

### TABLE OF CONTENTS

	<u>EXHIBIT</u>	<u>PAGE</u>
Independent Auditor's Report		1 - 3
Management Discussion & Analysis		4 - 8
Basic Financial Statements		
Statement of Net Position	A	9
Statement of Revenues, Expenses, and Changes		
in Fund Net Position	В	10
Statement of Cash Flows	C	11 – 12
Notes to the Basic Financial Statements		13 – 23
Index		13
Notes to Financial Statements		14–23
Other Reports Required by Government Auditing Standards  And by Office of Management and Budget (OMB) Compliance Supplement	<u>ent</u>	
Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards		24 – 25
Report on Compliance with Requirements That Could Have a Direct and Material Effect on Each Major Program and on Internal Control Over Compliance in Accordance with the Uniform Guidance		24 – 23 26 – 28
Schedule of Expenditures of Federal Awards		29
Notes to the Schedule of Expenditures of Federal Awards		30
Schedule of Findings and Questioned Costs		31 – 33
Corrective Action Plan		34
Summary Schedule of Prior Audit Findings		35
Supplementary Informati		
Statement and Certification of Actual Modernization Costs	D(1)	36
Statement of Modernization Costs – Uncompleted	D(2)	37
Schedule of Compensation, Benefits and Other Payments to Agency Head or Chief Executive Director	D(3)	38
Financial Data Schedules		39 – 54



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MEMBER OF THE
AMERICAN INSTITUTE OF
CERTIFIED PUBLIC
ACCOUNTANTS
and the
AICPA GOVERNMENTAL
AUDIT QUALITY CENTER

Independent Auditor's Report

Board of Commissioners Housing Authority of Natchitoches Natchitoches, Louisiana

#### Report on the Financial Statements

We have audited the accompanying financial statements of each major fund of the Housing Authority of the City of Natchitoches, Louisiana as of and for the year ended March 31, 2021, and the related notes to the financial statements, which collectively comprise the Housing Authority of Natchitoches, Louisiana basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in financial statements. The procedures selected depend on the auditor's judgment, including assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design and audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of each major fund of the Housing Authority of the City of Natchitoches, Louisiana, as of March 31, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Managements' Discussion and Analysis on pages 4 to 8 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards general accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Housing Authority of the City of Natchitoches, Louisiana's basic financial statements. The statement and certification of actual modernization costs, statement of modernization costs-uncompleted, financial data schedules, schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and other information as listed on the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The statement and certification of actual modernization costs, statement of modernization costs-uncompleted, financial data schedules, schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and other information as listed on the table of contents is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial

statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the statement and certification of actual modernization costs, statement of modernization costs-uncompleted, financial data schedules, schedule of expenditures of federal awards, and other information as listed on the table of contents are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 29, 2021 on our consideration of the Housing Authority of the City of Natchitoches, Louisiana's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Natchitoches, Louisiana's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Audit Standards* in considering the Housing Authority of the City of Natchitoches, Louisiana's internal control over financial reporting and compliance.

Mike Estes, P.C.

Fort Worth, Texas

Mike Ester, P.C.

December 29, 2021

## MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)

**MARCH 31, 2021** 

### Management's Discussion and Analysis (MD&A) March 31, 2021

As management of the Housing Authority, we offer readers of the Housing Authority's financial statements this narrative overview and analysis of the financial activities of the Housing Authority for the fiscal year ended March 31, 2021. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages 5 - 7 of this report. All amounts, unless otherwise indicated, are rounded to nearest dollar.

#### FINANCIAL HIGHLIGHTS

- X The assets of the Housing Authority exceeded its liabilities at the close of the most recent fiscal year by \$15,702,299 (net position). Of this amount, \$4,479,702 (unrestricted net assets) may be used to meet the government's ongoing obligations to citizens and creditors.
- X The Housing Authority's total net position increased by \$155,651. This increase is attributable in large part to capital contributions from the U.S. Department of Housing and Urban Development was more than depreciation taken.
- X At the end of the current fiscal year, unrestricted net assets for the general fund was \$4,479,702 or 106 percent of the general fund total operating expenses.
- X The Housing Authority continues to operate without the need for debt borrowings during the current fiscal year.

**OVERVIEW OF THE FINANCIAL STATEMENTS** This discussion and analysis are intended to serve as an introduction to the Housing Authority's basic financial statements. The Housing Authority's basic financial statements comprise two components: 1) fund financial statements, and 2) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves. The Housing Authority is a special purpose government engaged only in business-type activities. Accordingly, only fund financial statements are presented as the basic financial statements.

### COMPARATIVE CONDENSED FINANCIAL STATEMENTS (THOUSANDS)

### BALANCE SHEET MARCH 31, 2021

<u>ASSETS</u>	2020	2021
Current Assets	\$4,397	\$4,754
Capital Assets, Net	11,405	11,216
Other Assets	32	22
<u>Total Assets</u>	15,834	15,992
<u>LIABILITIES</u>		
Current Liabilities	177	159
Non-Current Liabilities	288	131
Total Liabilities	465	290
NET ASSETS		
Invested in capital assets	11,405	11,216
Restricted	10	7
Unrestricted	4,131	4,479
Total Net Position	\$15,547	\$15,702

### Management's Discussion and Analysis (MD&A) March 31, 2021

# COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS (THOUSANDS) YEAR ENDED MARCH 31, 2021

	2020	2021
OPERATING REVENUES		
Rental and Other	\$ 3,530,980	\$ 3,950,779
OPERATING EXPENSES		
Administration	596,920	739,808
Tenant services	508	14,192
Utilities	33,252	30,414
Ordinary maintenance & operations	858,052	870,476
General	498,755	507,868
Depreciation	727,837	696,368
Housing Assistance Payments	1,271,207	1,355,891
Port Ins	5,047	7,220
Total Operating Expenses	3,991,578	4,222,237
Income (Loss) from Operations	(460,598)	(271,458)
NON OPERATING REVENUES		
Interest earnings & Other	12,791	9,987
Total Non-Operating Revenues	12,791	9,987
Capital Contribution	588,807	417,122
Net Change in position	141,000	155,651
Net Position at Beginning of Year	15,405,648	15,546,648
Net Position at End of Year	15,546,648	15,702,299

**FUND FINANCIAL STATEMENTS** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Housing Authority, like other state and local governments, uses fund accounting to insure and demonstrate compliance with financial-related legal requirements. All of the funds of the Housing Authority are reported as proprietary funds.

The General Fund net position increased from \$15,546,648 at March 31, 2020 to \$15,702,299 at March 31, 2021, an increase of \$155,651. Net assets invested in capital assets, net of related debt, decreased from \$11,405,323 at March 31, 2020 to \$11,215,656 at March 31, 2021, and a decrease of \$189,667. The decrease was because capital fund improvements were less than depreciation for the year.

The Housing choice voucher fund net position increased from \$133,253 at March 31, 2020 to \$220,420 at March 31, 2021 an increase of \$87,167 or 65.41%.

### Management's Discussion and Analysis (MD&A) March 31, 2021

#### USING THIS ANNUAL REPORT

The Housing Authority's annual report consist of financial statements that show information about the Housing Authority's most significant funds - such as the Housing Authority's general fund, Housing Voucher Funds and its component unit.

### Reporting the Housing Authority's Most Significant Funds

The Housing Authority's financial statements provide detailed information about the most significant funds. Some funds are required to be established by the Department of Housing and Urban Development (HUD). However, the Housing Authority establishes other funds to help it control and manage money for particular purposes or to show that it is meeting legal responsibilities for using grants and other money. The Housing Authority's enterprise funds use the following accounting approach:

Proprietary funds - All of the Housing Authority's services are reported in enterprise funds. They are reported using the full accrual method of accounting in which all assets and all liabilities associated with the operation of these funds are included on the balance sheet. The focus of proprietary funds is on income measurement, which, together with the maintenance of equity, is an important financial indication.

#### FINANCIAL ANALYSIS

The Housing Authority's net position was \$15,702,299 at March 31, 2021, an increase of \$155,651 or .009% above the \$15,546,648 at March 31, 2020. Of this amount, \$4,479,702 was unrestricted. Restricted net position is \$6,941 reported separately to show legal constraints from debt covenants and enabling legislation that limits the Housing Authority's ability to use that net position for day-to-day operations.

As we noted earlier, the Housing Authority uses funds to help it control and manage money for particular purposes. The general fund is used to account for the public housing, and comprehensive grant programs, and a component unit, The Natchitoches Housing Corporation (NHC). The NHC is primarily supported by management fees. The NHC has the same year-end and Board of Commissioners. Accordingly, it is part of the General Fund. The Section 8 voucher program is accounted for in the Housing Choice Voucher Fund. Our analysis below focuses on the net assets and the change in net assets of the primary government as a whole.

Total revenues and capital grants increased \$245,310 mainly due to:

- Capital grants from HUD decreased \$171,685 due to formula funding changes.
- Operating grants from HUD increased \$442,918 due to formula funding changes and timing of payments.
- Other income decreased \$12,814.
- Dwelling rental and rental related charges decreased \$10,305.
- Decrease in interest income of \$2.804.

#### Management's Discussion and Analysis (MD&A) March 31, 2021

Total operating expenses increased \$230,659 due mainly to:

- Increase in housing assistance in Section 8 of \$84,684.
- Increase in insurance, depreciation, maintenance and general operating expenses.

#### CAPITAL ASSET AND DEBT ADMINISTRATION

### **Capital Assets**

At March 31, 2021, the Housing Authority had \$11,215,656 invested in a broad range of capital assets, including land, buildings, furniture, and equipment. This amount represents a net decrease (including additions, deductions and depreciation) of approximately \$201,898 from the prior year.

#### Capital Assets at Year-End

	2020	2021
Land	\$957,400	\$957,400
Buildings	25,163,054	\$25,213,142
Furniture and equipment	1,415,478_	1,872,091
Total	27,535,932	28,042,633
Less: accumulated depreciation	16,130,609	16,826,977
Fixed assets, net	\$11,405,323	\$11,215,656

This year's additions of \$507,201 are mainly the result of the renovation work in East and West Natchitoches paid for by the capital fund program, and \$89,579 purchased by AMP 10, AMP 20, and Central Office. No debt was issued for these additions.

Major capital projects are planned for the 2022 fiscal year, projects LA 115-2, and LA 115-3. We anticipate capital additions will be more than March 31, 2021, fiscal year. We present more detailed information about our capital assets in the note to the financial statements.

#### **Debt**

Our long-term debt includes accrued annual and sick leave.

### ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The Housing Authority is primarily dependent upon HUD for the funding of operations; therefore, the Housing Authority is affected more by the Federal budget than by local economic conditions. The budgets for March 31, 2021 fiscal year have already been submitted to HUD for approval and no major changes are expected.

The capital grant programs are multiple year budgets and have remained relatively stable. Capital grants are used for the modernization of public housing properties including administrative fees involved in the modernization.

#### CONTACTING THE HOUSING AUTHORITY'S FINANCIAL MANAGEMENT

Our financial report is designed to provide our citizens and investors and creditors with a general overview of the Housing Authority's finances and to show the Housing Authority's accountability for the money it receives. If you have questions about this report or wish to request additional financial information, contact Monica Llorence, Executive Director, at the Housing Authority of the City of Natchitoches, 536 Culbertson Lane, Natchitoches, Louisiana, 71457, telephone number (318) 352-9774.

### HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA STATEMENT OF NET POSITION

### MARCH 31, 2021

		General		Housing Choice Voucher		Total
ASSETS	_		•			
Current assets						
Cash and cash equivalents	\$	3,553,399	\$	224,999	\$	3,778,398
Investments		803,770		0		803,770
Accounts receivable net		300		3,561		3,861
Prepaid items and other assets		24,793		7,090		31,883
Inventory		43,387		0		43,387
Restricted assets - cash and cash equivalents	_	86,094	-	6,941		93,035
Total Current Assets	_	4,511,743	_	242,591	_	4,754,334
Capital Assets, net	_		-		_	
Land and other non-depreciated assets		957,400		0		957,400
Other capital assets - net of depreciation		10,258,256		0		10,258,256
Total Capital Assets, net	_	11,215,656		0		11,215,656
Other Assets		22,407		0		22,407
Total Assets	\$	15,749,806		242,591	\$	15,992,397
LIABILITIES			•		•	
Current Liabilities						
Accounts payable	\$	28,264	\$	1,638	\$	29,902
Compensated absences payable		23,709		4,567		28,276
Unearned revenue		14,806		9,479		24,285
Deposits due others		77,055		0		77,055
Total Current Liabilities	_	143,834	•	15,684	· -	159,518
Noncurrent Liabilities	_		_		•	
Compensated absences payable		110,725		6,487		117,212
Accrued liabilities-other		13,368		0		13,368
Total Liabilities		267,927		22,171	·	290,098
NET POSITION	_		-		•	
Net investment in capital assets Restricted for:		11,215,656		0		11,215,656
HAP Equity		0		6,941		6,941
Unrestricted		4,266,223		213,479		4,479,702
Net Position	\$ _	15,481,879	\$	220,420	\$	15,702,299

# HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION

### YEAR ENDED MARCH 31, 2021

	General	I	Housing Choice Voucher		Total
OPERATING REVENUES		_		_	
Dwelling rental	\$ 1,166,650	\$	0	\$	1,166,650
Tenant revenue - other	65,905		0		65,905
Governmental operating grants	995,875		1,680,379		2,676,254
Other	27,910		14,060		41,970
Total Operating Revenues	2,256,340		1,694,439		3,950,779
OPERATING EXPENSES		· <u></u>			
Administration	546,168		193,640		739,808
Tenant services	3,522		10,670		14,192
Utilities	25,014		5,400		30,414
Ordinary maintenance & operations	870,476		0		870,476
General expenses	473,161		34,707		507,868
Depreciation	696,368		0		696,368
Housing assistance payments	0		1,355,891		1,355,891
Port-In HAP	0	_	7,220		7,220
Total Operating Expenses	 2,614,709		1,607,528		4,222,237
Income (Loss) from Operations	 (358,369)		86,911		(271,458)
Non Operating Revenues (Expenses)					
Interest earnings	9,731		256		9,987
Total Non-Operating Revenues (Expenses)	9,731		256		9,987
Income (Loss) before contribution	(348,638)		87,167		(261,471)
Capital Contribution	417,122		0		417,122
Change in net position	68,484	_	87,167		155,651
Total net position - beginning	15,413,395	_	133,253	-	15,546,648
Total net position - ending	\$ 15,481,879	\$	220,420	\$	15,702,299

### HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA STATEMENT OF CASH FLOWS

### YEAR ENDED MARCH 31, 2021

	_	General	Housing Choice Voucher	 Total
CASH FLOWS FROM OPERATING ACTIVITIES				
Rental receipts	\$	1,158,972 \$	0 \$	\$ 1,158,972
Other receipts		99,347	11,512	110,859
Federal grants		995,875	1,696,385	2,692,260
Payments to vendors		(1,035,107)	(48,903)	(1,084,010)
Payments to employees – net		(897,549)	(188,637)	(1,086,186)
Payments to private landlords	_	0	(1,363,111)	 (1,363,111)
Net cash provided (used) by				
operating activities		321,538	107,246	428,784
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES				_
Purchase of capital assets		(506,701)	0	(506,701)
Federal Capital Grants	_	417,122	0	417,122
Net cash provided (used) by capital and related financing activities		(89,579)	0	(89,579)
CASH FLOWS FROM INVESTING ACTIVITIES				
Interest income		9,731	256	9,987
Purchase of investments		(2,094)	0	(2,094)
Net cash provided (used) by				
investing activities		7,637	256	7,893
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	_	239,596	107,502	347,098
CASH AND CASH EQUIVALENTS Beginning of Fiscal Year		3,399,897	124,438	3,524,335
CASH AND CASH EQUIVALENTS End of Fiscal Year	\$	3,639,493 \$	231,940 \$	\$ 3,871,433

Continued

### HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA STATEMENT OF CASH FLOWS

### YEAR ENDED MARCH 31, 2021

	Housing Choice				
		General	Voucher		Total
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	_				
Operating income (loss)	\$	(358,369) \$	86,911	\$	(271,458)
Adjustment to reconcile operating income (loss) to net cash provided (used) by operating activities:					
Depreciation Expense		696,368	0		696,368
Allowance for doubtful account		(25)	0		(25)
Change in assets and liabilities:					
Receivables		3,296	3,375		6,671
Inventories		(17,600)	0		(17,600)
Prepaid items		2,345	145		2,490
Account payables		(29,978)	7,336		(22,642)
Unearned income		14,806	9,479		24,285
Deposits due others		1,325	0		1,325
Accrued PILOT		9,370	0		9,370
Net cash provided (used) by operations	\$	321,538 \$	107,246	\$	428,784

Concluded

### MARCH 31, 2021

### **INDEX**

NOTE 1 –	SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES	16
A.	REPORTING ENTITY	16
B.	FUNDS	
C.	MEASUREMENT FOCUS AND BASIS OF ACCOUNTING	17
D.	CASH AND CASH EQUIVALENTS	18
E.	INVESTMENTS	
F.	REVENUE RECOGNITION	
G.	INVENTORY	18
H.	PREPAID ITEMS	
I.	CAPITAL ASSETS	
J.	UNEARNED INCOME	
K.	COMPENSATED ABSENCES	
L.	POST EMPLOYMENT BENEFITS	-
M.	NET POSITION AND FLOW ASSUMPTIONS	
N.	USE OF ESTIMATES	
	DEPOSITS AND INVESTMENTS	-
	ACCOUNTS RECEIVABLE	
	CAPITAL ASSETS	
	ACCOUNTS PAYABLE	
	COMPENSATED ABSENCES	
	LONG – TERM OBLIGATIONS	
	RETIREMENT SYSTEM	
	COMMITMENTS AND CONTINGENCIES	
	- ECONOMIC DEPENDENCE	
NOTE 11	– SUBSEQUENT EVENTS	23

#### MARCH 31, 2021

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** The accompanying financial statements of the Housing Authority of the City of Natchitoches have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

**A. REPORTING ENTITY** Housing Authorities are chartered as public corporations under the laws (LSA - R.S. 40.391) of the State of Louisiana for the purpose of providing safe and sanitary dwellings accommodations. This creation was contingent upon the local governing body of the city or parish declaring a need for the Housing Authority to function in such city or parish. The Housing Authority is governed by a five member Board of Commissioners. The members, appointed by the Honorable Mayor of the City of Natchitoches, serve staggered multi-year terms.

The Housing Authority has the following units:

PHA Owned Housing	FW 2009	398
Section 8		
Housing Choice Vouchers	LA-115	450

GASB Statement 14 establishes criteria for determining the governmental reporting entity and component units that should be included within the reporting entity. Under provisions of this Statement, the Housing Authority is considered a primary government, since it is a special purpose government that has a separate governing body, is legally separate, and is fiscally independent of other state or local governments. As used in GASB Statement 14, fiscally independent means that the Housing Authority may, without the approval or consent of another governmental entity, determine or modify its own budget, levy its own taxes or set rates or charges, and issue bonded debt with HUD approval.

The Housing Authority is a related organization of the City of Natchitoches since the City of Natchitoches appoints a voting majority of the Housing Authority's governing board. The City of Natchitoches is not financially accountable for the Housing Authority as it cannot impose its will on the Housing Authority and there is no potential for the Housing Authority to provide financial benefit to, or impose financial burdens on, the City of Natchitoches. Accordingly, the Housing Authority is not a component unit of the financial reporting entity of the City of Natchitoches.

Governmental Accounting Standards Board (GASB) Codification Section 2100 establishes criteria for determining which, if any, component units should be considered part of the Housing Authority for financial reporting purposes. The basic criteria for including a potential component unit within the reporting entity is financial accountability. The GASB has set forth criteria to be considered in determining financial accountability, which includes:

#### MARCH 31, 2021

- 1) Appointing a voting majority of an organization's governing body, and:
  - a) The ability of the government to impose its will on that organization and/or
  - b) The potential for the organization to provide specific financial benefits to or impose specific financial burdens on the government.
- 2) Organizations for which the government does not appoint a voting majority but are fiscally dependent on the government.
- 3) Organizations for which the reporting entity financial statements would be misleading if data of the organization is not included because of the nature or significance of the relationship.

Based on the previous criteria, the Housing Authority has determined that there are no component units that should be considered as part of the Housing Authority reporting entity.

The Natchitoches Housing Corporation (Corporation), a non-profit corporation, is a legally separate entity. The Corporation's Board is the same as the Authority's Board. The Authority has the ability to influence the Corporation. The Corporation does not issue separate financial statements. Based on the above, it has been determined that the Corporation is a component unit of the Housing Authority and should be included, and were included, in the Housing Authority's financial statements through blended presentation. The Corporation does not issue separate financial statements.

**B. FUNDS** The accounts of the Housing Authority are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds are maintained consistent with legal and managerial requirements.

The transactions of the Housing Authority are reported in a proprietary enterprise fund. The general fund accounts for the transactions of the Public Housing Low Rent program and the Capital Fund program. The housing choice voucher fund accounts for the Section 8 Housing Choice Voucher program.

#### C. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

**PROPRIETARY FUNDS** Proprietary funds are accounted for on the flow of economic resources measurement focus and the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time the liabilities are incurred. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the statement of net position.

#### MARCH 31, 2021

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary funds' principal ongoing operations. According to the Authority's policy, governmental operating grants are considered operating revenues. The other principal operating revenues of the Housing Authority are rent and maintenance charges to residents and operating fees earned. Operating expenses for proprietary funds include the administrative costs of providing the service and the housing assistance payments to landlords. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

**D. CASH AND CASH EQUIVALENTS** Cash includes amounts in demand deposits and interest-bearing demand deposits. Cash equivalents include amounts in time deposits, of less than ninety days, and cash with fiscal agent. Under state law, the Housing Authority may deposit funds in demand deposits, interest-bearing demand deposits, money market accounts, or time deposits with state banks organized under Louisiana law and national banks having their principal offices in Louisiana.

On the Statement of Cash Flows, cash and cash equivalents, end of year, is \$3,871,433. This is comprised of cash and cash equivalents of \$3,778,398 and restricted assets – cash of \$93,035, on the statement of net position.

**E. INVESTMENTS** Investments are limited to L.S.-R.S. 33:2955 and the Housing Authority investment policy. If the original maturities of investments exceed 90 days, they are classified as investments; however, if the original maturities are 90 days or less, they are classified as cash equivalents.

The investments are reflected at quoted market prices except for the following which are required/permitted as per GASB Statement No. 31:

Investments in <u>nonparticipating</u> interest-earning contracts, such as nonnegotiable certificates of deposit with redemption terms that do not consider market rates, are reported using a cost-based measure.

#### **Definitions:**

Interest-earning investment contract include time deposits with financial institutions (such as certificates of deposit), repurchase agreements, and guaranteed investment contracts.

**F. REVENUE RECOGNITION** Revenues and other governmental fund financial resource increments are recognized in the accounting period in which they become susceptible to accrual – that is, when they become *measurable* and *available* to the finance expenditures of the fiscal period. "Available" is determined as collectible within the 12 months of the fiscal year or soon enough thereafter to be used in pay liabilities of the current period.

#### MARCH 31, 2021

**G. INVENTORY** All purchased inventory items are valued at cost using the first-in, first-out method. Inventory is recorded using the purchase method. At year end, the amount of inventory is recorded for external financial reporting.

**H. PREPAID ITEMS** Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

**I. CAPITAL ASSETS** Capital assets are recorded at historical cost and depreciated over their estimated useful lives (excluding salvage value). The capitalization threshold is \$500. Donated capital assets are recorded at their estimated fair value at the date of donation. Estimated useful live is management's estimate of how long the asset is expected to meet service demands. Straight line depreciation is used based on the following estimated useful lives:

Site improvements15 yearsBuildings15-40 yearsBuilding improvements15 yearsFurniture and equipment5-7 yearsComputers3 years

**J. UNEARNED INCOME** The Housing Authority reports prepaid revenues on its statement of net position. Prepaid revenues arise when resources are received by the Housing Authority before it has a legal claim to them, as when grant monies are received prior to the occurrence of qualifying expenditures. In subsequent periods, when the Housing Authority has a legal claim to the resources, the liability for prepaid revenue is removed from the statement of net position and the revenue is recognized.

**K. COMPENSATED ABSENCES** The Housing Authority follows Louisiana Civil Service regulations for accumulated annual and sick leave. Employees may accumulate up to three hundred hours of annual leave which may be received upon termination or retirement. Sick leave hours accumulate, but the employee is not paid for them if not used by his/her retirement or termination date.

**L. POST EMPLOYMENT BENEFITS** The Authority does not recognize or pay any post employment benefits. Accordingly, Governmental Accounting Standards Board (GASB) Statement Number 45 does not apply.

**M. NET POSITION AND FLOW ASSUMPTIONS** Net position is reported as restricted when constraints placed on net position use as either:

Externally imposed by creditors (such as debt covenants), grantors, contributors, or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation.

#### MARCH 31, 2021

Sometime the Authority may fund outlays from both restricted and unrestricted resources. In the event that should occur, the Authority must make a flow assumption about the order in which the resources are considered to be applied. It is the Authority's policy to consider restricted-net position to have been depleted before unrestricted-net position is applied.

**N. USE OF ESTIMATES** The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses and other financing sources and uses during the reporting period. Actual results could differ from those estimates.

**NOTE 2 – DEPOSITS AND INVESTMENTS** The Housing Authority has reported their investments with a maturity at time of purchase of one year or less at amortized cost. Investments with maturity at time of purchase of greater than one year are presented at fair value at March 31, 2021. Deposits are stated at cost, which approximates fair value.

Interest Rate Risk: The Housing Authority's policy does not address interest rate risk.

Credit Rate Risk: GASB 40 disclosure of credit rate risk does not apply, since the Authority's only investments are certificates of deposit.

Custodial Credit Risk: The Authority's policy requires the financial institution to cover the first \$250,000 of deposits with FDIC coverage. Any excess deposits must be collateralized with securities held by the pledging financial institution, with a fair market value that equals or exceeds the amount of excess deposits.

Restricted Cash: \$77,055 is restricted in the General Fund for security deposits. \$9,039 is restricted for an amount equal to other current liabilities. \$6,941 is restricted in the Housing Choice Voucher fund for HAP Equity.

At March 31, 2021, the Housing Authority's carrying amount of deposits was \$4,675,118 and the bank balance was \$4,878,830, which includes \$803,770 in certificates of deposits classified as investments. Petty cash consists of \$85. \$1,009,682 of the bank balance was covered by FDIC Insurance. The remaining bank balance of \$3,869,148 was covered by pledged securities. However, this \$3,869,148 was exposed to custodial credit risk, as defined by GASBS No. 40, para. 8, because it was uninsured and collateralized with securities held by the pledging financial institution's trust department or agent but not in the Housing Authority's name.

Even though the pledged securities are considered uncollateralized (Category 3) under the provisions of GASB Statement 40, Louisiana Revised Statute 39:1229 imposes a statutory requirement on the custodial bank to advertise and sell the pledged securities within ten days of being notified by the Housing Authority that the fiscal agent has failed to pay deposited funds upon demand. Investments during the year were solely in time deposits at banks.

### MARCH 31, 2021

**NOTE 3 – ACCOUNTS RECEIVABLE** The receivables at March 31, 2021, are as follows:

			Housing		
		General	Choice Voucher		Total
<u>Class of Receivables</u> Federal sources:	_			•	
Grants		0	3,152		3,152
Other		300	409		709
Total	\$_	300	3,561	\$	3,861

### **NOTE 4 – CAPITAL ASSETS** The changes in capital assets are as follows:

	Beginning Balance	Additions	Deletions	Ending Balance
Non-depreciable assets Land and buildings \$	957,400	\$ 0 \$	0 \$	957,400
Depreciable assets: Buildings Furniture and equipment	25,163,054 1,415,478	467,209 39,992	0 500	25,630,263 1,454,970
Total capital assets	27,535,932	507,201	500	28,042,633
Less: accumulated depreciation Buildings Furniture and equipment	15,197,393 933,216	703,042 (6,674)	0 0	15,900,435 926,542
Total accumulated depreciation	16,130,609	696,368	0	16,826,977
Total capital assets, net \$	11,405,323	\$ (189,167) \$	500 \$	11,215,656

### MARCH 31, 2021

**NOTE 5 – ACCOUNTS PAYABLE** The payables at March 31, 2021 are as follows:

	Housing			
	 General Choice Voucher		Total	
Vendors	\$ 3,136	992	\$ 4,128	
Payroll taxes &				
Retirement withheld	6,719	0	6,719	
Utilities	9,039	0	9,039	
Federal sources:				
Grants	0	646	646	
Accrued PILOT	9,370	0	9,370	
Total	\$ 28,264	1,638	\$ 29,902	

**NOTE 6 – COMPENSATED ABSENCES** At March 31, 2021, employees of the Housing Authority have accumulated and vested \$145,488 of employee leave computed in accordance with GASB, Codification Section C60.

**NOTE 7 – LONG-TERM OBLIGATIONS** The following is a summary of the long-term obligation transactions for the year ended March 31, 2021.

		Compensated Absences
Balance, beginning Additions Deletions	\$	106,055 44,489 5,056
Balance, ending	_	145,488
Amounts due in one year	\$	28,276

#### MARCH 31, 2021

**NOTE 8 – RETIREMENT SYSTEM** The Housing Authority participates in a defined contribution plan through the Louisiana Housing Council. The plan consists of employees of various local and regional housing authorities, urban renewal agencies, and other similar organizations. Through this plan, the Housing Authority provides pension benefits for all of its full-time employees. All full-time employees are eligible to participate in the plan on the first day of the month after completing one year of continuous and uninterrupted employment.

Under a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Each participant in the plan is required to make a monthly contribution equal to 5.5% of his effective compensation, and may make additional contributions. The employer is required to make monthly contributions equal to 8% of each participant's effective compensation.

The Housing Authority's contribution for each employee and income allocated to the employee's account is fully vested after five years of continuous service. The Housing Authority's contributions and interest forfeited by employees who leave employment before five years of service are first used to pay for plan expenses and if there is any residual amount, the amount is refunded to the Housing Authority.

The Housing Authority has the right to establish or amend retirement plan provisions. The Housing Authority's Joinder Agreement with the Housing Renewal and Local Agency Retirement Plan may be amended or modified by Board Resolution. Amendment of the Joinder Agreement is limited to provisions affecting plan specifications.

The Housing Authority made the required contributions of \$88,882 for the year ended March 31, 2021, of which \$41,751 was paid by the Housing Authority and \$47,131 was paid by employees. No payments were made out of the forfeiture account.

#### NOTE 9 – COMMITMENTS AND CONTINGENCIES

<u>Commitments</u> On April 15, 2019 the Authority entered into an Employment Agreement with the Executive Director. The agreement was for five years, beginning June 16, 2019. The agreement was a renewal of a similar agreement.

The contract may be terminated for cause, as specified in the contract. The Board may also terminate without cause, if such termination, in the Board's opinion, serves the best interests of the Authority. If the Executive Director is terminated for any reason, due process is required, as outlined in the agreement. The Director may terminate the agreement upon 30 days of written notice to the Board.

The Executive Director will be paid any accrued salary through the date or termination, in the event termination should occur. The Director is also entitled to all earned annual leave at the time of separation, regardless of the reason for the separation.

#### MARCH 31, 2021

If terminated without cause, the Authority will pay the Executive Director on the effective date of termination a lump sum equal to salary and benefits she would have earned or received for the remainder of the five year contract, plus accrued salary and benefits, unpaid accrued annual leave, and reasonable, authorized business expenses.

<u>Litigation</u> The Housing Authority is not presently involved in litigation.

<u>Grant Disallowances</u> The Housing Authority participates in a number of federally assisted grant programs. The programs are subject to compliance audits under the single audit approach. Such audits could lead to requests for reimbursement by the grantor agency for expenditures disallowed under terms of the grants. Housing Authority management believes that the amount of disallowance, if any, which may arise from future audits will not be material.

<u>Construction Projects</u> There are certain renovation or construction projects in progress at March 31, 2021. These include modernizing rental units. These projects are being funded by HUD. Funds are requested periodically as the cost is incurred.

<u>Risk Management</u> The Housing Authority is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the Housing Authority carries commercial insurance.

The Housing Authority transfers risk of loss by participating in a public entity risk pool and contracting with a commercial insurance carrier for all major categories of exposed risk.

This includes coverage of property, general liability, public liability, auto, bond, and worker's compensation. The risk pool and insurance contracted are obligated to meet settlements up to the maximum coverage, after the PHA's premiums and deductions are met.

Louisiana State law prohibits one governmental entity assessing another entity. If the Louisiana Housing Council, Inc Group Insurance Risk Management Agency risk pool is unable to meet its obligations, the risk to the Housing Authority is only that its own claim would be unpaid.

Coverage has not significantly changed from the previous year and settlements for each of the past three years have not exceeded insurance coverage.

<u>COVID-19</u> The COVID-19 pandemic has impacted the Authority's dealings with tenants and applicants. The Authority received CARES Act grants of \$113,578 and \$101,013 for the Low Rent and the Housing Choice Voucher programs, respectively.

### MARCH 31, 2021

**NOTE 10 – ECONOMIC DEPENDENCE** The Department of Housing and Urban Development provided \$3,093,376 to the Housing Authority, which represents approximately 71% of the Housing Authority's total revenue and capital contributions for the year.

**NOTE 11 - SUBSEQUENT EVENTS** Management has evaluated events and transactions subsequent to the statement of net position date through, December 29, 2021, of the independent auditor's report for potential recognition or disclosure in the financial statements.

### MIKE ESTES, P.C.



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Report on Internal Control Over Financial Reporting and on Compliance and
Other Matters Based on an Audit of Financial Statements Performed in
Accordance with Government Auditing Standards

Independent Auditor's Report

Housing Authority of Natchitoches Natchitoches, Louisiana

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of each major fund of the Housing Authority of the City of Natchitoches, Louisiana, as of and for the year ended March 31, 2021, and the related notes to the financial statements, which collectively comprise the Housing Authority of the City of Natchitoches, Louisiana's basic financial statements, and have issued our report thereon dated December 29, 2021.

### Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Housing Authority of the City of Natchitoches, Louisiana's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Housing Authority of the City of Natchitoches, Louisiana's internal control. Accordingly, we do not express an opinion on the effectiveness of the Housing Authority of the City of Natchitoches, Louisiana's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses, or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Housing Authority of the City of Natchitoches, Louisiana's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mike Estes, P.C.

Fort Worth, Texas

Mike Ester P.C.

December 29, 2021



### MIKE ESTES, P.C.

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Report on Compliance For Each Major Federal Program; Report on Internal Control Over Compliance; and Report on the Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

**Independent Auditor's Report** 

Housing Authority of Natchitoches Natchitoches, Louisiana

### Report on Compliance for Each Major Federal Program

We have audited the Housing Authority of the City of Natchitoches, Louisiana's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Housing Authority of the City of Natchitoches, Louisiana's major federal programs for the year ended March 31, 2021. The Housing Authority of the City of Natchitoches, Louisiana's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

### Management's Responsibility

Management is responsible compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Housing Authority of the City of Natchitoches, Louisiana's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Housing Authority of the City of Natchitoches, Louisiana's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Housing Authority of the City of Natchitoches, Louisiana's compliance.

### Opinion on Each Major Federal Program

In our opinion, the Housing Authority of the City of Natchitoches, Louisiana complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended March 31, 2021.

### Report on Internal Control Over Compliance

Management of the Housing Authority of the City of Natchitoches, Louisiana is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Housing Authority of the City of Natchitoches, Louisiana's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Housing Authority of Natchitoches, Louisiana's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charge with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

### Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the financial statements of Housing Authority of the City of Natchitoches, Louisiana as of and for the year ended March 31, 2021, and have issued our report thereon dated December 29, 2021, which contained an unmodified opinion on those financial statements. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditure of federal awards is fairly stated in all material respects in relation to the financial statements as a whole.

Mike Estes, P.C.

Fort Worth, Texas December 29, 2021

Mike Ester, P.C.

### HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

### YEAR ENDED MARCH 31, 2021

CDFA NO.		PROGRAM EXPENDITURES
14.850a	\$	782,791
14.850a		113,578
14.872		516,628
14.871		1,579,366
14.871		101,013
	_	
	\$	3,093,376
	\$	3,093,376
	NO.  14.850a 14.850a 14.872 14.871	NO.  14.850a \$ 14.850a 14.872 14.871 14.871

The accompanying notes are an integral part of this schedule.

### HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

#### YEAR ENDED MARCH 31, 2021

**NOTE 1 – BASIS OF PRESENTATION** The accompanying Schedule of Expenditures of Federal Awards (the "Schedule") includes the federal award activity of the Housing Authority of the City of Natchitoches, Louisiana (the "Housing Authority") under programs of the federal government for the year ended March 31, 2021. The information in the Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Costs Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the Housing Authority, it is not intended to and does not present the financial position, changes in net assets, or cash flows of the Housing Authority.

**NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

**NOTE 3 - RELATIONSHIP TO BASIC FINANCIAL STATEMENTS** Federal awards revenues are reported in the Housing Authority's basic financial statements as follows:

	_	Federal Sources	
Enterprise Funds			
Governmental operating grants	\$	2,676,254	
Capital contributions		417,122	
Total	\$	3,093,376	

**NOTE 4 – RELATIONSHIP TO FEDERAL FINANCIAL REPORTS** Amounts reported in the accompanying schedule agree with the amounts reported in the related federal financial reports except for changes made to reflect amounts in accordance with generally accepted accounting principles.

**NOTE 5 – DE MINIMIS INDIRECT COST RATE** The Housing Authority did not elect to use the 10-precent de minimis indirect cost rate allowed under the Uniform Guidance.

### HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA SCHEDULE OF FINDINGS AND QUESTIONED COSTS

### YEAR ENDED MARCH 31, 2021

### Section I – Summary of the Auditor's Results

### **Financial Statement Audit**

1.	Type of Auditor's Report Issued on Financial Statements – Unmodified.				
2.	Internal Control Over Financial Reporting:				
	<ul> <li>a. Material weakness(es) identified? yes ✓ no</li> <li>b. Significant deficiency(ies) identified? yes ✓ none reported</li> </ul>				
3.	Noncompliance material to financial statements noted? yes✓ no				
Αι	udit of Federal Awards				
1.	Internal Control Over Major Programs:				
	<ul> <li>a. Material weakness(es) identified? yes✓ no</li> <li>b. Significant deficiency(ies) identified that are not considered to be material</li> </ul>				
	weaknesses? yes ✓ none reported				
2.	Type of Auditor's Report Issued on Compliance For Major Programs – Unmodified.				
3.	Any audit findings disclosed that are required to be reported in accordance with Uniform Guidance (2 CFR 200)? yes no				
4.	The programs tested as major programs include:				
	CFDA# 14.871 Section 8 Housing Choice Voucher				
5.	Dollar threshold used to distinguish between Type A and Type B Programs as described in the Uniform Guidance (2 CFR 200): \$750,000				
6.	Auditee qualified as low-risk auditee yes no under Uniform Guidance (2 CFR 200)?				
	Nonstatistical sampling was used. To determine sample sizes, the AICPA Audit Guide <i>Audit mpling</i> was used.				

### HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA SCHEDULE OF FINDINGS AND QUESTIONED COSTS

### YEAR ENDED MARCH 31, 2021

<u>Section II – Findings related to the financial statements which are required to be reported in accordance with Governmental Auditing Standards generally accepted in the United States of America:</u>

None

### HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA SCHEDULE OF FINDINGS AND QUESTIONED COSTS

### YEAR ENDED MARCH 31, 2021

### Section III –Findings and questioned costs for federal awards which are required to be reported under Uniform Guidance

None

### HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA CORRECTIVE ACTION PLAN

### YEAR ENDED MARCH 31, 2021

There were no audit findings.

### HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS

#### YEAR ENDED MARCH 31, 2021

The following prior audit findings were required to be reported under OMB Circular No. A-133, Section 510(a) (for the major program) for the prior year:

There were no prior audit findings.



#### HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA STATEMENT AND CERTIFICATION OF ACTUAL MODERNIZATION COSTS ANNUAL CONTRIBUTION CONTRACT

		2017 Capital Fund
Funds approved	\$	568,785
Funds expended	_	568,785
Excess of funds approved	\$	0
	_	
Funds advanced	\$	568,785
Funds expended		568,785
Excess (Deficiency) of funds advanced	\$	0

- 1. The Actual Modernization Costs are as follows:
- 2. The distribution of costs by project as shown on the Final Statement of Modernization Costs dated September 14, 2020 accompanying the Actual Modernization Costs Certificate submitted to HUD for approval is in agreement with the PHA's records.
- 3. All modernization costs have been paid and all related liabilities have been discharged through payment.

### HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA STATEMENT OF MODERNIZATION COSTS - UNCOMPLETED

#### YEAR ENDED MARCH 31, 2021

#### **CASH BASIS**

	<u>-</u>	2018 Capital Fund	 2019 Capital Fund	 2020 Capital Fund
Funds approved	\$	882,665	\$ 916,377	\$ 982,155
Funds expended		777,901	157,588	0
Excess of funds approved	\$	104,764	\$ 758,789	\$ 982,155
Funds advanced	\$	777,901	\$ 157,588	\$ 0
Funds expended		777,901	157,588	0
Excess (Deficiency) of funds	\$	0	\$ 0	\$ 0

# HOUSING AUTHORITY OF NATCHITOCHES, LOUISIANA SCHEDULE OF COMPENSATION, BENEFITS AND OTHER PAYMENTS TO AGENCY HEAD OR CHIEF EXECUTIVE DIRECTOR

#### YEAR ENDED MARCH 31, 2021

Agency Head Name: Monica Llorence, Executive Director

Purpose	Amount
Salary	\$ 101,180
Benefits-insurance	9,928
Benefits-retirement	7,624
Benefits- <list any="" here="" other=""></list>	1) 1,239
Car allowance	
Vehicle provided by government	<pre><enter amount="" on="" reported="" w-2=""></enter></pre>
Per diem	
Reimbursements	
Travel	
Registration fees	
Conference travel	
Continuing professional education fees	
Housing	
Unvouchered expenses*	
Special meals	
Total	\$ 119,971

1) life and disability premium

	Enti	ty Wide Balan	ce Sheet Sur	nmary					
	Project Total	14.PHC Public Housing CARES Act Funding	6.2 Component Unit - Blended	14.871 Housing Choice Vouchers	14.HCC HCV CARES Act Funding	cocc	Subtotal	ELIM	Total
111 Cash - Unrestricted	\$2,636,446	\$0	\$214,545	\$224,999		\$702,408	\$3,778,398		\$3,778,398
112 Cash - Restricted - Modernization and Development									
113 Cash - Other Restricted				\$6,941			\$6,941		\$6,941
114 Cash - Tenant Security Deposits	\$75,905		\$1,150				\$77,055		\$77,055
115 Cash - Restricted for Payment of Current Liabilities						\$9,039	\$9,039		\$9,039
100 Total Cash	\$2,712,351	\$0	\$215,695	\$231,940	\$0	\$711,447	\$3,871,433		\$3,871,433
121 Accounts Receivable - PHA Projects				\$3,152			\$3,152		\$3,152
122 Accounts Receivable - HUD Other Projects									
124 Accounts Receivable - Other Government									
125 Accounts Receivable - Miscellaneous			\$300	\$409		\$300	\$1,009		\$1,009
126 Accounts Receivable - Tenants									
126.1 Allowance for Doubtful Accounts -Tenants				\$0			\$0		\$0
126.2 Allowance for Doubtful Accounts - Other				\$0		\$0	\$0		\$0
127 Notes, Loans, & Mortgages Receivable - Current									
128 Fraud Recovery									
128.1 Allowance for Doubtful Accounts - Fraud									
129 Accrued Interest Receivable									
120 Total Receivables, Net of Allowances for Doubtful Accounts	\$0	\$0	\$0	\$3,561	\$0	\$300	\$3,861		\$3,861
131 Investments - Unrestricted	\$410,446		\$38,937			\$354,387	\$803,770		\$803,770
132 Investments - Restricted									
135 Investments - Restricted for Payment of Current Liability									
142 Prepaid Expenses and Other Assets	\$12,697			\$7,090		\$12,096	\$31,883		\$31,883
143 Inventories	\$43,387					-	\$43,387		\$43,387
143.1 Allowance for Obsolete Inventories	\$0						\$0		\$0
144 Inter Program Due From									
145 Assets Held for Sale									
150 Total Current Assets	\$3,178,881	\$0	\$254,632	\$242,591	\$0	\$1,078,230	\$4,754,334		\$4,754,334

	Enti	ty Wide Balan	ce Sheet Sun	nmary					
	Project Total	14.PHC Public Housing CARES Act Funding	6.2 Component Unit - Blended	14.871 Housing Choice Vouchers	14.HCC HCV CARES Act Funding	cocc	Subtotal	ELIM	Total
161 Land	\$921,100		\$800			\$35,500	\$957,400		\$957,400
162 Buildings	\$25,392,147		\$27,643			\$210,473	\$25,630,263		\$25,630,263
163 Furniture, Equipment & Machinery - Dwellings	\$779,226		\$0			\$1,400	\$780,626		\$780,626
164 Furniture, Equipment & Machinery - Administration	\$586,411		\$0	\$10,605		\$77,328	\$674,344		\$674,344
165 Leasehold Improvements	\$0		\$0				\$0		\$0
166 Accumulated Depreciation	-\$16,572,635		-\$22,866	-\$10,605		-\$220,871	-\$16,826,977		-\$16,826,977
167 Construction in Progress	\$0						\$0		\$0
168 Infrastructure									
160 Total Capital Assets, Net of Accumulated Depreciation	\$11,106,249	\$0	\$5,577	\$0	\$0	\$103,830	\$11,215,656		\$11,215,656
171 Notes, Loans and Mortgages Receivable - Non-Current									
172 Notes, Loans, & Mortgages Receivable - Non Current - Past Due									
173 Grants Receivable - Non Current									
174 Other Assets						\$22,407	\$22,407		\$22,407
176 Investments in Joint Ventures									
180 Total Non-Current Assets	\$11,106,249	\$0	\$5,577	\$0	\$0	\$126,237	\$11,238,063		\$11,238,063
200 Deferred Outflow of Resources									
290 Total Assets and Deferred Outflow of Resources	\$14,285,130	\$0	\$260,209	\$242,591	\$0	\$1,204,467	\$15,992,397		\$15,992,397
311 Bank Overdraft									
312 Accounts Payable <= 90 Days	\$1,188		\$998	\$992		\$950	\$4,128		\$4,128
313 Accounts Payable >90 Days Past Due						•			
321 Accrued Wage/Payroll Taxes Payable						\$6,719	\$6,719		\$6,719
322 Accrued Compensated Absences - Current Portion	\$17,640			\$4,567		\$6,069	\$28,276		\$28,276
324 Accrued Contingency Liability									
325 Accrued Interest Payable									
331 Accounts Payable - HUD PHA Programs				\$646			\$646		\$646
332 Account Payable - PHA Projects									

	Entit	ty Wide Balan	ce Sheet Sun	nmary					
	Project Total	14.PHC Public Housing CARES Act Funding	6.2 Component Unit - Blended	14.871 Housing Choice Vouchers	14.HCC HCV CARES Act Funding	cocc	Subtotal	ELIM	Total
333 Accounts Payable - Other Government	\$9,370						\$9,370		\$9,370
341 Tenant Security Deposits	\$75,905		\$1,150				\$77,055		\$77,055
342 Unearned Revenue	\$14,806			\$9,479			\$24,285		\$24,285
343 Current Portion of Long-term Debt - Capital Projects/Mortgage Revenue									
344 Current Portion of Long-term Debt - Operating Borrowings									
345 Other Current Liabilities						\$9,039	\$9,039		\$9,039
346 Accrued Liabilities - Other									
347 Inter Program - Due To									
348 Loan Liability - Current									
310 Total Current Liabilities	\$118,909	\$0	\$2,148	\$15,684	\$0	\$22,777	\$159,518		\$159,518
351 Long-term Debt, Net of Current - Capital Projects/Mortgage Revenue									
352 Long-term Debt, Net of Current - Operating Borrowings									
353 Non-current Liabilities - Other						\$13,368	\$13,368		\$13,368
354 Accrued Compensated Absences - Non Current	\$32,397			\$6,487		\$78,328	\$117,212		\$117,212
355 Loan Liability - Non Current						· ·			
356 FASB 5 Liabilities									
357 Accrued Pension and OPEB Liabilities									
350 Total Non-Current Liabilities	\$32,397	\$0	\$0	\$6,487	\$0	\$91,696	\$130,580		\$130,580
						· ·			
300 Total Liabilities	\$151,306	\$0	\$2,148	\$22,171	\$0	\$114,473	\$290,098		\$290,098
400 Deferred Inflow of Resources									
508.4 Net Investment in Capital Assets	\$11,106,249	\$0	\$5,577			\$103,830	\$11,215,656		\$11,215,656
511.4 Restricted Net Position	\$1,860,415	\$0		\$6,941		· · · · ·	\$1,867,356		\$1,867,356
512.4 Unrestricted Net Position	\$1,167,160	\$0	\$252,484	\$213,479	\$0	\$986,164	\$2,619,287		\$2,619,287
513 Total Equity - Net Assets / Position	\$14,133,824	\$0	\$258,061	\$220,420	\$0	\$1,089,994	\$15,702,299		\$15,702,299
600 Total Liabilities, Deferred Inflows of Resources and Equity - Net	\$14,285,130	\$0	\$260,209	\$242,591	\$0	\$1,204,467	\$15,992,397		\$15,992,397

	Entity Wid	e Revenue ai	nd Expense S	Summary					
	Project Total	14.PHC Public Housing CARES Act Funding	6.2 Component Unit - Blended	14.871 Housing Choice Vouchers	14.HCC HCV CARES Act Funding	cocc	Subtotal	ELIM	Total
70300 Net Tenant Rental Revenue	\$1,166,650		\$3,660			\$0	\$1,170,310		\$1,170,310
70400 Tenant Revenue - Other	\$62,245						\$62,245		\$62,245
70500 Total Tenant Revenue	\$1,228,895	\$0	\$3,660	\$0	\$0	\$0	\$1,232,555	\$0	\$1,232,555
70600 HUD PHA Operating Grants	\$882,297	\$113,578		\$1,579,366	\$101,013		\$2,676,254		\$2,676,254
70610 Capital Grants	\$417,122					\$0	\$417,122		\$417,122
70710 Management Fee						\$314,525	\$314,525	-\$314,525	\$0
70720 Asset Management Fee						\$18,612	\$18,612	-\$18,612	\$0
70730 Book Keeping Fee						\$11,191	\$11,191	-\$11,191	\$0
70740 Front Line Service Fee									
70750 Other Fees									
70700 Total Fee Revenue						\$344,328	\$344,328	-\$344,328	\$0
70800 Other Government Grants	\$0						\$0		\$0
71100 Investment Income - Unrestricted	\$7,771		\$220	\$256		¢4.740	\$9,987		\$9,987
71200 Mortgage Interest Income	\$7,771		\$220	\$∠56		\$1,740	\$9,987		\$9,987
71300 Proceeds from Disposition of Assets Held for Sale									
71310 Cost of Sale of Assets									
71400 Fraud Recovery				\$5,769			\$5,769		\$5,769
71500 Other Revenue				\$8,291		\$27,910	\$36,201		\$36,201
71600 Gain or Loss on Sale of Capital Assets				ψ0,231		Ψ27,510	ψ30,201		ψ30,201
72000 Investment Income - Restricted									
70000 Total Revenue	\$2,536,085	\$113,578	\$3,880	\$1,593,682	\$101,013	\$373,978	\$4,722,216	-\$344,328	\$4,377,888
								•	
91100 Administrative Salaries	\$87,487	\$33,771		\$30,255	\$83,760	\$165,224	\$400,497		\$400,497
91200 Auditing Fees	\$7,998			\$4,958		\$1,280	\$14,236		\$14,236
91300 Management Fee	\$314,525						\$314,525	-\$314,525	\$0
91310 Book-keeping Fee	\$9,306		\$1,885				\$11,191	-\$11,191	\$0
91400 Advertising and Marketing							\$0	\$0	\$0
91500 Employee Benefit contributions - Administrative	\$65,027			\$61,419	\$2,983	\$47,502	\$176,931		\$176,931
91600 Office Expenses	\$21,555			\$6,221		\$19,246	\$47,022		\$47,022

	Entity Wid	le Revenue ar	nd Expense S	Summary					
	Project Total	14.PHC Public Housing CARES Act Funding	6.2 Component Unit - Blended	14.871 Housing Choice Vouchers	14.HCC HCV CARES Act Funding	cocc	Subtotal	ELIM	Total
91700 Legal Expense						\$6,800	\$6,800		\$6,800
91800 Travel									
91810 Allocated Overhead									
91900 Other	\$69,607		\$3,446	\$4,044		\$17,225	\$94,322		\$94,322
91000 Total Operating - Administrative	\$575,505	\$33,771	\$5,331	\$106,897	\$86,743	\$257,277	\$1,065,524	-\$325,716	\$739,808
92000 Asset Management Fee	\$18,612						\$18,612	-\$18,612	\$0
92100 Tenant Services - Salaries									
92200 Relocation Costs									
92300 Employee Benefit Contributions - Tenant Services									
92400 Tenant Services - Other	\$857	\$2,665			\$10,670		\$14,192		\$14,192
92500 Total Tenant Services	\$857	\$2,665	\$0	\$0	\$10,670	\$0	\$14,192	\$0	\$14,192
93100 Water									
93200 Electricity	\$11,912		\$316			\$5,095	\$17,323		\$17,323
93300 Gas	\$6,087		\$37			\$1,567	\$7,691		\$7,691
93400 Fuel									
93500 Labor									
93600 Sewer									
93700 Employee Benefit Contributions - Utilities									
93800 Other Utilities Expense				\$1,800	\$3,600		\$5,400		\$5,400
93000 Total Utilities	\$17,999	\$0	\$353	\$1,800	\$3,600	\$6,662	\$30,414	\$0	\$30,414
94100 Ordinary Maintenance and Operations - Labor	\$231,327	\$77,142					\$308,469		\$308,469
94200 Ordinary Maintenance and Operations - Materials and Other	\$133,895		\$3,236			\$4,315	\$141,446		\$141,446
94300 Ordinary Maintenance and Operations Contracts	\$237,646		\$6,422			\$14,069	\$258,137		\$258,137
94500 Employee Benefit Contributions - Ordinary Maintenance	\$162,424						\$162,424		\$162,424
94000 Total Maintenance	\$765,292	\$77,142	\$9,658	\$0	\$0	\$18,384	\$870,476	\$0	\$870,476
95100 Protective Services - Labor									
95200 Protective Services - Other Contract Costs									
30200 1 Totalive Octivices - Other Contract Costs		<u> </u>							

	Entity Wid	e Revenue ai	nd Expense S	ummary					
	Project Total	14.PHC Public Housing CARES Act Funding	6.2 Component Unit - Blended	14.871 Housing Choice Vouchers	14.HCC HCV CARES Act Funding	cocc	Subtotal	ELIM	Total
95300 Protective Services - Other									
95500 Employee Benefit Contributions - Protective Services									
95000 Total Protective Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
96110 Property Insurance	\$173,940		\$1,990			\$18,677	\$194,607		\$194,607
96120 Liability Insurance	\$26,071			\$8,652		\$9,885	\$44,608		\$44,608
96130 Workmen's Compensation	\$20,046			\$7,022		\$8,933	\$36,001		\$36,001
96140 All Other Insurance	\$7,387					\$815	\$8,202		\$8,202
96100 Total insurance Premiums	\$227,444	\$0	\$1,990	\$15,674	\$0	\$38,310	\$283,418	\$0	\$283,418
96200 Other General Expenses	\$0			\$2,573			\$2,573		\$2,573
96210 Compensated Absences	\$38,678			\$16,460		\$22,459	\$77,597		\$77,597
96300 Payments in Lieu of Taxes	\$114,865						\$114,865		\$114,865
96400 Bad debt - Tenant Rents	\$29,415						\$29,415		\$29,415
96500 Bad debt - Mortgages									
96600 Bad debt - Other									
96800 Severance Expense									
96000 Total Other General Expenses	\$182,958	\$0	\$0	\$19,033	\$0	\$22,459	\$224,450	\$0	\$224,450
96710 Interest of Mortgage (or Bonds) Payable									
96720 Interest on Notes Payable (Short and Long Term)									
96730 Amortization of Bond Issue Costs									
96700 Total Interest Expense and Amortization Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
·									
96900 Total Operating Expenses	\$1,788,667	\$113,578	\$17,332	\$143,404	\$101,013	\$343,092	\$2,507,086	-\$344,328	\$2,162,758
97000 Excess of Operating Revenue over Operating Expenses	\$747,418	\$0	-\$13,452	\$1,450,278	\$0	\$30,886	\$2,215,130	\$0	\$2,215,130
97100 Extraordinary Maintenance									
97200 Casualty Losses - Non-capitalized									
97300 Housing Assistance Payments				\$1,355,891			\$1,355,891		\$1,355,891
97350 HAP Portability-In				\$7,220			\$7,220		\$7,220

	Entity Wid	e Revenue ar	nd Expense S	Summary					
	Project Total	14.PHC Public Housing CARES Act Funding	6.2 Component Unit - Blended	14.871 Housing Choice Vouchers	14.HCC HCV CARES Act Funding	cocc	Subtotal	ELIM	Total
97400 Depreciation Expense	\$687,805		\$257			\$8,306	\$696,368		\$696,368
97500 Fraud Losses									
97600 Capital Outlays - Governmental Funds									
97700 Debt Principal Payment - Governmental Funds									
97800 Dwelling Units Rent Expense									
90000 Total Expenses	\$2,476,472	\$113,578	\$17,589	\$1,506,515	\$101,013	\$351,398	\$4,566,565	-\$344,328	\$4,222,237
10010 Operating Transfer In	\$99,506					\$0	\$99,506	-\$99,506	\$0
10020 Operating transfer Out	-\$99,506					\$0	-\$99,506	\$99,506	\$0
10030 Operating Transfers from/to Primary Government	, ,	\$0					\$0		\$0
10040 Operating Transfers from/to Component Unit									
10050 Proceeds from Notes, Loans and Bonds									
10060 Proceeds from Property Sales									
10070 Extraordinary Items, Net Gain/Loss									
10080 Special Items (Net Gain/Loss)									
10091 Inter Project Excess Cash Transfer In									
10092 Inter Project Excess Cash Transfer Out									
10093 Transfers between Program and Project - In									
10094 Transfers between Project and Program - Out									
10100 Total Other financing Sources (Uses)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
10000 Excess (Deficiency) of Total Revenue Over (Under) Total Expenses	\$59,613	\$0	-\$13,709	\$87,167	\$0	\$22,580	\$155,651	\$0	\$155,651
11020 Required Annual Debt Principal Payments	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0
11030 Beginning Equity	\$14,074,211	\$0	\$271,770	\$133,253	\$0	\$1,067,414	\$15,546,648		\$15,546,648
11040 Prior Period Adjustments, Equity Transfers and Correction of Errors	\$0				·	· · ·	\$0		\$0
11050 Changes in Compensated Absence Balance									
11060 Changes in Contingent Liability Balance									
11070 Changes in Unrecognized Pension Transition Liability									
11080 Changes in Special Term/Severance Benefits Liability									
11090 Changes in Allowance for Doubtful Accounts - Dwelling Rents									

	Entity Wid	e Revenue ai	nd Expense S	Summary					
	Project Total	14.PHC Public Housing CARES Act Funding	6.2 Component Unit - Blended	14.871 Housing Choice Vouchers	14.HCC HCV CARES Act Funding	cocc	Subtotal	ELIM	Total
11100 Changes in Allowance for Doubtful Accounts - Other									
11170 Administrative Fee Equity				\$213,479			\$213,479		\$213,479
11180 Housing Assistance Payments Equity				\$6,941			\$6,941		\$6,941
11190 Unit Months Available	4755	0	12	4264		0	9031		9031
11210 Number of Unit Months Leased	4653	0	7	3989		0	8649		8649
11270 Excess Cash	\$2,854,833						\$2,854,833		\$2,854,833
11610 Land Purchases	\$0					\$0	\$0		\$0
11620 Building Purchases	\$87,034					\$0	\$87,034		\$87,034
11630 Furniture & Equipment - Dwelling Purchases	\$339,863					\$0	\$339,863		\$339,863
11640 Furniture & Equipment - Administrative Purchases	\$79,804					\$0	\$79,804		\$79,804
11650 Leasehold Improvements Purchases	\$0					\$0	\$0		\$0
11660 Infrastructure Purchases	\$0					\$0	\$0		\$0
13510 CFFP Debt Service Payments	\$0			_		\$0	\$0		\$0
13901 Replacement Housing Factor Funds	\$0					\$0	\$0		\$0

Project Balance She	eet Summary			
	LA115000010	LA115000020	OTHER PROJ	Total
111 Cash - Unrestricted	\$978,111	\$1,658,335	\$0	\$2,636,446
112 Cash - Restricted - Modernization and Development	<b>***</b> *********************************	<b>V</b> 1,000,000	*-	<del></del>
113 Cash - Other Restricted				
114 Cash - Tenant Security Deposits	\$41,005	\$34,900		\$75,905
115 Cash - Restricted for Payment of Current Liabilities	ψ,σσσ	ψο ι,σοσ		ψ. σ,σσσ
100 Total Cash	\$1,019,116	\$1,693,235	\$0	\$2,712,351
121 Accounts Receivable - PHA Projects				
122 Accounts Receivable - HUD Other Projects				
124 Accounts Receivable - Other Government				
125 Accounts Receivable - Miscellaneous				
126 Accounts Receivable - Tenants				
126.1 Allowance for Doubtful Accounts -Tenants				
126.2 Allowance for Doubtful Accounts - Other				
127 Notes, Loans, & Mortgages Receivable - Current				
128 Fraud Recovery				
128.1 Allowance for Doubtful Accounts - Fraud				
129 Accrued Interest Receivable				
120 Total Receivables, Net of Allowances for Doubtful Accounts	\$0	\$0	\$0	\$0
121 Investments Unrestricted	<b>#</b> 000 044	<b>\$</b> 000 505		<b>** ** ** ** ** ** ** **</b>
131 Investments - Unrestricted	\$209,911	\$200,535		\$410,446
132 Investments - Restricted				
135 Investments - Restricted for Payment of Current Liability	<b>^-</b>	<b>AT 112</b>		***
142 Prepaid Expenses and Other Assets	\$7,054	\$5,643		\$12,697
143 Inventories	\$16,104	\$27,283		\$43,387
143.1 Allowance for Obsolete Inventories	\$0	\$0		\$0
144 Inter Program Due From				
145 Assets Held for Sale				
150 Total Current Assets	\$1,252,185	\$1,926,696	\$0	\$3,178,881
161 Land	\$665,000	\$256,100		\$921,100
162 Buildings	\$15,465,880	\$9,926,267		\$25,392,147
163 Furniture, Equipment & Machinery - Dwellings	\$300,722	\$478,504		\$779,226
164 Furniture, Equipment & Machinery - Administration	\$264,047	\$322,364		\$586,411
165 Leasehold Improvements	\$0	\$0		\$0
166 Accumulated Depreciation	-\$10,339,362	-\$6,233,273		-\$16,572,635
167 Construction in Progress	ψ.ο,οοο,οοΞ	\$0		\$0
168 Infrastructure		41		**
160 Total Capital Assets, Net of Accumulated Depreciation	\$6,356,287	\$4,749,962	\$0	\$11,106,249
171 Notes, Loans and Mortgages Receivable - Non-Current				
172 Notes, Loans, & Mortgages Receivable - Non Current - Past				
173 Grants Receivable - Non Current				
174 Other Assets				
176 Investments in Joint Ventures				
180 Total Non-Current Assets	\$6,356,287	\$4,749,962	\$0	\$11,106,249
200 Deferred Outflow of Resources				
200 Dolottod Oditiow of Nosodifods				
290 Total Assets and Deferred Outflow of Resources	\$7,608,472	\$6,676,658	\$0	\$14,285,130

Project Balance Sheet Summary				
	LA115000010	LA115000020	OTHER PROJ	Total
311 Bank Overdraft				
312 Accounts Payable <= 90 Days	\$588	\$600		\$1,188
313 Accounts Payable >90 Days Past Due				
321 Accrued Wage/Payroll Taxes Payable				
322 Accrued Compensated Absences - Current Portion	\$10,647	\$6,993		\$17,640
324 Accrued Contingency Liability				
325 Accrued Interest Payable				
331 Accounts Payable - HUD PHA Programs				
332 Account Payable - PHA Projects				
333 Accounts Payable - Other Government	\$5,220	\$4,150		\$9,370
341 Tenant Security Deposits	\$41,005	\$34,900		\$75,905
342 Unearned Revenue	\$7,603	\$7,203		\$14,806
343 Current Portion of Long-term Debt - Capital				
344 Current Portion of Long-term Debt - Operating Borrowings				
345 Other Current Liabilities				
346 Accrued Liabilities - Other				
347 Inter Program - Due To				
348 Loan Liability - Current				
310 Total Current Liabilities	\$65,063	\$53,846	\$0	\$118,909
351 Long-term Debt, Net of Current - Capital Projects/Mortgage				
352 Long-term Debt, Net of Current - Operating Borrowings				
353 Non-current Liabilities - Other				
354 Accrued Compensated Absences - Non Current	\$19,962	\$12,435		\$32,397
355 Loan Liability - Non Current				
356 FASB 5 Liabilities				
357 Accrued Pension and OPEB Liabilities				
350 Total Non-Current Liabilities	\$19,962	\$12,435	\$0	\$32,397
300 Total Liabilities	\$85,025	\$66,281	\$0	\$151,306
400 Deferred Inflow of Resources				
508.4 Net Investment in Capital Assets	\$6,356,287	\$4,749,962		\$11,106,249
511.4 Restricted Net Position	\$0	\$1,860,415		\$1,860,415
512.4 Unrestricted Net Position	\$1,167,160	\$0	\$0	\$1,167,160
513 Total Equity - Net Assets / Position	\$7,523,447	\$6,610,377	\$0	\$14,133,824
•				
600 Total Liabilities, Deferred Inflows of Resources and Equity -	\$7,608,472	\$6,676,658	\$0	\$14,285,130

Single Project Revenue			
East Natchitoches	Amp #10	1	r
	Low Rent	Capital Fund	Total Projec
70300 Net Tenant Rental Revenue	\$652,070	\$0	\$652,070
70400 Tenant Revenue - Other	\$28,980	\$0	\$28,980
70500 Total Tenant Revenue	\$681,050	\$0	\$681,050
Tables LIND RIM O	2212121		
70600 HUD PHA Operating Grants	\$318,424	\$52,276	\$370,700
70610 Capital Grants		\$181,982	\$181,982
70710 Management Fee			
70720 Asset Management Fee			
70730 Book Keeping Fee			
70740 Front Line Service Fee			
70750 Other Fees			
70700 Total Fee Revenue			
70800 Other Government Grants		\$0	\$0
71100 Investment Income - Unrestricted	\$3,328	\$0	\$3,328
71200 Mortgage Interest Income	ψ3,320	ΨΟ	ψ5,520
71300 Proceeds from Disposition of Assets Held for Sale			
71310 Cost of Sale of Assets			
71400 Fraud Recovery			
71500 Other Revenue			
71600 Gain or Loss on Sale of Capital Assets			
72000 Investment Income - Restricted			
	£4,000,000	#004.0F0	£4.007.000
70000 Total Revenue	\$1,002,802	\$234,258	\$1,237,060
91100 Administrative Salaries	\$50,839	\$0	\$50,839
91200 Auditing Fees	\$6,959	\$0	\$6,959
91300 Management Fee	\$168,902		\$168,902
91310 Book-keeping Fee	\$5,072		\$5,072
91400 Advertising and Marketing	, , , ,		, .,.
91500 Employee Benefit contributions - Administrative	\$29,749		\$29,749
91600 Office Expenses	\$10,303		\$10,303
91700 Legal Expense	<b>\$10,000</b>		ψ.ο,σσσ
91800 Travel			
91810 Allocated Overhead			
91900 Other	\$34,233		\$34,233
91000 Total Operating - Administrative	\$306,057	\$0	\$306,057
92000 Asset Management Fee	\$10,144		\$10,144
92100 Tenant Services - Salaries			
92200 Relocation Costs			
92300 Employee Benefit Contributions - Tenant Services			
92400 Tenant Services - Other	\$857		\$857
92500 Total Tenant Services	\$857	\$0	\$857
02100 Water			
93100 Water 93200 Electricity	<b>\$0.00</b> E		<b>\$0.00</b> 5
	\$9,095 \$4,408		\$9,095 \$4,408
93300 Gas		•	<b>⊅4.4U</b> ŏ
93300 Gas	\$4,400		7.,
93300 Gas 93400 Fuel 93500 Labor	\$4,400		73,733

Single Project Revenue and Expense  East Natchitoches Amp #10			
93700 Employee Benefit Contributions - Utilities			
93800 Other Utilities Expense			
93000 Total Utilities	\$13,503	\$0	\$13,503
94100 Ordinary Maintenance and Operations - Labor	\$155,301		\$155,301
94200 Ordinary Maintenance and Operations - Materials and Other	\$65,629		\$65,629
94300 Ordinary Maintenance and Operations Contracts	\$137,968		\$137,968
·			
94500 Employee Benefit Contributions - Ordinary Maintenance	\$82,937	00	\$82,937
94000 Total Maintenance	\$441,835	\$0	\$441,835
95100 Protective Services - Labor			
95200 Protective Services - Other Contract Costs			
95300 Protective Services - Other			
95500 Employee Benefit Contributions - Protective Services			
95000 Total Protective Services	\$0	\$0	\$0
- Court I Court I Court	Ψ	Ψ	ΨΟ
96110 Property Insurance	\$86,970		\$86,970
96120 Liability Insurance	\$14,108		\$14,108
96130 Workmen's Compensation	\$8,481		\$8,481
96140 All Other Insurance	\$7,218		\$7,218
96100 Total insurance Premiums	\$116,777	\$0	\$116,777
	ψσ,	<b>+</b> •	ψσ,
96200 Other General Expenses	\$0		\$0
96210 Compensated Absences	\$22,295		\$22,295
96300 Payments in Lieu of Taxes	\$63,857		\$63,857
96400 Bad debt - Tenant Rents	\$13,925		\$13,925
96500 Bad debt - Mortgages			
96600 Bad debt - Other			
96800 Severance Expense			
96000 Total Other General Expenses	\$100,077	\$0	\$100,077
96710 Interest of Mortgage (or Bonds) Payable			
96720 Interest on Notes Payable (Short and Long Term)			
96730 Amortization of Bond Issue Costs			
96700 Total Interest Expense and Amortization Cost	\$0	\$0	\$0
96900 Total Operating Expenses	\$989,250	\$0	\$989,250
	φοσο,200	ψ.	φοσο,Ξοσ
97000 Excess of Operating Revenue over Operating Expenses	\$13,552	\$234,258	\$247,810
97100 Extraordinary Maintenance			
97200 Casualty Losses - Non-capitalized			
97300 Housing Assistance Payments			
97350 HAP Portability-In			
97400 Depreciation Expense	\$420,627		\$420,627
97500 Fraud Losses			
97600 Capital Outlays - Governmental Funds			
97700 Debt Principal Payment - Governmental Funds			
97800 Dwelling Units Rent Expense			
90000 Total Expenses	\$1,409,877	\$0	\$1,409,877
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Single Project Revenue and Expense			
East Natchitoches Amp #10			
	Low Rent	Capital Fund	Total Project
10010 Operating Transfer In	\$52,276	\$0	\$52,276
10020 Operating transfer Out	. ,	-\$52,276	-\$52,276
10030 Operating Transfers from/to Primary Government		, ,	
10040 Operating Transfers from/to Component Unit			
10050 Proceeds from Notes, Loans and Bonds			
10060 Proceeds from Property Sales			
10070 Extraordinary Items, Net Gain/Loss			
10080 Special Items (Net Gain/Loss)			
10091 Inter Project Excess Cash Transfer In			
10092 Inter Project Excess Cash Transfer Out			
10093 Transfers between Program and Project - In			
10094 Transfers between Project and Program - Out			
10100 Total Other financing Sources (Uses)	\$52,276	-\$52,276	\$0
10000 Excess (Deficiency) of Total Revenue Over (Under) Total Expenses	-\$354,799	\$181,982	-\$172,817
11020 Required Annual Debt Principal Payments	\$0	\$0	\$0
11030 Beginning Equity	\$7,696,264	\$0	\$7,696,264
11040 Prior Period Adjustments, Equity Transfers and Correction of Errors	\$181,982	-\$181,982	\$0
11050 Changes in Compensated Absence Balance	<b>*</b> 101,002	<b>*</b> 10 1,00=	**
11060 Changes in Contingent Liability Balance			
11070 Changes in Unrecognized Pension Transition Liability			
11080 Changes in Special Term/Severance Benefits Liability			
11090 Changes in Allowance for Doubtful Accounts - Dwelling Rents			
11100 Changes in Allowance for Doubtful Accounts - Other			
11170 Administrative Fee Equity			
. ,			
11180 Housing Assistance Payments Equity			
11190 Unit Months Available	2583		2583
11210 Number of Unit Months Leased	2536		2536
11270 Excess Cash	\$1,081,527		\$1,081,527
11610 Land Purchases	\$0	\$0	\$0
11620 Building Purchases	\$0	\$25,044	\$25,044
11630 Furniture & Equipment - Dwelling Purchases	\$5,300	\$156,938	\$162,238
11640 Furniture & Equipment - Administrative Purchases	\$33,565	\$0	\$33,565
11650 Leasehold Improvements Purchases	\$0	\$0	\$0
11660 Infrastructure Purchases	\$0	\$0	\$0
13510 CFFP Debt Service Payments	\$0	\$0	\$0
13901 Replacement Housing Factor Funds	\$0	\$0	\$0

Single Project Revenue and Expense Brahma Drive/Blanchard Amp #20			
70300 Net Tenant Rental Revenue	\$514,580		\$514,580
70400 Tenant Revenue - Other	\$33,265		\$33,265
70500 Total Tenant Revenue	\$547,845	\$0	\$547,845
70600 HUD PHA Operating Grants	\$464,367	\$47,230	\$511,597
70610 Capital Grants	φ+ο+,οογ	\$235,140	\$235,140
70710 Management Fee		Ψ200,110	Ψ200,110
70720 Asset Management Fee			
70730 Book Keeping Fee			
70740 Front Line Service Fee			
70750 Other Fees			
70700 Total Fee Revenue			
70800 Other Government Grants			
71100 Investment Income - Unrestricted	\$4,443		\$4,443
71200 Mortgage Interest Income	ψ4,440	1	ψ+,++0
71300 Proceeds from Disposition of Assets Held for Sale			
71310 Cost of Sale of Assets			
71400 Fraud Recovery			
71500 Other Revenue			
71600 Gain or Loss on Sale of Capital Assets			
72000 Investment Income - Restricted			
70000 Total Revenue	\$1,016,655	\$282,370	\$1,299,025
91100 Administrative Salaries	\$36,648		\$36,648
91200 Auditing Fees	\$1,039		\$1,039
91300 Management Fee	\$145,623		\$145,623
91310 Book-keeping Fee	\$4,234		\$4,234
91400 Advertising and Marketing	Ψ4,204		ψτ,20τ
91500 Employee Benefit contributions - Administrative	\$35,278	1	\$35,278
91600 Office Expenses	\$11,252	1	\$11,252
91700 Legal Expense	Ψ11,202		Ψ11,202
91800 Travel			
91810 Allocated Overhead			
91900 Other	\$35,374		\$35,374
91000 Total Operating - Administrative	\$269,448	\$0	\$269,448
92000 Asset Management Fee	\$8,468		\$8,468
92100 Tenant Services - Salaries	ψυ, του		ψυ, του
92200 Relocation Costs		1	
92300 Employee Benefit Contributions - Tenant Services			
92400 Tenant Services - Other			
92500 Total Tenant Services	\$0	\$0	\$0
93100 Water			
93200 Electricity	¢0 047		¢2 047
93300 Gas	\$2,817	<u> </u>	\$2,817
93400 Fuel	\$1,679		\$1,679
93500 Labor		1	
93600 Sewer	+	<del> </del>	

Single Project Revenue and Expense  Brahma Drive/Blanchard Amp #20			
93700 Employee Benefit Contributions - Utilities			
93800 Other Utilities Expense			
93000 Total Utilities	\$4,496	\$0	\$4,496
94100 Ordinary Maintenance and Operations - Labor	\$76.00G		\$76.00G
94200 Ordinary Maintenance and Operations - Materials and Other	\$76,026	1	\$76,026
·	\$68,266		\$68,266
94300 Ordinary Maintenance and Operations Contracts	\$99,678		\$99,678
94500 Employee Benefit Contributions - Ordinary Maintenance	\$79,487		\$79,487
94000 Total Maintenance	\$323,457	\$0	\$323,457
95100 Protective Services - Labor			
95200 Protective Services - Other Contract Costs			
95300 Protective Services - Other			
95500 Employee Benefit Contributions - Protective Services			
95000 Total Protective Services	\$0	<b>¢</b> 0	\$0
93000 Total Flotective Services	Φ0	\$0	Φ0
96110 Property Insurance	\$86,970		\$96.070
			\$86,970
96120 Liability Insurance	\$11,963		\$11,963
96130 Workmen's Compensation	\$11,565		\$11,565
96140 All Other Insurance	\$169	20	\$169
96100 Total insurance Premiums	\$110,667	\$0	\$110,667
96200 Other General Expenses			
96210 Compensated Absences	\$16,383		\$16,383
96300 Payments in Lieu of Taxes	\$51,008		\$51,008
96400 Bad debt - Tenant Rents	\$15,490		\$15,490
96500 Bad debt - Mortgages			
96600 Bad debt - Other			
96800 Severance Expense			
96000 Total Other General Expenses	\$82,881	\$0	\$82,881
96710 Interest of Mortgage (or Bonds) Payable			
96720 Interest on Notes Payable (Short and Long Term)			
96730 Amortization of Bond Issue Costs			
96700 Total Interest Expense and Amortization Cost	\$0	\$0	\$0
96900 Total Operating Expenses	\$700 447	40	¢700 447
90900 Total Operating Expenses	\$799,417	\$0	\$799,417
97000 Excess of Operating Revenue over Operating Expenses	\$217,238	\$282,370	\$499,608
97100 Extraordinary Maintenance			
97200 Casualty Losses - Non-capitalized			
97300 Housing Assistance Payments			
97350 HAP Portability-In			
97400 Depreciation Expense	\$267,178		\$267,178
97500 Fraud Losses			
97600 Capital Outlays - Governmental Funds			
97700 Debt Principal Payment - Governmental Funds			
97800 Dwelling Units Rent Expense			
90000 Total Expenses	\$1,066,595	\$0	\$1,066,595
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Single Project Revenue and Expense  Brahma Drive/Blanchard Amp #20			
10010 Operating Transfer In	\$47,230		\$47,230
10020 Operating transfer Out	, ,	-\$47,230	-\$47,230
10030 Operating Transfers from/to Primary Government		, ,	
10040 Operating Transfers from/to Component Unit			
10050 Proceeds from Notes, Loans and Bonds			
10060 Proceeds from Property Sales			
10070 Extraordinary Items, Net Gain/Loss			
10080 Special Items (Net Gain/Loss)			
10091 Inter Project Excess Cash Transfer In			
10092 Inter Project Excess Cash Transfer Out			
10093 Transfers between Program and Project - In			
10094 Transfers between Project and Program - Out			
10100 Total Other financing Sources (Uses)	\$47,230	-\$47,230	\$0
10000 Excess (Deficiency) of Total Revenue Over (Under) Total Expenses	-\$2,710	\$235,140	\$232,430
11020 Required Annual Debt Principal Payments	\$0	\$0	\$0
11030 Beginning Equity	\$6,377,947	\$0	\$6,377,947
11040 Prior Period Adjustments, Equity Transfers and Correction of Errors	\$235,140	-\$235,140	\$0
11050 Changes in Compensated Absence Balance			
11060 Changes in Contingent Liability Balance			
11070 Changes in Unrecognized Pension Transition Liability			
11080 Changes in Special Term/Severance Benefits Liability			
11090 Changes in Allowance for Doubtful Accounts - Dwelling Rents			
11100 Changes in Allowance for Doubtful Accounts - Other			
11170 Administrative Fee Equity			
11100 Housing Assistance Poursonts Fauity			
11180 Housing Assistance Payments Equity 11190 Unit Months Available	0470		2470
11210 Number of Unit Months Leased	2172		2172
	2117		2117
11270 Excess Cash	\$1,773,306	60	\$1,773,306
11610 Land Purchases	\$0 \$0	\$0 \$64,000	\$0 \$64,000
11620 Building Purchases	\$0	\$61,990 \$473,450	\$61,990
11630 Furniture & Equipment - Dwelling Purchases	\$4,475	\$173,150	\$177,625
11640 Furniture & Equipment - Administrative Purchases	\$46,239	\$0 \$0	\$46,239
11650 Leasehold Improvements Purchases	\$0	\$0 #0	\$0 \$0
11660 Infrastructure Purchases	\$0	\$0	\$0
13510 CFFP Debt Service Payments	\$0	\$0	\$0
13901 Replacement Housing Factor Funds	\$0	\$0	\$0