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RESOURCES FOR HUMAN DEVELOPMENT, INC.

CONSOLIDATED FINANCIAL STATEMENTS

YEARS ENDED JUNE 30, 2003 AND 2002

Under provisions of state law, this report is a public document. A copy of the report has been submitted to the entity and other appropriate public officials. The report is available for public inspection at the Baton Rouge office of the Legislative Auditor and, where appropriate, at the office of the parish clerk of court.

Release Date 2-25-04



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Report of independent certified public accountants

Board of Directors and Officers Resources for Human Development, Inc.

We have audited the accompanying consolidated statements of financial position of Resources for Human Development, Inc. and subsidiaries (RHD) as of June 30, 2003 and 2002, and the related consolidated statements of unrestricted revenues, expenditures and other changes in unrestricted net assets, changes in net assets, functional expenditures and cash flows for the years then ended. These financial statements are the responsibility of RHD's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall consolidated financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Resources for Human Development, Inc. and subsidiaries as of June 30, 2003 and 2002, and the consolidated changes in their net assets and their cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated January 19, 2004, on our consideration of the Organization's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audits.

Sheehtman, Macks, Deva & Etskovity, P.C.

Philadelphia, PA January 19, 2004

RESOURCES FOR HUMAN DEVELOPMENT, INC. CONSOLIDATED STATEMENTS OF FINANCIAL POSITION JUNE 30, 2003 AND 2002

	2003	2002
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 4,671,115	\$ 3,387,051
Limited use cash, representative		
payee cash funds	387,844	297,068
	5,058,959	3,684,119
Grants and services receivable, net of allowance for doubtful		
accounts of \$857,074 for 2003 and \$758,442 for 2002	12,580,750	12,823,743
Inventory	1,965,564	1,888,128
Prepaid expenses	300,836	263,948
Total current assets	19,906,109	18,659,938
Property and equipment, net	16,234,622	17,620,302
Other assets:		
Equity investments in companies, net of valuation allowances		
of \$1,010,802 for 2003 and \$756,284 for 2002	2,165,340	786,191
Advances and loans to investees, net of allowance for uncollectible		
advances and loans of \$737,125 for 2003 and \$741,093 for 2002	627,276	669,621
Other	137,412	138,285
	2,930,028	1,594,097
Total assets	\$ 39,070,759	\$ 37,874,337

	2003	2002
<u>LIABILITIES AND NET ASSETS</u>		
Current liabilities:		
Lines of credit and short term borrowings	\$ 1,610,186	\$ 1,254,664
Current portion of long-term debt	220,088	363,411
Current portion of obligations under capital leases	294,510	316,740
Accounts payable and accrued expenses	9,126,126	9,959,370
Deferred revenue, current	2,819,122	2,217,222
Due to custodial clients	387,844	297,068
Total current liabilities	14,457,876	14,408,475
Long-term debt, net of current portion	10,577,121	10,094,821
Obligations under capital leases, net of current portion	374,033	606,522
Long-term commitments	1,211,796	, · .
Deferred revenue, long term	813,492	341,488
Deferred credits	332,055	386,866
Total liabilities	27,766,373	25,838,172
Minority interests	1,137,736	1,284,377
Net assets:		
Unrestricted	4,638,543	5,092,818
Temporarily restricted	5,528,107	5,658,970
Total net assets	10,166,650	10,751,788
Total liabilities and net assets	\$ 39,070,759	\$ 37,874,337

RESOURCES FOR HUMAN DEVELOPMENT, INC. CONSOLIDATED STATEMENTS OF UNRESTRICTED REVENUES, EXPENDITURES AND OTHER CHANGES IN UNRESTRICTED NET ASSETS YEARS ENDED JUNE 30, 2003 AND 2002

	2003	2002
	•	
Support, revenue and other:		
Support:		
Federal	\$ 3,366,715	\$ 2,781,027
Various states	17,172,960	17,737,496
City of Philadelphia, PA	34,378,807	31,644,555
Montgomery County, PA	9,299,398	9,219,796
Other PA counties	8,111,172	8,844,716
Medical assistance/managed care	8,930,163	10,553,771
Grants and donations	1,138,732	974,710
Total unrestricted support	82,397,947	81,756,071
Revenue:		
Patient/client fees	8,618,635	7,827,368
Other fees and sales	4,351,669	3,918,303
Interest and miscellaneous income	501,832	523,087
Total unrestricted revenue	13,472,136	12,268,758
Net assets released from temporary restrictions	1,959,302	1,930,067
Total unrestricted support, revenue and other	97,829,385	95,954,896
Expenditures:		
Program	83,412,699	81,984,643
Management and general	12,670,832	12,265,467
Fundraising	157,004	44,490
Other operating	1,553,240	990,205
Total expenditures	97,793,775	95,284,805
Equity in net losses of investments	(636,526)	(281,038)
Changes in unrestricted net assets before		
minority interests and other adjustments	(600,916)	389,053
Minority interests in net losses of investments	146,641	65,645
Changes in unrestricted net assets before other adjustments	\$ (454,275)	\$ 454,698

RESOURCES FOR HUMAN DEVELOPMENT, INC. CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS YEARS ENDED JUNE 30, 2003 AND 2002

	2003	2002
Unrestricted net assets:		
Total unrestricted support and revenue	\$ 95,870,083	\$ 94,024,829
Net assets released from restrictions	1,959,302	1,930,067
Total expenditures	(97,793,775)	(95,284,805)
Equity in net losses of investments	(636,526)	(281,038)
Minority interests in net losses of investments	146,641	65,645
	(454,275)	454,698
Allocation from minority interest		167,190
Changes in unrestricted net assets	(454,275)	621,888
Temporarily restricted net assets:		
Contributions	1,828,439	3,361,516
Net assets released from restrictions	(1,959,302)	(1,930,067)
Changes in temporarily restricted net assets	(130,863)	1,431,449
Change in total net assets	(585,138)	2,053,337
Total net assets at beginning of year	10,751,788	8,698,451
Total net assets at end of year	<u>\$ 10,166,650</u>	\$ 10,751,788

							TRAVEL	SMALL	PROPERTY	
CENTERFOLD HEADING	SALARIES	BENEFITS	FEES AND SERVICES	OCCUPANCY	COMMUNICA-	SUPPLIES	AND MISC	EQUIP &	AND	TOTAL
Program										
LOWER MERION COUNSELING SERVICES MH Outpatient	132.747	31,442	148,369	74,175	10,161	3,331	1,175	4,736	•	406,136
D&A Outpatient Student Assistance	14,303	6 CM	240	3,527 4,512	908	154	•	• •	• •	21,509
PROGRAMS IN COUNSELING	10 00	C	16 579	3 404	•	190	637	•	•	44 660
D&A Outpatient	210,041	43,147	64,248	56,941	9,354	5,157	5,583	8,745	; •	403,216
D&A TASC	45,234	9,972	7.876	11,155	1.713	1,285	561 4.592	175	1 1	68,888 185,452
Sexual Offenders	31,203	6,622		2,323	Ş				1	42,241
Upper Merion Schools D&A Continuity	4,667	825 9.354	- 887	906	. 1	787		•	1 1	5,492 64,477
Pottstown	55,168	9,352	14,112	26,941	4,178	1,620	424	2,000		113,795
PIC III	96,272 38,312	21,608 8,952	55,294 4,188	7,5517 7,253	1,800	125	1,002 2,932	2	(2,0/5)	63,562
in Context	51,283	11,115	59,640	1,779	1,431	1,954	888'9	•	•	134,090
Consultants in Context - Cnty	982 320	257 201	900 7 318	337,063	22.166	99.891	9.073	63.622	22.310	1.800.973
Compeer	74,856	16		7,122	10,307	12,160	3,286	1,523	860	-
New Options	536,788	139,930	3,744	116,060	8,105	79,974	3,655	58,504	17,453	964,213
port	22,340	3,040	16,703		. 44		1 0000	124 403	27 449	115,814
Residential Serv Systems/Respite CLA	942,071	223,302	306,544 28,033	120.847	27.112	50,795	5,884	41,943	8,445	3 7
LM Vocational Training Center Lower Merion Industries	419,927	136,767	5,268	86,582	13,008	23,795	4,378	44,303	7,630	741,658 13,214
Montgomery Co Methadone Center	491,671	104,698	9,	107,345	10,670	55,856		22,158	45,272	1,000,837
Womanspace - Ardmore Family House - Norristown	179,663	51,037 65,288	23,149 1,900	34,254	6,433 7,492	28,226 22,358	3,011 2,393	19,871	43,707 76,960	493,216
Womanspace - Phila	314,756	75,315	22,449	45,138	6,045	28,276	4,669	16,381	1,730	514,759
Family House - Now	390,311	98,226	26,757	006'69	6,166	26,873	1,346	19,006	1	638,586
City of Phila, - DHS New Directions Academy	723,161 6,310	184,724	51,812	266,659	32,974	98,329	25,789	32,046	2,532	1,418,026 8,053
City of Phila OMH/MR	14,913,773	4,003,369	1,512,301	2,544,786	295,664	1,417,589	263,706	802,402 1.539	153,406	25,906,996
Supported Adult - 1260	263,177	63,279	27,348	64,553	19,588	44,016		62,699		552,358
Passaic County - Salt Supportive Adult-HUD	43,739 95,719	8,965 22,384	194	17,261 138,780	2,652 940	3,518	1,702 3,057	14,837 39,486	55,483 -	318,273
					_		_		-	

See notes to financial statements. 9

				2000						
			FEES AND		COMMUNICA	PROGRAM	TRAVEL	SMALL FOUIP &	PROPERTY	
CENTERFOLD HEADING	SALARIES	BENEFITS	SERVICES	OCCUPANCY	TIONS	SUPPLIES	MISC	MAINT	EQUIPMENT	TOTAL
OTHER	1									
	125,736	26,546	14,020	32,356	3,416	8,612	28,905	223	ı	239,814
Career Devel Ctr-PWDC	800'69	14,884	7,011	11,418	1,227	<u>. د</u>	2,48	œ 6	, ,	108,616
Frdow-CODAP	37.575	9.554	007,15	6.400	10,538	751,117	1,500	770,7	400,7	522,348
Endow-a-home	133,628	30,633	11,342	216,141	6,432	21.311	10,960	94,130	50.120	574.697
New Start	735,557	195,528	73,025	145,921	11,534	85,726	6,543	33,183		1,287,017
AHAD	315,106	80,08	13,720	102,780	9,049	39,236	1,297	11,651	1	672,937
UNITY FUNDED										•
New Options for Women	381,834	96,019	30,686	54,446	5,420	46,989	47	13,796	1,717	631,377
Project Renewal	123,012	27,829	1,997	5,530	8,093	7,454	5,710	350	•	179,975
Voyage House	198,027	45,769	10,308	6,692	4,226	30.046	1,862	4,112 6,758	1 583	277,387
Jefferson Parish Outreach	64,069	16,033	-	<u>:</u> î	2,002	1,629		2,000	2	93,463
Family House - Louisiana	482,268	109,020	57,439	126,177	9,462	52,781	9,444	11,219	•	857,810
MCS/ACT	466,667	94,189	97,253	32,396	30,449	16,618	24,274	6,791	16,015	784,652
Hope House	328,199	75,711	46,802	26,480	609'6	22,307	1,264	11,978	2,174	524,524
	631,169	150,335	53,027	68,027	29,355	34,407	906'9	31,972	6,873	1,012,070
Lehigh Valley ACT	610,841	139,061	125,775	211,852	27,299	31,371	57,620	19,199	8; 8;	1,230,024
Hope Springs	559,229	146,423	21,740	52,923	14,773	37,537	719.5	70 224	8//11	878,528
	322 993	3 2	100	31,31	ĎΟ		2.055	35.483	2005	516,523
Crossroads	126,877		3,576	167,215	5,993	4,385	2,221	11,078	3,302	354,206
Avis Decision Management	9 4ch 400	644 669	15 243	587 449	20.050	400 708	23 904	143 990	51 455	4 164 865
Axis Programs-Massachusetts Connecticut Day Program	90,188	21.362	2,45	į P	3.927	2	3,606	11,700	- ∞	_
	1,396,293	331,076	66,284	28	52,379	96,284	34,643	139,221	29,895	2,409,361
idential T	513,908	114,215	1,260	63,108	17,102	77,314	39,571	7,564	6,684	840,726
	102,568	25,488		25,592	2,073	7,056	3,190	11,591	5,157	183,114
Orlando Florida Elorida Day Brogram Definial	426,020	31359	8/L',/L 2002	15,650	5.993	15.961	5.876	21.262	2.594	226.484
liance	755.336	185,006	43,577	121,476	22,057	79,329	17,042	42,956	15,091	1,281,869
Jacksonville Florida	806,974	204,562		27,16	12,299	84,107	16,047	85,488	17,579	1,355,065
Fort Lauderdale Florida	309,712	69,637	15,465	10,251	8,338	45,161	7,168	22,110	6,018	493,860
Allegheny Cnty MR - Pittsburgh	933,454	255,950	21,426	142,286	23,093	57,168	17,273	61,492	24,634	1,536,776
Wilmington Now	376,405	82,185	19,484	100,931	7,531	51,858	4,072	21,137	3,713	667,316
	20,244	4,354	2,625	427	27	3,748	546	400	1	32,371
Chester Youthbuild-CDBG	24,739	5,261	. Z	439	• 1	. (300)	•	•		29,323
Chester Toutnbuild-Cosb	2 8 13	680	,	3 '		(62.5)	•	•	i	3,493
CBY HUD	190,530	38,410	1,471	57,373	7,117	21,770	2,202	187	•	319,060

			YEAR ENDED	ED JUNE 30,	2003					
							TRAVEL	SMALL	PROPERTY	
			FEES AND		COMMUNICA-	PROGRAM	AND	EQUIP &	AND	
CENTERFOLD HEADING	SALARIES	BENEFITS	SERVICES	OCCUPANCY	Tions	SUPPLÆS	MISC	MAINT	EQUIPMENT	TOTAL
COSP	2,541,204	403,051	59,855 11,391	114,413	21,724	8,810 4,516	9,270	18,189	11,822	3,188,338
Ridge Avenue Shelter	1,034,918	287,574	24,699	64,031	23,432	98,533	1,968	37,122	122,145	1,694,422
Phoenix Case Management Family Practice and Counseling	316,258 1,331,687	84,560 295,377	37,249 659,820	7,609	7,027 103,624	17,200 154,142	49,959	6,807 155,85 4	35,204	487,715 2,934,962
Affordable Housing	166,653	37,427	8,565	69,664	8,934	1,679	82,267	734,030	151,536	1,260,755
Safe Community Pew Grant	15,991	2,042	7,215	306	716	493	1,088	•	•	27,849
Parents Resource Network	42,204	9,478	1,997	•	22,123	6,101	3,273	' 100	•	85,176
Parents Exchange Safequard	124.989	24.409	18,235	16.272	10.514	46,325	2,456	229	8,786	41,422 262,626
Point-to-Point	559,176	118,813	· - - •	89,025	26,791	7,031	222,129	108,622	18,517	1,165,875
Community Connections	74,870	2,603	5,573 101.475	222,0	44.771	42.855	3.083	594	700'0	220,894
New Beginnings Programs Miscellaneous Other Programs	213,210	44,220	287,537	8,507	106,885	124,486	33,655	10,412	9,716	838,608 1,463,299
Grand Totals	46,935,996	11,650,576	4,856,987	8,649,156	1,397,929	4,321,868	1,194,568	3,683,397	1,192,385	83,882,862
Property and equipment capitalized	1	•	•	7		ı	•	1	(794,965)	(794,965)
	•	•	•		-	4	•	•	(281,794)	(281,794)
Long term debt principal payments made	1 1		•	(366,7)	•	•	•	1	(57)	(262,71
Cost of fixed assets sold	L	•	•	' !	•	•	1		102,678	102,678
Net change in deposits Self Insurance Admin	(629,139)	(111,024)	• •	(,,,,,)	• •	' '	• •		(annin)	- 100
Total Program	46,306,857	11,539,552	4,856,987	8,633,383	1,397,929	4,321,868	1,194,568	3,683,397	1,478,158	83,412,699
Management and General	6,179,840	1,327,149	710,072	1,350,980	356,351	246,732	1,700,758	664,245	479,256	13,015,383
	1	•	·	ı	•	•	•	•	653,678	653,678
Property and equipment capitalized Net Long term debt proceeds and princ	1 1	5 P	•	(116,367)	· •	•	• •	•		(116,367)
Cost of fixed assets sold	•	1	ı	•	•	r	- (722 004)	•	32,031	32,031
	1 1	• •	233,641	20,562	1 1	3,903	48,949		2,283	309,338
Other costs capitalized	1	•	•	•	•	•	*		100407	(20,103)
Total Management and General	6,179,840	1,327,149	943,713	1,255,175	356,351	250,635	1,027,706	664,245	666,018	12,670,832
Fundraising	122,463	34,541	•	•	•	•	•	_		157,004

371,163 20,960 188,581 180,832 120,436 772,136 15,504 79,224 23,815 355,811 490,053 13,806 456,281 14,267 ,602 62,800 1,338,295 280,877 1,754 79,497 446,056 ,081 33,567 ,692,863 956,280 2,033,258 831,492 743,797 124,282 24,763,883 138,547 265,218 162,027 2,800,653 TOTAL 88 57 10,000 47,886 34,805 26,517 26,985 19,385 497,247 5,483 6,489 1,577 1,860 EQUIPMENT 18,701 PROPERTY AND 40 65,030 48,086 3,342 1,554 10,721 5,493 2,056 7,955 7,504 29,679 279 423 508 4,301 5 926 50,907 4,017 81,144 46,252 791,644 98,823 957 ,57 EQUIP & MAINT SMALL Φ ┰ (87) 293,515 8,985 6,260 10,093 2,269 ,189 ,574 2,356 ,421 ,952 ,832 3,046 3,549 20 383 2,774 6,704 909, .53**1** 2,600 30,041 1,306 498 343 307 421 467 0, TRAVEL PΝ 60 4Ĉ 1,060 3,364 5,941 50,868 28,259 ,492 120 919 113 714 783 28,883 8 784 740 181 228 625 436 985 517 958 741 026 ,563 35,284 602 9,441 187 157 131 ₹ S ES 1,398,42 97 SUPPLI 2, 4 % 23, 32, 21, PROGR 69 96, 76, 23, ~ 59 237 11,404 652 946 13,865 34,845 COMMUNICA-263,451 573 6,333 3,326 5,113 24,306 930 10,252 570 3,147 ,113 29 10,248 7,665 7,057 7 ,266 75 594 5,653 40,447 2,913 4,617 15,367 N TIONS 30, 2002 295,996 103,654 70,287 70,423 3,435 3,277 43,539 11,712 4,439 34,205 23,392 23,607 5,701 2,337,903 99,597 60,771 6,333 98,380 83,024 22,190 OCCUPANCY ,854 285 584 179 291,090 ,203 ,257 57,544 42,285 336,232 **ENDED JUNE** 5, 31 127,782 165 280 221,314 11,510 8,993 39,130 5,809 ,326,623 26,437 63,911 ,503 5,213 13,211 8,241 3,856 23,571 ,953 6,634 23,764 27,770 350 ,659 30,293 970 170 434 6.5 743 8 232 487 201,663 26,492 FEES AND SERVICES 55 6 m 2 $\overline{}$ 24,502 1,845 2,674 235,542 251,662 219,078 143,888 43,888 3,723,086 27,381 52,027 7,865 49,563 21,855 18,973 72,363 53,105 378,016 6,538 12,573 16,061 2,075 ,674 10,025 2,127 11,207 2,179 8,091 38,878 1,527 1,377 49,476 70,617 62,377 15,72 14,37 BENEFITS £ 127,949 266,615 934,775 429,192 14,131,993 114,567 780,259 120,334 42,183 35,027 63,558 ,016 3,206 150,073 215,629 9,317 60,577 ,403 100,727 ,005 666'6 62,256 1,627 ,403 ,198 ,528 988,873 384,978 472,998 ,459,167 SALARIE 530 197 38 8 27 SERVICES Alternatives/New Foundations/Wellspring pite CLA enter Ü **LOWER MERION COUNSELIN** PROGRAMS IN COUNSELING Consultants in Context - Cnty Family Support Residential Serv Systems/Res Montgomery Co Methadone Co LM Vocational Training Center Montgomery Cnty MH R&R Family House - Norristown New Directions - DHS/CBH CENTERFOLD HEADING New Directions Academy D&A Case Management Lower Merion Industries Womanspace - Ardmore **Upper Merion Schools Consultants in Context** City of Phila. - OMH/MR Supported Adult - 1260 Families in Transition LMCS Development Student Assistance Womanspace - Phila Family House - Now Supported Housing **Duaffy Diagnosed** Sexual Offenders D&A Outpatient D&A Outpatient D&A TASC D&A Continuity MH Outpatient **New Options Pottstown MH TASC** Compeer Program PIC IPP

476,128 172,379 393,999 402,125 168,042 455,400 230,207 365,989 624,374 737,892 342,468 ,084,472 43,957 12,938 575,304 86,853 34,091 ,048 ,181 686 ,830 73,949 959 976, ,546 ,051 ,243 2 ,529 ,095 311,192 222,851 515,792 258,246 ,227 0 1,342,531 46,43 36,13 113,1 ,133,7 4,564, 190, 325, 38 **44** 71 139 62 27 ,277 TOTAL 4 $\overline{}$ 66 34 Ø <u>~</u> ₹ 15,272 3,995 3,066 5,795 10,568 36,764 40,176 76,893 12,733 7,169 ,078 30,516 ,924 ,043 834 4,659 46,152 1,232 2,826 10,139 6,842 8,211 ,542 966 496 846 016 EQUIPMENT 3,057 327 102,068 PROPERTY 76,89 <u>بر</u> Š 2 3 20 ∞ 2 9 ,156 13,710 **,059** ,266 ,429 ,556 ,992 9,794 92,381 13,145 ,348 6,172 ,516 ,540 ,079 28,504 ,950 4,831 4,746 ,227 449 **984** 200 748 ,215 ,502 75 ,837 906 726 825 ,537 685 429 976, 822 ,292 EQUIP & ω SMALL ωĹ 9 36 S 4 83 9 9 ð • o) 10 9 40 N 6 ,259 4,603 1,868 ,826 472 ,500 ,431 ,882 ,318 ,730 **814** ,844 910, ,626 ,579 ,718 ,718 19,594 2,481 ,860 405 899 028 309 576 ,702 12,457 888 8,257 5,647 916 680 28,822 57 2,41 . 35 TRAVEL MISC AND 20, 13, 3 9 ~ 9 0 47 4- E3 @ O) 2 9 10 to 00 at 10 3 27 3,980 4,269 9,816 9,811 750 13,427 29,426 53,695 248 ,192 17,319 5,543 74,422 2,074 623 ,458 371 75 809 719 240 ,337 66 11,754 366, 968 866 2 6 29 072 980 107 S 22 83 w 4 4 7 6 2 2 Ņ • ∞ ø PROGR SUPPL 16, 5,7 35, 20 4 6 54 7. 12. 7. 6 **186** 96 30 15 4 21 63 1,028 6,072 9,502 9,950 5,967 8,095 24,484 8,162 2,126 2,684 9,665 8,781 1,028 5,013 7,025 3,658 5,813 9,157 8.901 3,640 3,803 8,113 11,122 24,235 38,180 12,857 6,583 COMMUNICA-,165 ,311 1,076 8,292 9,190 51,648 ,963 72,009 3,977 417 41 52 19 8 TIONS 7 13,058 67,379 97,729 4,120 245,921 17,387 35,297 19,488 162,912 128,801 15,602 74,123 71,922 30,949 69,884 24,8*5*7 51,7*5*4 19,445 14,969 698 6,460 13,297 23,943 ,736 ,964 ,468 ,443 ,732 236 ,922 1,095 1,817 OCCUPANCY 191 852 1,200 194 16,822 ,462 656,370 128,80 17. 3 3 4 ∞ 4 57 3 27 57 3,708 5,722 29,617 13,119 32,019 79,579 1,119 1,295 1,153 6,000 14,101 14,433 10,855 986'86 18,089 3,168 60,243 2,500 10,623 38,285 101,761 50,185 22,427 15,113 13,331 443 1,443 2,093 8,799 8,258 1,364 ,630 42,201 2,737 ,884 ,516 ,179 ,438 44,401 **FEES AND** SERVICES 40 47 165,410 288,866 29,501 82,983 14,779 32,051 22,558 77,824 16,828 73,064 24,680 69,574 62,435 39,365 56,180 62,999 65,036 27,430 26,696 93,156 44,042 ,012 74,174 ,524 141 686'09 ,430 ,031 477 ,241 ,667 613,547 ,0⁴ 8 BENEFITS 151 169 62 99 19 87 Ø 37 217 814,027 291,636 145,692 225,806 250,572 112,421 285,202 250,091 37,080 141,214 115,746 287,162 54,081 98,985 679,134 94,752 380,193 211,188 232,338 788,121 129,756 1,404,392 472,190 ,162 84,075 63,297 ,188 698 30,208 343,137 869 ,263 142 ,260 8 150,628 346,891 176,416 2,766,280 646,013 SALARIE 59 200 194 ► County eam Florida Residential Tallahassee Axis Programs-Massachusetts CMP Consumer Satisfaction T CMP Community Connections ACT Flex. Fund-Lehigh County New Perspectives-Residential ACT Flex. Fund-Northampton Jefferson Parish Outreach Family House - Louisiana Spring Northampton Connecticut Day Program **New Options for Women** New Perspectives-Mobile CENTERFOLD HEADING New Perspectives-Phone Career Devel Ctr-PWDC Career Devel Ctr-OESS **Connecticut Residential** Challenges New Jersey Hope Springs Lehigh Florida Day Program Youth Employment Ackermanville Road Lehigh Valley ACT Endow-CODAAP Project Renewal Endow-a-home **UNITY FUNDED** Voyage House Stonebridge Milton Street On Our Own Hope House Crossroads Oak Hollow **New Start Pathways** MCS/ACT **CMP Oars** in Roads R.A.R.E. Somerset AHAD OTHER Hope

							TRAVEL	SMALL	PROPERTY	•
			FEES AND		COMMUNICA-	PROGRAM	2	EQUIP &	AND	
CENTERFOLD HEADING	SALARIES	BENEFITS	SERVICES	OCCUPANCY	TIONS	SUPPLIES	MISC	MAINT	EQUIPMENT	TOTAL
Orlando Florida	562,946	131,248	39,626	82,984	13,984	50,582	7,028	28,706	17,700	934,804
Tampa Florida	345,618	4,4/4	10,830	20,400	17,284	91,789	0,240	18,928	134,6	87L*88G
Largo riorida	386,624	61,143	453	40,403	2,776	20,412	9,430 8,684	60,1 Jo	22 976	1 105 022
Jacksonville Florida Fiorida Et Landerdale	× 712	2.496	208	64	; -	4, 63	78	30.40		12.59
Allegheny Cnty MR - Pittsburgh	845,263	241.939	8.443	108.785	18.924	56,309	7,621	60,949	18,232	1.366,435
Wilmington	24,012	2,477	4,180	7,929	9,538	10,669	921	23,340	12,919	98,985
Checter Youthbuild	12.094	2.227	215	3.450	25	2,293	287	324	17.434	38,349
	27.511	5,730	1	•	•	•	•	•		33,241
	246,269	53,678	7,657	46,327	6,229	26,322	4,570	1,275	•	392,327
	54,661	12,226	36,812	5,820	1,948	9,126	184	•	1	120,777
COSP	2.953.611	475,820	67,700	113,391	36,146	11,450	9,390	17,608	1	3,685,116
CIRT	335,366	78,421	2,851	17,187	12,501	4,435	5,540	268	810	457,679
Ridge Avenue Shelter	1.012,338	283,253	26,344	58,327	21,898	96,865	4,991	31,922	6,500	1,542,438
Phoenix Case Management	347,178	95,868	4,697	7,217	5,564	11,242	11,583	10,143	8,119	501,611
tsford/S	843,396	174,289	196,701	105,487	56,636	118,801	32,414	49,797	9	1,770,714
RNCC	69,193	11,567	112,718	•	2,377	18,997	8,388 3,88	43	4,581	227,864
AFFORDABLE HOUSING	•									4 6
Hope 3		•	12.674	51.218	362	. 48	65,593	721,957	194,845	1.046.733
RDA Projects Other	1	•		664	167	1	3,070	810	1	4,711
NJ UHORP / CDBG Projects	•	•	10,469	21,939	47	1	19,264	231,466	17,056	300,241
Atlantic City NJ CRDA	1	,	1	62	' '	•	• •	900	1	962
13th Street Project	•		3,500	847	¢77		108	16.079		20.472
iviusgrave rioject	1	1	1							
Safe Community Pew Grant	31,748	4,978	3,600	1 000	436	2,873	952	. 44	t	44,587
Mantua Art Center	806,07	18,688	4,030	258,71	1,085	70°4,0	007	_ P	1	₹ 00.07
Parents Resource Network	42,163	8,146	1,998	ŧ	20,584	10,139	4,934	•	•	87,954
Parents Exchange			21,885	•	664	169	₹	•	2,158	33,986
Safeguard	149,611	34,002	9,123	22,462	9,268	20,179	1,113	199	3,213	249,170
Point-to-Point	500,465	108,772	1,981	77,939	25,396	4,200	130,406	89,651	26,733	965,543
FQHC Linkage	189	16	6,723	•	' ;	1 (1 60	•	1	6,928
Women of Vision	1	, (1,329	1 10	139	146	(1,336)	•	1	8/7
Community Connections	70,308	15,383	702 204	CLO'Q	E 170	156,57	27.2014	812	•	340,555
	447 000	25,200	204,465	3 353	76.363	136,060	24.727	4 148	3.703	596, 192
New Beginnings Programs	729 349	151,729	311,319	16.015	39.515	111,700	(115,938)	123,266	31,754	1,398,709
		T	A- 1							

									- /C-01000	
			1				KAVEL	SMALL	PROPERTY	
CENTERFOLD HEADING	SALARIES	BENEFITS	SERVICES	OCCUPANCY	COMMUNICA-	SUPPLIES	AND	EQUIP &	AND	TOTAL
Grand Totals	46,144,761	11,064,866	4,663,555	8,057,263	1,375,165	4,392,818	1,052,840	3,550,758	2,048,868	82,350,894
Dronorty and equipment canitalized			•		•	1		1	(4 820 200)	(4 220 299)
Property and equipment capitalized Change in Inventory costs capitalized	•	1	• 1	1 ;	•	1 1		• 1	743 754	743 754
Depreciation and amortization expense	f 1		•	1	<u>, 1</u>	1	· ·	1	1 504 578	- 4
I one term debt principal payments made	· ·	•	•	(9 762)	1 4	1 1		1	0.504,00,1	(0.75)
	•	•		1		. ,	1	1 1	187 156	187,156
Net change in deposits	•		•	•	1	•	•	•	19.865	86
Self Insurance Admin	(441,699)	(66,001)	•	•	1	•	•	ı	•	_
Additional expense for capital to people			•	•	•	•	54.406	1	•	54.406
Reclass fundraising expense	(23,070)	(5,076)	•	•	•	•	•	•	•	(28,146)
Total Program	45,679,992	10,993,789	4,663,555	8,047,501	1,375,165	4,392,818	1,107,246	3,550,758	2,173,819	81,984,643
Management and General	6,248,481	1,277,500	618,315	934,640	413,411	198,770	1,380,817	370,153	793,589	12,235,676
Depreciation and amortization expense	,	•	•	•	•	•	•	•	607.383	607.383
Property and equipment capitalized	1	•	1	•	•	1	•	•	(890,832)	(890,832)
Net Long term debt proceeds and princ	•	•	•	52,521	•	r	•	•		52,521
Cost of fixed assets sold	1	•	ı	ı	1	1	•	1	64,274	64,274
Net Capitalization of Invest & Advances	1	•	1	1	•	•	(516,353)	•	1	(516,353)
Murex Corp & Murex Investment	1	•	344,063	21,746		3,803	65,533	•	951	436,096
Other costs capitalized	•	•	1	1	•	1	1	•	(26,614)	(26,614)
Abandonment of capital computer software		•	1	•		1	•	•	338,166	338,166
Eliminate Self insurance and ArtReach	(15,169)	(3,337)	•	•	•	•	•	•	•	(18,506)
Reclass fundraising expense	(13,397)	(2,947)	-	•	•	-	•	1	•	(16,344)
Total Management and General	6,219,915	1,271,216	962,378	1,008,907	413,411	202,573	929,997	370,153	886,917	12,265,467
Fundraising	36.467	8,023	1	•	•	•	•	•	1	44,490

RESOURCES FOR HUMAN DEVELOPMENT, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS YEARS ENDED JUNE 30, 2003 AND 2002

		2003	2002	
Coch flours from anaroting activities				
Cash flows from operating activities: Change in total net assets	\$	(585,138)	\$	2,053,337
Adjustments to reconcile change in total net assets	J)	(303,130)	Ψ	4,055,557
to net cash provided by operating activities:				
Allocation from and other changes in minority interests		(146,641)		(232,835)
Loss on disposition of property and equipment		136,150		85,959
Loss on disposition of property and equipment Loss on abandoment of capitalized computer software		150,150		338,166
Increase (decrease) in allowance for doubtful accounts				550,100
and uncollectible advances and loans		349,182		(90,937)
Depreciation and amortization		2,363,937		2,300,973
Equity in net losses of investments		636,526		281,038
Deferred credit forgiveness		(54,811)		(54,811)
Decrease in grants and services receivable		144,361		926,643
(Increase) decrease in inventory		(77,436)		184,464
Increase in prepaid expenses		(36,888)		(43,463)
Decrease (increase) in other assets		32		(1,765)
(Decrease) increase in accounts payable and accrued expenses		(833,244)		453,248
Increase in long-term commitments		1,211,796		-
Increase in deferred revenue		1,239,686		292,357
Net cash provided by operating activities	<u> </u>	4,347,512		6,492,374
Cash flows from investing activities:				
Increase in investments in companies		(2,435,437)		(346,038)
Acquisitions of property and equipment		(1,197,306)		(2,128,375)
Net repayment of advances and loans to investees	•	46,413		240,147
Distributions from investments		665,493		114,798
Proceeds from sale of property and equipment		-		65,958
Capital contributions from minority interests		-		4,743
Net cash flows used in investing activities		(2,920,837)		(2,048,767)
Cash flows from financing activities:				
Net proceeds (payments) on lines of credit and short term				(A AA B A (A)
borrowings		355,522		(2,227,240)
Principal payments on long-term debt and capital		(405 50 4)		(610.406)
lease obligations		(497,704)		(512,485)
Principal borrowings of long-term debt		500,000	<u>-</u>	<u> </u>
Net cash provided by (used in) financing activities		357,818		(2,739,725)
Net increase in cash and cash equivalents		1,784,493		1,703,882
Cash and cash equivalents, beginning		3,387,051		1,683,169
Consolidation adjustment		(500,429)		-
Cash and cash equivalents, ending	\$	4,671,115		3,387,051

RESOURCES FOR HUMAN DEVELOPMENT, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED) YEARS ENDED JUNE 30, 2003 AND 2002

	2003	 2002
Supplemental disclosure of cash flow information: Cash paid for interest	\$ 773,825	\$ 789,815
Supplemental disclosure noncash financing and investing activities Debt, capital lease obligations, and deferred liabilities incurred for the acquisition of property and equipment	\$ 82,042	\$ 381,563
Disposal of assets and related debt	 165,782	\$ 363,350

1. Summary of significant accounting policies

Nature of activities

Resources for Human Development, Inc. (the Organization) is a not-for-profit organization which operates programs nationwide, but primarily throughout the eastern United States. These programs include mental health, mental retardation, homeless, drug and alcohol, community living arrangements, affordable housing and probation and parole services. In addition, through its for-profit subsidiaries, the Organization operates programs primarily designed to lend and invest capital in businesses which are located in and employ people from economically challenged areas.

Basis of presentation

The accompanying consolidated financial statements include the accounts of the Organization and its for-profit subsidiaries, Murex Corporation (Murex) 100% owned by the Organization, and Murex Investments, Inc. (Murex Investments) 93% owned by the Organization. The consolidated financial statements have been prepared in accordance with the audit guide published by the American Institute of Certified Public Accountants, Audit and Accounting Guide for Not-for-Profit Organizations, as required for Voluntary Health and Welfare Organizations. Intercompany investments, advances and transactions have been eliminated.

Accounting principles generally accepted in the United States require not-for-profit organizations to distinguish between contributions received that increase permanently restricted net assets, temporarily restricted net assets and unrestricted net assets.

Donated services, mostly consulting services for various programs, are required to be reported at their fair market value in the year that the services are contributed or promised to be contributed. The Organization records in-kind income and expenses for reporting to its funding sources in accordance with the associated contract requirements. These reporting requirements differ from generally accepted accounting principles. Accordingly, only a portion of the amounts reported to funding sources have been recorded as donated services in the accompanying consolidated financial statements.

Contracts and grants

Revenue from government contracts and grants, including overhead allowance, is generally recognized as the related expenses are incurred. The Organization has significant contracts and grants with various agencies of the federal and state governments, departments of the City of Philadelphia, and various counties in southeastern and eastern Pennsylvania.

1. Summary of significant accounting policies (continued)

Net assets

Net assets are categorized according to externally (donor) imposed restrictions. A description of the net asset categories is as follows:

Unrestricted Net Assets - are those assets that are available for the support of operations and whose use is not externally restricted.

Temporarily Restricted Net Assets – are those assets whose use by the Organization has been limited by donors to a specific time period or purpose.

Concentrations of credit risk

Financial instruments that potentially subject the Organization to concentrations of credit risk consist principally of temporary cash investments and receivables from governmental and other agencies. The receivables from governmental agencies are primarily obligations of the federal and state governments, the City of Philadelphia and various counties in Pennsylvania. In addition, there are accounts receivable from third party managed care organizations that reimburse the Organization on behalf of governmental agencies, principally the City of Philadelphia.

Limited use cash

Representative payee cash funds are custodial funds that have been established to account for assets received by the Organization on behalf of certain clients of certain programs. These funds are expended at the discretion of the program directors, for the direct benefit of the individual clients.

Property and equipment and depreciation and amortization

Property and equipment are recorded at cost. Provisions for depreciation and amortization are made over the estimated useful lives, ranging from 3 to 25 years, of the respective assets using the straight-line method. Maintenance and repairs are charged to activities as incurred. A substantial portion of capital assets has been purchased through grants and contracts. Such amounts received are included in support and revenue. Related expenditures are capitalized and depreciated over estimated lives when title to the related assets is held by the Organization.

1. Summary of significant accounting policies (continued)

Property and equipment and depreciation and amortization (continued)

Under certain program-funded agreements, ownership of property and equipment acquired with grantor funds is vested with and may revert back to the grantor under certain circumstances. However, due to the nature of the programs and the long term relationships of the Organization with the grantors, management feels that the financial statements of the Organization are more complete by capitalizing these assets.

Investments

Investments in partnerships, limited liability companies and unconsolidated corporations are included in the accompanying consolidated financial statements using the equity method of accounting.

Cash and cash equivalents

For purposes of the consolidated statement of cash flows, the Organization considers cash on hand, deposits with banks and short-term investments with original maturities of three months or less to be cash and cash equivalents.

Inventory

Inventory is recorded at the lower of cost, on a specific identification basis, or market (net realizable value) and consists primarily of residential properties purchased for resale and related construction-in-progress. Through various programs, the Organization purchases, renovates and sells homes, primarily to eligible low-income families.

Capitalized computer software costs

Accounting principles generally accepted in the United States of America require the capitalization of certain costs incurred in connection with developing internal use software and software for resale. Prior to the adoption of this principle in 2000, the Organization expensed all costs related to software development as incurred. The Organization had capitalized approximately \$394,000 of computer software costs and amortized approximately \$56,000 as of June 30, 2001. During the year ended June 30, 2002, management decided to terminate its program of developing software for resale. Instead, management decided to develop software for its internal use only. Therefore, the Organization wrote off all capitalized software related to development for resale and capitalized \$100,000 for the cost of the software developed for internal use.

1. Summary of significant accounting policies (continued)

Pension plan

The Organization maintains a noncontributory, variable annuity "403(b)" plan for the benefit of all full-time eligible employees. Each employee is fully vested immediately upon entry into the plan. Employee participation is voluntary and contributions by the employees are pursuant to salary reduction. The Organization does not match employee contributions.

Deferred compensation plan

The Organization has implemented a non-qualified deferred compensation plan in accordance with Internal Revenue Service Code Section 457. In order to receive a payment under this plan, an employee must have both worked full-time for the Organization for 25 years and have attained the age of 65. The benefit amount is equal to the annual salary of the employee in the year they reach 25 years of service. It will be paid to the employee in four annual installments beginning in the year the employee attains both criteria. At June 30, 2003 and 2002, the estimated present value of the future benefits are \$138,899 and \$93,388 respectively, and have been included in accrued expenses.

Tax status

The Organization is exempt from federal, state and local income taxes under Section 501(c)(3) of the Internal Revenue Code and similar state and local laws, therefore, no provision for income taxes has been made in the accompanying consolidated financial statements. Murex, and Murex Investments, for-profit corporations, are subject to federal, state and local taxation.

Use of estimates

In preparing financial statements in conformity with generally accepted accounting principles in the United States of America, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

Financial instruments

Generally accepted accounting principles require entities to disclose the estimated fair value of their financial instrument assets and liabilities. The Organization has identified the following as financial instruments, all of which have carrying values which approximate fair value: cash and cash equivalents, investments in and advances to partnerships and long-term debt.

1. Summary of significant accounting policies (continued)

Deferred revenue

Deferred revenue consists primarily of program revenues received but not earned. These revenues will be earned as the program conditions are met.

In addition, the Organization receives grants to subsidize the construction and rehabilitation of homes under the affordable housing programs. Revenue from these grants is deferred until the homes are sold. At the time of the sale of a home, the portion of the deferred revenue related to the sold home is recognized as revenue in the statement of activities.

Minority interests

Minority interests reflect the equity of a subsidiary which is not held by the Organization or its subsidiaries.

Restatements

The June 30, 2002 amounts have been restated to include entities not previously consolidated into Murex. As explained in Note 3 "Equity investments in companies and minority interests", Murex has control over these entities but not a majority interest.

During the year ended June 30, 2003, a company previously wholly owned by Murex Investments issued shares to new investors. This transaction changed the nature of the accounting for that investment from a consolidated entity to an investment accounted for under the equity method. For the year ended June 30, 2002, the accounts of the wholly owned subsidiary were included in the accounts presented in the consolidated financial statements. The only asset owned by that investment, as of June 30, 2002, was cash. Accordingly, in order to reflect the current ownership status at June 30, 2003, a reclassifying consolidation adjustment has been noted on the cash flow statement reflecting a decrease in cash and an increase in investment in this entity.

Reclassifications:

Certain amounts in the 2002 financial statements have been reclassified to conform with the 2003 financial statement presentation.

2. Property and equipment

The following is a summary of property and equipment (at cost) and accumulated depreciation and amortization:

	<u>2003</u>	<u>2002</u>
Real estate and improvements	\$ 18,475,764	\$ 18,385,576
Leasehold improvements	3,439,903	3,374,306
Furniture and fixtures	1,790,792	1,978,903
Computer equipment	2,145,327	2,314,366
Automobiles	3,880,677	3,674,235
	29,732,463	29,727,386
Less accumulated depreciation		
and amortization	<u>13,497,841</u>	12,107,084
Property and equipment, net	\$ 16,234,622	\$ 17,620,302
Depreciation and amortization expense for the year:		
_ · · · · · · · · · · · · · · · · · · ·	<u>2003</u>	<u>2002</u>
Program	\$ 1,519,575	\$ 1,504,578
Management and general	653,161	606,155
Other operating	<u>191,201</u>	190,240
	\$ 2,363,937	\$ 2,300,973

Equipment purchased through grants and contracts amounted to \$794,968 and \$1,830,400 for the years ended June 30, 2003 and 2002, respectively.

3. Equity investments in companies and minority interests

The Organization has investments in the following companies through its for profit subsidiaries, Murex and Murex Investments:

Company name	Percentage of ownership
City Sort, LP*	12.30%
Computer Systems and Solutions, Inc.	30.00
CSS Laptop, Inc.	30.00
CSS Staffing, Inc.	30.00
Laser Laboratories, LLC*	43.33
Murex Capital, LP*	27.30
Murex Investments I, LP*	65.45
Murex Investments, LLC*	20.00
Phoenix Foods, LLC*	9.00
Sun & Earth, Inc.*	9.27
Urban Works, LLC/The Service Works Co.*	20.90
Other miscellaneous investments	.01-1.00

3. Equity investments in companies and minority interests (continued)

Aggregate cost and carrying values of the investments are as follows:

		<u>2003</u>		<u>2002</u>
Original investments	\$	4,189,800	\$	1,900,000
Accumulated allocated earnings (losses), net of dividends	(1,017,764 3,172,036	(363,754) 1,536,246
Valuation allowances*	(1,010,802) 2,161,234	(<u>756,284</u>) 779,962
Other miscellaneous investments		4,106		6,229
Equity investments in companies, net	\$	2,165,340	\$	<u> 786,191</u>

* Over the past several years, the Organization has received restricted grants and donations for the purpose of investing in companies through Murex Investments, to promote economic and job development in specified areas in Pennsylvania. These companies are typically considered risky based on their current financial position and inability to receive additional financing from their banks. The valuation allowances pertain to these investments.

The Organization has elected to record all of its investments using the equity method, even those in which they own less than 20%. In most cases, the Organization exercises significant influence and in those investments in which it owns less than 20%, the equity method approximates the cost method. The Organization's losses are limited to the extent of their capital contributions.

The minority interest in the Organization's subsidiary, Murex Investments, consists of a 7 percent and 8 percent non-voting common stock ownership by another investor as of June 30, 2003 and 2002, respectively. During the year ended June 30, 2001, the other investor invested \$300,000 in Murex Investments. As a result of the investment, losses of the entity were partially allocated to the new investor. Accordingly, the Organization recognized an increase in its net assets of approximately \$167,000 at June 30, 2002. The Organization owns all of the voting equity of the subsidiary both before and after the transaction.

There are three investments in Murex which have minority interests. In two of these investments, Murex has control of the company but not a majority ownership. Control results from the Organization's appointment of management or members of the board of directors. The minority interests own 99% and 99.9% of the equity of the companies. In the third investment, Murex is both a majority owner and has significant control.

4. Advances and loans to investees and related party transactions

The Organization through its for-profit subsidiaries, Murex and Murex Investments, has made loans and advances with certain partnerships and companies. In addition, the Organization, through its subsidiary, Murex Investments, has made loans to certain companies with which it has an equity interest. Murex Investments invests in certain companies located in distressed areas of Philadelphia, Pennsylvania. It requires all of its investees to adhere to certain principles, including a minimum level of hiring local people from welfare, a minimum wage in excess of the federal minimum wage, and the sharing of profits with the employees. The source of funds for investing and lending to these companies is a grant from the Shefa Fund. The investments in these companies are accounted for using the equity method of accounting. The nature of the significant loans are as follows:

		<u>2003</u>	<u>2002</u>
Various advances to affiliated entities with which the Organization has an ownership interest or control. These advances have no repayment terms.	\$	544,231	\$ 558,589
Note receivable to a company which bears interest at a rate of 1% over prime rate, 5% and 5.75% at June 30, 2003 and 2002, respectively. The balance was due on March 5, 2003.		137,355	127 255
March 5, 2005.		157,555	137,355
Note receivable to a company which bears interest at 1% over prime rate, 5% and 5.75% at June 30, 2003 and 2002, respectively. This		500 530	500 550
note is due on demand.		599,770	599,770
Note receivable to three partnerships which Murex is a partner. The note bears interest at 1% over prime rate, 5% and 5.75% at June 30, 2003 and 2002, respectively, and is due on demand		55,000	65,000
			,
Note receivable to a company which Murex Investment owns a 25.96% interest. The note bears interest at and was due June 20, 2003. This receivable was	8%		
converted to an equity investment in December, 200	02.	_	50,000

4.	Advances and loans to investees and related party tra	nsactio	ons (continued) 2003		<u>2002</u>
	Various advances to companies, payable on demand and bearing an 8% interest rate.	_	28,045		
			1,364,401		1,410,714
	Less allowance for uncollectible advances	(_	737,125)	(741,093)
		\$ =	627,276	\$_	669,621
	In addition, the Organization purchases vehicles intercompany sales were \$280,550 and \$311,613 for respectively.		•		-
5.	Lines of credit and short term borrowings				
	The Organization has lines of credit and short term b	orrow	ings as follows	:	
	Line of credit of \$1,500,000 with a bank. Interest on borrowings under this agreement is based on the Federal funds rate plus 1%. At June 30, 2003 and 2002, the effective rate w 3.75% and 4.25%, respectively. It is collateral by accounts receivable, inventory, furniture		2003		2002
	and fixtures and machinery. The line expires on April 30, 2004.	\$	772,705	\$	825,711
	Notes payable, CLI, interest at 8.0% to 9.3%, collateralized by inventory; due at the end of the related project.		337,481		428,953
	Line of credit of \$8,000,000 with another bank. Interest under this agreement is at the bank's prime rate which was 4% at June 30, 2003. It is collateralized by accounts receivable. The line expires on April 30, 2004	4.	500,000		
		\$	1,610,186	\$	1,254,664

In addition, the Organization is obligated under outstanding letters of credit of \$1,200,000 and \$1,300,000 at June 30, 2003 and 2002, respectively.

6. Long-term debt:

Mortgage notes, payable in monthly installments ranging from \$0 to \$4,313, most including interest ranging from 4.5% to 9.75%, collateralized by various properties, maturing at various times from July, 2002 through August, 2030.	\$	4,867,953	\$ 4,986,822
Mortgage notes, payable in monthly installments ranging from \$0 to \$21,841, mostly including interanging from 1% to 7.1%, collateralized by rental property and equipment, maturing at various times from June, 2027 through December, 2028.		4,527,522	4,566,950
Mortgage notes, payable in monthly installments ranging from \$0 to \$4,428, mostly including intereranging from 1% to 10.5%, collateralized by the income producing assets, maturing at various times from year 2021 through 2035.		754,285	750,706
Note payable, interest due semi-annually based on interest income received related to investment of these proceeds.		500,000	-
Notes payable, due in monthly installments of \$1,82 including interest at 7.5%, uncollateralized,	.4		
maturing July 2012.		<u>147,449</u>	<u>153,754</u>
		10,797,209	10,458,232
Less current portion		220,088	363,411
Long-term portion	\$	10,577,121	\$ 10,094,821

6. Long-term debt (continued)

Maturities of long-term debt over the next five years and thereafter are as follows:

Year ending June 30,	
2004	\$ 220,088
2005	173,164
2006	179,107
2007	186,016
2008	293,724
Thereafter	9,745,110
	\$ 10,797,209

Interest expense for the years ended June 30, 2003 and 2002 was \$773,825 and \$789,815, respectively.

7. Deferred credits

The Organization has received grants/loans from various governmental agencies for acquiring and/or rehabilitating properties for specified purposes. If the conditions of each grant/loan agreement are met, these balances will be forgiven over periods ranging from 10 to 20 years. The grants/loans bear no interest except in the event of default. No interest has been accrued because it is the intention of the Organization to comply with all related conditions. The deferred credit balances are as follows:

City of Philadelphia - Office of Housing and Community Development (originated June 1990 in the amount of \$150,000 to be forgiven	<u>2003</u>	<u>2002</u>
at the rate of 5% per year through June 2010)	\$ 52,500	\$ 60,000
City of Philadelphia - Office of Housing and Community Development (originated June 1991 in the amount of \$150,000 to be forgiven at the rate of 10% per year after the initial 10-year period)	120,000	135,000
Federal Home Loan Bank (originated June 1993 in the amount of \$70,000 to be forgiven at the rate of 6.667% per year over a 15-year period	21 462	26.120
ending June 2007)	21,463	26,130

7.	Deferred credits (continued)		<u>2003</u>	<u>2002</u>
	Montgomery County Home Rehab Program (originated April 1995 in the amount of \$35,251 to be forgiven at the rate of 10% per year through April, 2005)		7,051	10,576
	Montgomery County Home Program (originated June 1996 in the amount of \$68,333 to be forgiven in July, 2011)		68,333	68,333
	Montgomery County Home Program (originated September 1988 in the amount of \$83,690 to be forgiven at the rate of 10% per year after the initial 10-year period)	1	39,083	47,452
	City of Philadelphia Redevelopment Authority (originated November 1994 in the amount of \$157,500 to be forgiven at the rate of 10% per year through November 2004)		23,625	39,375
		\$	<u>332,055</u>	\$ <u>386,866</u>

During the year ending June 30, 2004, it is anticipated that \$54,811 of deferred credits will be forgiven.

8. Lease commitments

The Organization leases various buildings and equipment under leasing arrangements expiring through the year 2014. These leases are accounted for as operating leases. Generally, leases with terms beyond one year contain defunding clauses which allow the Organization to terminate a lease, within 90 days of the loss of government funding. Future minimum annual rentals under lease arrangements at June 30, 2003 are as follows:

Year ending June 30,	
2004	\$ 4,030,035
2005	2,250,898
2006	1,049,901
2007	453,002
2008	245,160
Thereafter	195,655
Total	\$ <u>8,224,651</u>

8. Lease commitments (continued)

The Organization also maintains numerous leases with terms of one year or less which are not included in the above schedule. Rent expense for the years ended June 30, 2003 and 2002 aggregated \$6,147,996 and \$6,007,172, respectively.

Capital lease obligations

The Company leases numerous automobiles under noncancellable capital leases. As a result, \$1,951,518 and \$1,918,982 of leased assets and \$668,542 and \$939,092 of related accumulated depreciation have been included in property and equipment as of June 30, 2003 and 2002, respectively. The leases have imputed interest rates ranging between 6.0% and 15% per annum. Future minimum lease payments are as follows:

Year ending June 30,	
2004	\$ 342,267
2005	248,549
2006	120,762
2007	28,027
2008	7,803
Minimum lease payments	747,408
Less amount representing interest	78,865
Present value of minimum lease payments	668,543
Current portion	294,510
Long-term portion	\$ 374,033

9. Self-insurance

By permission of the Pennsylvania Bureau of Workers' Compensation, the Organization maintains a self-insurance program for workers' compensation for its employees working in Pennsylvania. In addition, the Organization is also self-insured for automobile, general liability and property coverage for the years ended June 30, 2003 and 2002. Excess insurance policies are maintained with respect to the various self-insurance plans, and claims are handled by third-party administrators. Included in accounts payable and accrued expenses at June 30, 2003 and 2002 is \$1,105,331 and \$1,726,408, respectively, for future claims for all self-insurance coverage, which represents an estimate by management. The ultimate cost, however, will depend on the extent of future claims.

10. Revenues - various states

A breakdown of funding from various states is as follows:

		Years ended June 30,			
		.2003		2002	
Connecticut	\$	2,448,739	\$	2,511,256	
Delaware		448,684		107,502	
Florida		5,615,932		4,618,719	
Louisiana		2,648,943		2,848,638	
Massachusetts		4,325,701		4,698,422	
New Jersey		513,143		1,497,805	
Pennsylvania		1,171,818		1,455,154	
Total	\$ _	17,172,960	\$	<u>17,737,496</u>	

11. Concentrations of credit risk

Programs operated by the Organization are primarily funded by various governmental agencies. The ability of the Organization to maintain its overhead structure and meet future financial commitments is dependent on the continued funding of these programs.

The Organization maintains cash balances at financial institutions located in various states. Accounts at an institution may, at times, exceed the Federally insured limits of \$100,000. As of June 30, 2003, approximately \$4,372,000 exceeded insured limits.

12. Other commitments and contingencies:

Litigation

The Organization is currently defending itself in several ongoing lawsuits. All estimated costs relating to these actions have been included in accrued expenses or are covered under existing insurance policies.

12. Other commitments and contingencies (continued)

Guarantee commitment

The Organization has applied the disclosure provisions of FASB Interpretation No. 45 (FIN 45), "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others", to its agreements that contain guarantee clauses. These disclosure provisions expand those required by FASB Statement No. 5, "Accounting for Contingencies", by requiring a guarantor to disclose certain types of guarantees, even if the likelihood of requiring the guarantor's performance is remote. FIN 45 requires the Organization to record the guarantee commitments as liabilities in the statement of financial position, starting with guarantees entered into after December 31, 2002, rather than simply disclosing the guarantee commitments in the financial statement footnotes. The following is a description of arrangements in which the Organization is the guarantor.

The Organization has guaranteed that there will be funds available in an entity partially owned by the Organization over the next ten years to match similar amounts provided by the Small Business Administration (SBA). The entity will use these funds for technical assistance in its investment program. If the entity cannot generate funds equal to the funds provided by the SBA for paying its technical assistance costs, then the Organization must provide the funds. At June 30, 2003, the Organization has received restricted contributions and grants available to fund this project, if necessary. The present value of the liability at June 30, 2003 is \$1,276,796. The current portion of this liability is \$165,000 and is reported as part of accrued expenses at June 30, 2003, with the remaining balance reported as a long-term commitment in the statement of financial position.

Murex Investments is also a guarantor of a \$100,000 loan obtained by another company in which it is an investor. The total liability of \$100,000 is included in long-term commitments in the statement of financial position at June 30, 2003.

Capital commitment

On March 31, 2003, Murex Investments committed to invest \$3,600,000 in a limited partnership whose purpose is to invest in a diversified portfolio of companies located primarily in economically distressed areas. The commitment is funded based on capital calls made by the general partner of the partnership and must be funded by March 31, 2009. As of June 30, 2003, approximately \$360,000 had been funded.

13. Subsequent event

On September 30, 2003, Murex Investments funded an additional \$360,000 of its \$3,600,000 capital commitment in a limited partnership. On December 29, 2003, Murex Investments assigned \$1,000,000 of its \$3,600,000 capital commitment with approval of the limited partnership and its primary lender to another investor, resulting in a remaining capital commitment of \$2,080,000 in the limited partnership. As a result, Murex Investments was reimbursed \$200,000 of excess capital contributions and its ownership decreased from 65% to 47%.

SUPPLEMENTAL INFORMATION



REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS ON OTHER SUPPLEMENTAL INFORMATION

Board of Directors and Officers
Resources for Human Development, Inc.

Our audits were performed for the purpose of forming an opinion on the basic consolidated financial statements of the Organization taken as a whole. The accompanying other supplemental information on pages 34 through 70 is presented for purposes of additional analysis and is not a required part of the basic consolidated financial statements. Such information has been subjected to the auditing procedures applied in the audits of the basic consolidated financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic consolidated financial statements taken as a whole.

Shechtman, Marke, Devor & Stakovity, P.C.

Philadelphia, PA January 19, 2004

RESOURCES FOR HUMAN DEVELOPMENT, INC. CONSOLIDATING STATEMENTS OF FINANCIAL POSITION JUNE 30, 2003

	Resourc	Resources for Human Development	lopment					
ASSETS	Operating	Equipment	Total	Corporation	Murex Investments, Inc.	Eliminations	۲	Total
Current assets: Cash and cash equivalents	\$ 1,687,962	€ €9	\$ 1,687,962	\$ 751,718	\$ 2,231,435	; 6 /3	æ. 4	4,671,115
Limited use cash, representative payee cash funds	387,844		387,844			1		387,844
	2,075,806	•	2,075,806	751,718	2,231,435	•	ζ,	5,058,959
Grants and services receivable, net of allowance for doubtful accounts of \$857,074	12,616,481	200	12,616,681	107,965	58,077	(201,973)	12,	12,580,750
Inventory Prepaid expenses	1,940,818	55,652	1,940,818	199,045	7,346	1	I,	300,836
Total current assets	16,671,898	55,852	16,727,750	1,083,474	2,296,858	(201,973)	19,	19,906,109
Property and equipment, net		9,357,967	9,357,967	6,876,655		!	16,	16,234,622
Other assets: Equity investments in companies, net of valuation allowances of \$1,010,802 Advances and loans to investees, net of	2,967,830		2,967,830	78,721	804,770	(1,685,981)	2,	2,165,340
allowance for uncollectible advances and loans of \$737,125 Other	1,343,019	13,230	1,343,019	45,166	83,045	(843,954)		627,276
	4,310,849	13,230	4,324,079	247,923	887,961	(2,529,935)	2,	2,930,028
Total assets	\$ 20,982,747	\$ 9,427,049	\$ 30,409,796	\$ 8,208,052	\$ 3,184,819	\$ (2,731,908)	\$ 39,	39,070,759

RESOURCES FOR HUMAN DEVELOPMENT, INC. CONSOLIDATING STATEMENTS OF FINANCIAL POSITION (CONTINUED) JUNE 30, 2003

Current liabilities: Lines of credit and short term borrowings Current portion of long-term debt Current portion of long-term debt Current portion of obligations under capital leases Accounts payable and accrued expenses Deferred revenue, current Due to custodial clients Total current liabilities Long-term debt, net of current portion Obligations under capital leases, net of current portion Long-term commitments Deferred revenue, long term Deferred credits Total liabilities Kinority interests Stockholders equity: Common stock Additional paid in capital Retained earnings	S. 1,610,186 \$ 1,610,186 \$ 50,000 \$ 387,844 \$ 13,526,333 \$ 14,638,129	Resources for Human Development ing Equipment),186 \$ - \$),000 110,217 - 294,510 - 294,510 - 4,851,058 - 4,851,058 - 332,055 - 332,055 332,055 332,055	Total \$ 1,610,186 160,217 294,510 8,862,325 2,619,122 387,844 4,851,058 1,111,796 - 332,055 - 20,603,146	Murex Corporation \$ 59,871 273,018 5,528,705 7,075,086 1,061,855 1,061,855 (358,989)	Murex Investments, Inc. \$ 20,144 200,000 220,144 200,000 600,000 600,000 600,000 75,881 75,881 (2,391,040)	S (29,361) (29,361) (1,405,827) (4,006,110) (430,000) (2,750,029	Total \$ 1,610,186 220,088 220,088 294,510 9,126,126 2,819,122 387,844 14,457,876 10,577,121 10,577,121 10,577,121 11,211,796 813,492 332,055 332,055 1,137,736
Net assets: Unrestricted Temporarily restricted	816,511 5,528,107	3,462,032	4,278,543 5,528,107			360,000	4,638,543
Total equity and net assets Total liabilities and net assets	6,344,618 \$ 20,982,747	3,462,032	9,806,650	\$ 8,208,052	1,614,970	(1,326,081)	\$ 39,070,759

RESOURCES FOR HUMAN DEVELOPMENT, INC. CONSOLIDATING STATEMENTS OF UNRESTRICTED REVENUES, EXPENDITURES AND OTHER CHANGES IN UNRESTRICTED NET ASSETS YEAR ENDED JUNE 30, 2003

	Resourc	Resources for Human Development	elopment	Murey	Mirrov		
	Operating	Equipment	Total	Corporation	Investments, Inc.	Eliminations	Total
Support, revenue and other: Support:							
Federal	\$ 3,366,715	- 6/2	\$ 3,366,715	ا چج	•	· 69	\$ 3,366,715
Various states	16,784,707	188,253	16,972,960	1	200,000	1	17,172,960
City of Philadelphia, PA	34,129,478	249,329	34,378,807	•	ı	•	34,378,807
Montgornery County, PA	9,108,666	190,732	9,299,398	J	•	•	9,299,398
Other PA counties	8,009,279	101,893	8,111,172	1	1	1	8,111,172
Medical assistance/managed care	8,921,060	9,103	8,930,163	•	, 5	7100)	,930, 5,50,
Ciality and Collations	1,092,030	40,074	1,136,732		MI	(100)	1,136,732
Total unrestricted support	81,412,563	785,384	82,197,947		200,100	(100)	82,397,947
Revenue: Patient/client fees Other fees and sales	8,618,635	9.584	8,618,635	1 047 746	369 356	- (216.624)	8,618,635
Interest and miscellaneous income	354,284	54,811	409,095	18,431	151,413	(77,107)	501,832
Total unrestricted revenue	12,114,526	64,395	12,178,921	1,066,177	520,769	(293,731)	13,472,136
Net assets released from temporary restrictions	1,959,302		1,959,302				1,959,302
Fund transfer	(854,524)	854,524	L			•	•
Total unrestricted support, revenue and other	94,631,867	1,704,303	96,336,170	1,066,177	720,869	(293,831)	97,829,385
Expenditures: Program Management and general Fundraising Other operating	81,798,223 11,675,785 157,004	1,614,476 685,709	83,412,699 12,361,494 157,004	191,156	412,013	. (293,831)	83,412,699 12,670,832 157,004 1,553,240
Total expenditures	93,631,012	2,300,185	95,931,197	1,217,114	939,295	(293,831)	97,793,775
Equity in net losses of investments	(859,248)	L	(859,248)	(37,241)	(599,285)	859,248	(636,526)
Changes in unrestricted net assets before minority interests and other adjustments	141,607	(595,882)	(454,275)	(188,178)	(817,711)	859,248	(600,916)
Minority interests in net losses of investments				89,401	57,240		146,641
Changes in unrestricted net assets before other adjustments	\$ 141,607	\$ (595,882)	\$ (454,275)	\$ (98,777)	\$ (760,471)	\$ 859,248	\$ (454,275)

RESOURCES FOR HUMAN DEVELOPMENT, INC.
CONSOLIDATING STATEMENTS OF CHANGES IN EQUITY AND NET ASSETS
YEAR ENDED JUNE 30, 2003

	Resourc	Resources for Human Development	lopment				
				Murex	Murex		
	Operating	Equipment	Total	Corporation	Investments, Inc.	Eliminations	Total
Unrestricted net assets:							
Total unrestricted support and revenue	\$ 93,527,089	\$ 849,779	\$ 94,376,868	\$ 1,066,177	\$ 720,869	\$ (293,831)	\$ 95,870,083
Net assets released from restrictions	1,959,302		1,959,302	•	1	•	1,959,302
Fund transfer	(854,524)	854,524	•	•		•	1
Total expenditures	(93,631,012)	(2,300,185)	(95,931,197)	(1,217,114)	(939,295)	293,831	(97,793,775)
Equity in net losses of investments	(859,248)	1	(859,248)	(37,241)	(586,285)	859,248	(636,526)
Minority interests in net losses of investments	1	•	1	89,401	57,240	•	146,641
Changes in unrestricted net assets	141,607	(595,882)	(454,275)	(98,777)	(760,471)	859,248	(454,275)
Temporarily restricted net assets:							
Contributions	1,828,439	ı	1,828,439	l	•	•	1,828,439
Net assets released from restrictions	(1,959,302)		(1,959,302)	1			(1,959,302)
Changes in temporarily restricted							
net assets	(130,863)		(130,863)	t	•		(130,863)
Change in total net assets	10,744	(595,882)	(585,138)	(98,777)	(760,471)	859,248	(585,138)
					044 551	(1944 551)	
Capital contributions		•	•	•	844,331	(844,331)	I
Distributions to stockholders	•	ı	ı	(70,000)		70,000	•
Total equity and net assets at beginning of year	6,333,874	4,057,914	10,391,788	239,888	1,530,890	(1,410,778)	10,751,788
Total equity and net assets at end of year	\$ 6,344,618	\$ 3,462,032	\$ 9,806,650	\$ 71,111	\$ 1,614,970	\$ (1,326,081)	\$ 10,166,650

	INELIGIBLE COST (MEMO)		0
03 : 8/15/03	NET TO BE FUNDED	17,595 391,207 473,406 154,735 103,052 31,317 10,054,058 621,133 151,072 322,307 29,654	12,349,536
PERIOD: 07/01/02 TO 6/30/03 DATE SUBMITTED:	REVENUE	20,547 0 301.697 25,806 9,365 0 0	361,656
T. INC.	TOTAL	17,595 411,754 473,406 154,735 103,052 31,317 160,437 326,548 326,548 29,654	12,711,192
MS. WARY LOOMIS, CAN ROBERT FISHMAN	ADMINISTRATION	2,295 61,749 61,749 13,442 1,350,751 1,350,751 1,350,751 1,000 1,0	1,654,115
OURCES	EXPENDITURES OPERATING	43,637 42,985 12,056 12,056 13,435 185,788 13,435 186,056 13,435 18,085	2,364,322
AGENCY: RESCAPPROVED: FISCAL DIRECTOR: EXECUTIVE DIRECTOR:	ELIGIBLE PERSONNEL	15,300 314,410 368,672 0 77,554 7,165,106 376,768 126,075 11,569	8,692,755
IIA BLIC HEALTH HEALTH TION	CONTRACT NUMBER	03-20019 03-20019 03-20019 03-20019 03-20019 03-20019 03-20019 03-20019 03-20019 03-20019 03-20019	TOTALS
CITY OF PHILADELPHIA DEPARTMENT OF PUBLIC HEALTH OFFICE OF MENTAL HEALTH & MENTAL RETARDATION	CODE	0200-1637 0202-0942 0260-1143 0260-1150 0260-1200 0260-1615 0260-1617 0260-1617 0260-1617 0260-1617 0260-1617 0260-1696 0261-1150sc99 0261-1150sc99 0261-1150sc99 0261-1150sc99 0261-1150sc99	··· •— •— — —
PROGRAM ACTIVITY INVOICE SUMMARY [] MH [X] MR	PROGRAM ACTIVITY	CLA-FAMILY LIVING EIP-HOME/FAMILY SRVS DEV TRN- WVR MNT-COM DEV TRN-THP WVR MT VOC-WVR MNT GENERAL CLA-WAIVER MNT SLA CLA-WAIVER MNT STARTUP DEV TRNG-THPY W CLA-WAIVER EXP	

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RESOURCES FOR HUMAN DEVELOPMENT, INC. OFFICE OF MENTAL HEALTH/MENTAL RETARDATION SCHEDULE OF ADJUSTMENTS ON PROGRAM ACTIVITY INVOICE SUMMARY CONTRACT NO. 03-20019 YEAR ENDED JUNE 30, 2003

Code nos. 0200-1637, 0202-0942, 0260-1143, 0260-1150, 0260-1200, 0260-1300, 0260-1615, 0260-1617, 0260-1637, 0260-1642, 0260-1696, 0261-1615sic95, 0261-1150st.ctr03, 0261-1696st.ctr02, 0261-1150sc99, 0261-1300sc99, and 0261-1615sc99.

There were no adjustments to the Program Activity Invoice Summary.

MANIFOLD CHECKER CHEEF INANCOLAL CHEEF MANIFOLD CHE	VTIVITA AMAGOOGO			AGENCY:	RESOURCES FOR	R HUMAN DEVELOPMENT,	ENT, INC.	PERIOD:		
METAL RETAINED PROTOCOL MAY PROPERTY PROPER		DEPARTMENT O	PUBLIC HE	CHIEF FINANCI		MS, MARY LOOMIS	· ·			
The code Contract Number Elicitate	X]MH []	& MENTAL RETA	DATION		ECTOR:	R. ROBERT FIGHIM			08/15/03	
Check-top Chec		CODE	ACT NUMB	ELIGIBLE	EXPENDITURES OPERATING	ADMINISTRATION	TOTAL	REVENUE	[유출	INELIGIBLE COST (MEMC
10,000,401,403 99,000,900,40,40 10,002 10,002 10,002 10,002 10,002 10,000 10,000 10,000 10,000 10,000,401 10,	SR General	1-00-140	-20266-	430,522	138,127	85,298	ത്	-	653,947	0
Control (Color Section 2002/2004) Color (Color Section 2002/2004) Co	SR-Special Coordination	-00-149	-20266-	19,092	15,256	5,152	39,500	2,300	37,200	-
Controlled Con	Res-Maximum CRR	01-00-160	-20266-	•		8,514	65,275]	Š	r	
1	Res-Specialized Placements	01-00-161	20200	1,328,468	308,728 405,194	321,880	7.467.823		2,391,923	
0.400-0161 0.50000000000000000000000000000000000	Res-benavior Snaping	-00-101	-20200-	1,740,738	403, 134	241.547	1,851,858	133,538	1.718.320	
OLIO-CHESS SPAZORSHOOD S	Progressive De	-00-161	-20266-	398.220	145,625	81,577	625,42	108,232		
C10-C1619 G2-20266-0.3 725,372 239,586 153,266 1,174,577 1,06,134 1,046,443 1,046,444 1,046,44	SIL	-00-161	-20266	440,874	415,642	128,478	984,994	688,289	296,705	
Originary Orig	Res-Other Spec	-00-161	-20266-	307,586	48,947	53,480	410,0	46,857		_
10.00-1686 99-20266-03 145-509 47,110 17,117	Res-SR/Eld	ខ្ពុ	-20266-	729,372	291,999	153,206	,174,57	126,134	o ,	
01-02-1816 92-22266-03 96-700 19-111 11-371 87-182 17-518 15-518 17-518 15-518 17-518 15-518 17-518 17-518 17-518 15-518 17-518 1	Res-Program Enhancement	ដុ	-20266-	145,509	_ >	140	7 / A K K	ecu,4	14 684	
Internal (10,12): 161 (16) (16) (16) (16) (16) (16) (16)	Res-Start Up	3 8	20200	14,340	1010,2	11.371	87 182	16.563	70.619	
01-02-1569 99-20286-03 329,323 421,330 114,102 677,765 99-20286-03 99-	Res.Progressive Demand	-02-161	-20266-0	789,159	402,048	178,682	1,369,889	275,590	1,094,299	
01-04-1615 99-20286-03 531-822 131.382 131.382 131.385 561.885 561.880 01-04-1615 99-20286-03 537-86 51.894 126.449 996.443 966.589 899.884 01-04-1615 99-20286-03 578.990 16.377 14.886 11.3883 99.20286-03 01-04-1619 99-20286-03 578.990 15.377 14.886 11.3883 99.20286-03 01-04-1619 99-20286-03 578.990 15.882 11.382 14.885 14.885 14.885 01-04-1619 99-20286-03 436.582 363.882 14.885 14.885 14.885 14.885 14.885 01-04-1619 99-20286-03 436.582 14.885 14.885 14.885 14.885 14.885 01-04-1619 99-20286-03 107.923 11.520 17.816 137.389 01-04-1619 99-20286-03 107.923 11.520 17.816 137.389 01-04-1619 99-20286-03 107.923 11.520 17.816 137.389 01-04-1619 99-20286-03 107.923 11.520 17.816 137.389 01-04-1619 99-20286-03 107.923 11.520 17.816 137.389 01-04-1619 99-20286-03 107.923 11.520 17.816 137.389 01-04-1619 99-20286-03 107.923 11.520 17.816 137.389 01-04-1619 99-20286-03 107.923 14.513 18.115,134 15.180 01-04-1619 99-20286-03 107.923 14.513 18.115,134 15.180 01-04-1619 99-20286-03 107.923 14.513 18.115,134 15.180 01-04-1619 99-20286-03 107.923 14.513 18.115,134 15.180 01-04-1619 99-20286-03 107.923 14.513 18.115,134 15.180 01-04-1619 99-20286-03 107.923 14.513 18.115,134 15.180 01-04-1619 99-20286-03 107.923 14.513 18.115,134 15.180 01-04-1619 99-20286-03 107.923 14.513 14.115,134 15.180 01-04-1619 99-20286-03 107.923 18.115,134 15.180 01-04-1619 99-20286-03 107.923 18.115,134 15.180 01-04-1619 99-20286-03 107.928 18.115,134 15.180 01-04-1619 99-20286-03 107.928 18.115,134 15.180 01-04-1619 99-20286-03 107.928 18.115,134 15.180 01-04-1619 99-20286-03 107.928 18.115,134 107.928 01-04-1619 99-20286-03 107.928 107.928	RA-Program Enhancement	-02-169	20266	329,383	431,300	114,102	874,785	4,930	869,855	0
O1-06-1615 99-20266-03 53,766 01-06-1616 999-443 999-443 999-443 999-443 999-443 999-8443	ŀ	-04-161	-20266	361,822		73,981	_	31,345	535,840	_
01-05-1686 9 99-202086-03 656,060 12,6344 136,859 146,43	Res-Comm Liv AR	-65- 1	-20266-	8		8,064	<u>ئە</u> ك		61,830	
Tream 01-07-162 19-20286-03 578,930 1-55,234 110,275 19-20-20 11-5,059 19-20286-03 578,930 1-55,234 110,275 19-20286-03 578,930 1-55,234 110,275 19-20286-03 578,930 1-55,234 110,275 19-20286-03 578,930 1-55,234 110,275 19-20286-03 578,930 1-52,232 19-20286-03 578,930 19-20286-03 578,930 19-20286-03 578,930 19-20286-03 578,930 107,923 115,230 117,916 137,359 173,735 137,359 173,735 173,73	Res-Start Up	96.	-20266	626,050	216,944	126,449	დ. 4. ი	69,559	899,884	-
Team 01-06-182 96-20266-03 531,486 156,696 103,528 739,712 45,885 746,127 103,528 739,712 45,885 746,127 103,528 103,528 739,712 45,885 746,127 103,528 103,528 739,712 103,528 103,545 103,542 104,6143 99-20266-03 33,822 104,6149 99-20266-03 107,923 107,923 107,923 11,520 11,736 11,7369 103,922 11,7369	Res-Specialized Placements	ခြဲခြ	-20266	1 000,000	7 9	14,650	845 430	62 247	783 222	-~
gTeam 01-40-1433 99-20266-03 4-36,552 31,861 70,232 538,445 589,445 01-40-1433 99-20266-03 436,552 18,862 82,862 69-20266-03 10730 10,730 17,916 12,340 17,316 137,359	RES-Forensics	ှိ ငိ	-20205-	1 270,930 1 531 486	200	103.528	793,712	45.585	748.127	
Off-40-1619 99-20286-03 363,662 186,562 635,276 29,980 805,316	⊢	40-10	-20200-	436 352	3 6	70.232	538.445		538,445	-
cement 01-40-1626 99-20266-03 403,942 158,245 643.286 644.516 24,513 622,002 10-40-1656 99-20266-03 107,923 11,520 11,916 137,359 112,340 10-42-1626 99-20266-03 107,923 11,520 11,916 137,359 137,359 10-42-1626 99-20266-03 107,923 11,520 17,916 137,359 137,359 10-42-1626 99-20266-03 107,923 11,520 17,916 137,359 137,359 10-42-1626 99-20266-03 107,927 4,213,739 2,359,425 18,115,134 1,918,031 16,197,103	_ 	40.46	• •	363.852	188,562	82,862	635,276	29,960	605,316	·-
oement 01-40-1695 99-20266-03 107:92 11;520 17;916 137;359 137	Res-Homeless	40-16	-20266-	403,942	158,245	84,328	646,515	24,513	622,002	•
01-82-1526 99-20266-03 107,923 11,520 17,916 137,359 1		1-40-16	-20266-		10,730	1,610	12,340		12,340	<u> </u>
S: 11,541,970 4,213,739 2,359,425 18,115,134 1,918,031 16,197,103		1-82-15	-20266-	107,923	11,520	·-	137,359		137,359	 -
S: 11,541,970 4,213,739 2,359,425 18,115,134 1,918,031 16,197,103										
.S: 11,541,970 4,213,739 2,359,425 18,115,134 1,918,031 1 16,197,103										
			TOTALS:	1,541	4,213,739	2,359,425	8,115,1	1,918,031	16,197,103	

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RESOURCES FOR HUMAN DEVELOPMENT, INC. OFFICE OF MENTAL HEALTH/MENTAL RETARDATION SCHEDULE OF ADJUSTMENTS ON PROGRAM ACTIVITY INVOICE SUMMARY CONTRACT NO. 99-20266-03 YEAR ENDED JUNE 30, 2003

Code nos.

01-00-1400, 01-00-1493, 01-00-1602, 01-00-1612, 01-00-1613, 01-00-1615, 00-00-1616, 01-00-1618, 01-00-1619, 01-00-1621, 01-00-1695, 01-00-1696, 01-00-2218, 01-02-1616, 01-02-1695, 01-04-1615, 01-05-1615, 01-06-1696, 01-07-1612, 01-07-1620, 01-08-1622, 01-40-1433, 01-40-1619, 01-40-1626, 01-40-1695, and 01-82-1526.

There were no adjustments to the Program Activity Invoice Summary.

			City Of Philadelphia	delphia		AGENCY	: Resources	es for Human	ut	PERIOD C	COVERED:		
EARLY INTERVENTION			Department	Of Public 1	Health		Development,	oment, Inc.		1/01/0	2-6/30/03		
COST SETTLEMENT REPORT			Office Of Me	Mental Health	_	PROGRA	2	VITY:	CODE:	DATEST	SUBMITTED:	8/15/03	
			& Mental Re	Retardation		EIP - HON	IE/FAMIL	y SRVS	0202-0942				
					ACTU/	AL COST							
NOLY OF THE PARTY	SOCIAL	ILEALTH SFRY	NURS	NUTRN	OCCUP	PHYS	PSYCH	SPEECH	INIT EI	HEARING	SERVICE	SPEC	
I. PERSONNEL	<u> </u>				<u></u>	14,318		1.926		~ II —		- 19	<u>'</u>
2. OPERATING	2,180											41,457	43,637
3 ADMINISTRATION	1,590				4,190	2,148		289				45,491	53,707
4 TOTAL ELIGIBLE	12,188	n	0	0	32,125	16,466	(1	2,215	O.	0	0	348,760	411,754
5. OTHER REVENUE					279								617
6. NET COST	12,188	0	0	U	31,846	16,466	o	2,215	0	1)	0	348,760	411,475
					FEE RE	VE							
7. DIRECT SERVICE UNITS	482				1,473	821		101				8,422	11,299
8. COLLATERAL UNITS	0				Û	Ü		0				0	ΰ
9. TRAVEL UNITS	195				469	199		20				3,551	†£†'†
10 MISSED APPOINTMENTS	[6]				240	124		&)				1,740	2,272
11. TOTAL BILLABLE UNITS	837	t)	()	0	2,182	1,144	Û	129	0	6	Ø	13,713	18,004
12. AUTHORIZED RATE	20.37				23.25	23.25		20.98				19.82	
13. TOTAL FEES	17,052	0	0	0	50,731	26,590	0	2,706	0	î	0	271.785	308,865
14. NLA/PI FEES	4,307				11,520	2,720		1,721					20,268
15. COUNTY FEES	12,745	Û	0	c	39,212	23,870	=	985	0	0	0	271,785	348,597
				FEE	S	MIPA	RISON						
16 TOTAL FEES (line 13)	17,052	0	0	0	50,731	26,590	0	2,706	îì	0	(l	271,785	368,865
17. NET COST (line 6)	12,188	O	0	-	31,846	16,466	0	2,215	0	O	()	348,760	411,475
18. SURPLUS/(DEFICIT)	4,864	0	U .	0	18,886	10,125	0	764	()	0	((36,976)	(42,610)
				DIR	ECT RATE	COMPA	RISON						
19 NET COST (line 6)	12,188	0	0	Ð	31,846	16,466	0	2,215	0	0	0	348,760	411,475
20. DIRECT UNITS (fine 7)	482	0	0	Ü	1,473	821	С	101	•	c	0	8,422	11,290
21. ACTUAL RATE	25.27	0.00	00.0	0.00	21.62	20.06	0.00	21.93	0.00	0)'(0	0.00	41,41	
22. BUDGETED RATE	20.37	0.00	0.00	0.00	23.25	23.25	0.00	20.98	0.00	0.00	0.00	19.82	
23. DIFFERENCE	4.90	0.00	0.00	0.00	(1.63)	(3.19)	0.00	0.95	0.00	6.00	0.00	21.59	13 排於 原列形形

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REPORT OF FUNCTIONAL EXPENDITURES

AGENCY NAME AND ADDRESS

CITY OF PHILADELPHIA DEPARTMENT OF HUMAN SERVICES CHILDREN AND YOUTH AGENCY PURCHASE OF SERVICES

SUBMIT TO

JUNE 30, 2003

YEAR ENDED

RESOURCES FOR HUMAN DEVELOPMENT, INC. 4700 WISSAHICKSON AVENUE PHILADELPHIA, PA 19144

OBJECTS OF EXPENSE		***										
	TOTAL	SERVICE COORDIN	WS - PHILA SERVICE	NEW SIC SER	#Fight	VI AICI WEN	II AKI MEN	NEW DIR	N MICOWEN	SUBACUTE	ACES	BRIGHT LIGHTS - NB
1 SALARIES & WAGES	54,311,303	20,364	18,172	101,770	70,778	666,96	71,720	93,027	,	109,261	140,816	23,327
	•	•		•	,	•	•	•	•	,	•	,
Professional	•	ı	•	'	1	ı	1	1	,	•	•	•
Clerical	•	•	•	,	1	1	•	•	'	•	•	•
Maintenance & Services	'		•	•	•	•	•	•		•	1	'
Child Care & Activities	•	1	•	•	ı	1	•	ı	,	•	•	•
Overtime	,	-	•	•	•	•	1	•	•	•	•	•
6 F.I.C.A.	4,166,349	1,726	1,422	7,871	5,373	7,376	5,413	660'2	ľ	8,741	11,001	1,513
7 Unemployment Comp	1,335,255	572	572	1,820	1,370	1,643	1,999	2,684	•	3,219	•	765
8 Worker's Compensation	1,507,087	\$21	288	4,351	2,958	4,070	2,970	3,948	1	4,865	•	-
_	6,017,588	2,528	2,329	10,951	7,964	10,600	8,280	9,326	•	12,601	19,307	3,713
30 TOTAL SALARIES & WAGES	67,337,582	26,147	23,283	126,763	88,443	120,688	90,382	116,084	1	138,687	171,124	29,379
					*****	····						
24 Despectional Face & Contract Dayment	A 247 (A)B	,	•	2,629	2.629	2.629	2.629	2.629	•	3,764	468	•
_	1 990 428	718	516	5.831	4,823	7,234	4.619	6,073	100	5,846	15,504	738
	1 230 244	•	; '	4,909	4.530	4,195	4,651	4.262	217	2,165	8,790	•
	195,277	1	7	88	88	88	88	88	•	1	1	•
	1,920,910	1	246	1,178	1,178	1,203	1,178	1,286	1	3,938	1,185	•
	334,642		•	143	143	143	143	143	1	1	452	•
37 Conferences, Conventions, Meetings	507,660	257	•	1,350	1,350	1,325	1,350	1,350	1	1,285	2,602	• 6
	21,468	1	1	4	*	4	14	7	1	1	•	1,828
	57,245	,	•	•	1	1	•	1	1	1	•	,
40 Awards and Grants		,	<u>,</u>	1	•	•	•	•	•	• (' 6	'
41 Equip., Furn, & Mtr. Veh.	1,912,766	1,378	1,378	(195)	159	(36)	06	(£4)	1	(35)	1,163	•
43 Fund Raising	•	•	1	• 1	a !	•	• (•	• (. 440	' [' 6
44 Other - Miscellaneous	1,797,785	1	2,124	2,627	1,097	1,697	1,117	3,837	2 2	4,000	757	016
Administrative Overhead Allocation	••••	4,275	4,239	23,930	18,570	22,162	17,916	23,282	286	32,016	40,003	908,4
	267 AQ4 V4	653	8 510	40 E04	34 581	40 680	33 795	42.921	863	52,979	70.364	7,944

REPORT OF FUNCTIONAL EXPENDITURES	
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AGENCY NAME AND ADDRESS

CITY OF PHILADELPHIA DEPARTMENT OF HUMAN SERVICES CHILDREN AND YOUTH AGENCY PURCHASE OF SERVICES

SUBMIT TO

YEAR ENDED JUNE 30, 2003

RESOURCES FOR HUMAN DEVELOPMENT, INC. 4700 WISSAHICKSON AVENUE PHILADELPHIA, PA 19144

			_						_								
BRIGHT LIGHTS - NB	•	•	•	1	,	•	ı		-	•	•	•	•	•	•	•	37,323
ACES	48,041	4,394	8,582	8,944	r	•	69,961		1 289	2	•	•	14,172	•	•	15,461	326,910
SUBACUTE	29,383	7,575	5,587	9,835	8	1	52,443	•	A 5.40	274	i	54	942	117	•	6,936	251,045
NEW DIR V	1,250	,	•	12	1	'	1,327		4	•	ì	•	•	1	•		2,190
NEW DIR I	26,564	6,496	4,958	3,711	521	•	42,250		2 134	1,500	1	49	828	•	•	5,255	206,490
NEW DIR II	13,331	5,908	2,910	4,060	•	r	26,209	-	2 804	1.250	<u>'</u>	20	471	49	•	4,681	155,067
NEWDIR IV	10,249	6,220	5,009	8885,8	38	•	25,104		A 486	918	, ,	36	1,094	•	•	6,534	192,986
RESPITE	21,700	6,056	4,152	2,924	69	1	34,892	*****	2350	547	· '	9	464	124	,	3,501	161,417
NEW DIR VII	20,531	6,040	4,997	4,806	110	•	36,484		750	989	} '	S	925	178	•	5,574	211.325
WS - PHILA SERVICE COORDIN	•	•	•	'	1	•	•			, ,	•	•	314	•	•	314	32,107
FH - NOW SERVICE COORDIN		•	•	,	1	1	1				1	1	1	1	1	•	32,775
TOTAL	6.288,568	1 458,927	3,158,279	1,520,000	289,429	715,330	13,430,533		4 JUC 2 8 2 B	4,154,000		85,952	276,710	165,155	•	2,334,191	97 787 739
OBJECTS OF EXPENSE	OCCUPANCY 50 Office Rent			•		Mortgage Interest/Taxes	62 TOTAL OCCUPANCY EXPENSE		_	os moos os board maysment. 85 Clathing cleaning & repairing			68 Transportation		70 Other	75 TOTAL CHILDREN'S DIRECT EXP.	R4 GRAND TOTAL ALL EXPENSES

Property and equipment capitalized (1,289,709)
Depreciation and amortization expense (1,289,709)
Change in inventory costs capitalized (281,794)
Long term debt principal payments, net (281,794)
Cost of fixed assets sold
Net change in deposits
Self insurance administration
Net capitalization of investments and advanc (722,001)
Murex Corp. and Murex Investments, Inc. (26,489)
Elimination of Artreach and New Foundation (232,489)
TOTAL CONSOLIDATED EXPENSES 97,793,775

TOTAL DAYS OF CARE - ALL CHILDREN

TOTAL DAYS OF CARE - DHS CHILDREN

N/A

N/A

N/A

¥

ALL FACILITIES

CAPACITY OF

K/N	Ž
799 N/A	
4 460 280 578 275 559 .	 9
275	9
578	9
280	9
460	 9
N/A	NA
N/A N/A	N/A

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980 N/A

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REPORT OF REVENUE BY FUNCTIONAL PROGRAM

JUNE 30, 2003

YEAR ENDED

AGENCY NAME AND ADDRESS

RESOURCES FOR HUMAN DEVELOPMENT, INC. 4700 WISSAHICKSON AVENUE PHILADELPHIA, PA 19144

CITY OF PHILADELPHIA DEPARTMENT OF HUMAN SERVICES CHILDREN AND YOUTH AGENCY PURCHASE OF SERVICES

SUBMIT TO

13,700 915 27,997 BRIGHT 327,339 ACES 36,788 SUBACUTE 70,510 73,618 SE SE 12,837 NEW SIR ≥ (19,825) RESPITE (13,693) 55,971 93,933 142,670 WS - PHILA SERVICE COORDIN 32,774 32,110 FH - NOW SERVICE COORDIN 3,366,715 1,124,428 508,739 446,640 9,299,398 31,005 26,542 669,513 7,384,113 183,353 2,026,763 104,302 304,792 94,376,868 1,171,818 15,801,142 197,023 28,671,880 2,815,266 94,704 454,805 712,359 633,959 8,930,163 8,618,635 798,811 TOTAL RENTAL INCOME
FOUNDATIONS/CORPORATIONS
ORGANIZATIONS
PROGRAM INCOME
CLIENTS FEES
OTHER INCOME
GRANTS/DONATIONS
SALES/FEES
INTEREST MEDICAL ASSISTANCE /CBH/MAG PHILA., DHS
OTHER COUNTIES
MONTGOMERY COUNTY
DELAWARE COUNTY
CHESTER COUNTY
LEHIGH COUNTY
OTHER COUNTY FUNCTIONAL PROGRAM
FEDERAL GOVERNMENT
TITLE II
TITLE XX
TITLE XX
FEDERAL - OTHER
PA STATE GOVT
STATES - OTHER REPORT OF REVENUE BY C.O.D.A.A.P. MR/MH-PHILADELPHIA OTHER PHILA MISCELLANEOUS MISCELLANEOUS GRAND TOTAL ACT 152 OHCD OESS 졄 8 8 2 2 3 2 2 2 7 74 76 88 92 93 93 **22 23** 23

1,493,215 97,829,385 Murex Corp, and Murex Investments, Inc. Net assets released from temporary restrictive **EXPENSES** TOTAL CONSOLIDATED

RESOURCES FOR HUMAN DEVELOPMENT, INC. OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT SCHEDULE OF SOURCE AND STATUS OF FUNDS CONTRACT NO. 03-20392 YEAR ENDED JUNE 30, 2003

		CDBG funds		HOME income	<u> </u>	ther city funds		ncity nds		Total
Total contract:		93,233	_\$	217,200	\$	151,992	\$	<u> </u>	_\$	462,425
Less:										
Funds drawn down - prior fiscal year		-		-		•		-		•
Funds drawn down - current year		93,193		211,878		146,791		-		451,862
Total funds drawn down		93,193		211,878		146,791				451,862
Funds still available for draw down		40	\$	5,322	\$	5,201	\$		\$	10,563
Total funds drawn down	\$	93,193	\$	211,878	\$	146,791	\$	-	\$	451,862
Add:										
Program income				-						<u>-</u>
Total funds received	 	93,193		211,878		146,791				451,862
Less:										
Program income expended		-		-		-		-		-
Funds applied - prior fiscal year		- 02 102		211 070		146 701		-		451 063
Funds applied - current fiscal year		93,193		211,878		146,791			-	451,862
Total funds applied		93,193		211,878		146,791				451,862
Total funds due from funding source	\$	<u>-</u>	_\$	-	\$		\$		\$	<u>-</u>
Total funds available for disposition	\$	40	\$	5,322		5,201	\$	-	\$	10,563

RESOURCES FOR HUMAN DEVELOPMENT OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT SCHEDULE OF PROGRAM INCOME CONTRACT NO. 03-20392 YEAR ENDED JUNE 30, 2003

	Sal proce		Re colle		To	tal
Program income (cumulative through June 30, 2001)	\$	-	\$	-	\$	-
Less program income expended in prior years				<u></u>		<u>-</u>
Beginning balance, July 1, 2002		~		-		-
Add program income received in current fiscal year				-		-
Less program income expended in current fiscal year						
Ending balance, June 30, 2003	<u>\$</u>	_	\$	-	\$	-

RESOURCES FOR HUMAN DEVELOPMENT, INC. OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT SCHEDULE OF PROGRAM EXPENDITURES CONTRACT NO. 03-20392 YEAR ENDED JUNE 30, 2003

		Project budget	budget			Accrued expe	d expenditures July 1, 2002	
	CBDG	HOME	Other	Total	CBDG	HOME	Other	Total
Contract categories	funds	funds	city funds	funds	funds	funds	city funds	funds
Direct personnel	\$ 31,067	(6∕3	\$114,264	\$145,331	г 6/3	6∕9	6 €	↔
Direct fringe benefits	7,469	•	28,728	36,197	•	•	•	ı
Travel	3,950	l	1	3,950	•	•	•	•
Rental payments	•	217,200	i	217,200	•	1	1	i
Occupancy	21,675		•	21,675	•	•	I	•
Consumable supplies	7,644	1	ţ	7,644	•	•	•	•
Equipment rental/lease	1,977	1	•	1,977	ı	J	ı	•
Professional services	1	ŀ	6,000	6,000	1	•	ı	l
Program expenses	19,451		3,000	22,451	-	1	1	1
Operating subtotal	93,233	217,200	151,992	462,425	•	1	ı	ı
Audit costs	•	1	•	,	I			•
Contract total	\$ 93,233	\$ 217,200	\$151,992	\$462,425	- S	€	S	÷

RESOURCES FOR HUMAN DEVELOPMENT, INC. OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT SCHEDULE OF PROGRAM EXPENDITURES (CONTINUED) CONTRACT NO. 03-20392 YEAR ENDED JUNE 30, 2003

		Accrued es July 1, 2002 to	Accrued expenditures July 1, 2002 to June 30, 2003			Accrued expenditures cumulative to June 30, 2003	penditures June 30, 2003	
	CBDG	HOME	Other	Total	CBDG	HOME	Other	Total
Contract categories	funds	funds	city funds	funds	funds	funds	city funds	funds
Direct personnel	\$ 31.065	6∕3	\$ 114,026	\$ 145,091	\$ 31,065	· 6/3	\$114,026	\$ 145,091
Direct fringe benefits	7,466	•		32,441	7,466	1	24,975	32,441
Travel	3,944	•	•	3,944	3,944	t	•	3,944
Rental payments		211,878	•	211,878	1	211,878	•	211,878
Occupancy	21,669	ı	1	21,669	21,669	•	•	21,669
Consumable supplies	7,637	ı	I	7,637	7,637	•	1	7,637
Equipment rental/lease	1,974	1	i	1,974	1,974	•	1	1,974
Professional services	•	•	5,162	5,162	•	•	5,162	5,162
Program expenses	19,438	1	2,628	22,066	19,438		2,628	22,066
Operating subtotal	93,193	211,878	146,791	451,862	93,193	211,878	146,791	451,862
Audit costs					1		1	4
Contract total	\$ 93,193	\$ 211,878	\$ 146,791	\$ 451,862	\$ 93,193	\$ 211,878	\$ 146,791	\$ 451,862

RESOURCES FOR HUMAN DEVELOPMENT, INC. OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT RECONCILIATION SCHEDULE CONTRACT NO. 03-20392 YEAR ENDED JUNE 30, 2003

Amount per June 30, 2003 subrecipient invoices Differences	462,425 \$	451,862 - 451,862 -	451,862	•
Amount per Amount audit report subrec	462,425 \$	451,862	451,862 451,862	€
Amc	\			6
	Contract amount	Program cost Current year Cumulative	Funds drawn down Current year Cumulative	Ralance of advance

RESOURCES FOR HUMAN DEVELOPMENT, INC. COORDINATING OFFICE FOR DRUG AND ALCOHOL ABUSE PROGRAMS SCHEDULE OF FUNCTIONAL EXPENDITURES BY CONTRACT/PROGRAM AND REVENUES BY FUNDING SOURCE CONTRACT NO. 03-20004 YEAR ENDED JUNE 30, 2003

	Con	w Start tract No. -20004	Endow-a-Home Outpatient Services Contract No. 03-20004		Transitional Housing Contract No. 03-20004	
Expenditures by cost center:						
Total personnel services	\$	-	\$	47,128	\$	397,463
Total operating expenses		52,000		-		226,405
Total fixed asests				15,702		
Total expenditures by cost center		52,000	•••·	62,830		623,868
Funding sources:						
Client fees		-		-		46,758
City of Philadelphia, Coordinating	•					
Office for Drug and Alcohol Abuse		-		-		103,000
Other		52,000	<u></u>	62,830		474,110
Total funding sources		52,000	· · · · · · · · · · · · · · · · · · ·	62,830		623,868
Excess of expenditures over funding sources	\$		\$	-	\$	**

COORDINATING OFFICE FOR DRUG AND ALCOHOL ABUSE PROGRAMS RECONCILIATION OF AGENCY-REPORTED TO AUDITED UNITS OF SERVICE RESOURCES FOR HUMAN DEVELOPMENT, INC. FING OFFICE FOR DRUG AND ALCOHOL ABUSE PROGRAMS YEAR ENDED JUNE 30, 2003 **CONTRACT NO. 03-20004**

Total fee-for- service per audit	\$ 108,071	(5,071)	\$ 103,000
Units per audit	2,593		
Unit Adjustments			
Reported total-fee-for-service	\$ 108,071	(5,071)	\$ 103,000
Rate per Unit (1)	\$ 41.68		
Units of Service reported to CODAAP	2,593		
Type of service	Transitional living	Less client fees	

⁽¹⁾ Rate per unit is amount as approved in the contract agreement.

RESOURCES FOR HUMAN DEVELOPMENT, INC. STATEMENT OF PROGRAM EXPENDITURES AND PROGRAM REVENUE AACO AWARD NUMBER C2068 YEAR ENDED JUNE 30, 2003

Expenditures:		
Personnel:		
Salaries	\$	12,496
Fringe benefits		2,420
Total personnel expenditures	<u> </u>	14,916
Operating:		
Occupancy		1,482
Communications		107
Education/Program supplies		855
Printing		455
Other		
Total operating expenditures		2,899
Equipment:		
Lease/rental		243
Total equipment expenditures		243_
Total direct expenditures		18,058
Administration		1,661
Total expenditures		19,719
Program revenue		<u></u>
Net AACO funded expenditures	\$	19,719

RESOURCES FOR HUMAN DEVELOPMENT, INC. STATEMENT OF PROGRAM EXPENDITURES AND PROGRAM REVENUE AACO AWARD NUMBER C2070 YEAR ENDED JUNE 30, 2003

Expenditures:		
Personnel:		
Salaries	\$ 8,583	3
Fringe benefits	1,659)
Total personnel expenditures	10,242	2_
Operating:		
Occupancy	1,482	2
Communications	85	5
Education/Program supplies	581	1
Printing	365	5
Other	1,060	0_
Total operating expenditures	3,573	3
Equipment:		
Lease/rental	243	3_
Total equipment expenditures	243	3_
Total direct expenditures	14,058	8
Administration	1,293	3_
Total expenditures	15,351	1
Program revenue	<u> </u>	<u>-</u>
Net AACO funded expenditures	\$ 15,351	1

RESOURCES FOR HUMAN DEVELOPMENT, INC. STATEMENT OF PROGRAM EXPENDITURES AND PROGRAM REVENUE AACO AWARD NUMBER C2071 YEAR ENDED JUNE 30, 2003

Expenditures:	
Personnel:	
Salaries	\$ 8,253
Fringe benefits	1,598
Total personnel expenditures	9,851
Operating:	
Occupancy	1,481
Communications	107
Education/Program supplies	643
Printing	487
Other	750
Total operating expenditures	3,468
Equipment:	
Lease/rental	243
Total equipment expenditures	243
Total direct expenditures	13,562
Administration	1,246
Total expenditures	14,808
Program revenue	<u></u>
Net AACO funded expenditures	\$ 14,808

RESOURCES FOR HUMAN DEVELOPMENT, INC. STATEMENT OF PROGRAM EXPENDITURES AND PROGRAM REVENUE AACO AWARD NUMBER C2072 YEAR ENDED JUNE 30, 2003

Expenditures:	
Personnel:	
Salaries	\$ 5,446
Fringe benefits	902
Total personnel expenditures	6,348
Operating:	
Occupancy	1,482
Communications	107
Education/Program supplies	1,097
Printing	487
Other	1,229
Total operating expenditures	4,402
Equipment:	
Lease/rental	243
Total equipment expenditures	243
Total direct expenditures	10,993
Administration	1,010
Total expenditures	12,003
Program revenue	
Net AACO funded expenditures	\$ 12,003

RESOURCES FOR HUMAN DEVELOPMENT, INC. STATEMENT OF PROGRAM EXPENDITURES AND PROGRAM REVENUE AACO AWARD NUMBER C3068 YEAR ENDED JUNE 30, 2003

Expenditures:	
Personnel:	
Salaries	\$ 10,892
Fringe benefits	2,183
Total personnel expenditures	13,075
Operating:	
Occupancy	3,127
Communications	255
Education/Program supplies	-
Printing	376
Other	137
Total operating expenditures	3,895
Equipment:	
Lease/rental	225
Purchases	321
Total equipment expenditures	546
Total direct expenditures	17,516
Administration	1,611
Total expenditures	19,127
Program revenue	
Net AACO funded expenditures	\$ 19,127

RESOURCES FOR HUMAN DEVELOPMENT, INC. STATEMENT OF PROGRAM EXPENDITURES AND PROGRAM REVENUE AACO AWARD NUMBER C3070 YEAR ENDED JUNE 30, 2003

Expenditures:	
Personnel:	
Salaries	\$ 8,316
Fringe benefits	1,694
Total personnel expenditures	10,010
Operating:	
Occupancy	2,705
Communications	256
Education/Program supplies	260
Printing	376
Other	390
Total operating expenditures	3,987
Equipment:	
Lease/rental	225
Purchases	321_
Total equipment expenditures	546
Total direct expenditures	14,543
Administration	1,337
Total expenditures	15,880
Program revenue	
Net AACO funded expenditures	\$ 15,880

RESOURCES FOR HUMAN DEVELOPMENT, INC. STATEMENT OF PROGRAM EXPENDITURES AND PROGRAM REVENUE AACO AWARD NUMBER C3071 YEAR ENDED JUNE 30, 2003

Expenditures:	
Personnel:	•
Salaries	\$ 8,991
Fringe benefits	1,829
Total personnel expenditures	10,820
Operating:	
Occupancy	1,923
Communications	255
Education/Program supplies	257
Printing	376
Other	436
Total operating expenditures	3,247
Equipment:	
Lease/rental	225
Purchases	321
Total equipment expenditures	546
Total direct expenditures	14,613
Administration	1,344
Total expenditures	15,957
Program revenue	•••
Net AACO funded expenditures	<u>\$ 15,957</u>

RESOURCES FOR HUMAN DEVELOPMENT, INC. STATEMENT OF PROGRAM EXPENDITURES AND PROGRAM REVENUE AACO AWARD NUMBER C3072 YEAR ENDED JUNE 30, 2003

Expenditures:	
Personnel:	
Salaries	\$ 7,680
Fringe benefits	1,550
Total personnel expenditures	9,230
Operating:	
Occupancy	381
Communications	255
Education/Program supplies	497
Printing	375
Other	419
Total operating expenditures	1,927
Equipment:	
Lease/rental	225
Purchases	321
Total equipment expenditures	546
Total direct expenditures	11,703
Administration	1,076
Total expenditures	12,779
Program revenue	
Net AACO funded expenditures	<u>\$ 12,779</u>

RESOURCES FOR HUMAN DEVELOPMENT, INC. CARBON-MONROE-PIKE COUNTIES MH/MR SCHEDULE OF REVENUES AND EXPENSES YEAR ENDED JUNE 30, 2003

	Residentia] Crisis	ıtia]	Tele	Telephone	∑ O	Mobile Crisis	Consumer Satisfaction Team	OARS (Community Services)	Community Connections (Social Rehab)	HUD Supportive Housing (a)
Revenue:										
Fee for Service - State Match, Non FFP, and Behavioral Health	\$ 323	323,569	€43	25,473	↔	104,485	f € /3	-	6-9	-
Retained Revenue Request		1		l		•	451	1	22,035	1
Use of Prior Years Retained Revenue		ı		6,115		•	•	•	•	•
Food Pantry Grant	•	6,111		•		t	•	1	•	•
Federal FFP	11	111,651		6,804		24,040	•	•	ı	r (
County Support (HUD Program)		1		•		ŀ	•		i	50,000
HUD Funds		ı		ı		•	•	,	•	146,169
Program Funding		ı		177,860		•	29,849	175,000	87,965	•
Other Income (CR client rent)		•		•		,	•	1	\$	2,237
Total Revenue	441	,33		216,252		128,525	30,300	175,000	110,000	198,406
Salaries & Wages	569	269.282		145,335		57,546	13,813	895'66	45,625	116,939
Taxes/Benefits	7	71,392		32,150		9,761	2,799	22,077	12,156	28,492
Staff Development		441		780		110	238	909	259	916
Purchased Personnel & Services	3.	35,033		9,765		2,527	13	563	2,193	783
	=	13,137		11,804		2,885	1,616	5,697	3,212	10,261
Utilities	•	4,310		3,447		948	219	789	694	1,094
Insurance-Building & Contents		342		29		•	29	127	68	1,263
	7.	5,543		2,931		1,731	369	2,133	1,341	2,179
Housekeeping/Moving Costs	•	1,474		1,232		324	175	952	445	2,873
Communications		6,452		6,784		2,885	1,076	8,548	3,609	5,993
Office/Computer Supplies	,	1,678		2,643		420	1,850	5,470	2,027	5,358
Medical Supplies		365		•		23	73	ı	99	165
Food	1	14,832		1		ı	•	75	22	221
Rehabilitation Supplies		823		ı		•	•	924	364	(460)
Household Goods	,	1,608		1,254		354	ı	ı	ı	8/6

RESOURCES FOR HUMAN DEVELOPMENT, INC. CARBON-MONROE-PIKE COUNTIES MH/MR SCHEDULE OF REVENUES AND EXPENSES (CONTINUED) YEAR ENDED JUNE 30, 2003

					Consumer	OARS	Community	HUD
	Residential	Telephone	e e	Mobile	Satisfaction	(Community	Connections	Supportive
	Crisis	Crisis		Crisis	Team	Services)	(Social Rehab)	Housing (a)
Expenses (continued):								
Staff Travel	643	1,	1,113	652	2,275	250	361	388
Client Transportation	•				r		•	225
Miscellaneous Operating	213		138	197	28	981	53	1,608
Equipment and Furnishings-Large	96		184	24	2,277	2,280	1,675	3,302
Equipment and Furnishings-Small	6		14	2	241	657	163	572
Building Repair & Maintenance	1,649	1,	1,416	363	6	187	•	969
Equipment Repair & Maintenance	1,207	1,	1,850	302	36	298	88	139
Motor Vehicle Expense	2,126		200	2,763	•	265	574	2,957
Motor Vehicle Insurance	3,593		1	2,737	1	6,345	4,916	6,795
Total Direct Expenses	436,248	223,069	690	86,554	27,136	159,092	896,67	193,736
Administrative Overhead	43,625	22,	22,307	8,656	2,714	15,909	7,997	4,669
Total Expenses	479,873	245,376	376	95,210	29,850	175,001	87,965	198,405
Support and revenue (under)/over expenses	\$ (38,542)	\$ (29,	(29,124)	33,315	\$ 450	(1)	\$ 22,035	2
REQUEST FOR RETAINED REVENUE					450		22,035	
UOS PROVIDED	5,079	m	3,218	4,666	N/A	N/A	N/A	N/A
(b) NET UNIT RATE	\$63.71	\$6	\$65.09	\$22.39	N/A	N/A	N/A	N/A
(c) GROSS UNIT RATE	\$94.48	2.2	\$76.25	\$20.41	N/A	N/A	N/A	N/A

RESOURCES FOR HUMAN DEVELOPMENT, INC.
CARBON-MONROE-PIKE COUNTIES MH/MR
SCHEDULE OF UNITS OF SERVICE (UOS)
PROVIDER NO. RES 110
YEAR ENDED JUNE 30, 2003

Type of Service		•	MA UOS	FFP \$	MA Dollars Match \$	Total \$	Non-MA UOS	Non-MA Dollars	Total	Total Dollars
Residential Crisis Established rate:	\$85.69	(3)	2,383	\$111,651	\$92,549	\$204,200	2,696	\$231,020	5,079	\$435,220
Telephone Crisis Established rate:	\$10.03	(1)	1,240	\$6,804	\$5,633	\$12,437	1,978	\$19,839	3,218	\$32,276
Team Mobile Crisis Established rate:	\$30.01	(3)	1,185	\$19,443	\$16,119	\$35,562	2,237	\$67,132	3,422	\$102,694
Individual Mobile Crisis Established rate:	\$20.00	Ξ	369	\$4,036	\$3,344	\$7,380	847	\$16,940	1,216	\$24,320
Medical Mobile Crisis Established rate:	\$53.95	(3)	19	\$561	\$464	\$1,025	6	\$486	28	\$1,511

⁽¹⁾ Established rate set by the State.

RESOURCES FOR HUMAN DEVELOPMENT, INC. STATEMENT OF INCOME - MONTGOMERY COUNTY FUNDED PROGRAMS YEAR ENDED JUNE 30, 2003

	Montco Prog Fund	Montco	Montco	Medical Assistance	Other Co/State	Private	Prog Fee/ Client Fee	Grants/ Donations	Misc	Total
Program:										
Mental Health										
LMCS - MH Outpatient	\$ 135,202	' €9	.	\$ 18,967	\$ 251	\$ 92,210	\$ 104,456	\$ 35,198	• •	\$ 386,284
LMCS - Student Assistance	21,870	•	•	•	•	•	•	•	•	21,870
PIC - MH TASC	•	37,590	1	•	•	•	ı	•	•	37,590
Consultants in Context	•	146,000	•	•	•	•	•	•	1	146,000
Renaissance	•	680,353	1	•	•	•	92,689	1	•	773,042
New Foundations	•	690,453	•	•	•	•	183,795	ι	ı	874,248
Wellspring	•	342,910	•	•	•	•	75,305	100	ı	418,315
New Options	•	1,012,316	•	,	1	ı	91,328	•	3,725	1,107,369
Positive Resolutions	1,459,152	1	ı	•	,	1	69,109	ı	,	1,528,261
Compeer	50,000	•	175	•	•	ı	65	75,821	•	126,061
Family Support Services	6,034	1	•	•	1	•	•	•	•	6,034
Recruitment & Retention	33,628	1	•	•	•	•	•	ı	1	33,628
Subtotal Mental Health	1,705,886	2,909,622	175	18,967	251	92,210	616,747	111,119	3,725	5,458,702
Drug & Alcohol										
LMCS - D&A Outpatient	•	4,816	•	511	1	343	385	1	•	6,055
LMCS - Student Assistance	•	1,125	•	,	•	•	1	1	•	1,125
_	•	113,094	228,540	33,394	1	3,168	59,100	540	47	437,883
PIC - Pottstown	•	16,659	90,000	6,234	•	(889)	8,412	•	21	120,638
PIC - D&A TASC	ı	63,080	ı	•	ı	1	200	ı	,	63,580
PIC - Continuity	•	45,000	21,540	•	•	1	20	•	1	66,560
PIC - Dually Diagnosed	•	•	•	•	•	•	•	•	•	•
PIC - D&A Case Management	213,009	•	•	•	ı	•	•	•	•	213,009
PIC - Sexual Offenders	ł	1,235	10,012	495	•	(830)	18,097	1	•	29,009
PIC - Willow Grove	117,579	(579)	•	32,357	•	(45)	41,377	100	825	191,614
MC Methadone Center	•	548,463	1	1	(1,394)	ı	487,008	1	21	1,034,098
Montco Hospital Prenatal	72,461	1	1	•	•	•	1	r	•	72,461
WomanSpace	•	2,018	•	353,721	•	•	3,936	80	7,004	366,759
Family House	12,465	31,914	1		'		2,867	252	843	389,968
Subtotal Drug & Alcohol	415,514	826,825	350,092	765,339	(1,394)	1,948	624,702	972	8,761	2,992,759
Mental Retardation										
RSS LM Vocational Training	• •	2,170,980	(9,921)	• 1	11.896	3,417	156,530	139	10,813	2,331,819 830,354
Lower Merion Industries	•		•	1		1	14,079	•	'	14,079
Family Support Services	162'06	•	•	•	•	•	•	•	•	90,791
Recruitment & Retention Subtotal Mental Retardation	12,226 90,791	2,858,050	(9,921)	1	11,896	3,417	284,087	139	28,584	3,267,043
TOTAL PROGRAM REVENUE	\$ 2,212,191	\$ 6,594,497	\$ 340,346	\$ 784,306	\$ 10,753	\$ 97,575	\$ 1,525,536	\$ 112,230	\$ 41,070	\$ 11,718,504
	11	1								

RESOURCES FOR HUMAN DEVELOPMENT, INC. FAMILY HOUSE AND WOMANSPACE SCHEDULE OF PROGRAM UNITS OF SERVICE YEAR ENDED JUNE 30, 2003

Difference	; ; l l	-	-	€
Total billed fee-for services	\$ 44,379 338,627 N/A	\$ 383,006	\$ 361,816 N/A	\$ 361,816
Total audited fee-for service	\$ 44,379 338,627 - 6,962	\$ 389,968	\$ 361,816 4,325	\$ 366,141
Reported total-fee-for-service	\$ 44,379 338,627 N/A	\$ 383,006	\$ 361,816 N/A	\$ 361,816
Rate per Unit (1)	\$ 162 \$ 142 \$ 61 Misc		\$ 110 Misc	
Units of Service reported	274 2,385 -	2,659	3,289	3,289
Program	Family House - Norristown	Total	Womanspace	Total

⁽¹⁾ Rate per unit is amount as approved in the contract agreement.

RESOURCES FOR HUMAN DEVELOPMENT, INC. NORTHAMPTON COUNTY MH PROGRAMS SCHEDULE OF REVENUES AND EXPENSES YEAR ENDED JUNE 30, 2003

	Hope	Hope House Outpatient Services	Hope Springs Almond Road	rings Road	Hope Springs Friedens Road	rings Road	LVACT	CT	Fe Fu	Flexible Funds
Revenue:										
FFS Revenue	\$ 200,008	\$ 58,474	€	1	€9		∽	144,947	69	,
Recruitment and Retention	14,625			7,133		6,681		•		ı
Room, Board	•	•		13,941		13,626				•
Request for Retained Revenue	8,307	•		6,829		6,829		4,336		
Use of Prior Years' Retained Revenue	9,374	ı		42		ı		•		•
Other Income: Escrow Refund (Almond), Miscellaneous	1	•		375		ı		2,986		•
Program Funding	4,569	•	23	234,794	21	3,736		250		104,356
Total Revenue	236,883	58,474	7(263,114	24	240,872		152,519		104,356
Expenses:										
Salaries & Wages	308,220	19,980	71	145,260	13	134,354	Ŭ	610,841		ı
Social Security	24,152	1,528		11,475	-	10,384		48,002		•
Other Benefits	49,263	191		26,166	2	25,186		91,059		•
Staff Development	906	•		416		489		10,038		1
Purchased Personnel & Services	15,962	1		4,450		5,516		108,221		•
On-Site Psychiatric	•	29,934		ı		•		•		•
Rent	8,999	r		6,641		7,643		50,016		84,442
Utilities	6,867	•		2,524		2,374		229		1
Insurance-Contents	379	1		161		161		372		•
Insurance-Service	6,700	•		2,761		2,761		15,126		,
Housekeeping	3,537	•		3,612		1,325		221		2,437
Communications	609'6	1		3,916		3,470		27,293		•
Office/Computer Supplies	4,509	•		1,598		1,091		6,539		•
Medical Supplies	752	•		217		116		151		274
Medications	317			•		1		•		3,624
Clothing	ı	•		,		•		1		737
Food	10,612	ı		4,084		5,354		1		3,451
Rehabilitation Supplies	1,504	•		778		635		•		4,692
Recreation	486	•		243		239		•		•
Household Goods	4,127	•		2,213		2,230		•		483

RESOURCES FOR HUMAN DEVELOPMENT, INC. NORTHAMPTON COUNTY MH PROGRAMS SCHEDULE OF REVENUES AND EXPENSES (CONTINUED) YEAR ENDED JUNE 30, 2003

Flexible Funds	' 6	1,303	009	•	' (648	•	1	•	•		102,691	1	102,691	1,665	
LVACT	52,166	288	686	2,729	6,643	1,992	349	1,846	2,841	4,625	7,260	1,049,836	125,879	1,175,715	\$ (1,023,196) \$	\$ 4,336 \$
Hope Springs Friedens Road	654	- 29	283	3 (85	730	257	535	1,077	505	2,193	209,676	24,360	234,036	\$ (6,836)	\$ 6,829
Hope Springs Almond Road	581	- 47	213	• !	82	843	6,035	491	1,120	450	3,207	229,587	26,695	256,282	\$ (6,832)	\$ 6,829
Hope House Outpatient Services		1 1	•	1	ı		•	•	ı	1	•	52,209	6,265	58,474	€2	\$
Hope	611	221	443	•	2,090	3,251	2,863	1,601	1,031	94	3,222	472,328	54,376	526,704	\$ (289,821)	\$ 8,307
	Expenses (continued): Staff Travel	Client Transportation	Miscellaneous Operating	Purchased Residential	Equipment and Furnishings-Large	Equipment and Furnishings-Small	Building Repair & Maintenance	Equipment Repair & Maint. Contracts	Motor Vehicle Expense	Motor Vehicle Repairs/Supplies	Motor Vehicle Insurance	Total Direct Expenses	Administrative Overhead	Total Expenses	Support and revenue over/(under) expenses	Request for retained reveue

RESOURCES FOR HUMAN DEVELOPMENT, INC. NORTHAMPTON COUNTY MR PROGRAMS SCHEDULE OF REVENUES AND EXPENSES YEAR ENDED JUNE 30, 2003

	On C	Our Way
Revenue:	.	446.600
Northampton County MR	•	446,698
Children & Youth		130,456
Room, Board		797
Retained Revenue Request		110
Total Revenue		578,061
Expenses:		222 222
Salaries & Wages		322,993
Social Security		24,709
Other Benefits		53,020
Staff Development		4,075
Purchased Personnel & Services		5,867
Rent		23,565
Utilities		3,975
Insurance-Building & Contents		40
Housekeeping		3,732
Communications		4,078
Office/Computer Supplies		1,041
Computer Services		35 195
Copy Machine Lease		185
Medical Supplies		813
Food		7,085
Rehabilitation Supplies		6,478
Recreation		381
Household Goods		15,918
Staff Travel		1,562
Library		6
Miscellaneous Operating		488
Equipment and Furnishings-Large		317
Equipment and Furnishings-Small		21,168
Building Repair & Maintenance		8,522
Equipment Repair & Maint. Contracts		561
Motor Vehicle Lease/Purchase		2,956
Motor Vehicle Expense		1,318
Motor Vehicle Repairs/Supplies		748
Motor Vehicle Insurance		392
Total Direct Expenses		516,028
Administrative Overhead		61,923
Total Expenses		577,951
Support and revenue over/(under) expenses		110
Request for retained revenue	\$	110

RESOURCES FOR HUMAN DEVELOPMENT, INC.
NORTHAMPTON COUNTY MR PROGRAMS
SCHEDULE OF REVENUES AND EXPENSES
YEAR ENDED JUNE 30, 2003

				I O NO	N W O GII				Total
	Trisha	Karoly	Highland	(Ψì	Milton	Ackermanville	Family Living	On Our Own
Derrogano									
Northampton County MR	\$ 478,794	\$ 496,448	\$ 408,370	\$ 488,372	\$ 263,163	\$ 457,028	\$ 503,669	\$ 27,519	\$ 3,123,363
Recruitment & Retention	7,652		6,853	7,546	3,667	6,878		ı	63,610
Room, Board	14,914	19,827	14,822	6,603	4,976	14,320	9,212	2,339	90,013
Other Income	38	448	1,500	í	•	•	•	•	1,986
Retained Revenue Request	11,410	•	1		-	•	•	•	11,410
Total revenue	512,808	525,078	431,545	505,521	271,806	478,226	535,540	29,858	3,290,382
Expenses:									
Salaries & Wages	292,508	318,280	244,372	287,949	147,163	278,326	317,528	8,012	1,894,138
Social Security	22,377	24,348	18,694	22,028	11,258	21,292	24,291	613	144,901
Other Benefits	58,033	57,614	50,227	56,528	27,591	54,382	53,545	1,013	358,933
Staff Development	1,741	1,615	1,390	1,168	447	1,707	1,315	107	9,490
Purchased Personnel & Services	599	871	909	5,118	2,068	597	780	14,434	28,067
Rent	14,617	14,654	16,061	20,672	13,597	19,695	21,089	(34)	120,351
Utilities	5,740	4,194	4,888	5,392	3,102	4,483	2,792	4	30,595
Insurance-Building & Contents	372	374	368	276	257	278	326	2	2,253
Insurance-Service	5,212	5,537	4,739	5,952	2,947	4,993	5,979	•	35,359
Housekeeping	1,537	2,811	4,898	2,997	2,217	3,654	3,636	219	21,969
Communications	4,696	3,801	4,053	5,264	2,888	5,039	6,138	80	31,959
Office/Computer Supplies	684	1,006	1,579	4,856	<i>LL</i> 19	659	934	18	10,413
Computer Services	234	226	196	481	86	376	264	1	1,876
Copy Machine Lease	526	599	513	599	264	542	989	7	3,736
Medical Supplies	1,230	705	266	1,528	122	351	247	148	4,597
Food	11,346	13,588	10,038	7,494	5,004	10,077	9,340	•	66,887
Rehabilitation Supplies	2,241	1,501	3,066	4,882	888	2,734	2,222	171	17,705
Recreation	234	318	441	241	269	441	440	1	2,384
Household Goods	3,641	4,496	2,425	3,526	2,626	2,309	2,983	64	22,070

RESOURCES FOR HUMAN DEVELOPMENT, INC. NORTHAMPTON COUNTY MR PROGRAMS SCHEDULE OF REVENUES AND EXPENSES (CONTINUED) YEAR ENDED JUNE 30, 2003

•				IONO	NWO GIT		•		Totai
	Trisha	Karoly	Highland	,		Milton	Ackermanville	Family Living	On Our Own
Expenses (continued):									
Staff Travel	2,260	1,423	993	1,696	215	2,124	2,207	177	11,095
Library	4 0	5	32	5	48	ς.	5	•	105
Miscellaneous Operating	899	748	899	979	115	155	466	84	3,530
Equipment and Furnishings-Large	75	84	70	84	35	78	93	2	521
Equipment and Furnishings-Small	1,201	2,372	928	1,525	<i>L</i> 9	1,279	548	276	8,196
Building Repair & Maintenance	241	143	5,209	519	824	270	4,495	ı	11,701
Equipment Repair & Maint. Contracts	740	200	330	1,404	192	1,143	747	•	5,056
Motor Vehicle Lease/Purchase	5,143	•	ı	4,959	8,173	5,143	5,508	•	28,926
Motor Vehicle Expense	4,124	1,884	3,018	1,527	1,649	1,761	3,649	353	17,965
	633	1,077	944	215	3,252	1,174	5,017	808	13,121
Motor Vehicle Insurance	5,837	4,941	5,038	2,656	2,020	2,656	3,320	86	26,566
Total Direct Expenses	448,495	469,715	386,044	452,167	243,073	427,723	480,590	26,658	2,934,465
Administrative Overhead	52,901	55,363	45,503	53,354	28,729	50,502	54,952	3,199	344,503
	501,396	525,078	431,547	505,521	271,802	478,225	535,542	29,857	3,278,968
Support and revenue over/(under) expenses	\$ 11,412	-	\$ (2)	-	\$ 4	\$	\$ (2)	69	\$ 11,414
REQUEST FOR RETAINED REVENUE	\$ 11,410	₽	₩.	\$€	€	-	·	85	\$ 11,410
UOS PROVIDED NET UNIT RATE	1,092	1,437	1,080	754 \$657.72	365 \$731.04	1,069	\$767.24	\$38	



REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors and Officers
Resources for Human Development, Inc.

We have audited the consolidated financial statements of Resources for Human Development, Inc. and subsidiaries (the Organization) as of and for the year ended June 30, 2003, and have issued our report thereon dated January 19, 2004. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Compliance

As part of obtaining reasonable assurance about whether the Organization's consolidated financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Organization's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the consolidated financial statements and not to provide assurance on the internal control over financial reporting. However, we noted a certain matter involving the internal control over financial reporting and its operation that we consider a reportable condition. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgement, could adversely affect the Organization's ability to record, process, summarize, and report financial data consistent with the assertions of management in the consolidated financial statements. The reportable condition is described in the accompanying schedule of findings and questioned costs as item 03-1.

A material weakness is a condition in which the design of operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the consolidated financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe that the reportable condition described above is not a material weakness. We also noted other matters involving the internal control over financial reporting, which we have reported to management of the Organization in a separate letter dated January 19, 2004.

This report is intended solely for the information and use of the Board of Directors, management and various federal and state funding agencies, pass-through entities, City of Philadelphia, and the Department of Public Health and is not intended to be and should not be used by anyone other than these specified parties. Under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

Shechtman, Marks, Dewr & Etskovity, P.C.

Philadelphia, PA January 19, 2004



REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

Board of Directors and Officers Resources for Human Development, Inc.

Compliance

We have audited the compliance of Resources for Human Development, Inc. (the Organization) with the types of compliance requirements described in the *U. S. Office of Management and Budget (OMB)* Circular A-133 Compliance Supplement that are applicable to each of its major Federal programs for the year ended June 30, 2003. The Organization's major Federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major Federal programs is the responsibility of the Organization's management. Our responsibility is to express an opinion on the Organization's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations and the City of Philadelphia Subrecipient Audit Guide. Those standards and OMB Circular A-133 and the City of Philadelphia Subrecipient Audit Guide require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major Federal program occurred. An audit includes examining, on a test basis, evidence about the Organization's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the Organization's compliance with those requirements.

In our opinion, the Organization complied, in all material respects, with the requirements referred to above that are applicable to each of its major Federal programs for the year ended June 30, 2003.

Internal Control Over Compliance

The management of the Organization is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the Organization's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133 and the City of Philadelphia Subrecipient Audit Guide.

We noted certain matters involving the internal control over compliance and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over compliance that, in our judgement, could adversely affect the Organization's ability to administer a major federal program in accordance with the applicable requirements of laws, regulations, contracts, and grants. Reportable conditions are described in the accompanying schedule of findings and questioned costs as items 03-02 to 03-5.

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements of laws, regulations, contracts, and grants that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe none of the reportable conditions described above is a material weakness.

Schedule of Expenditures of Federal, State and City Awards

We have audited the consolidated financial statements of Resources for Human Development, Inc. and subsidiaries as of and for the year ended June 30, 2003, and have issued our report thereon dated January 19, 2004. Our audit was performed for the purpose of forming an opinion on the basic consolidated financial statements taken as a whole. The accompanying schedule of expenditures of Federal, state and city awards is presented for purposes of additional analysis as required by OMB Circular A-133 and the City of Philadelphia Subrecipient Audit Guide and is not a required part of the basic consolidated financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic consolidated financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic consolidated financial statements taken as a whole.

This report is intended solely for the information and use of the Board of Directors, management and various Federal and state funding agencies, pass-through entities, City of Philadelphia, and the Department of Public Health and is not intended to be and should not be used by anyone other than these specified parties. Under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

Marks Dever Halls PA

Philadelphia PA**

Philadelphia, PA January 19, 2004

Federal grantor/pass-through grantor/program title	Federal CFDA Number	Passthrough Grantor's <u>Number</u>	Grant	2003 Expenditures	Questioned Costs
Federal Financial Assistance					
U.S. Department of Agriculture					
Pass-through Philadelphia Office of Emergency Shelter Services Ridge Shelter & Phoenix Case Management	10.569	03-20361	07/01/02 - 06/30/03	\$ 18,500	1
Pass-through Philadelphia Workforce Development Corporation Work Opportunities	10.561	090-02-811-1	07/01/02 - 06/30/03	5,628	[
Total U.S. Department of Agriculture				24,128	1
U.S. Department of Education				-	
Pass-through Commonwealth of Massachusetts Department of Education	84.027	SCDOE52003005050	07/01/02 - 06/30/03	49,514	*
Pass-through Pennsylvania Department of Public Welfare/ Philadelphia Department of Public Health Office of Mental Health/Mental Retardation	84.181	03-20019	07/01/02 - 06/30/03	94,226	
Total U.S. Department of Education				143,740	_1

	Federal CFDA	Passthrough Grantor's	Grant	2003	Questioned
Federal grantor/pass-through grantor/program title	Number	Number	Period	Expenditures	Costs
U.S. Department of Health and Human Services					
Abbottsford/Schuykill Falls Abbottsford/Schuykill Falls	93.927	3H1B CS 00047-11 3H1B CS 00047-11	09/01/01 - 08/31/03 09/01/01 - 08/31/03	300,000 547,268	1 1
Pass-through Carbon Monroe Pike Community Service (Oars Program)	93.958	N/A	07/01/02 - 06/30/03	175,000	1
Pass-through Florida Department of Children and Families Developmental Services Program Districts One, Two & Seven	93.645	MWA10	07/01/02 - 06/30/03	53	t
Districts One, Two & Seven	93.667	MWA10 MWA10	07/01/02 - 06/30/03 07/01/02 - 06/30/03	72,312	: 1
Districts One, Two & Seven	93.778	MWA10	07/01/02 - 06/30/03	953,039	•
Pass-through Louisiana Family House	93.230	1H79TI12730-01		25,087	•
Family House	93.230	5H79TI12730-02	10/01/02 - 09/30/03	103,449	•
Pass-through Pennsylvania Department of Health Allegheny County - Community Passages	93.778	45921	07/01/02 - 06/30/03	813,786	•
Pass-through Pennsylvania Department of Health/ Family Planning Council Abbottsford/Schuykill Falls	93.994	23901	07/01/02 - 06/30/03	1,720	•

SCHEDULE OF EXPENDITURES OF FEDERAL, STATE AND CITY AWARDS YEAR ENDED JUNE 30, 2003

	Federal CFDA	Passthrough Grantor's	Grant	2003	Questioned
Federal grantor/pass-through grantor/program title	Number	Number	<u>Period</u>	Expenditures	Costs
Pass-through Pennsylvania Department of Public Welfare	02 558	ME011134058	07/01/02 - 06/30/03	16.484	•
Community Connections	93.558	ME011134009	07/01/02 - 06/30/03	238,443	•
RARE-2	93.558	ME01134089	11/01/01 - 10/31/02	126,129	•
RARE-3	93.558	ME01134089	11/01/02 - 10/31/03	259,596	1
Pass-through Pennsylvania Department of Public Welfare/					
Development Disabilities Planning Council					
Parents Exchange	93.630	91490022	01/01/02 - 12/31/03	27,252	ŀ
Parents Resource	93.630	91490020	01/01/02 - 12/31/03	97,746	•
Pass-through Pennsylvania Department of Public Welfare/					
Family Planning Council	93.667	23901	07/01/02 - 06/30/03	4,945	ı
Pass-through Pennsylvania Department of Public Welfare/					
Philadelphia Department of Public Health					
AACO - HIV Prevention Project	93.940	02-20957	01/01/03 - 12/31/03	64,942	•
AACO - HIV Prevention Project	93.940	03-20714	01/01/03 - 06/30/03	64,943	•
CODAAP - Endow - A - Home	93.959	03-20319	07/01/02 - 06/30/03	62,830	•
Office of Mental Health/Mental Retardation	93.150	03-20008	07/01/02 - 06/30/03	28,345	1
Office of Mental Health/Mental Retardation	93.778	03-20019	07/01/02 - 06/30/03	2,899,884	•
Office of Mental Health/Mental Retardation	93.667	03-20019	07/01/02 - 06/30/03	18,337	•

	Federal CFDA	Passthrough Grantor's	Grant	2003	Questioned
Federal grantor/pass-through grantor/program title	Number	Number	Period	Expenditures	Costs
Pass-through Pennsylvania Department of Public Welfare/ Various Counties					
Montgomery County - D&A	93.959	N/A	07/01/02 - 06/30/03	546,546	•
Montgomery County - D&A	93.667	N/A	07/01/02 - 06/30/03	3,572	t
Montgomery County - MH	93.003	N/A	07/01/02 - 06/30/03	14,000	•
Montgomery County - MR	93.667	N/A	07/01/02 - 06/30/03	79,323	
Montgomery County - MR	93.778	N/A	07/01/02 - 06/30/03	1,069,837	ı
Northampton County - MR	93.778	ME6300120207	07/01/02 - 06/30/03	1,933,578	ı
Pass-through Philadelphia Department of Human Services	93 558	02-20545-01	07/01/02 - 06/30/03	301.151	7
New Directions	93.558	02-20295-01	07/01/02 - 06/30/03	383,909	•
Pass-through Philadelphia Department of Human Services/ Family Planning Council Abbottsford/Schuykill Falls	93.217	23901	07/01/02 - 06/30/03	7,095	•
Pass-through Philadelphia Workforce Development Corporation Work Opportunities	93.558	090-02-814-1	07/01/02 - 06/30/03	27,200	•
Total U.S. Department of Health and Human Services				13,256,827	

Federal grantor/pass-through grantor/program title	Federal CFDA Number	Passthrough Grantor's <u>Number</u>	Grant	2003 Expenditures	Questioned Costs
U.S. Department of Housing and Urban Development					
AHAD	14.235	PA01B00-0006	07/01/02 - 06/30/03	329,136	•
Chester Youthbuild	14.235	Y011MPA-0118	ŧ	257,570	•
Crossroads	14.235	PA01B90-9001	07/01/02 - 06/30/03	611,074	•
Family House Now	14.235	PA01B90-9008	07/01/02 - 06/30/03	675,984	•
SALT	14,235	PA01B90-0017	07/01/02 - 06/30/03	271,189	ŧ
Supportive Housing - Womanspace	14.235	PA01B00-0015	07/01/02 - 06/30/03	335,030	•
Pass-through 1260 Housing Development Corporation Families in Transition Families in Transition	14.235	PA26B95-0671 PA01B10-0007	07/01/02 - 06/30/03	190,830	
Pass-through Chester Economic Development Authority Chester Youthbuild	14.218	N/A	07/01/02 - 06/30/03	30,000	•
Pass-through Louisiana Pathways SALT Program Project Reach Project Renewal Project Renewal Voyage House	14.235 14.235 14.235 14.235 14.235	LA48B10-3016 LA48B00-3028 LA48B10-3015 LA48B00-3011 LA48B00-3023 LA48B00-3023	04/01/02 - 03/31/03 10/01/01 - 09/30/02 10/01/02 - 09/30/03 10/01/02 - 09/30/03 09/01/02 - 08/31/03	349,456 23,550 50,584 52,888 91,222 178,050	

SCHEDULE OF EXPENDITURES OF FEDERAL, STATE AND CITY AWARDS YEAR ENDED JUNE 30, 2003

Federal grantor/pass-through grantor/program title	Federal CFDA Number	Passthrough Grantor's Number	Grant Period	2003 Expenditures	Questioned Costs
Pass-through Lower Merion Department of Planning and Community Development Lower Merion Counseling Services	14.218	B-02-MC-42-0011	07/01/02 - 06/30/03	52,334	•
Pass-through Montgomery County Department of Housing and Community Development Family House	14.218	B-00-03-212	10/01/02 - 09/30/03	54,995	•
Pass-through Philadelphia Office of Emergency Shelter Services Ridge Shelter & Phoenix Case Management Ridge Shelter & Phoenix Case Management	14.231	03-20361	07/01/02 - 06/30/03 07/01/02 - 06/30/03	187,458	
Pass-through Philadelphia Office of Housing and Community Development Families in Transition Families in Transition	14.218	03-20480	07/01/02 - 06/30/03	55,136	• •
Total U.S. Department of Housing and Urban Development				4,240,114	
U.S. Department of Justice					
Pass-through Louisiana Louisiana Commission on Law Enforcement	16.575	C00-7-021	04/01/01 - 03/31/02	16,598	
Total U.S. Department of Justice			•	16,598	

	Federal CFDA	Passthrough Grantor's	Grant	2003	Questioned
Federal grantor/pass-through grantor/program title	Number	Number	Period	Expenditures	Costs
U.S. Department of Labor					
Pass-through Philadelphia Office of Emergency Shelter Services					
Ridge Shelter & Phoenix Case Management	17.250	03-20361	07/01/02 - 06/30/03	40,407	•
Pass-through Philadelphia Workforce Development Corporation	010	1 000	00,000,000	101 101	
Work Opportunities Work Opportunities	17.260	090-02-300-1	07/01/02 - 06/30/03	6,713	1 I
Total U.S. Department of Labor			•	152,291	
U.S. Environmental Protection Agency					
Regional Nursing Center Consortium Regional Nursing Center Consortium	609.99	X-983307-01-03 CH-983400-01-1	12/01/00 - 11/30/02 05/01/01 - 10/31/02	35,332	i i
Total U.S. Environmental Protection Agency				43,955	•
Total Federal Financial Assistance				17,877,653	I

SCHEDULE OF EXPENDITURES OF FEDERAL, STATE AND CITY AWARDS YEAR ENDED JUNE 30, 2003

y CFDA	
Assistance by	
Financial A	
of Federal	
Summary of Fede	

10.561- State Administrative Matching Grants for Food Stamp Program	5,628
10.569- Emergency Food Assistance Program	18,500
14.218- Community Development Block Grants	192,465
14.231 - Emergency Shelter Grants Program	187,458
14.235- Supportive Housing Program	3,719,242
14.239- HOME Investment Partnerships Program	140,949
16.575- Crime Victim Assistance	16,598
17.250- Job Training Partnership Act	40,407
17.258- WIA Adult Program	105,171
17.260- WIA Dislocated Workers	6,713
66.606- Surveys, Studies, Investigations and Special Purpose Grants	35,332
66.609- Protection of Children and the Aging as a Fundamental Goal of Public Health and	
Environmental Protection	8,623
84.027- Special Education Grants to States	49,514
84.181- Special Education- Grants for Infants and Families with Disabilities	94,226
93.003- Public Health and Social Services Emergency Fund	. 14,000
93.150- Projects for Assistance in Transition from Homelessness	28,345
93.217- Family Planning - Services	7,095
93.230- Consolidated Knowledge Development and Application Program	158,536
93.558- Temporary Assistance for Needy Families	1,352,912
93.630- Developmental Disabilities Basic Support and Advocacy Grants	124,998
93.645- Child Welfare Services State Grants	53
3.667-	178,489
93.671- Family Violence Prevention and Services/Grants for Battered Women's Shelters	1,959,026
93.778- Medical Assistance Program	8,217,392
93.927- Health Center Grants for Residents of Public Housing	300,000
93.940- HIV Prevention Activities: Health Department Based	129,885
93.958- Block Grants for Community Mental Health Services	175,000
93.959- Block Grants for Prevention and Treatment of Substance Abuse	925,609
93.994- Maternal and Child Health Services Block Grant to the States	1
	17,877,653

	Federal	Passthrough			
Federal grantor/pass-through grantor/program title	CFDA Number	Grantor's Number	Grant <u>Period</u>	2003 Expenditures	Questioned Costs
State/County Financial Assistance					
Connecticut					
Residential & Day Program	N/A	CTHSMR/03	07/01/02 - 06/30/03	2,448,739	•
Total Connecticut			•	2,448,739	•
Delaware					
Wilmington NOW	N/A	010271	07/01/02 - 06/30/03	448,684	•
Total Delaware				448,684	
Florida	4114				
Department of Children and Family Department of Children and Family	N/A	MWA10	07/01/02 - 06/30/03	2,408,599	
Total Florida				2,631,502	•
Louisiana					
Family House	N/A	259	07/01/02 - 06/30/03	437,292	•
Family House	N/A	273	07/01/02 - 06/30/03	288,024	•
Mobile Crisis Act	N/A	258	07/01/02 - 06/30/03	603,689	ł
Pathway of Louisiana	N/A	LA48B103016	04/01/02 - 03/31/03	100,548	•
Total Louisiana				1,429,553	

Questioned Costs		a 1			•	•
2003 Expenditures	154,070	63,974 34,476	63,962 63,962 3,527,445 47,553	4,122,117	222,392	106,793
Grant <u>Period</u>	07/01/02 - 06/30/03	07/01/02 - 06/30/03 07/01/02 - 06/30/03 07/01/02 - 06/30/03	1 1 3		07/01/02 - 06/30/03	07/01/02 - 06/30/03
Passthrough Grantor's <u>Number</u>	SCDOE52003005050	SCDMR26003600356 SCDMR26003600367 SCDMR26003600368	SCDMR25003500399 SCDMR26003600345 SCDMR26003600364		30415	
Federal CFDA Number	N/A	N/A N/A	N/A N/A N/A		N/A	N/A
Federal grantor/pass-through grantor/program title	<u>Massachusetts</u> Department of Education Axis - Residential Services	Department of Mental Retardation Axis - Individual Supports Axis - Individual Supports Axis - Outside the Lines	Axis - Residential Services Axis - Residential Services Axis - Urban Youth Collaborative	Total Massachusetts	New Jersey Department of Human Services Residential Intensive Support Total New Jersey	Pennsylvania Pass-through Chester Upland School District Chester Youthbuild

106,793

Questioned Costs	ŀ		•			•	ı	•	1	•		•	•	
2003 Expenditures	324,974	324,974	1,659	7,309		103,000	26,000	13,665,522	219,035	9,327,474	23,341,031	855,659	855,659	296,09
Grant	07/01/02 - 06/30/03		07/01/02 - 06/30/03			07/01/02 - 06/30/03	07/01/02 - 06/30/03	07/01/02 - 06/30/03	07/01/02 - 06/30/03	07/01/02 - 06/30/03		07/01/02 - 06/30/03		07/01/02 - 06/30/03
Passthrough Grantor's <u>Number</u>			St 133 St 155			03-20319	03-20319	03-20008	03-20008	03-20019		03-20361		090-02-812-1
Federal CFDA Number	N/A		N/A N/A			N/A	N/A	N/A	N/A	N/A		N/A		N/A
Federal grantor/pass-through grantor/program title	Pass-through PMHCC Womanspace		Pennsylvania Department of Public Welfare Pass-through Family Planning Council Abbottsford/Schuykill Falls Abbottsford/Schuykill Falls		Pass-through Philadelphia Department of Public Health	CODAAP - AHAD	CODAAP - New Start I & II	Office of Mental Health/Mental Retardation	Office of Mental Health/Mental Retardation	Office of Mental Health/Mental Retardation		Pass-through Philadelphia Office of Emergency Shelter Services Ridge Shelter & Phoenix Case Management		Pass-through Philadelphia Workforce Development Work Opportunities

796,09

SCHEDULE OF EXPENDITURES OF FEDERAL, STATE AND CITY AWARDS RESOURCES FOR HUMAN DEVELOPMENT, INC. YEAR ENDED JUNE 30, 2003

Federal grantor/pass-through grantor/program title	Federal CFDA Number	Passthrough Grantor's Number	Grant <u>Period</u>	2003 Expenditures	Questioned Costs
Pass-through School District of Philadelphia New Directions	N/A	176/F02	. 07/01/02 - 06/30/03	265,220	1
				265,220	
	,			70000	
Allegheny County - Community Passages	N/A A/A	45921	07/01/02 - 06/30/03	821.687	j i
Caroni, ividinoc, r inc - ivid wind.	N/A	BHSI	1	2,090	1
Ų	N/A	02-MHMR-261	07/01/02 - 06/30/03	669,822	1
್ತಾರ	N/A		07/01/02 - 06/30/03	639,402	1
ı	N/A		07/01/02 - 06/30/03	40,310	ı
Montgomery County - MH	N/A		07/01/02 - 06/30/03	4,584,853	ı
County -	N/A		07/01/02 - 06/30/03	16,463	•
County -	N/A		07/01/02 - 06/30/03	1,585,511	•
County -	N/A		07/01/02 - 06/30/03	452,444	•
Montgomery County - PPI	N/A		01/01/02 - 12/31/02	104,888	•
ပိ	N/A		01/01/03 - 12/31/03	107,254	•
Northampton County - MR	N/A	ME6300120207	07/01/02 - 06/30/03	864,442	•
Northampton County - Hope House	N/A	ME6300120207	07/01/02 - 06/30/03	261,761	1
- 1	N/A	ME6300120207	07/01/02 - 06/30/03	1,702,152	1
				12,733,963	
Total Pennsylvania Department of Public Welfare				37,264,149	
Total Pennsylvania				37,695,916	

Total State / County Financial Assistance

49,152,973

SCHEDULE OF EXPENDITURES OF FEDERAL, STATE AND CITY AWARDS RESOURCES FOR HUMAN DEVELOPMENT, INC. YEAR ENDED JUNE 30, 2003

Federal grantor/pass-through grantor/program title	Federal CFDA Number	Passthrough Grantor's <u>Number</u>	Grant	2003 Expenditures	Questioned Costs
City Financial Assistance Philadelphia Department of Human Services ACES New Directions	N/A N/A	02-20545-01	07/01/02 - 06/30/03	26,187	
Philadelphia Office of Emergency Shelter Services Ridge Shelter & Phoenix Case Management	N/A	03-20361	. 06/30/03	59,570	
Philadelphia Office of Housing and Community Development Families in Transition	N/A	03-20392	07/01/02 - 06/30/03	1,642,080 258,720 258,720	•
Philadelphia Department of Public Health CODAAP - New Start I & II Office of Mental Health/Mental Retardation Office of Mental Health/Mental Retardation	N/A N/A N/A	03-20319 03-20008 03-20019	07/01/02 - 06/30/03 07/01/02 - 06/30/03 07/01/02 - 06/30/03	26,000 1,970,801 417,241	
Philadelphia Redevelopment Authority Affordable Housing	N/A		. 07/01/02 - 06/30/03	2,414,042	•
Total City Financial Assistance				5,086,771	

Total City Financial Assistance

Financial Assistance Total Federal, State And City

and city awards. See notes to schedule of expenditures of Federal, state

72,117,397

1. General information

The accompanying schedule of expenditures of federal, state and city awards presents activities in all federal, state and city award programs of Resources for Human Development, Inc. All financial assistance received directly from federal agencies, as well as financial assistance passed through other governmental agencies or not-for-profit organizations, is included on the schedule.

2. Basis of accounting

The accompanying schedule of expenditures of federal, state and city awards is presented using the accrual basis of accounting. The amounts reported in this schedule as expenditures may differ from certain financial reports submitted to funding agencies because those reports may be submitted on either a cash or modified cash basis of accounting.

3. Relationship to basic consolidated financial statements

Federal, state and city award expenditures are reported on the statement of functional expenditures as program costs. However, expenditures in the schedule of expenditures of federal, state and city awards for certain programs which have incurred deficits have been limited to the related contracted amount. In addition, for certain programs, the expenditures reported in the basic consolidated financial statements may differ from the expenditures reported in the schedule of expenditures of federal, state and city awards due to program expenditures exceeding grant or contract budget limitations which are not included as federal, state and city financial assistance.

RESOURCES FOR HUMAN DEVELOPMENT, INC. SCHEDULE OF FINDINGS AND QUESTIONED COSTS YEAR ENDED JUNE 30, 2003

Section I - Summary of Auditors' Results Financial Statements Type of auditors' report issued: <u>Unqualified</u> Internal control over financial reporting: Material weakness(es) identified? yes no Reportable condition(s) identified not considered to be material weakness(es) reported yes none Noncompliance material to financial statements noted? yes no Federal Awards Internal control over major programs: Material weakness(es) identified? yes no Reportable condition(s) identified not considered to be material weakness(es) reported yes none Type of auditors' report issued on compliance for major programs: <u>Unqualified</u> Any audit findings disclosed that are required to be reported in accordance with Circular A-133, Section .510(a)? yes no Qualification of major programs: Name of Federal Program or Cluster CFDA Number(s) Supportive Housing Program 14.235 Temporary Assistance for Needy Families (TANF) 93.558 Family Violence Prevention and Services/Grants for Battered Women's Shelters 93.671 93.778 Medical assistance Program 93 959 Block Grants for Prevention and Treatment of Substance Abuse

73.737	Block Chants for Frevention and Freathent of Substance Abuse	_
Dollar threshold used to distinguish between Type A and Type B programs:	\$617,914	
Auditee qualified as low-risk auditee	x	

RESOURCES FOR HUMAN DEVELOPMENT, INC. SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED) YEAR ENDED JUNE 30, 2003

Section II - Financial Statement Findings

03-1 Payroll

Condition: The number of total hours worked per day on employee time sheets were not computed correctly in a number of instances. This condition was also a finding in the prior year audit.

Criteria: The Organization requires all unit directors to re-compute and approve employee time sheets prior to submission to the payroll department for processing.

Effect: Because employee time sheets are not consistently re-computed accurately before payrolls are processed, inaccuracies and possible disallowed payroll costs may occur.

Cause of condition: Procedures are in place for supervisory personnel to re-compute all time sheets. Apparently, this procedure is not applied consistently.

Recommendation: The Organization needs to ensure that this procedure is followed consistently by all units. Periodic inspections of time sheets and time summaries should be made through the internal audit function to confirm that there is adherence to the procedure.

RESOURCES FOR HUMAN DEVELOPMENT, INC. SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED) YEAR ENDED JUNE 30, 2003

Section III - Federal Awards and Questioned Costs

Dection III	1 caciai 11 waras and Questioned costs
	DEPARTMENT OF HEALTH AND HUMAN SERVICES
03-2	Medical Assistance Program - CFDA No. 93.778 - Year ended June 30, 2003
	Reportable condition: The reportable condition at Finding 03-1 also applies to this program.
03-3	Supportive Housing Program - CFDA No. 14.235 - Year ended June 30, 2003
	Reportable condition: The reportable condition at Finding 03-1 also applies to this program.
03-4	Temporary Assistance for Needy Families (TANF) – CFDA No. 93.558 – Year ended June 30, 2003
	Reportable condition: The reportable condition at Finding 03-1 also applies to the program.
03-5	Block Grant for Prevention and Treatment of Substance Abuse - CFDA No. 93.959 - Year ended June 30, 2003
	Reportable condition: The reportable condition at Finding 03-1 also applies to the program.



January 19, 2004

Department of Health and Human Services

Resources for Human Development, Inc. respectfully submits the following corrective action plan for the year ended June 30, 2003.

Name and address of independent accounting firm: Shechtman, Marks, Devor & Etskovitz, P.C. - 2000 Market Street - Suite 500 - Philadelphia, Pa. 19103.

Audit period: Year ended June 30, 2003.

The findings from the June 30, 2003 schedule of findings and questioned costs are discussed below. The findings are numbered consistently with the numbers assigned in the schedule.

Findings - Financial Statement Audit.

Reportable Conditions

03-1 Payroll

Recommendation: The organization needs to ensure that there is consistent compliance with it's procedure requiring supervisory personnel to recompute the total number of hours worked per day on employee time sheets prior to submission to the payroll department on a consistent basis by all units. Periodic inspection of time sheets and time summaries should be made through the internal audit function to confirm that there is adherence to the procedure.

Action Taken: We concur with the recommendation. Our internal auditors will continue their audits throughout the current fiscal year. In addition RHD is currently automating the time collection process which will eliminate the computation errors in the total number of hours worked per day. We anticipate the implementation of this automated process will be completed by June 30, 2004.

Findings - Federal Award Programs Audit

Department of Health and Human Services

03-2 Medical Assistance Program - CFDA No. 93.778

Reportable Condition: See Finding 03-1.

03-3 Supportive Housing Program - CFDA No. 14.235

Reportable Condition - See Finding 03-1.

03-4 Temporary Assistance for Needy Families (TANF) - CFDA No. 93.558

Reportable Condition - See Finding 03-1.

03-5 Block Grant for Prevention and Treatment of Substance abuse - CFDA No. 93.959

Reportable Condition - See Finding 03-1.

If the Department of Health and Human Services has any questions regarding this plan, please call Mary Loomis, Chief Financial Officer at 215-951-0300.

Sincerely yours,

Mary Loomis

Chief Financial Officer

RESOURCES FOR HUMAN DEVELOPMENT, INC. SUMMARY SCHEDULE OF PRIOR AUDIT FINDING YEAR ENDED JUNE 30, 2003

DEPARTMENT OF HEALTH AND HUMAN SERVICES

Finding 02-2 Medical Assistance Program - CFDA No. 93.778

Condition:

This finding was a reportable condition stating that the number of total hours worked per day on employee time sheets were not computed correctly in a number of instances.

Recommendation:

The auditor recommended that the Organization monitor the procedure that supervisory personnel recompute all time sheets. In addition, periodic inspections of time sheets and time summaries should be made through the internal audit function.

Current status:

The Organization's internal auditors continue to inspect times sheets and time summaries for accuracy. Any errors found are corrected and additional training with individuals reviewing timesheets is completed.

In addition, the Organization is currently automating the time collection process which will eliminate the human error in the total hours computation. It's expected that the implementation of this automated process will be completed by June 2004.

Finding 02-3 Foster Care Title IV-E-CFDA No. 93.658

Condition:

This finding was a reportable condition stating that the number of total hours worked per day on employee time sheets were not computed correctly in a number of instances.

Recommendation:

The auditor recommended that the Organization monitor the procedure that supervisory personnel recompute all time sheets. In addition, periodic inspections of time sheets and time summaries should be made through the internal audit function.

Current status:

The Organization's internal auditors continue to inspect times sheets and time summaries for accuracy. Any errors found are corrected and additional training with individuals reviewing timesheets is completed.

In addition, the Organization is currently automating the time collection process which will eliminate the human error in the total hours computation. It's expected that the implementation of this automated process will be completed by June 2004.



REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS ON COST ALLOCATION PLAN

Board of Directors and Officers Resources for Human Development, Inc.

We have audited the consolidated financial statements of Resources for Human Development, Inc. and subsidiaries (the Organization) as of and for the year ended June 30, 2003, and have issued our report thereon dated January 19, 2004.

As part of our audit, we audited the method used by the Organization to allocate indirect costs as reflected in the City of Philadelphia, Department of Public Health, Office of Mental Health and Mental Retardation program activity invoice summary as required by the Commonwealth of Pennsylvania, Department of Public Welfare, Section 4300.94 of the Title 4300 Regulations.

The Commonwealth of Pennsylvania, Department of Public Welfare, Section 4300.94 of the Title 4300 Regulations states that "the overall objective of the allocation process is to distribute the indirect costs of the agency to its various services or cost categories in reasonable proportion with the benefits provided to these services or cost categories." The regulations require that the method used "shall result in a fair and equitable distribution of costs and shall be in direct relation to actual benefits accruing to the services to which costs are charged".

The method of allocating costs for the year ended June 30, 2003 was based on various formulas which allocate costs depending on the nature of the individual costs.

In our opinion, the cost allocation plan of the Organization results in a distribution of indirect costs, as reflected in the City of Philadelphia, Department of Public Health, Office of Mental Health and Mental Retardation program activity invoice summary for the year ended June 30, 2003 in accordance with Section 4300.94 of the Title 4300 Regulations issued by the Commonwealth of Pennsylvania, Department of Public Welfare.

This report is intended solely for the information and use of the Board of Directors, management and the City of Philadelphia, Department of Public Health and is not intended to be and should not be used by anyone other than these specified parties.

Marks Deven # Stationis, P.C.**

Philadelphia PA

Philadelphia, PA January 19, 2004

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REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS ON COST ALLOCATION PLAN FOR THE UPCOMING BUDGET YEAR

Board of Directors and Officers Resources for Human Development, Inc.

At your request we have performed the procedures enumerated below with respect to the administrative costs distribution included in the Line Item Budget for the year ending June 30, 2004 submitted by Resources for Human Development, Inc. ("the Organization") to the City of Philadelphia, Department of Health. Our review was made solely to assist you in your filing requirements with the City of Philadelphia, Department of Public Health.

The procedures we performed are summarized as follows:

- a. We reviewed a schedule contained within the 2004 Line Item Budget which reflected the allocation factors utilized in distributing administrative costs.
- b. We confirmed our understanding of the method of allocating administrative costs through a review of supporting work papers and by discussions with management responsible for allocation factors.
- c. We compared the Organization's method of allocating costs to those requirements as specified in Section 4300.94 of the Title 4300 Regulations Related Methods for Allocating Indirect Costs in order to determine whether the cost allocation is in compliance with those regulations.
- d. We compared the allocation methods used between the current fiscal year and prior fiscal year to determine consistency between years. The cost allocation method is based on various formulas which allocate costs depending on the nature of the individual costs.

The Commonwealth of Pennsylvania, Department of Public Welfare, Section 4300.94 of Title 4300 Regulations state "The overall objective of the allocation process is to distribute the indirect costs of the Agency to its various services or cost categories in reasonable proportion with the benefits provided to these services or cost categories." The Regulations require that the method used result in a fair and equitable distribution of costs which shall be in direct relation to actual benefits accruing to the services to which costs are charged.

Because the above procedures do not constitute an audit in accordance with generally accepted auditing standards, we do not express an opinion on the amount of administrative costs distributed to the City nor on any other amounts contained within the June 30, 2004 budget submitted to the City of Philadelphia, Department of Public Health. Had we performed additional procedures or had we conducted an audit in accordance with generally accepted auditing standards, other matters might have come to our attention that would have been reported to you. This report relates only to the items specified above and does not extend to any financial statements of the Organization taken as a whole.

Philadelphia, PA January 19, 2004

Sheektman, Marks, Devar & Etekovity, R.

MEMORANDUM OF ADVISORY COMMENTS RESOURCES FOR HUMAN DEVELOPMENT, INC.

June 30, 2003





January 19, 2004

Board of Directors
Resources for Human Development

In connection with our audit of the consolidated financial statements for Resources for Human Development, Inc. and Subsidiaries (RHD) as of June 30, 2003, we issued two reports, which addressed internal controls. The reports are Report of independent certified public accountants on compliance and on internal control over financial reporting based on an audit of financial statements in accordance with Government Auditing Standards and Report of independent certified public accountants on compliance with requirements applicable to each major program and internal control over compliance in accordance with OMB Circular A-133. In addition, we noted certain matters that we believe you should consider. Our observations were formed as a byproduct of our auditing procedures, which did not include a comprehensive review for the purpose of submitting detailed recommendations.

The following summarizes our comments and suggestions.

Comments for June 30, 2003

Payroll - Calculation of Hours Worked

At each unit, hourly workers manually record their start-time and end-time and record the total time worked each day. In our audit, we found numerous cases in which hours worked were incorrectly calculated. The incorrectly calculated time was then entered onto the units' summary time sheets that were then transmitted to the central office for payment. As a result, in those cases, hourly workers were not paid the proper amount. The errors go in both directions, sometimes more hours were paid than actually worked and at other times, fewer hours were paid than actually worked. The net dollar impact to RHD was not significant, but the number of instances in which errors occurred was significant. This problem has occurred repeatedly over the years.

We recommend that procedures continue to be improved or developed to prevent such errors. We suggest that either the payroll department or internal audit function increase

its inspection of time sheets to identify errors. We are aware that management is implementing a new software system to electronically gather data at the source and then transmit it to the Central office. We encourage this change. However, until we can be satisfied that payroll accuracy has substantially improved; we recommend that RHD management continue to closely monitor the quality of the information presented to the payroll department.

Worker's Compensation Insurance - Internal Administration

RHD maintains worker's compensation policies in each state other than Pennsylvania in which the Organization has employees. (Pennsylvania is administered as a self-insured retention plan). The cost of the each policy is charged to the state programs that operate within each policy's coverage. We noted during our fieldwork that an incorrect workers compensation rate was being charged to programs, creating an underaccrual of workers compensation insurance in certain programs. By not accruing the costs necessary to cover the premiums, RHD is not able to charge the programs for the appropriate amount of insurance costs.

Beginning in fiscal year 2004, RHD changed to a new insurance program which will calculate workers compensation insurance on the organization as a whole. There will no longer be separate policies for each state in which RHD operates.

We recommend that, on a quarterly basis, management review the charges to the programs and compare them to the actual and anticipated cost of running and administering the worker's compensation plan. If the analysis indicates that either too much or too little in premiums, relative to the actual cost of the plan, has been accumulating, then a timely adjustment should be made to more closely reflect the actual cost of insurance.

Outstanding Payroll and Vendor Checks

During our audit fieldwork, we noted that some of the bank accounts have old outstanding payroll or vendor checks. The State of Pennsylvania requires that any vendor checks remaining unclaimed more than five years after it became payable is presumed abandoned and must be escheated to the State. In addition, any wages that have remained unclaimed for more than three years after the wages became payable are presumed abandoned and must also be escheated to the State.

We recommend that management make a reasonable attempt to locate the individuals or companies to which the outstanding checks are addressed. If they are unable to locate, we recommend that the checks be remitted to the State.

Fixed assets Inventory

During our audit fieldwork, we met with management to obtain an understanding of the physical inventory procedures performed during the fixed asset inventory and management's follow up on the results. We noted the following:

Physical counting of fixed asset inventories was not performed timely at year end. They were completed a few months after year end. In addition, the listing of assets sent to the programs were updated only through the third fiscal quarter, thus the fixed assets module did not include assets acquired in the fourth quarter and was therefore, not complete. Consequently, the inventory listings sent to the units were lacking accurate information. We found several discrepancies on fixed asset inventories which could have been avoided had accurate information been supplied to the programs.

Certain funders require the Organization to conduct physical inventory counts of fixed assets annually. In order to fully and timely comply, we recommend that the fixed asset module be updated monthly for additions and deletions. To give the units accurate and timely records of fixed assets, we recommend that physical inventory accounts occur before year end, possibly May, based on the physical inventory records as of the end of the Organization's third quarter. Any fixed assets on hand that are not on the asset list should be listed and identified and reported back to headquarters for further investigation.

By conducting the physical count in May, the completion of the counting as well as the reconciliation of differences at the corporate level can be timely achieved by the end of the Organization's fiscal year end.

In another fixed asset related matter, it came to our attention that certain fixed assets under the control of the Central Office, were taken for personal use. Despite the existence of a sign-out procedure for using Corporate fixed assets outside of the office, the policy was not enforced. Although certain people in the Organization were aware of the misappropriation of the fixed assets, no one felt compelled to report this transgression from company policy to the proper management authorities.

As a result of the last item, we recommend certain changes to the fixed asset policy. First, all assets in the possession of the corporate office should be counted annually. All discrepancies should be evaluated and reconciled on a timely basis.

Second, the sign-out log should be reviewed regularly, at least weekly, by an individual with no other fixed asset responsibility. Every item out of the office should include an expected return date. Any assets not returned to the corporate offices when promised, should be investigated by the person responsible for keeping the log.

Third, although there is a process at headquarters to allow employees to speak out without fear of reprisal (Citizens' Advocate Program), and report matters that might arise that are not within the Organization's Code of Conduct, it was not used to report this particular matter. We recommend that management remind employees about the process and encourage them to address matters of impropriety that are witnessed at any level of the Organization.

Timely Filing of Louisiana Audit Report

The State of Louisiana requires audit reports to be submitted within six months of the end of an organization's fiscal year end. In the case of RHD, that filing deadline is December 31, 2003. Failure to file the audit reports by that date is considered by the State of Louisiana a material instance of noncompliance.

Although Louisiana considers the filing of the audit report later than six months after an organization's year-end to be a reportable condition, most other agencies that fund RHD do not. Accordingly, we are not reporting this event as a reportable condition on an organization-wide basis. Nevertheless, it is our strong recommendation that RHD do everything in its power to close its accounting books in a timely manner and complete its financial statements so that the filing of the annual audited financial statements be completed prior to Louisiana's and all other funders' required due dates.

Corporate Accounting System Computer Controls

The Organization's accounting is recorded using Macola software. Due to the number of users who feed information into the system, the magnitude of data and transactions that are processed by the system, the reliance of users of financial data generated by the system for both internal and external users, as well as the integration with other systems, we reviewed the accounting controls surrounding the system. Our goal was to evaluate whether there were opportunities that could potentially expose the system or the Organization to problems. Overall, we found the controls and safeguards to be reasonably strong. However, we noted certain matters that we feel should be brought to the attention of management in order to avoid potential problems.

Password Policies

While passwords are required by users of the system and access to parts of the system are limited to users based on their needs to access or process certain data, the password setting policies do not comply with best practices. There is no minimum password length. The system will not lock out a user who has failed to log onto the system after a predetermined number of unsuccessful login attempts. This allows someone the ultimately log onto the system by using brute force.

We recommend that standards be established for permissible passwords. This includes specifying a minimum password length, at least 6 to 8 characters. Passwords should be changed on a regular basis, anywhere from 2 to 4 times per year. The system should lock someone out from attempting to logon to the system after 3 failed logon attempts.

Disaster Recovery and Business Continuity Plan

Based on our discussions, there is no formal disaster recovery and business continuity plan. In the event that a major catastrophe occurred to the headquarters building and the premises could not be used to operate the Organization, there is no formal plan as to where, when or how the Organization would restart its operations. There is adequate insurance in place to finance the cost of replacing hardware and software and other tangible assets. Computer software and data are backed up both on CD's and mirrored on another computer at the Midvale location.

Through our discussions, we understand that management has discussed this matter and developed certain contingency plans. However, due to the size of the Organization in terms of both the number of people it employs and provides services to, we recommend that a formal plan be documented to identify how the Organization would operate if the headquarters and the equipment in it were not usable. This plan should determine the amount of time the Organization could be un-operable. It should identify a location at which it could restart operations as well as a source to replace computers needed for vital operations. In addition, the plan should address the procedures necessary to fully restore the programs and data that had been backed-up and stored offsite. The plan should be more comprehensive than computer operations alone. It should address all programs and policies necessary to get the Organization back into operations as soon as is practical.

Acceptable Use Procedures

There is a lack of formal policies and procedures addressing acceptable use of personal software. It is not clear how the Organization feels about employees loading personal software onto the Organization's computers, using the computers to play games, use of the internet for personal reasons, visiting websites that may not be considered appropriate for the workplace, etc.

We recommend that policies be developed and communicated throughout the Organization to address the issue of acceptable computer usage. Not only will everyone in the Organization clearly understand management's views on the topic, but it should reduce the chances for computer viruses to get into the Organization's computer system.

Summary

While correcting each of the foregoing points will not prevent or preclude errors or illegal acts from occurring, they will assist in improving record keeping, internal controls, and the financial stability of RHD. If you would like to discuss any of the matters in greater detail, please call us.

Sheeletman, Marks, Keur & Thout

Very truly yours,

Shechtman, Marks, Devor & Etskovitz, P.C.



Resources for Human Development, Inc. (RHD) responses to the June 30, 2003 Memorandum of Advisory Comments.

Payroll – Calculation of Hours Worked

RHD has increased the size of its internal audit department in order to allow for a higher time concentration and completion of the time sheet audits on a timely basis. In addition we conducted trainings to communicate and reeducate the supervisors on the expected recomputations of the daily hours worked prior to submission for payment. RHD has invested in two softwares which allow for the scanning of employee timesheets and the automation of the calculation of the daily hours worked and the total hours worked for the payroll period. We anticipate the initial implementation of this process in February 2004 and the implementation of the entire corporation by June 2004. We believe this implementation will eliminate or greatly reduce the error rate in the calculation of total daily hours on the timesheets.

Worker's Compensation Insurance – Internal Administration

We agree with the recommendation. We have also added a budget manager to the group administering the self insurance program and believe this additional fiscal oversight will allow for an accurate allocation of the cost of insurance to all of the programs.

Outstanding Payroll and Vendor checks

RHD has spent significant time during the year ended June 30, 2003 researching, contacting individuals and vendors and reissuing checks for the stale outstanding checks. We will submit the appropriate checks to the State.

Fixed asset inventory

RHD has two individuals who are responsible for analyzing and imputing capital asset additions and deletions into the fixed asset module on a monthly basis. Our contracts require an annual physical inventory. We have consistently done a corporate wide annual inventory with a March 31 cut off of activity, In this process we have requested any

differences to be identified so that further investigation at the corporate office can be completed. We will request completion of the physical inventory by the site supervisors by the end of May based on the information sent to them. This process will continue to have produce differences due to assets purchased in April and May.

RHD acknowledges there was an inappropriate use of a corporate asset for a period of time. The identification of the inappropriate use of the corporate asset was brought to management's attention by staff members who worked under the supervision of the individual. The management of RHD believe the employees did not fear reprisal by surfacing this situation. We will have the an internal audit member periodically review the corporate log for completeness and appropriateness.

Password policies

RHD agrees implement a policy to require passwords to have 6 characters and a requirement to change the password twice a year. In addition we will implement a lock out of an individual attempting to logon to the system after 3 failed logon attempts.

Disaster Recovery and Business Continuity Plan

RHD has spent many years to provide the necessary environment to enable us to recover from a disaster in the corporate office building. This plan has included the daily removal of the computer system backup tapes, the purchase and establishment of computer hardware and mirroring of our software and data at another site owned, We have identified that the business operations could be resumed in 24 hours. We will continue to formally document our plan and include the suggested items.

Acceptable Use Procedures

RHD has not formally written an acceptable computer usage policy. We believe that it is the supervisors' responsibility to monitor the activities of their staff during work hours. Management expects a full day of productivity from our staff and has assigned workloads accordingly. RHD will continue to address the appropriate use of the computer during the workday.