the scores reported in the schedule by the School System.

#### The Iowa Test (Schedule K-9)

12. We obtained test scores as provided by the testing authority and reconciled the scores as reported by the testing authority to the scores reported in the schedule by the School System.

No exceptions were found as a result of applying the above procedures.

We were not engaged to, and did not, perform an examination, the objective of which would be the expression of an opinion on management's assertions. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the information and use of management of Jefferson Parish Public School System, the Louisiana Department of Education, the Louisiana Legislature, and the Legislative Auditor, State of Louisiana, and is not intended to be and should not be used by those who have not agreed to the procedures and taken responsibility for the sufficiency of the procedures for their purposes. Under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

February 3, 2006

Rebore & Company

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Schedule 1

# GENERAL FUND INSTRUCTIONAL AND SUPPORT EXPENDITURES AND CERTAIN LOCAL REVENUE SOURCES AS OF JUNE 30, 2005

| General Fund Instructional and Equipment Expenditures General fund instructional expenditures: Teacher and student interaction activities: Classroom teacher salaries Other instructional staff activities  | \$150,671,122                                     |   |
|---|---|---|
| Employee benefits Purchased professional and technical services Instructional materials and supplies Less instructional equipment   | 54,142,179<br>1,189,544<br>4,731,378<br>(399,244) |   |
| Total teacher and student interaction activities  |   | \$210,334,979   |
| Other instructional activities  |   |   |
| Pupil support activities  Less equipment for pupil support activities  Net pupil support activities   | 12,831,525 (3,323)                                | 12,828,202  |
| Instructional Staff Services Less equipment for instructional staff services  | 6,551,599<br>(1,179)                              |   |
| Net instructional staff services  |   | 6,550,420   |
| Total general fund instructional expenditures   |   | \$229,713,601   |
| Total general fund equipment expenditures   |   | \$ 406,746  |
| Certain Local Revenue Sources Local taxation revenue: Constitutional ad valorem taxes Renewable ad valorem tax Debt service ad valorem tax Up to 1% of collections by the Sheriff on taxes other than school taxes Sales and use taxes Total local taxation revenue |   | \$ 6,871,278<br>47,154,701<br>2,484,605<br>128,511,531<br>\$185,022,115 |
| Local earnings on investment in real property: Earnings from 16th section property Earnings from other real property Total local earnings on investment in real property  |   | \$ 33,234<br>\$ 33,234  |
| State revenue in lieu of taxes: Revenue sharing—constitutional tax Revenue sharing—other taxes Revenue sharing—excess portion Other revenue in lieu of taxes  |   | \$ 457,138<br>1,766,494   |
| Total state revenue in lieu of taxes  |   | \$ 2,223,632  |
| Nonpublic textbook revenue  |   | \$ 633,332  |
| Nonpublic transportation revenue  |   | \$ 1,020,246  |

Schedule 2

## EDUCATION LEVELS OF PUBLIC SCHOOL STAFF AS OF OCTOBER 1, 2004

|                               | Ful    | Full-time Classroom Teachers |        |                |        | Principals and Assistant Principals |        |                |  |
|-------------------------------|--------|------------------------------|--------|----------------|--------|-------------------------------------|--------|----------------|--|
|                               | Certif | Certificated                 |        | Uncertificated |        | Certificated                        |        | Uncertificated |  |
| Category                      | Number | Percent                      | Number | Percent        | Number | Percent                             | Number | Percent        |  |
| Less than a Bachelor's Degree |        |                              | 11     | 10             |        |                                     |        |                |  |
| Bachelor's Degree             | 2,345  | 69                           | 87     | 76             |        |                                     |        |                |  |
| Master's Degree               | 825    | 24                           | 16     | 14             | 97     | 63                                  |        |                |  |
| Master's Degree +30           | 228    | 7                            |        |                | 53     | 34                                  |        |                |  |
| Specialist in Education       | 9      |                              |        |                |        |                                     |        |                |  |
| Ph. D. or Ed. D.              | 9      |                              |        |                | 4      | 3                                   |        | I              |  |
| Total                         | 3,416  | 100                          | 114    | 100            | 154    | 100                                 |        |                |  |

Schedule 3

#### NUMBER AND TYPE OF PUBLIC SCHOOL FOR THE YEAR ENDED JUNE 30, 2005

| Туре            | Number |
|-----------------|--------|
| Elementary      | 57     |
| Middle/Jr. High | 17     |
| Secondary       | 8      |
| Combination     | 3      |
| Total           | 85     |

Note: Schools opened or closed during the fiscal year are included in this schedule.

Schedule 4

### EXPERIENCE OF PUBLIC PRINCIPALS AND FULL-TIME CLASSROOM TEACHERS AS OF OCTOBER 1, 2004

|                      | 0-1 Yr. | 2-3 Yrs. | 4-10 Yrs. | 11-14 Yrs. | 15-19 Yrs. | 20-24 Yrs. | 25+ Yrs. | Total |
|----------------------|---------|----------|-----------|------------|------------|------------|----------|-------|
| Assistant Principals | 0       | 0        | 4         | 88         | 13         | 9          | 32       | 66    |
| Principals           | 0       | 0        | 2         | _6         | 4          | 7          | _69      | 88_   |
| Classroom Teachers   | 330     | 277      | 825       | 324        | 355        | 359        | 1,036    | 3,506 |
| Total                | 330     | 277      | 831       | 338        | 372        | 375        | 1,137    | 3,660 |

Schedule 5

#### PUBLIC SCHOOL STAFF DATA FOR THE YEAR ENDED JUNE 30, 2005

|  |               | Classroom Teachers   |
|--|---------------|----------------------|
|  | All Classroom | Excluding ROTC       |
|  | Teachers      | And Rehired Retirees |
|  |               |                      |
| Average Classroom                            |               |                      |
| Teachers' Salary                             |               |                      |
| Including Extra Compensation                 | \$41,159      | \$41,007             |
|  | !             |                      |
|  |               |                      |
| Average Classroom                            |               |                      |
| Teacher's Salary                             |               |                      |
| Excluding Extra Compensation                 | \$40,656      | \$40,599             |
|  |               |                      |
|  |               |                      |
| Number of Teacher Full-time                  |               |                      |
| Equivalents (FTEs) used in                   |               |                      |
| Computation of Average Salaries              | 3,531         | 3,506                |
|  |               |                      |
| <u>.                                    </u> | <u> </u>      | <u> </u>             |

Note: Figures reported include all sources of funding (i.e. federal, state and local) but exclude employee benefits. Generally, retired teachers rehired to teach receive less compensation than non-retired teachers and ROTC teachers receive more compensation because of a federal supplement. Therefore, these teachers are excluded from the computation in the last column. This schedule excludes day-to-day substitutes and temporary employees.

Schedule 6

#### CLASS SIZE CHARACTERISTICS , 2004 - 2005 AS OF OCTOBER 1, 2004

|                                  | Class Size Range |        |         |        |         |        |         |        |  |
|----------------------------------|------------------|--------|---------|--------|---------|--------|---------|--------|--|
| <b>,</b>                         | 1                | - 20   | 21 - 26 |        | 27 - 33 |        | 34+     |        |  |
| School Type                      | Percent          | Number | Percent | Number | Percent | Number | Percent | Number |  |
| Elementary                       | 33               | 1,454  | 50      | 2,178  | 7       | 722    |         |        |  |
| Elementary Activity Classes      | 34               | 234    | 40      | 275    | 18      | 126    | 8       | 58     |  |
| Middle/Jr. High                  | 21               | 450    | 17      | 352    | 62      | 1,315  |         |        |  |
| Middle/Jr. High Activity Classes | 67               | 268    | 11      | 42     | 10      | 39     | 13      | 50     |  |
| High                             | 34               | 1,005  | 11      | 326    | 55      | 1,599  |         |        |  |
| High Activity Classes            | 74               | 478    | 4       | 24     | 8       | 52     | [4      | 90     |  |
| Combination                      | 94               | 73     | 6       | 5      |         |        |         |        |  |
| Combination Activity Classes     | 97               | 28     | 3       | 1      |         |        |         |        |  |

Note: The Board of Elementary and Secondary Education has set specific limits on the maximum size of classes at various grade levels. The maximum enrollment in grades K-3 is 26 students and maximum enrollment in grades 4-12 is 33 students. These limits do not apply to activity classes such as physical education, chorus, band, and other classes without maximum enrollment standards. Therefore, these classes are included only as separate line items.

LOUISIANA EDUCATIONAL ASSESSMENT PROGRAM (LEAP) FOR THE 21ST CENTURY

| District Achievement Level |        |         | English Lar | nguage Arts | مرا    |         |        | ,<br>,  | Mather | hematics |        |         |
|----------------------------|--------|---------|-------------|-------------|--------|---------|--------|---------|--------|----------|--------|---------|
| Results                    |        | 2005    | 20          | 04          | 20     | 003     | 20     | 900     | 20     | 94       | 20     | 2003    |
| Students                   | Number | Percent | Number      | Percent     | Number | Percent | Number | Percent | Number | Percent  | Number | Percent |
| Grade 4                    |        |         |             |             |        |         |        |         |        |          |        |         |
| Advanced                   | 8      | 3       | 87          | 7           | 4      | _       | 73     | 7       | 43     | ~-       | 81     | 7       |
| Mastery                    | 655    | 17      | 809         | 14          | 489    | 12      | 486    | 13      | 478    | 11       | 448    | 11      |
| Basic                      | 1.570  | 42      | 1.737       | 40          | 1,795  | 44      | 1,572  | 42      | 1,607  | 37       | 1,712  | 42      |
| Approaching Basic          | 838    | 22      | 1,042       | 24          | 1,101  | 27      | 835    | 22      | 1,085  | 25       | 876    | 27      |
| Unsatisfactory             | 598    | 16      | 898         | 20          | 653    | 16      | 787    | 21      | 1,129  | 26       | 856    | 21      |
| Total                      | 3,755  | 001     | 4.342       | 100         | 4,079  | 100     | 3,753  | 100     | 4,342  | 100      | 4,075  | 100     |

| District Achievement Level |        |         | Scie   | Science |        |         |        |         | Social Stu | Studies | !      |         |
|----------------------------|--------|---------|--------|---------|--------|---------|--------|---------|------------|---------|--------|---------|
| Results                    |        | 2005    | 20     | 2004    | 20     | 003     | 20     | 005     | 20         | :004    | 20     | 2003    |
| Students                   | Number | Percent | Number | Percent | Number | Percent | Number | Percent | Number     | Percent | Number | Percent |
| Grade 8                    |        |         |        |         |        |         |        |         |            |         |        |         |
| Advanced                   | 36     | _       | 36     |         | 37     | -       | 20     | _       | 36         | _       | •      | •       |
| Mastery                    | 410    | 12      | 473    | 13      | 374    | 10      | 394    |         | 327        | 6       | 261    | 7       |
| Basic                      | 1,217  | 34      | 1,202  | 33      | 1,197  | 32      | 1,522  | 43      | 1,528      | 42      | 1,418  | 38      |
| Approaching Basic          | 1,182  | 34      | 1,056  | 29      | 1,272  | 34      | 799    | 23      | 1,018      | 28      | 1,157  | 31      |
| Unsatisfactory             | 699    | 19      | 875    | 24      | 860    | 23      | 761    | 22      | 728        | 20      | 895    | 24      |
| Total                      | 3,514  | 100     | 3,642  | 100     | 3,740  | 100     | 3,496  | 100     | 3,637      | 100     | 3,731  | 100     |

THE GRADUATION EXIT EXAM FOR THE 21ST CENTURY

| Results Nu   |       | <u></u> | nglish Lan | guage Arts |        |         |        |         | Mathe  | TRUCS   |        |         |
|--------------|-------|---------|------------|------------|--------|---------|--------|---------|--------|---------|--------|---------|
| Z            | 2005  | 5       | 20(        | 74         | 20     | 03      | 20     | 05      | 20     | 04      | 2003   |         |
|              | umber | Percent | Number     | Percent    | Number | Percent | Number | Percent | Number | Percent | Number | Percent |
| Grade 10     |       |         |            |            |        |         |        |         |        |         |        |         |
| Advanced     | 16    | -       | 27         | ~          | 35     | -       | 142    | 5       | 140    | 5       | 114    | ~       |
| Mastery      | 320   | 11      | 418        | 15         | 245    | 1       | 320    | 11      | 335    | 12      | 340    | 5       |
|              | 1.252 | 44      | 1,114      | 40         | 1,084  | 31      | 1,039  | 36      | 1,062  | 38      | 1,096  | 53      |
| aching Basic | 743   | 56      | 613        | 22         | 606    | 56      | 453    | 16      | 447    | 16      | 718    | 19      |
|              | 526   | 18      | 613        | 22         | 1,224  | 35      | 906    | 32      | 810    | 29      | 1,512  | 40      |
| Satisfactory | N/A   | K'X     | N/A        | A/Z        | N/A    | N/A     | A/A    | N/A     | N/A    | N/A     | N/A    | N/A     |
| Total 2,     | 2,857 | 100     | 2,785      | 100        | 3,497  | 100     | 2,860  | 001     | 2,794  | 100     | 3,780  | 100     |

| District Achievement Level | =      |         | Science     | nce     |        |         |              |         | Social    | Studies         |                     |                         |
|----------------------------|--------|---------|-------------|---------|--------|---------|--------------|---------|-----------|-----------------|---------------------|-------------------------|
| Results                    | 20     | 2005    | 2004        | 4       | 20     | 03      | 20           | 05      | 20        | 04              | 20(                 | 13                      |
| tudents                    | Number | Percent | Number      | Percent | Number | Percent | Number       | Percent | Number    | Percent         | Number              | Percent                 |
| rade 11                    |        |         |             |         |        |         |              |         |           |                 |                     |                         |
| Advanced                   | 20     | 2       | 51          | 2       | 53     | 7       | 01           | -       | 26        | ~               | 26                  | -                       |
| Aasterv                    | 280    | 111     | 308         | 12      | 263    | 01      | 156          | 9       | 205       | ∞               | 209                 | œ                       |
| Basic                      | 911    | 38      | 949         | 37      | 948    | 36      | 1,183        | 49      | 1,258     | 46              | 1,096               | 42                      |
| pproaching Basic           | 929    | 28      | <i>L</i> 99 | 79      | 658    | 25      | 560          | 23      | 919       | 24              | 653                 | 25                      |
| satisfactory               | 499    | 71      | 591         | 23      | 711    | 27      | 502          | 21      | 463       | 18              | 979                 | 24                      |
| hsfactory                  | A/A    | N/A     | N/A         | A/A     | N/A    | N/A     | N/A          | N/A     | N/A       | N/A             | X/A                 | N/A                     |
| Total                      | 2,416  | 100     | 2,566       | 100     | 2,633  | 100     | 2,411        | 100     | 2,568     | 100             | 2,610               | 100                     |
| Tota                       |        | 100     | 7,366       | 100     | 2,00   | 2       | $\downarrow$ | 1001    | 100 2,411 | 100 2,411 100 4 | 100 2,411 100 2,568 | 100 2,411 100 2,568 100 |

#### Schedule 9

#### **JEFFERSON PARISH PUBLIC SCHOOL SYSTEM**

#### THE IOWA TESTS

|                    |                 | Composite   |             |
|--------------------|-----------------|-------------|-------------|
|                    | 2005            | 2004        | 2003        |
| Test of Basic Ski  | <del>,</del>    |             | <del></del> |
| Grade 3            | 50              | 50          | 47          |
| Grade 5            | 52              | 52          | 50          |
| Grade 6            | 39              | 38          | 37          |
| Grade 7            | 44              | 43          | 42          |
|                    |                 | <del></del> |             |
| Tests of Education | nal Development | (ITED)      |             |
| Grade 9            | 44              | 43          | 41          |

Scores are reported by National Percentile Rank. A student's National Percentile Rank shows the student's relative position or rank as compared to a large, representative sample of students in the same grade from the entire nation. A student with a score of 72 indicates that the student scored the same or better than 72 percent of the students in the norm group.

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#### **JEFFERSON PARISH PUBLIC SCHOOL SYSTEM**

# INDEPENDENT AUDITORS' REPORTS AND INFORMATION REQUIRED BY THE SINGLE AUDIT ACT AND GOVERNMENT AUDITING STANDARDS

FOR THE YEAR ENDED JUNE 30, 2005

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| SINGLE AUDIT. | ACT AND GO       | VERNME | NT AU | DITING STANDA      | RDS      |               |     |
| JUNE 30, 2005 |                  |        |       |                    |          |               |     |

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#### Deloitte & Touche LLP

701 Poydras Street Suite 3700 New Orleans, Louisiana 70139 (504) 581-2727

#### Rebowe & Company CPAs, APC

3501 N. Causeway Boulevard Suite 810 Metairie, Louisiana 70002 (504) 837-9116

# INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Members of the School Board of Jefferson Parish, Louisiana

We have audited the financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Jefferson Parish Public School System as of and for the year ended June 30, 2005, which collectively comprise the School System's basic financial statements and have issued our report thereon dated January 31, 2006. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered School System's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinions on the financial statements and not to provide an opinion on the internal control over financial reporting. Our consideration of the internal control would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operations that we consider to be material weaknesses.

#### **Compliance** and Other Matters

As part of obtaining reasonable assurance about whether the School System's financial statements are free of material misstatement, we performed tests of its compliance with certain

provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*. We noted immaterial instances of noncompliance that we have reported to the management of the School System in a separate letter dated January 31, 2006.

This report is intended for the information and use of the School System's Finance Committee, management, the State of Louisiana Legislative Auditor, federal awarding agencies, state funding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. Under Louisiana Revised Statue 24:513, this report is distributed by the Legislative Auditor as a public document.

Rebore & Company

Deloitte + Touche LLP

January 31, 2006

# REBOWE & COMPANY

CERTIFIED PUBLIC ACCOUNTANTS
CONSULTANTS
A PROFESSIONAL CORPORATION

3501 N. Causeway Blvd. • Suite 810 • P.O. Box 6952 • Metairie, LA 70009 Phone (504) 837-9116 • Fax (504) 837-0123 • E-mail rebowe@rebowe.com

# INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

Members of the School Board of Jefferson Parish, Louisiana

### Compliance

We have audited the compliance of Jefferson Parish Public School System's with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement that are applicable to each of its major federal programs for the year ended June 30, 2005. The School System's major federal programs are identified in the summary of audit results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the School System's management. Our responsibility is to express an opinion on the School System's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the School System's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the School System's compliance with those requirements.

In our opinion, the School System complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2005. However, the results of our auditing procedures disclosed an instance of noncompliance with those requirements, which is required to be reported in accordance with OMB Circular A-133 and which is described in the accompanying Schedule of Findings and Questioned Costs as item 05-1.

## Internal Control Over Compliance

The management of the School System is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the School System's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements of laws, regulations, contracts and grants caused by error or fraud that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses.

### Schedule of Expenditures of Federal Awards

We have audited the financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the School System as of and for the year ended June 30, 2005 and have issued our report thereon dated January 31, 2006. Our audit was performed for the purpose of forming opinions on the financial statements that collectively comprise the School System's basic financial statements. The accompanying Schedule of Expenditures of Federal Awards is presented for purposes of additional analysis as required by OMB Circular A-133 and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

This report is intended for the information of the Jefferson Parish Public School System's Finance Committee, management, the State of Louisiana Legislative Auditor, federal awarding agencies, state funding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. Under Louisiana Revised Statue 24:513, this report is distributed by the Legislative Auditor as a public document.

January 31, 2006

Robore & Company

|  |  |          | Schedule  | of Expenditures                               | Schedule of Expenditures of Federal Awards                 |  |
|--|--|----------|---|---|--|--|
| Federal Grantor/Pass-Through<br>Grantor/Program Title  | Federal<br>CFDA<br>Number                | Pas      | Pass-Through<br>Grantor's Number                  | Program or<br>Award<br>Amount                 | Receipts or<br>Revenue<br>Recognized                       | Disbursements/<br>Expenditures                             |
| U.S. Department of Education Direct Programs: Elementary and Secondary Education Act ("ESEA"), Title IV, Part A  | 97 I 84 H                                | ō        | 0.1845030482                                      | 385 207                                       | 166317   | 8.   |
| ESEA of 1965, Title IV, Part B   | 7407.40                                  | Ď.       | 78 <b>1</b> 070 <b>71</b> 0                       |   |  |  |
| After School Learning Center 03-04<br>LA 21st Century 04-05  | 84.287B<br>84.287                        | S2<br>28 | \$287B010562<br>28-05-CC-26                       | 808,500<br>353,178                            | 7,119<br>275,925<br>283,044                                | 7,119<br>275,925<br>283,044                                |
| ESEA of 1965, Title VII<br>Wings 03-04   | 84.288S                                  | T28      | T288S000204-03                                    | 148,229                                       | 3,079  | 3,079  |
| ESEA of 1965, Title IX, Part C (P.L. 103-382)<br>Indian Education 03-04<br>Indian Education 04-05  | 84.060                                   | %<br>%   | S060A030968<br>S060A040968                        | 57,376<br>67,008                              |  | 2,411<br>67,008<br>69,419                                  |
| Total Direct Programs  |  |          |   |   | 521,859  | 521,859  |
| U.S. Department of Education Passed-Through State Department of Education: ESEA of 1965, Title I, Part A Title I - Educationally Deprived Children 03-04 Title I - Educationally Deprived Children 04-05 Title I - Educationally Deprived Children 03-04 c/o Title I - School Imporvements 04-05 | 84.010A<br>84.010A<br>84.010A<br>84.010A | - 27 0   | 04-T1-26<br>28-05-T1-26<br>04-T1-26-C<br>04-TA-26 | 17,284,026<br>20,749,131<br>877,613<br>46,200 | 3,457,858<br>15,306,458<br>877,613<br>24,593<br>19,666,522 | 3,457,828<br>15,306,458<br>877,613<br>24,593<br>19,666,492 |
| ESEA of 1965, Title I, Part B<br>Even Start 03-04<br>Even Start 04-05  | 84.213C<br>84.313C                       |          | 04-F1-26<br>05-F1-26                              | 724,978<br>535,602                            | 105,263<br>458,389<br>563,652                              | 105,263<br>458,389<br>563,652                              |
| Reading First 03-04<br>Reading First 04-05   | 84.357A<br>84.357A                       | 88       | 03-RF-26<br>04-RF-26                              | 1,510,910                                     | 1,402,894<br>885,778<br>2,288,672                          | 1,402,894<br>885,778<br>2,288,672                          |

| Federal Grantor/Pass-Through Grantor/Program Title Grantor/Program Title U.S. Department of Education - Continued Passed-Through State Department of Education - Continued: ESEA of 1965, Title I, Part C Migrant Education Recruiter 02-03 Migrant Education Recruiter 03-04 Migrant Education 04-05 ESEA of 1965, Title I, Part E Connrelensive School Reform | rai Pass-Through ber Grantor's Number  (14 03-MI-26-C 14 4-MI-26 15 05-MI-26 | Program or<br>Award<br>r Amount | Receipts or<br>Revenue<br>Recognized | Disbursements/<br>Expenditures |
|---|--|---------------------------------|--------------------------------------|--------------------------------|
|   |  |                                 | ,                                    |                                |
| cruiter 02-03 cruiter 03-04 -05   |  |                                 |                                      |                                |
| cruiter 03-04<br>-05<br>I Reform  |  | \$ 25,219                       | \$ 20,160                            | \$ 20,160                      |
| -v.<br>I Reform   |  | 150,099                         | 22,351                               | 22,351                         |
| ESEA of 1965, Title I, Part E<br>Comprehensive School Reform  |  | 990,1 CI                        | 136,610                              | 130,010                        |
| Comprehensive School Reform   |  |                                 |                                      |                                |
|   |  | 7.7                             |                                      | 707.0                          |
| Frogram U3-04 Conort #2 84.332A<br>Comprehensive School Reform  | 2A 03-14-26-C  | 784.00                          | 2,194                                | 7,1,7                          |
| Program 03-04 Cohort #3 84.332A   | 2A 03-T6-26-C  | 282,410                         | 47,918                               | 47,918                         |
| E   |  |                                 |                                      |                                |
| Program 04-05 Cohort #3 84.332A   | 2A 04-T6-26-C  | 349,075                         | 283,693                              | 283,693                        |
| Carl D. Perkins Vocational & Techology Education  |  |                                 | 000,000                              | 201,000                        |
| Act of 1990, Intel  | 30 00 30 90  | 604 403                         | VCK 919                              | VCV 0V0                        |
| 04-05 c/o   | . 2  | 17,784                          | 17.209                               | 17.209                         |
|   |  |                                 | 865,633                              | 865,633                        |
| ESEA of 1965, LittleV, Fart D  JAVITS Gifted and Talented Students Education 84.206A  | 6A 28-03-GT-26   | 2,000                           | 1,977                                | 1,977                          |
| Teacher Advancement Program (TAP) 84.215  | 15 28-05-AP-26   | 66,288                          | 24,855                               | 24,855                         |
| ESEA of 1965, Tide II, Part A (P.L. 107-110)  |  |                                 |                                      |                                |
| Improving Teacher Quality 03-04 c/o 84.367  | 67 04-50-26C   | 593,248                         | 593,248                              | 593,248                        |
| Improving Teacher Quality 03-04 84.367  | 67 04-50-26  | 4,693,636                       | 501,701                              | 501,701                        |
| Teacher & Principal Training & Recruiting Fund 84.367   | 67 28-05-50-26   | 4,635,298                       | 3,156,608                            | 3,156,608                      |
| ESEA of 1965, Title II, Part B  |  |                                 |                                      |                                |
| Math & Science Partnership 84.366B  | 6B 28-04-MP-26   | 160,251                         | 107,341                              | 107,341                        |
| ESEA of 1965, Tide II, Part C (P.L. 105-277)  |  |                                 |                                      |                                |
| Reading Excellence 01-02 84.338.A   | 8A 00-RI-26-C  | 206,001                         | 3,407                                |                                |

|   |                | Schedule                         | Schedule of Expenditures of Federal Awards | Federal Awards        |                   |
|---|----------------|----------------------------------|--|-----------------------|-------------------|
|   | Federal        |                                  | Program or                                 | Receipts or           | Disbursements/    |
| Federal GrantorPass-Through<br>GrantorProgram Title   | CFDA<br>Number | Pass-Through<br>Grantor's Number | Award                                      | Revenue<br>Recognized | Expenditures      |
| U.S. Department of Education – Continued Passed-Through State Department of Education - Continued: RSFA of 1965 Title II Part D   |                |                                  |  |                       |                   |
| Pubancing Education Through Technology 03-04  | 84.318X        | 280-446-26                       | \$ 150,000                                 | •                     | \$ 12,582         |
| Enhancing Education Theorem Technology 03-(14   | 84.318X        | 280-446-26                       | 464,109                                    | 235,230               | 235,230           |
| Enhancing Education Through Technology 04-05  | 84.318X        | 280-449-26                       | 19,803                                     | 19,632                | 19,802            |
| Pubancing Education Through Technology 04-05  | 84.318X        | 280-549-26                       | 556,418                                    | 247,566               | 247,566           |
| School Technology Competitive Grant 04-05   | 84.318X        | 280-546-26                       | 150,000                                    | 136,669               | 136,669           |
| First Technology Competitive Grant 04-05  | 84.318X        | 280-503-26                       | 150,000                                    | 86,162                | 86,182            |
|   |                |                                  |  | 725,259               | 738,031           |
| ESEA, Title III. Part A   |                | ;                                |  |                       | 708               |
| English Language Acquisition Grant 04-05  | 84.365         | 05-60-26                         | 661,514                                    | 406,613               | 406,613           |
| English Language Acquisition Grant 03-04  | 84.365         | 2804-60-26                       | 482,118                                    | 37,015                | 37,015            |
| English Language Acquisition Grant 02-03 c/o  | 84.365         | 03-60-26 c/o                     | 157,356                                    | 24,128                | 24,128            |
| English Language Acquisition Grant 03-04 c/o  | 84.365         | 04-60-26C                        | 169,024                                    | 169,024               | 169,024           |
| Student Influx 03-04  | 84.365         | 04-S3-26                         | 41,893                                     | 23,065                | 23,065            |
| Student Influx 03-04 c/o  | 84.365         | 04-S3-26C                        | 683  | 983                   | 983               |
|   |                |                                  |  | 660,828               | 660,828           |
| ESEA, Title IV, Part A  |                |                                  |  |                       | ,                 |
| Safe and Drug Free Schools 03-04  | 84.186A        | 04-70-26                         | 476,206                                    | 55,131                | 55,131            |
| Safe and Drug Free Schools 04-05  | 84.186A        | 05-70-26                         | 483,757                                    | 343,822               | 343,822           |
| Safe and Drug Free Schools 02-03 c/o  | 84.186A        | 03-70-26C                        | 215,609                                    | 17,072                | 17,072            |
| Safe and Drug Free Schools 03-04c/o   | 84.186A        | 04-70-26C                        | 29,110                                     | 29,110                | 29,110<br>445,135 |
| Elementary and Secondary Education  |                |                                  |  |                       |                   |
| Act of 1905 - 1905 VI   | V 000 V 0      | XC 00 FO                         | 473 808                                    | 56.310                | \$6.310           |
| Infovative Education Program Strategies 02-04   | 84.798A        | 28-05-80-26                      | 337,793                                    | 93,247                | 93,247            |
| Junovative Concaton Togram Starteries Of the  | 84 708 A       | 7-96-00                          | 166.570                                    | 166.570               | 166.570           |
| Innovative Education Program Surregies 03-04 C/0  | W047.+0        | 0-02-08-40                       |  | 261.36                | 36                |
| Innovative Education Program Strategies 02-03 c/o   | 84.298A        | 03-80-26 <i>c</i> /o             | 117,774                                    | 351,259               | 351,259           |
| ESEA of 1965, Title VII, Subtitle B   | 94 10KA        | 90 HL26                          | 95,000                                     | 37.720                | 37.720            |
| Education for Homeless Children & Youth 04-05   | 84.196A        | 05-HI-26                         | 135,000                                    | 97,562                | 97,562            |
| TOTAL |                |                                  |  | 135,282               | 135,282           |

|  |                | Schedul                          | Schedule of Expenditures of Federal Awards | Federal Awards          |       |                |
|--|----------------|----------------------------------|--|-------------------------|-------|----------------|
|  | Federal        |                                  | Program or                                 | Receipts or             | Disbu | Disbursements/ |
| Federal Grantor/Pass-Through<br>Grantor/Program Title  | CFDA<br>Number | Pass-Through<br>Grantor's Number | Award<br>Amount                            | Revenue<br>Recognized   | Expe  | Expenditures   |
| U.S. Department of Education - Continued<br>Individual With Disabilities Education<br>Act of 1990 - Part B (P.L.101.476) |                |                                  |  |                         |       |                |
| IDEA District and School Improvement   | 84.027A        | (I) 28-05-SP-26                  | \$ 128,714                                 | \$ 95,968               | 69    | 95,968         |
| IDEA Support for the Pre GED   | 84.027A        | •                                | 39,300                                     | 38,595                  |       | 38,595         |
| IDEA-B Flow Through 02-03 c/o  | _              | (1) 03-B1-26                     | 8,691,840                                  | 2,174                   |       | •              |
| IDEA-B Flow Through 03-04  |                | (1) 28-04-B1-26                  | 10,037,100                                 | 1,973,831               |       | 1,970,329      |
| IDEA-B Flow Through 04-05  | 84,027A        | (1) 28-05-B1-26                  | 12,644,072                                 | 7,490,535               |       | 7,490,535      |
| IDEA-B How Through 03-04 c/o   |                | 74                               | 2,780,414                                  | 2,780,334<br>12,381,437 |       | 2,780,334      |
| Preschool Set Aside 03-04  | 84.173A        | 03-P2-26                         | 40,880                                     | 21,952                  |       | 21,952         |
| IDEA-B Preschool 03-04   | 84.173A        | 04-P1-26                         | 296,325                                    | 19,715                  |       | 19,715         |
| IDEA-B Preschool 04-05   | 84.173A        | 05-P1-26                         | 299,004                                    | 211,961                 |       | 211,961        |
| IDEA-B Preschool 02-03 c/o   | 84.173A        | 03-P1-26C                        | 57,089                                     | 4,550                   |       | 4,550          |
| IDEA-B Preschool 04-05 c/o   | 84.173A        | 28-04-P1-26C                     | 62,004                                     | 62,004                  |       | 62,004         |
| Individual With Disabilities Education   |                |                                  |  | 320,182                 |       | 320,182        |
| Act of 1990. Part D  |                |                                  |  |                         |       |                |
| LASIG  | 84.323A        | 28-02-SP-26                      | 80,000                                     | 31,203                  |       | 31,203         |
| Adult Education Act of 1966  |                |                                  |  | 207,40                  |       | 2027           |
| Adult Education Program  | 84.002         | •                                | ٠  | 102,673                 |       | 102,673        |
| Adult Education Correctional Program   | 84.002         | 0444-26                          | 10,000                                     | 8,792                   |       | 8,792          |
| Adult Education Program 04-05  | 84.002         | 0544-26                          | 545,435                                    | 432,196                 |       | 432,196        |
| Total Passed-Through   |                |                                  |  |                         |       |                |
| State Department of Education  |                |                                  |  | 43,880,788              |       | 43,884,447     |
| TOTAL IIS DEPARTMENT OF FDITC  | EDUCATION      |                                  |  | \$ 44,402,647           | Ų.    | 44,406,306     |

|  |                 | Schedule     | Schedule of Expenditures of Federal Awards | Federal Awards         |          |                                |     |
|--|-----------------|--------------|--|------------------------|----------|--------------------------------|-----|
| Federal Grantor/Pass-Through   | Federal<br>CFDA | Pass-Through | Program or<br>Award                        | Receipts or<br>Revenue | NA<br>E  | Disbursements/<br>Expenditures |     |
| U.S. Department of Health and Human Services Passed-Through State Department of          |                 |              |  |                        |          |                                |     |
| Health and Hospitals:<br>Title XIX - Early and Periodic                                  |                 |              |  |                        |          |                                |     |
| Screening, Diagnosis, Treatment<br>School Nurse Program                                  | 93,778          | •            | \$ 293,605                                 | \$ 173,471             | ₩        | 248,542                        |     |
| Medical Assistance Program (Medicaid)  | 93.778          | ľ            | <del>-</del> î                             |                        | ,        | 149,419                        |     |
| Passed-Through a State Department of   |                 |              |  |                        |          |                                |     |
| Health and Human Services:  Temporary Assistance for Needy Families  (TANF) (P1 104-193) |                 |              |  |                        |          |                                |     |
| Strategies to Empower People (STEP)  | 93.558          | 28-05-EP-26  | 70,000                                     | 090'89                 |          | 090'89                         |     |
| Family Math & Science Nights 02-03   | 93.558          | 28-03-MS-26  | 52,174                                     | •                      |          | •                              |     |
| Pre GED 02-03  | 93,558          | 0336-26      | 414,521                                    | ŕ                      |          | 123,927                        |     |
| Universal Daycare  | 93,558          | 03-35-26     | 6,193,378                                  | 6,072,326              |          | 6,262,299                      |     |
| Hippy Americorps 02-03   | 93.558          | 280327-26    | 108,000                                    | •                      |          | 1,750                          |     |
| Hippy Americorps 03-04   | 93,558          | 280427-26    | 4,900                                      | 2,007                  |          | 2,007                          |     |
| Passed-Through State Department of   |                 |              |  | 6,142,393              |          | 6,458,043                      |     |
| Social Services:<br>Child Care Assistance  | ,               | 49492400     |  | 190,369                | ,        | 190,369                        |     |
|  |                 |              |  |                        | <u> </u> |                                |     |
| Retugee Act of 1980 (P.L. 96-212)<br>Refugee & Entrant Assistance 03-04                  | 93.576          | 04-X3-26     | 66,291                                     | 159                    |          | 159                            |     |
| Refugee Program  | 93.576          | 05-X3-26     | 51,939                                     | 31,916                 |          | 31,916                         |     |
| TOTAL U.S. DEPARTMENT OF HEALTH  |                 |              |  |                        | 1        | 270,25                         |     |
| AND HUMAN SERVICES   |                 |              |  | \$ 7,047,791           | ↔        | 7,078,448                      |     |
| U.S. Department of Agriculture<br>Passed-Through State Department of Education:          |                 |              |  |                        |          |                                |     |
| Food Distribution (Commodities)  | 10,550          |              | ·<br>•^                                    | \$ 1,190,342           | (2)      | 1,373,429 (                    | (3) |
| Free and Reduced Price Meals   | 10.553          | (1)          | 1  | 3,315,584              | €        | 3,315,584 (4                   | €   |
| National School Lunch Program  Error and Doctroed Price Meets                            | 10 454          |              |  | 11 587 476             | 5        | 11 507 476 (                   | S   |
| Summer Food Service Program for Children   |                 | <br>EE       | . ,  | 287,218                |          |                                | €€  |
| TOTAL U.S. DEPARTMENT OF AGRICULTURE   | RE              |              |  | \$ 16,380,620          | €9       | 16,563,707                     |     |

# JEFFERSON PARISH PUBLIC SCHOOL SYSTEM

Year Ended June 30, 2005

| Federal Grantor/Pass-Through<br>Grantor/Program Title                                       | Federal<br>CFDA<br>Number | Program or Receipts Pass-Through Award Revenue Grantor's Number Amount Recognize | Program or<br>Award<br>Amount | Receipts or<br>Revenue<br>Recognized | Disbursements/<br>Expenditures |
|---|---------------------------|--|-------------------------------|--------------------------------------|--------------------------------|
| Other Programs Passed-Through Maxwell Air Force Base: Reserve Officer Training Corp. (ROTC) |                           | 271.653  | ,                             | \$ 600,463                           | \$ 600,463                     |
| Passed-Through Jefferson Parish Sheriff's Office:   | 16 500                    | 017 7 0 0 1 1 0 0  | 020 63                        | 183                                  | 1007                           |
|   | 760.01                    | 07-FEDC-410  | 0/0,00                        | 1/0,4                                | 110' <del>*</del>              |
| Local Law Entorcement 03-04   | 16.592                    | 03-LEBC-510  | 43,500                        | 22,784                               | 18,713                         |
| Local Law Enforcement 04-05   | 16.548                    | W02-7-001  | 53,951                        | 57,709                               | 57,709                         |
| TOTAL OTHER PROGRAMS  |                           |  |                               | \$ 680,956                           | \$ 680,956                     |
| TOTAL FEDERAL ASSISTANCE  |                           |  |                               | \$ 68,512,014                        | \$ 68,729,417                  |

 <sup>(1)</sup> Represents a major program.
 (2) This amount represents the value of Commodities received by the School System during the year ended June 30, 2005.
 (3) This amount represents the value of Commodities used by the School System during the year ended June 30, 2005.
 (4) These amounts represent the cash subsidy received by the School System during the year ended June 30, 2005.

# JEFFERSON PARISH PUBLIC SCHOOL SYSTEM FOOTNOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS Year Ended June 30, 2005

### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### Basic of Presentation

The accompanying Schedule of Expenditures of Federal Awards has been prepared on the accrual basis of accounting. Grant revenues are recorded for financial reporting purposes when the School System has met the qualifications for the respective grants. Several programs are funded jointly by State of Louisiana appropriations and federal funds. Cost incurred in programs partially funded by federal grants are applicable against federal grant funds to the extent of revenue available when they properly apply to the grant. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Therefore, some amounts are presented in, or used in the preparation of, the basic financial statements.

### Accrued and Deferred Reimbursement

Various reimbursement procedures are used for federal awards received by the School System. Consequently, timing differences between expenditures and program reimbursements can exist at the beginning and end of the year. Accrued balances at year-end represented an excess of reimbursable expenditures over cash reimbursements received. Generally, accrued balances caused by differences in the timing of cash reimbursements and expenditures will be reversed in the remaining grant period.

# JEFFERSON PARISH PUBLIC SCHOOL SYSTEM SCHEDULE OF FINDINGS AND QUESTIONED COSTS Year Ended June 30, 2005

### A. SUMMARY OF AUDIT RESULTS

- 1. The auditors' report expresses an unqualified opinion on the financial statements of the Jefferson Parish Public School System.
- 2. No reportable conditions in internal control relating to the audit of the financial statements of the Jefferson Parish Public School System are reported in the Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards.
- 3. No instances of noncompliance material to the financial statements of Jefferson Parish Public School System is reported in the Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards.
- 4. No reportable conditions relating to the audit of the major federal award programs are reported in the Independent Auditors' Report on Compliance with Requirements Applicable to Each Major Program and Internal Control Over Compliance in Accordance with OMB Circular A-133.
- 5. The auditors' report on compliance for the major federal award programs for Jefferson Parish Public School System expresses an unqualified opinion.
- 6. The auditors' report disclosed a finding that is required to be reported in accordance with Section 510(a) of OMB Circular A-133. This finding is described in the Schedule of Findings and Questioned Costs as item 05-1.
- 7. A management letter was issued for the year ended June 30, 2005.
- 8. The programs tested as major programs were:

|  | CFDA No. |
|--|----------|
| National School Lunch Program                      | 10.555   |
| National School Breakfast Program                  | 10.553   |
| Summer Food Service Program for Children           | 10.559   |
| Food Distribution                                  | 10.550   |
| Individuals with Disabilities Act of 1900 – Part B | 84.027   |
| Reading First                                      | 84.357   |
|  |          |

- 9. The threshold for distinguishing between type A and type B programs was \$2,061,883.
- 10. Jefferson Parish Public School System was determined to be a low-risk auditee.

## JEFFERSON PARISH PUBLIC SCHOOL SYSTEM SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED) Year Ended June 30, 2005

### B. FINDINGS RELATED TO THE FINANCIAL STATEMENTS

None.

# C. FINDINGS AND QUESTIONED COSTS RELATED TO MAJOR FEDERAL AWARD PROGRAMS

U.S. Department of Education, Reading First Program, CFDA No. 84.357

## Finding 05-1

The Reading First grant allows for 3.5% of the funds provided under the grant be used for planning and administration. The School System is not monitoring this requirement. As a result, it could not be verified if the program is in compliance.

### Recommendation

Although the grant does not require that the School System show planning and administration expenses separately in the budget or on the reimbursement request, the School System should keep documentation to verify that the program is in compliance with this requirement.

### Response

See Management's Corrective Action Plan.

# JEFFERSON PARISH PUBLIC SCHOOL SYSTEM SUMMARY SCHEDULE OF PRIOR YEAR FINDINGS AND QUESTIONED COSTS Year Ended June 30, 2005

### SECTION I - FINDINGS RELATED TO THE FINANCIAL STATEMENTS

Under collateralized cash

Unresolved, see current year management

letter.

## SECTION II - FINDINGS AND QUESTIONED COSTS RELATED TO MAJOR FEDERAL **AWARD PROGRAMS**

None.

### **SECTION III - MANAGEMENT LETTER**

Budgeting - Special Revenue Funds Unresolved, see current year comment GASB No. 45 - Self - Insurance Accrual Partially resolved Capital Projects Resolved Information Security Policies, Procedures Partially resolved, see current year and Configurations comment General Computer Controls - Segregation

of Duties Unresolved, see current year comment Unresolved, see current year comment Program and Infrastructure Change Control Environmental Controls/Physical Security Partially resolved, see current year comment

Business Continuity/Disaster Recovery Plans Improvements noted, no current year .

comment

# JEFFERSON PARISH PUBLIC SCHOOL SYSTEM CORRECTIVE ACTION PLAN Year Ended June 30, 2005

### SECTION I - FINDINGS RELATED TO THE FINANCIAL STATEMENTS

None.

# SECTION II - FINDINGS AND QUESTIONED COSTS RELATED TO MAJOR FEDERAL AWARD PROGRAMS

## 05-1 Reading First Program

Finding:

The Reading First grant allows for 3.5% of the funds provided under the grant be used for planning and administration. The School System is not monitoring this requirement. As a result, it could not be verified if the program is in compliance

### Corrective Action:

The School System will keep documentation to support that planning and administration expenses are within 3.5% of the grant award. (Ms. Gerri Sattoon, Program Administrator, 504-349-7643)

# Deloitte & Touche LLP

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February 3, 2006

Jefferson Parish School Board 4600 River Road Marrero, LA 70072

Dear Members of the Board:

In planning and performing our audit of the basic financial statements of the Jefferson Parish Public School System (School System) for the year ended June 30, 2005 (on which we have issued our report dated February 3, 2006), we developed the following recommendations concerning certain matters related to the School System's internal control and certain observations and recommendations on other accounting, administrative and operating matters. Our comments are presented in Exhibit I and are listed in the table of contents thereto. See also "Status of Prior Year's Recommendations" on page 9.

This report is intended solely for the information and use of the School Board, management, the State of Louisiana Legislative Auditor, and officials of applicable Federal and State agencies and is not intended to be and should not be used by anyone other than these specified parties.

Yours truly,

Deloitte + Touche LLP

Rebore & Company

# JEFFERSON PARISH PUBLIC SCHOOL SYSTEM

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### ACCOUNTING, ADMINISTRATIVE, AND OPERATING MATTERS

### **Budgeting**

Observation—Special Revenue Funds—We noted that for the Title I Special Revenue Fund, there was an unfavorable variance of greater than five percent between actual expenditures as compared to budgeted expenditures. Expenditures for the Title I Fund exceeded budget by \$6,259,301 or 39%. The budgets are prepared by the School System based on grant award amounts. These grants often overlap fiscal years or have carryovers that are not reflected in the budgets. Communication in writing of these over budget variances to the Board was not performed as required by State Law.

Background—The Louisiana Revised Statutes 39:1310 Budgetary Authority and Control, requires that when there has been a change in operations upon which the original adopted budget was developed, the governing authority shall adopt a budget amendment in an open meeting to reflect such change. The adopted budget and any duly authorized adopted amendments shall form the framework from which to monitor revenues and control expenditures. Therefore, there must be an amended budget when projected revenue and other sources for the year, within a fund, are failing to meet total budgeted revenues and other sources by five percent or more. Likewise, when projected expenditures and other uses for the year, within a fund, are exceeding the total budgeted expenditures and other uses by five percent or more, the budget must be amended accordingly.

Louisiana Revised Statute 39:1311(B) exempts special revenue funds which are expenditure-driven from the requirement to adopt amended budgets if projected revenues or expenses deviate more than 5% from the adopted budget; however, such funds are not exempt from the requirement to communicate in writing these deviations to the Board.

**Recommendation**—The School System's management should institute procedures to closely monitor the financial performance of each fund and ensure that budget overruns are properly communicated to the Board.

Management's Response—We will prepare a revised budget or a memo to be distributed to the Board Members in the event projected revenues or expenses deviate more than 5% of the adopted budget. (Mrs. Raylyn Stevens, CFO (504) 349-7627)

### **Under Collateralized Cash**

Observation—The School System had approximately \$15,042 of deposits for the school activity accounts that were not collateralized as of June 30, 2005.

**Background**—Louisiana Revised Statue 39:1225 requires that the amount of security shall at all times be equal to one hundred percent of the amount of collected funds on deposit to the credit of each depositing authority except that portion of the deposit insured by any governmental agency insuring bank deposits which is organized under the laws of the United States.

**Recommendation**—The School System should monitor all deposits on a regular basis to ensure full collateralization.

Management's Response—The School System will better manage the accounts and ensure all deposits are fully collateralized. (Mrs. Raylyn Stevens, CFO, (504) 349-7627)

### Information Security Policies, Procedures, and Configurations

Observation—Formal information security policies or procedures have not been formally documented. Mainframe passwords are written down by support personnel and policies are not automatically managed by the mainframe to provide for periodic expiration, password complexity and re-use restrictions.

Background—Unwritten security policies and procedures increase the likelihood that security parameters and administrative procedures will be inconsistently applied creating an infrastructure more susceptible to inappropriate access. In addition, if passwords are not unique to a specific user, it eliminates the accountability for the actions taken by those user accounts.

Recommendation—Management should formally document comprehensive information security policies and procedures that address all technologies (e.g. mainframe, Novell), data access points (e.g. application, mainframe, remote), administrative processes (e.g. user setup) and security configurations (e.g. password policies, access lists). Polices and procedures should then be reviewed periodically to ensure their applicability as the environment and risks change. In addition, passwords should never be written down for support purposes; rather they should be changed if users forget them.

Management Response—The School System will formally document security policies and procedures as suggested in order to ensure that security parameters and administrative policies are followed. These procedures will specifically prohibit support personnel from writing down passwords of other individuals in order to reduce possible problems that may be encountered through their inappropriate usage. This should be completed within the current fiscal year. (Mrs. Raylyn Stevens, CFO (504) 349-7627)

### **General Computer Controls—Segregation of Duties**

Observation—Routine information technology ("IT") responsibilities, which include security administration, production support, application development and database support, are not appropriately segregated within the information technology department.

**Background**—Not appropriately segregating IT responsibilities increases the susceptibility of the School System to unauthorized changes to programs, data or security configurations. Such changes could directly impact management's ability to rely on the computer system's processing and reporting of financial data.

**Recommendation**—Management should review current responsibilities and consider either segregating critical areas or implementing adequate detective controls that could work to mitigate the risks of unauthorized changes to programs or data.

Management Response—While the School System feels that proper segregation is vital to maintaining the integrity of the control systems, the size of the Information Technology Department does not allow for optimal segregation of these duties. However, while optimal segregation may be limited by the current staffing level of the Department, the School System will reevaluate the current division of responsibilities and segregation of duties to determine if the control structure can be enhanced by redistributing personnel responsibilities. This should be completed within the current fiscal year. (Mrs. Raylyn Stevens, CFO (504) 349-7627)

### **Program and Infrastructure Change Control**

Observation—Formal change management policies or procedures have not been developed within the information technology department. As a result, test plans, test results and business approvals, which are necessary to verify changes to programs and supporting infrastructure are functioning as intended, are not formally documented. In addition, changes are not consistently evaluated within independent environments prior to making changes to the production systems.

**Background**—Program and infrastructure changes that are not subjected to proper testing, review and approvals prior to production deployment increases the risk that improper or unintended changes will be introduced into the School System's environment, which could adversely impact normal business activities or underlying financial data.

**Recommendation**—Management should review and document its policies and procedures for program and infrastructure change control to verify their adequacy in providing that all changes are properly authorized and function consistent with management's intentions. Procedures should include control points such as the development and execution of test plans, collection of necessary approvals and appropriate deployment of changes into the School System's production environment in a manner that would not disrupt daily business operations.

Management Response—In connection with the review and establishment of formal written policies noted in the previous comment, the School System will include in such policies, procedures for processing and implementing changes to programs and the supporting infrastructure. This should be completed within the current fiscal year. (Mrs. Raylyn Stevens, CFO (504) 349-7627)

### **Environmental Controls/Physical Security**

Observation—Environmental and physical security controls over certain computer systems could be enhanced. Only some locations where the School System's infrastructure components reside include common environmental controls such as 24 hour temperature control, fire suppression systems, humidity controls, water detection systems with a raised floor infrastructure and common physical security controls such as locked doors, key-card access, and visitor logs. It was noted all areas include a subset of the above-mentioned environmental and physical controls, but none are completely adequate.

**Background**—Limiting physical access to the server rooms decreases the risk of server downtime caused by accidental (or otherwise) contact with the servers or communication media. Also, implementing proper environmental controls helps to ensure the proper functionality of hardware, which may be affected by heat and moisture.

**Recommendation**—Management should continue its efforts to ensure all servers involved in the processing of key financial data are properly subjected to physical and environmental controls.

Management Response—The recommendation has been noted and the School System will continue current efforts to secure the physical security of the servers. In addition, the School System is currently in a RFP process to upgrade the servers of the System. Recommendations for proper environmental security of the servers and other technology enhancements will be included within the proposal. This should be completed within the current fiscal year. (Mrs. Raylyn Stevens, CFO (504) 349-7627)

## JEFFERSON PARISH PUBLIC SCHOOL SYSTEM

# STATUS OF PRIOR YEAR'S RECOMMENDATIONS YEAR ENDED JUNE 30, 2005

Budgeting Partially repeated in the current year's

recommendations.

GASB No. 45 Implementation Improvements noted. There are no current

year recommendations.

Capital Projects Improvements noted. There are no current

year recommendations.

Information Security Policies, Some improvements noted. Comment partially

Procedures, and Configurations repeated in the current year.

General Computer Controls—
Segregation of Duties
Comment repeated in the current year.

Program and Infrastructure
Change Control
Comment repeated in the current year.

Environmental Controls/Physical Some improvements noted. Comment partially

Security repeated in the current year.

Business Continuity/Disaster Improvements noted. There are no current

Recovery Plans year recommendations.